

An aerial photograph of a river flowing through a dense forest. The river is clear, showing rocks and pebbles on the bottom. The surrounding forest is lush green. The text is overlaid on the middle section of the image.

# Hybrid Storage Resources

## Implications for Grid Services and Market Design

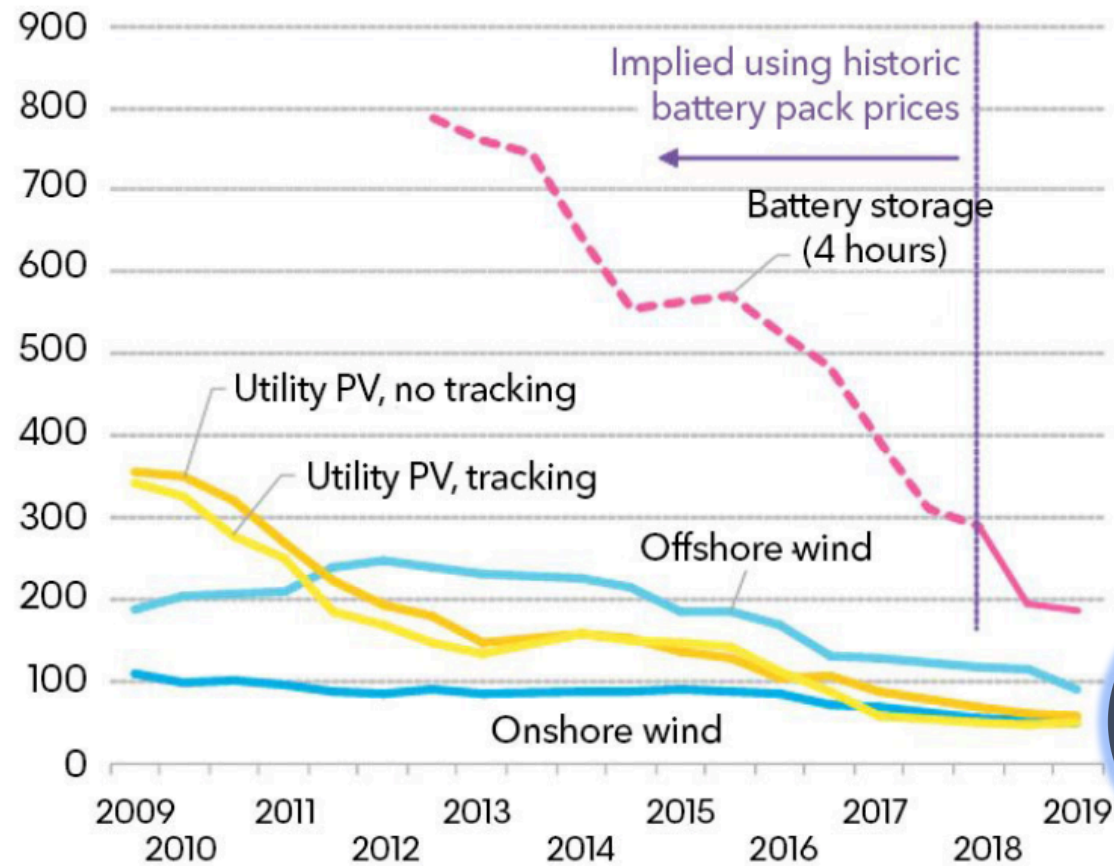
Mark Ahlstrom, President, Energy Systems Integration Group





## Global benchmarks - PV, wind and batteries

LCOE (\$/MWh, 2018 real)



Source: BloombergNEF. Note: The global benchmark is a country weighted-average using the latest annual capacity additions. The storage LCOE is reflective of a utility-scale Li-ion battery storage system running at a daily cycle and includes charging costs assumed to be 60% of whole sale base power price in each country.

**Energy Systems Integration Group**

Charting the Future of Energy Systems Integration and Operations



# Our digital revolution – disruptive change

## Non-synchronous resources are electronically coupled to the grid

- This is a digital revolution in power generation, with the ability to program the behaviors that we desire, but the need to understand exactly what we want

## Storage – What is it?

- We are used to generators and loads, but storage is both and neither
- Does some storage enhance almost everything?

## Storage Hybrids – Even more disruptive?

- Hybrid “solar + storage” power plants... or “anything + storage” power plants
- Virtual power plants (VPPs)
- Aggregated distributed energy resources (DERs)

Given enough of three key ingredients  
(energy, electronics, software)...

we can emulate any machine that we want or need  
(real or imagined).

# If we can make what we want, then why not make “more ideal” resources?

## What might a more ideal resource be?

- No startup time, no minimum run time, no minimum down time, etc.
- Ramps quickly and on command across its entire power range
- Linear operational characteristics without discontinuities/non-convexities

## How can we make them?

- Current resources plus storage services can become ideal resources (physically or virtually)
  - Solar PV + battery storage hybrid power plants
  - Renewable + battery + gas hybrid power plants
  - Aggregated DERs or Distribution System Operators
  - Virtual power plants

# Hybrid resources – game changers

## Renewable hybrids are getting surprisingly affordable

- Leads to dramatic internal design changes and higher effective renewable capacity factors
- Oversizing generation, using planned self-curtailment, efficiency/optimization/analytics

## Hybrids will change market products, market design and market participation

- Offer prices are based on the hybrid's perception of future opportunity cost
- Conventional assumptions of offers based on marginal fuel cost are no longer relevant
- Market operator will not know (nor nor should they know) the hybrid's internally optimal performance strategy, and this strategy will vary based on forecasts and risk tolerances

## Hybrids will provide the “Grid Services” that system operators really want

# Grid Services

## Concepts

- How would we define the desired, high-level services from scratch today?
- Can we directly align services with the “prime directive” of the system operator?  
*Maintain a balanced, reliable system across planned and unplanned conditions in an economic way*
- In the long run, can we allow markets and system operators to focus on the services that they really want rather than the technology-specific variants they are offered?

