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FEDERAL ENERGY REGULATORY COMMISSION

Technical Conference regarding
Resource Adequacy in the
Evolving Electricity Sector

Docket No: AD21-10-000

TECHNICAL VIDEO CONFERENCE

Federal Energy Regulatory Commission

888 1st Street NE

Washington, DC 20426

Tuesday, March 23, 2021

9:00 a.m.

1 Welcome and Opening Remarks from the Chairman and
2 Commissioners

3

4 Panel 1: Commissioner-Led Discussion of Capacity Markets in
5 ISO New England Inc., New York Independent System Operator
6 Inc., and PJM Interconnection L.L.C. (PJM)

7 Panelists:

8 Manu Asthana, President and CEO, PJM Interconnection, L.L.C.

9 Richard J. Dewey, President and CEO, New York Independent
10 System Operator, Inc.

11 Gordan van Welie, President and CEO, ISO New England, Inc.

12 Judge Judith Williams Jagdmann, Commissioner, Virginia State
13 Corporation Commission

14 Willie Phillips, Chairman, Public Service Commission of the
15 District of Columbia

16 Kathryn Bailey, Commissioner, New Hampshire Public Utilities
17 Commission

18 Katie Dykes, Commissioner, Connecticut Department of Energy
19 and Environmental Protection

20 Robert Rosenthal, Counsel to the New York State Public
21 Service Commission

22 Stefanie Brand, Director, New Jersey Division of Rate
23 counsel

24 Dr. Joseph Bowring, President, Monitoring Analytics

25 Dr. Pallas LeeVanSchaick, Vice President, Potomac Economics

1 (Cont'd.)

2 Panel 2: Staff-led Discussion of Implications of Status Quo
3 MOPR in the PJM Capacity Market

4 Panelists:

5 Frederick S. "Stu" Bresler III, Senior Vice President -
6 Market Services, PJM Interconnection, L.L.C.

7 Dr. Joseph Bowring, President, Monitoring Analytics

8 Jason Stanek, Chairman, Maryland Public Service Commission

9 Talina R. Mathews, Ph.D., Commissioner, Kentucky Public
10 Service Commission

11 Marji Philips, Vice president, Wholesale market Policy, LS
12 Power

13 Ralph Izzo, Chairman, President and CEO, PSEG

14 Susan Satter, Chief, Public Utilities Bureau, Office of the
15 Illinois Attorney General

16 Casey Roberts, Senior Attorney, Environmental Law Program,
17 Sierra Club

18 Patricia DiOrio, Head of Project Development and Growth,
19 North America, Orsted

20 Betsy Beck, Director, Regulatory Affairs - Central and
21 Western U.S., Enel North America, Inc.

22 Edward D. Tatum, Jr., Vice President of Transmission,
23 American Municipal Power, Inc.

24

1 Panel 3: Alternative Approaches for PJM Capacity Market

2 Panelists:

3 Frederick S. "Stu" Bresler III, Senior Vice President -

4 Market Services, PJM Interconnection, L.L.C.

5 Dr. Joseph Bowring, President, Monitoring Analytics

6 Abraham Silverman, General Counsel, New Jersey Board of

7 Public Utilities

8 Daniel R. Conway, Commissioner, Public Utilities Commission

9 of Ohio

10 Kathleen Barr n, Executive Vice President, Government and

11 Regulatory Affairs and Public Policy, Exelon

12 Ruth Ann Price, Deputy Public Advocate, Delaware Division of

13 the Public Advocate

14 Dr. Roy Shanker, Independent Consultant

15 Susan Bruce, McNees Wallace & Nurick LLC, Counsel to PJM

16 Industrial Customer Coalition

17 Elise Caplan, Independent Consultant, on behalf of the

18 Sustainable FERC Project.

19 Sari Fink, Senior Director, Electricity & Transmission

20 Policy, American Clean Power

21

22 Closing Remarks

23

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25

1 P R O C E E D I N G S

2 Welcome and Opening Remarks from the Chairman and
3 Commissioners

4 MR. ROSNER: Good morning. My name is David
5 Rosner, and I am from the Commission's Office of Energy
6 Policy and Innovation. We are happy to welcome you to this
7 Technical Conference to discuss Resource Adequacy in the
8 Evolving Electrical Sector.

9 Before we begin with opening remarks, I will
10 outline some logistics for the Conference. We will have one
11 panel this morning, let by our Commissioners and Chairman,
12 followed by a lunchbreak, and two panels this afternoon. We
13 will also have breaks in between and during panels as
14 appropriate.

15 This Conference is being webcast and transcribed,
16 however the Conference is not being recorded for future
17 viewing. I would also like to remind all participants to
18 refrain from discussing the specific details of the pending
19 contested proceedings listed on the supplemental notice
20 issued on March 16, 2021, and to refrain from any discussion
21 of other pending contested proceedings.

22 If anyone engages in these kinds of discussions,
23 my colleague Kit Shook from the Office of General Counsel
24 will interrupt the discussion to ask the speaker to avoid
25 that topic. With these initial matters out of the way I

1 will now turn it over to Chairman Glick for his opening
2 remarks. Go ahead please Mr. Chairman.

3 CHAIRMAN GLICK: Thank you David can you hear me?

4 MR. ROSNER: I can.

5 CHAIRMAN GLICK: Great. Thank you. And I want
6 to thank you and the entire team for putting together this
7 Technical Conference. I know in such a short period of time
8 you've put together a great list of panelists that we'll be
9 hearing from today, and also on framing the issues which I
10 think is extremely helpful. So thanks again for all you do.

11 And in addition to that I wanted to thank the
12 panelists for participating today and taking time out of
13 your busy schedules for participating. I note that some of
14 the panelists will be appearing on more than one panel, and
15 in particular, Joe Bowring I think is on all three panels,
16 so Joe I hope you are sufficiently caffeinated for the rest
17 of the day. You're probably going to need that.

18 You know today we're kicking off a series of
19 technical conferences on market design which I think is an
20 extremely important issue. Everyone knows we are in the
21 midst of a very serious transformation in the electric
22 generation sector. We're moving toward much more increasing
23 amounts of clean energy resources, zero emissions generation
24 resources.

25 That provides a lot of opportunities. But it

1 also provides some challenges as well, and I think that's
2 something we need to take a look at, especially with regard
3 to not only our capacity markets, but our energy and
4 ancillary services markets as well.

5 Now you know, today we're going to be taking a
6 look at the three eastern RTOs, and those are New York ISO,
7 New England ISO, ISO New England and PJM. And particular,
8 those particular ISOs and RTOs have mandatory capacity
9 markets, and that's what we're going to be taking a look at
10 this morning.

11 And I want to start by noting you know I think
12 these RTOs around the country have provided substantial
13 benefits in terms of reduced costs to consumers, enhanced
14 reliability and really the way to facilitate the transition
15 that's underway in terms of modernizing our electric general
16 fleet which has been great.

17 But in particular, in the three eastern RTOs with
18 the mandatory capacity markets, the debate has kind of
19 fallen apart. We're focusing on state resource
20 decision-making quite often. We have constructs, market
21 constructs that aren't necessarily related to what you and
22 I, what people generally think of as a competitive markets.

23 We're really moving away in some ways from what
24 is true competition. And you know in addition to that we're
25 causing consumers to spend billions of dollars extra in the

1 name of trying to address price suppression. And I don't
2 think that's sustainable in the long-run. Now this
3 afternoon we're going to be focusing on the PJM minimal
4 offer price rule issues, and there's plenty of them.

5 And I'm not going to go into any in great length
6 in terms of reiterating the many comments and criticisms
7 I've had where the Commission is headed with regard to the
8 MOPR rules in the past. But suffice it to say, I think we
9 need to figure out a better way. In large part because the
10 future, and the benefits of the RTOs that I was just
11 mentioning, the future of the RTOs are really at stake,
12 especially in the eastern states.

13 I know in all three of the eastern RTOs several
14 states are looking at either withdrawing completely from the
15 markets, or partially withdrawing from the markets. And
16 again these markets provide sufficient benefits. We need to
17 focus on you know the benefits that these markets provide,
18 and in a way try to keep everyone together if we can.

19 Now you know in PJM in particular, and throughout
20 the other RTOs as well that use MOPR type programs, it's
21 becoming increasingly apparent that these programs are not
22 sustainable, in large part because again, we're not focusing
23 on accommodating the states, which I think we need to do.
24 Instead of attacking, we're trying to block the state
25 programs, the energy programs.

1 And it's not just clean energy programs, it's all
2 programs that states have adopted in the name of their
3 authorities over resource decision-making. So with regard
4 to the PJM MOPR in particular, as I mentioned, I don't think
5 it's sustainable. I know that PJM specifically has already
6 held several workshops. I know they have at least one more
7 in the works, to examine new approaches because I think they
8 even recognize that the MOPR is not sustainable, and that we
9 need to do something else.

10 So I'm going to be following those discussions
11 closely, and my personal believe is that you know I think we
12 should to the extent we can, allow, enable the RTOs
13 themselves, and the stakeholders to come up with their own
14 proposals, to organically come up with an approach that's
15 different on the current MOPR rules around the country. I
16 think that's the best thing to do.

17 But to the extent they don't come up with
18 something, I think we have an obligation under the Federal
19 Power Act to act where rates and terms of these markets are
20 unjust and unreasonable. In my opinion, as I've said
21 several times before, they are, and certainly in PJM.

22 And so if for whatever reason PJM and the
23 stakeholders aren't able to act, in my opinion I think we
24 need to do it for them. So with that I'm going to turn it
25 over to the best of my colleagues for their opening

1 statements, and start with Commissioner Chatterjee. Thank
2 you.

3 MR. ROSNER: Commissioner Chatterjee?

4 COMMISSIONER CHATTERJEE: Can you guys hear me?

5 MR. ROSNER: We can now yes.

6 COMMISSIONER CHATTERJEE: Perfect. Sorry for
7 that. Good morning and thank you Mr. Chairman. I'm pleased
8 to be part of this Conference today. I truly appreciate the
9 time and effort our panelists have put into preparing for
10 this conversation, and I'm really looking forward to hearing
11 from everyone.

12 And of course, I want to extend my thanks to
13 David and the rest of the staff team who have taken on this
14 challenge and done the work to get us here today. We've all
15 come here to talk once again about the issues that arise at
16 the intersection of state policies and the competitive
17 wholesale markets we oversee.

18 These issues are neither new, nor easily
19 navigated. This Agency, the states that are part of the
20 eastern RTO footprint, market participants and stakeholders
21 have continually wrestled with these issues in centralized
22 capacity markets of today. And we've all wrestled with it
23 because the stakes are high.

24 Keeping the lights on is job one. What we've
25 seen in Texas and California, highlights for me the need to

1 think holistically about resource adequacy and reliability,
2 the market structures that underpin them, and the policies
3 that certain states have enacted to accelerate the changing
4 resource mix.

5 I know we have a lot to cover today, so I just
6 want to make three points before I turn it back to Chairman
7 Glick and my colleagues. Number one, I want to be clear
8 from the jump that I'm here with an open mind and an eye
9 towards shaping what's next. Since I've been at FERC, made
10 some tough and frankly controversial calls affecting our
11 market.

12 Our priorities have been clear though, whether it
13 be in Orders 841 and 2222, our carbon pricing policy
14 statement, or the PJM MOPR orders, I feel strongly about
15 market-based mechanisms and believe that are markets should
16 ensure reliability at least cost by leveraging competition
17 and creating an even playing field for all resource types
18 and market participants.

19 But it's clear that we are at an inflection point
20 for thinking about whether our capacity markets are
21 currently designed to support the general mix that many of
22 the eastern RTOs states want. Indeed certain states want
23 cleaner energy resources and are willing to pay for it.

24 And so, although I voted for our MOPR orders, and
25 believe those determinations were supported by the record,

1 I'm not wedded to the policy calls of the past, and I'm open
2 to better accommodating state policies so long as we're
3 still able to meet our statutory mandate.

4 Number two, while I'm looking ahead and want to
5 help steer our markets toward better reflecting the current
6 landscape, I also want to emphasize that we shouldn't over
7 correct here. We can't lose sight of how successful our
8 organized markets have been, not only in producing
9 substantial cost savings to consumers, but also by pushing
10 us toward our energy future.

11 Over the years our organized capacity markets
12 have been a core part of driving investments in more
13 efficient, cleaner, technology. Competition has been -- and
14 in my view, should remain, a key driver towards
15 decarbonization goals. There is so much power in
16 well-designed competitive markets. So much power to deliver
17 a cleaner grid at reasonable cost, and so much power to
18 drive innovation that we should not through the baby out
19 with the bath water, so to speak.

20 We should not go backwards. We should forge
21 ahead by building on the market successes we've seen in a
22 way that better accommodates state policies. I was
23 heartened to see some common drum beats across the prepared
24 statements of Mr. Asthana, Mr. Dewey and Mr. Van Welie, the
25 leaders and thinkers at the helm of the RTOs we are focused

1 on today.

2 One of those drum beats was a shared view that
3 although our organized capacity markets must evolve, they
4 also have played and should continue to play a vital role in
5 ensuring resource adequacy. Competitive organized capacity
6 markets in combination with well-designed energy and
7 ancillary services markets, are key to efficiently achieving
8 reliability and resource adequacy on a forward basis.

9 And that gets me to point number three. The task
10 we face here is complex. So we need to approach it with
11 deliberate care. It's not just about adjusting MOPR
12 regimes, it's about tackling a set of interrelated market
13 issues, everything from making sure that the products and
14 services offered in our energy and ancillary services
15 markets are calibrated to ensure reliability now and in the
16 future, to continuing to bring online and integrate emerging
17 technologies and appropriately crediting resources.

18 Looking at an ambitious interrelated set of
19 potential reforms like this requires thought and
20 collaboration, and a lot of listening to all voices. I've
21 learned some of these lessons the hard way over the course
22 of my career. So speaking from that place, I'd urge
23 everyone to roll up their sleeves for an extended effort,
24 and avoid a rush to judgment on an artificially compressed
25 timeframe.

1 We can make targeted improvements in the near
2 term, that's absolutely true. But the real win for
3 consumers will come when we've taken the time to map out a
4 thoughtful set of reforms that's built to last. We're all
5 here because most, if not all of us have a shared goal.

6 The eastern RTOs put it succinctly in their joint
7 submissions, so I'll borrow from them. "We are here to
8 harmonize the wholesale electricity markets with
9 environmental policy goals and consumer preferences ensuring
10 a reliable, competitive and efficient power system for the
11 future."

12 That's an elegantly stated goal that will take
13 time and all of our best thinking and effort. So let's
14 press forward deliberately together. I'll close by thanking
15 you Mr. Chairman, for convening this conversation, which I
16 believe all five of us on the Commission have been eager to
17 have. And I'll again thank the panelists and staff for all
18 the work you've done so far, and all the valuable thinking
19 and collaboration you'll continue to bring to these issues,
20 thank you.

21 CHAIRMAN GLICK: Thank you Commissioner
22 Chatterjee. I will now turn to Commissioner Danly.

23 COMMISSIONER DANLY: Thank you Mr. Chairman. I
24 wanted to start with a couple of fundamentals, and we have
25 to keep these basic principles in mind throughout this

1 process, both during discussion and when it comes to our
2 deliberations within the Commission. And there are
3 basically three points that we have to keep in mind.

4 The first one is that Congress charged us with
5 ensuring the reliability, the bulk power system. Number
6 two, Congress also charged us with ensuring that the
7 wholesale prices that develop in our competitive markets are
8 just and reasonable. And number three, we have to ensure
9 that the actions that are taken by one state do not end up
10 foisting costs on other states.

11 These are principles that are necessary for us to
12 follow even if they conflict with a desire to respect the
13 state policy goals that the states are implementing more and
14 more all the time. But when we talked today about this
15 subject of resource adequacy, what we're really talking
16 about is -- and I think it's necessary to boil this down so
17 it's clear. We have a clear idea of what we're trying to
18 accomplish here.

19 What we're really talking about when we say
20 resource adequacy is how are we going to keep the lights on
21 as the states are increasingly putting into place public
22 policies that favor intermittent generation? And it's
23 obvious that the states have the ultimate say in what kind
24 of generation is built and operated within their borders,
25 but we as the regulators that are charged with ensuring that

1 the lights do stay on, we can't shy away from recognizing
2 how profound the challenge is to accommodate those state
3 goals as they attempt to integrate more and more
4 intermittent resources into the mix.

5 And I acknowledge of course that the conventional
6 resources have their own reliability challenges of different
7 types, but compared to intermittence those that are
8 relatively well understood. And as we are dealing with the
9 legacy system that was planned for and around the
10 conventional resources, it's something that we have learned
11 over many years how to predict and accommodate properly.

12 So anyway, the reason I bring this up is because
13 I think we have to have a clear idea about what it is we're
14 talking about here. This inquiry boils down to whether or
15 not our markets are procuring the correct kinds of
16 generation in the correct quantities to keep the lights on.

17 And as it stands today the RTOs are actually
18 procuring more capacity than they deem necessary to ensure
19 reliability. And we need to make sure that in the process
20 by which the markets procure capacity and compensate
21 generators that the mix is correct, and not just
22 immediately, but over the long-term. We have to ensure that
23 these price signals and the incentives created are durable
24 and continue to maintain the proper mix of resource to
25 ensure reliability.

1 Now the panelists comments seem to have a general
2 consensus that a significant quantity of conventional
3 resource capacity is going to be required over at least the
4 near immediate term to ensure reliability. And the
5 question, I guess the challenge really of constructing
6 markets is to ensure that the dispatchable generation
7 services that we're procuring the correct quantities are
8 compensated such that they do not retire.

9 And so we have to figure out in this process, or
10 I should say not that they don't retire, because we want
11 retirements of those resources that are no longer needed, or
12 that are insufficiently efficient, but we want to ensure
13 that we hold on to the market incentives, the resources that
14 are required at any given time as the technology evolves,
15 and intermittents are capable, as I presume they're going to
16 be, of ensuring greater reliability than then can today.

17 So how do we achieve these goals? The short
18 answer to put it bluntly is money. Our markets have to
19 properly compensate through you know we're talking about all
20 of them, energy ancillary services and capacity markets,
21 they have to properly compensate the necessary generation
22 resources to maintain reliability.

23 And this is a challenge because as more
24 intermittents come in, energy prices are already low. We're
25 already procuring more capacity than it's necessary to

1 maintain reliability. So as more intermittents come in,
2 because they have such low variable costs, the prices are
3 going to be driven down further, which is going to make it
4 increasingly difficult for the conventional resources that
5 do have high variable costs to remain competitive.

6 Our written questions ask what can be done to
7 address the question of energy ancillary service prices,
8 price suppression. And I'm curious to see what our
9 panelists have to say about that. I know that there have
10 been suggestions that enhance scarcity pricing, or new
11 ancillary services for flexible ramping products that are a
12 possibility.

13 I'm not exactly sure how that would work. I'm
14 curious to hear more about it, and despite my skepticism I
15 hope that I'm wrong. But if I'm right, that means that we
16 have to look to the capacity markets to ensure that we get
17 the proper revenues to provide the proper compensation to
18 keep the required dispatchable resources in the market.

19 And that of course is one of the reasons for our
20 past MOPR rulings. As many expect the Commission ends up
21 eliminating or curtailing the MOPR, the capacity prices are
22 going to plunge, and it's worth reiterating at this point
23 one of the three fundamentals I led with, which is that
24 we're obligated to ensure just and reasonable rates.

25 All of the orders that we've issued that allow

1 the competitive markets to supplant the traditional cost
2 based rate mechanisms that we have had forever, rather those
3 orders were premises on the idea that competitive markets
4 will result in prices that are just and reasonable.

5 And if the capacity market sets prices that are
6 below a competitive level because resources are coming in
7 that are subsidized in a way that the Commission resources
8 aren't, then the entire premises, the foundation on which
9 this house has been built, it collapses, and the premises
10 that these are just, and reasonable rates simply can't be
11 true anymore.

12 So if we eliminate the MOPR and we fail to
13 replace it with something that provides the needed
14 conventional resources with the revenues necessary to earn a
15 just and reasonable return, then they're going to retire.
16 And premature retirement of these resources have obvious
17 consequences for reliability.

18 Now I've given a parade of horribles to explain
19 how complicated this job ahead of us is, but that I don't
20 want to seem entirely pessimistic. But just because this is
21 challenging doesn't mean that there isn't a potential
22 solution, and I know that a great number of people have
23 given this a lot of thought, many of them are here today on
24 our panels.

25 And I'm quite interested in hearing what they

1 have to tell us. My hope is that we get as robust a record
2 with as much hard data and analytical thinking as possible.
3 Hopefully, they'll be able to give us insights that are
4 going to help the Commission meet this challenging and
5 somewhat daunting task.

6 So with that I'll turn it back to the Chairman,
7 and just a final thank you to everybody participating today.
8 I appreciate it.

9 CHAIRMAN GLICK: Thank you Commissioner Danly.
10 Commissioner Clements?

11 MR. ROSNER: Commissioner we are not hearing you.
12 Mr. Chairman I would propose that we go to the next
13 Commissioner and we will have - oh, now I see Commissioner
14 Clements. Let's try one more time. We still don't hear
15 you.

16 CHAIRMAN GLICK: Well why don't we go to
17 Commissioner Christie and then we'll come back to you
18 Commissioner Clements.

19 MR. ROSNER: We'll reach out to you Commissioner,
20 apologies.

21 CHAIRMAN GLICK: Commissioner Christie?

22 COMMISSIONER CHRISTIE: Okay. Can you hear me?

23 CHAIRMAN GLICK: Yes we can.

24 COMMISSIONER CHRISTIE: All right. Well good.
25 Well first of all let me thank you Mr. Chairman. First of

1 all I want to just thank you for scheduling this Conference,
2 and I want to compliment the Chair Rich Glick, and his Chief
3 of Staff Pam Quinlan, and the whole FERC staff who worked on
4 this, for all the hard work they've done and invested in
5 setting this up and developing the questions.

6 They're really good questions, and I look forward
7 to hearing from all the speakers. And what a great lineup
8 of speakers we have. I know too many of them, and have
9 worked with too many of them, to name check everybody, but
10 we would be here all day, and I don't have that much time.
11 But I do want to recognize my successor as Chair of the
12 Virginia State Corporation Commission Judy Jagdmann is one
13 of the speakers today.

14 I gave the gavel to Judy the second I was sworn
15 in to FERC, and I also want to note that Judy is going to be
16 the next President of NEHRU, so I'm very glad that she's
17 here today as the Chair of the Virginia Commission, and in
18 her role I think as the next President of NEHRU.

19 For me, this whole topic comes down to really two
20 questions, and I just want to put those on the table. The
21 first is rather simple. And the first is whether the public
22 policies of the individual states can be accommodated in
23 these capacity markets while maintaining the goals of
24 delivering reliability and least cost power to consumers.

25 And if you think they can be accommodated then

1 please tell us how. So I'm going to call those questions 1
2 and 1A. Now the second question is much broader, and I
3 noticed the Chairman talked a lot about sustainability in
4 his opening statement. I think sustainability is a very
5 important issue, and I think it's actually broader than just
6 a MOPR question.

7 I think it's time to put it on the table. And
8 let's go back and remember why these capacity markets were
9 established in the first place. They were part of the wave
10 of what was then called restructuring that took place in the
11 late 1990's and early 2000's, and I think maybe half the
12 states did it, I'm not sure of the exact number, but I think
13 it was roughly half the states did it.

14 And under restructuring, states were ordered --
15 and states ordered their vertically integrated utilities to
16 divest or at least "functionally separate," and I put that
17 in quotes, their generation resources from the wire side of
18 the business. The theory was that the wires network was a
19 national monopoly that the generation was not.

20 The incumbent generation should be taken out of
21 rate base and forced to compete with independent power
22 producers, a/k/a merchant generators, in regional
23 multi-state energy markets. And of course there was a
24 couple of at least one single state. That's New York, as we
25 know, but New England and PJM are multi-state RTOs.

1 But to make sure there's enough power supply
2 available to ensure reliability, capacity markets were
3 created. And they were supposed to deliver what was called
4 the "missing money" that the generators could no longer get
5 from the rebates.

6 Now whether the restructured models from that
7 period have actually been better for consumers than the
8 state regulated vertically integrated model, is still very
9 much a live debate, and that's not our topic today, but it
10 is pertinent. It's pertinent because that's where these
11 capacity markets came from. And so when we are looking at
12 the path forward on these capacity markets, it's important
13 to know the path behind us to know how we got here.

14 Now restructuring was said to be a textbook
15 solution to the cost overruns of rate-based generation. And
16 if it was the textbook solution, then it was an economics
17 textbook. But as so often happens, the reality over the
18 last 15 years, specifically the political reality of a large
19 multi-state RTO has impacted the economic theory.

20 And it's important to remember as we look back at
21 that and seek to draw conclusions, that these capacity
22 markets are not and never have been true markets. They're
23 administrative constructs. And I've said that many times.
24 One time somebody said to me well you're just engaging in
25 semantics. No it's not a semantic game at all.

1 In a true market that's competitive, consumers
2 and efficient sellers win, and the inefficient sellers lose.
3 A competitive market regulates itself. The rules of a
4 competitive market, a true market, are not set by the
5 participants. The regulators job is not to regulate for
6 outcomes, but to protect competition itself from rent
7 seekers.

8 But an administrative construct where the rules
9 are set by the participants is far more vulnerable to rent
10 seeking than a truly competitive market. So over the past
11 15 years when these constructs have delivered competitive
12 results, consumers have won, and benefits have been
13 delivered. And I want to recognize that. I'm not saying
14 there haven't been benefits delivered from these
15 administrative constructs.

16 There have been benefits delivered when the
17 results have been competitive. The problem is that the
18 losers in these markets have gone to the politicians in the
19 various states, and they've lobbied for subsidies and other
20 forms of rent. As a PJM independent market monitor, Doctor
21 Bowring has often said -- and this is a great quote, I wish
22 it were mine, but it's not so I have to give him credit.

23 He says, "Subsidies are contagious." And they
24 are contagious and there has been a variable contagion of
25 rent-seeking, certainly in PJM because it's simply so big,

1 it covers so many states. And I don't have to recite all
2 the examples. You're well aware of some of them. And by
3 the way, that's no knock on the dedicated people who run PJM
4 over the last 15 years.

5 People like Carrie Boston, Andy Otts, two on the
6 market side. I have tremendous respect for them. I have
7 tremendous respect for Armani Restaud who's taken over now
8 and Gordon van Welie in New England. I hope I got the
9 pronunciation right Gordon.

10 I've met people from the other RTOs, they're all
11 very dedicated. They did not cause the rent-seeking. The
12 political reality is what caused the rent-seeking. In fact
13 the people who run PJM have often tried to stand up to it,
14 often you know, have done their best, but the political
15 reality is they've not been able to resist all the
16 rent-seeking.

17 Now the second thing that's happened in the last
18 15 years as a matter of policy some of the states moved away
19 from the goal of least cost power and decided to pursue
20 environmental goals, and so they enacted mandatory portfolio
21 standards and other policies that were directed to -- that
22 were intended to change the resource mix in the capacity
23 markets, and change the generation supply mix.

24 And let me emphasize, I don't question for one
25 second the prerogatives of any of these states to adopt

1 their own preferred policies. They're all clearly within
2 their sovereign authority, and I actually respect that. Tip
3 O'Neill said all politics is local. He was absolutely
4 right, and I absolutely respect the right of every state to
5 adopt the policies that they wish.

6 But after 15 years of this experiment, and it is
7 an experiment, we now have to ask while these multi-state
8 administrative constructs called capacity markets may have
9 been based on a sound, or at least a defensive economic
10 theory at the beginning 15 years ago, does the reality of
11 politics and rent-seeking in a multi-state RTO, and PJM is
12 13 states and D.C. It's the largest, simply make it
13 impossible for these administrative constructs to
14 consistently deliver on the economic goal of least cost
15 power.

16 And by the way, to also recognize and accommodate
17 individual state policies, as the policies at different
18 stage diverge. And if the reality is they cannot, it's just
19 not sustainable to use Chairman Glick's term. It's the most
20 realistic path now for the states to reclaim their authority
21 and reclaim their responsibility. Because responsibility
22 goes with authority, for resource adequacy and chart their
23 own course to achieve the resource mix they want that's
24 consistent with their own chosen public policies.

25 And that doesn't mean the capacity markets go

1 away. It doesn't mean that we roll the clock back to 1998
2 at the beginning of restructuring. It does mean that the
3 question arises of what will be perhaps a future role for
4 capacity markets. Perhaps they will not be the primary or
5 mandatory, perhaps states will see them as a resource, but
6 not necessarily as the mandatory place they have to go to
7 get to achieve resource adequacy.

8 So really it's not about saying should they go
9 away, and should we roll a clock back to 1998, and for those
10 states that did choose to restructure. But I do think we
11 need to ask about sustainability. We need to ask whether
12 the competitive results, the benefits that we're all
13 expected and certainly have been delivered in many cases,
14 how sustainable is that given the political reality of a
15 multi-state RTO?

16 Now I think a single state RTO is a different
17 beast, but a multi-state RTO is a political reality simply.
18 You cannot fulfill the economic theory that these constructs
19 were based on. I haven't prejudged any of these questions,
20 and I look forward to hearing from today's speakers. Now
21 back to you Mr. Chairman, and thank you again for setting up
22 this very helpful and I think very pertinent Technical
23 Conference.

24 CHAIRMAN GLICK: Thank you Commissioner Christie.
25 And I think Commissioner Clements technical problem has been

1 worked out, so we're going to go back to her. Commissioner
2 Clements?

3 COMMISSIONER CLEMENTS: Can you hear me?

4 CHAIRMAN GLICK: Great yes we can hear you.

5 COMMISSIONER CLEMENTS: Thank you Chairman. And
6 thank you for setting up these important technical
7 conferences so quickly. You put together a great, you and
8 your team, have put together a great set of panels today
9 with an impressive group of panelists, so thank you to David
10 and the rest of the staff team who have worked on this.

11 I'd just like to say I'm thinking of the members
12 of our FERC community who are based in and around Boulder
13 today. I know that they are suffering this morning, and
14 that it's probably hard to think about paying attention to a
15 technical conference like this under the circumstances, so
16 certainly our thoughts are with you, including my friends at
17 the Rocky Mountain Institute.

18 Okay. Eastern RTO and ISO markets have provided
19 competitively prices, and reliable electricity -- excuse me,
20 reliable electricity across the region for several decades.
21 These markets have never been an end unto themselves, but a
22 mechanism to harness competition towards just and reasonable
23 rates.

24 Given the structure of cooperative federalism
25 embodied in the Federal Power Act, the Commission's approach

1 to resource adequacy regulation in different regions has
2 rightly varied according to the regulatory approach of the
3 states in those regions.

4 As Commissioner Christie just referenced,
5 capacity markets in the eastern regions in particular were a
6 regulatory response to the restructuring of the underlying
7 states, stepping in to guarantee achievement of target
8 reserved margins in the absence of state regulation in the
9 area.

10 Remember states already had policies shaping
11 resource mix in place when these markets were first
12 developed. Over time, of course, these state policies
13 became more ambitious, increasingly driving entry and
14 retention of capacity resources.

15 In response to this pattern of state regulation,
16 rather than continuing its prior tradition of regulating for
17 efficient market outcomes in light of what the legitimate
18 policy choices made by other regulators and legislatures,
19 the Commission engaged in increasingly heavy handed attempts
20 to insulate its markets from effective state policies.

21 This approach, in the words of former Chairman
22 Norman Bay who's already a celebrity this morning, is
23 "unsound in principle, and unworkable in practice." Simply
24 ignoring the presence of an ever-increasing amount of state
25 preferred resources, leads to oversupply of capacity,

1 unnecessarily high costs for customers and muted energy
2 market signals.

3 Deeper issues with the capacity market must also
4 be addressed. With or without state policies, the resource
5 mix is changing due to technological and economic factors.
6 As the Commission addresses the minimum offer price rule, it
7 must do so in a manner that keeps an eye towards ensuring
8 that the mix of services procured matches future needs,
9 providing reliability at affordable rates.

10 I concur with Commissioner Chatterjee's note this
11 morning that we should pursue necessary near term changes
12 while not losing sight of the need to follow through on
13 these longer term issues. My hope is that this technical
14 conference will provide a springboard to concrete solutions,
15 and that stakeholders will move expeditiously toward a just
16 and reasonable outcome to file with the Commission.

17 Appreciating we don't want to prejudge any of the
18 issues, a few things that are known, and in terms of
19 potential market reforms I will be listening for an outcome
20 that avoids requiring customers for care redundant capacity.
21 To the extent that a proposal involves any FERC
22 jurisdictional market component that combines capacity,
23 procurement with the procurement of state created clean
24 energy attributes, I'll be looking for an outcome that is
25 optional for states, not mandatory or coerced.

1 I'll be looking for an outcome that is at a
2 minimum, compatible with these longer term market changes
3 that Commissioner Chatterjee and I mentioned, that address
4 capacity over procurement, properly value resource adequacy
5 in a resource neutral manner, and place greater emphasis on
6 energy and ancillary service markets that compensate
7 resources for tangible services delivered.

8 I'll also be looking for an outcome that unlocks
9 the bilateral market which I believe has the potential to
10 enhance the ability of the market to cost-effectively
11 deliver what customers want. But here I'm also interested
12 in hearing how reforms can do so, while at the same time
13 addressing potential concerns regarding market power and
14 affiliate preference.

15 I'm interested in hearing about ways states,
16 municipalities and cooperatives and other customers can be
17 empowered by these market designs, to exercise greater
18 control over the amount and type of capacity they buy.
19 These considerations will ensure that the states and FERC
20 can travel comfortably, and consistently in their respective
21 jurisdictional lane.

22 I'd hope that a technical conference will be
23 productive and specific. To the panelists, I ask that you
24 not just stick to your litigation positions, which have been
25 made clear over the many years the Commission has considered

1 more of a policy, but instead answer these questions and
2 provide thoughts with a forward looking approach.

3 And with that I thank you and I look forward to
4 hearing what you have to say today, thank you Chairman.

5 Panel 1: Commissioner-Led Discussion of Capacity Markets in
6 ISO New England Inc., New York Independent System Operator
7 Inc., and PJM Interconnection L.L.C. (PJM)

8 CHAIRMAN GLICK: Thank you Commissioner Clements,
9 and thanks to all of my colleagues for their opening
10 remarks. I think you can tell from the opening remarks that
11 this is a very important issue, and people are paying
12 attention and I think we have a lot of interest in here.

13 So this morning the first panel we're going to be
14 discussion is the capacity markets and the three RTOs, New
15 York ISO, ISO New England and PJM. I'm going to turn to
16 each of the panelists. They're going to have an opportunity
17 to make opening remarks for up to three minutes, and then at
18 the end of that we'll open it up for questions.

19 So I'm going to start today with Manu Asthana.
20 He's the President and CEO of PJM. So please go ahead Mr.
21 Asthana.

22 MR. ASTHANA: Yeah Chairman Glick, I just want to
23 start by checking you can hear me.

24 CHAIRMAN GLICK: We can yes.

25 MR. ASTHANA: Excellent. Well Chairman Glick,

1 Commissioners, staff, good morning. It is great to be here
2 with you today. Chairman Glick as you said PJM has been
3 engaged with our stakeholders on resource adequacy topics
4 through a series of workshops, and in other conversations.
5 And these conversations are ongoing, and they have helped
6 inform our perspectives on these topics.

7 So I wanted to start by sharing a few of those
8 perspectives. And really four. So the first perspective is
9 our capacity markets work together with our energy and
10 ancillary services markets to try and achieve a reliable
11 power system at least total cost.

12 And we do believe that our markets need to evolve
13 in certain targeted areas, but I wanted to start by
14 acknowledging up front the tremendous value that our markets
15 have delivered over time, and that includes almost a 40
16 percent reduction in carbon emissions since 2005,
17 significant growth and demand response in energy efficiency,
18 stable, total wholesale prices for the last two decades with
19 prices coming down in the last several years, and above all
20 reliability, which is our number one priority.

21 The second point or perspective I wanted to share
22 was that we at PJM believe that our MOPR rules as formulated
23 today do not sufficiently accommodate state policies related
24 to resource mix, nor do they accommodate long-standing,
25 self-supplied business models such as those pursued by

1 public power entities.

2 In fact today's MOPR creates the potential for
3 consumers to have to pay for resources to meet public policy
4 objective, but then not receive a credit for the
5 contribution of those resources to grid reliability. Simply
6 put, we believe these MOPR rules are not sustainable in the
7 long-run and should be reformed.

8 The third point I wanted to share we also believe
9 in addition to MOPR that there are other issues regarding
10 the capacity market that should be examined holistically.
11 Specifically, considering the need to strengthen
12 qualification and performance requirements for capacity
13 resources so that we know they're going to be there when we
14 need them, evaluating all aspects surrounding the
15 appropriate level of capacity procurement.

16 I've had discussions around procuring too much,
17 and I think that needs to be examined holistically.
18 Considering the need for additional reliability based
19 services, and then finally developing the potential for
20 clean capacity auctions to help states meet their policy
21 goals through those auctions.

22 The fourth and final perspective I wanted to open
23 with today is that our capacity markets do send important
24 price signals to new and existing generation, demand
25 response providers, energy efficiency providers, and others.

1 And it is critical that these auctions continue to run on
2 their already delayed schedules as we work through these
3 issues.

4 Thank you for your attention. I look forward to
5 the discussion today. Back to you Chairman.

6 CHAIRMAN GLICK: Thank you Mr. Asthana. Next up
7 is Rich Dewey, he's the President and CEO of the New York
8 ISO. Mr. Dewey?

9 MR. DEWEY: Good morning Mr. Chairman can you
10 hear me okay?

11 CHAIRMAN GLICK: Yes we can.

12 MR. DEWEY: Okay. Mr. Chairman I want to thank
13 you. And I want to thank Commissioners Chatterjee, Danly,
14 Clements and Christie for inviting me to participate in this
15 important discussion. We did file our full comments, but
16 I'm just going to hit a couple of key points in the interest
17 of the time that we have.

18 Capacity markets have operated in New York
19 successfully since its inception in 1999. We believe they
20 continue to be the most cost-efficient and cost-effective
21 means to achieve reliability and resource adequacy in New
22 York. We also acknowledge similar to Mr. Asthana that it
23 really needs to be viewed in concert of the enhancements of
24 the energy and ancillary energy service markets, and you
25 have got to look at the markets operating together.

1 Recently New York State, as you know, passed the
2 Climate Leadership and Community Protection Act, which is
3 groundbreaking legislation that mandates certain levels of
4 renewables with specific targets that are required under the
5 statute in the law, 9,000 megawatts of offshore wind, 6,000
6 megawatts of behind the meter solar, 3,000 megawatts of
7 storage.

8 70 percent of the supply needs to be from
9 renewable sources by 2030, and by 2040 it needs to be a
10 carbon free electric system. In order to leverage markets
11 in a way that continues to maintain the cost-effectiveness,
12 and the ability to achieve that level of reliability,
13 changes are needed to these markets.

14 When you think about why markets were adopted, it
15 was very clear goals, introducing competition to drive down
16 consumer costs that provide a locational signal to incent
17 siting at the most valuable point on the grid for
18 reliability, and maybe most importantly, shift risks from
19 consumers to investors.

20 And I think Commissioner Christie hit on these.
21 These points and these reasons are still valid, and they're
22 still valuable. And we encourage the Commission to consider
23 the benefits that we get from these. It is better than all
24 the non-market alternatives that have been explored.

25 We recognize this in New York, and over the past

1 two years we've launched a couple of key initiatives. One
2 is our grid in transition program which seeks to identify
3 market rule changes in the energy ancillary service and
4 capacity markets that accommodate the changing resource mix,
5 and also as our comprehensive mitigation review program
6 which attempts to look for changes to our mitigation regime,
7 our bar-side mitigation test that allows the entry of the
8 state-sponsored resources, while still maintaining the
9 efficacy of the price signal for those dispatchable
10 resources that are necessary to achieve reliability.

11 And I'm happy to talk about specific examples of
12 any one of those when the time is right. I'm confident that
13 New York's stakeholder process can generate effective
14 solutions to both our grid and transition program, and
15 ongoing analysis of our comprehensive mitigation review.

16 I look forward to bringing some of those
17 solutions to the Commission in the coming months, and I
18 appreciate due consideration of those ideas. At that I will
19 stop. I want to thank you for the opportunity. I look
20 forward to some questions, and I appreciate the engagement,
21 thank you.

22 CHAIRMAN GLICK: Thank you Mr. Dewey. Next up is
23 Gordon van Welie who is the President and CEO of New England
24 ISO.

25 MR. VAN WELIE: Good morning Chairman Glick can

1 you hear me?

2 CHAIRMAN GLICK: Yes we can thank you.

3 MR. VAN WELIE: Excellent thank you. Good
4 morning Chairman and Commissioners, and thank you for the
5 opportunity to participate in this important conference.
6 The topic of resource adequacy brings together the issues
7 that are top of mind for us, including the Clean Energy
8 Transition and reliability in the wake of the events in
9 Texas.

10 As indicted in our comments in the joint
11 statement of the three ISOs, we believe that capacity
12 markets are the right vehicles to ensure both the clean
13 energy transition and reliability. Currently markets
14 cost-effectively ensure reliability by making sure that we
15 have enough resources, including those that run
16 infrequently, but are needed to balance intermittents and
17 generators with just in time fueling.

18 New England's full capacity market meets its
19 objective by paying enough missing money to procure supply
20 to meet the mandatory one day in 10 years reliability
21 standard. The missing money is the compensation to make a
22 resource whole over and above what it earns in the energy
23 and ancillary services markets.

