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BEFORE THE
FEDERAL ENERGY REGULATORY COMMISSION

- - - - - x
IN THE MATTER OF: : Docket Numbers:
TECHNICAL CONFERENCE ON SEAMS ISSUES : AD06-9-000
FOR RTO'S AND ISO'S IN THE EASTERN :
INTERCONNECTION :
- - - - - x

Hearing Room 2C
Federal Energy Regulatory
Commission
888 First Street, NE
Washington, DC

Thursday, March 29, 2007

The above-entitled matter came on for technical
conference, pursuant to notice, at 9:10 a.m.

BEFORE:
JOSEPH T. KELLIHER, Chairman
FERC COMMISSIONER

1 APPEARANCES :

2 COMMISSIONERS PRESENT :

3 CHAIRMAN JOSEPH T. KELLIHER

4 COMMISSIONER SUEDEEN G. KELLY

5 COMMISSIONER MARC SPITZER

6 COMMISSIONER PHILIP MOELLER

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P R O C E E D I N G S

(9:10 a.m.)

CHAIRMAN KELLIHER: Good morning. Why don't we close the doors? I didn't mean to interrupt Commissioner Kelly's greetings. She was greeting the panelists, so, very good manners.

Good morning. Welcome to the Technical Conference on Seams in the Eastern Interconnection. And as the last Easterner at FERC, I have a special interest in this proceeding.

(Laughter.)

CHAIRMAN KELLIHER: If my colleagues have a more -- have more of a distance with them from the Eastern Interconnection. Other colleagues will be joining us a little bit later, but one thing I've noticed, is that if you don't start technical conferences, they don't end, either, so we're starting a little bit late, but not too late.

Now, the United States does not have a national electricity grid or national power grid. Instead, we have a series of regional markets and regional grids, and there are significant differences among these regions.

Some of the differences relate to market structure. Some regions have adopted the organized market structure, establish day-one or day-two regional transmission organizations, and some other regions have not.

1 The Eastern Interconnection has both market
2 structures. At one point, it was thought that the organized
3 market structure would extend throughout the Eastern
4 Interconnection, and that there would be fewer larger RTOs.

5 That vision offered the promise of fewer seams
6 among the regions in the Eastern Interconnection. But that
7 vision is no longer the common expectation.

8 That has implications for Commission policy,
9 since there is significant trade among these regions. There
10 are seams in the eastern power markets, there are seams
11 among the RTO markets; there are also seams between the RTO
12 markets and non-RTO members.

13 Now, given the structural differences in these
14 markets, it's probably unrealistic to expect that we will be
15 able to eliminate seams in the Eastern Interconnection, and
16 I, personally, would rather not pursue an impossible goal.

17 So I would submit that what we should be doing,
18 is concentrating our efforts in identifying the market seams
19 in the Eastern Interconnection that create the greatest
20 barriers to trade and costs shifts in developing proposals
21 to address those seams.

22 I think that if we focus our collective efforts
23 on the world of the possible, we can do some good. Now,
24 there's no reason to think that that goal is unattainable.

25 We've made a lot of progress in reducing seams in

1 the Eastern Interconnection in recent years, and I would
2 point to the MISO-PJM Joint Operating Agreement; the MISO-
3 SPP Joint Operating Agreement; the MISO-MAPP Core Seams
4 Agreement; and the MISO-PJM-TVA Reliability Agreements, as
5 examples of how parties can work together to successfully
6 address seams issues.

7 Now, I urge the parties to work together again
8 and help us identify the market seams issues that cause the
9 greatest burdens on trade and cost shifts.

10 Now, I also ask you to go one step further and
11 offer your ideas on how to resolve these seams issues.

12 Now, this Conference, if you will recall, started
13 with a much more modest scope; namely, examining the free-
14 rider issue as it relates to ROT border utilities, and
15 although the scope of the Conference has expanded, I want to
16 make sure that no one draws the wrong conclusion.

17 Personally, I think the free-rider issue is a
18 legitimate concern. The Commission's policy promotes
19 voluntary RTO formation, and I, personally, support
20 voluntary RTO formation, and our competition review is
21 focused, in large part, on reforms to improve RTO markets.

22 However, if RTO membership is voluntary, then
23 members must have some ability to withdrawn. Our Order in
24 Louisville Gas and Electric Company, shows that we honor
25 contractual withdrawal rights.

1 However, a policy should not provide an incentive
2 to RTO members to withdraw, and we must examine ways to
3 address the issues associated with non-members who use RTO
4 markets.

5 Now, we have a lot of ground to cover here today,
6 and I want to thank the panelists for helping us, for being
7 here, and I look forward to hearing your views. And I'd
8 just ask my colleagues if they would like to make an opening
9 statement.

10 Commissioner Kelly?

11 COMMISSIONER KELLY: Thanks, Joe.

12 CHAIRMAN KELLIHER: You were born in the East, so
13 you have an interest in the Eastern Interconnection, too.

14 (Laughter.)

15 COMMISSIONER KELLY: Thank you very much.

16 Whenever I can, I try and claim heritage on both sides of
17 the Mississippi.

18 (Laughter.)

19 COMMISSIONER KELLY: Whenever you try and create
20 something, whether it's out of textiles or plastics or metal
21 or market structures, you create a seam.

22 There are lumpy seams; there are flat seams;
23 there are French seams; there are ornamental seams, but
24 there are also invisible seams, and in textiles, in
25 plastics, in metalwork, we created -- taken advantage of

1 advanced technology to make invisible seams.

2 So, for sure, we're going to have seams, when we
3 create a market structure, but let's see if we can't make
4 them invisible. Thanks very much for being here today to
5 let us know what the areas are that we have to work on, and
6 for giving us some suggestions for the advanced technology
7 that we can use to make those seams invisible.

8 CHAIRMAN KELLIHER: All right, thank you. That
9 was spoken as the resident scientist on the Commission.
10 Thank you very much. It was very impressive.

11 COMMISSIONER KELLY: Thank you. And seamstress,
12 too.

13 (Laughter.)

14 CHAIRMAN KELLIHER: I'd like to now recognize
15 Commissioner Spitzer.

16 COMMISSIONER SPITZER: Thank you. I am not a
17 seamstress.

18 (Laughter.)

19 COMMISSIONER SPITZER: And the seams conference
20 in the West, in Phoenix, was an interesting dry run for this
21 conference, and I would suggest a few things:

22 First, I am a native of Philadelphia, so if we
23 all want to claim some nexus with this issue -- I really
24 value the materials that were submitted as part of this.
25 It's not often that you get such detailed filings that

1 narrowly focus in on the specific issue, and some of the
2 filings were extremely, not only narrow in focus, but
3 offered solutions and resolutions, which I find extremely
4 helpful.

5 If I could generalize, the western seams were
6 largely a product of climate. You've got hydro in the
7 Northwest, that colors the entire Western Interconnection;
8 great expanses, so that geography is important; isolated
9 load pockets; transmission reflecting the fact that load
10 pockets are located far from the generation sources, so it's
11 an entirely unique set of circumstances, again, largely
12 geographical and climatic.

13 Whereas, in the East, the circumstances are
14 largely historic. I'm a student of history was in my past
15 and try to continue to follow it, and so you've got these
16 tight power pools, but yet historical demarcations and
17 distinctions, in many cases, based on very sound business
18 practices, but there's been evolution over time, and I think
19 what the parties are trying to come to grips with, is how to
20 resolve some of these historic divergences among and between
21 RTOs and ISOs, in a way that reflects the legitimate
22 historical bases for these original setups, and doesn't do
23 any damage to business practices or economics.

24 So I find this topic very interesting, and look
25 forward to further discussion, particularly as we hone in,

1 again, on some of the precise proposed solutions and
2 resolutions to these issues. I very much look forward to
3 this day.

4 CHAIRMAN KELLIHER: Great, thank you, Commissioner
5 Spitzer. When our colleagues arrive later on, we'll give
6 them an opportunity to make an opening statement.

7 But before proceed, I just want to commend the
8 Staff. I really think the briefing book was first-rate, and
9 particularly the briefing paper. I really enjoyed the
10 briefing paper. It was really first-class, so I commend you
11 for that.

12 And I see it's from the Staff Team, so I can't
13 single out -- I don't know who, actually, was the primary
14 author, but I just want to commend the Staff for the
15 briefing paper.

16 I just want to recognize Kevin Kelly, to day is
17 his birthday, and if we could have some applause for Kevin
18 on his birthday.

19 (Applause.)

20 CHAIRMAN KELLIHER: So, why don't we start with
21 our panelists? We may interrupt you when colleagues arrive,
22 but let's start with Stephen G. Kozey, Vice President,
23 General Counsel, and Secretary with the Midwest ISO.
24 Welcome.

25 MR. KOZEY: Mr. Chairman and Commissioner, thank

1 you for your decision to convene and take part in this
2 conversation. My company is interested, because
3 developments following the conversation, may eventually
4 adjust the balance of burdens and benefits associated with
5 membership in the Midwest ISO.

6 My pre-submitted materials address our formal
7 agreements with neighboring entities, however, today, I will
8 address circumstances where we believe border utilities
9 receive benefits from their neighboring RTO, but pay
10 disproportionately less for them than the companies in the
11 RTO.

12 The conversation will certainly not conclude
13 today, but I think it will warrant your continued attention.

14 Some believe that the best place for a
15 vertically-integrated utility to be, is just outside an RTO.
16 If transmission owners perceive that they can secure most of
17 the benefits of an RTO, while avoiding full cost
18 responsibility, that's what they will do.

19 This places increased costs on members of the
20 RTO, which works as a disincentive to continued membership.

21 I will focus on three areas: Market,
22 reliability, and other economic inequities.

23 The Commission has not yet been convinced that
24 one particular market inequity warrants imposition of a
25 reciprocal requirement.

1 RTOs present their border utilities with a 24-
2 hour-a-day, real-time energy market that stands ready to
3 purchase from all comers at posted, transparent prices
4 reflective of spot market conditions.

5 Border utilities can and do sell energy into
6 organized markets, without making a reciprocal commitment to
7 purchase energy at a posted incremental cost.

8 This difference sets a hurdle for generation
9 asset owners in the RTO wishing to sell out, that border
10 utilities do not face. Mr. Ott from PJM will address this
11 issue in more detail, and we generally support his remarks.

12 I will address two reliability inequities: One
13 relates to spillover benefits from investment in tools and
14 systems; the second relates to loop flows.

15 RTOs have short-term reliability and congestion
16 management responsibilities. NERC requires reliability
17 coordinators to have a wide-area view that encompasses their
18 neighbors.

19 To meet these requirements, the RTOs have
20 developed sophisticated tools and systems. In the Midwest
21 ISO's case, our state estimator receives data from nearly
22 200,000 points, about 120,000 of which are from outside of
23 our footprint.

24 Our systems produce a five-minute dispatch signal
25 that takes into account, the results of approximately 7,000

1 what-if contingencies every five minutes.

2 Not all reliability coordinators have invested in
3 the same sort of systems. When a reliability coordinator
4 for a border utility does not have a similar system, the
5 Midwest ISO often knows of developing conditions sooner than
6 the other reliability coordinator.

7 We do alert the affected area, but neither the
8 Midwest ISO nor its members, are compensated for the value
9 of the systems by those outside the RTO.

10 Secondly, loop-flow issues still present
11 reliability and economic challenges. One challenge occurs
12 when a border utility sells to either PJM or the Midwest
13 ISO.

14 There will be flows on the purchasing RTO's
15 system and on the bystander-RTO's system, as well. RTOs
16 were intended to decrease the commercial and reliability
17 problems associated with loop flows, by internalizing them.

18 They have for dispatch within their borders. In
19 addition, PJM and the Midwest ISO, have done so as between
20 themselves, through detailed operational coordination.

21 However, experience has taught us that there are
22 substantial and often largely unpredictable flows from
23 parties outside our system, that do affect our operations.

24 They can contribute to commitment of peaking
25 resources, and limit our redispatch flexibility and

1 efficiency.

2 As long as parties on our borders do not upload
3 the same flow data to the NERC IDC, as several of the RTOs
4 do, our market participants suffer an inefficiency that is
5 due mostly to an information disparity.

6 There are other economic inequities: Payment
7 formulas currently in place to recover the Midwest ISO's
8 cost of running its market and this Commission's annual
9 costs, each make being a border utility, less expensive than
10 being in the RTO.

11 The Midwest ISO recovers about \$105 million
12 annually for operations of its \$23 or \$24 billion a year
13 energy markets. It also recovers just under \$30 million of
14 this Commission's annual operating costs from companies
15 within the RTO.

16 We propose that an examination of a change to
17 both assessments is appropriate. Today a border utility
18 pays to support the market, only on megawatt hours sold into
19 the market. It receives the benefits of the market's
20 availability and low entry hurdle, but pays a
21 disproportionately low portion of the cost to maintain the
22 market, than RTO members.

23 Similarly, because of the current assessment of
24 the Commission's operating costs, utilities outside RTOs,
25 pay only on transactions the Commission considers

1 jurisdictional.

2 For the border utility, no generation injected to
3 serve bundled load, is counted, so these companies bear a
4 smaller proportional share of the Commission's costs than
5 the same utility would, if it were to join an RTO.

6 More painfully, to the nonjurisdictional
7 municipal and cooperative transmission owners in our RTO,
8 they would pay nothing at all, at least directly, to the
9 FERC, if they were not in the Midwest ISO.

10 Because the Commission's internal organization
11 and its approach to carrying out its regulatory duties have
12 changed since the time this was last considered, and because
13 of commitments noted in Midwest ISO vs. FERC by the D.C.
14 Circuit in 2004, we would urge you to have an open ear as we
15 more fully develop this point and bring it your attention in
16 the future.

17 Other inequities and unsolved problems, include:
18 The spillover benefits of regional planning in an RTO;
19 reliability and economic benefits from the transmission
20 upgrades called for in a regional plan to ensure reliability
21 or to produce more effective competition, will often spill
22 over to utilities not making the investment in such
23 facilities.

24 Thank you, and I look forward to your questions.

25 CHAIRMAN KELLIHER: Thank you very much. I'd now

1 like to recognize our colleague, the Honorable Kurt Adams,
2 the Chairman of the Maine Public Utilities Commission.
3 Welcome.

4 MR. ADAMS: I don't get to be on this side of the
5 bench very often.

6 (Laughter.)

7 MR. ADAMS: Thank you Mr. Chairman and members of
8 the Commission. My name is Kurt Adams, and I'm Chairman of
9 the Maine Public Utilities Commission.

10 I'm truly honored to be here with you today for
11 this very important topic. Portions of Maine are part of
12 the New Brunswick Control Area, and are not electrically
13 interconnected to New England.

14 Other parts of Maine are connected to New England
15 and have been so for 30 years. We are, in many respects, a
16 border state for two separate control areas: One with a
17 sophisticated organized market and one with a developing
18 market.

19 The seams issues, which is what I will speak to
20 principally today, the broader topic, Mr. Chairman -- and I
21 think it's appropriate and wise to have expanded the topic
22 to encompass a greater range of issues, and that I was
23 unaware of when this Technical Conference started, is
24 particularly important to us.

25 There is one category of seams that you covered -

1 - that you left out of the list that you covered, and that
2 is seams within RTOs. And within the New England RTO, there
3 are seams within it, and they take two different forms.
4 I'll talk about that in a moment.

5 First, the Maine Commission, as a Commission, and
6 me, personally, as an energy lawyer prior to my job here on
7 the Maine Commission, have advocated for a long time, for
8 centrally-organized large markets, with as few seams as
9 possible.

10 We have believed, philosophically, that they, if
11 structured properly, produce the best benefits for
12 consumers, with the greatest options for buyers and sellers,
13 but the key is the voluntary nature of the agreements.

14 This is not a legal conference today, so I won't
15 get into what we believe the legal position is. I believe
16 you covered it fairly well, Mr. Chairman.

17 But the voluntary nature of buyers and sellers
18 coming together and transmission owners coming together with
19 their 205 rights, really does, in my view, define what an
20 RTO is and what it should be, and what the exit terms ought
21 to be.

22 But on organized markets, it's fascinating to be
23 back in this room to talk about seams, because in the Summer
24 of 2001 -- and, for me, that was two jobs, 15 pounds, and
25 two children ago -- I spent six weeks here with many of the

1 very same people, talking about this very same topic.

2 And it was a very well-run and detail-oriented
3 Summer mediation ordered by the Commission on seams,
4 specifically between PJM, NYISO, and then the ISO New England
5 RTO.

6 What we discovered in that process, is that there
7 was a great deal of information that the RTOs had never
8 shared before, and it created, in my view, a platform that
9 has continued in terrific coordination between them.

10 But what it also elucidated for me, is that there
11 is no common definition of what a seam is.

12 Seams too often are characterized as the culprit
13 or the cause of prices not converging between markets or
14 within markets. If prices don't converge, because somebody
15 is artificially creating a barrier to trade, for instance,
16 if somebody is driving prices up in a region where they are
17 a seller, or down where they are a buyer, it creates
18 dynamics that have to be addressed through typical market
19 monitoring or transmission investment mechanisms,
20 principally because it creates uneconomic allocations of
21 resources. It's not economic for those seams to exist.

22 But there can be a number of legitimate reasons
23 why prices do not and should not converge, and there are
24 instances when we force prices to converge, perhaps in the
25 name of eliminating seams, where prices should not converge.

1 In that case, by making them converge, we create
2 a problem and not eliminate them. And I'd like to give you
3 one brief example of what I mean by this.

4 In New England, we have locational marginal
5 pricing, and there is price separation between Maine and the
6 rest of the pool -- not an enormous amount of price
7 separation. Congestion accounts for around a four-percent
8 difference between Maine and the rest of the pool's
9 locational prices.

10 Maine, today, under the existing transmission
11 cost allocation rules, has no incentive to eliminate that
12 four-percent price differential, to eliminate the seam. In
13 fact, with a thousand megawatts of wind on the drawing board
14 in Maine, Maine has a powerful disincentive to eliminate
15 that seam.

16 Under the current transmission cost allocation
17 rules, Maine would have to pay a portion of new transmission
18 to eliminate that seam and thereby pay for the privilege of
19 having its rates increased. That seam, creates incentives
20 on both sides of Maine's border to the south.

21 At the seam to the south, there are loads who
22 would like to see the seam relieved, and in-merit generation
23 to be able to reach the pocket, but the system doesn't work
24 right, as it is currently configured, because the incentive
25 for Maine does not exist to fix the problem.

1 Now, fixing it through transmission cost
2 allocation reform, is certainly an avenue that might work,
3 but an avenue that might also work, could be withdrawal from
4 the RTO.

5 If there was -- and there currently is --
6 approximately a thousand megawatts of new generation in
7 Maine, and perhaps more in New Brunswick, that could be
8 brought online, the types of generation that ISO New England
9 and other market participants believe that the New England
10 system desperately needs, non-fossil-fired baseload
11 generation, could be brought to the market, all consumers
12 could win.

13 But under the current dynamic, we have a
14 circumstance where New Brunswick consumers might win,
15 southern New England consumers might win, but Maine might
16 lose.

17 If Maine withdrew from the RTO and created a
18 seam, which I refer to as an economic seam, to pay for some
19 of the costs of the infrastructure to transfer the energy
20 from these potential resources, then all consumers benefit.

21 If the seam within New England is driven to be
22 open through, say, federal preemption, the seam would be
23 eliminated and power would flow south, but you would
24 immediately create an economic distortion within the RTO
25 that favors remote generation over generation in load

1 pockets.

2 So, there's a circumstance within New England
3 today, where what a seam is and whether or not a seam is a
4 good thing or whether or not a seam is a bad thing or
5 whether or not it's economic and whether or not it creates
6 the right incentives, that's wildly complicated, and very,
7 very technical in how it impacts the decisions on either
8 side of the various borders within Maine and New England.

9 So, for us, when we think about the issue, I
10 think about what, exactly, a seam is and what it means to
11 open the market. And our basic view -- and this is just a
12 comment in closing -- the Maine Commission's basic view is
13 that seams are really just a boundary of an economic
14 relationship, and there is statement of an economic
15 relationship, in some cases an operational relationship,
16 but, most of the time, an economic relationship.

17 And if the economic relationship is going to be
18 reformed, it ought be reformed to the benefit all of the
19 consumers, not just a discrete portion of the consumers on
20 either side of the significant interface.

21 And as the Commission grapples with the issue of
22 what a seam is and how to change a seam or how to modify a
23 seam or how to create a seam, my suggestion would be that
24 the Commission focus on how to make markets bigger, how to
25 bring more resources into the market, as opposed to simply

1 change the cost allocation or change the individual benefits
2 or costs of market participants, a group of market
3 participants within an existing system.

4 There you can be guaranteed that the RTO will
5 deliver to all consumers, the maximum benefit, which is what
6 I believe their ultimate charge is.

7 Again, thank you very much for having me here
8 today, and I really appreciate the invitation.

9 CHAIRMAN KELLIHER: Thank you, Chairman Adams.
10 I'd just like to now recognize our colleague, Commissioner
11 Moeller, and see if he'd like to make an opening statement.
12 I will also explain that at some point today, if he gets up
13 and bolts out of the room, it may be that he and his wife,
14 Elizabeth are having a baby, so don't be alarmed.

15 (Laughter.)

16 CHAIRMAN KELLIHER: Two babies. Sorry I forgot.

17 (Laughter.)

18 COMMISSIONER MOELLER: I'll make my comments
19 during the course of the conference, but I appreciate all of
20 the panelists for being here, for making the significant
21 effort, for what's set to be a great set of discussions, and
22 build on our Phoenix conference, which was extremely
23 productive back in December. I'm looking forward to all the
24 comments today. Thanks for being here.

25 CHAIRMAN KELLIHER: Thank you. I'd like to now

1 recognize Andrew Ott, Vice President for Markets in the PJM
2 Interconnection.

3 MR. OTT: Thank you, Mr. Chairman. Thank you for
4 the opportunity to speak in front of you today.

5 PJM understands that there will be different
6 market structures, market and non-market structures in the
7 U.S. for some time. And the fact that you'll have these
8 differences that will create seams, is not, in and of
9 itself, harmful.

10 But the issue we need to focus on, though, is the
11 existence of seams that are, in fact, harmful, cause
12 disruption, and cause inequities, so while we absolutely
13 agree that just the existence of seams itself, is not bad,
14 what we need to focus on, is those that are, in fact, bad.

15 I'd like to speak today about several of these
16 seams that we see as harmful.

17 The first is the increasing issue of loop flow,
18 and this will be the issue on top of my list. All of us who
19 operate control areas, have experienced this loop flow, and
20 to some extent, in the Eastern Interconnection, we've
21 decided we're just going to live with it, historically.

22 I think the time has come that we need to face
23 the reality that loop flows need to be dealt with. PJM has
24 had unhappy experiences with increasing loop flow.

25 I had to sit in front of my stakeholders, the

1 City of Chambersburg, and tell them, essentially, they got
2 less transmission rights because or partly because of loop
3 flow, so the issue is real; it's not theoretical, and it
4 does create issues.

5 PJM and MISO have recognized that we create --
6 our markets create flow on other systems, and we stood up
7 and said that we need to make sure to take care of those
8 flows. We've implemented market-to-market coordination
9 processes, and not only that, we actually calculate the
10 impact of our generation-to-load dispatch flow on other
11 flowgates -- not market flowgates, but other flowgates --
12 and report them to the NERC IDC, every 15 minutes.

13 So, essentially, we have stepped forward and
14 tried to account for our flows on a real-time, accurate
15 basis, and we report those. We have worked with others and
16 we would invite anybody who thinks that flows appear on
17 their system from our markets, to let us know and we
18 certainly will deal with that issue.

19 We understand we have this obligation to our
20 neighbors, but our problem is, the neighbors, if you will,
21 aren't stepping up and seeing the same level of flow
22 accountability.

23 There are two sources of flow: The first is the
24 control-area-to-control-area transactions that occur; and
25 the second is the generation-to-load dispatch in control

1 areas around the Eastern Interconnection.

2 Neither one of those flows are tracked
3 accurately. For instance, in the NERC TLR process, any flow
4 from control area to control area, below a five-percent
5 power transfer cutoff, is virtually ignored, and,
6 essentially, that can amount to a lot of flow.

7 My colleague, Mr. Kormos, will talk about that
8 later, about the details of how that affects operation. So
9 those -- while, in the past, it may have been good enough to
10 say anything greater than five percent, we'll look at and
11 anything less, we'll just live with, that is no longer
12 really acceptable.

13 And the other issue is the real-time nature of
14 generation-to-load dispatch is really unaccounted for at
15 this point, outside the RTOs, and that needs to be dealt
16 with.

17 Again, we can't solve the issue unilaterally,
18 but, obvious, as the Chairman had mentioned, we are trying
19 to reach out and create solutions.

20 In efforts to seek cooperative relationships,
21 though, we have looked at trying to get data to identify our
22 own loop-flow problems. That has been, to say the least, a
23 painful experience, to try to gather the amount of data we
24 needed in real time, to quantify what is actually
25 happening.

1 It took us five months. I think we had to sign
2 six or seven confidentiality agreements, just to get data to
3 figure out what's flowing on the system. The Commission
4 could certainly help in trying to make that process easier
5 for us to gather the data we need.

6 I'd like to move on to a second issue, which
7 involves external transactions selling into an RTO, and
8 essentially getting the RTO spot price, LMPs based on actual
9 flow, rather than contract path, as you know, and the
10 practice of paying these locational prices to contract path
11 customers selling into our market, has become increasingly
12 harmful to RTO customers.

13 The RTOs have identified and attempted to correct
14 the problem as we changed our interface pricing definitions,
15 but, again, I can't do this unilaterally.