## Implications

- The real time operator in the control room (and therefore, the market software and energy management software) wants to know that they have sufficient *energy, flexibility and contingency reserves* available to maintain a desired level of reliability at all times and places
- Expecting the market or system operator to be responsible for technology-specific quirks could become a historical artifact when sufficient future resources (both conventional and renewable) can directly provide Grid Services at low cost

**Once we have the *capability* to make an ideal resource,  
does it become an *obligation* to perform like one to participate?**

*No, the market can still construct what it needs from non-ideal parts.*

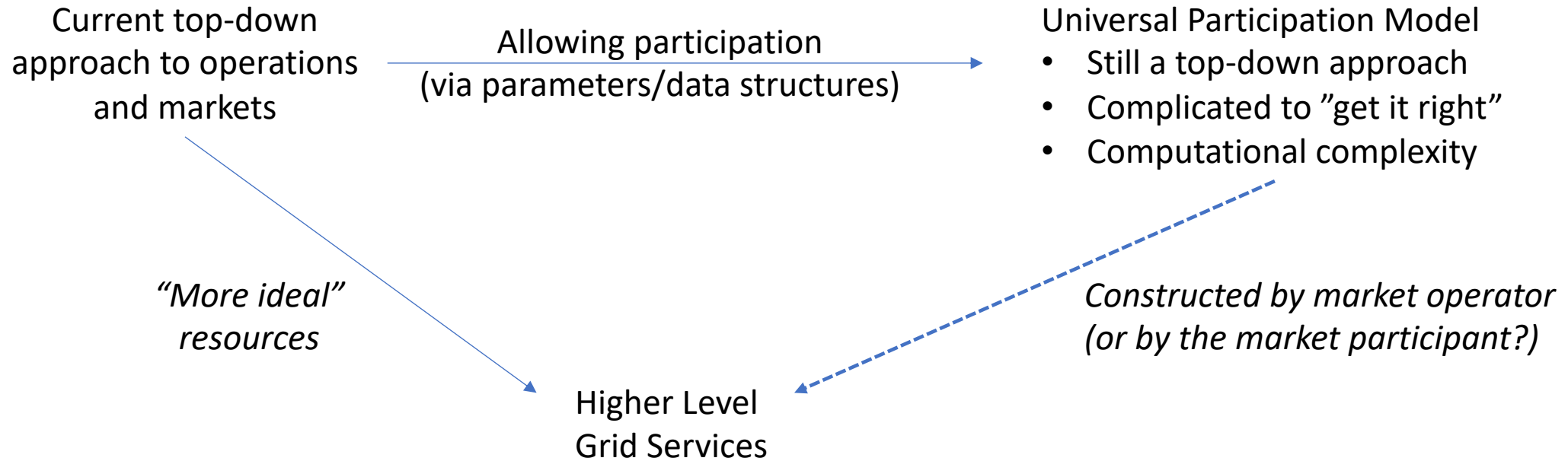
**But should we use Grid Services as the basis for assigning value?**

*Yes, because if a hybrid can construct the Grid Service cheaper  
than the market can, then we should allow it to do so.*

*Seek elegance, not complexity*



If we're expecting disruption from storage, growth in market participants, and innovation at the digital pace, then what do we do?



***System operator should want “more ideal” resources because they directly provide the Grid Services that are really needed. Should this eventually become the standard model?***

# Implications for future market design

Over time, the “more ideal” resources will become increasingly attractive

- Ability to innovate and optimize behind the fence as a single resource (virtual/physical)
- Optimized for cost and performance, they will eventually dominate market products
- Innovation will include hybrids with both renewable and conventional resources

The market operator will no longer have (nor should they need to have) the information needed for some top-down optimization approaches

- Hybrids are aggregated, intelligent subsystems with sophisticated optimization strategies
- Their offers will depend not only on fuel costs or arbitrage spreads, but on their own strategies, forecasts and perceptions of their opportunity costs
- Markets can still work, based on offers of Grid Services from the resources

# The Regulatory Debate About Energy Storage Systems

(IEEE Power & Energy Magazine; Sep/Oct 2017; Enés Usera, Pablo Rodilla, Scott Burger, Ignacio Herrero, Carlos Battle)

## Guiding market design principles from this paper

- Technology-specific restrictions and products should be avoided where possible
- Only technical requirements based on actual physical limitations of the system should be preserved
- Bring market-clearing closer to real time to allow agents to exhaust their ability to correct their forecasting errors and variability
- Short-term flexibility through technology-neutral market products that respond to actual system needs
- Long-term reserve markets as call options to facilitate storage and VER participation
- Capacity products that more closely reflect system operations and flexibility needs

# What is flexibility? Are we looking at it wrong?

- Isn't flexibility more than just ramping energy?
  - If flex is priced at lost opportunity cost, and energy clears at zero, then is flex worthless?
  - Should flexibility products suppress scarcity pricing?
- If system balancing is the real objective, is flexibility the real product?
  - Is flexibility really optionality (more than just ramping of energy)?
  - What is the benefit of deferring decisions until the last reasonable moment (as in ERCOT)?
- How do our concepts of flexibility and capacity change in the future?
  - Much more flexibility on both the load and generation sides
  - Larger populations of intelligent agents that are flexible, sophisticated and automated





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