24 Losing money is particularly critical for
25 resources that do not run off it and have low energy, and

1 ancillary services revenues, but are still needed when
2 others are unavailable. The capacity market's importance
3 will only grow for these resources as New England's fleet,
4 as more low marginal cost intermittent generators.

5 The transition in the fleet will further reduce
6 energy market revenue while simultaneously increasing the
7 need for those infrequently run bonus resources. While we
8 believe that capacity markets are still the right vehicles
9 for insuring resource adequacy, we must also acknowledge
10 that they must evolve. Most immediately, we must examine
11 how best to eliminate the minimum market price rule while
12 still ensuring reliability.

13 We are concerned that without additional action
14 the elimination of the MOPR creates cost recovery risk to
15 investors and unsponsored resources. This risk is created
16 because increasing numbers of renewables will tend to reduce
17 energy prices, and if the MOPR is eliminated capacity prices
18 as well. These distinctions matter because for many years
19 to come a reliable power system will continue to be
20 dependent on merchant generating facilities.

21 Accordingly, we believe it is important to
22 identify market rule changes that would eliminate the MOPR
23 and thereby give capacity credit to responsible resources,
24 while appropriately compensating merchant resourcing
25 investment for that higher level of risk.

1 We also know that AFCM has transitioned from
2 achieving resource adequacy to promoting energy adequacy.
3 Resource adequacy generally refers to the procurement of
4 sufficient nameplate generation capacity. We know from
5 experience that procurement of nameplate generation is no
6 longer sufficient because the energy inputs to generators
7 are no longer sufficient or stable under a variety of
8 conditions.

9 Instead the capacity market must evolve to ensure
10 energy adequacy through resources that can provide on call
11 energy for extended periods where energy is unavailable from
12 intermittent generation, and generation with just in time
13 fuel sources.

14 We know there are significant challenges ahead,
15 and we look forward to working with the Commission, the New
16 England States and us stakeholders to meet those challenges,
17 thank you.

18 CHAIRMAN GLICK: Thank you very much Mr. van
19 Welie. Next up is Judge Judith Williams Jagdmann who is a
20 Commissioner with the Virginia State Corporation Commission.
21 Judge Jagdmann?

22 MS. JAGDMANN: Good morning Chairman Glick. I
23 thank you for this opportunity to address resource advocacy
24 within the RTO structure. My message is straight forward.
25 First, it is imperative that any mechanism for resource

1 adequacy of a self-supply option.

2 Second, state policies should accommodate to the
3 fullest extent possible -- they should be accommodated to
4 the fullest extent possible with the understanding that
5 there should not be cost shifts between states, or RTO zones
6 in accommodating these policies.

7 With respect to the capacity market going
8 forward, Virginia, as a vertically integrated state, must
9 have the option to self-supply within any future capacity
10 market construct whether something like the MOPR exists or
11 not. That is because capacity resources in vertically
12 integrated states are paid for by customers through base
13 rates, and will continue to be paid for with these rates
14 regardless of what happens in the auction.

15 Without a self supply option, ratepayers may be
16 required to -- or capacity, or resource adequacy mechanisms.
17 Accordingly, in the future market construct that requires
18 resources to submit bids to meet the regional reliability
19 requirement must provide at a minimum the opportunity to
20 self-supply.

21 Now on a historical note, PJM has always had
22 provisions either in the fixed resource requirement
23 alternative, or the self-supply exemption to allow the
24 participation of vertically integrated states in the PJM
25 market. This concept is fundamental to Virginia's

1 participation.

2 Now with respect to the PJM states, the PJM
3 states have varying regulatory structures, some with
4 vertically integrated load serving entities with cost of
5 service recovery for their resources. And others with load
6 serving entities that worked at the market for full
7 requirements.

8 The Virginia Commission is a member of an
9 organization of PJM states. It is not easy to get unanimous
10 approval on any course of action due to this regulatory
11 diversity. However, the organization at PJM states was able
12 to progress around four principles with respect to resource
13 adequacy.

14 Generally, they are first, state procurements,
15 policy choices or clean energy requirements must be
16 respected and accommodated by PJM market rules. Second,
17 states should have the option of specifying the clean energy
18 emission levels or other characteristics of their own
19 resources in which the PJM market would then account for, or
20 procure on a competitive least cost basis consistent with
21 reliability.

22 And recognizing that the states retain primary
23 authority for resource adequacy under the Federal Power Act,
24 any reimagined resource adequacy solution must contain and
25 allow the states the option of meeting resource adequacy

1 through a mechanism similar to self-supply and fixed
2 resource requirement options.

3 Four, effective and appropriate market power
4 mitigation is important for a thoughtful and functioning
5 market design and for PJM administered markets generally.
6 So in closing, the self-supply option must be preserved in a
7 mandatory capacity market construct and state policies
8 should be accommodated to the fullest extent possible with
9 the understanding that there should not be cost shifts in
10 states where RTO -- in accommodating these policies.

11 Again I thank you for this opportunity.

12 CHAIRMAN GLICK: Thank you very much Judge
13 Jagdmann. Our next speaker is Willie Phillips, the Chairman
14 of the D.C. Public Service Commission. Chairman Phillips
15 please go ahead.

16 MR. PHILLIPS: Good morning Chairman Glick and
17 Commissioners. Can you hear me?

18 CHAIRMAN GLICK: Yes we can.

19 MR. PHILLIPS: In D.C. 60 percent of our
20 residential customer bill is related to wholesale generation
21 and transmission functions. 40 percent covers distribution.
22 As a restructured jurisdiction there is no doubt that
23 wholesale policies have a significant impact, a customer
24 impact in the District.

25 Unfortunately, I'm sorry -- fortunately, we are

1 included in PJM, a well-established RTO that has the track
2 record of reliability. I've never been prouder to be a
3 member of PJM than in the past few weeks. When reporters
4 ask me about extreme weather events, I credit PJM as a major
5 factor in our regional success.

6 Still, it is not lost on me that FERC policies
7 and PJM implementation can, and do have an impact on the
8 rights that are reserved to the states under the Federal
9 Power Act. But setting aside the federal state
10 jurisdictional question for the moment, I note that D.C. has
11 some of the most aggressive clean energy policies and
12 climate goals in the nation.

13 A legislative mandate to achieve 100 percent
14 renewable energy by 2032, 50 percent greenhouse gas
15 reduction in 2032, and carbon neutrality by 2050. If we are
16 to achieve these goals, we should be asking ourselves three
17 fundamental questions. Are we prepared to meet the clean
18 energy needs for all PJM states, including D.C. that have
19 renewable mandates?

20 Are we doing enough to incentivize, and not
21 discourage investments in clean energy technology? Are we
22 using every tool in our toolbox, both on the demand side and
23 the supply side to be prepared for possible contingencies in
24 a resilient manner? As a state regulator, my three-pronged
25 approach to address these issues focus on assuring service

1 reliability, affordability, and sustainability.

2 I believe that the capacity market can be useful
3 for reliability and resource adequacy, however, I share the
4 concern with the members of this Commission regarding
5 customer's bottom line. If we cannot do this affordably, we
6 will not do it successfully. Of course, we look forward to
7 further guidance from FERC regarding MOPR reform, and I look
8 forward and thank you for the opportunity to participate
9 today.

10 CHAIRMAN GLICK: Thanks very much Chairman
11 Phillips. Our next guest is Kathryn Bailey. She's the
12 Commissioner with the New Hampshire Public Utilities
13 Commission.

14 MS. BAILEY: Good morning. Thank you Chairman
15 Glick, and thank you members of the Commission for the
16 opportunity represent our thoughts on this subject. New
17 Hampshire does not have a carbon emissions reduction
18 mandate. Our state law in fact, requires us to ensure that
19 the costs of other states policies do not get shifted to New
20 Hampshire ratepayers.

21 New Hampshire recognizes the need to find a
22 regional solution that allows each state to implement its
23 mandates and that the current forward capacity market rules
24 may frustrate other state's efforts to implement their
25 policies without paying more than is reasonable.

1 The New England states have been working together
2 to find a solution. We have a fundamental agreement that
3 any such solution should not cause consumers in any one
4 state to fund the public policy objectives mandated by any
5 other state's laws. To that end, we're working on a
6 market-based solution. The Forward Clean Energy Market, or
7 FCEM have had the potential to achieve other state's clean
8 energy goals without shifting the resulting costs to New
9 Hampshire customers.

10 That investigation is well under way, but it is
11 not yet complete. Elimination of the MOPR at this time
12 risks disrupting and possibly ending that important market
13 development work. We acknowledge that eliminating the MOPR
14 could result in state subsidized resources clearing the FCM
15 and in turn receiving credit for the capacity provided.

16 And that would eliminate the so-called double
17 counting problem. While that would allow out of market
18 contracted resources to clear the capacity market, it may
19 create other significant problems over the longer term. I
20 believe eliminating the MOPR will encourage more out of
21 market, long-term contracts driven by state policies.

22 That would decrease demand in the capacity market
23 as newly received capacity market revenues lower the costs
24 of those long-term contracts. Although those changes likely
25 would reduce capacity market prices in the short-term, New

1 Hampshire is very concerned that eliminating the MOPR
2 prematurely could result in an increase in long-term
3 capacity prices, so long as the capacity market remains the
4 primary mechanism to secure regional resource adequacy.

5 Elimination of the MOPR in New England is not
6 necessary at this time. We're in the process of developing
7 a forward clean energy market as a potential alternative
8 mechanism for buying and selling clean energy attributes. A
9 key design issue that would allow state-sponsored resources
10 a clear to capacity market is to permit revenue from the
11 FCEM to be counted as in market for purposes of capacity
12 market participation and MOPR implementation.

13 Another critical design feature would be to
14 ensure that states like New Hampshire would not be required
15 to buy those attributes in the FCEM and the costs of other
16 states purchases would not be shifted to the consumer.
17 Under that approach states with carbon reduction mandates
18 would have a marketplace alternative to TPA's they can use
19 to achieve their clean energy roles, while states without
20 such mandates would not have to pay the associated costs.

21 While it may be more expedient to eliminate the
22 MOPR and satisfy most states concerns, I ask that you give
23 New England the opportunity to continue our work to satisfy
24 all of the New England states concerns. Thank you.

25 CHAIRMAN GLICK: Thank you very much Commissioner

1 Bailey. Next we have commissioner Dykes who is with the
2 Connecticut Department of Energy and Environmental
3 Protection. Please go ahead Commissioner Dykes.

4 MS. DYKES: Thank you so much. Good morning
5 Chairman Glick and members of the Commission. Thank you for
6 the opportunity to offer my comments on behalf of the State
7 of Connecticut. Over time Connecticut has been concerned to
8 see the capacity market construct in New England evolve in
9 ways that thwart our state policies from the elimination of
10 self-supply rights to the elimination of the renewable
11 exemption, to the misapplication of the MOPR to our state's
12 legitimate pursuit of clean energy mandates.

13 Connecticut is not contracting for clean energy
14 resources to manipulate the market, we're doing so because
15 our state laws and policies require us to reduce emissions,
16 and because the ISO New England market is failing to produce
17 investment in the clean energy resources that we need.

18 Connecticut, we are concerned that we're not
19 receiving credit for contracted resources contributions to
20 the wholesale capacity markets. The CASPR Mechanism here
21 in New England has cleared only 54 of the hundreds of
22 megawatts of renewables that Connecticut and other New
23 England states have contracted in recent years.

24 We're also very concerned in Connecticut about
25 the value that we are getting in terms of actual reliability

1 for the hundreds of millions of dollars that Connecticut
2 ratepayers are paying annually for this capacity market. In
3 ISO New England, in spite of iterative reforms, like pay for
4 performance, CASPR and so on, we're still sending a
5 significant share, about 20 percent, of our capacity
6 revenues to obsolete, high-emitting power plants, many of
7 them located in environmental justice communities in my
8 state.

9 They run very infrequently relative to the
10 ratepayer investment that they receive, and they generate an
11 enormous amount of air pollution when they do. At the same
12 time, the capacity market has failed to retain resources
13 that are vitally needed for reliability, like the Millstone
14 nuclear facility in Waterford, Connecticut.

15 Connecticut contracted with that facility because
16 the market failed to value its contributions to regional
17 reliability. And because the market failed to protect us
18 from exercises of market power by resources that are
19 critically needed for reliability. To meet Connecticut's
20 policy goals outlined in our recent integrated resource
21 plan, we need not only new renewables, but the retention of
22 baseload emission free resources and investment in flexible
23 resources that can reliably integrate renewables with the
24 least cost and least emissions.

25 Our focus on reliability and cost has never been

1 greater as we shift transportation and building energy needs
2 to the electric grid, and as we take steps to ensure that
3 critical infrastructure around our state is prepared to
4 withstand extreme conditions of climate change.

5 So as we consider reforms to the capacity market,
6 including the FCEM and ICCM, it's important that we also
7 examine energy and ancillary services markets to ensure that
8 baseload emission free resources like nuclear are
9 compensated for the reliability and resilient services that
10 such resources can provide to the entire region. We will
11 also need reforms to the ancillary services markets that
12 will develop new products to compensate characteristics we
13 need for the grid of the future, like fast ramping
14 capabilities.

15 With those reforms clearly in view we can more
16 effectively identify the specific resource adequacy gaps
17 that a capacity market should fill. Capacity markets have
18 the potential to shield consumers from volatile prices, and
19 they have a role to play in the evolving electric sector.

20 The capacity markets are administrative
21 constructs, so they require heightened scrutiny for the
22 assumptions and preferences that underlie them, and special
23 consideration for the views and policies of the states these
24 markets are intended to serve. So I appreciate the
25 opportunity to offer these comments today and be part of

1 this dialogue.

2 CHAIRMAN GLICK: Thank you very much Commissioner
3 Dykes. Next up is Robert Rosenthal, he's Counsel to the New
4 York State Public Service Commission. So please go ahead
5 Mr. Rosenthal.

6 MR. ROSENTHAL: Good morning Chair and other
7 Commissioners. Let me start by reiterating some of the
8 problems with the MOPR as currently constituted. First, as
9 applied to state policy resources the existing MOPR
10 framework is not just and reasonable, because it results in
11 higher capacity prices as others have already noted.

12 Second, it incentivizes otherwise uneconomic
13 resources through me and online, and third, it's based on an
14 interpretation that conflicts with the states role under the
15 Federal Power Act. We believe there's a need for different
16 legal framework, one based on cooperative federalism, and
17 that FERC can get there by revisiting some first principles.

18 For example, the New York Commission has been
19 statutorily committed to ensuring reliability as a top
20 priority since 1910, 111 years ago. And even though New
21 York went to competitive energy markets in 1999, the New
22 York Commission has maintained its authority over
23 reliability through among other things, it's approval of the
24 annual update of the installed reserve margin.

25 At the very least, the states infer -- share

1 responsibility for ensuring electric system reliability. It
2 is also important to revisit the purchase of the Federal
3 Power Act which was enacted to address a narrow
4 jurisdictional gap resulting from a 1927 Supreme Court
5 decision.

6 To address this gap Congress enacted the Federal
7 Power Act in 1935 for a specific purpose -- to provide
8 FERC's predecessor with authority to regulate the interstate
9 wholesale sales and rates of electric energy, not capacity.
10 The FPA, however, also includes Section 201-A, which
11 provides that FERC's authority both extends only to those
12 matters which are not subject to regulation by the states.

13 FERC's Order 888 and 2000, both of which were
14 adopted to facilitate the creation of the ISOs and RTOs,
15 should also be revisited. These orders made clear that FERC
16 did not intend to "affect or encroach upon state authority,
17 over among other things, reliability of local service,
18 integrated resource planning, and utility generation and
19 resource portfolios."

20 Another law to revisit is Congress's amendment of
21 the FPA in 2005 to provide a role for FERC in setting bulk
22 system reliability standards. As part of that amendment,
23 Congress added a new section 215-I, specifying that this
24 authority does not "preempt any authority of any state to
25 take action to ensure adequacy and reliability of electric

1 service within that state."

2 Finally, although Section 205-A also authorizes
3 FERC to regulate matters affecting wholesale sales of
4 electricity, and it is through this authority that FERC
5 regulates capacity markets, there's nothing into a 5-A
6 requiring FERC that this favors state policy preferences.
7 To the contrary, given the broad statement clauses under the
8 FPA that I already noted, a more appropriate interpretation
9 is one that balances FERC's interest in maintaining bulk
10 system reliability to capacity markets against the state's
11 traditional role in addressing local reliability, resource
12 adequacy and resource mix.

13 Our view is that through this balance state
14 programs to provide support for clean energy resources can,
15 and should be categorically exempted from any MOPR rules.
16 So of course I'm the lawyer, and so that's why I'm giving
17 the legal spin on this. I want to note that you know every
18 -- basically every word mentioned by the Commissioner from
19 Connecticut, you know, if I had read them previously, we
20 would have signed on to those.

21 And I look forward to your questions moving
22 forward. Thank you for allowing us to participate.

23 CHAIRMAN GLICK: Thank you Mr. Rosenthal. Next
24 up is Stefanie Brand. She's the Director of the new Jersey
25 Division of Rate Counsel. Miss Brand?

1 MS. BRAND: Thank you very much. I'm Stefanie
2 Brand and I'm the Consumer Advocate for the State of New
3 Jersey and I very much appreciate the opportunity to be here
4 today to speak to you on behalf of the New Jersey customers.
5 I don't think it's going to be a surprise that our primary
6 concern is maintaining reliability at the lowest reasonable
7 cost.

8 And we do look to the RTO and ISOs and the
9 markets that they run to help ensure that. But I think the
10 capacity markets have gone a little far a field from what we
11 are looking for from them, and what we expect for them to do
12 for us. We look for them to be a backstop on resource
13 adequacy for us, not the only way to ensure it.

14 As Chairman Glick noted, we are in a
15 transformational period in terms of our resource mix, and as
16 envisioned by the Federal Power Act, states are making
17 policy decisions on what resources to rely on. As a result,
18 the capacity markets do not determine entry and exit from
19 the market as they once did, and so the markets need to
20 change and need to accommodate that, and compliment the
21 state policy choices that are being made.

22 So what do we want from the RTO markets? Well
23 first we want accurate load forecasting. We've heard
24 several people mention today that we are acquiring too much
25 capacity in these markets, and I think that that is a place

1 to start in looking at reforming them. We want realistic
2 determinations of what is needed for reliability and reserve
3 margins that reflect that.

4 We also want a residual market for states and
5 load serving entities to obtain what they need beyond the
6 policy initiatives that are being undertaken. And markets
7 can also be helpful in terms of the operational needs so
8 that we can obtain diverse resources to meet those
9 operational needs to address some of the intermittent issues
10 that arise given the new types of resources we are
11 obtaining.

12 What we don't need are rules that are so
13 draconian that they lead to endless litigation and
14 uncertainty in terms of the markets, or that risk customers
15 paying twice for resources, or paying billions of dollars
16 more. Right? In my book that by definition is a failure.

17 Or rules that end up contrary to the structure of
18 the Federal Power Act, or what is now national policy. I
19 would posit that any market that puts a state in a position
20 of on the one hand having to decide if it exercises its
21 authority under the Federal Power Act, then it risks paying
22 twice for resources, or on the other side, having to decide
23 whether to just leave the market all together is by
24 definition a failure.

25 It's just an impossible choice, and we need to

1 get back to where the markets were intended to be, which is
2 to provide reliability at reasonable rates. And we're
3 asking them to do too much and in doing so we are making
4 them unsustainable. And with that I'll leave it and I look
5 forward to your questions.

6 CHAIRMAN GLICK: Thank you very much Miss Brand.
7 Next up is Doctor Joseph Bowring. He's the President of
8 Monitoring Analytics, and the floor is yours Doctor Bowring.

9 DR. BOWRING: Thank you sir. Thank you Mr.
10 Chairman, thank you to all the Commissioners. Thanks for
11 the opportunity to be here. I come to you from the trenches
12 of doing unit specific MOPR reviews. So one of the
13 interesting things I can tell you is that we actually find
14 that renewable energy has been demonstrated to us, renewable
15 energy is, and will continue to be competitive.

16 So that's something to bear in mind during all
17 these discussions. All wholesale power markets share the
18 same fundamental issue, which is that in order to be
19 reliable, extra capacity has to be built. The result is
20 that energy prices are competitive and quite low most of the
21 time. We certainly see that in PJM.

22 And the result is the so-called missing money
23 problem. There's a number of solutions to that, which have
24 been mentioned today including contracts, including cost of
25 service regulation, including energy only markets where the

1 administrative charge pricing in capacity markets which
2 lowers pricing.

3 In my view having seen how all those work, the
4 PJM energy markets are clearly the best option. They're not
5 the perfect option, by far, but they're clearly the best
6 option. And that means PJM wide energy capacity markets
7 including must offer, or must buy non-residual option.

8 But at the same time I think it's become very
9 clear over the last year, if not before, that state
10 authority -- states have the clear authority over generation
11 resources, and state policies in favor of renewable or other
12 types of resources do have to be accommodated.

13 The energy and ancillary service pricing, which
14 is really the entire purpose of the whole effort, that is
15 we're trying to provide energy rather than capacity, should
16 be efficient. But it would be a mistake to attempt to
17 artificially create high energy prices to reduce the role of
18 the capacity market, rational and effective capacity prices
19 are a good signal for investment exit and entry.

20 But there is some key elements of the capacity
21 market that need to be defined correctly for all of this to
22 work correctly, and for the capacity markets to function
23 while accommodating state authority. One is -- and all of
24 these have been addressed. One of these is market power.
25 We're aware the markets are for cap issue.

1 Another is, and perhaps most fundamental, is that
2 the definition of capacity has to be clear. It's clear that
3 as we add more of a particular resource type it's potential
4 contribution to reliability goes down. And if we're going
5 to have the right mix, and we actually have a reliable mix
6 of renewable resources and traditional thermal resources,
7 then it's essential that we define reliability and the
8 reliability contribution of each resource correctly,
9 otherwise we will end up building an unreliable system.

10 We have to address our forecasting which has been
11 referenced. We have to address the obligation of all
12 capacity resources. One of the reasons to have an
13 integrated PJM-wide market is to ensure that all supply
14 resources, all capacity resources have similar obligations.
15 They have to perform. If they don't perform there are
16 penalties associated with it.

17 Part of that in PJM is the question of firm fuel
18 and interaction with a gas market has to be identified. And
19 finally, the definition of the main curb in the capacity
20 market needs to be revisited and redefined. At the moment
21 the maximum price is too high, and the reference resource
22 used is incorrect.

23 So again, I thank you for the opportunity to be
24 here today. I look forward to the conversation.

25 CHAIRMAN GLICK: Thank you very much Doctor

1 Bowring. Our final panelist is Doctor Pallas LeeVanSchaick,
2 Vice President with Potomac Economics. Did I get your name
3 correctly Doctor?

4 DR. LEE VANSCHAICK: You're good, it's Pallas
5 LeeVanSchaick, so close.

6 CHAIRMAN GLICK: Sorry about that. Go ahead
7 please.

8 DR. LEE VANSCHAICK: Thank you for having me
9 today. And I appreciate the Commission's focus on these
10 very important issues. I want to say that I've heard a lot
11 of agreement today that these wholesale markets were
12 regulated being third generation and investment and the
13 shift risk from ratepayers to generation developers.

14 And I'm glad that there's agreement on that. I
15 think these markets have motivated large scale investment to
16 maintain resources needed for reliability, and this has
17 lowered costs and removed large financial liabilities from
18 ratepayers since the 1990's.

19 In recent years states have sought to cut carbon
20 emissions by promoting investment in renewables outside the
21 market. While justified by environmental goals, this can
22 create artificial capacity surpluses that undermine
23 investment incentives for flexible resources, which is
24 concerning, since studies of decarbonization consistently
25 find that large amounts of flexible resources will be needed

1 to integrate renewables efficiently.

2 Therefore, it is critical for policymakers to
3 realize that competitive markets can help attract investment
4 they need to achieve their ambitious policy goals at the
5 lowest possible cost for ratepayers. At the same time major
6 energy and ancillary services market reforms are needed, and
7 capacity market roles should be refined to compensate each
8 technology based on its marginal reliability value.

9 These reforms would provide more efficient
10 incentives for intermittents and flexible resources such as
11 battery storage. In this proceeding, the Commission must
12 examine how markets that set just and reasonable rates for
13 competition can also allow states to state the
14 characteristics of their generation fleet.

15 In a competitive market framework, states can use
16 the regulatory authority to reward clean resources, protect
17 sturdy resources, on an equitable basis using mechanisms
18 like carbon pricing. It goes back to cleaner generation
19 fleet. However, allowing states unlimited flexibility to
20 enter into long-term contracts could eventually develop into
21 a central planning framework which subsidize the entrants,
22 push down wholesale prices until no resource is financially
23 viable without a contract.

24 Some limits are needed to prevent this sort of
25 outcome. The controversy around MOPR currently pits the

1 interest of conventional generators against the environment.
2 In reality however, this issue is about the interest of new
3 subsidized units against all existing units. As the
4 resource mix evolves, we will see a divide between the
5 interest that exists in renewables, and new renewables.

6 We already hear existing renewable generators
7 express concern regarding state policies that in new units
8 more than existing ones since this drives down prices for
9 existing renewables. So it is critical for the Commission
10 to encourage a competitive market framework that compensates
11 all resources, both new and old, equitably based on the
12 wholesale products and the environmental attributes they
13 provide.

14 This will allow the market to continue satisfying
15 reliability objectives efficiently, while facilitating the
16 environmental goals of the states. Thank you.

17 CHAIRMAN GLICK: Thank you. Thanks to all the
18 panelists for the participation this morning. We're now
19 going to turn to a question and answer session. Each
20 Commissioner is going to get about 25 minutes for questions,
21 and our moderate David Rosner will keep track of the time
22 and keep us on schedule, and let each of us know when our
23 time is expired.

24 If panelists would like to answer a question
25 please raise your hand through the Webex function, but if

1 you're having problems with that, just let us know through
2 the microphone that you're having some issues and we'll make
3 sure you're called on anyway.

4 Our moderator is going to call on the panelist
5 and indicate when they'd like to answer, or when it's their
6 turn to answer I should say. At that time, after you've
7 finished answering, please turn off your microphone after
8 you respond to the question, and lower your virtual hand in
9 Webex.

10 So I'll start with a couple questions. And one
11 of the questions I wanted to ask was kind of the purchase of
12 capacity markets are in general. So you know in general, we
13 understand that you know as people described this morning,
14 that you're supposed to -- the capacity markets are
15 essentially supposed to ensure resource adequacy adjusted
16 reasonable rates.

17 My question is how does that work in the context
18 of a situation where you have the states increasingly more
19 active in terms of resource decision-making, and essentially
20 in trying to have an influence over the exit and entry
21 decisions that are made among the generators in a particular
22 RTO region.

23 And I thought maybe the best way to assess that
24 question, of course, maybe turn first to each of the state
25 representatives and whatever order you'd like and then move

1 to the RTOs, ISOs to respond, and then have the market
2 monitors respond after that.

3 So with that I'll open it up and see which of the
4 state representatives would like to respond to that question
5 initially.

6 MR. ROSNER: I'm looking for hands here. Who
7 would like to start?

8 MS. DYKES: So this is Katie Dykes from
9 Connecticut. I'm happy to jump in and start the
10 conversation. Thank you so much Commissioner Glick. I
11 think that you know for Connecticut's purpose you know we
12 think that the capacity markets objective in terms of
13 meeting resource adequacy has to be set alongside our
14 public policy goals which call for meeting our needs,
15 meeting resource adequacy, increasingly with emission free
16 resources.

17 I think that there are a variety of different
18 pathways that could be available to harmonize those
19 objectives in a you know, in a sort of climate federalism
20 context, where we do not have a federal carbon policy in
21 place. Certainly, we need the FCEM, ICCM model that my
22 colleague, Commissioner Bailey mentioned would be one way to
23 address that.

24 Moving to residual capacity markets would be
25 another. But I also would emphasize that to the extent that

1 we can enhance ancillary services in energy markets to help
2 value those particular attributes, or aspects of
3 performance, in terms of flexibility, in terms of base load
4 resources like nuclear that are critical for meeting
5 reliability and our clean energy objectives, it minimizes
6 the need to have bifurcated markets or for states like
7 Connecticut to have to pursue our objectives of clean, cheap
8 and reliable outside of the centralized capacity market
9 approach.

10 So I think we are open to a variety of different
11 options, but we certainly believe that you know, we
12 deregulated in Connecticut for a reason, two decades ago,
13 because we wanted to get the benefit of shifting risks to
14 shareholders of regional competitive markets to achieve our
15 respective goals and to the extent that those different
16 attributes that performance that we're seeking is valued in
17 energy and ancillary services markets for example, it
18 minimizes the need for us to pursue these types of
19 contracts, or investments outside of the capacity market
20 construct.

21 MR. ROSNER: Next we have Miss Brand and then
22 Commissioner Bailey.

23 MS. BRAND: Thank you. I'd say from a customer
24 perspective in some ways I see the markets as protection so
25 to speak. You know we are going through this

1 transformation, and it's exciting. But I'm not yet ready to
2 put all of my eggs in a single basket, so I'm grateful for
3 the fact that the markets are there to provide us with the
4 assurances that we are going to be able to maintain
5 reliability.

6 I don't know that I think that some of the
7 subsidized resources are going to be able to provide us with
8 all that we need in terms of reliability and ensuring that
9 you know all of those ancillary services and everything are
10 met. So I know that we feel as though that there's a
11 protective nature to maintaining these markets in the
12 meantime.

13 But they do need to be complimented as a residual
14 I would say, market, to allow the states. It also provides
15 choice for the state. Some states are not moving forward
16 with these policy decisions, and those states would have the
17 ability to resort to these markets for all of their needs if
18 they chose. And I am very mindful of the other states.

19 Certainly, we work with other states in PJM, some
20 of whom are not looking to do what New Jersey or
21 Connecticut, or some of the other states are doing, and
22 we're mindful of that and we think the states should have
23 the opportunity to make those choices as well. So the
24 markets are still very important to us, but they provide
25 that level of flexibility and insurance so to speak.

1 MR. ROSNER: Thank you Miss Brand. We have
2 Commissioner Bailey, Mr. Willie Phillips and then I see also
3 whenever we're ready to switch from states, we've got Mr.
4 van Welie's hand up. Please go ahead Commissioner Bailey.

5 MS. BAILEY: Thanks. I think that we still need
6 a capacity market to ensure resource adequacy, and it's
7 going to become even more important as we add more
8 intermittent renewables to maintain reliability. I agree
9 with my colleague that we should -- well let me take that
10 back. She didn't say that.

11 I think we should continue to work on the forward
12 clean energy market in New England because it will address
13 the issues raised about the double counting problem, and
14 allow those resources to get into the market, but there are
15 problems with the market. And we need to address all of
16 them.

17 And this is where I agree with my colleague on,
18 is I think we need to do some tweaks to the ancillary
19 service market. I'm not sure we need to increase the price
20 of energy, because that will shift costs throughout the
21 region, so I will hold my remarks there.

22 MR. ROSNER: Thank you Commissioner. Next we
23 have Chairman Phillips, and then if we remain with states we
24 also have Mr. Rosenthal with a hand up, and then all of the,
25 or each RTO has a hand up as well when we're ready, so it

1 would be Mr. Van Welie, Mr. Asthana and then Dewey if we're
2 ready Mr. Chairman. But go ahead Chairman Phillips.

3 MR. PHILLIPS: Thank you David. Thank you for
4 the question Chairman Glick. I agree with my colleagues and
5 I view so many of these issues through the prism of
6 reliability. Resource adequacy is a central function of a
7 capacity market. I think the other basic function is
8 providing incentives for generators to enter and exit the
9 market, and that's really what I'm more focused on.

10 I believe that we have an opportunity here. We
11 have an opportunity that we should not miss to harmonize and
12 align some of the state's policies regarding clean energy.
13 I think that we have an opportunity to provide the incentive
14 to encourage clean energy technology, and that includes
15 energy efficiency, demand response, distributed energy
16 resources.

17 We also have an opportunity to avoid costly
18 transmission upgrades by using energy efficiency and demand
19 response storage. I believe that we can work together with
20 FERC and with PJM to advance our clean energy goals. And so
21 I don't believe that we should as Chairman, former Chairman
22 Chatterjee said, throw the baby out with the bath water, but
23 I do think we should seize this moment.

24 MR. ROSNER: Thank you Chairman Phillips. Next I
25 have Mr. Rosenthal.

1 MR. ROSENTHAL: So I certainly agree with some of
2 the points that Chair Phillips just raised. The capacity
3 markets should be really about ensuring the availability of
4 adequate resources to peak demand. When you add other
5 interests and issues to it that's where we think it gets
6 messed up.

7 A related purpose like any market as it should be
8 competitive, and you know thus provide you know price
9 signals to resources to enter and exit. The more specific
10 the better on that front. There's four different capacity
11 regions recognized by the NYISO and those have been shown to
12 provide that kind of granular signal to potential new
13 entrants.

14 I also want to reiterate my agreement with the
15 Chair from Connecticut. We don't disagree that there may be
16 a need to refine the ancillary markets, particularly on
17 market related to operating reserves to address the growing
18 variability and the resources connected into the grid. The
19 only way we're going to be able to implement our clean
20 energy resources in New York is to ensure reliability, and I
21 think that's a pathway that is potentially to revise the
22 ancillary markets, you know, at the ISO.

23 A final kind of you know point which is that
24 we're simply lucky in that we're a single state ISO, you
25 know, so the points raised by the Chair from New Hampshire

1 really don't apply to us. We don't have the concern of what
2 happens if there's you know different sets of rules, you
3 know.

4 If one set of rules applies to several states,
5 but you know, one of those states doesn't like those rules,
6 we don't have necessarily that problem in New York. You
7 know I've stated this before, we have a very good working
8 relationship with the NYISO.

9 I don't think these issues -- they are hard
10 issues, they're about the grid of the future. I think that
11 we have available to us the tools to address those issues
12 and we're happy to you know address those issues with the
13 ISO moving forward.

14 MR. ROSNER: Thank you Mr. Rosenthal. Any other
15 states wish to respond at this time? Hearing none, Chairman
16 Glick shall we go to the RTO/ISO representatives?

17 CHAIRMAN GLICK: Yes please.

18 MR. ROSNER: All right. The order there was Mr.
19 van Welie, Mr. Asthana and Mr. Dewey, go ahead Mr. van
20 Welie.

21 MR. VAN WELIE: Hi Chairman Glick. You raise a
22 great question, and just thinking about the various
23 viewpoints that have been shared over the last hour or so,
24 it strikes me that the Commission is in a very tough spot,
25 and then the ISOs are in a very tough spot.

1 So having you know thought about this issue long
2 and hard over many years, I think it does come down to the
3 reality that there's no perfect system here, and that it is
4 really just a case of managing a state of trade-offs,
5 achieving balance between the trade-offs.

6 I think the first question that we have to ask
7 ourselves is does FERC have responsibility for ensuring the
8 reliability of the system as a whole? With New England
9 experiencing it's first blackout in 1965, that is really
10 what forced the integration of six independent state systems
11 to one regional system, and a common dispatch across that
12 footprint.

13 And the moment you connect the systems up and you
14 put them under a single dispatch, I think it's impossible
15 for there not to be some form of cost shifting that occurs,
16 and it's impossible to avoid the fact that you are now going
17 to be managing trade-offs.

18 So I think it starts with does the FERC have
19 responsibility for ensuring reliability? And do the ISOs
20 have responsibility to ensuring reliability? These capacity
21 markets are administrative constructs. They're seeking to
22 achieve an administrative outcome which is a one day in 10
23 standard, which by definition is administrative.

24 And so then the question becomes given that the
25 states have rights to pursue their goals with regard to the

1 clean energy transition, how do you marry those two things
2 together? And I would say that there's really two
3 objectives that we have to think through. The first is
4 what's the best way to ensure that clean energy arrives
5 through the marketplace, and that's a conversation around
6 forward clean energy markets and carbon pricing and so
7 forth.

8 And then the other objective is to figure out how
9 to maintain reliability knowing what will happen to energy
10 and ancillary services prices. And so as I think about this
11 conundrum around the capacity market, it's unlikely we're
12 going to solve the missing money problem through ancillary
13 services. I would view the capacity market as the
14 foundational reliability service that gives us the call
15 option on energy to supply load.

16 And so though we need to answer that first
17 question, who's accountable for the reliability of the
18 system?

19 MR. ROSNER: Thank you Mr. van Welie. Next we
20 have Mr. Asthana, followed by Mr. Dewey and then I see a
21 hand raised from Doctor Bowring. Go ahead Mr. Asthana.

22 MR. ASTHANA: Thank you very much. Yeah I think
23 this is a really interesting question, and a very central
24 question because in PJM you know we have a relatively low
25 penetration of renewable resources, but that penetration

1 appears to be increasing rapidly. We have 145,000 or so
2 megawatts of generation in queue and over 90 percent of it
3 is wind, solar, battery or some hybrid of those.

4 So this is not a theoretical question of how the
5 capacity markets need to evolve to accommodate what is
6 happening with renewable penetration. The first thing I'd
7 say though is that I think of capacity as Gordon said, as
8 the foundational reliability product that we procure. And
9 it has been boiled down to this point of the missing money.

10 And I just want to unpack that for one second
11 because yes, the capacity market does help ensure revenue
12 adequacy for the generators we need to maintain reliability,
13 and that's what's known as the missing money. But I think
14 the capacity market does more than that.

15 And I know underlying this discussion is this
16 question in some people's minds where hey should we just go
17 with an energy only market? And so I just wanted to address
18 this point of the missing money and what else it does. So
19 the capacity market in my mind does at least three things
20 that are critical to think about for a second.

21 Number one it makes a procurement choice in a
22 competitive framework years ahead of time as opposed to an
23 energy only market in which when you're sending the price
24 signal around scarcity, it may be too late to actually build
25 the generation that will resolve that scarcity four years to

1 come.

2 And I think in that the capacity market is
3 certainly superior in my mind. The other thing that it
4 does, or that it can do, is send that price signal in a much
5 more stable and predictable way that avoids some of the wild
6 price outcomes that we've seen in Texas recently. And I
7 think that's important to reflect on.

8 And then the final thing that it does is with
9 capacity performance which actually was pioneered by New
10 England and then adopted by us and others, the penalty for
11 not showing up for general resource through a capacity
12 market is more targeted towards that resource as opposed to
13 all market participants.

14 And so I just wanted to address this point around
15 the capacity market performs a lot of key reliability
16 functions, and it performs them on a timeframe that is
17 actionable which is really critical. And for that reason
18 and the other reasons that I mentioned, PJM continues to
19 support a capacity market construct, even in this new
20 paradigm where states are driving more of the resource
21 entry. And I just wanted to make those points, thank you.

22 MR. ROSNER: Thank you Mr. Asthana. Next we have
23 Mr. Dewey followed by Doctor Bowering.

24 MR. DEWEY: Thank you. Thank you Mr. Chairman
25 for the question. I think you know for all the reasons that

1 Manu just described, ISO New York we firmly believe that the
2 capacity market is still the most viable and effective means
3 to achieve reliability.

4 And I differentiate, I say reliability a little
5 bit more broad than resource adequacy as you pose the
6 question. I think when we look back to on the very clear
7 cost saving objectives in mind when we created these
8 capacity markets, it was very focused about resource
9 adequacy because we look at the resource mix that we're
10 starting to see come on to our system as well as what we
11 fully anticipate to be in the future, the nature and
12 characteristics of a lot of these new resources make us
13 examine, make us want to examine the capacity market
14 benefits and delivers more than just resource adequacy, the
15 things like flexibility and transmission security that needs
16 to be considered.

17 And I think that there's an opportunity there to
18 continue to look at those solutions, more than just entry
19 and exit. You know we look at it as the ability to both
20 attract and retain the types of resources that we need, not
21 just megawatts, but the types of resources that we need.
22 And I think that there's a way that we can still balance
23 that entry of the state sponsored resources that helps each
24 of the states achieve their very important climate goals
25 and still maintains the reliability characteristics of the

1 existing fleet that we need to support that transition.

2 Then it comes into the question of are you paying
3 twice right, because nobody wants to pay for double the
4 resources that you need. And I think then we have an
5 opportunity and an obligation to really look at each of
6 these resources, and what is their practical contribution to
7 reliability.

8 And I think that the value of each
9 of these resources contributes to reliability in a very
10 different way, and for the benefit of consumers I think we
11 need to come up with sets of rules, and we've started to
12 look at some of that in New York, but certainly ways that
13 you recognize that certain limited duration resources,
14 certain intermittent resources, certain capabilities, lack
15 of flexibility in existing fleet, contribute less valuably
16 to reliability.

17 And I think there's an opportunity to work within
18 the constructs of our capacity markets to make sure that
19 we're not paying for something that doesn't contribute to
20 reliability, and doesn't benefit consumers. And those are
21 the practical solutions we're looking at.

22 MR. ROSNER. Thank you Mr. Dewey. Next we have
23 Doctor Bowring and then Doctor LeeVanSchaick. Go ahead
24 Doctor Bowring.

25 DR. BOWRING: Thank you. So it's in PJM's state

1 policies, can you hear me?

2 MR. ROSNER: Loud and clear.

3 DR. BOWRING: Great. So state policies in PJM
4 are not, and are not likely to be the primary driver of
5 resource entry. One of the things we're seeing as I said at
6 the beginning, I'd expect renewables to be competitive. And
7 one of the things we should be careful not to assume is that
8 state policies will be needed forever to subsidize renewable
9 resources.

10 Renewable resources are competitive now and as
11 the technology continues to evolve which is doing very
12 quickly, I expect that will be even more the case. So
13 competitive markets are essential to this whole enterprise.
14 And if renewables are cheaper, they'll outcompete thermal
15 generation.