16 The fact is that external parties don't provide
17 appropriate flow data to us in order to allow us to
18 calculate an accurate price. So, in short, it's not fair
19 that PJM customers should pay spot price through external
20 transactions when their flows can't be validated to the same
21 level as the RTO customers' can.

22 The RTO customers provide all the data for us to
23 accurately calculate what they should be paid, therefore,
24 PJM believes that external customers selling in, that are
25 not backed by accurate data, shouldn't have access to the be

1 paid the spot price.

2 I'm not saying they shouldn't have access to the
3 market, but they should contract bilaterally, not get the
4 spot price that's calculated based on actual flows.

5 I'd like to turn to another issue involving
6 equity, which, again, deals with the issue of not allowing
7 an unintended incentive for border utilities. This comes
8 down to, again, the issue of flows.

9 If you have utility that was in an RTO, has
10 generators to load, those flows are properly accounted for,
11 because we see the generation and the load dispatch every
12 five minutes.

13 If that utility goes out of the RTO, then they
14 start reporting their flows, again, on a control-area basis;
15 the generation-to-load flows are no longer accounted for,
16 okay? So they can sell in now to the RTO and potentially
17 ignore very harmful flows that they may have had to face in
18 the past.

19 And that's an issue that has nothing to do with
20 administrative fees or, necessarily, free-ridership; it's
21 essentially saying that the level of granularity they used
22 to have to face, they no longer face. That's an inequity
23 that creates cost shifts and needs to be dealt with.

24 The last -- there are broader issues involving
25 free-ridership, et cetera, that I will not cover today. I

1 had also given you an example, too, that I can't cover in
2 this time period, but it helps you to understand the sources
3 of some of these loop flows, and discusses the nature of
4 them.

5 Again, the issue here, okay, is, yes, some flows
6 are measured in the Eastern Interconnection, but they aren't
7 being measured in real time and they aren't being measured
8 accurately, and the five-percent cutoff that is now a NERC
9 standard, okay, is a problem and we need to account for it.

10 If you have a thousand megawatts flowing at four
11 percent, that creates a substantial amount flow, so the
12 volume of flow we have in the Eastern Interconnection, needs
13 to be accounted for and we need to deal with the issue.

14 Again, I appreciate the opportunity to talk to
15 you about these issues today and I look forward to your
16 questions.

17 CHAIRMAN KELLIHER: Thank you. I'd like to now
18 recognize Michael Beer, Vice President of Federal Regulation
19 and Policy with E.ON U.S.

20 MR. BEER: Good morning, Mr. Chairman and
21 Commissioners. Thank you for the opportunity to address you
22 this morning on these issues.

23 E.ON U.S., acting through its operating companies
24 -- Louisville Gas and Electric and Kentucky Utilities --
25 have perhaps a unique perspective on the issue, and my

1 remarks this morning will address primarily, the issue of
2 the free-rider.

3 We were both a member of the Midwest ISO and are
4 now currently operating under an independent construct with
5 the Southwest Power Pool, providing services as our
6 independent transmission operator and the Tennessee Valley
7 Authority, providing services to us as our reliability
8 coordinator.

9 As I said, our perspective is unique. I would
10 not want any of the comments that I'm to make this morning,
11 to be viewed in any way as an indictment of criticism of the
12 RTO construct.

13 Our decision to withdraw from the RTO, was purely
14 a business decision, based not on policy, but on our
15 estimates of relative cost/benefits.

16 Speaking of those costs, I'd like to spend a
17 minute and address what we have paid, what we do pay, and
18 what we think we will continue to pay under our current
19 operating construct.

20 In the withdrawal proceeding, the issue was
21 raised that E.ON U.S., may become a free rider on the
22 Midwest ISO system. The allegation was that E.ON U.S. would
23 receive positive externality benefits by virtue of being on
24 the border of the Midwest ISO, without providing financial
25 support for the alleged benefits received.

1 Some have suggested that border utilities such as
2 E.ON, should be required to compensate the Midwest ISO for
3 these alleged benefits.

4 E.ON U.S. firmly rejects the notion that border
5 utilities receive any special services for which the Midwest
6 ISO is entitled to recover costs.

7 E.ON U.S. does not understand how it is receiving
8 a free ride on the Midwest ISO system, as a border utility.
9 To the contrary, if E.ON U.S. or any other non-member wishes
10 to sell or to purchase energy from a Midwest ISO member,
11 each and every transaction is subject to a Midwest ISO
12 charge.

13 The transmission rates paid for such
14 transactions, in every instance, include recovery of the
15 Midwest ISO's various administrative costs.

16 Transmission rates are also based on the Midwest
17 ISO's revenue requirements, and provide the Midwest ISO
18 transmission-owning members, a return on their investment.
19 For example, any such non-RTO member, must pay the so-called
20 through-and-out rate to purchase power from the Midwest --
21 the MISO Day Two market.

22 The through-and-out rate is set well above the
23 cost of service and has been the subject of much debate.
24 Through these transmission rates, border utilities such as
25 E.ON U.S., pay for all the services provided to them by the

1 Midwest ISO, to the extent that they transact in the Midwest
2 ISO.

3 Border utilities that receive transmission services from
4 RTOs, pay for that service through their rates.

5 To date, RTOs have not identified any specific
6 special services provided to border utilities, beyond those
7 for which transmission customers are already being charged.

8 Until such services are identified and supported
9 by a Section 205 filing before this Commission and the
10 Commission accepts such rates for filing as being just and
11 reasonable, the threat of additional RTO costs on border
12 utilities, should be removed.

13 In fact, E.ON U.S. remains concerned that in the
14 absence of specific factual evidence to support RTO
15 assertions, the border utilities are put at risk.

16 Although E.ON U.S. has no specific examples to
17 provide the Commission at present, the Company is concerned
18 that a permissive atmosphere with respect to this perceived
19 issue, could lead to behavior in the future, that is
20 discriminatory to border utilities.

21 Notably, even if the Midwest ISO is able to
22 demonstrate that it provides uncompensated, nonreciprocal
23 benefits and services to the border utilities, E.ON U.S.
24 should be exempt from paying any increased fees, to the
25 extent that it does not already -- it has not already

1 covered those fees through the payment of its exit fee.

2 Recall that E.ON U.S. paid the Midwest ISO an
3 exit fee of almost \$34 million, representing the value of
4 past and future costs of Midwest ISO programs that were
5 completed or planned prior to E.ON U.S.'s withdrawal.

6 Now, some specific operational concerns and
7 commercial issues: As I mentioned earlier, TVA acts as the
8 reliability coordinator for E.ON U.S.. TVA is a signatory
9 to the Joint Reliability Coordination Agreement, along with
10 the Midwest ISO and PJM.

11 The purpose fo the JRCA is to allow information
12 exchange between and among the parties, and to establish
13 congestion management protocols for common flowgates among
14 the parties.

15 Under Section 2.3.5 of the JRCA, quote, "Each
16 party will perform this agreement with respect to each
17 control area for which the party serves as transmission
18 provider and with respect to each control area for which it
19 serves as reliability coordinator."

20 In other words, because the TVA is E.ON U.S.'s
21 reliability coordinator, the E.ON U.S. transmission system
22 is subject to the information and congestion management
23 protocols of the JRCA.

24 During the withdrawal proceeding, it was
25 suggested that E.ON U.S. should have to compensate the MISO

1 and/or PJM for the commercial value of the information and
2 operational assistance.

3 However, the JRCA clearly states in Section 4.2,
4 that, quote, "Each party shall bear its own cost for
5 providing the data and information to the other parties as
6 required under this agreement," close quote.

7 The parties are also required to bear their own
8 costs of compliance with the congestion management protocol,
9 or reciprocal coordination of flowgates under the JRCA, or
10 costs of compliance with the emergency procedures.

11 Both PJM and the MISO act as a reliability
12 coordinator for entities other than their RTO members. If
13 PJM and MISO propose to charge E.ON U.S. for providing
14 services under the JRCA, then TVA should be allowed the same
15 opportunity to charge PJM and MISO reliability customers for
16 all reciprocal services.

17 To proceed otherwise and charge only E.ON U.S.
18 for such information and coordinated congestion management
19 provided by the RTOs, would be unduly discriminatory.

20 Given the reciprocal nature of these services, it
21 is entirely appropriate that PJM and the Midwest ISO,
22 recover these costs from their own reliability clients, just
23 as TVA recovers them through fees charged to E.ON U.S.

24 Importantly, under the JRCA, the Midwest ISO and
25 PJM submit -- excuse me -- there is an issue that arises

1 also -- and I see I'm running out of time -- with respect to
2 real-time and day-ahead access into the market, and I can
3 address that later.

4 Let me just conclude by saying that I raise these
5 specific issues, not to complain about the consequences of
6 our business decision to withdraw from MISO, which we still
7 believe to be correct, but, rather, my point is, that if the
8 Commission looks at the alleged positive externalities, it
9 needs to balance those positive externalities against the
10 costs, the burdens, and the obligations that are imposed on
11 those of us who are not a member of an RTO.

12 The issues I have addressed, are just a few of
13 those currently facing the utilities. We look forward to
14 participating in this conference and with the Commission, to
15 assist as best we can, to resolve these issues in the
16 future. Thank you.

17 CHAIRMAN KELLIHER: Thank you. I would like to
18 now recognize Larry Thorson, President and CEO of GEN-SYS
19 Energy. Thank you very much.

20 MR. THORSON: Thank you, Mr. Chairman. It's my
21 pleasure to appear before you today. My name is Larry
22 Thorson, and I'm President and CEO of GEN-SYS Energy. It's
23 a Minnesota marketing and supply cooperative providing
24 energy marketing services to its members.

25 Prior to my employment at GEN-SYS, I was an

1 employee of General Power Cooperative, holding various
2 positions of planning and operations.

3 I'm currently the Chairman of the MAPP Regional
4 Transmission Committee, a member of the MAPP Executive
5 Committee, and Board Member of the Midwest Reliability
6 Organization or MRO.

7 GEN-SYS Energy provides marketing services to its
8 members, including Dairyland Power, which is currently
9 surrounded by the Midwest ISO, so I think I'm very qualified
10 to talk about seams issues.

11 Dairyland has over 250 transmission
12 interconnections with its neighboring utilities, all of
13 which are members of the Midwest ISO.

14 Of the 900 megawatts of member load, more than
15 200 megawatts is located within the Midwest ISO footprint.

16 GEN-SYS serves as the market participant for
17 this load under the MISO Transmission and Energy Markets
18 Tariff.

19 My purpose here today is to highlight seams
20 issues related to MAPP and MISO, and to demonstrate the
21 value that border entities provide and to dispel the notion
22 that entities bordering RTOs and ISOs, are not paying their
23 fair share.

24 The MAPP region has a rich history of IOUs,
25 state/public power agencies, Federal Power Administration,

1 cooperatives, and municipals working together to provide
2 reliable energy services at reasonable cost.

3 Examples include joint agreements to build and
4 own transmission to avoid duplication.

5 Transmission was often defined, not by load or
6 control area, but what was least cost to serve the combined
7 load:

8 The MAPP Regional Transmission Tariff, which is a
9 discount transmission service; loss repayment procedures
10 with energy return, like in-kind; numerous joint ownership
11 of generation; MAPP-reserved sharing pool.

12 Accordingly, MISO and the non-MISO load for
13 Dairyland, and the load-serving entities that have
14 historically participated in MAPP, as a whole, are heavily
15 integrated with multiple seams between the parties,
16 necessitating a strong working relationship.

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1 We have a contractual relationship with MAPP. We
2 are the viability coordinator. We perform these services
3 out of the Carmel and St. Paul offices, and MISO is the MAPP
4 services scheduled account administrator which will avoid
5 short-term, point to point service MAPP wide at a discount
6 rate to all those, including MISO members.

7 MAPP and MISO have a seams agreement which MAPP
8 members are participating, along with MISO members and the
9 Midwest Contingency Reserve Sharing Group, or CRSG. MAPP's
10 participation allows MISO members to lower their reserve
11 obligations. We enjoy the total reduction of 1569
12 megawatts. Excuse me. All the members enjoy the reduction
13 of 1569 megawatts. MISO members saw a reduction of 1203
14 megawatts, or 77% of that reduction.

15 So flow gates are often a limiting factor in our
16 ability to secure transmission services to facilitate
17 bilateral transactions into and outside of MISO. At the
18 present time, flow gate coordination from the MAPP system
19 involves 19 MAPP flow gates, 102 Midwest ISO flow gates, 11
20 PJM flow gates, and seven SPP flow gates.

21 Loads served by Dairyland and Gen-Sys get all the
22 FERC approved charges to serve longer than the MISO within
23 the MISO footprint. MAPP participants load outside the MISO
24 footprint. Dairyland and Gen-Sys pay for the reserve
25 sharing group. Gen-Sys would be willing to pay for MISO

1 transmission service when and if it becomes available.

2 The MAPP and MISO seams agreement, while
3 providing for flow reporting between MISO and the non-market
4 MAPP area, and providing enhanced coordination in
5 transmission services has, in my opinion, not created any
6 additional transmission availability at this time.

7 The MISO liability coordinator has redirected,
8 redispensed our generation within the MAPP during certain
9 emergency conditions, which the MAPP members have
10 accommodated without any compensation.

11 An example of this related to my company is the
12 Gen-Sys transaction which curtailed due to system
13 constraints. Through MISO's help, Gen-Sys arranged to a
14 countervailing transaction that produced counterflow that
15 reduced the constraint and allowed that transaction to
16 resume. However, once that reduction in flow had occurred,
17 MISO redispatched the system, and once again, our
18 transaction was curtailed.

19 Simply said, there's an equity issue there. The
20 CRSG MISO members recently voted to incorporate their
21 approved ARC procedure into their contingency reserve
22 obligations. In my opinion, doing so placed a greater
23 reliance on non-MISO members. As MISO's area service market
24 evolves, transmission studies may show that MISO has
25 insufficient transmission to deliver reserves to its members

1 within the traditional MAPP region without the use of MAPP
2 or border utility transmission systems.

3 In going with the comments that were made earlier
4 today, in day one, we dealt with loop flow. We'll always
5 deal with loop flow. Expanding the borders of RTOs and
6 ISOs, in my opinion, does not eliminate loop flow.

7 The concept of bordering RTOs and ISOs somehow
8 assume a financial obligation because their neighbors chose
9 to join the RTO is wrong on facts and public policy. It
10 ignores the rich history where MAPP came from and existing
11 relationships in the MAPP region. It's contrary to open
12 market theory.

13 The best means of influencing the seam is for
14 RTOs and ISOs to provide cost-effective services and
15 benefits. It ignores the benefits to RTOs and ISOs that are
16 provided by entities which I have highlighted and ignores
17 the cost and curtailments imposed on non-RTO members by RTOs
18 and ISOs for which is there is no compensation. And perhaps
19 the thing that I feel most strongly about is truly contrary
20 to development of true partnership in which both parties
21 support the endeavors of the others in the pursuit of their
22 business and economic interests, correctly meet RTO
23 participation in voluntary groups that foster the
24 environment in which MAPPs and MISO will continue to work
25 here.

1 Placing one party in a superior position to that
2 of the other does not and will not foster that relationship.
3 That is necessary to complete those objectives.

4 Thank you for the opportunity to express my
5 opinions.

6 CHAIRMAN KELLIHER: Thank you very much. Before
7 we turn to questions, first of all, I just want to say that
8 I hope that staff will be actively involved in questions
9 because I think we'll need the assistance of staff to have
10 good questions.

11 But before we get to questions, I just want to
12 see if anyone on the panel felt the need to react to
13 something that your fellow panelists have said. Sometimes
14 that helps us a lot to see a little bit of dialogue between
15 or among panelists.

16 So before we get to questions, I just want to see
17 if anyone has a burning desire to respond to something
18 another panelist has said.

19 (No response)

20 CHAIRMAN KELLIHER: I see no hands. Either
21 you're a very polite group, or there's not much disagreement
22 among you. I don't know which to conclude.

23 Let me ask a few questions of our colleague,
24 Chairman Adams.

25 First of all, when you talked about internal

1 seams, are you talking about load pockets or internal
2 congestion?

3 Are you talking about transmission congestion
4 within an RTO, and that's the seam that you're referring to?

5 MR. ADAMS: I was trying to make a couple of
6 points. One is we don't really have a universal definition
7 of a seam. We don't fear one. And as far as I can tell,
8 our definition of a seam is price divergent, either through
9 a transmission. We typically think of it as a transmission
10 outservice or transmission inservice. As a theme we can all
11 look at, it's tangible and it's real. But that tends not to
12 be the exclusive definition of a seam.

13 Within New England, which is the context I'm most
14 familiar with, we have transmission seams. We have
15 transmission broken up at two levels, non-PTF transmission
16 and PTF transmission. If you are a generator located on
17 non-PTF and certain utility service territories, you've got
18 to pay outservice within New England to that local utility
19 to reach the New England market.

20 Within New England, as well, there are seams in
21 the energy market today. And if the forward capacity market
22 gets implemented, there will be potentially seams between
23 the capacity markets. Those are commercial and economic
24 seams.

25 Our basic view is that these seams, whether

1 they're real, tangible, classic definition of the seams that
2 we used to talk about in the nineties around transmission
3 through an outservice, or whether they're created by a
4 market, are really just a battery on economic relationship
5 and the allocation of cost in order for that economic
6 relationship to function.

7 And as we talk about it, and as we think about
8 seams, when you change that economic relationship by
9 building transmission, by doing a postage stamp rate or some
10 other mechanism, you invariably change the incentives for
11 the relationship. Before you do that, you need to think
12 really carefully about how you're changing the incentives.

13 Our view, and it's the main Commission's view now
14 for going on ten years, and my personal view, whenever we
15 change an economic relationship, we got to change the way we
16 make it a part.

17 It's been fascinating to me, listening to my
18 colleagues, when I was in private practice, I got paid to
19 work really, really hard to make sure my clients got a
20 bigger piece of the pie.

21 I don't mean to disparage my colleagues on the
22 bench, but that is a lot of how this dialogue typically is
23 shaped.

24 If we're driving to create bigger markets and
25 more efficient markets and more liquid markets, either

1 within an RTO by eliminating the seams within the RTO, or
2 expanding the boundaries of trade, focusing on making the
3 pie bigger is the way to resolve the issue because the
4 litigation never stops, if you're talking about carving up
5 the pie you've got.

6 CHAIRMAN KELLIHER: Thank you.

7 With respect to making the market bigger or
8 having the boundaries encompass a larger area, you
9 participated in the 2001 settlement discussions.

10 MR. ADAMS: I did.

11 CHAIRMAN KELLIHER: You actually played a closer
12 role than either me or my colleagues. Are you proposing
13 another round of negotiations?

14 Are you saying the boundary should be larger?

15 MR. ADAMS: People that shared that experience
16 with me in 2001, which should be as I suggested that we
17 reinvent that.

18 (Laughter)

19 MR. ADAMS: And my wife would shoot me.

20 I think that the boundaries of RTOs, what's
21 fascinating to me about it is that since 2001, the biggest
22 benefit that I saw from that experience, and the Commission
23 was really much farther ahead of most of the stakeholders in
24 2001, and I think that that's positive for the Commission.

25 The RTOs started working together more closely

1 after that point than they ever had, and they started
2 looking beyond their borders than they ever had.

3 At the time, it was very difficult to trade
4 capacity, for instance, between New York and Nepoch, and now
5 you can. Those activities, whether you create one big RTO
6 or not, the activities of trading capacity and making the
7 energy markets more liquid all have the effect of making the
8 market bigger, notwithstanding the governance of the RTO.

9 That has tended to benefit all consumers. And in
10 my view, when we start talking about seams, that really
11 ought to be what our focus is, which is how do we create the
12 right economic signals for loads and for generators across
13 these boundaries so that we get the most role, the
14 consumers?

15 And I think it's achievable. I think the RTOs
16 from the past five years have done a really good job of
17 working in many respects behind the scenes to make that
18 happen.

19 CHAIRMAN KELLIHER: Thank you. I'd like to ask
20 Mr. Ott a few questions.

21 You identified two major issues you thought we
22 should concentrate on. One is the loop flow issue.

23 And, Mr. Thorson, I am trying to characterize
24 your position without misstating it. But you seem to
25 suggest, you seem to be less concerned by loop flow, perhaps

1 suggesting that you ultimately can eliminate loop flows.

2 And I don't know whether you're suggesting you
3 can't minimize them, but you seem to have a disagreement on
4 loop flow. And I'd just like to ask Mr. Ott to respond to
5 your comments. And then, of course, give you the
6 opportunity to respond.

7 MR. OTT: Again, the key here is PJM and the MISO
8 have taken on what I'll say their responsibility or accepted
9 the responsibility when our market expanded, for instance.
10 We actually calculate every 15 minutes and report to NERC
11 our flow down to zero percent on flow gates. So it's
12 actually we attempt to account for all of the flow that our
13 generation to load dispatch is creating.

14 In the non-market areas, what's reported to NERC
15 is the control area to control area transactions based on
16 contract path. There are essentially no actions taken based
17 on the procedures if the pond transfer factors are below 5%
18 and the generation to load power flows are not reported in
19 real time. They're reported based on, for instance, an
20 annual flow pattern, which obviously the power system is
21 dynamic.

22 I see it every day and the flows change wildly.
23 It's just not accounted for. And the point is that while it
24 may have been -- I personally don't believe so, but it may
25 have been okay in the past. The point is it's not reliable

1 and it's not efficient to move large amounts of generation
2 around in the hopes of trying to capture the flow that's
3 occurring on the loop flow through the IDC, the NERC
4 process.

5 It's very inefficient. Technologically, we could
6 measure these flows. This is not unmanageable. This can be
7 done. We're approving it on a large scale with PJM and
8 MISO.

9 What we're asking for is for those flows to be
10 captured. I agree it's not proper. If he's providing
11 congestion relief, he should be compensated. But the point
12 is, everybody needs to report their flows accurately so
13 everybody can be compensated appropriately. If you have
14 discontinuities, it's not equitable.

15 I would certainly agree that you should be
16 compensated for curtailment if you're curtailing to help
17 someone else. But to be honest, we are curtailing a lot
18 more than others are right now, and we're not being, quote,
19 compensated. But it's the right thing to do.

20 And again, when we expanded our market, we were
21 given the mandate from the Commission to hold others
22 harmless and we took that to the extreme.

23 Again, I would invite anyone who believes the
24 flows are showing up on their system and they have no
25 recourse because the recourse they have is, of course, to

1 call TLR and get us off.

2 Come talk to me because I don't believe that is
3 true.

4 CHAIRMAN KELLIHER: When you're curtailing on
5 behalf of non-members, is it other RTO members or non-RTO
6 members?

7 MR. OTT: How they curtail you?

8 CHAIRMAN KELLIHER: You said you're curtailing
9 frequently on behalf of non-members. Is it on behalf of the
10 sister RTO or its members?

11 MR. OTT: If MISO has an issue, meaning we have a
12 flow gate where our market flow is affecting it, we do that
13 through the JOA. And there's actually compensation that
14 gets done.

15 If there's an external entity who has a flow gate
16 issue and our market flow is affecting that, it's entered
17 into the NERC IDC and we curtail based on redispatch instead
18 of cutting transactions.

19 We do that, again, as part of the NERC process.
20 We cut our share, if you will, so we're assigned a certain
21 amount of relief.

22 CHAIRMAN KELLIHER: What if you curtail on behalf
23 of the New York ISO? Is there compensation?

24 MR. OTT: At this point, there is no such
25 agreement between PJM and the New York ISO. We reached out

1 to the New York ISO. I assume you'll hear from them later.
2 They are interested in talking to us about that type of
3 agreement.

4 CHAIRMAN KELLIHER: I didn't follow one of the
5 comments you said about flow data. Is it pricing data that
6 you think you need, or physical flow data?

7 MR. OTT: It's physical flow data. A perfect
8 example, if somebody wants to sell into PJM under today's
9 approach, they could have an entity down in Louisiana, for
10 instance, or anywhere saying, "Okay. I'm going to sell into
11 PJM." PJM has a couple of border prices. If I create a
12 contract path schedule through the land, if you will, and
13 sell into the highest price.

14 Okay. That will be the best thing for me to do.
15 And since I can't see any of that contract pass off that's
16 occurring until it gets to my border, the entity can come.
17 And that's one of the phenomena we saw where the flow
18 actually originates, for instance, just an example, in
19 Louisiana, but they tell us it's coming into our border in
20 South Carolina or North Carolina.

21 So I'm paying them a price as if they were coming
22 in an area where I would like generation to come in because
23 it reduces congestion. But the fact is, if you trace it all
24 back through, then I have the flow actually came from a
25 harmful spot.

1 If I can't accurately calculate their flow data,
2 this has to be on a large scale, then I shouldn't be paying
3 them the locational spot price. My members are paid
4 locational spot price because they give me -- all of their
5 flows are revealed.

6 CHAIRMAN KELLIHER: Hypothetically, you would
7 need flow data from how many transmission operators from
8 Louisiana through North Carolina?

9 MR. OTT: You essentially need the flow data on
10 an accurate basis. Again, the contract path concept, okay,
11 is -- needs there's a better way. And I think this is not
12 saying there have to be a market. This could work for
13 pockets of non-markets. The point is there is a lot of flow
14 out there on everybody's system that's not accounted for.

15 CHAIRMAN KELLIHER: You need flow data beyond the
16 contract path from Louisiana to North Carolina.

17 MR. OTT: You also need the generation to load
18 power flows that are being generated in real time.

19 CHAIRMAN KELLIHER: Okay. Mr. Thorson, do you
20 have any comments?

21 MR. THORSON: Louisiana to North Carolina.

22 MR. OTT: You also need the generation to load
23 power flows that are being generated in real time.

24 CHAIRMAN KELLIHER: Okay. Mr. Thorson, do you
25 have any comments?

1 MR. THORSON: Yes. I think you'll find that Mr.
2 Ott and I are on the same page. My point was we've always
3 had loop flow. We're always going to have loop flow. It's
4 not going to go away. I think Andrew's point is more give
5 me information so I can help manage that flow. And I don't
6 disagree with that at all.

7 I think, really, for me personally, having been
8 involved at one point in time on the operation side, at one
9 point in time on the transmission planning side, the culprit
10 on all these seams issues is transmission. We're trying to
11 do things today that the transmission system wasn't built
12 and designed to do. And with that, the seams issues are
13 many.

14 Basically they create flow gates. Lack of
15 transmission creates numerous flow gates, which all have to
16 be managed for a good reason, for security. That
17 necessitates close coordination amongst participants. It
18 creates price disparity. It also can eliminate the ability
19 of third parties to participate in reserve hearing groups
20 because there's insufficient transmission to deliver and may
21 cause a certain group to carry a higher level of reserves
22 than another group might.

23 Also, generation, running out of mechanized
24 merit. And last, but not least, cost just to participate.

25 CHAIRMAN KELLIHER: Thank you. Colleagues,

1 Suedeen, Kelly, Andy, on a scale of one to ten, how big is
2 the loop flow issue? First in terms of reliability and
3 system management, to the extent they are the same? And
4 second, in terms of economics, meaning direct economic cost
5 to you or perhaps indirect cost to the market?

6 MR. OTT: Again, to me, since I don't operate in
7 the market, the costs aren't necessarily to me. But
8 obviously, the cost to my members is really what is my
9 concern because my job is to ensure that my members get what
10 they need.

11 I think the answer is, again, the issue at
12 Chambersburg -- I'll see if I can raise that here. We had
13 estimated 20 to 30% of their reduction in their annual
14 entitlement of transmission rates was caused by our need to
15 recognize that we had increased loop flow. We saw, again, a
16 thousand megawatt increase in loop flow over a span of
17 months. That cost to them, essentially, was, again, a third
18 of the transmission rights they didn't get for the year,
19 which was a very substantial cost.

20 We were short in congestion revenues that year.
21 I believe it's on the order of \$150,000,000. Again, if 30%
22 of that was loop flow, it gets a fairly significant dollar
23 amount. Again, that's only the loop flow change.

24 Then I said, okay, and I looked at the change in
25 loop flow. What about all that background loop flow that

1 we've all said is there and continues to be there?

2 If you look at that also, it amounts to a
3 significant amount of dollars. Again, I agree you're not
4 going to make loop flow go away. The point is that, at this
5 point, it's uncontrollable. I have no recourse for the
6 flows that are generated out of my system that are below 5%.

7 Let's not have if somebody creates a transaction
8 and it has a 5% effect on my system and I ask for it to be
9 curtailed, the incentive I have is to create a set of
10 transactions that are just below 5% from control area to
11 control area, and I can create several transactions, okay,
12 and get around it. So the loop flow comes back.

13 It's just no a reliable way to manage the real
14 time flows. Everybody realizes that the process is
15 cumbersome. It's not the most reliable way to run the
16 system. We know there's a better way and the technology
17 exists to do it.

18 COMMISSIONER KELLY: It's not a reliability
19 problem because you're managing it, but what's the cost of
20 managing it the way you have to manage it?

21 MR. OTT: I don't know that we've gone to the
22 point of quantifying all loop flow. I think the incremental
23 cost of our existing -- I'll call it the increase in loop
24 flow. Probably the best I can give you is 30 to \$50,000,000
25 in the previous year. But the costs are probably higher

1 than that because we've tended to be in the mode of living
2 with it.

3 And I think the point is that as we look further
4 in this, I get all this data that I was able to put it
5 together. The amounts are quite large.

6 COMMISSIONER KELLY: Taking a page from Kurt's
7 book, if we were to look at this as an opportunity, a
8 potential opportunity to enlarge the pie, is there a way
9 that engaging non-RTO members on better managing loop flow
10 would make life better for them, or is this just going to
11 make life more difficult and more costly for them?

12 MR. OTT: I think you will hear from non-RTO
13 members that they've been subject to loop. There are some
14 control areas or if you want some of the control areas
15 sending power in to me, 40% of the sales into PJM flows
16 through the adjacent system, and neither one of them are in
17 PJM.

18 But the point is there are the two of them and
19 they impact each other, whether they sell to me or sell to
20 somebody else.

21 My guess would be if we all -- obviously if you
22 account for all the flows, somebody is going to lose,
23 somebody is going to win, because today, there's an
24 inequity.

25 The point is, if you get more accurate, you

1 actually will account for the flows that are occurring. I
2 think it's a better answer.

3 COMMISSIONER KELLY: Steve, I understand that PJM
4 has a bigger loop flow issue than MISO, but is yours
5 significant?

6 MR. KOZEY: It is significant. We didn't get the
7 same data Andy did. But the kind of thing that in our first
8 month of market startup got some of the biggest flack, this
9 Commission got to remind us of how to charge better
10 regarding -- in our market, it's called revenue sufficiency
11 guarantees.

12 When you choose to tell a generator to run to get
13 on, to start up in real time or short lead time, what wasn't
14 on on the day before you create cost, why did it take us so
15 long to get that under control?

16 Loop flow assumptions and models based on people
17 outside our market, from these NERC standard or regional
18 standard develop once a year kind of on average. But
19 without this real time dynamic stuff, you set up your day
20 ahead market based on a set of assumptions that had been
21 good enough in the industry.

22 We run our STR process with a lot of those same
23 loop flow assumptions, and then real time is substantially
24 different. It causes this increase in what the economists
25 say is out of merit.

1 I hate that term, but necessarily committed in
2 merit at the time, peaking resources. But that's a cost
3 that's then spread. But also the disparity then can
4 frustrate long-term transmission right holders, who are
5 right up to relying on this FTR revenue as their congestion
6 hedge.

7 Sometimes when Mr. Stuart or Mr. Filley, who are
8 transmission-owning members and load-serving entities in our
9 area come to you and say, "I need better congestion hedge,
10 this is where the marginal improvement in that to get things
11 up to where it can perform is.

12 COMMISSIONER KELLY: Just asking a final cost
13 benefit analysis problem, are the costs involved in
14 attempting to achieve a better solution to the loop flow
15 issues substantial, and would they justify the benefits that
16 could be achieved by managing it better?

17 MR. KOZEY: I'll offer this without having had
18 the engineer's support. I'd say it's a lot less than many
19 of the other things that go on in improved coordination
20 because you're talking about getting systems to utilize all
21 of the extent communication protocols that exist.

22 You don't have to build a new wide-area network.
23 You don't have to build a new Internet. You've got to get
24 information that you already have as a control area
25 experiencing real time push up. So as to who benefits or

1 society would benefit. There would be some cost shift.

2 But Chairman Adams talked about solutions are
3 better when they increase supply. If you had a better
4 management of even the TLR curtailment in the non-market
5 areas, that's so inefficient that I bet you we could get
6 back inefficiencies there at cost collectively that control
7 areas experienced to push this information up.

8 MR. ADAMS: What I think is interesting about
9 this conversation is that it really doesn't have a whole lot
10 to do with whether or not there's an RTO in the mix. We
11 really have our smaller utilities in New Brunswick which is
12 not an RTO. It's a control area. We have loop flow issues
13 there, and it has more to do with having an interconnection
14 than having joint planning processes in the discussion as we
15 have it in this contact with this proceeding of neighboring
16 control areas to an RTO.

17 It's an important that where some of these things
18 just have to do with neighbors as opposed to there being an
19 RTO or not in the mix.

20 COMMISSIONER KELLY: Kurt, I heard your
21 testimony. I do recall that there were a number of years in
22 which MISO in New England, ISO, I guess at the time, trying
23 to put their markets together, pursued putting their markets
24 together, and it didn't come to fruition.

25 When you talk about enlarging the market, is that

1 what you're thinking about? If not, are there other ways to
2 do it in New England, and do you think conversations might
3 be more fruitful now?

4 MR. ADAMS: It's interesting. My basic view is
5 that the commercial operation and the commercial opportunity
6 ought to drive the governance structure, not the other way
7 around.

8 What did come out of those conversations, as an
9 outside observer to those discussions, it was never really
10 the will from New York and ISO New England to come together.
11 They're never really wrong, and there are a lot of reasons
12 why, some of which has to do with political differences
13 between New York and New England, institutional issues.

14 But what did come out of that is, in the late
15 1990s, you couldn't trade capacity. It was a really big
16 deal. Today, there is an ability to trade capacity.
17 There's much more communication between the two and there's
18 much more commercial opportunity in governance structure.

19 One single RTO to neighboring RTOs, RTO with a
20 non-RTO next door, in many respects, is a less interesting
21 question for all of us. The platform their commercial
22 operation is allowed to exist, notwithstanding the
23 governance structure.

24 COMMISSIONER KELLY: When you're talking about
25 enlarging the markets, you're really talking about

1 elimination or reduction of the seams.

2 MR. ADAMS: I'm talking about eliminating
3 uneconomic seams. There are seams that exist that just
4 reflect the economics of a situation. Locational marginal
5 pricing is one. Through an outservice under certain
6 circumstances, though we tend not to like a few. Sometimes
7 you get service is an important purpose because that's how
8 you get important infrastructure built and paid for.

9 But the market activity ought to really try what
10 the governance structure is. Whether or not there is an RTO
11 with a neighbor, in my view, is sort of an interesting fact,
12 and a lot of the discussions ought not be a driving
13 consideration.

14 COMMISSIONER KELLY: Steve, one of the issues
15 giving rise to this conference was the exit of LG&E, not
16 that LG&E caused a problem, but it raised the reality that
17 these are voluntary organizations, and transmission owners
18 may exit.

19 Is that a concern to MISO, or how big of a
20 concern is that to MISO? And do you have any data that
21 shows costs value of this kind of situation?

22 Obviously, there's value to having the MISO there
23 and there are costs. There's obviously value and costs to
24 entities that are on the borders dealing with MISO.

25 Do you have data about the role of costs and

1 values?

2 MR. KOZEY: Yes, but not sufficient to start the
3 record for the Commission. Some of the difficulty is in
4 traditionally, when people talk about the value of a
5 proposition for a larger market, we've tended to look at
6 studies that have been forward looking that use production
7 cost modeling studies, widely used in industry to justify
8 mergers, to look ahead and decide whether you're going to
9 build a coal plant, a gas plant.

10 In looking at that, we end up sometimes confusing
11 that as the sole quantifiable benefit on these operations.
12 The reliability stuff we're talking about is really hard to
13 quantify.

14 The central planning benefit is very hard to
15 quantify. But, yes, now in terms of what kinds of -- I'm
16 the Secretary Chairman. Kelliher read out all these titles
17 I've got at the company. I'm in charge of membership.

18 So if someone wants to send a withdrawal notice
19 to the company, the letter is addressed to me. And we have
20 a lag. A notice can come in by you to be effective no
21 earlier than December 31st the year following.

22 The notice is not a guarantee that a withdrawal
23 proceeding is going to start. The notice creates an option
24 for the transmission owner. Every transmission owner can be
25 expected to act with its view as to its own commercial

1 judgment. And sometimes what can happen is our structure or
2 the Commission's rules create an uneven movement against the
3 status quo. We do something new or the Commission does
4 something new. Some people benefit more than others. Some
5 managements may believe that they're subject to a cost.

6 I mentioned the non-jurisdictional utilities, and
7 the Commission C structure. It may seem a very small notion
8 to you if out of our 29 or \$30,000,000 that we collect and
9 give back to you, let's say \$3,000,000 of that comes from
10 municipal and cooperative transmission owners.

11 But it's a big deal to them. They sit around and
12 do their calculation of well, how much benefit am I getting
13 from the Midwest ISO? I already know that I pay that
14 organization and I pay something extra for FERC. They count
15 those things.

16 So I do support volunteerism. We don't have many
17 opposite views in our economy, and certainly in this
18 Commission. It assures that management tries to stay
19 attuned to the needs, desires and circumstances of members.
20 And it would blunt our attention to their needs if it were
21 not voluntary.

22 But the benefit showing on us is not just a
23 general or societal benefit. We have to make convincing
24 arguments to individual transmission owners about how
25 they're going to do today, tomorrow and in the future in our

1 market.

2 COMMISSIONER KELLY: Do you have the data to make
3 those arguments?

4 MR. KOZEY: Often. Sometimes it's confidential
5 to an individual market participant, and it has to be sort
6 of we're not your consultants, but we think you're leaving
7 money on the table. If you will open up your thinking as to
8 how to use the market, there's a lot there for you to
9 succeed. Be successful in some of that.

10 The reliability part I think it growing where the
11 awareness of the companies is more immediate. Consumers
12 energy, CMS, I believe copied you a letter in the late
13 summer that said they didn't believe they could have made it
14 through the seller without the five-minute redispatch option
15 that the RTO provides when they lost substantial nuclear
16 generating assets in peak periods of time.

17 That sort of stuff happens routinely, and it's
18 not news anymore. We had a member company last Saturday,
19 non-peak time, lost 1700 megawatts of generation, and their
20 load was 1200 megawatts. They didn't even have to declare
21 reserve sharing in that in five minutes, the results of that
22 forced outage were that they were redispatched power at
23 about \$35 a megawatt hour.

24 In the old non-MISO world, if you asked that
25 company what it would have had to have paid to replace that

1 1700 megawatts in the market, I assure you they would have
2 paid more than \$35 a megawatt hour.

3 How to convince people that they know that stuff
4 happening only to attach a dollar value, because it's an
5 avoided cost versus a real cost, that's still a big
6 challenge for us.

7 COMMISSIONER KELLY: That's also a new
8 development, and I think we should turn to our colleagues.

9 Can I ask one last question?

10 CHAIRMAN KELLIHER: With a very short answer.

11 (Laughter.)

12 COMMISSIONER KELLY: Has the adoption of
13 mandatory reliability standards increased or decreased the
14 value of membership in an RTO? Or do you not know the
15 answer yet?

16 MR. KOZEY: We know that some companies wanted us
17 to assume our duties.

18 CHAIRMAN KELLIHER: She should have said
19 increased or decreased and gotten away with that.

20 (Laughter.)

21 MR. KOZEY: Increased.

22 COMMISSIONER KELLY: Andy?

23 MR. OTT: I think it increased the value of being
24 an RTO.

25 COMMISSIONER KELLY: Thanks.

1 CHAIRMAN KELLIHER: Thank you very much.
2 Commissioner Spitzer.

3 COMMISSIONER SPITZER: Thank you. Mr. Chairman,
4 Mr. Beer, welcome. Mr. Kelly teed up the topic of the
5 voluntary nature of RTOs, which means lawfully, and these
6 controlling our withdraw.

7 The withdrawal preceded my tenure, and I wanted
8 to explore that a little bit and maybe drill down and see if
9 we can come up with some observations, particularly with
10 regard to the temporal nature of the decision.

11 I'm assuming that there was some consideration of
12 this matter by the Public Service Commission of Kentucky.
13 Can you describe that?

14 MR. BEER: Commissioner, that's true. The Public
15 Service Commission of Kentucky initiated an investigation on
16 its own into the costs and benefits of LG&E and KU
17 continuing its participation in the Midwest ISO. We went
18 through that process with the KPSC and performed a number of
19 cost benefit analyses.

20 That proceeding spanned almost two years, I think
21 it was, where we went through a number of hearings and
22 several rounds of written discovery and several days of
23 hearing. It finally did conclude with an order that found
24 that the benefits did not exceed the costs, at least as it
25 pertained to us, and directed us to take action accordingly.

1

2 COMMISSIONER SPITZER: Was that proceeding -- did
3 it result in a determination? And, again, exploring the
4 temporal.

5 Mr. Adams talked about making the pie bigger and
6 alluded to certain long-term benefits. How long term was
7 the thinking as to the fact that it was ultimately deemed to
8 be in the ratepayers' interest that you withdraw?

9 MR. BEER: If you're asking me about --

10 COMMISSIONER SPITZER: I'm not asking you to be
11 judgmental about that recommendation, because your record,
12 presumably, that suggested at a certain point in time it was
13 a negative.

14 Did that incorporate potential future benefits?

15 MR. BEER: We looked at what we expected to
16 happen, how the Midwest ISO was growing, evolving and
17 developing in the day two market and subsequent other
18 initiatives. It was our perspective then that the benefits
19 did not outweigh the costs.

20 If we were asked to make a similar decision
21 today, it would be our position that the decision to
22 withdraw remains beneficial for our customers.

23 COMMISSIONER SPITZER: Does that view change if
24 there were some certainty with regard to federal carbon
25 legislation, for example, that might impact the cost of

1 generations in the state of Kentucky -- Commonwealth of
2 Kentucky -- excuse me.

3 MR. BEER: It would depend entirely on what the
4 nature of that carbon legislation provided. Presumably, it
5 would increase the cost for all fossil generation. So I
6 would expect, if there is an increase in cost due to carbon,
7 I would expect that the relative disparity between costs and
8 benefits to be roughly equivalent as we would move through
9 the early periods of the carbon constraint period.

10 COMMISSIONER SPITZER: Kentucky was an exporter
11 as a jurisdiction. I would assume you are correct. So that
12 played some role in this determination.

13 MR. BEER: The role that was played primarily was
14 the fact that our costs of generation were among the lowest
15 in the country. As a result of that, it was exposing our
16 customers to the potential to pay significant higher costs
17 for generation than otherwise would be the case were we
18 dispatching generation the other way.

19 COMMISSIONER SPITZER: There's something by
20 virtue of exports. It would create upward pressure on
21 Kentucky consumers.

22 MR. BEER: It would be the operation of the day
23 two market, the disconnection of generation and native load
24 where the generation would bid into the market and load
25 would bid into the market. And the function of LMPs where

1 we would be in the position of native load, having to buy
2 generation out of the day two market at a price higher than
3 what it otherwise would have paid had it remained connected
4 as it were.

5 That's not an artful term, but not in a day two
6 market.

7 COMMISSIONER SPITZER: Systemwide, RTOWide,
8 Kentucky's participation would have yield benefit
9 consistent?

10 MR. BEER: Yes. If there are higher costs and
11 lower cost utilities, and the purpose is to try to average
12 those costs, then presumably the lower cost to generation,
13 wherever situated, would provide net benefits at least to
14 those who have higher net cost generation.

15 COMMISSIONER SPITZER: I don't want to be
16 argumentative, but if we follow that reasoning to its
17 logical conclusion, no net exports date would ever be an
18 incentive to join an RTO.

19 MR. BEER: I think that's an accurate statement.

20 COMMISSIONER SPITZER: Given that there's a long,
21 articulated federal policy on this matter and what Chairman
22 Adams said intuitively I believe to be correct, which is the
23 larger the economic unit, the more efficiency.

24 How do we resolve this dilemma? Again, this is
25 on a going forward basis. I'm not trying to relitigate your

1 particular matter. I'm just trying to see what observations
2 we can make, what things we can learn from that decision-
3 making process.

4 MR. BEER: It's an interesting question,
5 obviously, and it's not one that I am sure I can
6 thoughtfully answer today. But the fact that there will
7 always be higher cost and lower cost to date, higher cost
8 and lower cost control areas presents a problem that is
9 admittedly very difficult.

10 There may well be ways of creating market
11 mechanisms that appropriately allocate costs, but also
12 appropriately recognize benefits. To do anything other is
13 to penalize the customers of those low-cost utilities who
14 have, for whatever reason, put their customers in a position
15 of benefiting from that historical position.

16 COMMISSIONER SPITZER: That leads into Chairman
17 Adams' point. As always, I carefully listened to your
18 comment. You described the disincentives with regard to
19 construction transmission that would net benefit the region.

20 Let me give you an analogy here. In the early
21 1950s, the federal government decided that we needed an
22 interstate highway system. There was some fight back
23 initially in the early fifties, and I believe there was a
24 Senator from Rhode Island who was complaining about Route 66
25 in the west. Yet the Sinatra song was evolved into a new

1 highway system, not just Interstate 40, but throughout the
2 country so that although there was resistance initially, and
3 they were very definitive and observable and measurable
4 winners and losers with the construction of the highway
5 system, people in Philadelphia could get fresh lobster that
6 evening. People in Arizona have this oxymoron, fresh frozen
7 by the interstate highway system.

8 There is no question now that we've expanded the
9 pie. You explained the dilemma of confronting the state of
10 Maine with regard to potential renewable resources and the
11 fact that you people are penalized in two ways with
12 construction transmission.

13 One, the socialized costs are absorbed by your
14 rate payers. Secondly, you got this, again, upward pressure
15 based on the exports. So you've got these conflicting
16 principles. Yet, if our lodestar belief is articulating the
17 federal view, the bigger the market, the better.

18 I associate with your statement, and secondly,
19 take a long-term view of the situation. I think that's what
20 is typically the best view and the one with the longest
21 horizon.

22 How, from your perspective, do you resolve that
23 dilemma?

24 MR. ADAMS: I'm still thinking of the Sinatra
25 song.

1 (Laughter)

2 MR. ADAMS: And wait for Don Downs to come out
3 with a song like the southwest group that could save one
4 upgrade to get us out of romantic. How about that
5 investment.

6 (Laughter)

7 MR. ADAMS: The interstate highway example, I
8 don't want to be pedantic, but I just have to respond.

9 The interstate highway is a great example, and
10 that is a great example that actually proves my point. The
11 reason it does, I'm at the tail end of a family vacation,
12 and one of the things that we did is we tortured our three
13 kids and we drove them to Washington, D.C., our nation's
14 capital. And there are a lot of toll booths between Maine
15 and Washington, D.C.

16 Folks talked about, in New England at least, our
17 transmission system. We talked about a postage stamp rate
18 on our PTF transmission system. That means more toll
19 booths. It means our rates are not distance sensitive.

20 It's majorally different from the interstate
21 highway system when only the toll booths -- if you're going
22 to ship lobsters from Maine to Philadelphia, you've got to
23 put them on a truck. You've got to buy the fuel. I'd be
24 willing to bet that when I buy lobsters from my cousin,
25 they're a lot cheaper than what you pay in Philadelphia.

1 The reason is not only -- trust me, my cousin is getting it
2 for free.

3 You've got to move those lobsters. You've got to
4 pay those tolls. You've got to pay for all that fuel.

5 That's how economics are supposed to work in the
6 transmission system as well. If you have a postage stamp
7 rate, you got to completely socialize to transmission
8 system. You change the incentive on the cost of generation.

9 What you do is, instead of valuing the delivered
10 electron properly, the load pocket has the incentive not to
11 site generation, to site generation remotely and ship it in.
12 If you socialize that cost, the issue of socialization is an
13 interesting one because what it does is changes economic
14 incentives.

15 The basic question about larger markets, though,
16 I think is materially different. You can have these things
17 in the interstate highway system. They're called toll
18 booths. You can have these things that pay for some of the
19 cost of the infrastructure for which we all benefit. If you
20 didn't have the cost allocation that way, you probably
21 wouldn't go back system.

22 That is what I think about when we are talking
23 about building larger markets. You have to have the
24 economics right because the economics drives the right
25 incentives.

1 I'll give you one example that I've shared with
2 you before. Maine is a net exporter. We've been one for
3 the better part of 30 years. And I want to touch briefly on
4 why Maine and Kentucky are a little bit different.

5 Maine has 1000 megawatts of generation in the
6 pipeline. New Brunswick, Newfoundland, Labrador, if you
7 listen to what their governments are saying and you take it
8 for what it says, somewhere between two and 5000 megawatts
9 of new generation.

10 Mostly the types of generation that ISO New
11 England says New England needs. Moving that generation into
12 the market cost money. You got to create the right
13 incentives to build the transmission and build the
14 generation and deliver it. You're probably better off if
15 you don't create the incentive to offset generation that's
16 in the load pocket that will be less expensive.

17 That's the basic dialogue that I believe we ought
18 to be having around large markets. How do you create the
19 right incentives for resources?

20 Why Maine and Kentucky are very different, you
21 know, Kentucky has not restructured. Kentucky has rate-
22 based regulation. We don't. Maine's focus on making the
23 pie bigger is driven by that one fact.

24 We sold our hydros. We sold our power plants.
25 What we have to do as a small state is attract investment

1 capital. So even though we're a low-cost state, that 1000
2 megawatts is being built by private independent companies
3 that are investing in our state, and they're investing in it
4 to sell south.

5 Our state needs not to be hurt by that
6 investment, but at the same time, it would be foolhardy for
7 us to create a massive seam between Maine and the rest of
8 New England to chill that investment because our consumers
9 will benefit by it if the economics are right.

10 COMMISSIONER SPITZER: I understand it's
11 different with regard to Maine's lifeline being the
12 wholesale market now. That's a distinction with a
13 vertically integrated rate-based assets.

14 Notwithstanding the structural differences, there
15 are certain economic principles that are common, which is
16 you cannot reasonably expect a jurisdiction to support
17 transmission where there is a net -- where that jurisdiction
18 is not being compensated to do so.

19 MR. ADAMS: That's right. I think you hit the
20 nail on the head. What's the timeframe? I believe that
21 long-term thinking is what's required about these things.

22 I was at a conference yesterday that Commissioner
23 Wellinghoff spoke at. Somebody raised their hand and said,
24 "Oh, my God. That will never happen. It will take two
25 years."

1 This is not in the business if you're not into
2 delayed gratification.

3 (Laughter.)

4 MR. ADAMS: This is the five, ten, 15-year time
5 horizon business. That's what I believe commissions and
6 utilities really need to be doing, is thinking long term
7 about the decisions they make and the plans that we have
8 that we're working on in Maine, our 10 to 15-year plans.