16 But it's essential to have a market design that
17 allows competition to provide capacity, correctly defined in
18 a so-called ELCC issue, and will also continue to find the
19 need for thermal flexible resources.

20 So on the question of reliability I don't think
21 of the capacity markets themselves as providing reliability,
22 capacity markets are essential to ensuring that we have
23 reliable energy and markets work together. And as was
24 pointed out earlier, we need to think about this dynamic as
25 you see more and more low cost renewable, zero marginal

1 costs renewables, it's going to drive the energy price down.

2 Which holding everything else constant would make
3 the capacity market price higher, but the result of
4 introducing subsidized resources in the capacity market has
5 offset that somewhat, and we have to be sure that in the
6 longer run we're not developing a dynamic which eliminates
7 both capacity and energy prices.

8 I don't think that will happen if we define
9 capacity properly, thanks.

10 MR. ROSNER: Thank you Doctor Bowring. Doctor
11 LeeVanSchaick go ahead.

12 DR. LEEVANSCHAICK: Thank you. Yeah, so the
13 capacity market plays a critical role even in the context of
14 significant state policy motivated entry. You know provides
15 a price signal for you know planning reliability value,
16 resource adequacy. And you know that's going to attract
17 resources that can provide that at the lowest cost and
18 encourage the departure of resources that don't.

19 It plays a significant supplemental role in the
20 state procurements where you know there's a -- even though
21 maybe the primary motivation of renewable entry is going to
22 come from state and federal incentives, it still, the
23 wholesale markets play a really critical supplemental role
24 that helps guide investment towards more efficient places.

25 And that's based on both energy prices and

1 capacity prices as well as how we compensate different
2 resources of other technology. Now you know but what this
3 means is we need to still encourage market-based investment
4 and flexible resources, you know, whether you know they're
5 battery storage or more conventional resources.

6 And that means for those resources
7 that rely more heavily on capacity there is a need to
8 maintain a degree of prices at levels that are not the
9 result of significant price suppression from the subsidy.

10 So there does need to be some balancing there
11 that recognizes that as an important objective. And so, you
12 know that's one reason why in the markets we monitor we've
13 sought in implementation of the MOPR and enhancements in
14 prior side mitigations, we've sought to find ways that
15 subsidized policy resources can enter the market, and sell
16 capacity, and you don't have a situation where they're
17 unable to do that.

18 But what that means is there has to be rules in
19 place that facilitate retirements, or as to be that state
20 policies are actively encouraging some policy-driven
21 retirement. So it has to involve a mix of those things, and
22 so you know, that's why we've encouraged buyer side
23 mitigation rules that encourage entry to be matched with a
24 certain amount of exit.

25 MR. ROSNER: Thank you Doctor. Those are all of

1 the hands on the queue Chairman Glick. And just a quick
2 time check. It looks like you have about two minutes.

3 CHAIRMAN GLICK: Yeah I see I don't have much
4 time, so David I want to just get to one other question,
5 maybe just call on two people to answer it if that's okay.
6 And you know, Mr. Asthana you had made this point about the
7 missing money, and a lot of people we talk about list the
8 money issues, and it's something I've tried to learn a lot
9 about over the last couple of years and why in capacity
10 markets versus energy and ancillary services markets.

11 But I was curious from an efficiency perspective,
12 does it make sense to address the missing money issue, in
13 terms of the capacity markets, or is there a way to actually
14 bolster or improve the energy and ancillary services market
15 in such a way that actually rewards the actual services
16 provided, as opposed to just sitting there as a plant
17 sitting there that may or may not provide the value when you
18 need it.

19 So I was wondering if I could ask Mr. Asthana to
20 start off with, and then Doctor Bowring to respond if that's
21 okay given our limited time.

22 MR. ASTHANA: Yeah absolutely. So the answer is
23 yes. There are other ways other than capacity markets to
24 make up the missing money, and the most obvious one is
25 energy only markets, or energy ancillary services only

1 markets. And certainly be buttressed to provide that
2 pricing.

3 But the issue is that as we have more and more
4 variable renewable resources on the system with lower or
5 zero marginal costs, in some cases negative marginal costs
6 because of tax structures that we're setting up for a large
7 amount of time where that price signal is not sent.

8 And so then the price signal to send to build or
9 to retain a large dispatchable generator has to be sent
10 during very few intervals in the year, and then you end up
11 with extremely unpredictable, and extremely high prices that
12 are sent in those few intervals. And there is no guarantee
13 at that point that a generator can actually count on getting
14 that revenue.

15 They may be down in that exact interval due to
16 some fault not of their own. They may be hedged. And so
17 it's a very unpredictable, unstable way to send that price
18 signal, and I believe that it actually leads to a less of an
19 incentive, and less of an adequate revenue structure for
20 generators to perform the types of maintenance and asset
21 hardening that they need to do to be available in extreme
22 events.

23 So the answer is yes. There are certainly other
24 ways, but I believe that the capacity market is a superior
25 way, at least for the PJM region. So happy to turn it over

1 to Joe for his perspective.

2 DR. BOWRING: Yeah so I agree with everything you
3 said Manu. I would just add a couple points. So one is
4 what we saw in Texas, energy prices can be administered as
5 we said also, so the Public Utility Commission of Texas as
6 we have all heard now set prices at \$9,000.00. That was not
7 the market. That was administrative.

8 So simply putting something in an energy price
9 does not mean it is non-administrative, or it means that
10 it's somehow more magically more market-based. So I agree
11 with Manu that the capacity market makes sense as a way to
12 provide reliable low-risk signals for entry and exit to
13 generation.

14 And what's essentially in PJM is that the
15 capacity be defined properly, so that the actual
16 contribution to reliability of every type of resource is
17 correctly compared to one another thanks.

18 CHAIRMAN GLICK: Thank you Doctor Bowring, and
19 thank you to everyone for answering these questions. I'm
20 going to turn it over now to Commissioner Chatterjee for the
21 next round of questioning.

22 COMMISSIONER CHATTERJEE: Thank you Mr. Chairman
23 and thank you panelists. Again, I appreciate all of your
24 statements. I particularly appreciate the joint RTOs making
25 clear that they remain committed in capacity markets, as

1 outlined, but there are five principles which I
2 wholeheartedly support.

3 Looking at the Conference's supplemental notice
4 three lines of questioning stood out to me as worth digging
5 into a bit more. Questions surrounding eliminating the
6 status quo MOPR, questions about the extent to which
7 so-called enhancements to energy and ancillary services
8 markets could supplant capacity markets, and questions that
9 seem to be getting at whether a residual capacity market
10 like what we have in MISO would work in the eastern RTOs.

11 And so I would like to dig further into these
12 issues more directly. I agree with the joint RTO statement
13 that retaining the capacity markets is superior to an energy
14 and ancillary services only market. The notice seems to
15 explore whether the role of capacity markets could or should
16 be minimized to enhance energy and ancillary services
17 markets.

18 That's certainly a pathway. But we're here today
19 because states are taking actions to advance their
20 environmental goals by providing revenues to cleaner energy
21 resources, many of which are renewables that have low
22 variable costs. So I'll direct this question to Mr. Bowring
23 first, then open it up to others.

24 As these trends continue, is it fair to say that
25 subsidized renewable resources may be able to offer in the

1 capacity energy and ancillary services market at near zero
2 prices, and is it likely that as a consequence revenues from
3 these markets will remain flat, or even decrease in the
4 future. Why or why not?

5 And what do these trends mean for the broader
6 market design reforms we're going to need to see?

7 DR. BOWRING: Yes. Thank you sir, this is Joe
8 Bowering. So I agree that if we see an increase in
9 subsidized resources in the markets, just imagine we're
10 eliminating MOPR entirely, that that will tend to decrease
11 prices for energy. As I said as we increase the level of
12 zero marginal cost energy, and it will -- holding everything
13 else constant, reduce the price of capacity, which is why
14 it's essential in thinking about all this to ensure that we
15 define capacity correctly.

16 And I know I keep saying this, but it's really
17 essential. That is that we defund the capacity contribution
18 of a wind resource or a solar resource such that it is not
19 considered to be a one to one replacement with a resource,
20 but that we correctly define it.

21 And we recognize that as the penetration of
22 renewables grows, that the marginal value, therefore the
23 appropriate value to attribute to those resources declines.
24 And in some cases, quite sharply. So you're right to be
25 concerned about that dynamic.

1 I think it is addressable, but unless we do it
2 explicitly, the type of dynamic you suggest will occur. And
3 the other point I would make there also is that I am
4 assuming, perhaps naively, that the states will eventually
5 decide that it's not necessary to subsidize competitive,
6 renewable resources, and that it's more efficient for their
7 customers and their state to allow competition to proceed,
8 and allow renewables to compete to win a larger share of the
9 market. Thank you.

10 COMMISSIONER CHATTERJEE: Thank you. I actually
11 have a number of questions that I'd like to get into. So if
12 it's okay I'm going to move on to my next one being
13 conscious of my time. I'll direct this one to Mr. Asthana
14 and Mr. van Welie to start, and then again on this one I'd
15 welcome opinions from others.

16 The supplemental notice and some of the
17 discussion today seems to ask the question about whether the
18 RTOs should move away from all in centralized capacity
19 markets and towards resource adequacy construct that more
20 like the one you see in MISO today.

21 We've already touched on this some, what you
22 think a MISO type resource adequacy construct will work in
23 your RTOs, or is it better tailored for a footprint like
24 MISO's which consists of predominantly vertically integrated
25 utilities whose states have integrated resource planning

1 processes?

2 MR. ASTHANA: Yeah that's a great question
3 Commissioner Chatterjee. My view is that the MISO construct
4 is constructed for MISO. And it's as you pointed out, that
5 most of the generation is contained within vertically
6 integrated utilities, and so there really is sort of a
7 marginal procurement around the edges.

8 In PJM we have a mix of vertically integrated
9 states and utilities, and we structure states and
10 generators. And so there's a much larger and more active
11 market for generation services, for retail services, that I
12 think needs the type of market structure that we have. And
13 so I think our market structure where it is not a residual
14 market, but is an all-in market with a must offer
15 requirement, is actually better suited for the type of
16 region that we serve.

17 I think one of the points -- well let me leave it
18 there and pass it off to Gordon. I may come back. Thank
19 you.

20 MR. VAN WELIE: Thanks Commissioner, great
21 question. So I think the short answer is MISO will not work
22 in New England. And as you and Manu said, the reason MISO
23 works is because it's largely based on vertically integrated
24 utilities, where the state regulators oversee those
25 utilities and make sure that the costs are recovered through

1 consumer rates.

2 And they know who to hold accountable if the
3 lights go out in their state. So we do not have any
4 vertically integrated utilities left in New England, and so
5 the question really then becomes how do you ensure that it's
6 regionally imperative to ensure that there's enough
7 resources to keep the lights on?

8 I think already in MISO if you're speaking to
9 folks within MISO, there are states that are leaning on
10 their anchors by making I think optimistic assumptions about
11 imports from neighboring states. And we saw how that worked
12 out in California. So I think that's the problem. The
13 moment you have a system that is integrated across multiple
14 states, if you have one state start making more optimistic
15 assumptions about their resource mix, they're inherently
16 leaning on their neighbors.

17 And so you need somebody who is going to be the
18 referee in that conversation. And you know for now I think
19 the best solution that we've come up with is the capacity
20 market construct.

21 MR. ASTHANA: Commissioner Chatterjee if I could
22 just add one more point.

23 COMMISSIONER CHATTERJEE: Sure.

24 MR. ASTHANA: Our markets do allow bilaterals.
25 So this concept of you have to procure everything in the

1 market I think is not right. There's a lot of bilateral
2 activity, both financial in terms of contracts as well as
3 physical, people contracting for capacity resources that
4 occurs and then gets scheduled into our capacity market.

5 But of course the resources themselves have to
6 offer to the market, but I just wanted to point that out as
7 well.

8 COMMISSIONER CHATTERJEE: Thank you. My next
9 question, Manu maybe I'll start with you, but I definitely
10 want to hear from others. The supplemental notice asks
11 about the long run implications of continuing with the
12 status quo MOPR framework, and whether it's a durable
13 situation.

14 But I think we should also ask this, given that
15 PJM stated in 2018 that doing nothing was not an option,
16 it's simply removing the expanded MOPR without any other
17 reforms, a durable solution, why or why not?

18 MR. ASTHANA: Yeah, great question. So I will go
19 back to I think that is a really good question. In my
20 perspective there's a difference between the theoretically
21 perfect answer, and the practical answer. And so to what
22 you said PJM did argue for some form of protection against
23 price suppression.

24 And I think to what Gordon said, this remains a
25 balancing act. I think we do need to continue to balance

1 all sides of this discussion. But any, in my mind, any
2 capacity market structure that doesn't accommodate our
3 states, and doesn't accommodate self-supply models just
4 fails the practicality test, because what we're telling
5 those states is you have to pick between all of the
6 benefits that your consumers get from the capacity market,
7 and the ability to sponsor certain resource types if you
8 want.

9 And if the outcome of that choice is that states
10 have to then leave the capacity market, then we might have
11 perfected the capacity market design, but at the cost of
12 participation in that market. And so I think it's a hard
13 question to answer. I do think there continues to be a
14 balancing act, but I do think any replacement for the MOPR,
15 and I do think the MOPR does need reform, should accommodate
16 states, so that states then can stay in the market, and
17 their consumers can continue to get the benefits of those
18 markets.

19 COMMISSIONER CHATTERJEE: Would anyone else like
20 to weigh in on this one?

21 MR. ROSNER: We've got Commissioner Bailey and
22 Mr. van Welie and Commissioner Dykes, and Mr. LeeVanSchaick
23 all with hands up. So I would propose Commissioner Bailey,
24 I think I saw your hand, and then we'll do Mr. van Welie and
25 then Commissioner Dykes.

1 MS. BAILEY: Thank you. I don't think removing
2 the MOPR is a durable solution because it will continue to
3 promote state out of market contracts, and they will get
4 credit in the capacity market, and the capacity prices will
5 go down so low that the resources that we need for
6 reliability will exist.

7 And if they exit it will either be very expensive
8 to get them back, or they may just choose not to
9 participate.

10 MR. ROSNER: Thank you Commissioner. Mr. van
11 Welie please go ahead.

12 MR. VAN WELIE: Just building on what Manu said.
13 I think we can't just eliminate them and hold off the price
14 rule without doing something else. And the solution space
15 we all know what it is. We can either try and put more
16 money through the energy and ancillary services markets, and
17 ancillary services is one way to reduce the amount of money
18 that all flows through the capacity market, but not
19 eliminated.

20 Another way that we might you know it's not on
21 the agenda today, but we've talked about the carbon pricing,
22 and I think there's a whole set of reasons why carbon
23 pricing would be a smart thing to do, but that's not
24 politically achievable either.

25 So then we're left with managing what we have

1 within the capacity market which is a trade-off. And you
2 know we leaned in the direction of trying to protect
3 reliability, protect prices for these forms of resources and
4 produced the substitution auction as a way to try to
5 mitigate that.

6 I think it's clear to us however, that's no
7 longer a sustainable solution given that the majority of the
8 states in New England don't want it, and I think the
9 Commission doesn't want it further either. So that leaves
10 us with having to manage the trade-off in a different way,
11 and it really comes down to if we're going to take the
12 minimum offer price rule out, and produce more risk of cost
13 recovery for unsponsored resources in the market, then
14 we're going to have to go back in and calibrate the
15 parameters in the capacity market to try and restore some
16 balance.

17 That's going to be a difficult and controversial
18 discussion.

19 MR. ROSNER: Thank you. Next I have Commissioner
20 Dykes followed by Doctor LeeVanSchaick, and then I see Mr.
21 Rosenthal would also like to respond, and Mr. Asthana as
22 well, so go ahead Commissioner Dykes.

23 MS. DYKES: Thank you so much, and thank you
24 Commissioner Chatterjee for these questions. Just very
25 briefly, I'll just note that you know, we -- our prices are

1 already very flat in the capacity market with the MOPR, with
2 Casper in place. So I think as we contemplate the future I
3 think it's really important to look at what's been happening
4 with these barriers to state policies in place, in the
5 present moment.

6 The capacity market is not providing a price
7 signal for the efficient exit of resources, absolute
8 resources are not retiring despite some of the lowest
9 capacity market clearing prices that we've seen, even for a
10 sustained period of time. And some of the resources that
11 are getting these payments are offering very questionable
12 reliability value to our ratepayers, so I think that's
13 really important to point out.

14 I'll also note that we are in a self-supply
15 situation in Connecticut without getting credit for it in
16 any regards. Where Connecticut currently had to contract
17 about 91 percent of our energy supply in order to not only
18 pursue our renewable aspirations, but importantly to prevent
19 the retirement of nuclear resources that were needed to you
20 know, avert the risk of rolling blackouts associated with
21 fuel security challenges, which our capacity market has not
22 solved.

23 So I think the core issue is the deserved
24 scrutiny is the capacity product itself. What is this
25 product? What are we paying for? And I think that with

1 that, with more refine on that, with more consensus and
2 agreement around the value of that product, and how it is
3 aligned to the evolving electric grid, I think that we can
4 find a lot of productive solutions that will gain consensus
5 across New England in terms of how to best procure that, you
6 know.

7 Shifting at, you know, looking at what are going
8 to be the future load shapes, not just procuring capacity
9 around summer peak, but around seasonal peaks and with
10 different fuel mixes and climate driven weather extremes,
11 ensuring that we have drafted transmission cleaning
12 processes, and adequate consideration of the performance of
13 demand side resources when we're calculating how much of
14 this capacity product we require.

15 I think those types of refinements around that
16 capacity product can help us move forward and transcend some
17 of these challenges that we've been having around the
18 accommodation of state policies.

19 CHAIRMAN CHATTERJEE: Thank you. Hey Dave, how
20 am I doing on time?

21 MR. ROSNER: You have 10 minutes left, and in the
22 queue you have Doctor LeeVanSchaick, Mr. Rosenthal, Mr.
23 Asthana and Doctor Bowring all seeking to respond.

24 CHAIRMAN CHATTERJEE: Okay. I've got two more
25 questions, so if you all could please just be concise I

1 would greatly appreciate it, thank you.

2 MR. ROSNER: All right. So go ahead Doctor
3 LeeVanSchaick.

4 DR. LEEVANSCHAICK: Okay. I'll do my best. So I
5 think if you're contemplating removing the MOPR, it's
6 important to think that you know this will lead to some
7 challenges in the years ahead. I think that the, you know,
8 a lot of the states in the northeast are looking to enact
9 policies that will increase demand and through
10 electrification.

11 And you know we may transition from pretty much
12 flat, or even falling capacity requirements over the last 10
13 years. It's a situation where we need to add capacity. And
14 you know so it becomes important to have market rules in
15 place that minimize the reasonable extent the risks that
16 suppliers face who you know, where they rely on more on
17 capacity than other revenue streams.

18 So like Gordon was mentioning, if you're not
19 going to you know, if you're not going to have something
20 like a MOPR that limits the potential risks associated with
21 periods of oversupply, then you know it's going to require
22 things like higher capacity demand curves, a better
23 reflection of those market risks, you know, a return of
24 investment capital over shorter periods of time than we
25 have been able to previously.

1 So I mean those things have become expensive, and
2 so you know it would be better to have a MOPR rule that
3 helps manage the supply and demand balance, so that doesn't
4 become necessary.

5 MR. ROSNER: Thank you. Mr. Rosenthal go ahead.

6 MR. ROSENTHAL: Sure. You know there's sort of a
7 FERC doctrine call, one size doesn't fit all. I read it in
8 a lot of decisions. And so whatever construct, you know, we
9 come up with, it has to be flexible enough for states like
10 New York to move forward with our very broad CLCPA mandates
11 which as Mr. Dewey laid out, is 30 percent renewables by --
12 70 percent renewables by 2030, and that's the direction that
13 we're moving in.

14 We think it is flexible enough for that to
15 happen. We've heard a lot of ideas today about how to do
16 that. And just a word on just kind of language that we use,
17 and just for you guys to know. Language like price
18 suppression, really that doesn't work here.

19 I mean that's not how we see it. We see that the
20 capacity markets should be built upon state policy. State
21 policy is what it is. If there's financial support to
22 particular resources, that's the way it is. You know, don't
23 look at that as some market fault or market problem, that's
24 just the function of the market in New York. It is not
25 price suppression.

1 I also get concerned when I hear the term missing
2 money. You know the capacity market as we see it is about
3 resource adequacy. The more we add to it, I think the more
4 problematic it gets. The term, you know, missing money
5 implies that these resources aren't getting enough money.
6 We're not seeing that in New York.

7 So I think there's a need just for change
8 terminology, particularly missing money and price
9 suppression. Thanks.

10 MR. ROSNER: Thank you and Mr. Asthana followed
11 by Doctor Bowring, and if we could be succinct, we can then
12 get to Commissioner Chatterjee's final questions, thank you.

13 MR. ASTHANA: Yeah really quickly, the one point
14 I wanted to make is that we are working on an ELCC
15 construct, as are several other ISOs and RTOs. And you can
16 certainly make reasonable arguments around what is the right
17 construct.

18 But any ELCC construct I think also helps
19 mitigate some of this, because as states sponsor more
20 variable renewable resources, or consumers sponsor those
21 resources, the capacity contribution of those resources if
22 we get ELCC right, is measured correctly, which then gives
23 us a good signal for what remains to be procured. So that
24 was the point I wanted to make.

25 MR. ROSNER: And Doctor Bowring?

1 DR. BOWRING: Yeah I'll skip my comments so that
2 the Commission can get to his additional questions, thank
3 you.

4 COMMISSIONER CHATTERJEE: Thank you. Dave, how
5 am I doing on time?

6 MR. ROSNER: Five minutes sir.

7 COMMISSIONER CHATTERJEE: All right. I really
8 want this question out there. If folks could just weigh in
9 you know 30 seconds. At some, not all states in your
10 footprint use taxpayer dollars to fund or subsidize the
11 preferred resources, as we work towards better accommodating
12 those state policies, how do you see competitive independent
13 power producers fitting into the picture? Someone will take
14 it.

15 MR. ROSNER: Looking for hands here. Who would
16 like to respond. Okay I've got Mr. Asthana and Doctor
17 Bowring and Mr. Dewey.

18 MR. ASTHANA: Yes. Really quickly, I think
19 independent power producers continue to remain a big part of
20 the landscape. And so the rules have to make sure that they
21 are getting adequate price signals to keep those reliability
22 resources in the market.

23 The other thing I'll say that I hear a lot from
24 our independent power producers is they want clarity and
25 stability of the rules, and then the markets typically will

1 adjust around that. So I think it's really important for us
2 as we think about these changes, to really target rules that
3 we think are doable and sustainable.

4 MR. ROSNER: Thank you Doctor Bowring go ahead.

5 DR. BOWRING: So you know so very quickly
6 agreeing with Manu. It's essential that the market
7 continues to provide signals to independent power producers
8 to remain in the market, to continue to enter and exit as is
9 needed. And part of that, and I know I keep coming back to
10 the term, but it's essential we define capacity properly,
11 not only for DLCC, its possible we do it wrong, it's
12 possible we do it right. It's essential that we define the
13 capacity contribution of thermal resources correctly so that
14 we pay enough for them so that we induce them to stay in the
15 market, and continue to enter as needed.

16 So they will, in my view, continue to be a very
17 significant and substantial role for independent power
18 producers in PJM for the immediate and the long-term future
19 effects.

20 MR. ROSNER: Mr. Dewey.

21 MR. DEWEY: Yes. Commissioner Chatterjee I agree
22 with Doctor Bowring. You know it's going to be vitally
23 important to identify what the attributes that we need in
24 place to ensure that we can manage the entry of the
25 renewables, that we've got the right kind of performance

1 characteristics of the existing incumbent fleet to make sure
2 that they're for reliability, and making sure that we
3 appropriately price and value that contribution.

4 And I think that that provides an opportunity for
5 a lot of these independent power producers to provide a
6 very, very valuable service, even if they don't run as
7 frequently as they do today because I think that when you
8 even look at our own studies, and even a lot of the studies
9 that are done in various states including New York, you
10 know, even when 70 percent of the load is served by
11 renewables, there is a fairly large component of
12 dispatchable generation that's going to be necessary to
13 maintain reliability.

14 And we've got to make sure that it's valued
15 appropriately, and then we start looking at the requirements
16 of what the fleet is, you know, I think we can come up with
17 an acceptable solution that will still satisfy the revenue
18 requirement for those valuable resources in that situation.

19 MR. ROSNER: And we have a hand from Miss Brand.
20 Go ahead Miss Brand, oh I'm sorry and Mr. Rosenthal. So
21 Miss Brand, then Mr. Rosenthal go ahead.

22 MS. BRAND: I just wanted to make the quick point
23 that unfortunately the states aren't using taxpayer dollars
24 to subsidize the resources. They're using ratepayer
25 dollars, and so the funds are coming out of people's rates.

1 It's going on to their bills, and there's a snowball effect
2 to all of this.

3 So we're paying both coming and going. And in
4 terms of the independent power producers, I would agree with
5 everything that's been said so far, because they are
6 essentially funding themselves. They are not necessarily
7 coming, being paid for out of ratepayer dollars, so we
8 certainly support that.

9 But the problem with all of these subsidies, and
10 I certainly hope that Doctor Bowring is correct that
11 eventually the subsidies will go away as well, and won't be
12 needed, but everything is coming out of the ratepayer bills
13 from one pot or another. And that is the problem. It's one
14 pocket or another.

15 MR. ROSNER: Thank you. And Mr. Rosenthal go
16 ahead.

17 MR. ROSENTHAL: It's obviously very important,
18 however, you know there's been -- what has created a lot of
19 the uncertainty has been the actual application of the MOPR
20 rule and let's be honest here. In New York you know there
21 have been three different decisions on special case
22 resources, SCRs, you know, FERC going in three different
23 directions over a series of three years.

24 FERC rejected stakeholder changes to tariffs that
25 deal with exemptions, certainly exemptions for renewables.

1 Those are stakeholder processes, it's supposed to provide
2 certainty, yet those tariff amendments were rejected. So we
3 need you know, just kind of restating what I said earlier,
4 we need a flexible way to address these issues that can be
5 applied across ISOs and RTOs.

6 You went to single state ISO, what we need in New
7 York is for the you know BSM construct to be flexible enough
8 for renewable resources and other policy resources in this
9 state to be exempt. I've heard a lot of ideas today. We do
10 talk to an ISO regularly. I think there are certainly you
11 know issues to be dealt with in the capacity market that I
12 have heard today and otherwise, and within other markets
13 that can address these issues.

14 COMMISSIONER CHATTERJEE: Thank you. Dave, I
15 know I'm out of time. I just want to ask my last question,
16 and obviously, there's no time for anyone to answer it, but
17 I want to have it in the record and perhaps thoughts on it
18 might be reflected in responses to some of my colleague's
19 questions.

20 So just picking up on the thread of some
21 discussions about MOPR reform, the questions I want to ask
22 or just put on the record, if we were to shift to more
23 limited MOPR regimes, would any state subsidized resources
24 be subject to the MOPR, or perhaps framed a different way,
25 was the decision the MOPR, such a resource be based on the

1 intent of the state action, or should we be thinking about
2 this in a different way?

3 Again, no time to answer. I will turn it back to
4 the Chairman, but I just wanted to put that into the record.
5 Thank you.

6 CHAIRMAN GLICK: Thank you Commissioner
7 Chatterjee, and thanks to all of the panelists for the
8 answers here so far. What we're going to do now is we're
9 going to take a 10 minute break and be back here at 11:25
10 Eastern time. Please in the interim turn off your mics, and
11 your cameras, and we'll be ready to go at 11:25 thank you.

12 (Break 11:15 a.m. - 11:25 a.m.)

13 CHAIRMAN GLICK: Okay. We are back and we're
14 going to turn now to Commissioner Danly for the next set of
15 questions. Commissioner Danly?

16 COMMISSIONER DANLY: Thank you Mr. Chairman. So
17 I wanted to begin with just by saying that I completely
18 agree with Mr. Rosenthal that stability and predictability
19 are necessary, and that's one of the reasons why any plan
20 that is developed by the Commission to reform the markets
21 has to be a durable one.

22 I however, completely disagree that we should
23 avoid using particular terminology. The two phrases I think
24 he mentioned were price suppression and missing money.
25 Those terms are valuable, and they're used because they have

1 meaning, and help us illuminate the problems we're facing.

2 And in keeping with my injunction in my opening
3 remarks, I think that we should all avoid using
4 circumlocutions because we need to be clear-eyed about this,
5 and I would counsel everyone to do that going forward.

6 So as far as the first question goes, I want to
7 ask Mr. Bowring if he could give a little bit more on the
8 subject of properly defining capacity, which as he himself
9 noted, he has said several times, how exactly would you
10 properly define capacity to meet these requirements?

11 And in doing so, and this is kind of a two-part
12 question, how do you consider the marginal capacity provided
13 by new entry?

14 DR. BOWRING: Thank you sir. So the definition
15 -- so the answer to what's the definition of capacity I
16 think falls into two broad areas. One is how do you
17 calculate, as you just said the marginal contribution, which
18 is the ELCC question which I'll come back to.

19 And the other is what are the obligations of the
20 capacity resource once you're there? So part of the reason
21 for maintaining a single unified PJM market, think of it as
22 a residual, retains the supply obligations of all capacity
23 resources that PJM is relying on for reliability.

24 It's essential that every capacity resource be
25 treated comfortably, and that would mean must offer

1 obligations in the energy markets. It would mean having a
2 flexible parameter, it would mean limited rights to receive
3 outputs and so on. So all those rules are essential. But
4 going back to the question of what's the incremental value
5 of capacity, I think you need to do a careful from the
6 ground up analysis which reflects the dynamic nature of
7 this, and it has to be done on an ongoing basis to
8 calculate what the actual reliable contribution of a
9 resource -- say solar, wind, or combined cycle is.

10 Because clearly, clearly the contribution of
11 wind, solar or battery is very different than a combined
12 cycle, typically substantially less. And it's important not
13 to overestimate the impact of renewable resources on
14 reliability. It's important not to underestimate it as
15 well. It's important to get it right.

16 It's also important to recognize that the
17 marginal value of that contribution goes down pretty rapidly
18 as injury occurs, as we've seen elsewhere in the country,
19 not yet in PJM. So defining the obligations, and then
20 defining the reliability contribution are essentially,
21 otherwise we will be in the situation where we are not
22 paying enough for thermal resources.

23 We are not retaining enough thermal resources to
24 maintain a truly reliable system, and we get into an issue
25 that none of us want to get into which is not actually

1 having a reliable system. So I hope that was responsive.

2 Thanks for the question.

3 COMMISSIONER DANLY: It was. So I guess I just
4 want to make sure I understand. So you are envisioning
5 something that looks like a dynamic continuous, I guess
6 almost rating process in which you revisit the subject of
7 what the reliability value is. And so if that's correct,
8 how easily can people predict down the road what their
9 capacity value is going to be if the actual, let's call it
10 the assessed value of the resource changes?

11 DR. BOWRING: Yeah no, I think that is a very
12 important point, and I don't want to overstate how uncertain
13 it is, but it would be uncertain. So it has to be,
14 basically it has to have an understanding of what the
15 functional relationship is among the resource types given
16 what you have, and that would change, even as a result of
17 the capacity auction.

18 Because the ultimate clearing and the marginal
19 value will depend on how things clear in auction, but that
20 will make for particularly for renewable resources, it will
21 make the amount of capacity less certain. And then the
22 question becomes do you then guarantee certain kinds of
23 resources of longer term payments in the capacity market or
24 not, and I would say not.

25 And that's just one of the uncertainties that

1 investors have to face. Markets as we know, appropriately
2 assign risk to investors and that's an appropriate risk. I
3 think that would reduce the risk for the independent power
4 producers we've talked about which are providing to the
5 extent that providing traditional combined resources for
6 example.

7 COMMISSIONER DANLY: So as resources clear, the
8 assessed value, which is the term that I just created
9 alters, that is during the process of an auction, the
10 assessed value alters based on who's actually in the stack,
11 and then that is all going to be revisited periodically down
12 the road.

13 DR. BOWRING: Yeah. So you would have this, you
14 would have a function of a surface basically of where you
15 ended up on that surface would depend on how people offered
16 in the auction. So if all of the wind resources in the
17 capacity market are at zero, and all the solar resources are
18 really high, then you get a different answer than if you had
19 difference of the MOPR.

20 So it was still a market. It is an
21 administrative construct, but it's also relying heavily on
22 market forces. So yes, the capacity contribution
23 particularly for renewables would be a function of the
24 engineering interaction, and the engineering interaction
25 with the markets.

1 COMMISSIONER DANLY: Thank you. I gather we have
2 a couple hands up, so if anybody else wants to respond to
3 this question about the assessed value, to use the new term,
4 please do.

5 MR. ROSNER: Yes. We have Mr. Asthana, Mr.
6 Rosenthal, and Doctor LeeVanSchaick. Go ahead Mr. Asthana.

7 MR. ASTHANA: Yeah, actually I had my hand up
8 from the last session, so I will pass for now.

9 MR. ROSNER: Okay not a problem. Mr. Rosenthal?

10 MR. ROSENTHAL: Thank you Commissioner Danly.
11 And I just wanted to address your issue, your question about
12 price suppression. You know the capacity market is
13 everybody calls it is an administrative construct. It was
14 created by the ISOs and approved by FERC. In a lot of ways
15 one could call it a government subsidy. It's approved by
16 the government. It's paid by ratepayers.

17 One could look at what people are calling you
18 know a subsidy with respect to RECS as a proper value of a
19 commodity. It's an environmental attribute. It has value
20 just like any other commodity. It's you know required to be
21 purchased by utilities in the same way that capacity is.

22 So that's sort of my point about it. It has to
23 be seen as the baseline market, just like the other markets
24 out there that are interactive, you know, ways that markets
25 work. The you know, the RECS market in New York is having

1 an interactive effect on the capacity and energy markets,
2 that's the way markets work.

3 Our assumption is that the capacity markets and
4 the energy markets can be you know addressed in ways that
5 deal with that interaction, and I think we just have to make
6 the capacity market flexible enough to do that, but just
7 going back to the issue of framing. We don't see it as a
8 subsidy. We see it as a proper valuation of an
9 environmental attribute.

10 In the same way that the capacity market is a
11 proper valuation of resource adequacy. It's all government
12 created. Thank you.

13 MR. ROSNER: Doctor LeeVanSchaick go ahead.

14 DR. LEEVANSCHAICK: Oh yeah just regarding the
15 question. You know, in a market that properly values
16 resources for their -- credits them for their capacity
17 consistent with the marginal reliability value, it's very
18 important to provide those incentives for obvious reasons
19 like you want new entrants to consider you know, whether you
20 know what the marginal value of the capacity is.

21 And so doing it in a way that's very frequent,
22 you do that stuff frequency, so in a way that's as often as
23 you're clearing the market is providing an updated
24 assessment of this is really the best sort of model.

25 But it's important to think about how this can

1 facilitate some of the policy objectives, because I don't
2 want it to seem like this is only for something that applies
3 to conventional resources. If you have a saturation of a
4 particular technology in a particular area, let's say
5 renewables, that's something that should provide very strong
6 incentives to particularly storage, you know, that can be
7 added onsite at times renewable developers sites.

8 And that offers a great sort of hedge against the
9 risk that you'll have with load capacity accreditation. So
10 you know having market rules that actually give investors
11 incentives to do things to manage those risks, I mean
12 there's no one else that can manage those risks for them as
13 effectively as they can by putting storage in places that
14 supplements their renewables.

15 So I think that's a really critical incentive to
16 give. It's also something where if you get a saturation of
17 renewables and it requires a lot of ramping situations,
18 we've talked about the need to change the capacity
19 accreditation to reflect the reduced value of resources that
20 have low availability. And so as you get higher
21 intermittent penetration, you know that should eventually
22 work into the capacity accreditation for some of your less
23 flexible, conventional resources.

24 So all of these things are going to work together
25 and certainly efficient capacity accreditation is something

1 that would really facilitate the policy objectives.

2 COMMISSIONER DANLY: So in your comments you
3 talked about implementing a mechanism which would compensate
4 each technology in accordance with its reliability value.
5 And can you just talk a little bit more about that? Give me
6 an idea of the mechanics of how we would do it.

7 We're kind of we're edging into that territory
8 already in the discussion, but a little bit more would be
9 helpful.

10 DR. LEEVANSCHAICK: Yeah. So into the New York
11 context what we've advocated for is something that utilizes
12 the resource adequacy models, the sort of probabilistic
13 models to estimate how under a certain set of conditions
14 where you have penetration of different technologies, if you
15 add additional amounts to those technologies, how valuable
16 are they as you add additional amounts of it?

17 And so, you know as the research mix is changing,
18 it's important to do that frequently. Right now the NYISO
19 has essentially promised to do that every four years, but
20 this really would have to be much more frequent. But
21 essentially using these resource adequacy models to try to
22 estimate marginal reliability values is the basic framework.

23 COMMISSIONER DANLY: And how do you square that
24 with a potential state policy that regardless of the
25 reliability attributes because the state has made a public

1 policy choice, the particular type of generation is what
2 they want to have built, perhaps even to the exclusion of
3 all else.

4 If they enter in and the marginal value of every
5 additional megawatt keeps dropping, you know, you can
6 imagine some sort of an exponential drop-off, how exactly
7 does the capacity market function and accommodate that?

8 DR. LEEVANSCHAICK: So if you had this process
9 for updating things frequently, updating the capacity
10 valuation frequently. If these goals result in a situation
11 where you have really a saturation of energy at certain
12 times when those resources have a lot to offer, they're
13 going to have very little, or maybe no marginal reliability
14 value.

15 Now I think you know the way that New York State
16 is contracting with resources now is designed to place more
17 of that risk with the developer. If I recall under their
18 new contracting structure, you know they essentially would
19 have the developer sort of agree to terms based on a certain
20 capacity valuation. But if the actual capacity valuation
21 falls below that, the risk would be retained by the
22 developer.

23 So that's just you know one feature that has
24 learned from past contracting mistakes in trying to keep the
25 market risk where it belongs.

1 COMMISSIONER DANLY: Right. Okay. Thank you.
2 My next question is again back to Mr. Bowring. You know you
3 said several times that you would hope that in the future
4 the states would find the subsidies aren't necessary, and
5 renewables can be competitive even in the absence of them.

6 So before we get ready to chuck the MOPR
7 overboard, wouldn't you agree with me that if we were to get
8 the MOPR right for intermittence, that it shouldn't actually
9 harm their ability to participate in the market in any case.
10 It would be in the same competitive position as anybody else
11 if they are in fact competitive.

12 DR. BOWRING: Yes. If the MOPR were done right
13 as you said that would be the outcome. As a matter of fact
14 we have said a number of times in our review of even the
15 existing MOPR, we expected to have very little, if any,
16 effect on the market, at least in the near term, and we
17 think renewables are competitive. We think nuclear is
18 competitive, and so it would not have an effect.

19 I know that people are worried about the apparent
20 attempt to supersede the state's authority to define their
21 own generation mix, and I clearly respect that. But I do
22 not think that the existing MOPR as it would be implemented
23 at least for the next few auctions based on what we see,
24 would have any really demonstrable negative effect.

25 And just to answer your question directly, yes,

1 if it were done correctly that would be the outcome,
2 competitive renewables would clear.

3 COMMISSIONER DANLY: So this one I want to make
4 more widely available for answering. So if the Commission
5 were to either drastically narrow, or reject the MOPR
6 altogether going forward, there have been various people
7 have commented that the enhanced energy ancillary services
8 payments can in some ways make up for a shortfall that the
9 dispatchable generation would ordinarily expect to receive
10 from the capacity markets.

11 Does anybody want to talk about what that would
12 look like in the mechanics of it?

13 MR. ROSNER: We've got Mr. Asthana and Mr. van
14 Welie, both with hands up, and Mr. Dewey.

15 COMMISSIONER DANLY: Okay great, thank you.

16 MR. ASTHANA: Yeah actually I wanted to address
17 the prior question if I could just really briefly. Just one
18 example I would offer those of state policies that are very
19 likely to not clear as a result of the MOPR is offshore
20 wind. And in PJM we have over 14,000 megawatts of offshore
21 wind being developed. So I think we just need to keep that
22 in mind. Those plans are really important to our states,
23 and they at least as of now appear unlikely to clear.

24 The one other point I just wanted to make really
25 briefly was to your earlier question before that

1 Commissioner Danly, around what changes to capacity markets
2 might we contemplate. I think there is this, you know, as I
3 reflect on ERCOT and what happened there, there is this
4 element of not just having capacity on paper, but making
5 sure that in extreme events the capacity is actually
6 available to provide energy.

7 And so you know one of the in our testimony we
8 talk about the need to revisit qualifications to be a
9 capacity resource, as well as performance requirements, as
10 well as extreme weather preparation, things like firm fuel
11 and the like.

12 And so I think that's an important element of
13 what needs to happen next as well.

14 MR. ROSNER: We have Mr. van Welie, Mr. Dewey,
15 and I see Doctor Bowring also. Go ahead Mr. van Welie.

16 MR. VAN WELIE: So Commissioner I'm going to try
17 and answer both questions that you asked in some way. The
18 first would be the point about saturation. I think if we
19 look at the 30 year journey that's ahead of us with regard
20 to clean energy transition, by definition we have to
21 saturate the market with clean energy resources, in order to
22 take the carbon out of the system, and then power the other
23 sectors of the economy that require clean energy.

24 So I think that will result in periods of time
25 during the course of the year where renewables are going to

1 produce surplus energy. So let me now bridge across to the
2 ancillary services point. So I think you know you heard me
3 say earlier on that I see the capacity markets to be
4 adjusted as a foundational reliability service.

5 But if I look at our situation in New England, we
6 know what happens in the wintertime. The pipelines get
7 constrained, we end up with supply side scarcity from an
8 energy point of view. And today we burn oil in order to
9 keep the lights on.

10 So the question is what's the solution for the
11 future? It's clear to me that's it's not lithium ion
12 batteries which you have two to four hour discharge times.
13 If we've got to get through a week or two of really cold
14 weather, what's the fuel source that's going to get us
15 through that wintertime? And I think the previous point
16 that I've made offers the opportunity to solve the second.

17 If we have an ancillary service that can signal
18 to the marketplace that it's valuable to store energy, clean
19 energy in some way, perhaps taking the surplus renewable
20 energy in the springtime and converting it to high region,
21 so that that fuel can be used in the wintertime. And I
22 think we've matched two things up.

23 And the opportunity then gets translated into a
24 market service to solve another problem. So I look at the
25 ancillary services journey ahead of us, I see multiple

1 dimensions to it. The nature of contingencies is going to
2 change. We saw this in Texas a month ago, and in California
3 last year, which is because of the weather impacts, we're
4 going to see much more correlated contingencies.

5 We also know that energy demand is going to
6 increase overtime because we're going to be electrifying the
7 economy. So for periods of time when the weather is not
8 cooperative, we're going to see these massive energy gaps
9 that have to be filled with something, and that's really
10 where we need the on call energy, and I think the ancillary
11 services can be expanded to cover some of the contingency
12 events under those circumstances.

13 And in the long run, the other thing we're going
14 to have to pay for is temporal characteristics that are
15 today basically free, you know, so the ramping, inertia and
16 so forth are zero marginal costs because of the nature of
17 the fleet we have today. The fleet will change over time
18 and then those services are no longer going to be free. We
19 have to pay for them.

20 But I think in aggregate, all of those ancillary
21 services are not going to add up to enough money to deal
22 with what the capacity market is trying to address. Thank
23 you.

24 MR. ROSNER: Thank you. We have Mr. Dewey
25 followed by Doctor Bowring.

1 MR. DEWEY: Thank you. Commissioner Danly, not
2 unsurprising, I'm going to sound a lot like what Gordon and
3 Manu said, because we talk about these together all the
4 time. I look at it as in answer to your question, and maybe
5 a couple questions ago, there is no one single solution
6 right now. There's no one step that we can take right now
7 that is going to put in a very durable long-standing set of
8 market rules to get us to the end of this journey.

9 It's going to be a continuous evolution of
10 changes that we've started to delve into and identify. You
11 know in the near term you're focusing in our grid and
12 transition plan in New York, we're still fixing, sharpening
13 the ancillary service signals that value ramping and
14 flexibility. That will incentivize the right kind of
15 performance we need, and also will enhance the revenues
16 available to some of those units that might be impacted by
17 the entry of now renewables and the subsequent question of
18 capacity prices.

19 You know when you think about the medium term,
20 two questions ago you correctly identified that as we get
21 deep penetration of high runs of renewables, the incremental
22 value of those renewables is going to go down precipitously.
23 That's where we have to start thinking about energy
24 ancillary service solutions that would benefit and provide
25 revenue for those renewables.

1 And in New York we've explored opportunities for
2 carbon pricing in the energy market and other solutions that
3 would help value the attribute. And then I think the end
4 state, and Gordon touched on this, is you know what are
5 those new technologies?

6 You know I firmly believe in New York it's going
7 to be achievable to hit 70 by 30 which is the target with
8 just wind, solar and batteries, but nobody has demonstrated
9 that a study or analysis that indicates you can get a carbon
10 free electric system without some dispatchable resource that
11 is carbon free. And we need to come up with the right kind
12 of pricing to you know incentivize the development of that
13 new technology.

14 Hydrogen is one promising opportunity using the
15 excess renewables to generate clean hydrogen that can then
16 be combusted when there is no wind and there's no solar. So
17 this is going to be an evolution. We're going to be having
18 tech conference after tech conference I predict, as we find
19 our way through this journey to get to these goals that
20 ultimately the electric system has.

21 MR. ROSNER: Thank you. We have Doctor Bowring
22 and Commissioner Dykes.

23 DR. BOWRING: Just very briefly. I think it's
24 illusionary to imagine that we can or should change energy
25 and ancillary service market prices to make up for an

1 assumed shortfall in the capacity market. There's no point
2 in adding administrative elements to the energy market which
3 are not consistent with the underlying supply and demand
4 fundamentals.

5 So we should take advantage of the fact that
6 energy prices are low. I think all the ancillary types of
7 services that Mr. van Welie was talking about really all can
8 be wrapped into the capacity characteristics of certain
9 kinds of solar resources that can, will, should provide
10 those capabilities, and should be paid for them.

11 So I agree with the concept that they need to be
12 paid for. I'm not sure we need to start developing
13 complicated separate markets for ancillary services, thanks.

14 MR. ROSNER: Commissioner Dykes go ahead.

15 MS. DYKES: Thank you. My only comment would be
16 that capacity markets are administered in constructs, and so
17 for that reason I think it's important to first prioritize
18 you know, the reforms to energy markets and ancillary
19 services, and then turn to the administrative construct to
20 fill in for the resources that we're not receiving, the
21 performance that we're not receiving through those markets.

22 I think that you know products forward fast
23 ramping, for voltage support, for frequently regulation are
24 going to be important as we look at ways to integrate
25 intermittent renewables. I can't emphasize enough that for

1 Connecticut our state policy goals are not just about
2 seeking the buildout of new renewables, but minimizing
3 greenhouse gas emissions and air pollution, especially in
4 environmental justice communities, as much as possible,
5 while ensuring a reliable and affordable electric supply.

6 So we see ourselves as partners, as you know very
7 committed and invested in helping to achieve these holistic
8 solutions across these various markets. While you know I
9 appreciate what Mr. van Welie has shared, you know looking
10 at these operational characteristics of these different
11 resources is really important under different conditions.

12 We don't want to be relying on high emitting
13 resources to provide for flexibility in those two to four
14 hour increments that we were integrating renewables if
15 that's going to require us to exceed our air emission
16 standards for example. At the same time those types of
17 resources may be needed to address multi-day periods in
18 winter extremes where renewables may not operate.

19 So this is why the focus on different seasonal
20 characteristics, and specific types of operational
21 performance is critical. But starting that discussion
22 within ancillary services and energy where we can talk about
23 the performance and how to value the performance that we
24 need is important. Then we can turn to the capacity market
25 where we're necessarily making assumptions and building on

1 an administrative construct to fill in the gaps that are
2 necessary.

3 But those require a special scrutiny because that
4 market relies on you know, on those administrative
5 determinations.

6 COMMISSIONER DANLY: Thank you very much. So it
7 looks like my time is up. I'm just going to close by saying
8 that I have to say I share a little bit of Doctor Bowring's
9 skepticism about using energy and ancillary services as a
10 true up for losses in the capacity market, but I certainly
11 have an open mind to it.

12 And to the extent to which people file comments
13 in that direction, the more specificity the better for our
14 decision-making at the Commission. But then lastly I'll do
15 what my colleague Neal did a second ago, which is just offer
16 something for thought for everybody which is if in fact we
17 get rid of the MOPR and prices are suppressed in the
18 capacity market, how is it that we ensure that we meet our
19 obligations under the Federal Power Rate to ensure that the
20 rates are just and reasonable given the fact, as I said in
21 my opening, that the entire market construct, the idea that
22 we have is premised on the concept that competitive markets
23 yield just and reasonable rates.

24 With that I will give it back to the Chairman,
25 thank you.

1 CHAIRMAN GLICK: Thank you Commissioner Danly.
2 Commissioner Clements?

3 COMMISSIONER CLEMENTS: Thank you Chairman Glick,
4 and thanks to panelists for hanging in there. Fourth of
5 five is always a bummer of a position to start in, but I'm
6 going to try and cover some ground that we haven't gotten to
7 you, and I'll start with thinking about some perspectives of
8 the states.

9 We've been talking about the fact that resource
10 adequacy differs from region to region, of course, based on
11 underlying state regulatory structures. We talked about
12 MISO where state regulation -- with the Commission's
13 regulation, takes more of a hands off approach, and as I
14 mentioned in my opening comments, FERC jurisdictional
15 markets took on the role.

16 They filled the gap to maintain resource adequacy
17 in states that chose utility restructuring. It is not clear
18 to me though that the states or the RTOs that have formed,
19 intended a one-way ratchet towards declining state control
20 over the markets.

21 And so with that context, some of you
22 representing states have made clear that you're hoping for
23 respect for state policies, and appreciating that all of you
24 are in different states with different policies, and not
25 similarly situated, this is a question for Commissioner

1 Dykes as a representative of a state in a multi-state RTO
2 who has made this point today.

3 Is a construct that has a voluntary bilateral
4 contracting for capacity with a backstop, it's like a chase
5 or an adventure, but I'm giving you the steps, so I'll go
6 slowly. A voluntary bilateral contract of the backstop of a
7 residual capacity market with no, or a limited MOPR, your
8 preferred outcome, or at least an outcome that meets your
9 state's needs.

10 And if not, what concerns do you have with that
11 model, or what would you prefer to see instead?

12 MS. DYKES: Well thank you for that question
13 Commissioner Clements. I think that you know that approach
14 certainly would give us the reassurance that we will be able
15 to again restore respect for our role in meeting resource
16 adequacy needs for our states under the Federal Power Act.
17 I think that you know as we were among several states across
18 the country that expressed concerns around the application
19 of the MOPR about a year ago, we can't, you know we are
20 bound by state legislative requirements to meet these
21 goals, these objectives for our states in terms of
22 decarbonization and addressing air pollution.

23 And so for these reasons it's critical for us to
24 have the assurance that there is an avenue for us to be able
25 to meet those objectives. So I think that that pathway

1 would be you know, would be helpful to provide that clarity,
2 that option for our state. That said, we have also been you
3 know appreciative of the regional collaboration, and
4 cooperation that we've always enjoyed in a multi-state RTO,
5 even respecting the different public policy news and
6 perspectives of the various New England states.

7 We strive very hard to work together to reach
8 consensus because we recognize the value and the
9 efficiencies that are ratepayers enjoy in terms of being
10 able to meet our respective resource needs in a
11 collaborative and regional market.

12 And so I think that, you know for that reason we
13 have also been working very closely with the other New
14 England states through the issuance of the vision statement
15 last fall, to articulate those types of common principles.

16 We have engaged in discussions around the FCEN
17 and ICCN models which could be a pathway for us to achieve
18 this balance of state public policy objectives in a regional
19 manner. It's also a reason from Connecticut's perspective
20 that we have highlighted the importance of governance in
21 that vision statement discussion because there could be an
22 opportunity for RTOs and ISOs to play a role in helping
23 states achieve our policy goals through centralized
24 resource procurement, but we would need to be assured that
25 states would have a voice as appropriate to pursuit of those

1 state goals in such a model.

2 COMMISSIONER CLEMENTS: Thank you Commissioner.

3 And that is a good transition to my next question which is
4 for all of the representatives of state commissions. We
5 haven't talked about governance mechanisms and I'm wondering
6 if from where you sit today there are any specific changes
7 to governments approach over the markets, and I'm thinking
8 of examples like SPP's regional state's committee 205 filing
9 rights, that you would like to the Commission to require to
10 restore state's ability to have a say in resource adequacy
11 decisions should you so choose.

12 MR. ROSNER: Thank you. We have Mr. Rosenthal
13 with a hand up and Chairman Phillips.

14 MR. ROSENTHAL: So it's a very good question. I
15 appreciate the question. So as people may know the New York
16 Public Service Commission commenced the resource adequacy
17 proceeding August of 2019. Since then we had, we looked at
18 basically the same set of questions that are at issue in
19 this Technical Conference, and we had two public comment
20 periods. We then had a technical conference at which
21 Brattle you know laid out an economic analysis that it did
22 showing that under existing rules ratepayers would pay an
23 additional 400 to 900 million dollars per year to pay for
24 capacity.

25 So obviously, that concerns us. New York, you

1 know, having a single state ISO, you know with whom we have
2 a good relationship is definitely interested in you know
3 what we say taking back resource adequacy. Resource
4 adequacy was a state issue and is a state issue, as provided
5 for in the Federal Power Act under Section 201-A and 215-I,
6 as noted in my opening presentation.

7 We're at the same time very interested in working
8 with the NYISO in trying to solve this issue. It certainly
9 is going to influence the outcome of what we're otherwise
10 considering, but ultimately you know, comes back to
11 certainty. The reason that we started the proceeding in the
12 first place is it felt like we didn't have control over our
13 environmental future.

14 You know we did it right after the CLCPA was
15 enacted. You know Mr. Dewy laid out what the broad goals
16 are of that statute, and we're moving a piece at meeting all
17 the mandates under that statute. So at the end of the day,
18 I mean if there is a mechanism that provides that the state
19 can ultimately take back the issue, I think that that is you
20 know optimum.

21 I think also at the end of the day what you know
22 FERC's overall responsibility is, is ensuring bulk system
23 reliability. And so you know you see a lot of that in you
24 know, I'd hate to use California as an example, but the La
25 Paloma decision sort of lays out the foundational issues in

1 a lot of ways, and California does itself have its own
2 resource adequacy structure.

3 So if it can have its own resource adequacy
4 structure, we think other states can as well.

5 MR. ROSNER: Chairman Phillips?

6 MR. PHILLIPS: Thank you. Thank you for the
7 question, and the focus on state policy. I'll say this, you
8 know, the decisions that we make now are going to determine
9 our ability to go where states want to go with the
10 Commission. And so I looked at Manu's testimony at the
11 Senate last week, and I was encouraged to hear him say that
12 he is committed to working with the states.

13 And I believe that that is essential in order for
14 us to move forward. You know we talked about some of the
15 things that we can do to improve the markets. This is a
16 small thing, but I'd like to talk about this. I love to
17 talk about school buses. When you think about it school
18 buses are the largest transportation fleet that we have in
19 the country.

20 And if we are to focus on them just as an
21 example, a way that we can improve reliability for
22 everybody. You look at a school bus parking lot and you see
23 a parking lot. I see a power plant. I see a storage
24 facility. How great would it be for us to tap into that
25 resource to benefit the system?

1 These are the type of long-term planning
2 decisions that we have to make now from COVID-19, it's a
3 great example that we can't wait until we're in the middle
4 of a crisis to start fixing the crisis. We have to plan
5 right now.

6 MR. ROSNER: Thank you Chairman. I don't -- oh,
7 I have another hand from Miss Brand. Go ahead Miss Brand.

8 MS. BRAND: Well you know I just need to put in
9 my two cents, or my two billion cents here because you know
10 I need to remind everyone that while it is the
11 administrative construct is being constructed by the RTOs
12 and the state subsidies are being constructed by the
13 Commissions, it's actually the customers who are paying for
14 everything.

15 And while we're not making the policy on the
16 state side or on the RTO side, although many of us are
17 members of the RTOs, we are the ones who are paying the
18 bills. And so it is, if we're talking about governance, I
19 do want to put in certainly a plus for listening to the
20 ratepayers, and listening to us in terms of the RTO
21 governance, and listening to us in terms of the rules, and
22 making sure that whatever solution we come up with are
23 designed not only to improve reliability, but also to make
24 sure that our costs are just and reasonable.

25 And that for example, if we're buying school

1 buses, that it's not on the backs of the ratepayers. Those
2 are things that should be paid for through other means. And
3 that whatever solution we come up with keeps in mind the
4 ultimate costs to the ratepayers, because all of these
5 solutions are being imposed on us in a way that many -- very
6 often we have no control over. And there are many solutions
7 that you know we hear this is going to cost 400 million
8 more, or this is going to cost a billion more, 2.7 billion
9 more, and that adds up to real money.

10 So you know keep in mind that the decision-makers
11 are not necessarily the ones who bear the brunt of the
12 decisions, but there are definitely real people on the end
13 of that.

14 COMMISSIONER CLEMENTS: Thank you Miss Brand.

15 MR. ROSNER: Oh pardon me, there is also a hand
16 from Judge Jagdmann if you would like to proceed.,

17 COMMISSIONER CLEMENTS: Great thanks.

18 MS. JAGDMANN: Thank you Commissioner for that
19 question. I want to start by applauding PJM, PJM's work
20 with OPSI, which is an organization in states. They meet
21 with us often. Particularly lately that are voices have
22 been heard in the discussion of many aspects of what's going
23 forward.

24 Some of the things that we're discussing is the
25 appropriateness of considering the board, in board

1 qualifications, making sure that someone with regulatory
2 experience, that that be a qualification that is -- maybe
3 that qualification which may take qualification.

4 Another suggestion that we're exploring is that
5 when there liaison committee meetings, and we understand
6 that there are all types of meetings, but there are certain
7 meetings where it ran in the nature of the board to be
8 appropriate, or someone from the states, maybe the president
9 of an organization to be present, that they had that option
10 be explored.

11 So again, looking forward you know, and I said
12 Opsi's been very flexible with their relationship with them,
13 and that's the areas that we are continuing, thank you.

14 COMMISSIONER CLEMENTS: Thank you Judge Jagdmann.
15 I'm going to move on to the next question in the spirit of
16 efficiency. And this is for the RTO CEO's. In response to
17 Chairman Glick's questions you all spoke to the capacity
18 market rule of sending signals for entry and exit.

19 And there's a reality that currently state
20 policies are driving substantial new entry and retention,
21 and in the future may continue to do so. I think Mr.
22 Gordon, Mr. van Welie referred to the potential desirability
23 of clean firm resources. Mr. Dewey pointed out a net zero
24 goal requirement in New York by 2040. So these policy
25 drivers are not simply a passing fad, at least through 2040

1 let's say.

2 In this context should the goal of the capacity
3 markets be to maintain existing resources to meet a target
4 reserve margin, rather than incenting new entry?

5 MR. ROSNER: I see Mr. Dewey, followed by Mr. van
6 Welie and Mr. Asthana. Go ahead Mr. Dewey. You're on mute
7 so. There you go you're off mute. Go ahead.

8 MR. DEWEY: Sorry about that. Thank you
9 Commissioner for the question. I think very clearly the
10 install reserve margin is a very important component of
11 defining requirements of the capacity market. We do an
12 annual very thorough integrated process in New York every
13 single year looking at probabilistic energy for loss of
14 load, not less than one day in 10 years.

15 That's a joint collaborative effort on the part
16 of New York State. Mr. Rosenthal described how, you know,
17 that's done in concert with the New York State Reliability
18 Counsel, so it is a very critical component of that. The
19 other element which I think is important to understand from
20 a value standpoint is our demand curve, specifically in a
21 slope demand curve, provides the opportunity for the
22 procurement of additional resources above the actual install
23 and reserve margin.

24 And that's to the benefit of consumers because
25 the slope of the curve identifies that the value of that

1 additional capacity is greater than the cost, because of the
2 declining cost. So I think it's not just to hit the install
3 reserve margin, it's to look at all of the reliability
4 attributes that are going to be important to manage the
5 reliability of the system.

6 I mentioned earlier you know, looking at it
7 outside of the context also of just resource adequacy. You
8 start thinking about the performance characteristics and the
9 attributes that we need for that dispatchable fleet with a
10 deep penetration of removal. So things like the
11 requirements brought on by transmission security obligations
12 and requirements, also can be factored and considered into
13 that.

14 And then the capacity market is not just focusing
15 on resource adequacy, it's thinking about the total
16 reliability of the system. And we think that there is a
17 tremendous opportunity to use it as the vehicle by which we
18 can share those -- we can share reliability operation in the
19 grid.

20 MR. ROSNER: Mr. van Welie go ahead.

21 MR. VAN WELIE: So I agree with everything Rich
22 just said, so I won't repeat his points. I will try and
23 build upon them. I would say the capacity markets are
24 calibrated to both incent exit as well as entry, and the
25 thing we've observed is that it's harder than we think to

1 actually build all the new renewable energy infrastructure
2 that's needed, because it's any large infrastructure is a
3 difficult thing to get sited.

4 So I think the resources will retire as prices
5 are lowered in the energy and ancillary services capacity
6 markets. Both retirements are going to come in big lumps.
7 They're not going to be one megawatt at a time. And at the
8 same time as this is occurring we're going to see
9 electricity demand go up, because we're electrifying both
10 transportation and heating.

11 So I think we need to maintain the ability of the
12 capacity markets to attract new entry. I think on the time
13 that new entry is going to change. So you know today if you
14 look around the ISOs we all use a reference unit, either a
15 combined cycle or combustion turbine, but it could be that
16 in the future those technologies shift to be, for example,
17 fuel cells powered by a hydrogen gas mix, and then later on
18 a hydrogen fuel source.

19 So I think if you're going to do it through some
20 kind of centralized construct, you need to preserve the
21 ability of the market to attract new entry.

22 COMMISSIONER CLEMENTS: Thanks. Those are
23 helpful points and will be interesting to take on as we
24 think about the accompanying changes in addition to MOPR
25 reform that we're thinking about. Mr. Asthana, before I

1 have you answer if you had your hand up, I'd like to make
2 your question a two-part because I want to get in some
3 follow-up in addition to this rule that the capacity market
4 should play in light of what's driving entry and retention.

5 You mentioned this residual bilateral model
6 earlier as distinct from the MISO model, and I'm wondering
7 if you can also talk a little bit more about how this model
8 might work both to meet resource adequacy goals and also to
9 respect state policies.

10 Mr. ASTHANA: Yeah happy to address both of those
11 points. and I agree with everything Rich and Gordon said on
12 the prior question. The one thing I just wanted to build on
13 from a PJM perspective was you know, I did talk about the
14 size of our queue.

15 But historically 15 percent of our queue has been
16 constructed. And so if you look at starting from a big
17 queue, derailing that down to 15 percent that gets built,
18 and then further reducing that down for the ELCC value of
19 the capacity that those resources can carry. What's
20 happening is that state sponsored, and other renewable
21 resources aren't entering.

22 The amount of capacity that they
23 can carry is still a very small proportion of the system,
24 and so that's why this question around sending the price
25 signal to retain existing generation is critical for what

1 was the meat of your question is well isn't it enough just
2 to retain the generation? You have so much generation.

3 I think that's true for PJM specifically. I
4 think in the near term the signal is around retention and
5 what generators get the signal to retire. I think in the
6 longer term though, because renewable resources still will
7 for a while contribute a smaller portion of the capacity of
8 the system. We may well have retired enough generation
9 where we need to set a new entry price signal.

10 So I think it's really important to build a
11 market that can send both the retention signal and a new
12 entry signal. To your other question around bilaterals, the
13 way I think about this question is what problem are we
14 trying to solve? And the way I answer that question is one
15 of the big problems you're trying to solve here is trying to
16 enable the states to set their resource policies, and not
17 subject their consumers to having to pay price for that
18 generation.

19 That's how I see the problem. And so today we
20 have bilaterals in our market for capacity, but we have a
21 must offer requirement that goes with that. And so what in
22 that construct prevents states from pursuing their policies?
23 I think it's the construction of the current MOPR.

24 And if we move that MOPR and you've got
25 bilaterals that are subject to the must offer requirement,

1 but certainly people who are buying bilateral capacity can
2 offer it in at zero if they wanted it clear and mimic a
3 market that was a residual market.

4 But what you get that you don't get with the
5 residual market is tremendous transparency and a much more
6 robust price signal, and you get some market power
7 mitigation because you have this must offer requirement.
8 And so that's why I think it's important to try to figure
9 out what problem we're trying to solve, and I think actually
10 reforming the MOPR without moving to a residual market is a
11 better construct for PJM because it's solving the problem
12 and retains those benefits that I talked about.

13 COMMISSIONER CLEMENTS: Thank you. Those are
14 helpful comments also, and you've also teed up the last
15 question that I wanted to -- or set of questions. I won't
16 get through all of them for Doctor Bowring and Doctor
17 LeeVanSchaick, excuse me.

18 So let's pretend that we have a residual market
19 that the Commission has been asked to approve, or has asked
20 the regions to consider. A residual capacity market where a
21 sizeable fraction of the capacity is procured bilaterally.
22 What measures could we put in place to control market power
23 and affiliate preference concerns in that type of situation?

24 DR. BOWRING: So this is Joe Bowring. So first
25 of all to partially give what Manu said. I think the

1 problem with bilateral markets is they are, as you suggest
2 in your question, non-transparent. They include asymmetric
3 access to information, and they are very much subject to
4 market power.

5 So I also believe that bilateral markets are
6 facilitated best by operating within the framework of an
7 active spot market, in the case of the energy market or the
8 equivalent of that in the case of the capacity markets. If
9 you have a transparent capacity market signal, then everyone
10 who wants to trade bilaterally has that as their reference
11 point.

12 They can do a contract for differences around it,
13 but it remains transparent, the market will address. So I
14 don't actually think it's possible to resolve the market
15 power if you go to an all bilateral market, or even
16 bilateral residual. But in a way I'm not sure, I mean like
17 I said I don't think about it that way. I think about it as
18 if you think about the current capacity market, and you
19 think about state policy.

20 So state policy would provide incentives for a
21 significant amount of renewable standard. It doesn't make
22 the rest of the market a residual, it still all has to work
23 together. One of the key points about an overall market run
24 by PJM is that it accounts for reliability consistently
25 across the entire footprint, across the whole resource, and

1 again I think that's essential, and that's one of the
2 positive outcomes of having it not be purely bilateral, but
3 be subject to the basic rules, but still have any bilateral
4 attributes that market participants want to enter into.

5 So I mean I think we can get to the same place
6 you're thinking about, but maybe I'm just describing it
7 differently. I think it's really effectively the same
8 thing. I totally agree that states have the authority to do
9 what they want, and that has to be accommodated.

10 I believe that resource owners and buyers have
11 the ability and option, and should have it to enter into
12 bilateral arrangements. But I think the most efficient way
13 to structure the whole thing is still as a centralized
14 capacity market with a clear transparent price and good
15 market power mitigation rules, so thank you.

16 MR. ASTHANA: I think I'm up. Yeah just I agree
17 with what Joe said just to emphasize you know if you have
18 the market power mitigationals that we have on the supply
19 side for you know in say New York and New England, and you
20 have a mandatory market. Those are adequate to ensure that
21 the supply side is appropriately -- the market power on the
22 supply side is appropriately mitigated.

23 You know one of the benefits of a centralized
24 wholesale market is that you have transparent price signals.
25 And so you're constantly setting prices that you know that

1 policymakers and see and compare to if you have an
2 integrated utility where you're concerned about preferential
3 contracting practices right there is a benchmark that you
4 can use to evaluate these contracting practices.

5 So you know having a robust wholesale market with
6 transparent price signals is an excellent way to police
7 those preferences.

8 COMMISSIONER CLEMENTS: Thank you. My time is
9 up, so I appreciate you all's responses.

10 CHAIRMAN GLICK: Thank you Commissioner Clements.
11 Last but not least, we have Commissioner Christie.

12 COMMISSIONER CHRISTIE: Can you hear me?

13 CHAIRMAN GLICK: We can now yes.

14 COMMISSIONER CHRISTIE: Okay. I don't have that
15 little hand signal to wave anyway. All right. I want to
16 ask at least a follow-up on a couple questions. It was a
17 very good morning session and I have a couple questions.
18 First I want to start with Doctor Bowring, but also to
19 anyone who wants to respond. And that's on the question of
20 subsidies.

21 And I think Doctor Bowring you said at one point
22 that subsidies would go away, or you hoped they would go
23 away. I don't know when in history that's happened, but
24 nevertheless, I just want to ask you about the effect of
25 subsidies, and certainly on new entry.

1 So if one state is going to subsidize a certain
2 resource, and by subsidizing what it's doing is it's trying
3 to guarantee your results in the capacity market right?
4 It's trying to guarantee that it clears. So if that
5 resource which is subsidized is competing against a resource
6 that is not, how do you have a market -- anything that you
7 can even call a market and sort of an add on to that is why
8 would the unsubsidized resource ever put capital forward to
9 invest in that resource if its going to be basically
10 guaranteed to lose because the other resource is subsidized?

11 DR. BOWRING: So you know how I feel about
12 subsidies. But its also the case as you and others have
13 said today and at other times that states have the authority
14 to create these subsidies if they want to pursue particular
15 attributes. So if for example, New Jersey decides to
16 subsidize, or the coastal states decide to subsidize large
17 amounts of offshore wind, that will make the price of energy
18 lower for other states.

19 They're actually going to be subsidizing cheaper
20 energy for other states, it will reduce the price of energy,
21 but also for other resources reduce the price of capacity
22 for other resources. So it will have those effects, those
23 are unavoidable.

24 The question then is how do we retain incentives
25 for other investors to continue to invest in thermal

1 resources and go by the system? And I think that comes back
2 to the issue of defining capacity correctly. Because even
3 1,000 megawatts of offshore wind is not 1,000 megawatts of
4 capacity. It might be 400 megawatts capacity depending on
5 what the D-rating factor is.

6 And the balance of that will have to be made up
7 by other resources. So as long as you define the capacity
8 contribution property, you are defining the remaining
9 capacity requirements properly. That is what has to be met
10 by thermal resources. And the supply and demand
11 fundamentals there again if we do that correctly will result
12 in the right price, in a price sufficient to induce entry.

13 But I mean but another factor that's being
14 introduced by all this is uncertainty, and others have
15 talked about it. Uncertainty is antithetical to investment
16 in long-life assets, so that's certainly also a concern.
17 But part of the reason they have a set of rules is basically
18 going to be standard going forward is to try to remove that
19 uncertainty.

20 But your basic point about subsidies is
21 absolutely correct. They will affect the market. They will
22 reduce prices in the capacity and the energy market.

23 COMMISSIONER CHRISTIE: Mr. van Welie, I'd like
24 to hear your view on that.

25 MR. VAN WELIE: Well you know I think whether or

1 not renewables become naturally competitive I think is going
2 to depend on how quickly the costs of the renewable
3 technologies drop amenable to the drop in the energy
4 prices. And so I'm not sure that that will happen that
5 quickly.

6 It's obviously happening in certain areas and in
7 certain locations, but as we press on into decarbonizing the
8 entire economy, it seems that we're going to end up on
9 average driving down energy prices, and we're going to need
10 something that's going to make resources that don't really
11 often whole.

12 And so I think we have to solve that problem. I
13 think the reality is the states have got these legislative
14 mandates. They will press forward to decarbonize, and so
15 therefore the markets have to solve for reliability.
16 Whether we can solve for the environmental objective and the
17 reliability objective in one market remains to be seen,
18 that's a conversation that's ongoing with regard to
19 mechanisms like the FCEM and the integrated peak capacity
20 market.

21 But from a reliability point of view we're going
22 to have to make sure that the so-called missing money is
23 available. The urgent resource is going to want to see an
24 opportunity to recover the capital investment, otherwise
25 they will retire. They will do the logical thing which is

1 to retire.

2 If we're not careful, that will set up a
3 situation where you have the RTO rushing around outside of
4 market entry to reliability agreements to prop the system
5 up. And we've seen that movie before. Nobody likes it very
6 much. So I think we have to make sure that we calibrate
7 these markets correctly so that we kind of avoid that
8 outcome.

9 COMMISSIONER CHRISTIE: Anybody else want to
10 respond?

11 MR. ROSNER : Doctor LeeVanSchaick?

12 DR. LEEVANSCHAICK: Yeah hi. Thank you. So I
13 think it's important to make some distinctions between some
14 key concepts. So when we're talking about subsidies, I
15 think there's a notion that that involves some kind of
16 direct payments for specific characteristics, but if some of
17 those characteristics are valuable. They involve
18 environmental attributes that state or federal institutions
19 want to promote.

20 That has some value that is appropriate to
21 consider in the market clearing. So if you have one
22 resource that you know is sort of a conventional netter, and
23 then you have another resource that provides a lot of the
24 same value, but it also has better environmental
25 characteristics, there's some degree to which you might pay

1 more for the cleaner resource right?

2 And that's, you know, there are a lot of
3 reflections of that in state and federal policy. But
4 ultimately, you're paying for something. It's not an
5 arbitrary distinction. I think the difficulty becomes when
6 instead of you know providing additional revenues for these
7 attributes, it's done through you know more individualized
8 contracting mechanisms where there's not a clear
9 transparent price signal, and there's not a clear
10 understanding that a new resource and an old resource are
11 going to get compensated equitably.

12 So you know in a lot of these markets, you know,
13 older existing renewable resources are seeing you know
14 there's a different like the one you proposed in your
15 question, but the problem is between a resource that
16 provides these environmental attributes, and a second one
17 that provides the same environmental attributes, the only
18 different is its newer, and you're trying to attract it to
19 come into the market.

20 The problem with continually doing bilateral
21 contracts though is that you know ultimately developers get
22 burned, and at some point they're going to want you know
23 much higher contract revenues to make up for the market risk
24 that's driven by these you know the way that some of these
25 contracting mechanisms are carried out.

1 MR. ROSNER: And we also have Mr. Asthana with
2 the hand raised.

3 MR. ASTHANA: Yeah thanks for the question
4 Commissioner Christie. The only thing I'd add to the great
5 points already made is that you know I view those very
6 pragmatically. We have the situation of various different
7 sovereigns making policy. And we have created a set of
8 rules that says that well certain policy, by a certain
9 sovereign, is acceptable.

10 So production tax credits for wind that are
11 promulgated by the federal sovereign are fine, but state
12 equal subsidies are not acceptable. And I think the
13 pragmatic reality that I sort of end up with as I analyze
14 this over and over is that various sovereigns have the right
15 to do what they're doing, create incentives for their
16 preferred policy, and we need to create markets accepting
17 that landscape.

18 And I do think that we shouldn't let the perfect
19 be the enemy of the good. I think there can be markets that
20 can facilitate a tremendous amount of competition, even in
21 the face of that landscape, that benefits at the end of the
22 day consumers. And I think that's our task.

23 MR. ROSNER: Commissioner I don't see any other
24 hands for this question so back to you.

25 COMMISSIONER CHRISTIE: Okay. I want to just go

1 back to my very first question I asked in my opening
2 remarks, and I think it's a good time. Commissioner
3 Clements said you know you don't want to be fourth out of
4 fifth. Well you don't want to be fifth out of fifth before
5 lunch either.

6 So let me just basically I want to wrap up this
7 session with the big question that I asked at the beginning,
8 question number 1 and 1-A, which is really why we're here.
9 And it has to do with you know, with how you satisfy state
10 public policies and of course it came from the controversy
11 over the MOPR order.

12 So I have listened to everybody very closely, and
13 I've heard a lot of ideas. I've heard about well let's use
14 the ancillary markets, maybe it's a way to supply the
15 missing money. Others have disagreed with that. We'll talk
16 about bilateral markets and maybe the capacity markets as a
17 residual as opposed to the primary source of reliability.

18 So I want to get everybody who wants to speak. I
19 really haven't heard -- my question was very
20 straightforward. Please tell us how to accommodate state
21 public policy in the capacity market and still maintain the
22 goals of the capacity market, which is Mr. Asthana you said
23 in your written comment that the goal has always been
24 reliable power at the least cost.

25 So I would just like everybody to take one more

1 chance and if you could with specificity, how are we
2 supposed to do -- how can we accommodate state policies
3 across? In PJM we're talking you know 14 jurisdictions, so
4 it's tough right, it's big. It's a big sprawling diverse
5 multi-state RTO.

6 How do we accommodate all the different state
7 policies in the capacity market? Is it through some -- and
8 Manu you've made it clear, you don't want to go to a
9 residual market concept. I think Gordon you made that clear
10 as well. Please just give me with specificity if you could,
11 how do you want to see state policies accommodated, and so
12 in the original goals of these markets which is reliable
13 power at least cost to consumer?

14 And that's open to everybody if you want to
15 address that with specificity.

16 MR. ROSNER: We've got Mr. Dewey and Mr. Asthana
17 and Mr. van Welie. So go ahead Mr. Dewey.

18 MR. DEWEY: Okay thank you. Thank you
19 Commissioner Christie. You know I kind of look back at this
20 as there's no one step. There's no one element that you
21 know it's not as simple as eliminating the MOPR or keeping
22 the MOPR. You know I kind of look at it as you know first
23 off you need to define what your requirements reliability
24 are, and you need to revisit that on a regular basis.

25 We talked about the IRM. Commissioner Clements

1 asked about the IRM. So that's where it starts in New
2 York. And through that process we define not only what the
3 resource advocacy requirements are, but we're starting to
4 now think about other elements of what's going to be
5 necessary to achieve reliability in New York for the study
6 year we're talking about.

7 So you know and then it's putting the right value
8 on those different elements to make sure that the consumers
9 are protected, and those resources are compensated
10 appropriately. So recognizing that the renewables are going
11 to come in, because it's a state policy, it's a mandate,
12 it's the law in New York, that the procurement of those
13 renewables is going to come into the system.

14 We have to very carefully look at the
15 contribution to each of those resources over time, because
16 as we've talked about you know the first quantity maybe
17 contributes a little bit more to reliability than we're
18 going to realize it in state, so over time we've got to be
19 willing to vary the value that we're willing to pay for
20 those kind of resources.

21 Then we have to really look at the existing fleet
22 and identify you know, what are the pieces that are missing
23 in today's performance that's going to be necessary and
24 value it appropriately. So it's things like ramping, it's
25 things like quick response. It's things like flexibility

1 that are going to be increasingly more valuable and
2 increasingly more important as we introduce a lot more
3 intermittency in renewables onto the system.

4 So you know, so when we come down to FERC from
5 New York with solutions to put in front of you, it's not
6 going to be one solution. It's going to be a portfolio of
7 five or six or seven solutions that will incorporate changes
8 to the requirements in the capacity market.

9 It's going to be variations to the level of
10 compensation that each of the resources that the appropriate
11 attributes are entitled to. It's going to be looking at it
12 in concert and in tandem with what we need to do to the
13 energy and ancillary service markets to off-set some of
14 those resource shifts.

15 And that's how we look at it in New York. We
16 call it our grid and transition, but we're trying to look at
17 it very holistically, recognizing that there's going to be
18 no one lever, no one piece that's going to allow us to get
19 the level of reliability that we absolutely need,
20 accommodating and acknowledging that New York State has
21 these mandated entry of more resources and still recognize
22 and appropriately valuing for the duration of time that we
23 need them.

24 The fossil units that still have that
25 dispatchable characteristic and can be incentivized for

1 flexibility and ramping.

2 MR. ROSNER: Thank you sir. We have Mr. Asthana,
3 Mr. van Welie, Commissioner Dykes and Doctor Bowring all in
4 the queue, so go ahead Mr. Asthana.

5 MR. ASTHANA: Yeah. Thank you for the question.
6 I think it's the 8 billion dollar question. And I don't
7 have the answer. The first thing I would say for us at PJM
8 it's very important to try to get to stakeholder consensus
9 and try to get stakeholder input first of all to help us
10 shape this answer, and to try to get to stakeholder
11 consensus.

12 Because implementing that is the greatest
13 guarantee of coming to a durable solution. I do believe
14 there's a solution, you know, and we have put forth in fact
15 and recommended sequencing off the questions with MOPR
16 reform being the first, but then shortly thereafter a
17 package of additional questions that evaluate the right
18 amount of capacity procurement.

19 And we evaluate the performance and qualification
20 of capacity resources. And think about questions like you
21 know should an amount of uncleared capacity and expectation
22 for unclear capacity built into our capacity procurement so
23 we end up purchasing less, as well as this question around
24 additional ancillary services, whether they're explicitly
25 ancillary services, or as Doctor Bowring said, they're built

1 into the performance qualification of the capacity market.

2 The other question that I think is a very timely
3 and topical one is the possibility for a clean capacity
4 auction that supports our state's policies in a competitive
5 and transparent way. So we've got a recommended path and a
6 series of questions that we're asking. But we really want
7 to try to get there is a way that brings our stakeholders
8 along with us and actually allows their input to shape the
9 final answer.

10 MR. ROSNER: Thank you Mr. Asthana. We have Mr.
11 van Welie, Commissioner Dykes, Doctor Bowring and I also
12 have a hand from Chairman Phillips. Go ahead Mr. van Welie.

13 MR. VAN WELIE: I agree with both Rich and Manu.
14 I'd add something to do in terms of timing. So I think
15 we're facing a 5 to 10 year journey ahead of us that will
16 require changes in all of the major market components. The
17 capacity market, the ancillary services market, the energy
18 market. I don't see the patience to wait while we figure
19 out elaborate to do ancillary services markets, and
20 therefore do nothing about the market price rule.

21 So the way I'm thinking about it is that
22 ultimately if we have to go and tackle the minimum market
23 price rule first, that's going to require some calibration
24 of all the various parameters we've talked about them today,
25 the ELCC, the various parameters in the capacity market to

1 deal with the consequences of removing the MOPR.

2 But that will require some time, maybe 5 years to
3 continue to work on all the other elements that have been
4 mentioned before clean energy market. Is it possible to do
5 an integrated clean capacity market? What ancillary
6 services markets are needed?

7 Once we have specified those additional
8 components, we're going to have to come back to the capacity
9 market to see if it's still properly calibrated given all
10 the changes that are made in these other components of the
11 marketplace. So that's how I see the 5 to 10 year journey
12 ahead of us, and I think the question then is where do we
13 start this conversation?

14 And perhaps that's a conversation for another
15 day, but my thinking is we're probably going to have to
16 start it with dealing with the MOPR and then dealing with
17 these others in sequence.

18 MR. ROSNER: Thank you. Commissioner Dykes go
19 ahead.

20 MS. DYKES: So just following from Mr. van Welie,
21 I think that one thing that we should try to avoid is more
22 sort of short-term fixes and patches on the existing
23 capacity market construct. I think that we have been
24 talking about this challenge of whether or how to
25 accommodate state policies since before 2015.