9 But over that ten to 15 years, it's really
10 important to consumers that are hosting these assets,
11 hosting the transmission, building the power plants nobody
12 else wants to site, are not harmed by the process.

13 COMMISSIONER SPITZER: The purpose of my
14 questions with regard to Mr. Beer were -- and I invite any
15 of the panelists to respond to this final point -- having
16 been an elected official, your constituents are interested
17 in their matters. In the case of electric rates, what
18 they're paying in their monthly bill today.

19 Nevertheless, you've got, even before the mandate
20 for reliability, state commissions stay up at night worrying
21 about how to keep the lights on ten and 15 years from now
22 with regard to generation and transmission. So there is a
23 powerful force in terms of long term planning again, even
24 before mandatory reliability standards.

25 I think the irresistible conclusion that large

1 markets, again whether it's one RTO or trade among control
2 areas, is in the long-term interest of all the constituents.

3 So how do we achieve that, given that you may
4 have a potential, given the voluntary nature of the RTOs for
5 an entity to have a dictate come down from a state today
6 where we're under water. Therefore, so what would be
7 suggestions for FERC to ameliorate this?

8 MR. OTT: One issue. Back to the exporter idea,
9 where the exporter is selling in to the market. Obviously,
10 contractually, the load can be protected. The state can
11 deal with that. But in the absence of that, the fact is
12 that low-cost area does have excess power and wants to sell
13 it.

14 Again, if this were back to the free rider issue,
15 if the best decision for them then is take your stuff out
16 and just sell off when you want, the inequity though that's
17 created, I think you can do something about says that they
18 shouldn't then just be allowed to sell in when they want
19 because they didn't do anything to make sure that that ready
20 market, if you will.

21 In other words, the concept of saying I can sell
22 bilaterally versus I can sell to an hourly or whatever
23 robust spot market. I mean there's a big difference between
24 them.

25 Then I think again, I realize it's hard to

1 quantify all of that, but I think that's the real issue is
2 to say, as Commissioner Adams has said, make sure the toll
3 booth is there.

4 In the issue of time, I won't go further, but I
5 think that's the real issue.

6 COMMISSIONER SPITZER: I would point out Mrs.
7 Spitzer, from Arizona born and raised, was horrified by
8 these toll booths.

9 (Laughter.)

10 COMMISSIONER SPITZER: She thinks freeways are
11 free. She wouldn't put the quarter in.

12 CHAIRMAN KELLIHER: We call them throughways here
13 in the east.

14 COMMISSIONER SPITZER: Steve, did you have any
15 views on this?

16 MR. KOZEY: Yes, Commissioner, but we stay
17 addressed to it, 890, if I've got my numerical sequence
18 right about regional planning and what regions are
19 important. Do these regions help one another? That we keep
20 the conversation up around that to see if that's where we
21 can go to address duration of planning cycles.

22 What do regions owe one another when they do
23 this, and how to deal with urging a common standard towards
24 proactive investment that can be a no-regrets investment no
25 matter what climate change legislation or renewable mandates

1 come up that we're not hooked into one future?

2 MR. ADAMS: I can just briefly answer the
3 question, Commissioner. What should we do?

4 I am from a resource state, and we need to export
5 to make a living. We've taken it upon ourselves at the
6 Maine Commission to answer your question, and we're in the
7 middle of formulating that. And the one we're thinking
8 about is that if we had a transmission cost allocation
9 regime and a generation pricing delivery regime within an
10 organized market with most of your restructured states, it's
11 incumbent upon the resource states to develop a regime that
12 creates incentives for us to benefit higher cost states.

13 We're in the middle of developing that process
14 and developing exactly what we have in mind. And we have
15 some pretty positive thoughts about what that would work
16 like, and we'd like to share them.

17 But I believe that resource states have the
18 obligation to serve high-cost states, and there's an
19 opportunity for resource states to serve high-cost states.
20 And simply taking the ball and going home is not an option
21 for a small state like mine that has restructured.

22 So I take your question to be a serious one.
23 We're working on developing a really serious answer to it.
24 I think it's probably the single most important question in
25 this whole dialogue of what went on. Our participation in

1 an RTO for a low-cost state makes sense. I hope we can
2 provide you some more details in the next few months.

3 CHAIRMAN KELLIHER: Right. Thank you. I'd like
4 to recognize Commissioner Moeller.

5 COMMISSIONER MOELLER: Thank you, Mr. Chairman.

6 I guess I'd like to focus on the suggestions, Mr.
7 Ott, that you gave us regarding data and how we can drill
8 down a little bit better.

9 I was reminded yesterday by one of the visitors
10 that the laws of physics tends to trump just about any other
11 set of laws that are out there. And your example of the
12 contract path flows are basically fictional was an excellent
13 one.

14 I'd ask you, it wasn't just theoretical. That
15 was a very real example, I presume, you gave us.

16 MR. OTT: Yes. There are situations, if you're
17 talking about my written example, the percentages in that
18 written example are not my wildest dream that this is a very
19 high -- this was a fairly modest assertion on my part that
20 certain flows can occur. As I alluded, there are control
21 areas out there where 40% of their contract path flow shows
22 up where it's not supposed to.

23 Yes. If that's your question, the percentages
24 can get quite astounding, especially if you're given the
25 volume of megawatts moving.

1 COMMISSIONER MOELLER: To get to your solution,
2 and I hope you'll maybe elaborate more in writing, in
3 addition to what you gave us, we should be requiring better
4 real time data flow disclosure on the seams, and should the
5 IDC power flow model then be revised by NERC to go down to
6 zero percent is part of the burden on the model need to be,
7 I guess, revised once the range of suggested fixes.

8 MR. OTT: Again, today, obviously PJM, as the
9 control area for very large areas is probably in the best
10 position to calculate the flows we create. That's exactly
11 what we do. We calculate the flows we create and ship them
12 to the NERC.

13 Each control area that's in operation today, even
14 though they report their generation to load power flows on
15 whether it be an annual basis or some very ungranular basis,
16 they have to have their flows calculated.

17 I assume they're operating. They've got to have
18 some idea of how the power flows are affecting not only
19 their own lines, but their neighbor's lines.

20 I think the point is, as PJM and MISO have done,
21 we've worked with quantifying, getting the accurate
22 calculation within ourselves, and showing those flows that
23 we create to the world.

24 The question then becomes how do you put them all
25 together?

1 I can't tell you that I have the design in my
2 head, but I can tell you that, again, technology exists.
3 The data exists. It's a matter of getting it all together
4 and coordinating it.

5 The first issue I have is the incentive for
6 people to step up and say, "I'm going to do this." It took
7 me, again, five months just to get the data, let alone to
8 agreeing that we needed to do something.

9 So all of my neighbors I would urge to say, you
10 know, we all collectively have to solve this problem. I
11 realize in the short term there will be winners and losers.
12 Long term, though, I think we'll all be better off. And I
13 realize I'm sitting in the position to say I've already done
14 it all. I've already done it. I've quantified my flows.
15 I'm already doing what I think is right.

16 But let me just get back to, I think, what I'm
17 asking is for the stuff that's already there to be opened up
18 and made transparent.

19 As far as how do you actually coordinate it, it
20 could be done through a series of agreements, as opposed to
21 necessarily -- the one thing though is this issue of the 5%
22 cutoff that was approved as a NERC standard. That needs to
23 be dealt with. That, quote, 5% cutoff again, if you have
24 thousands of megawatts flowing, it's not good enough.

25 COMMISSIONER MOELLER: So that burden is on NERC

1 related to the ITC power flow model. Mr. Kormos will be
2 talking about that this afternoon. We're at zero percent
3 now. We're talking about going up to three because we're
4 taking up too much of the burden on ourselves.

5 One other way is for that to move down.
6 Obviously, that would be disrupted through the regional
7 transaction which say, okay, just changing the IDC alone
8 isn't the answer. PJM and myself have done majority
9 agreements where there is some coordination, okay, that
10 says, okay, the fact that you put flow on somebody else.

11 If my answer is just curtailing, then I shut down
12 all trade. The point is, okay, account for it and maybe
13 there's compensation involved or whatever. But I think just
14 saying you're going to change the IDC and have more
15 curtailments, you understand, it's a deeper problem.

16 As I said at the end of my example, I think it
17 means we have a new way, which essentially is more like the
18 real-time coordination issue rather than just a simple
19 change to the IDC. So I'm not giving you a simple solution
20 here.

21 COMMISSIONER MOELLER: Your verbal example was a
22 good one in that it skews the market. It is sending the
23 wrong market signals to wherever the LMP price is being
24 paid. Then your written testimony points out this has
25 reliability impacts.

1 As we go into a new era of more of a focus on
2 mandatory reliability with consequences related to it, I
3 think it's a very relevant topic.

4 MR. OTT: I have done analyses in the past where
5 if you look at what it used to take to control many, many
6 years ago, I have very old data in this because we haven't
7 done it in detail. It took 30 to 40 minutes to control a
8 line using that sort of less granular process.

9 Within the RTOs today, with a real time five-
10 minute dispatch, I control a problem in three to five
11 minutes. It's ten times faster and that's a reliability --
12 huge reliability gain. So I think those issues are going to
13 need to be discussed.

14 COMMISSIONER MOELLER: Steve, any comments on
15 that topic?

16 MR. KOZEY: We are in agreement with PJM. We
17 think it works and it can work. These agreements we have
18 with everybody else have been followed here, as well. So if
19 you have a neighbor who says it's not working out perfectly
20 and you need a voluntary agreement, as cooperative as we
21 are, we'll cooperate better and more effectively and against
22 the prospect of resolution by outsiders, if we can.

23 COMMISSIONER MOELLER: I guess the issue gets
24 changed a little bit when there are internal flows. But,
25 Larry, do you have any thoughts on the granularity of flows

1 as essentially a customer being able to provide that to MISO
2 or another entity?

3 MR. THORSON: Yes. I appreciate the opportunity.

4 What I would like to underscore here in terms of
5 the discussion that's taken place this morning is, to
6 refresh your memory, that MISO is the reliability
7 coordinator for MAPP. So to a large degree, it has a fair
8 amount of granularity already relative to the MAPP system.
9 To the degree that they would like more, I don't see a
10 difficulty in providing that.

11 The point I'd want to make there and the points I
12 try to make in my presentation is that I want this to be
13 pursued as a partnership. I want this to be pursued that we
14 recognize that there's some benefits to be achieved and the
15 parties recognize there should be mutual benefits.

16 So, to a degree, we will be negotiating the seams
17 agreement I've identified. As the RTC chair, a number of
18 issues that I intend to bring forward in that relationship
19 that don't exist today.

20 Again, I view this as a package, and this will be
21 a win-win situation.

22 With respect to granularity, it will and always
23 will continue to be an issue. I can cite an example close
24 to home.

25 Again, Dairyland Cooperative area surrounded by

1 MISO, there's an area adjacent to the Dairyland control area
2 that's often beneficial to the system. But because of the
3 lack of granularity, if I was to make a transmission service
4 request, it's going to hit probably half a dozen flow gates
5 all negatively as far as the calculation is concerned.

6 On a less granular basis, everybody that's from
7 the region knows that's probably one of the best things you
8 can do to alleviate concerns is fire up that peak fire
9 generation and it will solve a whole host of problems.

10 But because of a lack of granularity, that loss,
11 you're going to get into control area issues, and that's
12 been lost.

13 COMMISSIONER MOELLER: Thank you. Kurt, thanks
14 for the visit yesterday. I know you've given a lot of
15 thought to this in general, even though it may be a lot of
16 specifics.

17 But do you have any observations?

18 MR. ADAMS: I'm going to actually pass on
19 answering the question. Most of it, as general concepts,
20 are beyond what I'm really thinking about specifically right
21 now.

22 COMMISSIONER MOELLER: I think this is an area we
23 can pursue and potentially solve some of the problems here
24 if we can break down. As people have ideas to better solve
25 this problem, I hope they'll bring them forward.

1 Thank you.

2 CHAIRMAN KELLIHER: Thank you. I'd like to thank
3 the panel very much for helping us today, particularly our
4 colleague, Chairman Adams. And we have run really through
5 our break. So I think we'll just call up the second panel.

6 Thank you, gentlemen.

7 (Recess)

8 CHAIRMAN KELLIHER: I'm going to resume. I ask
9 the second panel to come forward and let's close the doors.

10 I'd like to recognize Ron Mucci, the Manager of
11 Regulatory Affairs for Williams Power Company. Welcome.

12 MR. MUCCI: Good morning. My name is Ron Mucci.
13 I'm speaking on behalf of the Electric Power Supply
14 Association, EPSA for short, which represents competitive
15 power suppliers, who account for more than a third of the
16 nation's installed generating capacity.

17 I'd like to begin by thanking the Chairman and
18 the Commissioners for the opportunity to provide comments on
19 the seams between ISO RTOs and the non-ISO RTO utilities,
20 with a particular focus on the market and commercial issues.

21 While currently not intending to mandate RTO
22 membership, the Commission and the LG&E recognize the
23 potential ability for non-ISO utilities to use and/or
24 benefit from the Midwest ISO's regional market, while
25 avoiding some or all of the costs attributable to RTO

1 membership, which, in our opinion, could weaken the
2 liability of the RTOs and degrade the benefits of
3 competitive markets.

4 To frame the market dislocations created by such
5 a jagged seam, I'll focus on the functional aspects of the
6 RTO and ISOs and the benefits they bring to the competitive
7 markets, that will be contrasted with the non-ISO markets
8 and address the issues raised at the seam, including the
9 market distortions, inefficiencies and inequities created
10 and borne by market participants.

11 I will say while Order 890, once fully
12 implemented, may address some of these concerns, we urge the
13 Commission to address the problems associated with border
14 utilities, including those who were former members of RTOs,
15 by first addressing the free rider problems posed by
16 utilities who are not members of RTOs and ISOs, but sit on
17 the seam and take advantage of the many attributes of the
18 regionally-organized market without paying a compensatory
19 share of the cost.

20 Second, take into consideration the implications
21 to the broader market when they're vertically integrated to
22 seek to withdraw from an RTO or ISO, which are two-fold.

23 The impact on the remaining members of the RTO
24 and the construct of the non-RTO market and its ability to
25 further the goals of open, transparent, non-discriminatory

1 and competitive markets.

2 Finally, we believe the Commission should avoid
3 degrading the existing organized markets and ensure that
4 non-RTO markets are compatible and well functioning.

5 With that, we believe the integrity of the
6 organized markets administered by the RTOs and ISOs should
7 be maintained because they promote efficient, reliable,
8 competitive markets to provide the price and transparency,
9 as evidenced by locational marginal prices or LMPs which
10 provide both day ahead and real time market sequels for
11 energy and ancillary services.

12 They enhance price convergence at the RTO to RTO
13 seams as exist in the example between MISO and PJM, where
14 protocols have been implemented to their joint and common
15 market efforts.

16 They provide for security constrained economic
17 dispatch without the carve-out for native load customers.
18 They operate under joint operating agreements with protocols
19 in place that deal with congestion management, redispatch
20 imbalances, and loop flow.

21 They engage in intra and inter regional
22 transmission planning and have mechanisms for regional cost
23 sharing for transmission investments.

24 In contrast, the non-RTO markets which border RTO
25 markets creates seams issues such as price distortions,

1 which are created by loop flow from the non-organized
2 markets that effectively reduces the available transmission
3 capacity to members of the RTO.

4 It decreases FTR revenue because the parties
5 creating the loop flow do not take congestion costs and
6 suppress LMPs when the day ahead market does not factor in
7 the congestion created by loop flow in real time.

8 Also, good reliability and congestion management
9 are dealt with through the use of transmission load relief,
10 TLRs, rather than relying on market sequels and price
11 transparency.

12 Redispatch does not require third-party
13 generation solutions where such solution may be more cost
14 effective. Also, there's a balkanized transmission
15 planning, which perpetuates congestion.

16 There is no regional cost sharing, which can
17 blunt any incentive to undertake the transmission
18 investments, which do not disproportionately benefit the
19 utility in the non-RTO market.

20 The independent transmissional or ITC -- I may
21 switch between acronyms -- model is not equal to or superior
22 to the planning process that exists in the organized
23 markets. While the ITO can validate and perform the
24 transmission planning analysis and from my transparency
25 regarding planning criteria, the base case model and annual

1 plan, the ITO cannot compel investment to be made or
2 eliminate transmission projects from which generation or
3 demand management alternatives may be more economic
4 solutions.

5 The ITO is advisory. It is not charged with
6 taking a truly independent role in terms of developing a
7 clean sheet approach with a view towards regional impacts,
8 or the least cost to the end consumers.

9 In effect, the ITO has no requirement to
10 coordinate across the seams and no teeth to compel
11 facilities to be built. There are no economic drivers or
12 processes in place to resolve seams issues which benefit the
13 utilities in a non-RTO market.

14 No oversight of the cost benefit associated with
15 remedying seams issues and to put in place joint operating
16 agreements.

17 Ultimately, border utilities and non-RTO markets
18 can import or export energy from organized markets when it
19 is in their economic interests without paying for the costs
20 associated with RTOs or ISOs as members of these markets
21 incur for their participation in regional planning and cost
22 sharing and avoid embracing a transparent pricing model,
23 which relies on market forces rather than TLRs.

24 In conclusion, we are on a mission to exercise
25 its full range of authority when there has been a request by

1 utilities to withdraw from RTOs and ISOs, take such action
2 in the context of furthering competitive markets or avoid
3 the relative efficiency of creating new and mobile seams,
4 assess the futures and comparability of the alternatives to
5 be organized market before granting any approvals, and to
6 further the goals of joint and common markets between RTOs,
7 ISOs and non-RTO ISOs border utilities.

8 Thank you.

9 CHAIRMAN KELLIHER: Thank you. I'd like to now
10 recognize Dr. William Hogan of the Kennedy School of Harvard
11 University. Welcome.

12 DR. HOGAN: Thank you, Mr. Chairman. I
13 appreciate the invitation to join you today in these
14 continuing discussions about electricity markets.

15 As you know, I don't speak on behalf of anybody
16 else. I'm just here representing myself.

17 I thought, at least in these introductory
18 remarks, it would be useful for me to try to make two
19 general points, opposed to talking about too much about the
20 details of specific cases, although I'll be happy, to the
21 extent that I know about them, to get into that.

22 The two general points have to do with how do you
23 deal with seams as kind of a guiding principle because you
24 are going to have them, as you said earlier on. The eastern
25 interconnect is just too big to imagine having a single

1 entity running the entire thing, at least in the immediate
2 future.

3 Second is to talk about this question of non-RTO
4 or RTO participation and downgrades, and people leaving and
5 coming, and the stability of that model. Let me try to deal
6 with them in reverse order here.

7 The first question is how to think about what we
8 should be doing and what principles we should be applying in
9 dealing with the use of seams problems.

10 Here, I have in mind problems that are similar to
11 what Commission Adams was talking about, where you fail to
12 have price convergence. But it's critically important that
13 we think about price convergence at the same location so
14 that the same location is viewed differently by the two
15 different parties.

16 Having a difference in price as cost locations is
17 economics. That's just because of the physics of the system
18 and constraints, and all that kind of thing.

19 But there's an artificial problem if at the same
20 location the two different entities see things differently
21 because of some way the rules work or something like that.
22 And those are the kinds of things that I'm thinking about.

23 I think the general principle is to, again, go
24 back to what I talked about before, to choose little R
25 regulation rather than big R regulation. And rather than

1 mandating what people are supposed to do in particular, you
2 should try to get the information and the incentives right
3 so they get the right signals. And then when they make the
4 choices, they get to do the right thing, the little R
5 version of that.

6 In trying to figure out the right signals and
7 incentives, what I would think, conceptually, suppose, in
8 fact, the seams were not there. Suppose virtually we have
9 managed to put this together as a larger market, a larger
10 pie, and it was working efficiently, what would it look
11 like? What would be the character of the information and
12 the character of the signals and so on?

13 And then try as much as possible to approximate
14 that. It won't be perfect because you're dealing with
15 different entities and so on. But you should try to
16 approximate that and then make the market make the choices
17 about what they're going to do.

18 Let me give you an example of what I mean by
19 that, which I think has actually been quite successful.
20 It's an example that's been discussed here today.

21 This is the seams, particularly, the seam between
22 PJM and the MISO RTO, and operating and dispatch and so on.
23 When we used to talk about the crayons, drawing with
24 crayons, getting up the crayon to draw the boundaries
25 between these RTOs, we look at that mess that's there, look

1 at the crayon drawing, and you look at what actually happens
2 in the joint operating agreement between PJM and the MISO.

3 Essentially, PJM is making decisions on how to
4 dispatch its system in order to relieve constraints inside
5 the MISO. The MISO is making decisions on how to dispatch
6 its system in order to relieve constraints inside PJM. They
7 are not looking at this as a sharp boundary between them
8 drawn by the crayons.

9 Secondly, there is compensation between them in
10 order to make sure that, in effect, the prices do, in fact,
11 converge, and that people are paying the opportunity costs
12 on either side of that system.

13 That works very well. That is a cleverly
14 designed system. It's not the same thing as having a single
15 entity dispatching the whole area because they, obviously,
16 have to focus on some of the constraints and not all of
17 them.

18 And there's a little bit of that going on. So
19 it's not perfect. But that's pretty far along the road.

20 As an example -- and they thought about it in
21 exactly that way -- so this is not an undoable idea. It's
22 not a principle without application, and we have such an
23 application.

24 So think about it as a virtual larger market.
25 What would it look like, them trying to design the rules

1 around these seams so that they replicate that as much as
2 possible.

3 Second issue that I wanted to address is this
4 question about inside and outside of these RTOs. I think
5 what you have today is something that seems to be inherently
6 unstable. The inherently unstable problem is a combination
7 of several things.

8 One, is the glass half full in designing the
9 markets. We've talked about problems and things that are
10 missing, scarcity pricing, how to deal with transmission
11 investment and so on.

12 But as long as you have less than perfect market
13 designs, you're going to have some issues there where people
14 are going to be concerned about that.

15 One of the things that happens in that process is
16 you've intervened in a big R way, or the equivalent mandate,
17 the RTOs, or somebody like that to do it.

18 And then we get cost socialization because of
19 that process. And you've heard Commission Adams talking
20 about the transmission of cost socialization problem in New
21 England.

22 And that creates an incentive because if there's
23 something missing in the market that would then substitute
24 it with a mandate, which was socialized, did not create
25 incentives for them to go through something else, which they

1 don't like. And they talk about leaving the RTO or
2 something like that.

3 We've heard about Louisville before. Then
4 there's another aspect. There's unstable incomplete
5 markets, socialization of costs. And in the background,
6 voluntary participation in all of these things.

7 There's another problem, which is an inequitable,
8 or at least different allocation of the burdens on the
9 entities. I told you I was going to get excommunicated.
10 This is where I get excommunicated here today.

11 It would be one thing to say that we had multiple
12 different ways to achieve our objectives, and we have
13 different models for how to do that. And people can
14 voluntarily choose which one of these models achieve our
15 objectives, and then let them go back and forth.

16 It is quite another thing when we have organized
17 RTOs to provide more designs that meet the test of undue
18 discrimination at non-RTO markets which don't meet the test
19 of non-discrimination and don't have the necessary
20 requirements in order to meet that test.

21 It's not surprising that it's more expensive to
22 be in an RTO. You've made it happen that way. And when you
23 add that on top of the cost socialization, it drives people
24 to think about leaving.

25 If that's not the case, if it were not the case,

1 maybe the solution to this whole problem is just to let TVA
2 take over the MISO if they're so good at running these
3 things.

4 And it's not a problem of inequitable burdens and
5 cost socialization, but rather just that MISO doesn't know
6 what they're doing.

7 I don't think that's the case. I think what you
8 have here is a fundamental difference in the way costs are
9 allocated and a fundamental difference in the way burdens
10 are allocated between these types of organizations that
11 makes the system inherently unstable in a voluntary context.

12 Since I don't like voluntary solutions and I'm
13 faced with a mandatory cutoff --

14 (Laughter.)

15 DR. HOGAN: I think focusing on trying to make
16 the burdens more balanced to get away from the cost
17 socialization and work on the market designs is what you
18 should be doing.

19 CHAIRMAN KELLIHER: Thank you, Dr. Hogan. I'd
20 like to now recognize Carl Monroe, Senior Vice President,
21 Operations, and Chief Operating Officer with the Southwest
22 Power Pool.

23 MR. MONROE: Thank you, Chairman. Thank you,
24 Commissioners, for allowing me to speak to the issues that
25 are faced by SPP seams with other parties.

1 We actually have seams with other interconnects,
2 too, but I'm not going to deal with that today. We are the
3 only interconnection with ERCOT to the east, and also a
4 party to interconnections with the west. Those are minimal
5 type issues. We deal with those on an as-needed basis
6 because of the back-to-back D.C. ties.

7 But with Eastern to connect us, SPP does have
8 seams with a variety of parties, and most of that has to do
9 with the roles that SPP plays in its operation in planning
10 an operable power system.

11 For instance, we're transmission providers, so we
12 have seams with other transmission providers that are around
13 us. We're also a reliability coordinator and we have seams
14 with other reliability coordinators, which may not
15 necessarily be the same as our seams with the transmission
16 provider.

17 We also play roles as a regional reserve hearing
18 group, as a market operator, a regional reliability
19 organization, a contract service provider. We provide
20 tariff services and a regional transmission planner.

21 Each of those have seams with other parties that
22 are on our seam, but play the same roles in their areas. We
23 found seams agreements to be very beneficial in the way that
24 we deal with those issues. Particularly, we have a
25 comprehensive seams agreement with MISO that continues to

1 evolve, that take into account the evolving functions that
2 we play and that MISO plays.