1 And I applaud FERC for bringing us together in
2 this conversation. It's very promising dialogue that you
3 have states, you have the ISOs and others at the table. We
4 are very focused on making progress here. The to do list is
5 quite long. I agree with Mr. van Welie, but the longer that
6 we take to tackle this in a holistic and a comprehensive
7 way, the harder it's going to get to solve this problem,
8 especially as states have 20-30 targets.

9 We're already 91 percent contracted in
10 Connecticut, and so there's a great urgency for us to ensure
11 that whether it's through the ISO markets, or through state
12 policies that we're investing the right resources that we
13 need to achieve a reliable and affordable grid.

14 So in addition to stopping MOPR and state public
15 policies, I think we need to prioritize and move quickly on
16 addressing ancillary services and energy enhancements, and
17 carefully scrutinize the capacity market product itself.
18 That's one thing I would emphasize in terms of looking at
19 seasonal conditions, load shapes that are net of renewables,
20 different fuel mixes, performance under climate driven
21 weather extremes and calculating what types of resources we
22 need, and how capacity contributions should be valued.

23 So there's a lot for us to do, but I think FERC
24 by bringing us together today, hosting this conference, and
25 then hopefully directing the ISOs to work with states, we

1 can seize this moment to make a comprehensive change that
2 will set us on the right path for all of our ratepayers.

3 MR. ROSNER: Thank you Commissioner.

4 Commissioner Christie we have a few more hands up to your
5 question. We have Doctor Bowring, we have Chairman
6 Phillips, we have Commissioner Bailey, and we have Miss
7 Brand. Shall we proceed?

8 COMMISSIONER CHRISTIE: We're not going anywhere.

9 MR. ROSNER: Okay great. All right Doctor
10 Bowring please go ahead.

11 DR. BOWRING: Yes so very briefly. I mean I
12 think we want to avoid over engineering this, and over
13 micromanaging it. So relying on market and market
14 incentives to the maximum extent possible, but I think there
15 are a set of things that can done that can be identified.

16 One is to keep the state resources as part of
17 supply subject to the rules for capacity part of the overall
18 market construct. The second is to consider an aggregate
19 demand curve for the state resources to make that a
20 competitive procurement within the framework of PJM markets.

21 And as I said define the contribution to
22 reliability, and define how that's created or how it's
23 defined on an ongoing dynamic basis. To find the
24 requirement to be a capacity resource, to find the
25 obligations of capacity resources, and last but not least,

1 fix the existing capacity market issues, market power for
2 procurement and so forth. Thank you.

3 MR. ROSNER: Thank you Doctor Bowring. Next we
4 have Chairman Phillips, go ahead please sir.

5 MR. PHILLIPS: Commissioner Christie, I have to
6 say I'm pleasantly surprised by the amount of consensus that
7 I've seen on the response to this question. I won't repeat
8 everything everybody said. I will say I agree that this
9 requires balance. I agree that the markets will need to
10 change with the resource mix, and I believe that it is not
11 an all or one construct.

12 I believe that it's going to involve more than
13 just capacity market. But I'll note this, what we have to
14 get right and a way to integrate state policy is load
15 forecast. We have to get it right, and PJM has taken some
16 steps to improve it. I believe there's further room for
17 improvement on load forecasting.

18 And once we get that right I think we need to
19 revisit and reevaluate everything else.

20 MR. ROSNER: Thank you sir. Commissioner Bailey
21 go ahead.

22 MS. BAILEY: Thank you for the question
23 Commissioner Christie. I think that without a national
24 policy we have to find a way to balance public policy with
25 reliability concerns. And we know from experience that the

1 most cost-effective way to do that is through market
2 solutions.

3 So rather than just throw out the MOPR, I think
4 we need to focus on creating market reform that values
5 carbon reduction, while at the same time some market reform
6 to compensate for the reliability that we need to shore up
7 from intermittent resources that we expect the system to add
8 in the future. Thank you for this opportunity.

9 MR. ROSNER: Thank you and Miss Brand, you are
10 the final hand.

11 MS. BRAND: Yep okay, so I'm batting clean-up
12 here. I'm going to be very brief. I just want to end by
13 talking a little bit about the consumer confidence and the
14 need for us to keep that in mind. I think all the back and
15 forth, I think all of the up and down to FERC to the circuit
16 courts to back to PJM is really damaging.

17 And you know I think Commissioner Dykes was right
18 when she talked about how we need to act with some urgency
19 here. And while we do need to develop a consensus. I think
20 that the world is actually watching us. Texas brought a lot
21 of this to the attention of regular people, and I think
22 customers are a little concerned right now about not
23 understanding how this all works, and feeling as though
24 they're not sure that it really does work.

25 And so I think it's very important for us to keep

1 in mind that it's important that we move forward with some
2 confidence and that we develop a solution that the public
3 can feel confident in, and that we move with some confidence
4 and some speed, and try to reach a consensus and try to move
5 forward so that the public can feel confident in the
6 solution.

7 COMMISSIONER CHRISTIE: All right. I don't have
8 any more. I know it's already in the lunch period so, Mr.
9 Chairman I'll give it back to you.

10 CHAIRMAN GLICK: Thank you Commissioner Christie.
11 And I want to thank all the panelists and each of the
12 Commissioners which was a very good discussion, very helpful
13 and important discussion. Before turning it to Dave, I just
14 want to make a couple points quickly.

15 This afternoon beginning at 1:30 we have a couple
16 of panels that are focusing directly on the PJM MOPR, and
17 subsequent to that at a later date we are going to have a
18 couple technical conferences, one focusing on ISO New
19 England, and the other one focusing on New York ISO, so
20 we'll be able to get in all the issues.

21 And I want to make a point that I was going to
22 make at the end. I do think we need to move -- personally,
23 I think we need to move quickly on some of the MOPR issues.
24 I know some of these market reform issues which are equally
25 important are probably going to take a little bit longer to

1 address, but we need to do that as well.

2 But my personal view is we should certainly move
3 forward with the MOPR issues to the extent we can, on a
4 relatively speedy basis. Having said that I want to turn it
5 over to David to take us out to lunch, and we'll be back at
6 1:30.

7 MR. ROSNER: All right thank you Mr. Chairman and
8 to all the panelists and Commissioners. We'll now take
9 about a 45 minute lunchbreak. We'll begin our next panel at
10 1:30 p.m., so Panel 1 panelists, thank you. You may now
11 sign out of the Webex. If you'd like to continue watching
12 please pick up the public webcast at ferc.gov.

13 The Chairman, Commissioners and panelists for
14 Panel 2 please sign-in at 1:00 p.m. We will run through
15 brief technical logistics at that time, and make sure
16 everyone's able to connect. So thank you very much and
17 we'll see you at 1:30.

18 (Break 12:45 - 1:29 p.m.)

19 Panel 2: Staff-led Discussion of Implications of Status Quo
20 MOPR in the PJM Capacity Market

21 MR. CHRISTIANSEN: Good afternoon. Welcome back
22 to the Conference. My name is Matt Christiansen and I'm the
23 Commission's General Counsel. I will moderate this panel
24 this afternoon, the first of two staff-led panels, along
25 with my colleague Pamela Quinlan, who is the Commission's

1 Chief of Staff. For those of you tuning in for the first
2 time today I want to go over a couple logistics.

3 First of all as I mentioned there will be two
4 staff-led panels this afternoon, and we will have a break
5 between them. Second, this Conference is being broadcast
6 and is being transcribed, but the recording will not be
7 available for future viewing.

8 With those reminders out of the way let's get
9 started with the second panel which is entitled, "Staff Led
10 Discussion of Implications of Status Quo MOPR in the PJM
11 Capacity Market. In lieu of opening statements we will
12 begin this panel by asking each panelist to respond with an
13 initial discussion question.

14 If at any point during the panel the Chairman, or
15 a Commissioner would like to ask a follow-up question for a
16 panelist's response, they should raise their hand using the
17 Webex raise hand function, or in the event that's not
18 working, simply unmute themselves and interject. We will
19 also reserve some time for Commissioner's questions at the
20 end.

21 Before we get into the substance of the panel, I
22 want to remind everyone to refrain from discussing the
23 specific details of anything that is in contested
24 proceedings, including those listed in the March 16
25 supplemental notice. If any of us, including Commission

1 staff, come close to the line, my colleague Kit Shook from
2 the Office of General Counsel will interrupt and ask the
3 speaker to avoid discussing those topics.

4 With that let's turn to the questions. And we'll
5 begin with the first question at the beginning of the second
6 panel in the supplemental notice that you received last
7 week. For the benefit of the record I will read it
8 verbatim.

9 As the public policy goals from the PJM member
10 states increasingly affect a significantly higher proportion
11 of the resources, what is the appropriate role of the PJM
12 capacity market? Should it continue to be limited to
13 ensuring resource adequacy? What challenges, if any, does
14 the current MOPR pose in ensuring resource adequacy at a
15 just and reasonable rate? And what challenges, if any,
16 would the elimination of the current MOPR pose in ensuring
17 resource adequacy at a just and reasonable rate?

18 I'm now going to call on each panelist in turn
19 and ask them to give their answer, being brief where
20 possible. In addition, Pamela and I may have a follow-up
21 question with respect to their responses. And then finally
22 before I hand it over, I want to say that we had a brief
23 meeting of the panelists yesterday to talk about logistics,
24 and we agreed that we're going to use each other's first
25 names and be as informal as possible. So with that we'll

1 begin with the states, and I'll hand it over first to Jason
2 Stanek, Chairman of the Maryland PUC. Go ahead Jason.

3 MR. STANEK: Thank you Matt. Good afternoon and
4 I appreciate the invitation to participate in this very
5 critical discussion. The issues of resource adequacy
6 capacity constructs, and the extended MOPR have been an area
7 of frustration for Maryland in recent years.

8 A tremendous amount of our time and resources
9 have been spent trying to look at ways to explore
10 circumventing, neutralizing, or minimizing the effects of
11 the extended MOPR, in defense of the state's exclusive right
12 to determine its own resource mix. And that fact is crystal
13 clear in the Federal Power Act.

14 However, fortunately we now find ourselves in a
15 place where there's dwindling support in PJM to retain this
16 obstructive rule, and the MOPR is quickly becoming an orphan
17 without an advocate. My state has clear policies related to
18 economy-wide decarbonization as reflected in our state's
19 statutes supporting renewable energy, our commitment to the
20 Paris Agreement and our participation in RGGI.

21 These and other GHG reduction programs make
22 Maryland a leader in pursuing cost-effective measures to
23 obtain our environmental goals. Important to this resource
24 adequacy discussion, and in answering this first question,
25 Maryland has been exceedingly clear in signaling to the

1 market participants the types of resources we support, how
2 we support them, and when we want them in place, thus
3 forming the foundation for clear market entrance and exit
4 signals.

5 The expanded MOPR has gone well beyond addressing
6 buyer side market power, and poses a clear and ongoing
7 threat to just and reasonable rates, to state's sovereignty,
8 not to mention the market it proports to protect. While
9 Maryland will continue on its path towards cleaner energy
10 regardless, if the role stays or goes, our citizens face a
11 penalty for doing so by paying for resources that now lend
12 their support, but by paying for other capacity resources
13 that could detract from our states policies and goals.

14 Simply put, if Marylander's preference were for
15 100 percent renewables, ratepayers should not be forced to
16 pay for another 100 percent of something else. MOPR
17 effectively requires this double payment. It must be
18 eliminated or appropriately contained prior to December's
19 BRA. Anything else is unjust, unreasonable and unduly
20 discriminatory.

21 At the Maryland PSC, we use four principles to
22 guide our reliability and modernization efforts including
23 affordability, reliability, the customer and the
24 environment. Our retail programs are designed to work with
25 each other for the benefit of our ratepayers, and for

1 example we have an aggressive 50 percent RPS. We're
2 actively soliciting new off-shore wind and battery storage
3 proposals, and we have a program to support 300,000 electric
4 vehicles by 2025.

5 In closing, the key point here is that the status
6 quo MOPR threatens all of these programs by increasing the
7 cost of renewable resources to unreasonable levels while
8 protecting higher emitting resources that impede our state's
9 policies. This is an urgent issue, and I'm glad that we're
10 having this Conference today and working through the PJM
11 workshops that are ongoing.

12 I do appreciate FERC's outreach and interest in
13 the state's perspective as we pursue our own sensible
14 climate and clean energy policies. Thank you.

15 MR. CHRISTIANSEN: Thank you Jason. Next we have
16 Doctor Talina Mathews, Commissioner with the Kentucky Public
17 Service Commission.

18 DR. MATHEWS: Hi. Thank you very much for the
19 opportunity to participate in this important discussion.
20 Kentucky is blessed to be in more than one RTO, and I said
21 to myself as I was getting ready that PJM has resource
22 adequacy to spend time on, and MISO has cost allocation to
23 spend time on, so those are the differences.

24 I need to say the disclaimer that I speak only
25 for myself and not for the Public Service Commission. I

1 think of the things you've seen today is that states are
2 extremely engaged on these issues around capacity markets
3 and resource adequacy. In addition to the folks that you
4 normally see in these roles, I think it's interesting that
5 more of us are starting to talk to our governor's offices,
6 our environmental agencies, state legislators, economic
7 development cabinets, and so forth.

8 So we've stretched our tent a little bit. And
9 the reason being because as the resource mix changes and we
10 see state public policy goals, corporate sustainability
11 goals, and economic development targets, and I'm just going
12 to take a side note there: I think we spend a lot of time
13 talking about state goals around clean, green, carbon-free
14 power, and corporate goals around the same.

15 In some states, it's an economic development
16 issue. Are you going to be able to use your resources to,
17 you know, improve your states position? I think I'm going
18 to talk longer than this, but I could really just say I
19 agree with most of the speakers that we've heard from today,
20 and most of the Commissioners most of the time.

21 I don't believe that the capacity market -- I
22 think the risk to the capacity market is greater than the
23 rewards in meeting these goals. I think there are other
24 ways to meet the goals that don't create the distortions
25 that trying to have the capacity market be all things to all

1 people.

2 I think the capacity market going
3 back to ensuring reliable power at just and reasonable
4 prices, and I appreciate Mr. Asthana earlier saying that you
5 know PJM's responsibility is the reliability of the bulk
6 power grid at reasonable prices. And even though we love to
7 talk about competitive markets giving you just and
8 reasonable prices, I think we're beyond the point of the
9 capacity market trying to be all things to all people giving
10 us a competitive outcome.

11 So I think it should be limited to ensuring
12 reliability and resource adequacy. The MOPR for some
13 states, if you're deep into FRR and self-supply, maybe it
14 had no impact on you, but other states certainly were
15 harmed, or their goals were potentially harmed.

16 And furthermore, just placing too many goals in a
17 capacity market, you're taking a distortion from the out of
18 market payments, and you're fixing it with another
19 distortion of MOPR.

20 MR. CHRISTIANSEN: Sorry Commissioner we're at
21 time.

22 DR. MATHEWS: Okay that's it. Well that's
23 actually where I was, was market failure on top of market
24 failure.

25 MR. CHRISTIANSEN: Thank you. Next we'll go to

1 Stu Bresler, Senior Vice President, Market Services at PJM.
2 Please go ahead Stu.

3 MR. BRESLER: Thank you Matt, and good afternoon
4 everyone. So I'll start I think with the most basic
5 premise that was I think emphasized this morning, and that
6 is PJM's primary responsibility is reliability.
7 Maintaining the reliability of the bulk power system, both
8 now as well as in the future.

9 The goal of the capacity market is to work in
10 conjunction, in tandem, together with the other markets that
11 we operate in order to reinforce grid reliability through
12 maintaining and incentivizing resource adequacy for the PJM
13 region. So as such, the capacity is the reliability based
14 product.

15 And as a result the market design really should
16 be able to be flexible enough to accommodate state policies
17 while the focus of the procurement should remain on, again,
18 maintaining the reliability of the bulk power grid.

19 And so sometimes we don't really see this
20 necessarily as a blanket question you know, should or
21 shouldn't the markets be able to incorporate or accommodate
22 state public policy choices, but rather is the market acting
23 actually to frustrate public policy goals?

24 And we think given to where we have gotten to
25 with the MOPR, that certainly indeed can be the case. And

1 so that really is a challenge with the current MOPR, and
2 it's been emphasized on the earlier panels, I think
3 certainly Chairman Stanek and Commissioner Mathews
4 emphasized from their perspectives as well that the results
5 of the MOPR can be for consumers to end up basically paying
6 twice for a certain level of capacity because they pay for
7 the preferred resources of the policymakers, using the clean
8 resources that they're looking to bring on to the system,
9 but then also they have to pay for capacity through the
10 markets as well.

11 And so the final cost to consumers obviously is
12 higher with the broadly applicable MOPR we have today than
13 it would otherwise be. So that's really the primary
14 challenge that we see with the MOPR as its currently been
15 effectuated.

16 And then as was also pointed out earlier this
17 morning, it also has the potential to interfere with the
18 self-supply business model; to also incorporate vertically
19 integrated utilities as well.

20 That's really the current
21 challenge with the current MOPR. Removal of the MOPR,
22 certainly all together, could also have challenges again,
23 primarily to the long-term, because in the short-term, given
24 the quantity of resource we have on the PJM system today, as
25 well as the level of flexibility we have with the resources

1 that are on the system today, we currently don't see a
2 near-term reliability issue.

3 The challenge for us, I think, is to make sure
4 that the resource mix remains reliable in the future, and
5 there's several aspects to ensuring that. The first, as
6 again was mentioned earlier today, is to make sure that
7 capacity is appropriately credited to resources. That's the
8 effective load carrying capability, that is the ELCC concept
9 that we talked about earlier to make sure that in the
10 aggregate we have, sufficient supply of resources to
11 maintain reliability.

12 Making sure that we refine and improve the
13 qualification and performance requirements of capacity
14 resources, so that they actually do perform when they're
15 necessary, is important as well. But then I think it's
16 also, it also means recognizing that the definition of
17 resource adequacy is broader than just meeting the peak
18 demand on the peak day, and ensuring again that as the
19 resource mix evolves, it does so in a way that we can
20 reliably meet demand in every hour of the day.

21 So how do we make sure that the resource mix
22 evolves in a way that resources that possess the reliability
23 attributes that we need on the system continue to be those
24 that are maintained on the system as well as incentivized to
25 enter as we need resources.

1 So really, from PJM's perspective again,
2 reliability is job one. It's incumbent upon us to make sure
3 that we accurately and specifically define the products that
4 we need in order to maintain grid reliability, make sure
5 that they are priced accurately and transparently through
6 the markets that we operate, so that really all resources
7 that are capable of providing those services can compete to
8 do so.

9 So as we look forward to how we reform --

10 MR. CHRISTIANSEN: We're at time Mr. Bresler.

11 MR. BRESLER: Other issues need to be taken into
12 account as well. So thank you very much.

13 MR. CHRISTIANSEN: Thank you Stu. Next we have
14 Doctor Joseph Bowring, President at Monitoring Analytics.

15 DR. BOWRING: Hello and thank you. So I fully
16 expect as many do, I think, the existing MOPR to be
17 eliminated. States clearly have authority over the resource
18 mix in their states, and they have made it very clear that
19 they are not happy with MOPR. And as a result of the
20 states' views, the existing MOPR in my view is not viable,
21 simply because we can have what some might regard as a
22 perfectly designed capacity market, which is immune from
23 impact of all subsidies, in which no one would participate
24 -- hardly an optimal outcome.

25 The purpose of markets as they go forward,

1 including the elimination of MOPR, is still to provide
2 energy at the lowest possible cost to customers. In my view
3 reliability is most efficiently -- reliability and really
4 energy -- is most efficiently provided for in a PJM-wide
5 market, not in sub-markets, not in individual state markets,
6 not in residual markets, not in bilateral markets, but in
7 the PJM-wide market which provides transparent price signals
8 to all who participate.

9 As Stu pointed out markets work together. The
10 purpose of the capacity market is not to stand alone as a
11 capacity procurement device, but to help ensure the reliable
12 supply of energy. So I think we can have two basic
13 short-term options, given that if the MOPR is eliminated
14 before the December auction, there needs to be something
15 done quickly to address any implications of that.

16 One is simply to eliminate the MOPR and let the
17 markets work, treat it as supply, and as part of supply,
18 whether it's locational characteristics have met the
19 dynamics of the capacity market, and go and see what the
20 prices are. The second option, which I think is preferable
21 to that, would be to eliminate the MOPR, but to add a
22 competitive procurement for a state to find resources for
23 use in the capacity market.

24 This is analogous to the proposal from the
25 Maryland Commission for something similar. So the idea

1 would be to have a centralized procurement for the resources
2 that the state wants to procure. There are other details to
3 be addressed in the short-run, clearly; not exactly what the
4 attributes of capacity to be, and we can talk about those in
5 more detail.

6 But I think it's important that if it's going to
7 happen quickly, that we define a clean solution, and don't
8 try to bring all our ongoing agendas to bear here, but try
9 to create something that will work effectively in the near
10 term to address the replacement of MOPR. Thank you.

11 MR. CHRISTIANSEN: Thank you. Next we have Marji
12 Philips, Vice President of Wholesale Market Policy at LS
13 Power.

14 MS. PHILIPS: I'd like to thank the Commission
15 for extending the honor of participating in today's session
16 on behalf of LS Power. Policy and consumer choices are
17 already driving LS Power's investment strategy. We expect
18 to spend billions of dollars over the coming years in assets
19 that deliver carbon free electricity, as well as natural gas
20 fired generation, which is necessary to get to a net zero
21 emissions future reliably.

22 We will fail, and our industry will fail, if, as
23 we transition to net zero emissions, we cannot keep the
24 lights on. PJM has done an excellent job of explaining what
25 it's capacity market has accomplished, and continues to do.

1 Maintain reliability by providing efficient price signals to
2 incent investment in the development and operation of
3 resources required to meet reliability criteria.

4 The support for more regional markets to enable
5 entry of cleaner resources is a testament to the efficiency
6 of markets such as PJM's. We all should have zero tolerance
7 for curtailments, especially when they cause economic
8 destruction, lead to loss of property, and most importantly
9 can result in the loss of lives as occurred in Texas and
10 California.

11 And RPM has successfully steered us clear from
12 such events. The capacity market is designed to mimic
13 supply and demand fundamentals in a world where the reserve
14 requirements for excess electricity confuse signals. The
15 capacity market has provided price transparency, which would
16 likely be muted in a bilateral or residual market as Doctor
17 Bowering mentioned this morning.

18 The capacity market drives to enhance
19 performance. For example, after the polar vortex suppliers
20 made weatherization investments. The forward price signals
21 enable access to lower financing costs as well.
22 Historically, the cost of capital in the ERCOT market was 3
23 percent higher than in PJM, and the primary reason is PJM's
24 forward capacity market.

25 We anticipate that difference will be higher

1 after the events that occurred in Texas in February. That
2 is a significant expense when it's applied to the billions
3 of dollars of investment needed to decarbonize the electric
4 supply. Moreover, we strongly support the merchant model for
5 resource adequacy, which is an insurance policy that shifts
6 performance risk to suppliers compared to the lack of
7 insurance we saw in Texas.

8 What does the MOPR do? As previously described,
9 it prevents a distortion of capacity prices that can
10 facilitate the financing I just described. MOPR isn't a
11 perfect tool to be sure. We share concerns it's overly
12 broad and discriminatory, for example, the way it
13 differentiates between utility and energy efficiency
14 products, and fails to differentiate between competitively
15 procured RPS resources, and contracted for resources.

16 We should re-evaluate PJM's capacity market in
17 light of existing underlying assumptions that don't reflect
18 the grid today, let alone in the future. Planning
19 assumptions, such as the one in 10 years LOLE, the use of
20 non-coincident outages, failure to model longer duration
21 weather events, forecasting, and assumptions around
22 homogeneity of capacity supply must be considered.

23 All that said, LS will continue to invest in
24 intermittent and duration limited resources, not because of
25 a reliance on the capacity value, which will diminish with a

1 properly functioning ELCC, but because of RPS programs and
2 the expectation that energy and ancillary services will
3 reward cleaner resources.

4 That's why the PJM capacity market needs to
5 remain focused on ensuring resource adequacy. Procurement
6 of resources we need to be available to maintain reliability
7 24 by 7. Thank you and I look forward to more discussion.

8 MR. CHRISTIANSEN: Thank you Marji. Next we have
9 Ralph Izzo who is the Chairman, President and CEO of PSEG.
10 Please go ahead.

11 MR. IZZO: Thanks Matt. So in direct response to
12 the question: yes, for PJM capacity markets, the primary
13 goal must be to ensure resource adequacy. Having said that,
14 despite the paramount nature of resource adequacy, I would
15 be remiss if I didn't suggest some refinements to PJM
16 markets that need to take into consideration the increasing
17 importance of battles that we have encountering the reality
18 of climate change.

19 So I'll offer four modifications that the
20 Commission should consider in no order of preference, but
21 not necessarily in order of feasibility. Number one would
22 be a transparent uniform price on carbon that was technology
23 independent, so that we could allow for clear and accurate
24 pricing signals to then allow the market to operate in a way
25 that assured both resource adequacy and an environmentally

1 benign supply stack.

2 Failing that, we would recommend the Commission
3 consider a restoration of the prior MOPR, one that continued
4 to counter buyer-side market power attempts at price
5 suppression, but did not interfere with state's abilities to
6 take on carbon emissions issues that candidly the federal
7 government seems either unable, or unwilling, to take on.

8 A third opportunity would be a unit specific FRR
9 that allows states to surgically remove specific resources
10 along with the commensurate amount of load, thereby allowing
11 the residual market to be as robust as possible for the
12 carbon emitting sources.

13 And the least preferable, but also possible
14 would be to create what I'll simply call a threshold for
15 inaction, which is to say that as long as the out of market
16 payments for the state subsidies were less than some
17 federally established costs of carbon that those units would
18 not need to be mitigated, and could participate freely in
19 the capacity market.

20 And all of this to avoid as has been stated by
21 others, the double payments associated with the current MOPR
22 design. And with that I'll conclude my remarks and be happy
23 to answer questions later. Thank you.

24 MR. CHRISTIANSEN: Thank you Ralph. Next up we
25 have Susan Satter, the Chief of the Public Utilities Bureau

1 at the Office of the Illinois Attorney General. Please go
2 ahead.

3 MS. SATTER: Thank you. And thank you for having
4 me today. I want to add a disclaimer. I'm speaking for
5 myself and not for my office. First, restructured states
6 like Illinois can face a conflict between the goal of
7 decarbonization and relying on competitive markets for least
8 cost power when markets alone set prices and select which
9 resources provide power.

10 I think if we continue to rely on the capacity
11 market to keep prices reasonable, even if states step into
12 resource selection. And even if states decide to pay more
13 to some resources, to promote decarbonization goals outside
14 the market.

15 So I think one question that you're asking is
16 will state participation in these resources mean that
17 capacity prices will be depressed as when the MOPR is
18 present. First, I wanted to point out that given the high
19 reserve margin in the PJM capacity market, the market should
20 be able to function effectively with resource adequacy even
21 if prices reduce as a result of subsidies.

22 We have more than we need maybe because the
23 prices are higher than they need to be. I'd also like to
24 point out as somebody who represents consumers that although
25 there may be lower prices for capacity on the PJM capacity

1 market, that does not mean that consumers are paying less,
2 because these subsidies are included in consumer's energy
3 bills.

4 So overall the energy market, the capacity market
5 as a whole, is receiving more revenues than they might have
6 even in the absence of the subsidies. The second thing that
7 I want to point out is that subsidies do not inevitably mean
8 lower prices. Illinois is the only state that had
9 subsidized nuclear in the last PJM auction, and in our zone,
10 in the Con-Ed zone, prices actually increased not
11 withstanding these subsidies.

12 So with the MOPR price of \$15.00 for existing
13 nuclear, which has been accepted by FERC, I don't think can
14 be expected to have a serious affect when the price in the
15 PJM zone has been between \$188.00 and \$215.00. At least in
16 Illinois, subsidies did not depress the capacity prices.

17 And that probably is because of the concentration
18 that exists in Illinois, and in many other districts. But
19 ultimately what to do, I think ultimately PJM and FERC have
20 to recognize that there are challenges with the current
21 capacity construct, there are challenges with the MOPR, and
22 that the assumptions that gave rise to the MOPR might not be
23 as robust as that order implied.

24 And that in any event the capacity construct does
25 not need to be abandoned simply because of state subsidies,

1 even if they do result in price decreases, thank you.

2 MR. CHRISTIANSEN: Thank you Susan. Next up we
3 have Casey Roberts who is a Senior Attorney with the
4 Environmental Law Program at the Sierra Club, excuse me,
5 please go ahead Casey.

6 MS. ROBERTS: Okay. Thank you Matt and good
7 afternoon everyone. I want to thank the Commission for the
8 opportunity to speak today. Sierra Club has worked for
9 decades to enact clean energy policies at the state level,
10 and has been deeply concerned about how capacity markets
11 have created the many tasks and health benefits of the state
12 policies from being realized.

13 State and local governments are exploring efforts
14 to encourage the development of clean energy. These
15 policies, along with direct consumer purchases of clean
16 energy, and other forms of long-term contracting support
17 investment in new generation, storage and demand side
18 resources in the PJM region.

19 The capacity market also helps to support
20 investment in new and existing resources, but in recent
21 years has been regulated as though it alone is responsible
22 for sending entry and exit signals. This is unrealistic and
23 unfair to consumers. In my view, the appropriate role for
24 the PJM capacity market is to compliment and backstop these
25 other market and policy mechanisms in order to ensure that

1 the region's resource adequacy requirements are satisfied.

2 It's inappropriate to regard the capacity market
3 as the sole legitimate source of investment signals, context
4 that gets rules like the MOPR that work against the other
5 policy and market forces attracting investment or signaling
6 the need for exit. The notion underlying the MOPR is that
7 it protects against price suppression -- that is prices
8 lower than would be needed to attract or retain resources,
9 as if the capacity market were the only game in town.

10 The capacity market is not, and never has been,
11 the sole driver of entry and exit decisions. States have
12 long exercised their prerogatives to shape the resource mix.
13 And to the extent those policies result in lower prices in
14 the capacity market, then those lower prices are
15 appropriately signaling that less new generation is needed,
16 or that older, less efficient power plants should retire.

17 The MOPR as currently applied in PJM leads to
18 unjust and unreasonable rates by raising the cost of
19 capacity higher than the price of the marginal unit needed
20 to ensure resource adequacy. The MOPR does not help to
21 ensure resource adequacy, but instead works against that
22 aim.

23 Resource adequacy isn't just a floor to be
24 surpassed, it also means not requiring consumers to pay for
25 capacity beyond the point at which it has meaningful value

1 in reducing the risk of service interruptions. Excess
2 capacity is a future of MOPR and one that is inconsistent
3 with any conception of just and reasonable rates under a
4 statute centrally concerned with consumer protection.

5 One final note, I do not believe that the
6 capacity market should be expanded beyond this limited role
7 in ensuring resource adequacy. For example, I've heard
8 proposals to augment the capacity market to procure certain
9 flexibility attributes for minimum quantities of balancing
10 resources.

11 Additional grid services may be needed to
12 integrate high levels of variable energy limited and demand
13 side resources. But these are better procured through the
14 more granular ancillary service market. I heard that
15 timer, so I'll just wrap it up there thank you.

16 MR. CHRISTIANSEN: Thank you Casey right on time.
17 Up next we have Patty DiOrio, who is the Head of Project
18 Development and Growth, North American, for Orsted.

19 MS. DIORIO: Thanks Matt. I'd like to thank the
20 Commission, and especially Chairman Glick for convening this
21 Conference on this critical topic. I'll attack your first
22 question right off the bat. We do think that resource
23 adequacy is an appropriate role for traditional capacity
24 markets.

25 But that's not to say that the existing market

1 constructs are the only way to ensure the resource adequacy.
2 In our view, there's also nothing particularly sacred about
3 the current constructs that we see in PJM, New York or New
4 England. You know, to be sure, there are plenty of
5 interesting discussions going on about possible
6 alternatives.

7 And while we don't necessarily have a favorite at
8 this point, we are very interested in helping the shape the
9 future direction of these markets, but I would add here, and
10 I understand that plenty of people said this morning as well
11 that flexibility to accommodate some of the state's wishes
12 would be key.

13 It's no secret of course that the PJM MOPR is
14 something that we'd like to see change, and we'd like to see
15 it change quickly. For those unfamiliar with us Orsted is
16 the largest developer of offshore wind in the world. In the
17 states, we've got about 3 gigawatts of projects under
18 contract, and we're progressing about 5 gigawatts in
19 development.

20 Our contacts are possible because the states
21 recognize the potential of offshore wind to meet their
22 climate economical development goals in a cost-effective
23 manner, and we feel real strongly that the wholesale markets
24 should fully recognize the state's authority to control
25 their resource mix, and to allow all resources the

1 opportunity to participate in the markets.

2 We have the 1,100 megawatt ocean wind project off
3 the coast of New Jersey, and 120 megawatt Skip Jack project
4 off the coast of Maryland. Both of these are challenged by
5 the PJM MOPR. It's critical to understand that in these
6 states any capacity revenues would not flow to us, instead
7 it goes to the ratepayers, so this is not a revenue issue
8 for us.

9 For us it's an issue of fairness to the
10 ratepayers. Offshore wind resources can and will provide
11 highly valuable capacity to PJM and other markets. It's a
12 capacity product that's particularly valuable on cold windy
13 winter nights. This is helpful obviously for any kind of
14 electrification, hearing electrification includes for the
15 PJM region.

16 This is when you need -- this is when the
17 offshore winds are cranking away at full strength and
18 providing a really low-cost alternative for the grid
19 operator. The MOPR fails to recognize contributions like
20 this. And in our opinion it is time for it to go.

21 And then therefore we also believe that the MOPR
22 does not lead to just and reasonable rates because
23 ratepayers are on the hook to pay for unnecessary capacity,
24 this double payment that people have been referencing. On
25 this note I'll just add one more thing. You hear the

1 assumption tossed around that somehow the state sponsored
2 resources are not competitive.

3 From the perspective of the person who's
4 responsibility for bids for Orsted, I can assure you that
5 that's not the case. These RFP processes that the states
6 conduct are very highly competitive, and I'll stop there,
7 and I do look forward to the rest of the discussion. Thank
8 you.

9 MR. CHRISTIANSEN: Thank you Patty. Next up we
10 have Betsy Beck who's the Director of Regulatory Affairs,
11 Central and Western U.S. for Enel North America. Please go
12 ahead Betsy.

13 MS. BECK: Thanks Matt. Good afternoon Mr.
14 Chairman, Commissioners and FERC staff. Thank you again for
15 the opportunity to speak at today's Technical Conference on
16 the critically important topic of PJM's capacity market. As
17 I said my name is Betsy Beck and I represent Enel North
18 America. For those who are not familiar with them now, on
19 the large generation side, we own and operate about 60
20 renewable energy plants in North America: wind, solar,
21 geothermal and storage, including PJM.

22 And on the distribution side we manage nearly 5
23 gigawatts of demand response, over 70 battery storage
24 projects, and have deployed about 60,000 EV charging
25 stations, including in PJM. So as most other panelists have

1 noted already today, the current MOPR in PJM is
2 unsustainable.

3 The demand for clean energy across the region has
4 never been greater, and the existing capacity market design
5 will force customers to pay twice for capacity, and leaves
6 states, cities, universities, corporate buyers, and other
7 customers falling short of their goals.

8 If left to linger in place too long, states may
9 choose to exit, and the robust capacity market that we rely
10 on today may cease to exist. In the near term, eliminating
11 or scaling back the existing MOPR would relieve tensions
12 around identifying and mitigating state subsidies and
13 crafting unit specific MOPR.

14 It would ensure that more clean resources
15 supported by state policy could clear in the capacity
16 market, helping to stem growing separation between clean
17 energy and capacity procurement. It would leave a
18 financeable market mechanism in place to retain clean,
19 flexible and non-energy intensive resources, and enable the
20 development of new renewable resources.

21 This interim fix to MOPR would return the
22 capacity market to its original narrow purpose of mitigating
23 buyer-side mitigation, and buyer-side market power. But
24 with that being said, it is not an adequate long-term
25 solution. We strongly believe that there is an urgent need

1 to develop a stable long-term solution for PJM.

2 A redefined capacity market can have, and should
3 have, an expanded purpose first for least cost reliability
4 and resource adequacy, but also to co-optimize for state and
5 consumer preferences for certain resource attributes.

6 The capacity market is absolutely critical for
7 attracting these resources in PJM and increasingly for
8 renewable resources, but the markets need to evolve to
9 attract that investment at the necessary scale. Thanks for
10 the initial question, and I look forward to the follow-up.

11 MR. CHRISTIANSEN: Thanks Betsy. And last, but
12 by no means least, we have Ed Tatum who's Vice-President of
13 Transmission with American Municipal Power. Please go ahead
14 Ed.

15 MR. TATUM: Matt thank you so much. With the
16 sound check can you hear me?

17 MR. CHRISTIANSEN: Loud and clear.

18 MR. TATUM: Thank you so much. AMP is a small
19 not for profit public power organization. We have a vested
20 interest to keeping the lights on and providing affordable
21 power to our members. And when the lights go out, we get
22 the calls. We support competitive markets, but we make
23 long-term resource decisions based not only on projected
24 capacity prices, but also on our view of energy, ancillary
25 services, and environmental attributes.

1 We take a holistic, long-term and enduring
2 approach to our decision-making, and by no stretch of the
3 imagination has public power ever been a subsidy. I agree
4 with Commission Christie: RPM was never a market per se, but
5 rather it is a necessary resource adequacy construct.

6 I go back to 2006 when it was the reliability
7 pricing model. And that attempted to meet reliability
8 requirements via a resource adequacy construct, but that
9 didn't consider intermittent and renewable resources for a
10 significant portion of the requirement, but it also had what
11 was a called a base residual auction.

12 I mentioned this because we think the capacity
13 construct should be focused on reliability, but reflect the
14 physical and political reality of the world, as well as the
15 change in resource mix. Capacity is not fungible, and it
16 needs to be reliable every hour of the year, not just during
17 the peak.

18 Look at relative to MOPR, a MOPR void of
19 consideration and intent no longer has a place in this
20 construct, and it's continued existence will ensure
21 consumers pay too much for a product that doesn't address
22 today's realities. The original MOPR, 2006 recognized that
23 intermittent and renewable resources can't efficiently,
24 economically and intentionally suppress prices.

25 This MOPR was an 11th hour addition to the

1 settlement. It was not part of the original grand RPM
2 scheme. It was applicable, but constrained LDA's. It
3 included a role for our market monitor to police the
4 officers and take action if needed, and it prescribed zero
5 dollar prices for base load, hydro, upgrades, as well as
6 capacity moving forward under state mandate.

7 If power were present it would re-clear the
8 auction with self-supply clearing first. The current MOPR
9 doesn't target intent, is over-reaching and involves
10 wide-scale applications throughout the entire RTO. No
11 public power entity has ever exercised market power nor
12 could it. We are too small within the entirety of the PJM
13 footprint.

14 With a few moments left I would like to say that
15 in PJM we haven't been sitting still over the last 15 years.
16 There's been a number of significant changes to the energy
17 market that I think need to give us some consideration and
18 give us a good landing path and transition to elimination of
19 MOPR in short-term, and revision of the capacity construct
20 in the long-term and I'll stop there. Thank you.

21 MS. QUINLAN: Thank you Ed, and thank you to all
22 the panelists. We are hearing that there may be a
23 connection, and I see a little bit of the fuzzy image, but
24 it sounds like the audio is going, so we're going to keep
25 going while they continue to try to address that.

1 So thanks again. I want to follow-up. There's
2 been a lot of discussion today, including in some of the
3 answers for this initial question, that focuses on what
4 changes will we need to make to wholesale markets with the
5 evolution of the grid, and the changing resource mix,
6 increased electrification as these new resources come
7 online.

8 I want to better understand how that specifically
9 relates to the MOPR and any potential changes to the MOPR
10 today. If I can start this question directed to Stu, you
11 mentioned if I heard you correctly, you mentioned that over
12 the long-term there are challenges.

13 And potential efforts on ELCC, making
14 improvements to capacity performance, potentially a shift
15 away from thinking about this, about peak demand on a summer
16 afternoon in August, and I want to understand of course
17 these are all really important issues, and actually I think
18 we hope to address a lot of those in the technical
19 conferences this year.

20 But are these issues that would need to be
21 addressed regardless of what happens with MOPR? And is
22 there a concern about looking at the MOPR rules first? I
23 believe I heard you say that there is no short-term
24 reliability challenge, and I would like to see if you can
25 expand on that a little bit and help us to understand how

1 these kind of longer efforts, which I think are important to
2 undertake relate to the potential consideration of what
3 changes should be made to the MOPR rule?

4 So to Stu, if you can answer that, and then if
5 anyone wants to respond if you could raise your hand.

6 MR. BRESLER: Yeah thanks Pam. Certainly, a few
7 thoughts there. So as I think folks heard Manu say this
8 morning, of the things that we think on PJM's part need to
9 be examined with respect to PJM's markets, primarily what
10 we're talking about here, the capacity market. In
11 conjunction with what we've heard from our stakeholder
12 community through a series of workshops that we've been
13 holding.

14 We do see the MOPR has probably the highest
15 priority to address. Our point though simply is we
16 shouldn't stop there. And so sometimes when you hit the
17 highest priority item, the temptation is maybe to not have
18 as much focus and as much effort on other things that need
19 to be examined as well.

20 And so that's really our point is that this
21 really should be viewed as more of a holistic, or sort of a
22 package of items that need to be reviewed. I do think that
23 in the near term again, we don't have what we consider to be
24 a reliability issue with respect to resource adequacy with
25 that expanded definition for the reasons that I said before.

1 The direct answer to your question as to whether
2 we would have these issues with or without the MOPR, I would
3 say probably. But I do think that to the extent that we can
4 properly reflect these policy choices, you know self-supply
5 decisions, all these sorts of things, in the capacity
6 market, it does have the potential I think to maybe
7 accelerate the need for that review because of a resource
8 mix evolves maybe a bit faster than we otherwise would.

9 And so again from PJM's perspective I think it's
10 incumbent upon us to be looking forward to say what is the
11 evolving resource mix mean? What are we going to need to
12 operate the system reliably so that we can really stay ahead
13 of that as opposed to being reactionary.

14 MS. QUINLAN: Stu that's really helpful. I know
15 we have a bunch of other questions to get to, but I do want
16 to -- I see some hands up, so Casey if you want to go next.

17 MS. ROBERTS: Yeah. Thanks Pam. My thought on
18 that question would be that eliminating the MOPR now will
19 accelerate the retirement of some less efficient units that
20 are otherwise you know retaining market share and not being
21 displaced by renewables, and it could slow the development
22 of some new gas resources.

23 And so, if you assume as some have today, that
24 these thermal resources are necessary for reliability in an
25 increasingly decarbonizing system, then you could say that

1 eliminating the MOPR is bringing about those issues more
2 quickly. But I think that it's false to presume that we
3 need thermal resources on the system, or that particular
4 large quantities exist in PJM today in order to maintain
5 reliability in a decarbonizing system.

6 And as Stu and others have noted, you know, what
7 we really need to do is think ahead to what kind of services
8 the system is going to need and then you know make sure that
9 the market is competitively procuring those services instead
10 of assuming that only these existing thermal resources are
11 capable of providing them.

12 MS. QUINLAN: That's helpful. Another hand up is
13 Marji.

14 MS. PHILIPS: I have a couple things, one from
15 the investment perspective. We kind of support Doctor
16 Bowring's assertion that probably most units are going to
17 clear the MOPR in the short-term, and rather than strip
18 everything off and sort of undermine it from an investment
19 point of view we'd rather PJM take a little bit longer and
20 get it right as opposed running, maybe there's some band-aid
21 solutions, but we'd really rather see the market done right
22 so we could go out for our long-term financing.

23 We think the ELCC, as I mentioned will be a big
24 help in taking pressure off of the importance of MOPR. From
25 a financial perspective, the energy and ancillary services

1 will not cut it. We can't finance on them so much right, we
2 can't go and say look, this is the quantity we're going to
3 produce, and this is how we expect.

4 There's no muster on obligations, so we think
5 really focusing on the capacity markets is important. And
6 I'd just like to address what Casey said, because I think
7 everybody has this misconception about what less revenues in
8 the market means. You don't know what units will retire.

9 You could have an old, cold depreciated unit that
10 needs very little money to stay on the system, and instead
11 you force out a flexible state of the art unit that's still
12 in a major cost recovery state. So I think as everybody
13 mentioned, exit is a problem that the market hasn't done as
14 well, but we need to define what do we want to exit? That's
15 why carbon pricing is so efficient because it says we want
16 non-clean emitting resources to exit.

17 So I think as part of the MOPR consideration, we
18 need to have rules that target the right kind of exit, not
19 the assumption everybody makes that these old clunkers will
20 get off the system. They very well may not, thanks.

21 MS. QUINLAN: Thanks Marji. Ed?

22 MR. TATUM: Thanks Pam, it's Ed Tatum. I don't
23 think MOPR rules will really have an impact on market exits.
24 I think the actual price will. I am of the camp that I
25 think we can with minimal, and actually perhaps little

1 impact at all, remove MOPR today.

2 I know that that's one of the Chairman's primary
3 goals is to do this in an expeditious way, but at AMP we do
4 believe we need to take a look at the whole construct. But
5 I'm not uncomfortable at this point given all the major rule
6 changes we've made over the past 15 years in the energy
7 markets in PJM.

8 We have this operating reserve demand curve. We
9 have a scarcity pricing, we have this fast start, this ELCC.
10 We've got to take a look at how that's all going to work,
11 but I think we're much better positioned now than we were
12 back in the olden days when Judge Brenner locked us in to
13 let this one go.

14 MS. QUINLAN: That's helpful. I'm trying to see
15 if there are any more hands up. I think if you've already
16 spoken if you can take your hand down then we can figure out
17 what to do with it. But I'm going to stick to the next kind
18 of question which goes to really to the actual price
19 signals.

20 So there's been discussion about the kind of risk
21 as we understand it from the MOPR potentially you know, and
22 this might grow over time, depending upon which resources it
23 would prevent from clearing, but that essentially there's a
24 potential risk for the procurement of redundant capacity.

25 And what I'd like to get your thoughts on is

1 without addressing -- with the current MOPR in place over
2 time, how well can the market actually send a price signal
3 to reflect system needs? If those resources aren't
4 clearing, is there a concern and if you can kind of
5 elaborate on it, that the price coming out of the market is
6 going to potentially be sending the signal to build new
7 capacity if that's not needed.

8 Or is that not a concern with the current MOPR?
9 So that is if you can address that at the price signal that
10 comes out of the capacity market today, with the current
11 MOPR and potentially what a change in the MOPR might do to
12 that price signal, so I'll open that up for who wants to
13 answer. Please raise your hand. I see a hand now.
14 Chairman Stanek, or Jason.

15 MR. STANEK: Thanks Pamela. Well the problem
16 with the current MOPR is it overrides the price signals that
17 are being sent by the state either to procure too little, or
18 too much of a particular capacity resource. And we see that
19 because while investors look to the capacity market, in
20 terms of making their investment decisions, they should also
21 look to state actions. I suspect we have a number of Wall
22 Street analysts listening to this Tech Conference right now
23 and determining what type of risk to assess to a particular
24 resources.

25 We have a lot of other signals aside from state

1 law that we're passing in Maryland including the OREC's that
2 we've awarded to projects such as the project developed by
3 Orsted. We have a very successful REC market that sends
4 market signals to resources, both within Maryland and within
5 the PJM control area.

6 So I would say that we have a whole array of
7 market signals, and we shouldn't just assume that the
8 capacity market is the one and only, but there are plenty of
9 others we should be mindful of.

10 MS. QUINLAN: Thank you. Ralph?

11 MR. IZZO: Thanks Pamela. Starting to fill the
12 gap with an invisible hand. Yes, no I would agree with that
13 comment that it's not the only, but it is a critically
14 important one. And in the particular case of capacity
15 markets, I would simply point to other regions of the
16 country which is not prepared quite as well in terms of
17 their clear signals set to enter and exit the market.

18 As it pertains to the MOPR though, the fact that
19 we would be ignoring vital state resources that are
20 instrumental in achieving the carbon reduction goals of
21 states, what we would be doing simply is introducing even an
22 additional oversupply situation which would further depress
23 energy prices and further increase capacity prices in the
24 way in which we calculate things.

25 So we're going to be increasing supply at the

1 same time increasing capacity prices, which does not benefit
2 the consumer in any way, shape or form. And as was stated
3 earlier, in many states, New Jersey being one of them, the
4 capacity payments received by these projects are credited
5 back to customers, so you really would have a case of
6 customers paying twice for precious resources, overpaying in
7 the capacity market, and just benefitting no one.

8 MS. QUINLAN: Thank Ralph. Betsy?

9 MS. BECK: Sure. Thanks Pam. One thing I wanted
10 to highlight that's a problem with the existing extended
11 MOPR is how it treats existing energy only resources. So
12 you may have existing energy only resources that are built
13 and operating today, but then later go through to obtain
14 capacity right, but then they're treated as new resources in
15 the capacity auction, and all of the initial capacity costs,
16 including up front costs for when the resource was energy
17 only are considered as part of the offer for under net comp.

18

19 And we think that this is an inappropriate
20 treatment of those costs and it would be more appropriate to
21 use something like net ACR as the offer floor. But I
22 highlight what may be somewhat of a narrow example, as a
23 specific example of one instance in where you certainly
24 would see over procurement because that capacity is already
25 there, and is operating. It's going to be delivering and

1 it's not being accounted for in the capacity auction.

2 MS. QUINLAN: Thanks Betsy. Joe Bowring?

3 DR. BOWRING: Hello. So I like the net ACR
4 comment. That reminds me of SMR, which I'm sure you all
5 remember. But I don't need to go there. So one of the
6 assumptions that's being made of a continuing is that
7 renewables are, and will continue to be non-competitive, and
8 I don't think that's true.

9 And I think it's really important to think about
10 that. I mean looking at a bunch of unit specific MOPR
11 exceptions, we see a lot of renewables that are extremely
12 competitive. So it's important to ensure that competitive
13 resources of all types have the ability to be trailing into
14 the market, and I fully expect renewables will continue to
15 be competitive.

16 I mean there is some that are not competitive,
17 and they're not likely to be, like offshore wind just in
18 terms of the straight costs of it. Not competitive in the
19 sense that they're not as low-cost as those that are
20 clearing in the market, not necessarily you can go through
21 competitive RFP process was to take objection to that point.

22 But for the very expensive resources, I don't see
23 a real issue with over procurement. But one of the other
24 issues to think about is, and I take Jason's comments
25 seriously, about there being multiple price signals. So one

1 of the questions, one of the points we've made over time is
2 that the RPS signals are very inconsistent among states, so
3 we see applied carbon prices of \$5.00 and applied carbon
4 prices of \$300.00.

5 So one of the suggestions where we've made, and
6 it's actually consistent with the Maryland proposal, is that
7 the market think about whether there should be an aggregate
8 demand curve for state supported resources, so there can
9 actually be competition, there could be systematic
10 transparent pricing across all of them.

11 So that wasn't a direct answer to your question,
12 but thank you.

13 MS. QUINLAN: Thanks Joe, and I think we want to
14 get to more questions, so although there's a lot of hands
15 up, I think we'll just Susan if you can go, and then I'm
16 going to turn this back over to Matt to going to get to
17 another question before we want to hand it over to the
18 commissions, so Susan. Susan are you there? Can you hear
19 us?

20 MS. SATTER: Was I on mute, okay. I'm sorry.
21 I'll be brief. I wanted to make a distinction between
22 existing resources and new resources for purposes of the
23 MOPR because the price implications and the bidding
24 implications are very different. So I think there's a
25 short-term issue, and a long-term issue. The long-term

1 issue is if you're using net cone for the MOPR, you are
2 going to disadvantage new resources particularly off-shore
3 wind and other solar.

4 But for existing resources, particularly existing
5 nuclear, the MOPR I think will have a minimal effect, thank
6 you.

7 MR. CHRISTIANSEN: Thanks Susan. I want to ask a
8 question about the flip side of the issue. We've talked
9 about the impact it has directly on ratepayers and how they
10 pay for resource adequacy, but I'm also curious if any of
11 you have thoughts on the impacts that over procurement
12 through a capacity market might have on the energy and
13 ancillary service markets.

14 And other aspects of this overall market design,
15 we heard about this morning, it's certainly intended to work
16 in tandem. I'll give it a second for hands to go up. I see
17 Joe has got his hand up. Joe, please go ahead.

18 DR. BOWRING: Thanks if I understand the question
19 one of the implications of for moving MOPR for other prices
20 is that we will see an increase in zero marginal cost
21 resources. We will see downward pressure on energy prices,
22 and at least initially until we get all of the aspects of
23 the capacity market straightened out, we may well see
24 downward pressure on capacity market prices as well.

25 Normally when you would see a decline in energy

1 and ancillary service revenues, you would see an offsetting
2 increase in the capacity market price, but to the extent
3 that an influx of zero offers in the capacity market reduce
4 the capacity market price you wouldn't see that offset,
5 which is why it's essential that a capacity contribution,
6 the definition of the capacity contribution in the new
7 resources be defined, and there are a whole series of
8 detail, fixes that need to be made in order to ensure that
9 happens but I think that's what the immediate short-term
10 impact would be thanks.

11 MR. CHRISTIANSEN: Thank you. Next let's go to
12 Stu.

13 MR. BRESLER: Yeah thanks Matt. And I agree with
14 what Joe just said. It's a question with reference to what
15 happens if the MOPR is no longer in affect. I thought your
16 question was if the MOPR is still in place what happens with
17 respect to the energy and ancillary service markets.

18 And with respect to that question, I think Ralph
19 hit the nail on the head where if we are seeing resource
20 entry by virtue of state support, to Joe's point, zero
21 marginal cost resources, then we're still procuring other
22 resources because those state sponsored resources are being
23 MOPR'd out.

24 You have more resources participating in the
25 energy market, and it further reduces energy market prices,

1 and it almost gets you sort of into a vicious cycle. So I
2 think that is a potential issue with the MOPR as it exists
3 today if it were to stay in place.

4 MR. CHRISTIANSEN: Thanks Stu. Since you
5 mentioned Ralph, I see he has a hand up. Ralph, do you want
6 to go?

7 MR. IZZO: Yeah, I get the impression that
8 there's a mistake in an assumption here and that is to say
9 that the MOPR will have an affect on carbon free resources,
10 and I by no means want to speak for Maryland or Illinois, or
11 Kentucky, but in New Jersey that horse has left the barn.
12 Those carbon free resources are going to be built. We're in
13 the middle of the second stage of off-shore wind
14 solicitations that will get us to 3 and 1/2 gigawatts.

15 I have no doubt we're going to 7 and 1/2
16 gigawatts. I have no doubt we're going to 1,200 megawatts
17 of rooftop solar. I have no doubt that we're going to
18 preserve carbon free. So you're going to have states
19 recognizing the imperative of battling climate change. The
20 question is do you have a market that recognizes the value
21 of these carbon free resources and works in tandem then with
22 the carbon emitters.

23 That will be necessary for the foreseeable future
24 in terms of dispatchability and grid reliability. But to
25 think that the MOPR will or won't affect whether or not

1 those carbon free resources get built I think is a mistake.
2 It will affect the willingness of states to remain part of
3 RTOs to avoid the double payment, and that would be a very
4 painful decision for companies like ours that were founding
5 members of PJM, but it wouldn't be off the table.

6 MR. CHRISTIANSEN: Thanks Ralph. Casey I saw you
7 had your hand up? You're on mute Casey.

8 MS. ROBERTS: Thank you sorry. I was agreeing
9 with you Ralph when I was muted, and I'll do it again, which
10 is that these carbon free resources are coming on the grid,
11 kind of regardless of what happens with MOPR, because
12 they're required by state policy, and so that's what we're
13 going to see. And those effects on energy prices will occur
14 regardless of MOPR.

15 But to your question Matt, I do think that to the
16 extent that RPM price signals are already incenting too much
17 new entry on the grid, and retention of too much existing
18 capacity, and that MOPR is only going to make that worse,
19 that oversupply does dampen the energy and ancillary service
20 price signals, and we saw some discussion of that in the PJM
21 ORDC proceeding.

22 And you know looking at why our reserved price is
23 so low, and that was because there was just simply so much
24 capacity on the system which prevented the existing ORDC
25 mechanism in that case from sending a more robust price

1 signal. So I do think we could see those price signals
2 being enhanced and working better to incent the actual
3 operational performance that we need if there was less
4 over-supply on the system.

5 MR. CHRISTIANSEN: Thanks Casey. I want to move
6 on to the next question shortly, but Marji also had her hand
7 up quickly, so Marji is there something you'd like to say or
8 add?

9 MS. PHILIPS: Yeah thanks Matt. I think you know
10 in an ideal world these clean resources will run all the
11 time, and what we need for reliability will not. So we're
12 setting ourselves up for a problem in 10 years right, which
13 is when we have so much penetration of intermittent zero
14 cost in terms of energy cost, what do we pay those capacity
15 resources?

16 But it's kind of ironic we're in this transition
17 where these resources are going to penetrate in the energy
18 market regardless of whether they clear, and I have to just
19 get in that some of the assumptions made about these
20 resources coming on, I can bring as much as I want because
21 I'm going to rely on the rest, lean on the rest of PJM when
22 the wind doesn't blow and the sun doesn't shine, or I don't
23 have generation for my battery storage.

24 That is a primary assumption that has to be
25 understood when we talk about the impacts of the MOPR and

1 raising it and the consequences, thank you.

2 MS. QUINLAN: So Marji just one follow-up
3 question. So you're saying there's a challenge, and this
4 just goes back to some of the timing questions I have. If
5 you're saying that you're looking forward 10 years down the
6 road there might be a real challenge related to how are we
7 compensating the resources that are needed to essentially
8 balance out this system, and provide for other services.

9 Are you arguing though that we need to solve that
10 problem before we allow offshore wind to count towards
11 meeting the resource adequacy needs, because I think at
12 least -- and I appreciate Joe Bowring's point that a lot of
13 these resources are coming in with pretty competitive, not
14 in terms of solicitation, but low enough offers, but I think
15 for the offshore wind resources that have high capacity
16 factors, it's going to be hard under the current MOPR rules
17 for those resources to count.

18 So should we not count those resources until we
19 can solve this 10 year out problem, or I guess how do you
20 think about that?

21 MS. PHILIPS: So I think a functioning ELCC is
22 going to help us right, because you know if you look at the
23 New York reliability study, they looked at we're going to
24 add 12,000 intermittent resources, and their resource
25 requirement needs went up by 24 percent.

1 Because the assumption is as we add these
2 resources we're meeting capacity and we're not. So with the
3 offshore wind as we see continued penetration in the same
4 spots, each megawatt actually decreases the reliability
5 value. So I think that with the properly functioning ELCC,
6 we may actually solve that problem before we get there.

7 But Pam, honestly, we're going to have a problem
8 in the future because energy prices are going to go, drive
9 to zero because these resources, they're capital intensive,
10 and that's where they need the recovery, not from the energy
11 market.

12 But personally, I'm willing to wait a couple
13 years to solve that one. I think we have enough on our
14 plate if that makes sense.

15 MS. QUINLAN: Okay. I appreciate that, and I
16 look forward to getting comments from everyone on our post
17 tech conference questions related to some of these
18 challenges that I think the Commission wants to explore
19 later this year in some more tech conferences.

20 Before we hand this over to the Commissioners for
21 their questions, I want to just ask one more question, that
22 we had put into the notice which is related to whether or
23 not this idea that if states want to take kind of action
24 over their resource mix that they need to take
25 responsibility for resource adequacy, and I'd like to get

1 some thoughts on whether or not this really is a necessary
2 trade-off, and kind of what are the pros, cons and
3 trade-offs to different approaches?

4 I know in PJM there's been a lot of discussion
5 about FRR there was you know, there were states looking to
6 potentially consider doing that, and this is an argument
7 that we've heard plenty of times as we talked about the
8 intersection in public policy and markets, and I'd like to
9 just get the panelists perspective on whether or not this is
10 a necessary trade-off.

11 So if you guys can use the raise hands function
12 I'll look and try to call on you. Joe Bowring?

13 DR. BOWRING: Hi, just very briefly I think the
14 answer is no. That the states can exercise their rights
15 over the resource mix, and that does not mean they have to
16 be responsible for resource adequacy. Resource adequacy I
17 think is best thought of at the level of PJM. They're
18 interactions among and between all the states.

19 It doesn't make sense for New Jersey or any other
20 state to try to be reliable on its own. It's inefficient.
21 So all the way back to 1927, that's why the states created,
22 or that's why the individual utilities and the states
23 created PJM in the first place. So I don't think it's a
24 necessary trade-off at all, and I think that the state
25 resources can work just fine with the capacity market. We

1 need to think a little bit more detail about the rules, but
2 absolutely they can work fine, thanks.

3 MS. QUINLAN: Commissioner Mathews, or Talina?

4 MS. MATHEWS: Thank you. Let's remember that
5 there are 14 jurisdictions in PJM and 7 of those states are
6 responsible for resource adequacy, whether it be through an
7 IRP, whether it be through insuring that reserve margins are
8 met, so let's -- I mean I think that's a pretty common
9 thought process that PJM, everyone relies on the market, but
10 that's not the case.

11 I think states should be able to -- Jason, and
12 it's really hard for me to say ours, I want to say Chair
13 Stanek. He should be able to make sure his state gets the
14 resources they need, and gets enough of it right? That the
15 market provides enough learning.

16 I think the market construct was built when all
17 kilowatt hours were equal right? A kilowatt hour was a
18 kilowatt hour and you said I had this much need, this is my
19 load forecast, add 16 percent to that and we're good.

20 But I think now, really there's a bifurcated
21 market and that may be how it could work is that you have a
22 market for the green, the renewables, carbon free and have
23 that based on their ELCC values until you get state goals
24 met. And then a market for everyone else also based on
25 ELCC. That's all I have to contribute.

1 MS. QUINLAN: Chairman Stanek?

2 MS. STANEK: Thanks Pam. Like the resource mix
3 states are responsible for resource adequacy. Of course, we
4 rely on the talent and expertise of the folks at PJM to
5 execute that for us, but in no way have we surrendered
6 jurisdiction over this very important topic.

7 I would tell you that since December of 2019 it
8 has pained us to have to investigate the FRR. I could tell
9 you that's been a debate that's been handled in Springfield,
10 in Trenton, and definitely in Annapolis where you hear
11 legislators talking about the MOPR and whether we should
12 consider changing the state law to allow our utilities to
13 participate in an FRR.

14 And I would tell you that it seems rather bizarre
15 that you would have 14 jurisdictions have to pass a law in
16 order to comply with a tariff or with a public utility, that
17 being PJM, where there's plenty of other options that are
18 seriously being considered through the PJM work group right
19 now, that it would allow the states to go forward and pursue
20 their own individual policies, without unnecessarily
21 burdening their neighbors in PJM with additional costs.

22 So this is an issue that we've been obviously
23 focused on a lot. We've seriously considered leaving the
24 capacity market, but our hopes is that we won't have to do
25 so, and I think the first step is to repeal the MOPR.

1 MS. QUINLAN: Thanks Jason. Ed?

2 MR. TATUM: Pam thank you for that. I think the
3 original question is are the return over resource capacity
4 at the states. I think that really what you got here is a
5 combination of both. PJM has a role to tell us what we
6 need, and the states have the ability to say well this is
7 how we'd like to do it.

8 You asked earlier questions about price
9 suppression, pricing signals and back and forth. Here's the
10 deal. We're getting ready to have a bunch of renewables
11 coming in, and we saw what happened in Texas, and we've got
12 to come up with a different way of doing the resource
13 adequacy constructs so that we do have the right mix and the
14 right type of generation in the future.

15 And so I'm less concerned about doing the MOPR
16 now and then rolling up our sleeves to actually get a
17 capacity construct that does take that into account, and I
18 think that would be helpful. It can be simpler, it can be
19 residual, and I think that we should just get moving on it
20 right now. Pam thank you.

21 MR. CHRISTIANSEN: Thanks Ed. I see there are a
22 few hands still up, but we're at the point in the program
23 where we're going to transition to FERC Commissioner
24 questions and I'll start with Chairman Glick, first name
25 basis and when you're talking about your bosses.

1 CHAIRMAN GLICK: Thank you Mr. Christiansen. No
2 thanks to everybody. I really appreciate, this is a great
3 discussion, I really appreciate it. And I just want to say
4 to Chairman Stanek I also hope that you don't have to leave
5 the capacity markets too, and hope we can help you with
6 that.

7 Given in the interest of time I have two very
8 targeted questions I think. One of them is, Stu this might
9 be directed at you, and maybe Joe if you want to comment.
10 But you know I know that we have in the last several years
11 messed things up quite a bit in terms of the PJM process, in
12 terms of auctions and so on, and we've had a delay auction
13 on several occasions.

14 And I think, I don't want to speak for my
15 colleagues, but I think everyone's onboard that it's
16 important that you move forward with your May auction to
17 provide some certainty in the markets. But I understand
18 your next auction is scheduled for December.

19 And my question is for you how quickly, if PJM
20 were to propose significant changes to the MOPR, or if the
21 Commission were to pursue that through a different mechanism
22 how quickly would we have to get everything in order if you
23 were to keep the timetable of having an auction in December,
24 so that people have some certainty on a going forward basis?

25 MR. BRESLER: Yeah thank you Chairman Glick. I

1 think the basic answer to your question is we would need
2 certainty, meaning probably a FERC order approving our
3 tariff changes by the September timeframe if we were going
4 to keep everything the sort of the normal course of order
5 that would lead up to that December auction.

6 And when I say normal, I mean
7 accelerated, brought up to the December auction that we have
8 in place in order to run auctions more quickly than we
9 normally would. So that's the basic timeframe. I would say
10 that I think between now and when that process would play
11 out it would be important for us anyway to get as much
12 stakeholder interaction as we possibly could because as
13 Manu pointed out this morning we think really robust
14 stakeholder interaction is important to arriving at a
15 durable, sustainable solution and certainty of rules is very
16 important for those that participate in the capacity market.

17 CHAIRMAN GLICK: Thanks. Joe, Doctor Bowring,
18 anybody else want to comment on that?

19 DR. BOWRING: This is Joe thanks, just very
20 briefly. I mean I think Stu's timeline is about right,
21 although we start before that in dealing with individuals
22 for example, MOPR exceptions. So even if the order were not
23 signed until the dates Stu was talking about it would be
24 excellent to have a clear signal to the market if the rules
25 are changing because there are a lot of detailed work that

1 people have to do before that, but I think Stu's timeline is
2 right thanks.

3 CHAIRMAN GLICK: I appreciate that thank you. My
4 second question is directed at Marji. Marji I was wondering
5 you know you just commented and there was a really good
6 discussion about some of the entry and exit and some of the
7 approaches both at MOPR and just the general rules in the
8 PJM RPM process, how they relate to entry and exit. And you
9 had indicated that you know some of those problems might be
10 down the road, you're willing to wait a few years. I just
11 want to clarify.

12 Are you suggesting that you think we should go
13 ahead and address some of the MOPR issues, or all of the
14 MOPR issues first, and then address some of those other
15 market design issues several years down the road?

16 MS. PHILIPS: So I don't know if you heard the
17 rumor. LS had a proposal in PJM to lift the MOPR, but find
18 a way to try and preserve price integrity. So that's a way
19 of saying we respect that the MOPR is not working, and I
20 think it's what you heard in the earlier panels,
21 particularly from Gordon van Welie that you can't just rip
22 the MOPR off without having a backup plan.

23 With that said, our view of the whole capacity
24 construct needs to be reconsidered in light of the evolving
25 grid. So what we'd like to see is a short-term fix that

1 addresses this. We have a little time until the offshore
2 wind really comes in, which is the one resource we all agree
3 is probably most profoundly affected.

4 But we would like to see you know maybe a
5 year-long process that really looks at how do we define
6 resource adequacy? What do we need? Do we continue with
7 the assumption that it's a homogeneous product, or do we
8 recognize it's different and have seasonal, and all of these
9 are really profound questions that we don't want to rush
10 into an answer where you know we're changing because we've
11 not thought about everything.

12 And so I think that's a way of saying we see this
13 as a two-step. One is getting rid of the MOPR as it exists.
14 It's obviously not acceptable, making sure a disaster
15 doesn't come from doing nothing, but then really taking a
16 hard look at how do we guarantee, what is it that we need
17 for resource adequacy in a grid that doesn't look like
18 today, but looks like tomorrow. So it's a bifurcated
19 process.

20 CHAIRMAN GLICK: Thanks very much. That's really
21 helpful. In the interest of time, because I know we have
22 other Commissioners here I will yield back.

23 MR. CHRISTIANSEN: Thank you Chairman Glick.
24 I'll pass it over to Commissioner Danly now, but can I
25 please just ask everyone who has a hand up to take it down,

1 so that we know what are new hands in response to the
2 Commissioner's questions. Commissioner Danly?

3 COMMISSIONER DANLY: Thank you. So the question
4 I have, and I'm going to let anybody respond to it is the
5 first panel there was something approaching consensus that
6 the traditional resources were going to be needed for
7 reliability for at least the short and medium term.

8 And in the absence of the minimum offer price
9 rule, if in fact it is eliminated or narrowed, there is
10 going to be the drop in capacity market prices as subsidized
11 intermittents increase in prevalence. So how is it that in
12 the absence of a MOPR if it is removed, are we going to be
13 able to properly compensate those traditional resources to
14 ensure that they are there for reliability purposes? And
15 whoever wants to answer can.

16 MR. CHRISTIANSEN: Commissioner would you like me
17 to call on names as they appear?

18 COMMISSIONER DANLY. Yes please do. Sorry you're
19 the MC here.

20 MR. CHRISTIANSEN: Roger. In that case we'll
21 start with Stu Bresler.

22 MR. BRESLER: Thank you Matt, thank you
23 Commissioner Danly for the question. I think one key to
24 that is the ELCC approach, so it's getting the capacity
25 contribution of the resources that do enter correct from the

1 standpoint of the amount of capacity they can provide.

2 And then you know I think it is likely that we
3 would see some resources that's higher, but I want to come
4 back to a point that Marji made which is making sure the
5 resource mix evolves in a way that supports reliably
6 efficient -- so efficient reliability. In other words
7 making sure that the less efficient resources are the ones
8 that retire, and the more efficient resources, the more
9 flexible resources, the ones that benefit grid reliability
10 are the ones that stay.

11 And I think that's a combination of
12 qualifications and performance requirements for capacity
13 resources and some of these other efforts that we mentioned
14 as well.

15 MR. CHRISTIANSEN: Thanks Stu. Next up we have
16 Ralph.

17 MR. IZZO: Yes. So I think it is vitally
18 important that PJM continue to oversee the mechanisms by
19 which the carbon free energy is secured through these FRR
20 processes. You do run the serious risk of the free rider
21 syndrome becoming a burden on those states that are not
22 participating. However, I would respectfully disagree with
23 Marji that it is not too early to begin to think about the
24 fundamental disconnect that we are creating for ourselves.

25 We are introducing capital intensive assets that

1 rely on their inframarginal revenues if they were
2 participating in a free market to justify their economics,
3 yet they are bidding into a zero marginal cost basis into an
4 energy market where they are crushing inframarginal
5 revenues. Those two cannot equally co-exist. So something
6 has to be done, not just for the capacity markets, but with
7 the evolving energy markets sooner rather than later.

8 Particularly, if we want to accelerate the
9 retirement of coal in the interest of pursuing climate
10 change. The retirement of coal presently will result not
11 only in increased investment in renewables, but it will
12 result in increased investment in natural gas, and if those
13 units see their intramarginal revenues crushed because they
14 are not receiving out of market payments, we're setting up
15 for investment disasters.

16 MR. CHRISTIANSEN: Thank you Ralph. Next up we
17 have Susan.

18 MS. SATTER: Hello can you hear me now.

19 MR. CHRISTIANSEN: Yes.

20 MR. SATTER: Thank you. I think the assumption
21 and the question is that in the absence of the MOPR prices
22 will crash, or prices will decrease, and I'm not sure if
23 that's really the case particularly in the short-term
24 because of the use of the net ACR and the nature of the
25 subsidized units today.

1 So for example in Illinois we've got the
2 subsidized nuclear units, and because of the nature of our
3 zone, we did not see a decrease in prices. So I would just
4 question the premise that in the absence of a MOPR, at least
5 in the short term, the prices will decrease to a point that
6 it would be a problem. Thank you.

7 MR. CHRISTIANSEN: Thank you Susan. Next we have
8 Ed.

9 MR. TATUM: Okay thank you for that. And again I
10 go back to we haven't been sitting around for the past 15
11 years. There have been major changes to our energy rules.
12 We've got fast start pricing, we've got this ORDC, and I
13 think that as you look at what we need to really, really get
14 on is as Ralph said, it's happening now, and we need to
15 really be mindful of beginning to work on the next
16 construct.

17 We need to have the right resources and make sure
18 that they are paid properly. But our energy markets right
19 now I think can get us through the short term Commissioner
20 Danly.

21 MR. CHRISTIANSEN: Thanks Ed. We have Casey was
22 the next with her hand up.

23 MS. ROBERTS: Thank you Matt. Commissioner Danly
24 thank you for the question. My answer to that would be that
25 while the elimination of the MOPR may place downward

1 pressure on capacity market prices, that price can't fall
2 lower than the offer of the marginal unit that's needed for
3 reliability.

4 That's just the way the supply and the demand
5 curves work in the auction. So to the extent that
6 traditional generation types are still needed, and are
7 essential to meeting the demand in the market, then they
8 will be able to receive the revenues they need through the
9 capacity market in order to clear.

10 MR. CHRISTIANSEN: Thanks Casey and then last
11 with their hand up was Marji.

12 MS. PHILIPS: So Casey I have to disagree that
13 what you said is true in the future, but without an ELCC
14 there is no distinction between a megawatt of a short start
15 you know battery storage. Well today the rule is eight
16 hours, but say a wind resource that's onshore and the wind
17 is not going to blow, versus a thermal unit, or a nuclear
18 unit that clears.

19 So today the marginal unit is not distinguished
20 by its characteristics, and that really goes to my comment
21 to Chairman Glick that we need to figure that out in the
22 future. And Commissioner Danly you ask a great question. I
23 think I have to agree with everybody in the near future
24 raising the MOPR is probably not that significant because
25 everything -- there's not a lot coming on the pipe, but with

1 offshore wind it will.

2 And I have to point out the irony of we're trying
3 to suppress prices in the capacity market to ensure really
4 expensive capacity resources clear. And that's an irony
5 that I think we have to be -- we're disingenuous if we don't
6 address the fact that we're trying to get very, very -- some
7 are very expensive. The offshore, as Joe points out, wind
8 to clear.

9 Everything else is going to be competitive. As
10 an investor you're not relying on the other renewables,
11 maybe 20 percent of your revenues come from the capacity
12 market. So you're going to depress it short-term, but the
13 longer-term problem hopefully an accurate ELCC would solve
14 for.

15 MR. CHRISTIANSEN: That's everyone Commissioner
16 Danly.

17 COMMISSIONER DANLY: Great thank you. I'm
18 assuming other Commissioners have questions, so if they do
19 we can move on.

20 MR. CHRISTIANSEN: Okay. In that case
21 Commissioner Clements is up next.

22 COMMISSIONER CLEMENTS: Thanks Matt. I have one
23 question for Casey Roberts in the spirit of getting some
24 more details around some of the other issues that were put
25 on the table this morning, and ideas appreciating that this

1 isn't only to the MOPR question.

2 Casey at a recent PJM, one of the PJM workshops,
3 you proposed a voluntary residual capacity market where PJM
4 sets the capacity value of each resource type, and then
5 buyers have a choice to the centralized auction, enter into
6 bilateral contracts, or otherwise self-supply.

7 And this morning we heard some concerns about
8 whether what is left in terms of a capacity market under
9 this scenario may be insufficient to ensure resource
10 adequacy and in fact garner reliability. And I'm curious do
11 you agree with this concern, and why or why not is that the
12 case?

13 MS. ROBERTS: Yeah, thank you Commissioner for
14 the question. I think that as long as PJM is accurately
15 valuing the capacity contribution of the resources that are
16 being procured through the bilateral contracts which are
17 outside of the organized market, but there's no concern that
18 the residual market would somehow be inadequate to sort of
19 serve as that backstop to make sure that you're having
20 resource adequacy provided when you look at the combined
21 effects of the bilateral market and the centralized market.

22 COMMISSIONER CLEMENTS: Thanks. And a quick
23 follow-up there. Does this proposed model solve all of your
24 concerns or what you perceive to be the set of shortcomings
25 with the capacity market today, and some of these were

1 touched on at the beginning of this hour. If not, what
2 would you prioritize as other issues of other elements of
3 the market design that we need to get to quickly?

4 MS. ROBERTS: Yeah. Thank you so much for the
5 question. No we see the movement towards a voluntary
6 residual market as primarily addressing the MOPR and sort of
7 the issues related to that around states and other buyer's
8 ability to pursue the resource mix that they would like.

9 But that does leave a large set of issues
10 relating to capacity over procurement as well as I think
11 some of the longer term questions about how we're valuing
12 the resource adequacy contributions of different resources,
13 and whether that should continue to be done on a resource by
14 resource basis, or whether we should move more towards
15 looking at how portfolios of resources complement each other
16 and provide for resource adequacy.

17 So I do think those additional issues would not
18 be addressed by the move to the voluntary residual market.
19 Though the ability to address them would not be impeded in
20 any way. And in terms of sequencing, I think that the MOPR
21 is the highest priority issue to be addressed, simply
22 because it goes so much to the core of the ability of FERC's
23 markets to provide what states need, and for there to be a
24 collaborative relationship, and that those other issues
25 could follow within a year or two.

1 I do agree they're, you now, much, more complex
2 issues that are worth a deep stakeholder discussion whereas
3 I see resolving the MOPR as something that is a very clear
4 legal issue in terms of the Commission providing for just
5 and reasonable rates.

6 COMMISSIONER CLEMENTS: Great, thanks Casey.

7 MS. ROBERTS: Thank you Commissioner.

8 MR. CHRISTIANSEN: Commissioner, I saw that Stu
9 also raised a hand in response to that question. Can I call
10 on him?

11 COMMISSIONER CLEMENTS: Yes please.

12 MR. BRESLER: And I just wanted to point out I'm
13 anxious to consider our stakeholder discussion on these
14 issues because I really think that the kind of thing that
15 Casey is positing with respect to a voluntary residual
16 market really can work through a market structure very
17 similar to what we have today as long as the MOPR doesn't
18 apply to resources that are bilaterally procured.

19 And I think if instead you were to adopt an
20 approach where bilateral and self-supply resources and the
21 associated demand were pulled out of the market, I think you
22 would lose several very important components.

23 There's the transparency benefit of everything
24 participating in the market. There's market power
25 mitigation benefits that you, Joe pointed out before, and

1 then if everything is pulled out you lose the benefit, but I
2 think we've discussed since the beginning of RPM what they
3 slope the demand curve that applies to the system-wide
4 loads, from the standpoint of valuing resources even beyond
5 the IRM.

6 So I really am anxious to continue the
7 stakeholder discussion, because I do think the benefits that
8 states are looking for from that voluntary residual concept,
9 really can be gained by addressing the MOPR in the existing
10 market structure while retaining some of these other
11 benefits as well.

12 COMMISSIONER CLEMENTS: Thanks Stu. I'll look
13 forward to follow-up coming our way on those other issues
14 that you've identified.

15 MR. CHRISTIANSEN: Do you have any other
16 questions Commissioner Clements?

17 COMMISSIONER CLEMENTS: I'm good thanks Matt.

18 MR. CHRISTIANSEN: In that case I'll hand it over
19 to Commissioner Christie.

20 COMMISSIONER CHRISTIE: All right thank you. I
21 have two questions and first I want to start with going to
22 Doctor Bowring. And I want to follow-up Joe on something I
23 heard you say, I may have wrote it down wrong, but I think
24 you said that as far as specifically the path forward, the
25 first you know, if we get rid of the MOPR, if we do get rid

1 of the MOPR it should be combined with, I think I heard you
2 say this -- getting rid of the MOPR should be combined with
3 some sort of competitive procurement for subsidized
4 resources.

5 Would you elaborate on that? And also what
6 you're proposing and if you think that should be part and
7 parcel of the repeal of the MOPR?

8 MR. BOWRING: Sure yeah, so I think you wrote it
9 down correctly. So what I was saying at the moment we have
10 very different employed carbon pricing, all the RPS programs
11 in the footprint. So recognizing the state's authority, and
12 recognizing that it would be great to apply competitive
13 market forces to the procurement of those resources.

14 There would be a demand curve within the PJM
15 market solution for the level of state resources the states
16 wanted. It could be procured competitively. There would be
17 a clearing price, and then those few services would be clear
18 and be paid. Of course I mean that depends on having a
19 correctly done ELCC and the rest of those details, but
20 that's really it.

21 And it looks a lot like what Maryland proposed.
22 I don't regard it as a carve out at all, but it would
23 nonetheless provide some competitive procurement process to
24 the acquisition of renewable resources. And of course, I
25 mean if the states don't want to do it, then the states

1 don't want to do it that way, but I think it would be
2 somewhere between simply getting rid of the MOPR and letting
3 everything rip and trying to apply some competitive forces
4 to the acquisition of the state desired resources.

5 The states get to define what they are, but they
6 would be procured in aggregate through the capacity market,
7 was that clear or?

8 COMMISSIONER CHRISTIE: Yeah, I'm just asking,
9 I'm not sure maybe Matt can tell us, I think there's an
10 opportunity to supplement testimony with the trial website.
11 I sure appreciate if you would follow-up with some more
12 detail on that because that's you know I said at the very
13 beginning this morning, I'd like to hear some very specific
14 proposals and that is one. So that would be combined with
15 getting rid of the MOPR.

16 My second question really I want to get at the
17 question of states reclaiming their authority and their
18 responsibility for resource adequacy which is, you know, if
19 you know the MISO model is very different, the SPP model is
20 very different for states. They are of course they're
21 almost mostly vertically integrated, so it is a different
22 ballgame.

23 As Talina pointed out in PJM you have a 7-7 split
24 and who's vertically integrated and who's not. So
25 obviously, I realize PJM is a different composition of

1 space. But I want to ask about, and I'll throw this out
2 first to Jason, Chairman Stanek of Maryland Commission, and
3 anyone else who wants to comment.

4 So let me know please whether the FRR is a
5 realistic in your mind way of reclaiming state authority,
6 reclaiming state responsibility for resource adequacy, and
7 if FRR is not, please tell me what needs to be done to FRR
8 to maybe make it more palatable to states who would want to
9 reclaim their authority, and reclaim their responsibility
10 for resource adequacy.

11 MR. STANEK: Thanks Commissioner. FRR is one
12 tool. It's not a desirable tool necessarily, but it was the
13 only one that FERC provided us back in the summer of 2018 to
14 explore. Only a part of one state has since used FRR back
15 in 1999. So it would allow us to reclaim resource adequacy.
16 But at the same time we've been relatively content in the
17 capacity markets up until the Calpine decision, and we'd
18 like to stay if possible.

19 We are in a very constrained portion of PJM right
20 now, trying to find a bilateral contract without market
21 power issue would be difficult for the utilities in the
22 State of Maryland. So to answer your question yes, that
23 would allow us to take control of resource adequacy.