3 We have a very limited seams agreement with the
4 Associated Electric Cooperative. We actually made seams
5 agreement with Entergy and MAPP. I'll talk to you a little
6 bit about the MISO seams agreement and tell you a little bit
7 about what's involved in there with the seams agreement with
8 MISO.

9 It does deal with reliability. It deals with
10 economics and equity issues. For instance, for reliability,
11 we exchange real time and projected operating data, real
12 time SCADA data, operating models, extensive operation
13 planning data, joint operations in emergencies, and voltage
14 and reactive power coordination. And for economic inequity,
15 and particularly to coordinate our ATC and AFC,
16 we exchange generator outage, dispatch order data,
17 transmission outage schedules, interchange schedules,
18 transmission service requests, load data, calculate firm and
19 non-firm AFCs, flow gate readings, dynamic schedule flows,
20 configuration changes.

21 We also coordinate transmission generation
22 outages at TRM. And it dealt a little bit with the
23 congested management process. I'll tell you a little bit
24 more in a minute. But it also deals with planning.

25 We have a coordinated regional transmission

1 expansion planning section of that seams agreement. It goes
2 beyond the regional participation and economic planning and
3 cost allocation principles that the Commission had in its
4 most recent 890 order. It contemplates not only optimizing
5 the needs of transmission planning, but also looks at
6 allocation of costs for network upgrades.

7 The seams agreement also covers market
8 monitoring, schedule checkout, and treatment between
9 operators.

10 For reliability, NERC really, with its mandated
11 reliability standards, does actually ask the reliability
12 coordinators in order to qualify to be a reliability
13 coordinator to have a seams agreement with reliability
14 coordinators on their border. There are just general
15 guidelines on what they need to coordinate.

16 We think it would be better to have a more
17 comprehensive and consistent reliability standard in order
18 to deal with that seam and to deal with the agreements that
19 reliability coordinators need to have, and they still
20 perform the issues, whatever it's going to talk about,
21 having to do with the differences between market and non-
22 market operators and how they provide data on their flows to
23 the processes within NERC.

24 Additionally, we had the six regional reliability
25 organizations, including SPP that were in the Eastern

1 Interconnect Sinai Agreement last year to coordinate
2 planning. It's called the Eastern Interconnector Liability
3 Assessment Group, and I think it will go beyond what the 890
4 order provided.

5 For equity issues, NAESB has dealt with seams
6 issues before. SPP was involved in that. They're dealing
7 with seams issues again and prioritizing high-priority items
8 having to do with seams.

9 I'm not sure that it's comprehensive, but we
10 would like to see that as a comprehensive list. And we'll
11 be working with the ISO and RTO Council to be involved in
12 that process.

13 We'd also like to see them use the principles of
14 the congestion management process, this in both the MISO SPP
15 agreement, the MISO PJM agreement, and the PVA MISO PJM
16 agreement. That really provides consistency, not only for
17 the real time information that we use to relieve flow gate
18 congestion, but also the coordination with AFC and ATC
19 calculations.

20 As part of our application, actually as a
21 regional transmission organization, we were required to
22 enter into an agreement with MISO. And we support these
23 types of agreements, not only for those parties that are
24 operating markets, as it would with PJM and MISO, but also
25 for all transmission providers that there will be a

1 requirement to have a seams agreement. And that will be
2 comprehensive to deal with, not only the reliability issues,
3 but also with the equity and the economic issues.

4 Andy's covered a little bit more about the
5 congested management process. This congested management
6 process does allow us to look at impacts beyond our borders,
7 to quantify the impact of all flows, to leverage the real
8 time and new real time forecasted data for higher accuracy
9 and redispatch to help relieve congestion.

10 Coordination starts about 18 months ahead of real
11 time. So there's a lot that can be done ahead of real time
12 to help manage the bulk power system.

13 We also like the focus of regional planning on
14 FERC order 890. Our cost allocation methodology, as
15 approved by the Commission, has increased the amount of
16 transmission expansion within SPP, both through economic and
17 reliability. We also have the responsibility under
18 Entergy's ITC to also coordinate the activities not only
19 Entergy's plan, but the activities of its impact on other
20 transmission providers.

21 We also launched market operations on February
22 1st. As part of that, we'll be along external generators to
23 operate within the market. So we're wrestling with the idea
24 of what benefits those external generators would get from
25 participating in the market.

1 We also are going to model those units as to
2 where they are so we'll see the actual flows on the market.
3 Steve covered the issue of FERC fees. I won't go into depth
4 on that, but that is an issue with getting more
5 participation in our RTO and membership in our RTO.

6 Again, a comprehensive standard seems a very good
7 playing field for NERC and NAESB. However, our playing
8 field for non-market operators in extending these principles
9 of congestion management processes would advance the
10 reliability of equity of the bulk power system.

11 Thank you.

12 CHAIRMAN KELLIHER: Thank you. I'd now like to
13 recognize Mr. Jeffrey Gust, Vice President, Energy Supply
14 Management, MidAmerican Energy Company. Welcome.

15 MR. GUST: Good morning. I want to thank you for
16 this chance to address the Commission and its staff on seams
17 issues affecting RTOs and the companies that border them.

18 MidAmerican Energy is a vertically integrated
19 utility that serves bundled retail load in Iowa, Illinois,
20 and South Dakota. We're also very active in the wholesale
21 market in the Eastern Interconnect, making energy purchases
22 and sales throughout the Midwest.

23 MidAmerican also borders three RTOs, either
24 through physical connections or contractual rights. We have
25 two 345 KV interconnections with Commonwealth Edison zone

1 PJM. We have a number of ties at various holdages with the
2 Midwest ISO, and we have contractual interconnections with
3 the Southwest Power Pool.

4 In 2006, roughly 10% of our wholesale energy
5 sales and purchases involved RTO, day ahead, and real time
6 market. In addition to these transactions, we had numerous
7 bilateral transactions in each RTO footprint. We're also
8 participating in the new contingency reserve sharing group
9 involving numerous parties in and around the Midwest ISO.

10 Along with other RTO entities in the MAPP region,
11 we participate in a seams operating agreement with the
12 Midwest ISO. MidAmerican values its participation in all of
13 these RTO markets.

14 Today, I want to touch on the benefits that
15 border entities bring to these markets, and I want to assure
16 you that we are paying our way.

17 Let's talk for a moment about the benefits that
18 border entities bring to RTOs. First of all, external
19 parties like when American maximized the overall economic
20 efficiency of RTO markets. The price signal we get at our
21 interface contributes to convergence between related energy
22 markets.

23 Responding to these price signals has the overall
24 effect of reducing aggregate costs across all interconnected
25 energy markets. As a result, entities on RTO borders

1 enhance market liquidity, and they contribute to the goal of
2 dispatching least cost generation across all interconnected
3 markets.

4 Second, market participants outside RTOs help
5 alleviate congestion inside RTOs. Once again, the price
6 signals of the RTO interface either encourage or discourages
7 inpoints, depending on transmission congestion.

8 Comments like these might seem self-serving if I
9 had written them myself. I didn't. Every one of these
10 comments was made by the Midwest ISO itself to entities in
11 the MAPP region at the December 8, 2006 planning conference,
12 2007 and beyond.

13 MidAmerican concurs with the Midwest ISOs'
14 statement that entities bordering RTOs help increase
15 efficiency and alleviate congestion. The Commission
16 scheduled today's session in part to determine whether
17 border entities are benefiting from services they're not
18 paying for.

19 First of all, MidAmerican Energy does pay for RTO
20 services. For example, as I stated before, the Midwest ISO
21 serves as a reliability coordinator. The Midwest ISO
22 performs that same reliability service for a number of other
23 utilities outside its market footprint. We wouldn't expect
24 that service to be free, and it's not. We pay for
25 reliability services, and it turns up an agreement entered

1 into freely by the Midwest ISO itself. In fact, that
2 agreement creates certain economic disadvantages for us when
3 compared to entities within the Midwest ISO market.

4 When the Midwest ISO redispatches generation
5 within its market footprint for reliability reasons, those
6 generators are paid for that operation. However, generators
7 outside the Midwest ISO market receive no compensation for
8 operating at the Midwest ISO's direction.

9 Second, when MidAmerican transacts with RTO
10 markets, it pays for transmission service and admin fees
11 just as any other entity that purchases and sells into the
12 RTO market. In 2006, we paid almost \$6,000,000 for
13 transmission service on RTO systems.

14 The rates we paid for RTO admin fees are proposed
15 by the RTOs themselves and accepted by this Commission.
16 Every dollar that American pays in market admin fees is a
17 dollar that doesn't have to be paid by an entity in the RTO
18 footprint.

19 MidAmerican also has been a leader in helping
20 shape regional policy. We recently helped to bring together
21 a number of MAPP participations and Midwest ISO members to
22 form the new contingency reserve sharing group by providing
23 a broader means to share generation reserves. This effort
24 has helped reduce costs for all participations, whether
25 they're in an RTO market or bilateral market.

1 MAPP members have also negotiated a seams
2 operating agreement with the Midwest ISO to govern
3 operations of the seams between them.

4 MidAmerican believes RTO markets are continuing
5 to improve. We have noticed that improvement with the
6 Midwest ISO from its earlier days in 2005, and anticipate
7 the new ancillary service market will also provide further
8 improvements.

9 However, we want to encourage the success of RTO
10 markets, and we hope they can create a strong business case
11 for greater involvement.

12 There are still some issues that need to be
13 addressed before that occurs. For example, limiting the
14 rights of members to withdraw does nothing to create
15 appropriate markets inside those inefficiencies. Neither
16 does seeking to impose higher admin fees on border entities.
17 Instead, these tactics would have a chilling effect on
18 market activity between RTOs and border entities. In doing
19 so, they would harm the RTOs own members. In short, RTOs
20 and their border entities provide benefits to each other.

21 MidAmerican looks forward to continuing to work
22 with its RTO neighbors. We believe RTOs are an important
23 part of the current market landscape, and we want RTO
24 markets to succeed.

25 Border entities like MidAmerican help improve the

1 efficiency of the RTO markets. We help alleviate congestion
2 in these markets. And when we participate, we pay the
3 tariff rates proposed by the RTOs themselves.

4 Thanks again for offering MidAmerican the chance
5 to make these comments. I'm happy to answer any questions
6 you may have.

7 CHAIRMAN KELLIHER: Thank you, Mr. Gust. I'd
8 like to now recognize Raymond Hepper, Vice President and
9 Assistant General Counsel of the ISO New England.

10 MR. HEPPEL: Thank you, Mr. Chairman,
11 Commissioners, for the opportunity to be here.

12 Many of my comments have actually been made by
13 others on the first panel and three-quarters this morning.
14 So maybe I can keep this one short and leave time for
15 questions.

16 I think the real question that Chairman Adams
17 posed in many ways is is there a scene now within New
18 England, and will there be if Maine would exercise its right
19 to withdraw.

20 I think, to start thinking about that, I have to
21 start where the Chairman started this morning. RTO
22 participation is voluntary. We recognize that. It's been
23 made very clear. We agree with it.

24 ISO New England has been working very closely
25 with Maine to try and ensure that, as they do their

1 empirical analysis to determine whether the benefits are
2 worth the price that all the information is presented.

3 I think that's been a very productive discussion.
4 It's certainly our hope and goal that, ultimately, Maine
5 decides because of the benefits RTOs bring that they would
6 like to stay as a member.

7 There's a lot going on and New England -- it
8 starts from the premise that New England is probably the
9 smallest, tightest power pool in the country. It's a 30,000
10 megawatts system, and it is very tightly interconnected. It
11 has developed that way over 40 years now.

12 Maine has been a very important part of that.
13 Right now, New England is looking very carefully at its
14 future both internally and what it means to work with its
15 neighboring regions. The ISO has started a process where
16 Maine and other states, and a number of stakeholders within
17 the market, and policymakers from the states and outside the
18 region are looking at the scenario analysis to say what is
19 New England's energy future? How can policymakers really
20 frame that? It ties very closely with Chairman Adams' point
21 on making the pie bigger.

22 Is it appropriate to look at Canadian imports,
23 whether that's New Brunswick, Newfoundland, whether it's
24 hydro connect, there are opportunities there. There are
25 costs. The goal is to really look at those issues and

1 provide feedback to everyone to make good policy decisions.

2 There are very major transmission studies going
3 on with respect to Maine. Part of the benefit of the RTO is
4 looking at that planning on an integrated regional basis,
5 looking at what system needs exist to protect the liability.
6 Looking at what exists in Maine to protect the liability.
7 Looking at northern Maine, how it integrates or doesn't
8 integrate.

9 Looking at its market, which is now a separate
10 market, as Chairman Adams pointed out. Maine has itself
11 recognized there are some problems with that market, with
12 basically one supplier. Looking at all of those issues is
13 important as we go forward.

14 There is both an empirical and a policy question
15 that Maine is considering now and maybe here at some point,
16 the invaluable question is the costs and the benefits
17 question.

18 I think the dialogue Commission Spitzer, Mr.
19 Kozey and Chairman Adams had really brings to the floor a
20 lot of those points. I just want to touch on them very
21 briefly.

22 It's very easy to look on one side and say, "What
23 is Maine's transmission cost under a somewhat socialized
24 transmission scheme." It's very hard to look and say what
25 are the values of a liability, what are the values of all of

1 the other functions, the planning functions and all of those
2 things that are brought. They're far harder to quantify.
3 But they're very real.

4 I think Chairman Adams pointed out to you
5 correctly, Maine, more often than not, has been an exporter.
6 But I think the more often than not is important.

7 And we see other times when Maine is an importer.
8 When Maine Yankee was set down in the nineties, Maine got to
9 rely on all the rest of the generation in New England
10 through basically an open market and meet its energy needs.

11 Just last year, Maine became an importer when two
12 units were closed down due to bankruptcy and other financial
13 issues. Again, Maine was an importer. It didn't have to
14 run its very large, expensive, oil-fired units to meet its
15 loads needs. Those are some of the empirical questions you
16 have to look at.

17 When Chairman Adams discussed transmission cost
18 allocation, is it fair? Is it right? Does it work? I
19 think the does it work question is being pretty well
20 illustrated by the fact that we have had significant project
21 built in four of the six New England states, and that the
22 infrastructure is being necessarily inappropriately
23 upgraded.

24 You've got the load pocket in Boston being
25 significantly relieved by building transmission there.

1 You've got Vermont being improved. But importantly, for
2 Maine, as it looks at it, you've got \$100 plus million
3 dollar project that's the second timeline between New
4 Brunswick and Maine. That's being paid for as a reliability
5 project.

6 Ninety-two percent by the rest of New England, 8%
7 by Maine. Now, certainly, significant benefits for
8 reliability for the whole region, and when you look at the
9 question of the beneficiary paid structure, it is a very
10 amorphous and difficult question. Those Connecticut
11 benefits from a second New Brunswick tie, those are Maine
12 benefits from an improved transmission system in
13 Connecticut. Our answer to both of those is, yes, and those
14 have to be looked at very carefully.

15 As Maine looks at it, as you look at resources,
16 Chairman Adams described Maine as a resource state, yet
17 markets seem to be working in ways that many of us expected
18 to be working.

19 As you're well aware -- and I won't talk about
20 the proceeding that's in front of you now -- under our
21 forward capacity market rules, what the market is going to
22 prove by this Commission, we've gotten a huge show of
23 interest. We know everybody that's shown interest won't
24 come.

25 Most of their interest in putting in new

1 generation facilities is in Massachusetts and Connecticut.
2 So, in many ways, the markets are working. There's much
3 less interest in building generation in Maine relative to
4 the rest of the region.

5 Given all that, I think there are, right now,
6 you're seeing, as Dr. Hogan pointed out -- you're seeing
7 price differences that are rational because of economics.
8 You need to look at the whole balance as we move forward and
9 work with Maine to look at the future and whether there will
10 be seams.

11 Thank you.

12 CHAIRMAN KELLIHER: Thank you, Mr. Hepper. We
13 have 50 minutes. I think that divides into 12 minute
14 increments. Why don't we change the order and start with
15 Phil this time.

16 And I want to work the staff and I'm going to
17 give the staff my time at the end. Why don't we start with
18 Phil.

19 COMMISSIONER MOELLER: Thank you, Mr. Chairman.

20 Dr. Hogan, it seemed to me like you have more to
21 say. I want to give you a couple of minutes to do that now.

22 DR. HOGAN: I don't know that I have a great deal
23 more to say about the general principles. It now gets down
24 into the question of how you implement them.

25 I talked about the burdens not being shared

1 equally across. I talked about that in the past. There's a
2 long list of things, but if I had to pick the one that was
3 the most important, the difference between the RTO and non-
4 RTO, it's access to the balancing market in a non-
5 discriminatory way.

6 That is an important principle. I think it's a
7 necessary requirement for non-discriminatory access. And
8 therefore, you have to do it if you claim you're providing
9 that.

10 It's blatantly different now. It also is
11 consistent with a notion I talked about of what would the
12 virtual market look like? It would have, amongst other
13 things, lead cost dispatch across the region. This wouldn't
14 be a perfect approximation of that, but it would certainly
15 get you closer in that direction. So it's consistent with
16 the overall argument.

17 If I had to pick one example of something like
18 that between RTOs and non-RTOs that was a difference in the
19 burden that they face, one does this and the other doesn't
20 and is not required to do it.

21 Conceptually, if you have a way of meeting your
22 objectives and it's more efficient than others, then people
23 would choose it.

24 If you start imposing different costs and
25 different burdens in addition to that, someplace you're

1 going to get a tipping point. Then they'll say even though
2 it's more efficient to do it with a larger party, I'd rather
3 not participate, thank you very much, because I have to pay
4 these other costs and these other burdens. That's a
5 delicate balancing act for the Commission here.

6 My temptation constantly is to say, well, if
7 you're going to tax people, you have to make it mandatory.

8 I don't go that far in this case because I do
9 think there is this great discipline to having a voluntary.
10 At least there is the possibility, if it gets completely out
11 of whack, that people could leave and go someplace else.
12 But I think it's not the intent of voluntarism to say we're
13 going to have two parallel systems, one with high costs and
14 high burdens. And another with lower cost sharing and no
15 burdens. And we're going to make it voluntary. Which one
16 do you want? Which is the current situation, I think.

17 I think that's unstable.

18 COMMISSIONER MOELLER: Given that dichotomy of
19 the voluntary nature that we just talked about, the
20 questions I asked on the last panel related to getting the
21 greater granularity of flow data as an interim measure, what
22 are your thoughts on that for improving at least as we see
23 it, the accuracy of price signals, given that it would still
24 presumably be done onto a roughly voluntary system of RTO
25 membership?

1 The voluntary nature of that data is another
2 question. What are your thoughts on that?

3 DR. HOGAN: I think that's the right direction to
4 go. In fact, I don't think it, in itself, is going to solve
5 these problems, and I wouldn't put it as high on my list as
6 non-access to the balancing market in the same way.

7 But in order to implement the balancing market in
8 the way I'm thinking about, you have to use the granularity
9 they already have, which is much greater than that, which
10 they're reporting.

11 In that sense, there would be much more
12 transparency about what's happening, the choices that are
13 being made and so forth. And one of the reasons that I like
14 that as a step, that balancing market, is because there's a
15 transparency.

16 To review a lot of the things that you're talking
17 about, and part of that package would be -- and I'm talking
18 about within a control area. When you're talking about
19 scheduling between the granularity, information could be
20 provided in order to make it easier to coordinate across
21 those areas. But you could also explore that within the
22 control area.

23 COMMISSIONER MOELLER: Thank you.

24 MR. MONROE: Thank you to all of our panelists.
25 Thanks for the participation.

1 COMMISSIONER MOELLER: But I think we need to, I
2 guess, congratulate you for the successful launch of the
3 market on February 1st. I don't think I've adequately done
4 that myself.

5 Do you have any observations, in general, post-
6 February 1 that you want to share with us?

7 MR. MONROE: Actually, it is a big shift to open
8 a balancing market. It is a big paradigm shift to the
9 parties that are in the market itself.

10 We've had about a month and a half of operations
11 now, and we're still learning reactivities that are required
12 for operating the balancing market as well as working with
13 the market participants in educating them on how they can
14 better participate within the market.

15 It's going really well in our case. We see the
16 benefits that are flowing, even from day one, in the
17 balancing market to those parties that can participate in
18 the balancing market. And, again, we'll be looking at this
19 external generator to include those within the market.

20 COMMISSIONER MOELLER: What's your timeframe on
21 that?

22 MR. MONROE: Six months. The Commission asked us
23 to do that within six months after the start of the market,
24 so we're looking at that. I think we will or have filed to
25 extend at least the para filing by one month right now.

1 COMMISSIONER MOELLER: Any other surprises, both
2 good and bad, that you want to share with us in terms of
3 what you found out?

4 MR. MONROE: Not a lot of surprises. I think we
5 did a good job of thinking through things. We had delays
6 based on trying to think through some of the -- both the
7 liability and economic and equity issues in the market
8 itself.

9 More visibility of information to the operators -
10 - both or all operators -- and to the market itself.
11 There's more information that they need in order to make
12 wise decisions and for us to make wise decisions. So we're
13 learning from those types of experiences, but no real big
14 surprises so far.

15 COMMISSIONER MOELLER: I guess we really haven't
16 talked a lot, although there have been references to
17 regional transmission planning and the fact that some areas
18 are already going forward prior to our order 890. But we've
19 obviously encouraged it through 890.

20 I guess I'd like each of your reactions as to
21 what you feel the prospects are for improved regional
22 transmission planning. I guess to the extent that it can
23 address these issues going forward.

24 Ron?

25 MR. MUCCI: Thank you. I think we do see, as I

1 pointed out, a dichotomy in that currently. I'll use MISO
2 as an example.

3 They have a process they call NTEL, which is a
4 very vigorous way, a thorough process where they, in
5 essence, from sort of bottoms up, look at all the projects
6 that are put on the table.

7 At the end of the day, the Board can approve
8 those projects. In fact, they have approved their last
9 plan.

10 While I've certainly not seen what the compliance
11 would look like, with 890, I do have at least some concerns
12 or reservations based on the experience to date. But for
13 the non-RTO markets, that planning can get rather narrow in
14 scope.

15 In deference to SPP, I have sat through the ICT
16 process, where they're working with Entergy. I know this is
17 eastern, but I'll segue way a little bit over there.

18 There are some critical issues with respect to
19 what transmission investment would be necessary to reduce
20 from our end some fairly high costs, RMR units.

21 So as I'm seeing this process evolve, at the end
22 of the day, as the independent coordinator, you can opine,
23 you can run the math and say, yep. That coal mine model
24 really works. But you can't compel. I think that is a
25 stark difference.

1 Regional planning to chap to converse and compare
2 notes or to what extent is there going to be investment made
3 that will improve the regional flows?

4 That's what I was trying to allude to briefly in
5 my comments. As you look at regional planning, you have to
6 look at the piece. Where is the ultimate decision maker in
7 order for approval?

8 I've broadened that scope to also suggest that
9 you have to look not only at -- and I'm speaking about the
10 Ohio example earlier. But I think there's a little wrinkle
11 here in that generation in demand response, by the way, can
12 be thought of as substitute goods for transmission
13 investment.

14 I think you've got to look in that kind of
15 broader scope. Indeed, you need to look as broadly as you
16 can, again recognizing there won't be one big region. But
17 you've got to have that kind of collaborative effort put
18 together, because at the end of the day, in MISO's case,
19 that was over \$3,000,000,000 over an extended period. It's
20 not an annual figure, but these are sizeable investments in
21 the transmission system. And I think we can ill afford to
22 have meetings where cookies and rolls are served. But where
23 the really tough decisions are made as to where those
24 investments are going to be made. But there are going to be
25 tradeoffs. The reality is, there's going to be some tough

1 decisions to be reached.

2 I'm very hopeful that as 890 is implemented,
3 we'll see that process evolve in a constructive way. But I
4 would just admonish the Commission to closely watch that
5 process and to see where the decision making ultimately
6 rests.

7 Thank you.

8 COMMISSIONER MOELLER: I guess I want to hear
9 from the rest of you, but I'm also sensitive to eating into
10 my colleagues' time.

11 CHAIRMAN KELLIHER: You have one minute.

12 (Laughter.)

13 COMMISSIONER MOELLER: I'll wait to hear your
14 answers privately.

15 CHAIRMAN KELLIHER: Thanks, Phil.

16 I'd like to recognize Commission Spitzer.

17 COMMISSIONER SPITZER: Thank you, Mr. Chairman.

18 Mr. Mucci, you brought up the substitute good
19 argument with regard to generation and also demand response
20 with respect to transmission.

21 It seems to me that if you've got price signals
22 under the current regime within the RTO ISO, you've got this
23 assumption that there's non-discriminatory adequate
24 transmission, and that's obviously problematic in some
25 respects, more so with the adequacy.

1 So I'm not -- certainly I'd like to rebut. I'm
2 not sure we have free substitution. It seems to me that
3 among the most significant diseconomies are the absence of
4 transmission and the fact that the lead time for
5 transmission varies. The economic signals vary. There is
6 uncertainty. The deciding process is attenuated.

7 You've got all these reasons why transmission
8 doesn't get built. That creates ultimately a circular
9 problem here. What lawyers call renvoi where you've got
10 jurisdictional distinctions more pronounced in the east
11 because of the size of the jurisdictions being small,
12 proliferation of entities notwithstanding, regional
13 planning, and order 890.

14 These might be in terms of creating the root
15 cause of the seams' continued existence, to put it most
16 simply. So in what manners, assuming we're not going to go
17 forward with any type of joint ownership.

18 But joint planning is where we're at. In what
19 ways can cost border? Maybe Mr. Gust will work on
20 eliminating some of these diseconomies through transmission.
21 That would make your life easier, make more demonstrable the
22 benefits to Midwest ISO, and create a situation where the
23 pie is expanded, as Chairman Adams suggested.