24 At the same time there is a question of concern,
25 and I know Monitoring Analytics and Doctor Bowring performed

1 his study of the State of Maryland, and what an FRR would
2 mean to us. And in five out of six models it would be an
3 increase in cost to Marylander's. Now when Marylander's are
4 willing to pay for some of these you know resources, we
5 don't see the need necessary to pay additional on top of
6 that the FRR when the capacity markets for the construct has
7 provided for us in the past.

8 COMMISSIONER CHRISTIE: Is it the five year lock
9 out that's the big concern, or is it other concerns? And by
10 the way I read that conference report and Joe you can speak
11 for yourself, but I think he basically just assumed there
12 would be more rent seeking under FRR than already is, so I
13 think that was an assumption he made.

14 But nevertheless, so Jason is it the five year
15 lock out that's the big concern?

16 MR. STANEK: That is a concern. Doctor Bowring
17 obviously, he ran a number of assumptions in looking at the
18 six different models, but having a five year anti-toggle
19 where we couldn't go back and forth between the capacity
20 market, that does make sense, but it could trap a state in a
21 different construct where our state may be paying well above
22 what it needs to in terms of what could pay under the
23 capacity market.

24 So there's lots of pros, there's plenty of cons,
25 and that's why we've been taking closing in on two years

1 now, and that are examination and investigation of the FRR.

2 COMMISSIONER CHRISTIE: Okay. Anyone else want
3 to comment on either one of those questions?

4 MS. QUINLAN: It looks like Stu Bresler has his
5 hand up.

6 COMMISSIONER CHRISTIE: I can't see the hand up,
7 but I thought he might.

8 MS. QUINLAN: We can manage the hands for you.
9 Stu if you would like to go ahead, it looks like your hand
10 is up.

11 COMMISSIONER CHRISTIE: Okay.

12 MR. BRESLER: Sorry Pam I didn't put it down
13 before, my apologies. I would say though that from the
14 standpoint of you know states sort of taking over the entire
15 responsibility for resource adequacy as opposed to remaining
16 in the regional market and potentially making you know some
17 resource decisions to the extent that they desire to, it
18 seems to me and Chairman Stanek referred to this, it doesn't
19 seem to me necessarily to be a cost-effective approach
20 either, because you know as large as we can keep this
21 regional competitive approach to resource adequacy, I think
22 you know historically it's proven to be beneficial, so it
23 would be good to be able to keep as much of that as we can.

24 COMMISSIONER CHRISTIE: Well Stu can we follow-up
25 real quick. I'm glad you came on here, because you made the

1 comment that if states engage in bilateral contracts for
2 resource adequacy and they at least ought to be run through
3 the PJM for the price signals.

4 And so I think I understood you correctly that
5 the benefit of running bilaterals through the PJM is it does
6 give the price signals. I understand that. But since I
7 think Marji Philips made this point. The main effect of the
8 MOPR is against offshore wind, I mean that's the main
9 effect.

10 And I think Doctor Bowring said the same thing.
11 That's about the only resource that wouldn't clear because
12 of the MOPR. So if states want to procure offshore wind,
13 whether it's New Jersey, Maryland, I started saying New
14 York, but they're not in PJM, that's taking the back route,
15 but Virginia, want to procure offshore wind.

16 If they want to procure it through bilateral
17 contracts with you a state-based, with the LAC's under their
18 regulation, what would be necessarily bad about that? If
19 they have a policy, as New Jersey does, and they want to
20 procure offshore wind specifically, you know because their
21 statute requires it, what's wrong with just doing it through
22 bilaterals?

23 MR. BRESLER: Nothing whatsoever Commissioner,
24 nothing whatsoever. What I was saying was I think that it's
25 questionable right now depending on how that's structured

1 whether the current MOPR as it exists today would apply to
2 those resources. And so whether those bilateral purchases
3 would then get MOPR'd through auction right, and we have the
4 same issues we have with any other resource.

5 COMMISSIONER CHRISTIE: I'm assuming MOPR is
6 gone. Okay.

7 MR. BRESLER: Okay, then nothing at all.

8 COMMISSIONER CHRISTIE: I'm just asking you if
9 the MOPR was gone, what would be wrong with New Jersey,
10 Virginia, procuring offshore wind strictly on a bilateral
11 contract between the LSE and you know pursuant to their
12 state law?

13 MR. BRESLER: And then you're saying just carving
14 that out of the larger resource adequacy auction?

15 COMMISSIONER CHRISTIE: Yes, yes.

16 MR. BRESLER: Well like I said I think it may be
17 in very specific instances, you know, nothing, but even then
18 if you don't worry about the transparency on the market,
19 power mitigation benefits of getting it to the larger
20 market.

21 From a regional basis I still think you lose the
22 benefits of the other kinds of characteristics, how you
23 maintain locational requirements. Again, the impact of a
24 regional based VRR curve, all those kinds of things. So the
25 more you carve out the less benefit you have of that

1 regional approach.

2 COMMISSIONER CHRISTIE: Okay. I don't have any
3 more.

4 MR. CHRISTIANSEN: It looks like Marji also had
5 her hand up.

6 MS. PHILIPS: Yeah Commissioner I just wanted to
7 go back to and make it clear, as an investor we completely
8 support competitive procurement for resource attributes. So
9 for example, a competitive RPS program, or what you said,
10 putting the competition for offshore wind, making it a
11 competitive product that LSE's have to purchase every year.

12 All of us take risk every year that our
13 investment may become obsolete.

14 COMMISSIONER CHRISTIE: Right.

15 MS. PHILIPS: The idea is putting us on an equal
16 basis, and it benefits consumers too, because they you have
17 the resources competing annually on the same basis. You
18 don't have customers signing out of market contracts for 10
19 years. 10 years ago New Jersey wanted a long-term gas fired
20 plant.

21 That's something they wouldn't want today. So to
22 make it clear, we think states should procure what they
23 want, but it should be done through a competitive process
24 that sort of puts everybody on an equal footing, and they
25 have the tools, RPS, their permitting requirements and

1 things like that. So thank you.

2 MR. CHRISTIANSEN: Patty I see that you had your
3 hand up?

4 MS. DIORIO: I did. I was double muted sorry.
5 So actually Stu made the point that I was going to make
6 earlier, but I would like to just add that -- and this is
7 something that hasn't come up yet. You know with regard to
8 offshore wind. It is you know it's been a resource that
9 has come a long way in Europe.

10 It's been a key contributor to European climate
11 initiatives. Here in the states we're really just starting,
12 and we have some of the best marine wind resource on the
13 planet at our doorstep, and we're starting a whole new
14 industry. So it stands to reason that the states are
15 interested in adding that into their mix, and the point that
16 we would make is that it should be compensated for a pretty
17 good stream of capacity value that provides regionally, so
18 that was what I wanted to add. Thank you.

19 MR. CHRISTIANSEN: There are no more hands
20 Commissioner Christie.

21 COMMISSIONER CHRISTIE: Okay thank you.

22 MR. CHRISTIANSEN: In that case we've reached the
23 end of our time, in fact we're a little bit over the end of
24 our time with the panel. I'd ask the panelists on Panel 2
25 to sign-out now. Commissioners you can remained signed-in

1 and then panelists for Panel 3 will you please sign in now.

2 We'll start Panel 3 on time. Thanks everyone.

3 (Break 3:14 p.m. - 3:29 p.m.)

4 Panel 3: Alternative Approaches for PJM Capacity Market

5 MS. GADANI: Good afternoon everyone. My name is

6 Jignasa Gadani and I'm from the Commission's Office of

7 Energy Policy and Innovation. I will moderate this panel

8 along with David Rosner from the Office of Energy Market

9 Regulation. Let's get started with our third panel today

10 entitled "Alternative Approaches for PJM Capacity Market."

11 Just to repeat a few reminders from the earlier

12 panels, we will begin this panel by asking each panelist to

13 respond to initial question for three minutes each. After

14 all panelists have responded we will proceed through the

15 question and answer session. During the question and answer

16 session, if the Chairman, or Commissioners would like to

17 follow-up on a panelist's response, they will use the Webex

18 raise hand function, or unmute and interject.

19 We will also have time for questions from the

20 Chairman and the Commissioners at the end of this panel. As

21 we begin I would also like to remind all participants to

22 refrain from discussing the specific details of the pending

23 contested proceedings listed on the supplemental notice

24 issued March 16, 2021.

25 And to refrain from any discussion of other

1 pending matters, or pending contested matters. If anyone
2 engages in these kinds of discussions, Kit Shook from the
3 Office of General Counsel will interrupt the discussion to
4 ask the speaker to avoid that topic.

5 I will now begin with our first question for the
6 panel. If the Commission were to direct revisions to the
7 currently effective MOPR and replace it with a MOPR designed
8 to address only buyer-side market power, which we will refer
9 to as targeted MOPR, what additional changes to PJM's market
10 design would be necessary for a just and reasonable outcome?

11

12 Please explain what other changes would be
13 needed. I realize that we've covered several of these
14 issues earlier in the day, but we would like to hear from
15 this group on their thoughts. I will turn to each panelist
16 in turn to give their response. First up is Stu Bresler,
17 Senior Vice President Market Services at PJM
18 Interconnection. Please go ahead Mr. Bresler.

19 MR. BRESLER: Thank you Jignasa and good
20 afternoon again everyone. The first question I think was
21 whether or not a targeted MOPR could be just and reasonable.
22 The short answer is we do think it could be just and
23 reasonable. I realize that this is a bit of an evolution
24 where PJM has been on this issue in the last several years,
25 and I think some of the points as to what has led to that

1 evolution were made in the last panel as well.

2 But there have been a lot of things that have
3 changed. I would point out number one that the MOPR that we
4 have today and are in the process of implementing is not the
5 MOPR that was suggested. Several years, sort of going into
6 this process, really mainly we had proposed several
7 exemptions to the MOPR that were not accepted, and so we're
8 left in this choice between basically MOPR everything, or
9 you know reel the MOPR back in to be really what is
10 addressing the market power, and we're in that later camp at
11 this point as what is really the just and reasonable
12 solution.

13 I could tell you stories about the administration
14 of this MOPR and what it entails digging into PPA
15 agreements, and these types of things, that really we don't
16 believe or should be our role, but it's probably too much
17 detail. The other thing I think is there's a lot that's
18 changed over the last several years.

19 The points were made in the last panel that we
20 have reserved pricing changes, the ORDC's that are being
21 implemented in May of next year. The ELCC methodology, very
22 important, that is under significant development at this
23 point, and those are big changes that we think can support
24 moving forward with significantly scaled back minimum offer
25 price rules.

1 We do think that there are other things that we
2 should consider, and again we went through them in the last
3 panel, but the qualifications and the performance
4 requirements for capacity resources, the reliability
5 attributes, what they need to be looking forward into the
6 future as the resource space evolves.

7 Where they should be procured, how to sustain
8 transparent and accurate price signals for those services,
9 all those things should be evaluated as well as we move
10 ahead. So those are things that I think we would point out
11 as far as we'll probably move forward after the MOPR.

12 MS. GADANI: Thank you Mr. Bresler. And next we
13 turn to Doctor Joe Bowring, President of Monitoring
14 Analytics, please go ahead Doctor Bowring.

15 DR. BOWRING: Okay. Thank you. So let me
16 surprise you by saying my answer to the first question is
17 yes, but only advisedly because since we believe that the
18 negative impacts of leaving the MOPR in place would be
19 almost zero. Correspondingly the negative impacts of
20 removing it, what else would be close to zero.

21 So we think that in general renewable resources
22 as we've talked about today are competitive, and therefore
23 that the MOPR would neither require any significant amount
24 of temporal payment, temporal procurement or significant
25 dollar impact.

1 But the answer for the longer term, and even
2 medium term is no. We do think some additional changes need
3 to be made, but nothing of the dramatic type, for example,
4 moving to a bilateral market which you think really makes no
5 sense. We could talk more about that later.

6 But eliminating the MOPR is certainly preferable
7 to FRR as a number of commenters pointed out, particularly
8 some of the states. But the rule changes that we think are
9 necessary, and some of them are already in the works. And
10 I'll just mention them and hopefully not run afoul and
11 talking about details about ongoing Commission dockets. But
12 we need to address the market power, we need to address the
13 over forecasting issue. We need to address the firm fuel
14 issue. We need to address the definition of the VRR curve.
15 We need to address the obligations of capacity resources
16 and last but not least, we need to address -- and this has
17 been talked about today, what is the definition of the
18 reliability contribution.

19 All of those things, even though they sound too
20 complicated, are all in process right now. They're all
21 being considered right now, and need to be addressed and
22 resolved within a relatively short period of time. Thank
23 you.

24 MS. GADANI: Thank you Doctor Bowring for that
25 answer. Up next is Abraham Silverman, General Counsel of

1 the New Jersey Board of Public Utilities. Please go ahead
2 Mr. Silverman.

3 MR. SILVERMAN: Great to be here, thank you. I'm
4 also a no. I think we have an ample evidentiary record to
5 support returning to a pre-2019 MOPR today. As you all
6 recall we had for seven years a stable MOPR that was adopted
7 in 2012. It lasted really up until 2018-2019.

8 You know and with the response to these orders,
9 the Board here in New Jersey undertook a detailed analysis
10 looking at the various implications of MOPR and the resource
11 adequacy implications.

12 You know and our analysis shows that you are
13 going to have about 300 million dollars annually of excess
14 costs imposed on New Jersey consumers, starting in 2025.
15 That number increases to 2 billion dollars when you look
16 across the entire PJM footprint. Now you know there's a
17 number of analyses out there that all come up with slightly
18 different numbers, but it's a large number, and has a lot of
19 potential harm to consumers.

20 And I think the point is consumers receive no
21 benefits, no additional clean energy, and little, if any,
22 reliability benefits for this extra money that they're
23 spending. Frankly, I think the Commission has the legal
24 authority in the evidentiary record to tell PJM tomorrow to
25 simply return to reinstate the tariff language that existed

1 for you know, seven years prior to the 2018-2019 orders as
2 an interim measure.

3 That's why I really want to emphasize this.
4 Longer term the Commission has to look and incorporate
5 carbon value into these capacity markets in order to have a
6 just and reasonable market. It makes absolutely no sense
7 for there to be a federal system, a federal grid focused on
8 reliability and costs, and to have states, you know, running
9 an entirely different grid at the state level, largely
10 focused on decarbonization.

11 You know the competitive markets save consumers
12 in PJM and across the country billions of dollars a year,
13 and it's really unfair to tell states that somehow they have
14 to choose between the benefits of competitive markets and
15 their clean energy aspirations.

16 You know but it doesn't have to be this way, and
17 I think we should all you know, walk away from the
18 Conference today imagining that there's a system where PJM
19 actually helps states to achieve their clean energy goals,
20 allow states to dictate the carbon content of the capacity
21 supply stack, even have a forward clean energy market that's
22 integrated into our capacity market.

23 You know I'll just sort of end by noting you know
24 I was really struck that desired access competitive regional
25 wholesale markets to achieve clean energy goals is not

1 unique to New Jersey. As Judge Jagdmann earlier this
2 morning, is on record as supporting, allowing states to you
3 know specify the clean energy levels with emissions of
4 their content, of their energy supply, which the PJM market
5 was an account for or procure on a competitive least cost
6 basis, consistent with reliability.

7 That's a really powerful concept. And you know
8 to me that's what a just and reasonable future capacity
9 market is going to look like. That's what a successful
10 exercise, a cooperative federal thing is going to look like.
11 So you know, yes today, getting rid of MOPR, absolutely
12 J and R, but as we go forward it needs to be more than that.

13

14 We don't want to squander this unique opportunity
15 to really drive clean energy procurement through wholesale
16 markets.

17 MS. GADANI: Thank you very much Mr. Silverman.
18 Next up we're going to hear from Commissioner Daniel Conway,
19 Commissioner with the Public Utilities Commission of Ohio.
20 Please go ahead Commissioner Conway.

21 MR. CONWAY: Thank you very much. Good
22 afternoon. Thanks for the opportunity to discuss these
23 matters with you. And while my comments are my own, my
24 intention is actually to represent Ohio's interest in this
25 discussion. Before getting to the actual question, just a

1 minute of background because it's important to me for
2 everyone to understand Ohio's background and where it stands
3 currently.

4 We restructured retail generation service markets
5 in 2000. We had retail competition. Our vertically
6 integrated utilities were required to separate from their
7 generation assets, and they did and Ohio has a default
8 standard service option procured through a competitive
9 wholesale auction process which is provided by utilities for
10 customers that don't shop.

11 Our transmission owners were required to become
12 members of and transfer control of their facilities to a
13 FERC approved RTO, which they did, that is PJM. So Ohio
14 restructured, joined PJM based on the expectation that PJM
15 would provide a reliable transmission grid, and that the
16 wholesale bulk power markets that PJM oversees would provide
17 adequate supplies of power at all times, and also at peak
18 times.

19 And we relied upon the competitive model for
20 those bulk power markets that deliver reasonable prices. So
21 far I would say PJM and our participation has met
22 expectations. We have a reliable grid. We have adequate
23 supplies of energy at all times, and at peak periods, and we
24 have reasonable prices I would say. So now the question
25 that's been posed.

1 I think that FERC and PJM can accommodate the
2 state policy preferences at this point without engaging in
3 the complex and frankly, arbitrary approach, the current
4 expanded MOPR. I don't think there was an adequate record
5 that was made to support the institution of the expanded
6 MOPR.

7 The selective approach that was taken with regard
8 to how it was applied I think is problematic, but in any
9 event our view is that at the bottom of it the price
10 suppression case at this point that was made for the
11 expanded MOPR was too theoretical. More concrete evidence
12 of price suppression should be required before going down
13 that track.

14 So not surprisingly we favor reverting to a
15 targeted MOPR. However, that's not to say that we shouldn't
16 keep a close eye on future developments, including whether
17 state policies, preferences in the future, or other factors
18 do have a material impact on price formation in the
19 capacity market.

20 We should do that. And I think there have been
21 other panelists, some of whom are on this, members of prior
22 panels, and they're on this panel like Doctor Bowering, have
23 made this point. We should keep an eye on it for the
24 future. I'm resource technology and state policy preference
25 agnostic.

1 The type of generation or resource technology
2 that a state wants to deploy or retain demonstrates its
3 ability to meet demand consistently and when most needed.
4 And that type of resource should be able to participate and
5 compete for capacity revenue from the PJM capacity market,
6 but only to the extent that it actually provides capacity
7 performance value and no more. And that point has been made
8 by other panelists, prior panels too, and I agree 100
9 percent with it.

10 I just think at this point the case hasn't been
11 made that there's a problem, so let's not complicate our
12 lives with the expanded MOPR. Let's go back to the targeted
13 MOPR. So I think that would be a just and reasonable
14 result, and I think it should be -- and the consensus seems
15 to be that it should be done.

16 So Ohio would go along with that. I do have one
17 final caveat, and this has also gotten some attention from
18 some of the prior panelists. And I direct this to the FERC
19 Commissioners. Please don't do anything in the near term
20 that would disrupt our ability to get back on schedule with
21 the capacity auctions. We need to do that, and we need to
22 do it in an orderly fashion.

23 We don't need to open another Pandora's box while
24 getting out of the one we've already created. Thank you.

25 MS. GADANI: Thank you Commissioner Conway for

1 your thoughts. Our next panelist is Kathleen Barron,
2 Executive Vice President, Government and Regulatory Affairs
3 and Public Policy at Exelon. Please go ahead Miss Barron.

4 MS. BARRON: Thank you Jignasa. It's great to
5 see everybody. Good news for all of you. You seem to have
6 unanimity so far on this panel. It will not surprise you as
7 the nation's largest generator of clean energy, one of our
8 every 9, zero carbon megawatts comes out of one of our
9 machines, that we are in agreement that the Commission
10 should immediately eliminate the current MOPR in PJM.

11 I'm just going to start off by saying that you
12 know I noted that two days ago on March 21, that was the
13 five year anniversary of the date that a number of fossil
14 generators first filed a complaint asking for FERC to expand
15 the existing -- that existing MOPR beyond its original
16 purpose of addressing buyer side market power.

17 And a number of us told the Commission then that
18 the tariff did not need a change, so you do have an
19 extensive record that RPM was just and reasonable without
20 the expanded MOPR that we're all dealing with right now.
21 There's ample testimony in the record from Professor Willig
22 of Princeton who sponsored, who explained that these
23 programs have actually improved the efficiency of the
24 wholesale markets by internalizing and externality, a real
25 cost evolution of generation sources in the market.

1 And I looked back at our first pleading in this
2 docket this morning and it said, "The Commission should not
3 embark upon rule changes with such sweeping implications for
4 the operation of the markets, and implications for a state's
5 ability to achieve its legitimate objectives, without a
6 determination that there's actually a problem to be solved,
7 a clear statement of what that problem is, and a detailed
8 consideration of various options for addressing it, and the
9 consideration of the social cost and benefits of those
10 options."

11 And needless to say that did not happen, but I
12 commend you for calling this Conference today and doing
13 exactly that, and getting it on the schedule so soon into
14 the new administration, so very pleased to hear so many
15 people here today tell you that the original decision was a
16 mistake, the expanded MOPR should go away, and that we
17 should work on solutions.

18 But unfortunately, the fact remains that while
19 we've been litigating this policy for the last five years,
20 the U.S. has added 9 billion tons of carbon dioxide into the
21 atmosphere, just from the power sector. And the
22 co-pollutants that have been emitted associated with that
23 carbon pollution we all know have caused tens of thousands
24 of premature deaths.

25 And I am not saying that the pollution was caused

1 by the MOPR. What I am saying is that instead of using the
2 last five years to try to find a way to use the markets to
3 assist the states, and really the planet in making a dent in
4 carbon pollution, we've been working on ways to make clean
5 energy more expensive. So I'm glad that there seems to be a
6 sufficient amount of support to change course.

7 I will note that there are some folks who have
8 said that MOPR really has had no effect, or will have no
9 effect. Others have said capacity prices are going to
10 plunge without the MOPR. I don't think it can
11 simultaneously be true that MOPR is going to have no effect
12 at raising prices, and then say that prices for conventional
13 resources are going to plunge without the MOPR, but I don't
14 think it matters.

15 I think Stu Bresler gave us a pretty clear answer
16 to that, and in his view there is not a near term
17 reliability issue from getting rid of the expanded MOPR
18 given the quantity of resources in PJM at the moment and the
19 level of flexibility that PJM enjoys as a result.

20 So I think you've heard also unanimity that we do
21 need some other changes to address the evolving resource
22 mix. I think we should get on with those and if the
23 Commission wants to put PJM on a tight clap to get those
24 changes evaluated and on file, that's great, but the states,
25 consumers, the self-supply community and certainly the clean

1 energy community have spent a lot of time trying to deal
2 with how we're going to achieve our goals and deal with MOPR
3 at the same time.

4 And so I do not think we should wait for those
5 longer term solutions to get addressed and filed in an
6 expanded MOPR. Thank you.

7 MS. GADANI: Thank you Miss Barron for that. In
8 fact our next panelist is Ruth Ann Price, Deputy Public
9 Advocate for the Delaware Division of the Public Advocate.
10 The floor is yours Miss Price.

11 MS. PRICE: Thank you very much for inviting me
12 to participate in this panel. I want to say first that yes,
13 a targeted MOPR is preferable to what we have now, the
14 expanded MOPR. The disturbing trend for consumers is the
15 erosion of the benefits from the fundamental aspects of the
16 PJM capacity market caused by some supply side faults.

17 For example, the targeted reserve margin is 15.8
18 percent, yet PJM has been procuring at least 50 percent more
19 than that over the last few years at a cost of billions to
20 consumers. The flawed market seller offer cap, and I will
21 stop there. The consumer advocates have argued that CT is
22 the long reference of sorts.

23 These supply side fundamentals must be addressed.
24 In other words, nothing is just and reasonable until you fix
25 the supply (audio dropped).

1 MS. GADANI: Miss Price we cannot hear you.

2 MR. ROSNER: It looks like you pressed the mute
3 button accidentally.

4 MS. PRICE: The supply side of the demand side of
5 the equation will not remedy the supply side. That is our
6 priority. We are about to see wholesale prices jump
7 significantly for most parts of the region in 2021.
8 Capacity market prices will jump in the RTO by almost 100
9 percent, for most of the PJM region on June 1.

10 Transmission costs have increased by 50 percent
11 over the last five years. Energy prices are climbing up
12 from the historical low that gratefully gave us relief
13 during the pandemic. Consumers want and expect reliability.
14 Now that has changed somewhat to reliability at least cost
15 while meeting particular state policy goals.

16 It should be changed to reliability at the most
17 efficient cost while meeting policy. Consumer advocates
18 want deliberations done correctly rather than fast. States
19 should have the right to elect the resources needed for
20 reliability in their state. It is a fine line and a hard
21 one to draw to determine what subsidies are good and bad.

22 Further, almost all of the traditional resources
23 are getting some level of subsidies. I would also like to
24 say that the Commissioner from Ohio has made an excellent
25 point in noting that the expanded MOPR was premised on very,

1 very light evidence, if any. Thank you very much.

2 MS. GADANI: Thank you Miss Price. Our next
3 panelist is Doctor Roy Shanker, Independent Consultant.
4 Please go ahead Doctor Shanker.

5 DR. SHANKER: Thank you. And I'd like to thank
6 the staff and Commission for having me today.
7 Unfortunately, for Kathleen there's always a fly in the
8 ointment and that's going to be me. I don't agree. I don't
9 agree with the rest of the panel so far, partially maybe
10 with Doctor Bowering.

11 As a reminder for everyone, when addressing all
12 these types of subjects it's important that people
13 distinguish between market design and design principles
14 which would have their own benefits and problems, versus how
15 such designs interact with the presence or absence of the
16 types of subsidies and out of market payments we were
17 discussing.

18 They are separate but they interact, and the key
19 to understanding this is understanding the interaction. And
20 too much of what we've heard today, at least I've heard,
21 comingles those, it makes it hard to distinguish what we're
22 really talking about.

23 With respect to the first question I believe that
24 a terminated MOPR would not be just and reasonable and once
25 the action is proposed to be omitted, would truly go to the

1 subsidy issues and non-market payments. And even things
2 like carbon pricing were dealt with in some other
3 functionally equivalent in a just and reasonable manner.

4 They're a package. And segmenting them
5 selectively to the benefit of one party is just improper. I
6 broke this answer into pieces with respect to the second
7 part of the question. The question in and of itself
8 effectively acknowledges the basic problem with subsidies.
9 In a competitive market design it would not be sustainable
10 to maintain a supply side paradigm where one segment of the
11 market gets no subsidies, leasing prices are lowered by the
12 subsidies and the remainder receives both the market
13 payments and the subsidies are non-market payments.

14 It's irrational to believe that the unsubsidized
15 facilities can survive in such an environment. It should be
16 clear that either the party receiving the subsidies is being
17 overpaid, versus some appropriate just and reasonable rate
18 with the other party providing the same or superior services
19 is being underpaid. It can't be both ways.

20 Further differences in state by state temporal
21 implication of their programs and their responses to these
22 issues virtually guarantees that any programs being
23 implemented will have equal and pre-emptive results between
24 the various states. Ultimately, first movers in most of
25 this can bring together much better DL than those that wish

1 to see the proof in the pudding in how they implement their
2 programs.

3 I don't see any of the characteristics I just
4 mentioned as being acceptable results under the Federal
5 Power Act. Resolving this problem falls directly in
6 removing the bias in payments. The unequal payments for
7 what are assumed to be comparable, reliability products
8 fundamentally fails the J and R test, and that's basically
9 what you would be doing by looking at a targeted MOPR.

10 Either there is a market mechanism to do this
11 which I doubt exists. I don't think this can occur. I
12 believe there's really no mid-point. If you want to deal
13 with this problem, and you want to deal with it explicitly
14 in terms of the choice of picking winners and losers, I
15 think there's nothing really between a fully
16 non-discriminatory market and going all the way to the
17 other side of the process service. I'd be happy to talk
18 about that more.

19 The source of the problem is obvious, and the
20 question should be resolved around how to solve the problem
21 head on. The subsidies. Right now the only two available
22 to resolve this obvious bias and deficiency from my view, is
23 the MOPR. And I would agree it is a crude tool, but no one
24 has come up with one in the middle.

25 What they've come up with is designs that don't

1 work. There may be other ways to address this. For
2 example, bilateral resources that are not subsidizing,
3 instituting costs of services, something I think would be
4 horrible, or --

5 MR. ROSNER: Dr. Shanker we're at time.

6 DR. SHANKER: Let me finish the paragraph. In
7 any event that would probably trigger buyouts I'm trying to
8 avoid.

9 MS. GADANI: Thank you Doctor Shanker. You have
10 given us more to think about given the different opinion
11 than what we've heard so far. So maybe we can get into that
12 a little bit more. Next we're going to turn to Susan Bruce
13 with McNees Wallace and Nurick LLC, Counsel to the PJM
14 Industrial Customer coalition. Please go ahead Miss Bruce.

15 MS. BRUCE: Thank you so much. Good afternoon to
16 FERC Commissioners and staff. Thank you for this
17 opportunity to share the large customer perspective on this
18 very important topic. To give you some background, I do
19 think it's relevant for the conversation.

20 PJM licensees, a coalition of 30 large industrial
21 and institutional energy intensive customers within the PJM
22 footprint. Some of our members have facilities in states
23 pursuing public policies designed to support a more
24 sustainable resource mix. Some members have facilities in
25 states with different policies. Some have facilities in

1 both.

2 Customers pay for these policy decisions in many
3 ways, including but not limited to, non-bypassable charges
4 on their retail electric bills. Some PJM ICC members are
5 pursuing measurable sustainability initiatives on a private
6 basis, including investments in renewable PPA's.

7 Many are energy intensive and trade exposed
8 business where all in energy costs is the only consideration
9 that matters. In all cases, PJM ICC's require reliable
10 electricity at the lowest possible cost in order to produce
11 their products and services.

12 PJM ICC acknowledges the challenges presented by
13 the MOPR and shares the Commission's concerns about
14 customers paying more than they should for resource
15 adequacy. Truly customers are at the crosshairs here of
16 being asked to pay for state policies as well as wholesale
17 resource adequacy.

18 Numerous ideas have been offered on how to best
19 ensure this can be harmonized, and we have our own ideas
20 which we can get into later. But I think that there is a
21 fundamental tension that exists and should be recognized
22 that the objective functions being served here are different
23 between resource adequacy and resource design decisions.

24 PJM ICC acknowledges the benefits of the
25 centralized capacity construct that leverages competitive

1 forces, accountability and transparency to advance
2 reliability. If the Commission were to pivot to a targeted
3 MOPR, you know, we've heard a lot of interesting things here
4 today about the timeline whether or not that would occur,
5 when things get of concern.

6 But I think from our view vantage point there
7 needs to be some type of mechanism to isolate the supply and
8 demand impacts of state policies and exclude those impacts
9 from capacity pricing. If we are to have a long-term
10 durable market. If the resources supported by state policy
11 is only economic, as a result of the state support it seems
12 counterproductive to include that policy decision in pricing
13 outcomes.

14 At the same time, customers should have some sort
15 of explicit recognition of the resource adequacy of those
16 megawatts that they are paying to support, as long as they
17 have comparable performance requirements. PJM ICC believes
18 there are other incremental changes to PJM markets that are
19 of value, and we look forward to discussing that.

20 To close though we would say that energy
21 intensive businesses really do look to FERC to fulfill its
22 responsibility to ensure the long-term durability of the PJM
23 capacity construct, and I look forward to the questions and
24 conversations. Thank you.

25 MS. GADANI: Thank you Miss Bruce for offering

1 that perspective. We'll turn to our next panelist, Elise
2 Caplan, Independent Consultant on behalf of the Sustainable
3 FERC Project. Please go ahead Miss Caplan.

4 MS. CAPLAN: Thank you so much Jignasa. So
5 generally the consensus at a broad conceptual level that
6 moving away from the current MOPR and its recent expansion
7 to a theoretical targeted MOPR does seem to make sense.

8 But I do want to talk a little bit about the
9 concept of a targeted MOPR to start with. Given the history
10 of what we've been through with the MOPR discussions and the
11 rule changes over the past 10 years, I would urge extreme
12 caution in developing such a targeted MOPR.

13 I don't think there is actually any evidence of
14 what people describe as buyer-side market power. I don't
15 even think we know what that really looks like. So for
16 example, a state decarbonization policy may result in the
17 procurement of new offshore wind, and when that enters the
18 market you could have a reduction in energy and capacity
19 prices, and that could be even less than the present value
20 of the cost of the contracts.

21 That does not mean there's any kind of buyer-side
22 market power happening there. So I'd be nervous of any kind
23 of analysis or threshold that would determine what is
24 buyer-side market power. Instead, I would say if there's
25 going to be a targeted MOPR, you would have to have a

1 similar concept as regionally in the capacity market where
2 you just exclude certain types of resources, so any
3 resources development pursuant to state policies or for
4 integrated utility self-supply would just automatically not
5 be included.

6 I would much rather see no MOPR and even a move
7 to a residual market. I think as has been pointed out
8 throughout the day, there's a lot of really critical issues
9 to be addressed. Re-examining resource adequacy,
10 re-examining whether capacity is currently defined even
11 makes sense, looking at energy and ancillary services
12 market.

13 So I think it's really important to kind of you
14 know move the MOPR out of the way, but if you're just going
15 to create this sort of new little window under this targeted
16 MOPR, that allows for the reopening of that problem, I would
17 really urge against anything like that and define it
18 extremely narrowly.

19 MS. GADANI: Thank you Miss Caplan, I appreciate
20 that insight. Our final panelist is Sari Fink, Senior
21 Director, Electricity and Transmission Policy with American
22 Clean Power. Please go ahead Miss Fink.

23 MS. FINK: Thank you for inviting me to
24 participate in this panel. I think that replacing the
25 current broad MOPR with a targeted MOPR that only addresses

1 buyer-side market power could be just and reasonable. We
2 really need to get back to refocusing our market power
3 mitigation on things that it should be used for, to protect
4 consumers from an exercise of market power, and not to
5 dictate their capacity choices.

6 I do not believe the just and reasonable standard
7 was ever meant to replace consumer choice, and I include in
8 this state policies which in my view are a reflection of
9 consumer choice within that state. So the state wants to
10 support a set of energy resources to meet its particular
11 goal, in the day ahead standard should not be used to
12 silence legitimate expression of consumer choice.

13 While I strongly support transitioning away from
14 MOPR, completely eliminating the MOPR would be insufficient.
15 If the policy objective is to decarbonize your energy system
16 in the most competitive, reliable fashion possible, as our
17 resource mix changes, I believe we will need to create bold
18 new ways of operating and planning for a different type of
19 portfolio.

20 We need to rethink resource adequacy at large,
21 and ensure that we are still using the right metrics when
22 planning for the right scenarios. Peak reserve margin as a
23 metric of resource adequacy is becoming less and less
24 meaningful. Reliability threatening scarcity events have
25 been occurring at off-peak times of day and times of year on

1 many systems.

2 I believe that we need to get to a place where
3 PJM's market rules don't just accommodate, but actively
4 facilitate the attainment of state policy goals and consumer
5 choice with respect to what types of resources they want
6 their capacity to support.

7 I believe this could be a chance to create a
8 truly residual market. There's been a lot to learn in
9 models proposed, and I think it will be very important to
10 fully examine all of these options, and to understand the
11 implications of each. The MOPR has been particularly
12 challenging for many renewable energy projects.

13 Due to the high default offer prices, project
14 developers have had to use the unit specific exemption
15 process, as it is the only way open to them to be able to
16 have a bid price that represents their true costs. This
17 process has been administratively burdensome.

18 To fully construct the definition of what
19 constitutes a state subsidy has put PJM in the untenable
20 position of trying to police state policies, and trying to
21 parse through and understand the myriad of ways in which
22 renewable project developers commercialize their various
23 revenue streams.

24 PJM's job is to maintain reliability, not to be
25 forced to try and understand the intricacies of renewable

1 developers financing models. I think we need to end this as
2 soon as possible, and I really urge the Commission to
3 institute a fix to this unjustified MOPR before another
4 cycle begins, thank you.

5 MS. GADANI: Thank you Miss Fink. I appreciate
6 it and thank you again to all panelists. I was going to
7 follow-up on a question, but it's anybody else who has a
8 response to what they've heard or if the Chairman or
9 Commissioners want to ask a question please raise your hand.

10 My follow-up was to Doctor Shanker and Miss
11 Bruce. Having heard the discussion today about the state's
12 desire to sponsor certain resources and their statements
13 that this is something that is adequately -- is within the
14 state's rights. How would you recommend states implement
15 that desire? I ask Doctor Shanker to answer first, and
16 then Miss Bruce if you have anything to add. Thank you.

17 DR. SHANKER: Well actually it's interesting to
18 put your question in the context of the comments of Mr. Izzo
19 regarding what he said. He said those resources, the plan
20 is there, and the ship has sailed. And somebody should
21 think about that and understand that that should tell you
22 that the state values those resources and the implications
23 of those resources, whether or not the MOPR changes.

24 And if they're sunk they made a decision to spend
25 those resources independently. And that's a good thing and

1 that's perfectly consistent with what I believe the
2 Commission would agree is in their state prerogative in
3 making those choices.

4 They ought to give this Commission
5 pause, and start to ask the question if you can make that
6 decision, and if people are willing to make that decision,
7 where does the Commission -- FERC's responsibility lie,
8 particularly under the Power Act, and with respect to just
9 and reasonable?

10 I'm a very strong believer in climate action.
11 I'd like to see it done through a carbon tax. I notice that
12 there's not one federal legislator, Senator or Congressman
13 on any of the panels. That's where this really belongs in
14 the address. The Commission's mandate is fairly clear, go
15 for just and reasonable rates. I don't think they include
16 having a subsidized plant fund.

17 If people want to do certain things, the states
18 certainly are willing and welcome to do that, but there's
19 consequences. And there's also a fix, but the fix isn't
20 here and it's not by arguing in favor of subsidies that in
21 general for most of the panelists I think with the exception
22 of Doctor Bowering, favors no particular interest.

23 Let's get a uniform policy where it belongs in
24 the legislature. Let's recognize that people are going to
25 spend more than the people paid twice problem. They're

1 willing to do that. They've already obviously taken on that
2 risk. And let's approach it a little more rationally about
3 who has what responsibilities.

4 And I think that's an overreach to think that the
5 entire state policy problem relies on the Commission acting
6 in a small sector of the economy. I don't see it in the
7 Power Act. I don't see it anywhere really other than in
8 this I think concordance notion which I find sort of
9 trouble.

10 MS. GADANI: Thank you Doctor Shanker. I know
11 Commissioner Conway has his hand up, but I'll go to Miss
12 Bruce first and then Commissioner Conway. Miss Bruce did
13 you have anything to add? Miss Bruce we can't hear you.

14 MS. BRUCE: So sorry, so sorry. I certainly
15 acknowledge state's rights and authority to pursue resource
16 mix changes within their state. That is certainly within
17 their prerogative. I think where some of the issues rest
18 then is you know sort of being forward looking as to what
19 this means for our region's our economy and the region,
20 development.

21 We are in a time of tremendous change within the
22 industry, and I think that we've seen the capacity markets
23 operate well to facilitate a big fuel switch. And so I
24 think that there are forces there that from a large customer
25 perspective that we want to see maintained.

1 Not all states when they are pursuing their state
2 policies are being driven by renewable and sustainability,
3 and that's fine, and that's fair. So I think we have to
4 look at what the wholesale market is going to provide, and
5 how you know if we're in a place where we're looking at
6 perhaps more piecemeal approach to resource mix decisions,
7 and that is meant in the most you know, without any rant to
8 it.

9 But if we're looking at long-term contracts for
10 example, how that impacts the customers years from now.
11 We're very mindful of this time that we're sitting at in
12 terms of the fuel mix change, and this bridge that's
13 necessary, and we see the competitive market as being the
14 place to drive that engine, for the economy as a region. So
15 thanks for the question.

16 MS. GADANI: Thank you Miss Bruce. Commissioner
17 Conway you have your hand raised?

18 MR. CONWAY: I do. My comment is really prompted
19 by something that Sari Fink, she made a comment at the
20 introduction to which was if the policy objective is to
21 decarbonize in the most efficient and reliable manner, and
22 then went on.

23 I would just like to make clear
24 that everyone understands that my position, and Ohio's
25 position is not opposed to decarbonization, but in the

1 context of how this capacity market should be run, how it
2 should provide that resource adequacy for a state like Ohio,
3 which has cast its lot with PJM and its wholesale markets,
4 including the capacity market.

5 The policy objective is not to decarbonize in the
6 most efficient and reliable manner. The policy objective is
7 to have a reliable and satisfactory resource, and adequate
8 resource supply from PJM in the most efficient manner, and
9 also I think we can do that while accommodating state policy
10 preferences, including those that are directed toward
11 decarbonization efforts.

12 But reliability is non-subservient to
13 decarbonization efforts in my view. I think that is a wrong
14 path to be taking. Not that there's anything wrong with
15 decarbonization. It is a good objective, but let's not make
16 a mistake about what's driving, you know, where the cart is
17 and where the horse is here in this discussion.

18 Reliability is key. It's non-negotiable, it's
19 not subservient to decarbonization efforts, thanks.

20 MS. GADANI: Thank you Commissioner Conway. I
21 will move on to the next question. I know we're short on
22 time, but I would like to get one additional question for
23 the panelists here. Next question is would removing the
24 current MOPR in PJM and simply replacing it with a targeted
25 MOPR shift costs among states, or otherwise favor certain

1 states over other states?