24 MR. GUST: I'm not on the transmission side with
25 our company, but I'll make some comments anyway.

1 I would agree with my colleague earlier, Larry
2 Thorson, that at least in the MAPP region with a rich
3 history of joint planning, you know, I think if this makes
4 sense, as a company, we also have a rich history of joint
5 planning, both on the transmission system and on the
6 generation. In fact, we're in the process of bringing on a
7 large fired plant. That should be online here in early
8 summer. And we have 14 other owners in that plant.

9 We also had to build some major transmission to
10 get that plant online, and we cooperated with our joint
11 owners and with the region to do that.

12 So I don't know if we see some of the same
13 problems that others do about joint planning, but those are
14 my comments on that.

15 Mr. Monroe, you've got a nascent market here with
16 a lot of moving parts. It's a challenge.

17 MR. MONROE: For planning, the issue with
18 planning in 890 is 890 does encourage greater cooperation,
19 greater transparency in the planning process itself. But it
20 doesn't deal with actually trying to create that price
21 transparency out into the future. The markets that we have
22 today and all the ISOs and RTOs really create a lot of price
23 signals in real time that you can use as a historical basis
24 for looking at prices and give some price signals into the
25 future. But it doesn't give those price signals into the

1 future.

2 One of the things that our state Commissions, and
3 we've had a real active regional state committee group that
4 works together. In fact, they were the ones that did this
5 cost allocation proposal for transmission expansion.

6 They're working together and they're actually
7 exploring whether there should be a regional, even
8 integrated resource planning process that would deal with
9 both the issues of generator siting, generator fuel mix,
10 demand response, other things that would look at those as
11 substitutes for transmission.

12 You have to substitute those in the timeframe in
13 which they've become substitutable, which is out into the
14 future.

15 As we know, transmission takes three, five to
16 seven years to build. So you have to look into that future
17 to actually make it a substitute for that.

18 So from the planning process, that's what we at
19 SPP are looking at. We do a plan every year for reliability
20 purposes. In that plan, we also look at all the economic
21 projects.

22 We have at least one other project that a party
23 has stepped up to build on the economic side, even though
24 they take the full cost responsibility. And right now, when
25 we get the credits back from the transmissions that's sold

1 to use that facility, we only get back.

2 That's not really, I think, a full incentive for
3 transmission building for economic purposes. But we're also
4 looking with the state Commissions for other mechanisms in
5 order to enhance that capability of looking into the future
6 and carrying what's best to locate.

7 COMMISSIONER SPITZER: Mr. Hogan, I earlier used
8 the interstate highway analogy with some philosophical
9 distaste because you had the government creating the
10 predicate for the market, rather than markets existing and
11 forming the shape of government actions.

12 So it's a little bit counterintuitive, but why
13 don't you explain how you would attack some of these
14 transmission constraints, absent the, frankly, very
15 government intrusive model that was adopted in the fifties
16 with regard to highways?

17 DR. HOGAN: I think that the transmission
18 investment conundrum is the hardest problem to address in
19 the framework that I've been talking about in this balance
20 between the government and then the prime initiative.

21 I think one of the great difficulties, first off,
22 is I'm all in favor of regional joint planning and studies
23 and so forth. So I think chanting is undeniably a good
24 idea, and sharing information and transparency and all of
25 that kind of thing.

1 I think the dilemma comes when you confront this
2 issue about going beyond chanting and mandating that things
3 actually get done. Then how do you deal with that?

4 I think it's a mistake to argue that chanting is
5 enough. I think it's a mistake to argue that mandates are
6 always required.

7 The two ends of the spectrum, where at one end of
8 the spectrum, you're only talking and there's nothing else
9 happening isn't going to solve all the problems. But that
10 does not mean that the only alternative is to set up a
11 system that requires everything to be mandated.

12 Integrated resource planning where you're
13 mandating transmission, you're mandating -- pretty soon,
14 you'll be into mandating generation. Pretty soon, you'll be
15 mandating demand side response.

16 In order to get all these things done in the same
17 timeframe, that's where that goes. I think the real
18 challenge is to design something that draws a line between
19 those in a way that is sustainable, and how to actually deal
20 with that.

21 I'm happy to go into some length. Actually, I've
22 written a lot about this, but let me just give you the
23 shorthand version of this thing.

24 The place where mandates are going to be
25 necessary is essentially going to be in projects that are

1 very large and lumpy, and have very widely dispersed
2 benefits. They make a material difference to how the market
3 actually performs. So it's very hard to capture the
4 benefits at the margin. You can't do a little bit. You've
5 got to do it all or nothing, and it's going to affect all
6 kinds of people all over the place that are hard to get into
7 the room.

8 That's the end of the spectrum where you're going
9 to need mandates. The end of the spectrum where you don't
10 need mandates, if you can get the price signals right, is
11 where things are the opposite, where it comes in small
12 lumps, small pieces, where it doesn't affect everybody. It
13 only affects particular parties, and you define property
14 rights in such a way that they can capture those benefits.

15 The trick is to design a workable system that
16 distinguishes between those cases and sets something up.

17 I think an adaptation of the system that was
18 developed in Argentina, the Argentine model, or something,
19 which has not been given enough attention in this country,
20 but I think actually has very powerful operational features
21 which make it attractive to doing this.

22 The essence of the Argentine model is, first get
23 the prices right so you get the scarcity pricing right and
24 all that.

25 Second, a thing they did not do, that they should

1 have, but it's amazing it worked at all, is define the
2 property rights. That's the FTRs, the transmission rights.

3 Then set up the decision making process that
4 distinguishes between the smaller investment and the really
5 big ones. That's what they did.

6 Then for the really big ones, you have to worry
7 about the problem that the RTO, as much as I have respect
8 for the RTOs and the ISO, it is possible conceptually --
9 it's never been my experience, but it's possible that Andy
10 Ott could be wrong.

11 You have to leave open that possibility. And the
12 advantage of the RTO model is that the Argentine model is
13 that you do the best studies that you can. You calculate
14 the benefits as best you can. Then you assign the costs as
15 best you can that go along with the benefit.

16 So you deal with the fact that Maine is concerned
17 about. And then, finally, you let the people who are going
18 to have to pay the costs vote about whether or not to go
19 forward with a particular process.

20 And they have decision pools for this. There's
21 the 70/30 rule. If more than 30% of the beneficiaries vote
22 against it, you think that maybe the RTO is wrong and isn't
23 such a good idea.

24 But if you can't get more than 30% to go against
25 it, then you go forward, and you make everybody pay. That's

1 the mandated part.

2 COMMISSIONER SPITZER: How do you deal with the
3 temporal issue I addressed earlier? Maybe in a very short-
4 term analysis, it may be desirable, for example, to withdraw
5 from a RTO. The political pressures being what they are
6 tend to overestimate or exaggerate the short-term
7 consequences.

8 And in 70/30 --

9 MR. HOGAN: The first thing I would do is to get
10 the scarcity pricing right. If I can get for short-term
11 decisions and further anticipations on the long-term
12 decisions, that's going to have more effect on that than
13 anything else.

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1 When you get down to the transmission investment
2 question I think there are cases where you're going to have
3 to mandate it. If it were not true that would make my life
4 easier. But in fact there are. But because of that you
5 don't want to have to set up the system which puts you on
6 the slippery slope of having to mandate everything. And
7 that's what the barrier is there that you're trying to
8 create with that adaptation of the Argentine system.

9 So it's not perfect. I'm not arguing that it is.
10 But if you think about it it means that you don't have to go
11 into mandating generating and you don't have to go into
12 mandating demand side response because they don't meet the
13 test of being large and lumpy, almost by definition,
14 particularly the demand side response. There may be a few
15 cases in generation where that's not true. That would then
16 narrow the scope of where the government has to mandate it.

17 CHAIRMAN KELLIHER: Thank you, Dr. Hogan.

18 I'd like to recognize Commissioner Kelly.

19 COMMISSIONER KELLY: Thank you, Joe.

20 I'd like to ask all of you whether you see any
21 significant downside to setting up a regime to encourage
22 RTOs and their neighbors to look at loop flow problems and
23 the allocation of costs, and better allocation of costs
24 connected with that. Any downsides?

25 Ron?

1 MR. MUCCI: None that I can think of. I don't
2 know.

3 What I was thinking about is there are currently
4 joint operating agreements in place and certain protocols
5 that exist. But that will do a major disruption to where
6 those issues are being focused on because we did hear this
7 morning how MISO and PJM went to the point of bringing in
8 the broader circle. I don't see a downside to having that
9 dialogue because that is something, as I pointed out, that
10 loop flow is causing pricing distortions.

11 Thank you.

12 MR. HOGAN: The principal downside in my mind
13 based on not theory but experience would be temporizing.
14 This is a good excuse to have a conversation for a long time
15 so we don't have to talk about the real problem.

16 If it means we're not going to get everybody into
17 the non-discriminatory balancing markets and we're only
18 going to delay that until after we figure out how to deal
19 with loop flow without having that, then I think there is a
20 serious downside. I've always been concerned about that.

21 We have all of these policies we're implementing
22 on transmission investment, capacity markets, better ways to
23 do ATC calculation. We could spend another decade having
24 conversations about things where we ignore the elephant in
25 the room. But the elephant in the room is what that market

1 would actually look like with the kind of thing that SPP is
2 doing. And that happens in these RTOs.

3 COMMISSIONER KELLY: Let me ask you along those
4 lines, short of requiring everybody to join a market, is
5 there anything that would advance the non-discriminatory
6 access?

7 MR. HOGAN: You have to provide balancing
8 services. That is unavoidable. Everybody provides
9 balancing services. You want people to be compensated for
10 providing those balancing services. It's not like we're
11 inventing something here.

12 All I'm saying is just do it in a way that's
13 economically efficient, so that it's non-discriminatory.
14 That is a very small step compared to going and setting up
15 the full-blown operation of a market, the FTRs and all the
16 other things that flow from that. But it's a necessary
17 first step. It's the most important first step. And if you
18 don't do that the rest of it is just temporizing.

19 COMMISSIONER KELLY: Thanks.

20 Carl?

21 MR. MONROE: That's actually what a balancing
22 market is, is that type of setup.

23 To deal with your question about whether there's
24 a downside to those types of discussions, the only thing --
25 I would agree with Dr. Hogan that they should have a goal in

1 place. You just can't sit people together and say, 'Talk
2 about these things,' without putting a goal in place.

3 Our goal as SPP would be to have a more
4 comprehensive Seams agreement that would deal with the loop
5 flow issues in the same way that we feel has been very
6 efficient with the other parties that we have with that. So
7 as long as we have those types of goals I think there's no
8 downside to that.

9 COMMISSIONER KELLY: Jeffery.

10 MR. GUST: I don't see a downside.

11 I just reiterate, in our region we're bordering
12 three RTOs so we're going to have a lot of discussion. What
13 I didn't mention is to the west it's a lot of public power
14 entities that we have to deal with. We're trying to bring
15 those groups together with us to work with all these
16 parties.

17 We favor an approach where we can work with each
18 RTO and work on an agreement like we have done at MAPP with
19 MISO.

20 CHAIRMAN KELLIHER: Ray.

21 MR. HEPPEL: I would probably echo Dr. Hogan's
22 comments. It's certainly not the biggest problem for us.

23 If I can take thirty seconds to sort of make a
24 broader comment, which is the entire planning process, we're
25 far from perfect. I think our planning process, though, is

1 offering a whole lot of benefits in terms of both having --
2 because of our structure we have the ability to mandate
3 people to build true reliability, which is really a huge
4 benefit and really -- in the capacity market we look at
5 transmission as I shouldn't say a last resort; but if the
6 market can come in with a solution to avoid a transmission
7 need, you can have generation or demand side meet that need
8 instead of transmission.

9 From an inter-regional point of view, among PJM,
10 New York and New England, we're doing a pretty good job in
11 trying to look at issues. But again, is looking enough? I
12 think we all have to look at that in the long run.

13 COMMISSIONER KELLY: Thank you.

14 Carl, you talked about the provision of data
15 between RTOs and non-RTOs, or ISOs and non-ISO members. Are
16 there any difficulties that you've experienced in the
17 provision of data?

18 MR. MONROE: The biggest issue there that we have
19 is not the provision of data.

20 To get reliability data -- Most of the
21 reliability data we get that's required actually in the NERC
22 standards to be provided to reliability coordinators, we can
23 get that data. The real issue we focus on is how that data
24 is used in order to calculate loop flows and the impact that
25 people have on each other. Then when you get into the TLR

1 process how that actual TLR process uses that information to
2 determine who should be curtailed and who shouldn't be
3 curtailed.

4 So from the perspective of getting data, we
5 haven't had a lot of issues with trying to get the data
6 exchanged. It's a matter of how that data is used in the
7 NERC process.

8 COMMISSIONER KELLY: Thanks.

9 I think that's it for me.

10 CHAIRMAN KELLIHER: I'd like to now turn to Staff
11 and point out you're using some of Commissioner Kelly's time
12 and my time, so we have high expectations.

13 (Laughter.)

14 MR. KELLY: I actually have one question and then
15 I'll defer to Udi.

16 Professor Hogan, you mentioned at the last
17 conference the Argentine model. How do you translate that
18 in the United States? One way would be to take the RTO as
19 the region. We assume that's what you meant. If the 20
20 percent who voted against it had to pay anyway and exit the
21 RTO it might not work. On the other hand, you could say 'I
22 meant to spread it across the entire eastern
23 interconnection.' That may be very wide-spread
24 socialization.

25 Are there some natural regions that someone --

1 the government or whoever in the planning groups would
2 define so everybody in that region would have to pay whether
3 they're in an RTO or not?

4 MR. HOGAN: If I were in charge of setting up the
5 rules for this I would not restrict it to RTOs and not
6 restrict it to their regions for the obvious reasons you're
7 pointing out. It's very important. This is a beneficiary-
8 pays model. So the allocation of cost is to the
9 beneficiaries. The votes are allocated to the
10 beneficiaries, not to the people who are disaffected.

11 If you take the Maine example there would be
12 costs allocated to the generators and votes allocated to the
13 generators in Maine but not to the load. The load, because
14 it loses in this process, as Commissioner Spitzer was
15 talking about before, we have trade in some regions and some
16 regions are shot and so forth. Nobody's ever going to do
17 anything if you say that the people who lose could get to
18 stop something like that. So you would identify the
19 beneficiaries.

20 It's not socialization; it's quite the opposite.
21 But there is the problem that even without socialization of
22 the cost and assigning to the beneficiaries, if you have
23 very wide beneficiaries and they can opt out then they don't
24 want to pay either. They let somebody else pay for it.

25 It's not going to be perfect, obviously, in terms

1 of this is rough justice, trying to calculate these things.
2 There may be situations where the answer is when we do the
3 cost-benefit studies under different scenarios -- which we
4 have to do in order to justify it in the first place, right,
5 because we don't want to build things that are not
6 economically beneficial -- we see that the beneficiaries
7 flop around a lot and it's very difficult to tell on an
8 expected-out basis who it is; then it's everybody. By
9 definition that's what that means.

10 But it's not the case in most transmission
11 investments that that's actually true. The notion that
12 southwest Connecticut upgrades have the same effect on Maine
13 customers as they have on Connecticut customers doesn't pass
14 the laugh test. It's obviously not true, and that's
15 something that comes out of those calculations when they're
16 doing it. And you recalculate it for every project, who the
17 beneficiaries are and how it's going to be allocated.

18 I don't know how the MISO -- I don't know the
19 details of this issue, but this 80-20 scheme that was
20 developed for MISO -- and I don't know if they're going to
21 implement it but they've got 80 percent of it at least in
22 the beneficiary phase category -- that seems to me to be a
23 good direction to go in that sense, but it would not be
24 restricted to the RTOs. Otherwise you'd have exactly the
25 problem you're trying to avoid here.

1 So I would say anybody could come forward and
2 nominate a gargantuan transmission project and go through --
3 in front of you and then say, 'Here's the cost allocation
4 that we get,' and then we'd have a vote by the
5 beneficiaries.

6 MR. KELLY: Let me just follow up. I'll direct
7 it at Mr. Hepper.

8 I've always thought an advantage of the New
9 England system was that it was almost a formula. You would
10 know up front in the planning process who would pay so you
11 didn't have to do a case by case litigation of who would
12 pay, which might ultimately stall the planning and
13 construction of a line.

14 Mr. Hepper, what do you think?

15 MR. HEPPEL: I'd be strongly inclined to go back
16 into private practice.

17 While I think conceptually -- I'm not familiar
18 with Dr. Hogan's Argentine model -- I think in New England
19 one of the things that was taken into the balance was
20 precisely your point. The thought of coming here on an
21 ongoing basis on large transmission projects to decide
22 whether somebody is a 76 percent beneficiary or a 68 percent
23 beneficiary is the reason for my quip about going back into
24 private practice. It is one of the big benefits of New
25 England's model. Nothing is perfect except a cost

1 allocation where somebody else pays every time.

2 But that is one of the huge benefits of New
3 England's model, to really have it predetermined by formula.
4 It's worked and gotten transmission built.

5 MR. HOGAN: It's easier to do it by formula.
6 There's no question about that. And it's going to be an
7 unpleasant conversation.

8 I would actually give the RTO the responsibility
9 for figuring out these proportions. But understand, in
10 Argentina -- and Argentina is not the United States -- but
11 Argentina under the system built a lot of transmission. It
12 was all built on the economic basis where people were taking
13 the risks and building it and paying for it themselves.

14 They had one big project that was stalled under
15 this process because they couldn't get the votes for it.
16 And it was uneconomic. It was actually a bad idea. So it
17 worked. The planners liked the idea of building it. But
18 when you actually did a sharp pencil to the analysis of the
19 economics it really wasn't a good idea to build with. It
20 was delayed and delayed and delayed.

21 It finally got built, incidentally, after the
22 government took over. They had a change in government.
23 They said, 'We don't like all this market stuff. We're
24 going to take government subsidies and build it.' And they
25 built it.

1 So that's easier. There's no question about it.
2 But then it puts you back in the soup because now FERC is
3 going to have to worry about demand side. They're going to
4 have to worry about making sure that that gets built.
5 They're going to have to worry about generation because they
6 have no way of drawing the line that prevents having to
7 mandate everything, other than being just arbitrary.

8 MR. KELLY: I'd like to defer to Udi Helman.

9 MR. HELMAN: My question is for Mr. Monroe.

10 As you look, you're in quite the mix of a number
11 of seams agreements. As we look at the market to non-market
12 agreements we're going to hear on the next panel that the
13 MAPP-ISO agreement is about to be renegotiated and that will
14 take some time. Can you give us a sense of what you think
15 the learning curve is on these sorts of agreements and
16 whether there is a best practice at this point, or whether
17 you're still sort of in the middle of working out how to
18 organize these sorts of agreements?

19 MR. MONROE: I think we're in the middle of
20 evolving these types of seams agreements in order to reflect
21 realities of what we're finding as we go forward with
22 operations, and as we change our operations, too, and
23 improve our operations, both markets and non-markets. But
24 the experience we've had -- and again, this is experience
25 based on really us having a Seams agreement with MISO and us

1 involved with a group that is looking at these, at least
2 from the particular aspects of this congestion management
3 process, that group looking at improvements of that whole
4 process, and that includes both market and non-market
5 entities, that learning curve is not that swift based on the
6 IDC proposals and the way people deal already with loop
7 flows between each other.

8 It's a matter of agreeing to accurately reflect
9 into those types of tools, those types of information
10 exchanges. What actually is happening right now as opposed
11 to using the previous models. And also taking
12 responsibility for the impact you have on somebody down to
13 some percent, whether it's zero or three or five, just make
14 it common to everybody so that we can all take those effects
15 into account.

16 The seams agreements themselves, all the concepts
17 have been talked about. Outside of this congestion
18 management process there's a whole lot of other Seams issues
19 that deal with liability. From that perspective a lot of
20 these are well known things that are already done. It's
21 just a matter of sitting down and agreeing that you'll do
22 those things and that you'll spend the time in your
23 organization. And a non-market organization is actually
24 making decisions on how to implement those things.

25 MR. HELMAN: So when you advise FERC, as you do

1 in your comments, to support standard agreements you have an
2 idea on the congestion management and what you think that
3 standard approach should be?

4 MR. MONROE: Yes. We feel like at least that
5 forms the basis for standard agreements, the CMP process for
6 loop flows and for the capability of being able to determine
7 what impact you have on others.

8 And then the CMP process goes further and
9 determines the rights that you have on other parties'
10 facilities, too; what they have on yours and you have on
11 theirs. So that forms the basis. Whether that's perfect or
12 not, I don't think so. We're evolving that as it goes
13 forward. There's work on that. But it's better than where
14 we are today.

15 MR. HELMAN: Just a very quick question for Mr.
16 Gust.

17 You heard some ideas from some of your
18 neighboring RTOs about either increasing the administrative
19 charges of selling into the market or possibly restricting
20 parties from getting the LMP at their boundary unless they
21 provide certain information. And then in your comments you
22 were concerned about costs that you feel you bear
23 unreciprocally with the RTO markets.

24 Do you see a model in which these various pieces
25 can come together in a way that's acceptable to you and that

1 results in a high degree of coordination or these zero sum
2 situations?

3 MR. GUST: I don't know if we see a standard
4 model.

5 But I think what we would pursue is working out
6 our differences with each one and working them through these
7 seams agreements or other mechanisms. We think we can work
8 through them. And we think we can get to some end that both
9 parties are satisfied. So that's what we would recommend.

10 CHAIRMAN KELLIHER: Any other questions?

11 (No response.)

12 CHAIRMAN KELLIHER: With that, I have one
13 question and then we can take a break.

14 I just want to ask about flow gate information.
15 Are there best practices? Is there one arrangement that
16 really stands out as the best way to share flow gate
17 information between RTOs?

18 MR. MONROE: The best example that I have is the
19 CMP process.

20 Actually each of those agreements that we've
21 talked about has attached to it the congestion management
22 process. That's actually that 18-month window where you're
23 actually sharing information 18 months out, all the way up
24 until real-time and actually determining not only the
25 sharing of that information but who has responsibility

1 rights on different facilities. And so for the paradigm
2 that we're in with flow gate, the way in which we evaluate
3 transmissions based on flow gate for short term and the way
4 in which we operate the system, the way in which we curtail
5 transactions are all based on that, each using the most
6 constrained facilities. That's the best that we've found so
7 far in order to be able to both share the information but
8 then use that information between each other and at the IEC
9 in order to make those things consistent between each other.

10 CHAIRMAN KELLIHER: Thank you, Carl.

11 With that, I'll dismiss this panel. We're going
12 to resume promptly at 1:30.

13 I apologize we're not able to offer you lunch
14 today. We are operating under a continuing resolution that
15 forces certain economies.

16 (Laughter.)

17 CHAIRMAN KELLIHER: that may force you to
18 experience scarcity pricing at the Sunrise Caf .

19 (Laughter.)

20 CHAIRMAN KELLIHER: See you at 1:30. Thank you.

21 (Whereupon, at 12:25 p.m., the Technical
22 Conference in the above-entitled matter was recessed, to
23 reconvene at 1:30 p.m., this same day.)

24

25

1 methodology we've been struggling with with TLRs, I think
2 the bottom line is when you look at it the result of it is
3 it does discourage economic transaction. It's actually a
4 hindrance in my opinion to maintaining reliability except as
5 a last resort. In reality it forces most parties to protect
6 their own economic interests at the expense of others.

7 We can, if we can compare and contrast it to what
8 we've been doing with MISO now in our congestion management
9 process, which was the CMP mentioned -- it's a much better
10 model. I think it's a much better operational model. Just
11 to give you an example of what we're doing, right now we
12 actually limit the sales of our transmission service by
13 monitoring over 600 flow gates for any potential impact. We
14 actually accept the third-party's calculation on those flow
15 gates. If it's not available we will calculate it for them
16 and voluntarily limit our transmission service that we sell
17 if we go over the limit on those flow gates. And again, for
18 the most part we're doing this unilaterally.

19 Also, as Andy mentioned, we track explicitly
20 every megawatt from every generator. We actually do it
21 every five minutes. We calculate the flow and we track
22 those flows in over 450 flow gates. And we will in fact
23 redispatch to service.

24 Some of the other things we're doing, including
25 with TVA in some cases, is we go beyond just a plain looking

1 at AFC and seeing if there's room. We also developed a
2 historical allocation sharing methodology. We actually have
3 allocated the flow gates to all the parties involved in the
4 CMP.

5 I think that's really one important point I want
6 to take a moment and just stop and point out. Tracking the
7 flows is a great first step. But unless we can get
8 agreement as to how much you're allowed to impose on your
9 neighbor through loop flows and get a commitment level, it's
10 not going to necessarily matter. We'll be able to track it
11 and we're hopefully providing better numbers, but we need
12 the allocation methodology. And that's what we've developed
13 through the CMP.

14 The next step further we went with MISO is not
15 only we tracked it and allocated it, but when it comes to a
16 constraint we've actually come to the point where we can
17 redispatch each of the resources so that ultimately we are
18 focusing on the most effective dispatch and not simply for
19 curtailing contracts. That's going the farthest of that.

20 I realize that one of the biggest hurdles in
21 doing this is we had to move from the contract path
22 methodology and look at actual physical flows. The MISO
23 model and the PJM model obviously lend themselves, are
24 models that are based on markets that are based on physical
25 flows. If you look at what we've done with TVA, I think it

1 does show you that you can do this in areas that are not
2 using LMPs because, again, we obey the laws of physics. We
3 are still tracking flows based on those laws.

4 If we look at our borders there's a couple of
5 issues we have. One, as Andy mentioned, is the generation-
6 to-load dispatch and the fact that right now it's basically
7 simplified to a simple peak load calculation. And we
8 basically ignore the fact that everybody's control area
9 dispatch changes continuously throughout the day.

10 What's happening now, particularly without the
11 planning side of this -- again 890 will correct that -- is
12 as people look at adding new resources they're simply
13 looking at their own system. And if they can put in another
14 system they make it firm and it basically becomes firm on
15 all of our systems, and we don't necessarily have any
16 recourse as to what we can do about it. It's basically
17 hidden behind it. There's no transparency as to what the
18 dispatch does and we're forced to accept the flows that the
19 systems impose on us.

20 I really would like to think there's a fairer way
21 to recognize, a way for people to do that economically
22 without overburdening another party.

23 Order transactions on point to point have similar
24 problematic issues with them in the fact that again it was
25 done on an aggregate basis. There's no true attempt to try

1 to determine the actual resources.

2 And again, just as a simple example, going back
3 to what Andy said, you look at a control area transaction
4 right now. We're forced to aggregate it to a control area
5 level and assume that all generation has the same effect.
6 That's really not true. It really does matter what
7 generator is going to load to support that transaction. A
8 generator close to our border?

9 Obviously we put more loop flows on the system.
10 One further away will have less impact. By doing these
11 control area approximations -- and some control areas are
12 fairly large -- you can obviously get some missed flows
13 there. When, as we've done also as part of the CMP, we will
14 actually report to the IBC our marginal unit. We will tell
15 them which is the next unit we expect to load or unload on
16 what part of our system so they can try to capture the true
17 effect that our dispatch has on them.

18 As mentioned before, contract path methodology
19 has caused us numerous problems. We've seen attempts to
20 basically gain our system and make it operationally very
21 difficult as people who have scheduled on a long contract
22 path take advantage of some of the interim pricing we have
23 and yet the flows are someplace else. We've tried to take
24 steps to correct it. But again, I think we're sort of
25 running out of options on that.

1 I would like to mention the redispatch. That's
2 obviously the next step on this. After being able to track
3 it, being able to allocate it from an operating perspective,
4 I still am bothered by the fact that we ignore the fact that
5 we can solve and maintain reliability by dispatching the
6 generation close to the constraint, which is more effective
7 and easier to do. If we do it through TLRs where we're
8 trying to move hundreds if not thousands of megawatts of
9 generation, which are hundreds if not thousands of miles
10 away from the constraint, ignoring the fact that there are
11 better redispatch options from an operational perspective,
12 I'd really like to see us go through that.

13 In closing, I would emphasize that we not really
14 look at tweaking the TLR approach. Hopefully there's a
15 greater willingness in the Eastern Interconnection to look
16 at more of a comprehensive solution to the loop flow
17 problems, looking at the allocation and dispatch as well.

18 Thanks.

19 CHAIRMAN KELLIHER: Thank you very much.

20 I'd like to now recognize Mr. Lloyd Yates, Senior
21 Vice President Energy Delivery with Progress Energy
22 Carolinas.

23 MR. YATES: Thank you, Ed.

24 I'd first like to thank the Commission for
25 inviting me to speak to this panel on transmission and

1 operational issues. This morning we spent most of the time
2 talking about the benefits of being a border utility. But I
3 also think it's important to understand here there are also
4 some disadvantages to being a border utility.

5 Progress Energy, we're a vertically integrated
6 utility headquartered in Raleigh, North Carolina. We did
7 become a border utility recently by AEP joining PJM in 2003,
8 and then Dominion subsequently joining in 2005.

9 The main negative impact that's had on our
10 company is a dramatic increase in unscheduled loop flows
11 across our system. We realize that other companies also
12 experience loop flows. This is not unique to Progress
13 Energy. But I think we've seen a lot more than our fair
14 share. Let me give you some examples.

15 In 2003 before AEP joined PJM the peak loop flow
16 we experienced across our system was 500 megawatts. In 2005
17 after AEP joined PJM we saw peak loop flows of 800
18 megawatts. PJM, the flows across our system peaked at 1500
19 megawatts, which is three times what they were prior to AEP
20 joining.

21 Even worse, this year in February 2007 we saw a
22 peak of 2700 megawatts of unscheduled loop flow. 2700 of
23 those megawatts were being used up with unscheduled loop
24 flows. That's 75 percent of our import capability being
25 used as unscheduled loop flows.

1 Just so you know, this is not an isolated
2 occurrence. Throughout January and February of '07 we saw
3 loop flows averaging between 1500 and 2700 megawatts every
4 day. We realized if we don't do something about this, this
5 has the potential to jeopardize both reliability and
6 operations of our system. We think it's a problem. Clearly
7 it's a problem. And we are working to address it.

8 We've currently worked with PJM via a joint
9 operating agreement. That would establish when Dominion
10 joined PJM through some of the operating committees. And
11 progress has been very slow. But we are optimistic that
12 we're going to come to some solution.

13 Also we expect to approach some other parties who
14 have had some unscheduled loop flow impacts on our system.
15 And we'll be approaching these parties in the near future,
16 although we have no official way to get those parties to the
17 table.

18 At this time what we're not asking here is for
19 FERC to get involved at this point. I think we're going to
20 continue to try to work through this. But what I wanted you
21 to see is that this was a problem. I'm sure you can
22 understand that we can't continue to absorb these kinds of
23 unscheduled loop flows without some level of relief or
24 compensation.

25 I want to thank you for giving me the opportunity

1 to speak as a member of this Panel.

2 CHAIRMAN KELLIHER: Thank you, Mr. Yates.

3 I'd like to now recognize Mr. Paul Malone,
4 Regulatory, Planning and Contracts Manager with Nebraska
5 Public Power District, representing the Mid-Continent
6 Systems Group.

7 Welcome.

8 MR. MALONE: Thank you.

9 Good afternoon. I appreciate the opportunity to
10 participate in this technical conference on behalf of the
11 Mid-Continent Systems Group. MCSG is a group of thirteen
12 transmission-owning utilities who are members of the Mid-
13 Continent Area Power Pool, or MAPP. Our participants'
14 systems represent over 19,000 miles of transmission lines.
15 Our systems are interconnection with PJM, SPP, Midwest ISO,
16 and other non-RTO utilities.

17 Three main points I would like to emphasize today
18 are that non-RTO systems contribute fully to fund and
19 implement reliability services; number two, congestion and
20 seams issues are continuing concerns that should be resolved
21 through negotiation between neighboring systems or the NERC
22 committee processes; the third, recent proposals to revise
23 the RTO to non-RTO congestion management process or CMP must
24 not adversely affect reliability.

25 To the first point, that we pay all of our full

1 costs, we receive and pay for NERC reliability coordination
2 and tariff administration services under a transmission
3 services agreement that has been in effect since 2001
4 between MAPPCOR, a contractor for MAPP, and the Midwest ISO.
5 MCSG participants pay four million dollars per year for the
6 reliability coordination service alone.

7 To that point a lot of the data points that we
8 talked about that the Midwest ISO has comes from MAPP member
9 systems. When the transmission service agreement terminates
10 in February of 2008 we intend to negotiate a new agreement
11 so the Midwest ISO continues on as the reliability
12 coordinator for our participant systems.

13 Further, we pay all required tariff service from
14 adjacent RTOs when our merchant function personnel conduct
15 transmission transactions under their RTO tariffs.

16 In addition, our transmission operators follow
17 all directives issued by the Midwest ISO as the reliability
18 coordinator, including redispatching generators during TLRs
19 and other emergency events. The Midwest ISO members who are
20 participants do not receive any compensation for this
21 emergency redispatch, even though we're in the same
22 reliability coordinator footprint.

23 The second point, seams issues and transmission
24 congestion are going to continue. We should resolve those
25 through negotiations or the NERC standards process.

1 Our region presents some unique challenges to the
2 seams agreement due to its long history of development of
3 transmission and generation. In 2002 approximately half the
4 members left MAPP and joined the Midwest ISO. We recognize
5 this creates seams issues from the parallel flows. So we
6 entered into a seams operating agreement with the Midwest
7 ISO prior to the start of the Midwest ISO LMP market in
8 order to assure that these parallel flows were properly
9 accounted for and managed.

10 We've actively participated in a seams team and a
11 seams implementation working group on a regular basis to
12 resolve all these technical issues. However, there are some
13 technical issues which parties have been unable to resolve.
14 As a result on January 30th the Midwest ISO provided a
15 notice of termination of the seams operating agreement,
16 effective January 31st, 2008. MCSG participants are
17 committed to working with the Midwest ISO to renegotiate the
18 SOA and understand that the Midwest ISO shares this
19 commitment, based on statements in their letter of
20 termination.

21 MCSG participants believe that many of the
22 unresolved issues relate to the Congestion Management
23 Process, the related NERC TLR standards and waivers granted
24 to the RTOs, and the NERC interchange distribution
25 calculator, or IDC. As such, if we are unable to resolve

1 the issues through renegotiation of the seams operating
2 agreement, since the NERC standard is applicable to the
3 entire eastern interconnect, any changes to the standard
4 should receive input from a broader audience than just those
5 parties to the seams agreement. If we were to upload more
6 current generation to seams information all the parties in
7 the eastern interconnect should do likewise.

8 My third point, reliability must not be adversely
9 impacted or affected by changes to the CMP.

10 MCSG participants are concerned about an increase
11 in the number of TLR events, particularly TLR 5B events --
12 that's full curtailment -- since the start of the Midwest
13 ISO LMP market. There have been 38 TLR 5B events in the two
14 years since the Midwest ISO started this market whereas
15 there were only 26 TLR 5B events in the three years prior to
16 the commencement of the Midwest ISO LMP market. Even with
17 the CMP procedures, TLR 5 activity has increased sharply.
18 It's our belief that the increase in TLR 5 events is a sign
19 of degraded reliability.

20 It's widely recognized that TLR is not as
21 effective or fast as redispatching generation to resolve
22 congestion. However, during these TLR 5 events the MCSG
23 participants redispatch generation, just as the RTOs do.
24 The main concern is that systems operators should work to
25 minimize serious reliability issues embodied in the number

1 of TLR 5 events.

2 Changes currently being discussed to revise the
3 NERC TLR standard, associated waivers for the RTOs, and the
4 IDC must be shown to not result in an increase in TLR 5
5 events.

6 Bilateral markets like that operated by MAPP are
7 bound by the TLR standard. It does not provide any
8 alternative for redispatch prior to firm curtailments by
9 systems operating in bilateral markets. Instead the IDC
10 identifies all non-firm tagged transactions to be curtailed
11 first.

12 In sum, the MCSG participants believe that they
13 pay all of the appropriate reliability costs related to
14 their operations as a border to several RTOs. We are
15 committed to working with the Midwest ISO to renegotiate our
16 seams operating agreement and to work with the RTOs to
17 address and resolve these issues. We believe it will be
18 absolutely necessary for NERC and the other non-RTO entities
19 in the Eastern interconnection to engage in resolution of
20 the issues as changes to the TLR standard, waivers and IDC
21 are contemplated.

22 Again, I'd like to thank you for the opportunity
23 to talk today.

24 CHAIRMAN KELLIHER: Thank you, Mr. Malone.

25 I'd like to recognize JoAnn Thompson, Policy and

1 Compliance Advisory at Otter Tail Power Company.

2 MS. THOMPSON: I represent Otter Tail Power
3 Company. We're a vertically-integrated transmission owner
4 of the Midwest ISO and a balancing authority area operator.
5 The Otter Tail service territory is quite large, about the
6 size of the State of Wisconsin. However, it's very rural
7 and has low load density. In fact, the average size
8 community that Otter Tail serves is about 300 people.

9 Otter Tail has firsthand experience with the
10 market to non-market seam considering that about half of the
11 Otter Tail BA is MISO and half is non-MISO, and only 30
12 percent of the BA load is Otter Tail's. Today I will
13 describe three areas to which Otter Tail believes attention
14 should be given: generation interconnection disparities,
15 transmission related inequities, inefficiencies around the
16 dispatch of generator units and congestion management.

17 If you look at a map of the western edge of the
18 Midwest ISO you notice it resembles a Holstein cow. This
19 spotted pattern reflects the intermingled nature of MISO and
20 non-MISO entities. Due to this intermingled nature it's not
21 clear whose system the generator is interconnecting to.

22 We have encountered questions such as whose
23 interconnection process must a generator follow; who
24 provides the transmission services; who receives the
25 transmission revenues or credits the network upgrades; how

1 does MISO's cost allocation apply to facilities that are in
2 part non-MISO and part MISO; are there better market
3 opportunities, less requirements or less cost with one
4 process over the other?

5 We have encountered a situation where the
6 physical interconnection is to MISO; however the flows
7 impact the non-MISO system such that basically the
8 interconnection is with their system. A converse situation
9 is one where a generator is located near a good fuel
10 resource that's near the non-MISO system; however in order
11 to directly benefit from the MISO market and avoid a rate
12 pancake it's proposing a transmission line that's more than
13 100 miles long to directly tie into the MISO system.

14 Another layer of complexity is the duplicity
15 between the MAPP and MISO process. We can go through the
16 MISO process, yet we still have an additional layer of
17 accreditation and deliverability within the MAPP rules.
18 What should be a simple and straightforward process becomes
19 complicated, inequitable, costly, and requires more time by
20 all of the parties involved. Policies should be developed
21 that will facilitate a vibrant market, provide an incentive
22 for generators to interconnect to the market, yet not cause
23 undue harm on the transmission owners or balancing
24 authorities.

25 Shifting now to transmission projects, the

1 question being asked is whether the rules in place distort
2 investment on the scene, adversely affect obligations or
3 impact proper cost causation.

4 Presently there isn't a method to allocate new
5 project costs across the western seam. Projects identified
6 in Midwest ISO's transmission expansion plan may directly
7 benefit the non-MISO transmission owners. But those
8 entities won't bear any cost obligations.

9 Some other cross-border questions of concerns are
10 the joint ownership structure, can it be divided or
11 undivided; how transmission rates and revenues are allocated
12 and how a jointly owned line can be partly MISO, part non-
13 MISO.

14 Given the recent termination of the MAPP-MISO
15 seams operating agreement the parties need to come together
16 to develop cross-border solutions. However, if MAPP and
17 MISO produce an extraordinarily effective seams operating
18 agreement, unless all of the MAPP member companies
19 individually execute that agreement it will have no bearing
20 on those entities. So the seams concerns will not be
21 resolved all of them signing that agreement.

22 Otter Tail has joint-owned units that consist of
23 MISO, non-MISO entities. Prior to the centralized dispatch
24 each owner would receive its commensurate pro rata
25 adjustment. All owners were on a level playing field.

1 Now that we are in an energy market with
2 centralized dispatch the MISO portion is under that
3 centralized dispatch function and the non-MISO portion of
4 the JOU is not redispatch. Any redispatch that is needed
5 only occurs on the MISO share. In fact there are some
6 instances where the non-MISO JOU portion receives their full
7 entitlement and the MISO owners don't receive any of their
8 redispatch, so they actually have to purchase from the
9 market. An equitable solution needs to assure that all
10 shares will be commensurately adjusted.

11 There are opportunities to improve congestion
12 management and provide the non-MISO generator-owners with
13 opportunities.

14 In the western region there is not always enough
15 MISO generation that can be consistently controlled to
16 relieve the congestion. When LMP prices become negative
17 MISO could implement a mechanism to provide an incentive for
18 the non-MISO generation in the Dakotas to help alleviate the
19 constraint. By lowering their generation the MAPP members
20 in MISO could develop a redispatch mechanism for relief
21 similar to the MISO and PJM real-time congestion management.
22 Not only would this allow more MAPP energy to flow but also
23 market efficiencies could be gained.

24 Otter Tail suggests that best practices across
25 the seams should be looked at that have already been

1 established and proven. They could apply to several areas
2 on our western seam, such as reciprocally coordinated flow
3 gates for the North Dakota export flow gate and applying the
4 three percent threshold for market flows, as recently
5 approved for field trial by NERC.

6 As MAPP and MISO begin to engage in negotiating
7 the new seams operating agreement Otter Tail encourages the
8 Commission to direct these entities to develop solutions
9 that are comparable to other seams within the Eastern
10 interconnection. Otter Tail advocates an unbiased solution
11 that offers clearly defined and equitable processes,
12 inhibits barriers, and does not give a certain set of
13 parties on either side of the seam preferential treatment or
14 benefits to the detriment of those on the other side.

15 In all practicality an applicant should be able
16 to flip a coin -- heads being in the market, tails being out
17 -- and it shouldn't matter where that coin lands, whether
18 heads or tails, if the solutions are equitable.

19 Thank you for your time.

20 CHAIRMAN KELLIHER: Thank you very much.

21 I'd like to now recognize Gregory Pakela, Manager
22 of Transmission Market Development, DTE Energy Trading.

23 MR. PAKELA: Thank you, Commissioners. I want to
24 thank you for this opportunity to participate in this
25 technical conference on behalf of DTE Energy Trading.

1 DTE Energy Trading, a subsidiary of DTE Energy,
2 is a physical gas and power marketing company located in Ann
3 Arbor, Michigan. DTE has substantial experience in managing
4 transmission positions throughout the eastern interconnect,
5 including the organized RTO market, the Canadian IESO, and
6 bilateral day-one markets such as the SERC region.

7 DTE would like to present a case study based on
8 its operating experience in the LG&E control area. This
9 case study is a real world illustration of the consequences
10 that can arise when a vertically-integrated utility is
11 permitted to leave an RTO in order to return to a day-one
12 bilateral market.

13 In the case of LG&E transmission customers now
14 find themselves in a pre-Order 888 world due to lack of ATC
15 to destination markets outside of the LG&E control area.

16 DTE has a unique perspective because we have been
17 active participants throughout the period that spanned
18 LG&E's participation under the MISO day one entity to
19 operations and the months subsequent to LG&E's exit from
20 MISO on September 1st, 2006.

21 I will conclude my remarks by presenting what we
22 consider to be the next steps in resolving the competitive
23 issues that have arisen since LG&E's exit from MISO.

24 DTE was a participant in a three-way arrangement
25 under which it purchased power from a group of municipal

1 customers located in Kentucky known as the KU municipals at
2 Kentucky Utility's generation bus. DTE scheduled this power
3 up to a week in advance and procured day ahead point to
4 point transmission in order to flow the power out of the
5 LG&E control area to destination markets, including MISO,
6 PJM and TVA. This arrangement worked smoothly under both
7 MISO's day one and day two markets. However, LG&E's exit
8 from MISO has been an unmitigated disaster from the
9 perspective of customers like DTE seeking to arrange firm
10 point to point transmission through the LG&E control area.

11 Beginning on the very first day of LG&E's exit
12 from MISO on September 1st, 2006, DTE consistently found
13 itself unable to procure on an advance basis point to point
14 transmission from the LG&E control area to any of the
15 destination markets. As a result LG&E's exist from MISO
16 virtually destroyed the value of DTE's contractual
17 arrangement with the KU municipals.

18 DTE contacted SPP, the independent transmission
19 operator for LG&E, to inquire about the lack of firm
20 transmission. The ITO explained that there was no ATC on
21 any of the paths that DTE successfully used prior to
22 September 1st, 2006. This averse impact occurred despite
23 the fact that, one, the ITO cited no operational changes for
24 the lack of ATC, and, two, DTE made its request in what is
25 decidedly an off-peak season as far as the amount of load on

1 the transmission system. In effect, this left the power
2 stranded at the KU generation bus.

3 DTE marketing personnel sought alternative
4 arrangements with the LG&E marketing arm to substitute
5 hourly non-firm transmission in place of day ahead
6 transmission since ATC was often available on an intra-day
7 basis. LG&E repeatedly refused our request to make intra-
8 day changes in our energy schedules, which was particularly
9 disturbing given the fact that LG&E had apparently
10 accommodated its own intra-day energy schedule changes to
11 take advantage of hourly non-firm transmission.

12 Ultimately the KU municipals suffered as well
13 because the RFP that they put out went unsubscribed for
14 2007, and they ended up selling the power to LG&E. Thus the
15 KU municipals were denied the opportunity to take advantage
16 of the competitive marketplace and are now the equivalent of
17 pre-Order 888 captive customers.

18 DTE and the KU municipals did not simply stand
19 pat. We had a meeting with the SPP ITO staff in January at
20 SPP's headquarters in Little Rock. There were several
21 possible solutions that came out of our meeting that SPP
22 agreed to pursue:

23 One, study the reasons for the lack of ATC due to
24 constrained flow gates and critical values that are
25 incorporated into the ATC calculation.

1 Two, submit the issue of off-path usage on
2 constrained flow gates through the inter-regional congestion
3 management committee, a seams coordination group made up of
4 regional transmission providers including MISO, PJM, and
5 TVA.

6 Three, develop a non-firm ATC calculation for
7 advanced sales of non-firm transmission. This non-firm ATC
8 calculation methodology would be less conservative than that
9 used for calculating firm ATC. Non-firm ATC would include
10 capacity that would otherwise be absorbed by capacity
11 benefit margins, which is released under normal
12 circumstances prior to the day of flow for sales of non-firm
13 transmission.

14 Finally, seek contractual flexibility that would
15 enable a marketer to use intra-day hourly non-firm
16 transmission.

17 Unfortunately there is no timeline or guarantee
18 that our efforts will bear fruit.

19 DTE would also like the Commission to consider
20 the impact of mergers and prior merger order conditions
21 between utilities that operate in bilateral markets and to
22 take affirmative action when competition has been or could
23 be harmed. The Commission itself stated in the LG&E and KU
24 merger order that if LG&E and KU sought permission to
25 withdraw from the Midwest ISO that -- quote:

1 "We will evaluate that request in light of its
2 impact on competition in the KU designation markets, use our
3 authority under Section 203(B) of the Federal Power Act to
4 address any concerns, and order further procedures as
5 appropriate."

6 Our experience is in stark contrast to the
7 testimony of LG&E's expert witness, William Hieronymus in
8 the LG&E MISO exit proceeding when he concluded upon his
9 review that there would be -- quote: "No significant
10 adverse competitive impacts."

11 In closing, DTE asks that the Commission enforce
12 the conditions that accompanied its approval of the LG&E-KU
13 merger and the company's withdrawal from MISO. To
14 paraphrase the late Senator Lloyd Bentsen, DTE Energy Energy
15 Trading knows day one markets, and, Commissioners, this is
16 no day one market.

17 CHAIRMAN KELLIHER: Thank you very much.

18 Let me ask a question just about LG&E's
19 withdrawal. The logic of your position seems to be that we
20 should not have allowed the withdrawal because we should not
21 allow withdrawals. Is that your position? Or is it that we
22 should have allowed the withdrawal but there are other
23 actions we should have taken subsequent to withdrawal?

24 MR. PAKELA: It would not be my position that you
25 should not have allowed the withdrawal as a matter of

1 course. But as time goes on and you see what the impacts
2 are, it would be my position that they need to mitigate the
3 lack of a competitive market in their service territory, in
4 their control area.

5 CHAIRMAN KELLIHER: On what basis? Let's assume
6 they'd actually never been in MISO in the first place and
7 you have the exact same situation that continues today. Are
8 you saying we should act in that second scenario as well,
9 forgetting the fact that they were?

10 MR. PAKELA: Yes. There was a merger order that
11 had conditions associated with ensuring that competition
12 existed within that control area. That merger order was
13 that LG&E and Kentucky Utilities join an RTO and that RTO
14 basically started out as a MISO day one market.

15 Now that they've left their contention was that
16 things would return back to the era that existed under the
17 day one situation. But we found that not to be the case,
18 that there isn't any transmission any longer.

19 CHAIRMAN KELLIHER: I should have divvied up the
20 time when I started. We have 55 minutes. Let's say Staff
21 is a commissioner; you're all equal to a commissioner.

22 (Laughter.)

23 CHAIRMAN KELLIHER: Let's divide it up four ways.
24 My math fails me. Twelve minutes apiece. And you can take
25 two minutes off mine and I think it will all work out.

1 I'm not a man of science. I struggle with these
2 calculations.

3 COMMISSIONER SPRITZER: I'm not an electrical
4 engineer so I'm not going to use twelve minutes.

5 CHAIRMAN KELLIHER: Thank you very much.

6 I'm now struggling with -- Let's say there's no
7 merger. There's no merger commitment. Again, they were
8 never a MISO member; the same situation is occurring. Do
9 you think we should act?

10 MR. PAKELA: Let me elaborate with another
11 example.

12 You have a group of municipalities in the KU
13 service territory. And at one time they would have at least
14 had the ability to shop that power that they had available
15 to them to KU and LG&E. To some extent there would have at
16 least been a modicum of competition. To borrow a phrase
17 that Public Power likes to use, there would have been the
18 equivalent of yardstick competition. You would have had at
19 least two entities side by side that could have potentially
20 competed for that power.

21 CHAIRMAN KELLIHER: Let me turn to Mr. Kormos.

22 I have to admit the frustration on TLRs versus
23 LMPs sometimes seems like a religious debate, to be honest.

24 (Laughter.)

25 CHAIRMAN KELLIHER: It seems like people believe

1 very strongly in one or the other with almost religious
2 fervor and they view with great disdain the other approach.
3 But they never quite reason their way to explaining to
4 perhaps the doubting Thomas why one is better than the
5 other.

6 SPP actually had a great example once. They
7 looked at a particular kind of transaction and they pointed
8 out what the effect of a TLR would have been and what the
9 effect of an LMP was.

10 Is there something like that that you can point
11 to? Your argument I think is that TLRs are inefficient and
12 that they do more than correct?