2 Could it result in shifting of one state's
3 public policy preferences to another state. And what do the
4 panelists think is the role of the Commission in addressing
5 such cost-shifting? Are there ways to mitigate this? If
6 these concerns exist. I'm going to do, I know Commissioner
7 Conway just answered for his state, what their focus is, but
8 I will turn to him to see if he would like to address this
9 question.

10 MR. CONWAY: Sure. Thank you. Thank you
11 Jignasa. I would. I think that arguments about cost
12 shifting can miss the primary point. In this regard I think
13 the capacity markets can serve its purpose, regional
14 reliability. That's at the top of the list of things to be
15 keeping in mind. Keep the lights on, while at the same time
16 not undermining individual state preferences.

17 The key to it is appropriately evaluating
18 resources based on their capacity contributions and
19 capabilities. Price floors should be only employed when
20 there is true market price suppression demonstrated by the
21 evidenced, and they should be applied on an even-handed, not
22 an arbitrary basis.

23 And as I said I'm generation and resource
24 technology neutral. I am a fan of decarbonization, but I am
25 not neutral about whether a resource participating in and

1 getting payments from the RPM capacity market must provide
2 capacity performance value that's commensurate with the
3 level of the payments it's getting. There must be a
4 matching of those two things.

5 And in that vein, I also would say the consumers
6 from a state like Ohio, which having restructured are
7 entirely dependent on PJM for generation resource adequacy,
8 particularly during critical peak periods as well as other
9 times during the year, shouldn't be required to help pay for
10 other state's generation technology preferences through
11 payments that are greater than the capacity performance
12 value that we are receiving from those resources.

13 The capacity market's purpose to incent long-term
14 commitments to resources that are dedicated to, and that are
15 capable of performing consistently at the most critical
16 times to assure that there are adequate generation supplies
17 to meet consumer needs. I do agree that it should not be
18 used as a source of funds whose primary purpose, or even
19 ancillary purpose is simply to support state public policy
20 preferences.

21 So I don't think that removing the current
22 expanded MOPR in PJM and replacing it with a targeted MOPR
23 like the prior MOPR, would result in improper cost shifting
24 as long as the state policy preferred resources are
25 appropriately valued, based on their capacity contributions

1 and capabilities.

2 So the devil is in the details. How do you value
3 these resources and their capacity contributions? And
4 there's been a lot of conversation on this point during the
5 previous panel that I was listening to, and I think Doctor
6 Bowring's comments you should take to heart, and we should
7 be really focused on that, because I can tell you if Ohio --
8 if we go down a track where we improperly value these state
9 policy preferred resources, which frankly are the
10 intermittent resources like the offshore wind.

11 If we improperly value them, and as a result we
12 end up having reliability problems or cost shifting, there's
13 going to be hell to pay. And if you look to Texas to see
14 what's happening when not enough attention is paid to that
15 primary point. So with that I'll stop. Thank you very
16 much.

17 MS. GADANI: Thank you very much Commissioner
18 Conway. I see a few hands raised, but before I go to them I
19 wanted to see if Miss Price had anything she wanted to add
20 to this conversation. Miss Price? Miss Price if you're
21 speaking we can't hear you.

22 Okay. We will move on, but if Miss Price has
23 something she wants to share please raise your hand. I
24 think I had Mr. Silverman's hand up first, so we'll go to
25 Mr. Silverman, and then Miss Caplan, and then Roy Shanker

1 and then after that Joe Bowring, so in that order, so please
2 go ahead Mr. Silverman.

3 MR. SILVERMAN: Great thank you. In regard to
4 cost shifting, I find this argument a little bit curious,
5 and I would recommend people take a look at the modeling
6 work that we did here in New Jersey as part of our resource
7 adequacy proceeding. And what we actually saw is when you
8 eliminate MOPR, and when you increase state clean energy
9 incentives on a state by state level, what you actually see
10 is prices falling across the whole PJM footprint for
11 capacity.

12 So I think that you know, there's a really you
13 know, a really interesting element here that I think
14 sometimes gets a little bit confused when people talk about
15 cost-shifting. Because in New Jersey you know values clean
16 energy resources, and we buy more of them. We're going to
17 be decreasing prices for a lot of consumers.

18 And yes, absolutely we have to maintain
19 reliability. Of course that is all job one and we all see
20 what happens and Texas is a real tragedy. But the goal is
21 not to think of clean energy resources as the enemy of
22 reliability, it's to make sure that we're applying the
23 appropriate reliability metrics so that we achieve exactly
24 what my colleague from Ohio was just suggesting.

25 But yeah, no I don't think we need to worry that

1 we're somehow promoting revenue inadequacy, or otherwise you
2 know shifting costs from state to state, because as long as
3 the cost of the subsidies is borne by the individual states,
4 that's not a concern.

5 MS. GADANI: Thank you Mr. Silverman. Elise
6 Caplan you had your hand up.

7 MS. CAPLAN: Yes thank you so much. Abe actually
8 just made a couple of really excellent points, but to sort
9 of touch on these as well. I always find this topic of cost
10 shifting very confusing and it seems to be a bit of a red
11 herring to me, because in fact it is the MOPR itself that
12 would then push the cost-shifting.

13 If a state is able to bid, or if the owner of a
14 resource is able to bid that resource into the capacity
15 market at an offer for the capacity remedies that are
16 needed, accounting for other sources of revenues such as
17 through bilateral contract, then you would actually have
18 this sort of the true need for capacity market revenues.
19 When you have a MOPR then you have an artificial floor on
20 that offer and it actually does increase capacity prices.

21 And it does impose costs on other states. So I'd
22 say it's the MOPR that sort of artificially creates a
23 cost-shifting. And I would also think that you know when we
24 look at changes to the capacity markets, it's important to
25 look at sort of what's happened over the past few years. A

1 lot of folks on today have talked about the excess
2 procurement which does have a cost to consumers.

3 And not only that, if you look within PJM and
4 somewhat within the other eastern RTOs, almost all of the
5 new development has been new natural gas fired resources.
6 And those are pretty much developed by merchant developers,
7 and it's really not clear, and I guess the time will tell
8 what the reliability impacts are of increasing the
9 reliability of so much natural gas during times of system
10 stress.

11 We don't know if they have any kind of firm
12 contracts for natural gas. We saw what happened in Texas.
13 So there's reliability questions from any kind of
14 overreliance of one resource, and as has also been noticed,
15 the whole way that resource adequacy metrics that are
16 currently used have been developed, really doesn't fit the
17 new kind of group of resources, decarbonized grid,
18 renewables, and storage and a more active demand side.

19 So all of that does need to be rethought in a way
20 that's beneficial. I don't think we should just make any
21 assumptions about detriments to reliability.

22 MS. GADANI: Thank you Miss Kaplan. I was going
23 to jump to Mr. Shanker, but I know that some of the
24 Commissioners have questions as well. So why don't we go to
25 Mr. Shanker, and then I'll give Commissioner Clements a

1 chance to ask a question. I know there are others who want
2 to respond too. I'll get as many people as possible.

3 DR. SHANKER: I'll try and be quick. First I
4 would refer the Commission to testimony or statements
5 submitted by the State of Pennsylvania in 2011, comments
6 2012 in response to the first round of subsidized combustion
7 turbine units that brought MOPR issues.

8 And then Chairman of the Pennsylvania Commission,
9 Commissioner Powelson wearing that hat submitted for the
10 Commission very strong words saying he didn't want other
11 people -- in this case, Maryland and New Jersey, dropping
12 prices when he preferred to follow a path where there were
13 strong market price signals indicating whether or not people
14 should be consuming.

15 So lower prices may sound good just by
16 themselves, but it is not the end of where state policy
17 comes in and that's a good example. The second thing to
18 understand is there's a temporal aspect to this, and that
19 over time somebody is going to be last in this, and lower
20 prices mean higher subsidies.

21 And the person that's at the end of the line is
22 going to be facing the highest out of market costs. Other
23 market costs in general may be lower for them, which does
24 raise some questions about market power activities or not.
25 But the bottom line is the person at the end of the line is

1 going to wind up paying higher subsidies if they want to
2 achieve comparable objectives.

3 MS. GADANI: Thank you. I realize there are
4 people who have their hands up, but I would like to give the
5 Commissioner a chance to ask her question. I expect some of
6 these folks that have their hands raised will be responding
7 to her. So Commissioner Clements would you like to go ahead
8 and ask your questions?

9 COMMISSIONER CLEMENTS: Thank you Jignasa for
10 indulging my question, and I don't mean to throw us off.
11 I'm also kind of fair about the etiquette of these technical
12 conferences. I do want to make sure we have a chance to get
13 as many of these ideas on the record, and flush out some
14 things that have been brought up, but we have loose ends
15 around. So I'm hoping to ask this question to Doctor
16 Bowring and Mr. Bresler, and it's related to some of the
17 things that folks have been saying about customer choice,
18 state's preferences and bilateral contracting.

19 And I'm wondering if you've had a chance to look
20 at the proposal that Sari Fink and others put together on
21 the commodity, or the capacity as a commodity proposal at
22 one of the recent PJM workshops. I'm curious if you see the
23 benefits or drawbacks in that model relative to a more
24 targeted MOPR approach with no other immediate capacity
25 changes as we've talked about.

1 And I'm also curious if it would help address the
2 market power and affiliate preference concerns that you
3 raised earlier, as well as the locational considerations
4 that I think Stu you raised earlier relative to bilateral
5 contracting and a residual construct.

6 MS. GADANI: So we'll start with Doctor Bowring
7 first to answer Commissioner's question and then Mr.
8 Bresler.

9 DR. BOWRING: Sure, sorry I was waiting for Stu
10 to go. So yes, so thank you Commissioner. So I mean I
11 think my answer on this is similar to the answer I gave
12 earlier today which is that I mean first of all capacity is
13 a commodity right now, and that's really the point. It's a
14 homogeneous commodity that's one of the fundamentals of the
15 way the capacity markets work.

16 And I think it's essential that we continue to do
17 that which comes back to defining capacity properly using
18 the ELCC, and when done correctly and obligations. And I
19 also think that capacity is a commodity, that the capacity
20 market as it's currently designed meets the objectives of
21 allowing bilaterals, because it allows -- there's no
22 prevention of bilateral.

23 And I didn't hear anyone explain how it is that
24 bilaterals are not permitted under a transparent market. In
25 fact, it makes it easier and more competitive for bilateral

1 transactions. Bilaterals are less transparent, pretty much
2 non-transparent, subject to market power and subject to the
3 provision of asymmetric information.

4 So I think that the current capacity market
5 actually allows for what you want, which is that it's the
6 freedom of participants to engage in any bilateral they
7 want. And there's nothing about the capacity market that
8 prevents it. So again, I hope I'm answering your question,
9 thanks.

10 COMMISSIONER CLEMENTS: Thank you. And -- sorry
11 go ahead Stu, and I can as a follow-up.

12 MR. BRESLER: Thank you Commissioner, and just
13 very quickly, I think one of the fundamental underpinnings
14 of the PJM markets and the capacity markets certainly is no
15 exception, is that bilateral contracting and self-supply
16 should really form the bulk of the trades within the market.

17 And I don't think like I said, the capacity
18 market is any different. I think to the extent that the
19 current form of the MOPR gets in the way of bilateral
20 contracting, because of the way the MOPR would apply to
21 contracted resources, that I think is problematic. And so
22 if there's a way we can deal with that part of it, then I
23 think we should.

24 And I think the proposal that Sari and her folks
25 have put forth is one that we should consider as part of our

1 stakeholder discussion and see how it plays out when we
2 compare it to really some of the principles that we've put
3 forth as to what the capacity market should do in the space
4 of again, clean energy goals on the parts of the state.

5 COMMISSIONER CLEMENTS: Thanks and I guess when I
6 was thinking about a capacity product, I was thinking of a
7 more formalized geographically based product with a tracking
8 system that provided some transparency. And one other
9 question on the bilateral front, if we were in a residual
10 construct and others can answer this question as well. Sari
11 might have thoughts that she wants to start with in terms of
12 the benefits of that proposal.

13 The other part that I'm trying to get at and have
14 been trying to get at is the idea that you know if we have a
15 residual capacity construct with a set of bilaterals and
16 customers get to choose, and customers within states can
17 inspect whatever calls they want to inspect, a choice they
18 want to make.

19 Is it a necessary outcome that there's market
20 power concerns, lack of transparency, and it's really a
21 preference, or can we do things to protect against those.
22 I've seen another context for example, I've seen it put
23 forward the proposal things on the Allegheny principles to
24 get at competitive procurement, and raises your process.
25 Those reporting processes we can put in place. So I'm

1 curious in both, specific to the commodity proposal, and
2 then also other ways to get at the issues in the bilateral
3 context.

4 MS. GADANI: Commissioner Clements, Sari does
5 have a hand up and so does Doctor Shanker. Would it be okay
6 if they proceeded in that order to answer your question?

7 COMMISSIONER CLEMENTS: Thank you did you mean
8 Sari?

9 MS. GADANI: Yes Sari Fink.

10 COMMISSIONER CLEMENTS: Thanks.

11 MS. GADANI: Miss Fink please go ahead.

12 MS. FINK: Thank you. I really appreciate that
13 viewpoint. And just I wanted to say that I really view this
14 from a very personal lens in a lot of ways. You know I live
15 in Maryland and people come to my door and they sell me
16 green energy as an option. And I know those are based on
17 RECs, and while that's fine, it's what he have at the
18 moment.

19 I also know that my electrons are actually
20 coming from you know, the coal plant down the road, and my
21 capacity dollars are going to that coal plant. But if
22 somebody could come to my door and tell me not only can I
23 sell you green energy, but I can sell you capacity credits
24 for the solar plant down the road, or that regional wind
25 plant, so that my dollars are not supporting those coal

1 plants, you know. I would take that deal. I'd be willing
2 to pay for that. I would be willing to pay additional
3 dollars for those capacity credits.

4 And I think that is one thing that's really
5 missing in the markets right now is this capturing consumer
6 preferences, and consumer willingness to pay. And I think
7 that's why I support, you know, the residual market auction
8 construct that Ian and the folks at Gable put together is
9 that you know if I agree, I correctly agree that
10 decarbonization is not every state's goal, but then if you
11 have a residual reliability backstop auction, Maryland and
12 New Jersey can make the deals they want.

13 And Ohio can get their reliability needs out of
14 the residual backstop auction. And I don't think we can say
15 that all of renewable energy is not reliable, and if you
16 leave it up to the market to come up with solutions, I think
17 there's a lot of innovation out there that's untapped,
18 because there is no clear path to selling that to consumers
19 that want it, so thank you.

20 MS. GADANI: Commissioner Clements, Doctor
21 Shanker had his hand up. I was wondering if it's okay to
22 have him speak, and then I know Commissioner Danly had a
23 question for Doctor Shanker as well.

24 COMMISSIONER CLEMENTS: Okay.

25 MS. GADANI: Thank you.

1 DR. SHANKER: May I answer now? Okay.
2 Commissioner Clements let's assume for the purposes of your
3 question that there is no MOPR, so that will make things a
4 little easier. Maybe a little expansion of what Doctor
5 Bowring was trying to say might help. You can accomplish
6 exactly what you described. You can do any bilateral you
7 want, you can you know, buy a wind farm and then go market
8 REC individually if you want and set up a company to do
9 that. You can do that today.

10 You then simply bid into the auctions as a price
11 taker, and you get all the benefits that Doctor Bowring
12 mentioned of transparency, market power issues become --
13 they're never gone, but they're always better off if they're
14 transparent. There is absolutely no notion to a residual
15 that is beneficial. And this is where the make the point
16 earlier.

17 Partition subsidies are MOPR-like actions against
18 subsidies for market design. The current market design is
19 totally flexible in this respect. It's a function of the
20 initiative and business arrangement by people who want to
21 support different kinds of resources with different
22 characteristics and attributes. Totally accepts that.
23 There's no barrier to it, and in fact what the auction does
24 if it's done right, and I probably have some questions about
25 some of the transmission modeling in the new world.

1 But if it is done right, there's no reliability
2 issues here, and what it does is assure that there's no
3 reliability issues. As it gets down to some of the more
4 detailed transmission load and generation vulnerability
5 modeling when you have a lot of intermittent resources.

6 But assume again, for a moment, it's done
7 correctly. You can do exactly what you want to do in a more
8 reliable and efficient manner under the PJM auction market
9 design as it stands.

10 MS. GADANI: Thank you Doctor Shanker. I'm
11 clearly not doing this as well as David does in terms of
12 collaborating this. But I know there's a very good
13 conversation going on, so I apologize for interrupting. I
14 did want to see if Commissioner Danly wanted to ask his
15 question, and then I might turn this over to the Chairman so
16 that we can get into the Chairman and Commissioners part of
17 the conversation, because I know we're running out of time,
18 so Commissioner Danly would you like to ask your question?

19 COMMISSIONER DANLY: Yes. This is for Doctor
20 Shanker. My question is you seem to say that the only
21 rational choice is to go either with a full MOPR, or to
22 abandon the markets and return to traditional costs of
23 service ratemaking. So if I understood you correctly, could
24 you explain why that is and could you also tell us what the
25 effects of having a limited or targeted MOPR would be on

1 both capacity prices and reliability?

2 DR. SHANKER: Okay. Let's try and do it in two
3 pieces. And you may have to remind me the second question.
4 The reason I say there is only -- there are other things
5 that we can do. We can go to an energy only market, okay,
6 and that would be something of an alternative.

7 But where we're driven to is if you really want
8 efficiency, and you really want to work in a world where you
9 assume that you're getting auction for fungible products,
10 some people are going to get outside payments and some
11 people are not, because you're effectively picking winners
12 and losers. This is no longer an auction. It's just a
13 display stand for the preferences that are coming out of the
14 states which some ought -- the majority of this panel thinks
15 are appropriate, and I have a lot of questions about.

16 But then as you move, and now this is question of
17 design, design interacting with any of these preferences
18 along the path starts to integrate the subsidy issue. The
19 example I just discussed with Commissioner Clements is a
20 good example. That discussion only makes sense in the
21 removal of a MOPR and therefore an open door on potential
22 subsidies.

23 And I would like to think there were some middle
24 grounds. I think there are some holding positions
25 potentially, but I spent a lot of time thinking about it,

1 and I always get to the other side that in the middle you're
2 going to be stuck with somebody making subjective judgments
3 and expressing their favoritism, picking winners or losers
4 in one way or another.

5 They'll do it by the nature of the subsidy, or
6 they'll do it by the nature of the design. And you swing
7 all the way to the other side, and only when you get to
8 costs of service you say hey, let's find the most efficient
9 way of integrating the resources that interact with each
10 other and the strong interactions between wind, solar and
11 storage as a good example. But they do so in a
12 non-divisible manner.

13 And if I can mention this is an issue of
14 discussion at the ELCC docket. I won't go into who said
15 what. But if it's not divisible, then you don't know who to
16 give credit to at the end. You only know what's the best
17 solution from a potential reliability view, and that doesn't
18 help you in the market.

19 It helps you in the cost of service world because
20 if I was in planning, and I was in charge of a cost of
21 service rule, I'd be an idiot not to use a tool like the
22 ELCC. The moment you tell me I have to give somebody credit
23 3 megawatts instead of 2 megawatts, and we go into an
24 auction, I've done something very bad if I've interjected
25 some sort of subjective judgment in there.

1 And it's even worse if I've done an interaction
2 with subsidies. And there isn't a logical stopping point in
3 between. I'd like there to be, but there isn't, and I'm
4 more than willing to listen to people propose logical
5 stopping points. I was asked to look at some of the various
6 proposals that came up including what we -- and they are --
7 you can't avoid it.

8 MS. SHOOK: Jignasa can I jump in for a moment.
9 This is Kit Shook from OGC.

10 MS. GADANI: Yes please.

11 MS. SHOOK: Thank you. And so I appreciate the
12 folks who brought up the ELCC a couple of times in their
13 conversation this afternoon. We kept it at a very broad and
14 high-level, but that is an open docket at the Commission
15 though, so I would request that we keep it either stop
16 talking about it, or keep it very, very, high-level. Thank
17 you.

18 MS. GADANI: Thanks Kit for that reminder. I
19 appreciate you jumping in.

20 COMMISSIONER DANLY: Jignasa can I, this is
21 Commissioner Danly, can I just ask Roy to very quickly just
22 answer the second half which is given the lack of limiting
23 principle that you just highlighted, what would happen?
24 What is your prediction of what would happen if there is
25 either an eliminated or a targeted MOPR going forward.

1 And because we do have time constraints, we
2 should probably keep the answer short, thank you.

3 DR. SHANKER: Real short is that I think it will
4 push us -- Gresham's law you know, bad money pushes good
5 money out. This is a variant to that. You're going to see
6 a drift towards something where competitive markets are
7 less, if not totally intended. I think it's a question of
8 time. I can't think two years or 10 years, but I know
9 that's where we're going.

10 I see it already. I reviewed financings for a
11 number of parties. Less so because I'm a glass half full
12 person, and for the last few years viewing these kinds of
13 discussions that we've had today, I'd recommend that people
14 not invest in certain areas. And I know that's going to
15 continue as it's shouldn't.

16 MS. GADANI: I will have one more person respond.
17 It's Kathleen you want to respond, and then I'm going to go
18 ahead and turn it over to Chairman Glick after that. As
19 people know we will be requesting comments after this
20 Conference, so for anyone that did not get a chance to speak
21 I hope you will submit comments.

22 So Kathleen I'm turning it over to you, and then
23 we'll turn it over to Chairman Glick.

24 MS. BARRON: Yeah thank you Jignasa. It was
25 actually to a point before that exchange that James and Roy

1 just had, but I wanted to make Roy happy and say that I
2 agree with him on one thing, and that was in response to
3 Commissioner Clements' question about assuming the MOPR goes
4 away, then what are the other options going forward.

5 And I guess the way we see it as Roy said, is
6 that opens up a whole host of opportunities, both at the
7 state level and on behalf of the market in general to
8 contract, to add resources and to have those contracts go
9 into the auction as price takers. So the reason I raise
10 that is because the gap that we see is not the state's
11 ability to do that, but it's more the issue of carbon
12 pricing, and that has come up a couple times today.

13 You already referenced it as something that can
14 only happen in Congress, but there is an open proceeding
15 here at the Commission on carbon pricing, and I guess we
16 would encourage you to focus on that because that is one
17 thing the states cannot do effectively by themselves. They
18 cannot address the leakage issue, and that is something that
19 we would like to see you consider requiring PJM to put in
20 its tariff at the state's option, the ability to use a
21 carbon price and to control leakage and then have the
22 revenues from that reflected in customer bills as a way to
23 mitigate the wholesale price impact of it.

24 So we'll cover this in post Conference comments,
25 but I just wanted to mention that that is one thing that is

1 a way for the Commission to help states address their roles
2 that is not available to them, unlike some of the existing
3 tools that they're already using where they could create
4 once MOPR goes away.

5 MS. GADANI: Thank you very much. Chairman I'm
6 going to turn it over to you, so that you and your
7 colleagues have enough time to ask questions. We have a lot
8 of people interested in continuing this conversation, so
9 I'll hand it over to the Chairman.

10 CHAIRMAN GLICK: Thank you very much Jignasa, and
11 again thanks to everybody. This has also been a very
12 helpful panel. I want to make sure I leave some time for
13 Commissioner Christie to ask questions as well, so I'm just
14 going to ask one question, and then after Commissioner
15 Christie, we'll come back, and I'll wrap it up.

16 I'm interested, there's been a lot of discussion
17 lately and I know there's been some studies about possibly
18 in some of these in the eastern RTO regions forming or
19 having some sort of auction for just clean energy resources
20 on a regional basis. And some of that makes a lot of sense.
21 Obviously, you can get the least expensive, most efficient
22 resources chosen if the auctions run appropriately and so
23 on.

24 But I was curious what the states might think
25 about that if it's a workable option. So I wanted to start

1 with Commissioner Conway and wanted to know if you had any
2 thoughts on whether that would be a workable approach that
3 you think Ohio might be interested in?

4 MR. CONWAY: Chairman Glick I honestly have not
5 given that idea a moment's thought really. So the only
6 thing I would have to say about it would be kind of off the
7 cuff, but it certainly is an interesting one. If it could
8 be done in a manner that isn't affecting adversely others
9 external to the location where it's taking place, it sounds
10 like it could have some merit, but frankly I have not given
11 the pros and cons of it, of such an idea any consideration.

12 CHAIRMAN GLICK: Do others have some thoughts on
13 it?

14 MR. ROSNER: I'll handle the hands for this. It
15 looks like Abe Silverman has his hand up, and if anyone else
16 is interested please raise your hand.

17 MR. SILVERMAN: Yeah great, thank you. It's a
18 great question Mr. Chairman. Yes, we have spent a lot of
19 time looking into this, and you know I dearly love Doctor
20 Shanker and agree with him on many things. But I think
21 there's a little bit of a lack of imagination of what a
22 truly competitive market could do. You know I think
23 Commissioner Christie asked a great question earlier. How
24 do we keep the goals of the capacity market and accommodate
25 state policies?

1 And I think you can do that without losing a lot
2 of the efficiencies that you get with centralized market by
3 incorporating clean energy procurement into the forward
4 capacity market process. If we think about you know
5 efficient markets should answer the great questions that
6 society is trying to ask today, and today we're trying to
7 ask for a market that meets non-negotiable state clean
8 energy targets, that it meets the non-negotiable reliability
9 criteria, and does it at a cost that consumers can afford.

10 So if we look at you know and in New Jersey we
11 looked at a lot of these options. The one that probably was
12 the most interesting was the integrated clean capacity
13 market that we heard about, and talked a little about this
14 morning by both PJM and New England.

15 And really all you're doing there is you know
16 there's a lot of complexity and it's all in the docket, and
17 you know we have a 20 page white paper exactly explaining
18 how all that would work. But it's a fundamental concept, we
19 start from the premises that state clean energy goals have
20 to be met, and be procuring enough clean energy through a
21 centralized, highly competitive you know transparent market
22 to meet those goals, and then we allow those revenues to
23 flow through to the capacity market selection as well by
24 co-optimizing the two of them.

25 You know listen, I think if we look forward to

1 meeting state emissions and clean energy targets, our
2 markets have to align with that. There has to be this idea
3 that states can set their own clean energy preferences, and
4 then have those preferences met through the state, that's
5 for the centralized auction.

6 There's a lot of complexities about incorporating
7 individual state mandates into these markets. We've
8 addressed a lot of those. It's hard, but it can be done.
9 And I'm in no way willing to give up on competitive markets
10 to get these clean energy things done when we actually have
11 the kind of, you know, next generation market designs out
12 there for discussion that get us both the least cost
13 solution, and maintain reliability.

14 MR. ROSNER: Thank you Mr. Silverman. Next we
15 have Miss Bruce and then Doctor Bowring, and Commissioner
16 Conway has his hand up also. So go ahead Miss Bruce.

17 MS. BRUCE: Thank you. And thank you for the
18 question Chairman. You know I think and perhaps this is a
19 definitional question, but when I heard your question I
20 think from the perspective of a voluntary regional clean
21 energy market, I think that there would be a lot of interest
22 from a large industrial customer perspective.

23 As I eluded to in my opening comments, certainly
24 industrials are pursuing sustainability with corporate
25 PPAs. And this might be an easier way to do that as

1 opposed to doing long-term PPAs. So I certainly think that
2 there's value with keeping that in the hopper for
3 consideration.

4 I would say as a way to reflect on customer
5 preferences, and by customer I mean individual retail
6 customer's preferences. I do think that there are -- it
7 gets to be a trickier issue when you start talking about
8 co-optimization, especially if states have different clean
9 energy goals.

10 Having one state's initiatives affecting other
11 states and their procurement and their resource mix
12 decisions, so I think that it can get complicated fast, but
13 I think I just want to reflect on from a large customer
14 perspective that the voluntary regional clean energy market
15 has some interest. Thank you.

16 MR. ROSNER: Thank you Miss Bruce. Next we have
17 Doctor Bowring, and then I see hands also from Commissioner
18 Conway, I think that's a new raise and then Stu Bresler and
19 Doctor Shanker. So go ahead Doctor Bowring.

20 DR. BOWRING: Yeah thanks. Just very quickly. I
21 mean if the states agree then simply adding a demand for
22 however the states define what they want clean energy, or
23 however they define it to the capacity market could work
24 very straightforwardly.

25 I don't think we need to go down the path that

1 Brattle has proposed with "co-optimization." I've never
2 heard of co-optimization actually occurring. It's a fancy
3 word, but I think that the proposal is way more complicated
4 than it needs to. We don't need a next generation market we
5 simply need to add an element to the existing market to
6 allow states to purchase what they want.

7 And my expectation is that when that happens and
8 the prices are transparent, it will erode the need for
9 subsidies and I know you think I'm being hopeless and naive,
10 but we'll move back towards a more competitive market where
11 renewables are just competing straight up with
12 non-renewables, thank you.

13 MR. ROSNER: Thank you Doctor. Commissioner
14 Conway is this a new response?

15 MR. CONWAY: Well I thought about it for another
16 minute while the others were speaking, and actually Doctor
17 Bowring essentially provided what commentary I would have
18 and did it in a better way, so I'll take my hand down.
19 Again, thank you for the opportunity.

20 MR. ROSNER: All right absolutely. Mr. Bresler?

21 MR. BRESLER: Yeah thank you David. Thank you
22 Chairman Glick. I just wanted to throw in my support behind
23 the development of regional competitive approach to clean
24 energy procurement in pursuit of clean energy bills.
25 Certainly, we recognize the benefits of regional competitive

1 markets, and we would support that approach.

2 I would merely request that the Commission has
3 desires with respect to timing of addressing the MOPR versus
4 these other things that a clear indication from the
5 Commission of that desired timing would be extremely helpful
6 from the standpoint of managing our stakeholder process, and
7 again that robust stakeholder input is extremely important
8 to us to get to an enduring solution. So that would be a
9 request if I am permitted, thank you.

10 MR. ROSNER: Absolutely. I have Doctor Shanker
11 and I have Miss Price. Go ahead Doctor Shanker.

12 DR. SHANKER: Sure. This is another example of
13 what I suggested everybody keep in mind about splitting
14 design issues from subsidy or the pricing of the desired
15 attribute or commodity. It's trivial to create what Abe is
16 referring to as co-optimized market, or a regional market.

17 It's trivial to do what Joe said, let's add a
18 constraint. If we did it without them we have the benefits
19 of already having built in a reliability structure, but the
20 real question is not can you do this. I mean it really is
21 simple. I think I discussed something like this with Andy
22 Ott in 2003 or 2002.

23 The real question is who picks the numbers? And
24 who pays for them? And is there subsidy involved? Is there
25 out of market payments? What's the right level of the

1 objectives? How do they differ between the states? That's
2 completely different from market design. Again, it's all
3 exogenous and it's all the stuff that we fight about all the
4 time, and it's clear at least for some us there's not a lot
5 of agreement on that.

6 But from a design perspective this is very
7 straightforward. It's easy to do Joe or Abe's way.

8 MR. ROSNER: Thank you Doctor Shanker. I have
9 Miss Price and then I have a response from Mr. Silverman
10 that he promises will be very quick. Go ahead Miss Price.
11 Miss Price we can't hear you if you're speaking. I will
12 have our IT reach out to you again.

13 MS. PRICE: Hello?

14 MR. ROSNER: Oh there we go. I can hear you now.
15 All right.

16 MS. PRICE: I want to apologize to you and to
17 Jignasa. Ironically enough the electricity went out in my
18 office right after I initially spoke, so I apologize very
19 much. I don't know what the problem is. Let's put it this
20 way, Exelon is in trouble. So thank you very much.

21 MR. ROSNER: Did you have a -- is that all?

22 MS. PRICE: No. No I didn't. I didn't hear
23 anything.

24 MR. ROSNER: Okay I'm sorry about that. Alright.
25 Mr. Silverman a quick response from you and then we'll go

1 back to.

2 MR. SILVERMAN: I can't top that comment, so just
3 a response to Doctor Bowring. I actually don't think it is
4 complicated -- that we are not really adding a lot of
5 complexity. And again, we've got to come back to this idea
6 that having two separate grids just makes absolutely no
7 sense. So we have to harmonize these things in some way,
8 and I would put in a plea, you know, as a regulator.

9 The ability to have a transparent price signal is
10 so important because it allows us to evaluate the
11 cost-effectiveness of all of our clean energy programs in
12 the states, and that's something we really lack right now.
13 So don't discount those centralized price incentives.

14 MR. ROSNER: Got it. Okay well thank you. That
15 is the question queue for now. Mr. Chairman back to you.

16 CHAIRMAN GLICK: Thank you. And I just wanted to
17 see if Commissioner Christie had any questions before we
18 wrap up.

19 COMMISSIONER CHRISTIE: Just a couple quickly.
20 It's near the end of the day, but I want to first of all
21 Commissioner Conway from Ohio, I hope you will make sure
22 that you file a written version of your comments about your
23 comments about valuing capacity accurately for reliability
24 purposes were quite relevant and I'll just please make sure
25 you file that in writing afterward if you already haven't.

1 I want to return to Stu Bresler and Joe Bowring,
2 and I'm just trying to get clarity and I'm asking this
3 because I really want to know. You have both said you know
4 that you're against the idea of bilaterals outside the
5 capacity market, and I think both advocate -- I know Joe you
6 did, I guess this idea of a separate I guess demand curve,
7 or a separate procurement for certain types of resources.

8 So here's my question to both of you, and I'm
9 just trying to understand this. So let's say that New
10 Jersey has a statutory mandate for offshore wind,
11 specifically offshore wind of X hundred megawatts. And the
12 cost of that is not going to clear the capacity market, it's
13 not going to.

14 So the LSEs in New Jersey each purchase a chunk
15 of it pursuant to their state law and they purchase it
16 through a bilateral contract. It didn't go through anything
17 other than that. The LSEs in New Jersey are under a
18 statutory mandate to purchase offshore wind. The only
19 offshore wind is off the shore, off the coast of New Jersey.

20 So the LSE enters into a bilateral contract to
21 purchase that power. How do you run that through the
22 capacity market? This is what I don't understand what both
23 of you are saying? How do you run that through the capacity
24 market?

25 DR. BOWRING: So this is Joe, so I mean I think

1 it's just an excellent point. So I would say that would
2 probably not clear in my demand curve for clean. Let's just
3 say it's such a high price it would never clear in any
4 design. So then the LSEs want to buy it anyway because New
5 Jersey wants offshore wind, so they buy it.

6 That would then simply become in my view of it,
7 simply become part of the supply and be handled correctly
8 locationally, there's injection points on the grid to be
9 handled, it would be in the right LDA, and that would then
10 affect where the overall market clears. It would tend to
11 reduce the price for other capacity, it would tend to reduce
12 the price for energy.

13 But you're right, it would not be handled through
14 this aggregate demand curve. It would be handled as New
15 Jersey buys it. It changes supply, changes supply of
16 capacity, runs through the correct ELCC and that's the end
17 of it. Did that make sense?

18 COMMISSIONER CHRISTIE: I'm finally understanding
19 what you're saying, but even so because this goes back to my
20 whole point from the very beginning of this day, and we have
21 to look at the political reality of what's going on here and
22 it's not out of an economics textbook, it's out of a
23 political textbook.

24 So if a state passes a statute -- Virginia has
25 done it, New Jersey has it, maybe Delaware, I'm not sure,

1 maybe Maryland, but I know New Jersey and Virginia. It says
2 specifically offshore wind, not even onshore wind. Offshore
3 wind has to be purchased by the state's LSE.

4 You know a certain percentage. And so the LSEs
5 pursuant to that state's statute in fact, entered into a
6 bilateral contract. This is another way to get it. They
7 have to buy the wind it's off their coast. They can't even
8 buy onshore wind, and so the only way to do that is they
9 have to enter into a bilateral contract.

10 I'm just asking how do you run that through the
11 capacity market? I don't see how you can. And I guess the
12 next question is I would think you would want to get -- well
13 this is maybe you wouldn't want to, but you'd have to. You
14 have to recognize and give credit to those LSEs for the
15 capacity they've just bought.

16 I mean because they did it, they bought it, their
17 consumers are paying for it. You know it was their
18 politicians who passed the mandate. And I'm just saying
19 from a political reality standpoint that has to start to be
20 recognized and I think Joe just said it -- you cannot run it
21 through the capacity market.

22 DR. BOWRING: Well what I'm saying is you
23 couldn't use the aggregate demand curve for -- that I was
24 talking about, but you could run it through the capacity
25 market. You simply offer it in at zero, it clears, and it's

1 in the right location and then the credits are sent probably
2 to the LSE. Sorry Stu, I didn't mean to cut you off.

3 MR. BRESLER: Okay. That's okay Joe, I was going
4 to try to address the load side of that equation. So what
5 Joe said is exactly right. The procured supply offered into
6 the market at zero and clears. The load is part of the
7 demand curve right, in its correct location wherever the
8 load is, right?

9 If a load clears in the sense that it buys
10 through the market, the bilateral just becomes a contract.
11 And so neither the supply nor the demand is exposed to the
12 clearing price through the market because the bilateral
13 absolves both sides. What we're saying I think -- Joe,
14 correct me if I'm wrong, what we're saying is that mechanism
15 of running it through the market that way is better than
16 trying to carve out the supply and demand that's part of
17 that bilateral because if you do that, then you have to
18 decide what reserves do I assign to that load?

19 How do I get the location correct? All those
20 other issues that go along with it. While the load and
21 supply remain in the market and the bilateral just becomes
22 that contract for differences, all that works its way
23 through the regional approach. That's what we're trying to
24 say.

25 DR. BOWRING: Yeah I totally agree.

1 COMMISSIONER CHRISTIE: Okay. Well I think I
2 understand it, but I think you all would agree that that
3 bilateral is not a result of the market working, that's
4 you're just accounting for it. It's a result of the
5 politics to the individual states working. You're just
6 writing it down in the right columns. That's not a result
7 of a market function.

8 DR. BOWRING: That is correct. But also as Stu
9 said, it maintains the correct locational attributes to make
10 sure that all the complicated capacity markets are going to
11 work while allowing as you said, the politicians to reflect
12 their desires.

13 MR. ROSNER: Pardon the interruption, I was just
14 informed that our Webex feed has gone down. The webcast has
15 gone down, so if we could just pause the panel for one
16 moment, this happens from time to time. They're going to
17 reboot some equipment and then bring us back, so just hang
18 on on mute for just a moment. Sorry to interrupt.

19 CHAIRMAN GLICK: Thank you, thank you. So I
20 think we're all back here. I'm sorry that people lost their
21 feed for a couple minutes, but we're just in the process of
22 just starting to conclude. And again I want to start it off
23 by thanking the team that put together the excellent panels
24 as well as the questions and I think really for a very
25 helpful debate today.

1 But I want to particularly thank you David, for
2 dealing with us the entire day and putting this all together
3 and the rest of the folks as well. This has been extremely
4 worthwhile, and I hope my colleagues -- and I know my
5 colleagues agree with that. And I also want to note that
6 you know, any of our colleagues to have four or five
7 Commissioners sit through an entire day of a technical
8 conference, I don't know if it's unprecedented, but it
9 certainly shows the strong interest in this particular
10 issue.

11 And we had a great discussion today. And we'll
12 obviously as was mentioned, there will be a series of
13 questions for the panelists, post-technical conference
14 questions for panelists and others. And we'll try to review
15 the record as quickly as possible.

16 As Stu Bresler indicated just a few minutes ago,
17 we do have you know, we do have a time deadline here. The
18 Commission is going to move forward, and we'll have to see
19 if there's enough support for that, but the Commission is
20 going to move forward to do something different with regard
21 to the PJM MOPR and we want to get that done before the
22 auction which is going to occur in December.

23 I think we need to act sooner rather than later.
24 So with that I will suggest I hope that people will submit
25 comments and contribute to the record. And we still have a

1 lot of work ahead of us. With that I'll turn it over to
2 Commissioner Danly for any closing comments he might have.

3 COMMISSIONER DANLY: I have nothing except to
4 thank everybody and you Mr. Chairman. I appreciate the
5 discussion.

6 CHAIRMAN GLICK: Thank you. And how about
7 Commissioner Clements?

8 COMMISSIONER CLEMENTS: Similar thanks, thank
9 you.

10 CHAIRMAN GLICK: And Commissioner Christie? Did
11 you have any closing comments Commissioner Christie?

12 COMMISSIONER CHRISTIE: Can you hear me now?

13 CHAIRMAN GLICK: Yes we can.

14 COMMISSIONER CHRISTIE: Yeah I just want to thank
15 all the FERC staff that put this together. And also thank
16 the speakers. We had a great set of -- we had a great three
17 panels. I really appreciate all the time you put into it.
18 Very educational and very informative and I am very
19 grateful, thank you.

20 CHAIRMAN GLICK: Well thank you, I'll turn it
21 back to you David.

22 MR. ROSNER: All right thank you Mr. Chairman,
23 Commissioners, thanks to all the panelists for your
24 participation. Very much appreciate it and that's all I
25 have. Our time is over. We hope to see everyone in the

1 docket in writing in the near future, so thank you and with
2 that I'll say good evening.

3 (Whereupon the Technical Conference concluded at
4 5:08 p.m.)

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1 CERTIFICATE OF OFFICIAL REPORTER

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3 This is to certify that the attached proceeding
4 before the FEDERAL ENERGY REGULATORY COMMISSION in the
5 Matter of:

6 Name of Proceeding:

7 Technical Conference regarding Resource Adequacy
8 in the Evolving Electricity Sector

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15 Docket No.: AD21-10-000

16 Place: Washington, DC

17 Date: Tuesday, March 23, 2021

18 were held as herein appears, and that this is the original
19 transcript thereof for the file of the Federal Energy
20 Regulatory Commission, and is a full correct transcription
21 of the proceedings.

22

23

24 Larry Flowers

25 Official Reporter