13 MR. KORMOS: If you'll allow me, I'm old enough
14 that actually I've been at PJM 19 years. So I was there
15 prior to the LMP data back there in the power pool days of
16 split the savings. And the difference is really that
17 redispatch is not related to an LMP market. Redispatch,
18 security constrained economic dispatch is what we did in the
19 power pool days, and in my belief every utility still does.
20 The difference is that right now what we're trying to do is
21 in order to manage transmission constraints --

22 CHAIRMAN KELLIHER: I'm sorry, you used to
23 redispatch to avoid a TLR.

24 MR. KORMOS: Back in the power pool days there
25 were no TLRs. But we would redispatch the most effective

1 generation. That was the power pool concept. When a
2 transmission constraint showed up on your system you would
3 redispatch the most cost effective. You'd look at the
4 effect the generator has. And obviously the closer you are
5 to the constraint the more effect you have, and the price of
6 that generator, and that in the power pool days was cost.

7 Now the savings back then, we did split the
8 savings. So if we raised one one party's generator and
9 lowered somebody else's, we split the difference between the
10 two. We'd build it out.

11 But again, the concept was you looked at the most
12 cost effective generator to control that constraint. That
13 is almost always near the constraint. The laws of physics
14 again: The biggest impact is going to be the generator
15 closest there. Under TLRs we've moved away from that
16 concept. Rather than most the most effective, we curtail
17 contract. We do it based on assumptions that are vague and
18 non-transparent. You look at the effect you might get based
19 on the control area aggregation, a proxy for what a control
20 area generation would be, and raising another one.

21 But as we explained earlier, you don't know what
22 the generator is going to actually raise. And many times
23 they don't know anything; they just cut that contract and
24 they'll just go buy it someplace else and they won't change
25 their generation at all. So as an operator, it's just a bad

1 way to operate the power grid. And we're a pretty important
2 part of the economy on the grid and we should really be
3 looking. Forget LMPs. We fully understand that; we're not
4 here trying to support that.

5 We have to find ways of being able to redispatch
6 the system more efficiently, more correctly, in my opinion.
7 And they'll compensate each other. We're not suggesting
8 that people should have to redispatch without compensation.
9 We have our way; it's accepted in our area. But others
10 hopefully can come up with theirs as well.

11 CHAIRMAN KELLIHER: Redispatch without
12 compensation or loop flows without compensation, are they
13 the same thing? Are you complaining about the same thing,
14 that you redispatch without compensation?

15 I should be more precise, Mr. Malone. I was
16 looking at you. I should have actually made that clear.
17 But you were complaining.

18 MR. MALONE: I was trying to explain that when
19 the severity of the constraint raises to the level that we
20 cut all the non-firm we can cut and there's still an
21 overload situation, we've got to ratchet it up and curtail
22 firm point to point as well as generation for load on a pro
23 rata basis. And we do that.

24 But in my opinion when we get to use firm
25 curtailments we've got a reliability problem. We shouldn't

1 be getting there in the first place. I'm not advocating at
2 all that TLR is a better tool. It's a blunt tool; it's not
3 efficient. It's the tool the industry adopted. It's the
4 TLR NERC standard that we are required to abide by.

5 We had discussions within the MAPP community
6 about considering developing a redispatch proposal in lieu
7 of TLRs. We just started that discussion. I think we'll
8 look at it because we've just had too many TLRs.

9 But I want to point out in the MAPP region we've
10 always used a flow-based analysis. We're not using contract
11 path; haven't for years. We don't approve transmission
12 unless we've looked at the flow-based analysis of that
13 request that it goes through all of our flow gates and all
14 of our coordinated flow gates with MISO, SPP, and others.
15 That's step one.

16 You can't avoid and get something approved that
17 doesn't have capacity on the flow gates. Until we get a
18 redispatch proposal it would seem to me we would be in
19 violation of the NERC standard if we didn't get those tags
20 when congestion occurs.

21 CHAIRMAN KELLIHER: Mr. Yates, what's the
22 difference between you and Mr. Kormos in your lack of
23 compensation? You're both complaining -- I don't mean
24 complaining in the pejorative sense. You're both concerned
25 about loop flows and redispatch -- And I'm struggling a

1 little bit here. I'm not an engineer -- without
2 compensation.

3 But in your case you have better information
4 about what's happening in PJM and how that's causing loop
5 flows on your system than PJM has certainly outside of PJM.

6 MR. YATES: I don't think there's a big
7 difference between what we're saying. We're saying these
8 people are essentially using the Progress Energy Carolina's
9 transmission system and we're not being compensated for it.
10 We plan our system collectively with other IOUs in North
11 Carolina and some of the municipalities.

12 We use unscheduled loop flows, but they're really
13 not a part of our plan. So our import capability gets used
14 up. It causes operational problems and reliability
15 problems. I think we're saying the same thing. Either we
16 need compensation for this or figure out a way to relieve
17 this. Otherwise it's going to cause some other problems.

18 CHAIRMAN KELLIHER: I just want to ask Mr. Kormos
19 a few questions about PJM in New York. The existing seam
20 between PJM in New York, is that the worst seam PJM
21 currently has?

22 MR. KORMOS: No, I wouldn't say that. I think
23 right now the issues we're dealing with are on our southern
24 side.

25 As Mr. Yates has pointed out, we've seen

1 significantly more loop flows on that part of the system.
2 As Andy mentioned, we did a five-month analysis. We had to
3 change some interface mechanisms on our side to try to get
4 at least in balance.

5 If you read our State of the Market report, we
6 have seen it better. But obviously it's still there. It
7 may be different sources at this point than it was prior to
8 that. We're probably struggling more on our southern side
9 at this point than our northern side.

10 CHAIRMAN KELLIHER: With New York PJM why
11 wouldn't you have something like what PJM has entered into
12 with MISO?

13 MR. KORMOS: We have. A while back we had the
14 Dunkirk agreement, the Lake Erie circulation that used to
15 exist still exists. But there was a time of great concern
16 where we could redispach the Dunkirk units. We would pay
17 for those prior to First Energy being in place. We
18 dispatched their units as well. We also had an agreement
19 with the PS kind of deal to reallocate and move the flow of
20 that onto each other's system, depending on who's
21 constrained and who is not.

22 We have done some initial things with New York.
23 We are right now sitting down, showing them what we've done
24 with the MISO. And our hope is to get a proposal together
25 and do something with New York as well.

1 CHAIRMAN KELLIHER: Did it lead you into a
2 similar agreement in the south, or was it complicated by the
3 fact of there being multiple players you need to negotiate
4 with?

5 MR. KORMOS: My opinion is we could. But we need
6 the transparency of the dispatch. We need the information.
7 We need to be assured that there's fair pricing so that our
8 members have assurance that if we do pay for something that
9 we are in fact getting the service from it.

10 I think that is the big difference between those
11 to the south and MISO in New York. There is confidence in
12 the market; there's confidence in the transparency of the
13 price signals, and that we can use those to come up with
14 compensation mechanisms.

15 CHAIRMAN KELLIHER: Are you talking about
16 Progress? Are you talking about North Carolina? Are you
17 talking about all of SERC?

18 MR. KORMOS: It goes right on down the line.

19 CHAIRMAN KELLIHER: To the ocean, to the water.
20 Okay. Thank you very much.

21 I don't have any other questions.

22 Commissioner Moeller.

23 COMMISSIONER MOELLER: I just wanted to get Mr.
24 Yates' response or discussion in the sense that you did
25 outline your problem and the increasing nature of it, unless

1 I heard it other than the general area of being compensated,
2 if you have solutions that you are recommending.

3 MR. YATES: I think there are physical solutions
4 to this problem, too. We were probably lucky to implement
5 being kind of the last-calls. There are other ways to
6 prevent this problem.

7 Again, this problem also -- it's not just PJM
8 causing this, but there are other utilities who sell power
9 into PJM that come through the PEC system. It's kind of our
10 attempt to approach those parties to work with that. It's
11 been a little bit of a dilemma. We haven't been bringing it
12 to the table. So they're using our system when you sell
13 power.

14 COMMISSIONER MOELLER: I'll have some more
15 questions as we move along.

16 CHAIRMAN KELLIHER: Commissioner Spitzer.

17 COMMISSIONER SPITZER: If I may follow up, the
18 same issue occurred to me. When Mr. Kormos and Mr. Yates,
19 representing different segments, have similar issues.

20 Mr. Kormos, if I can simplify, entities are
21 taking advantage of the market in PJM. And as a consequence
22 there are these unscheduled loop flows.

23 MR. KORMOS: Yes.

24 COMMISSIONER SPITZER: Mr. Yates, I was wondering
25 why you haven't scheduled loop flows which were taking

1 place. It's not a matter of -- it's your market, obviously.
2 In some circumstances you say that your transmission system
3 is being used to access the PJM market and the unscheduled
4 loop flow on your transmission system was of consequence, is
5 that right?

6 MR. YATES: Right.

7 COMMISSIONER SPITZER: Is there also a
8 circumstance of entities within PJM selling into your
9 service territory and creating the same unscheduled loop
10 flows?

11 MR. YATES: That probably is not a significant
12 contributor to the problem.

13 COMMISSIONER SPITZER: It is the same root cause,
14 to sell into PJM causing use of transmission in discrete ad
15 hoc transactions.

16 MR. YATES: Selling into PJM, selling from other
17 entities into PJM causes some of it. Then there's the
18 movement of power within PJM from one part of PJM to the
19 other where the flow goes down and back up into PJM versus
20 across.

21 COMMISSIONER SPITZER: I'm trying to be artful on
22 how to phrase this. Is there any pattern to these loop
23 flows that suggests an intent to create these unscheduled
24 loop flows, or is it simply a consequence of a whole lot of
25 separate transactions?

1 MR. YATES: It's probably more the latter. I
2 don't think people are intentional. I think it's the
3 latter. It's the consequence of a whole bunch of
4 transactions that are moving and happen to be going through
5 the progress system because there are transmission
6 constraints in other places and not enough transmission.

7 We have built transmission. The flows will come
8 through our system. And it essentially comes down to
9 physics.

10 COMMISSIONER SPITZER: In some respects it's a
11 consequence of the fact that you may have a more robust
12 transmission grid as opposed to another entity.

13 MR. YATES: Yes.

14 COMMISSIONER SPITZER: So the free-rider
15 circumstance is not really membership in an RTO per se. But
16 you built the transmission; others haven't. And those who
17 haven't built the transmission are deriving benefits from
18 those who have.

19 MR. YATES: That's correct.

20 COMMISSIONER SPITZER: In those circumstances
21 you've got a lot of history with FERC orders for existing
22 transmission.

23 If there's new transmission various cost
24 allocation mechanisms -- if we isolated the nature of the
25 problem as being insufficient transmission, those with

1 insufficient transmission using transmission that they
2 didn't build, doesn't that suggest a cost allocation
3 solution as opposed to some physical -- if Mr. Kormos talks
4 about how difficult it is to get information after the fact,
5 isn't a better approach before the fact to deal with
6 transmission cost allocation?

7 MR. YATES: I'm not quite sure of the question
8 you're asking me.

9 I think that we're working fairly well with PJM.
10 I think we're working toward some solutions. And I think
11 because their recent joint operating agreement is in place I
12 think we'll eventually get there.

13 I think with some of the other parties that are
14 using our transmission system, I think that the operating
15 agreements are fairly old and don't address some of these
16 issues, and as a result it's been a lot more difficult to
17 get them to the table to try and resolve these. I'm not
18 saying it's impossible, but I think it will be a slow,
19 arduous process.

20 COMMISSIONER SPITZER: Mr. Ott's testimony this
21 morning -- I believe it was Mr. Ott -- the hypothetical from
22 Louisiana, it appeared to be a very difficult and
23 problematic way of assigning a cost, doing forensic
24 accounting months after the transaction has taken place with
25 regard to a specific transaction there are many thousands of

1 similar transactions that in some cases may net out.

2 If the root of the problem is either inadequate
3 transmission in one service area, one control area, or
4 transmission being built that should be costs which should
5 be assigned differently, that seems a better way of
6 addressing it, again rather than trying to do an after the
7 fact forensic accounting for some transaction for Louisiana
8 to Pennsylvania.

9 MR. YATES: Think about a transaction that comes
10 from the south of us that goes through our system and into
11 PJM. Because there's not adequate transmission from that
12 point to PJM bringing that group to the table to try and
13 share costs to build a transmission line for transactions
14 that they make -- I would say transactions that they don't
15 necessarily make every day; they're selling excess power
16 into the market -- it's very challenging to get them to come
17 to the table and share the cost of building transmission for
18 those kinds of transactions, especially in a regular utility
19 arena.

20 COMMISSIONER SPITZER: But in the south there is
21 -- you don't have an RTO, obviously, but there's a history
22 of operating companies across many states. The states
23 cooperate and allocate costs of the various state operating
24 companies.

25 MR. YATES: Yes.

1 COMMISSIONER SPITZER: It has been done.

2 MR. YATES: Again, I'm saying it will be done.
3 We'll get them there and we'll come to a solution.

4 COMMISSIONER SPITZER: Ms. Thompson, you made a
5 comment. Tell me if I'm wrong. You said there was a
6 duplicitous result. I assume you meant duplicative.

7 MS. THOMPSON: Right. There's duplicity in the
8 review process.

9 COMMISSIONER SPITZER: You mean duplication?

10 MS. THOMPSON: Right.

11 Would you like me to explain that a little bit
12 more for you?

13 COMMISSIONER SPITZER: Please.

14 MS. THOMPSON: For instance, say a generator has
15 gone through the MISO generator interconnection process and
16 it's to a MISO facility. Let's say it's to Otter Tail's
17 transmission system. Let's say Otter Tail was to accredit
18 that generator as a designated network resource. In that
19 case, since we're still part of the MAPP generation reserve
20 sharing pool, MAPP has another layer of review.

21 Despite the fact that MISO has already reviewed
22 it, it's still on the system. It can be a designated
23 network resource. It's deliverable as a network resource.
24 There's still another layer in the MAPP design review
25 subcommittee where they review it to accredit it and assure

1 that it's deliverable. We'd just like to see the two
2 processes or the two entities recognize each other's
3 processes.

4 COMMISSIONER SPITZER: So it's only done once.

5 MS. THOMPSON: Exactly.

6 CHAIRMAN KELLIHER: Thank you. I now turn to
7 Staff.

8 MR. KELLY: Ms. Thompson, your remarks were
9 interesting. There seems to be a theme that ran through
10 them that said if you're a transmission customer you're
11 better off being in an RTO, and if you're a transmission
12 owner you're worse off being in an RTO. You went through
13 several examples.

14 If you're a generator that's interconnecting
15 you're much better off going out of your way to interconnect
16 to MISO than a nearby non-MISO system. If you're in MISO
17 and you're involved in transmission planning, MISO plans
18 benefit those outside MISO but not vice versa. If you're a
19 jointly owned unit the non-MISO member is better off. And
20 you concluded by saying that in an ideal world it really
21 ought to be kind of neutral. You could be in an RTO, not in
22 an RTO, but you bear the same costs.

23 I couldn't see how you get there. If
24 transmission owners can voluntarily enter and exit RTOs and
25 the owners are better off being outside the RTOs, how do you

1 get there? Is there a way that costs could be imposed
2 appropriately across RTO and non-RTO transmission members in
3 an equitable way?

4 MS. THOMPSON: That's exactly what we're striving
5 to seek. We're extremely integrated out in our neck of the
6 woods.

7 You know, in Commissioner Spitzer's opening
8 remarks when he mentioned that he's a history buff, that
9 resonated very much with me because we have a historic
10 relationship with working together. We've got IOUs, we've
11 got co-ops, we've got munis and we've got these joint use
12 systems. We have had a history of working together.

13 It's interesting now that part of us are in the
14 market and part of us are centralized dispatch. Some of our
15 neighboring intermingled systems are like, well, why can't
16 we just do things like we've done for the last 50 years.
17 It's difficult now, you know, when some are still trying to
18 operate in a non-market regime and some of us have moved
19 forward into this market.

20 We're neighbors. We're always going to be
21 neighbors. We're always going to be interconnected,
22 intermingled. We have some situations where we own this
23 segment of line, they own this segment of line, we own this
24 segment of line, they own this segment of line, you know, so
25 we've got a historic history of working together.

1 We just would like, now that MAPP and MISO are
2 going to be renegotiating the seams agreements, we believe
3 there's opportunities for both sides where efficiencies can
4 be gained and where no one party is getting a better heads
5 or tails flip of the coin.

6 MR. KELLY: Mr. Pakela, in your case study with
7 LG&E were you able to determine if there was less
8 transmission available for firm after an exit from MISO
9 because -- were you able to determine the reason for it?
10 One reason could be an unwillingness to provide; another
11 reason could be that a kind of MISO -- the kind of
12 redispatch that's inherent in LMP might actually free up
13 more capacity so that you just wouldn't have as much if you
14 were to exit.

15 Did you determine in your talks with SPP as to
16 whether it was any of those reasons?

17 MR. PAKELA: Yes.

18 First of all, I'd like to rule out any nefarious
19 activity on the part of anyone. I'm not suggesting that,
20 nor do I want to.

21 Yes, we did get some fairly specific reasons why
22 there's a lack of ATC. In particular, there are three flow
23 gates -- one of which actually is physically within the LG&E
24 service territory -- that are apparently being loaded up due
25 to off-system transactions. The examples I think that they

1 utilized were transmission sales either originating in MISO
2 or PJM. I believe these would be point to point
3 transmission sales.

4 What was even suggested to us was that even if
5 you went to the extent of requesting a system impact study
6 and a facilities study and actually bolstering that
7 particular flow gate, you could find yourself in a position
8 whereby the transmission could actually be sold off-path --
9 and I referred to that; that's the same thing as basically
10 loop flow -- such that if a party purchased an off-path
11 transmission piece that had the loop flow impact on those
12 flow gates and they had rollover rights, you wouldn't even
13 necessarily have access to the improvements and the
14 facilities that you made.

15 That once more goes back exactly to what Mr.
16 Kormos was referring to when he was discussing this loop
17 flow issue. It also kind of reflects what was going on with
18 the burrowed chambers that Mr. Ott spoke of earlier. You
19 get these off-path transactions that affect flow gates. I
20 don't know if there are any conventions out there that would
21 help you deal with that.

22 In essence what you have is the potential to want
23 to sell transmission to LG&E to sink into MISO but because
24 of the off-path transactions that flow gate is being already
25 filled up. I don't know what mechanism you would utilize to

1 prevent that from happening. Maybe these joint operating
2 agreements could be revisited or something to that effect.

3 I guess in response to the other part of your
4 question, yes, certainly the redispatch element was
5 effective. In fact, you know, we had access to this power
6 at the KU bus. We were able to flow that power into MISO
7 throughout the summer months when you would expect there to
8 be some amount of congestion that might even make that
9 transaction uneconomical. But in fact it was economical for
10 us. I would say the day two markets were definitely
11 effective in that regard.

12 As far as the original day one market, all that I
13 can say is that we operated under the day one market in MISO
14 for this contract for about three months. In the wintertime
15 there wasn't a lot of ATC available. But they permitted us
16 to use hourly non-firm at that time. They were amenable to
17 that and we were able to acquire firm ATC from time to time
18 as well.

19 Once more, that's not a very good sample set. In
20 the middle of the winter you would expect that flow gates
21 might be utilized more because of the heating season. What
22 we're talking about here, September, October, has got to be
23 among the lowest loading months of the year I would think.

24 MR. KELLY: Thank you.

25 Udi.

1 MR. HELMAN: Mr. Malone, you noted that you've
2 had a large increase in TLR 5B events. You also noted that
3 you use on your side of the seam load-based transmission
4 allocation. So it's not a contract path problem on your
5 side.

6 On the other side you have an agreement with MISO
7 with reciprocal flow gate management. I guess I was
8 wondering why there is this increase in TLR 5s and whether
9 from your point of view it's more due to the MISO side of
10 the seam or to your side of the seam.

11 MR. MALONE: Good question.

12 Those TLR events are MISO-wide. All those events
13 didn't occur in the western part.

14 I don't have that breakdown. We used flow-based
15 analysis or transmission-based service request approval
16 process. So hopefully we're not oversubscribing the system
17 which we get into in the contract path basis.

18 Nevertheless we're seeing more TLR events,
19 meaning that the system is being loaded. Why is it being
20 loaded? A great question. Are we oversubscribing it?

21 In general we recognize that transmission
22 capacity is a pretty scarce mechanism out there. There's
23 not as much around as what would satisfy all of the
24 transactions that want to take place. To me we'd get into
25 smaller and smaller situations. And we're calling TLR 3s;

1 they continue to ramp up; we go to level four and then level
2 five.

3 I don't have an answer for you.

4 Obviously if we were oversubscribing it in the
5 first place we're going to create that situation. That's
6 the best I can respond to that.

7 MR. HELMAN: These are TLR 5s that you're calling
8 or that MISO is calling?

9 MR. MALONE: The reliability coordinator calls
10 TLR events.

11 MR. HELMAN: And your coordinator?

12 MR. MALONE: MISO is the reliability coordinator
13 for the MISO tariff member as well as for the MAPP region.
14 They provide that reliability coordination. So we're out of
15 the same power office. They have all the data of our
16 generation online, offline, a transmission operator, a
17 control area operator will recognize the loading and they'll
18 notify the reliability coordinator.

19 But the reliability coordinator calls a TLR
20 event, gets all the data out of the IDC to determine which
21 schedule should be cut on the MISO side rather than cut
22 schedules, which they don't have under an LMP market. Their
23 schedules have gone away; they've disappeared. They went to
24 an LMP market. Schedules that previously went between
25 control areas are gone. So they redispatch, whereas we

1 still have point to point schedules that are being used.
2 Those all have a priority in that IDC.

3 I would also comment that the IDC has been around
4 for a number of years. I don't think it's really been
5 updated too much other than the changes that are required to
6 start up the LMP markets. The LMP tool set needs to be
7 looked at harder, to be revised.

8 We do have our seasonal load models in there.
9 That's what's required. We provide it. We also have the
10 point to point tags in there. Could it be changed so that
11 more real time loading information could be provided? Yes,
12 it could, the market's upload or market flow calculation.
13 It's just a calculation; it's not a real-time flow. But
14 it's certainly much more accurate than seasonal models would
15 be of what the actual use of the system is. So there are
16 some things we need to update.

17 The eastern interconnect uses TLRs as a standard
18 for everyone, and yet maybe half of the load in the
19 interconnection has got a waiver to a standard. It seems
20 like there was something missing here. Something needs to
21 be changed or revised.

22 CHAIRMAN KELLIHER: Commissioner Moeller has a
23 question.

24 COMMISSIONER MOELLER: Ms. Thompson, thank you
25 for your testimony as well.

1 You mentioned the three percent threshold in
2 contrast to the five percent. It's probably a question for
3 NERC because they approved it for the field trial. But can
4 you elaborate a little bit more on that decision? You
5 obviously talked about the conflict that exists between the
6 zero percent and three percent really is what we're talking
7 about.

8 MS. THOMPSON: This is somewhat outside of my
9 expertise. I know just enough that I can try to answer your
10 question on that.

11 As you're aware, TLR is handled on a control area
12 to control area basis. We actually have -- The Otter Tail
13 balancing authority is considered a market VA and we
14 actually have non-market load in our control area. So they
15 aren't TLR'd because our VA is redispatched under the MISO
16 process.

17 On the other flow gates it's my understanding,
18 not only with MISO under this NERC trial, three percent is
19 working and the MAPP members still want the market
20 redispatch to be down to zero percent whereas NERC is at
21 five percent. What we're suggesting is perhaps let's try
22 this three percent and see how that works.

23 COMMISSIONER MOELLER: Thank you.

24 MR. KELLY: I have one more.

25 CHAIRMAN KELLIHER: Sure, Kevin.

1 MR. KELLY: Mr. Kormos, you were going to talk
2 about loop flow and dispatch and planning. I was wondering
3 if the Order 890-required planning process might be a forum
4 for addressing some of these issues.

5 Instead of thinking of planning as simply
6 building more power lines, if planning could take place
7 collaboratively between an RTO and its neighbors in such a
8 way as to put in place procedures, processes, agreements,
9 real-time granular data exchange, whatever, in order to say
10 you don't need a line and we wouldn't need as many TLRs if
11 we coordinate it in this way.

12 It's really a two-part question. One, what more
13 could be done between RTOs and the owners. And is the Order
14 890 original planning process appropriate, or should that be
15 worked out through NERC, as Mr. Malone said, through some
16 other agreement process?

17 MR. KORMOS: I think in some cases one of the
18 first things we need to do, as I see, is agree on sort of
19 the allocation methodology.

20 Well organized loop flows exist. We have to
21 agree as to what is the allowable level that you're going to
22 tolerate on your system before you ask for relief or
23 compensation. I can tell you, I'm very close friends with
24 many of the MISO people now because we sat in very small
25 conference rooms for months hashing this out between

1 ourselves, and ultimately coming to an agreement as to how
2 we can do that.

3 We need to do that. And whether we do that
4 through our joint operating agreements, as Lloyd said, we're
5 already working with them to work out what the methodology
6 is. I think we're getting agreement as to at least
7 historically what our impact on each other has been and what
8 we should accept, and then going forward, which is what the
9 planning process is. As we all add new resources to
10 accommodate how again they will impact each other and how to
11 make sure it's being done fairly, whether it's through
12 compensation or building transmission jointly or recognizing
13 that the flows exist in real time.

14 I didn't talk about planning because I'm
15 encouraged by the order. And my hope is that the planning
16 process will become much more open so that we can see what
17 the plans are and we can work with each other to look at how
18 we're all going to accommodate the load growth that is going
19 to exist, the new resources that are going to be built, and
20 to be assured. And again, are we simply going to be relying
21 on contract paths and just accepting and having to deal with
22 the flow after the fact?

23 MR. KELLY: If you were doing your planning
24 process and Mr. Yates was doing his separate, that wouldn't
25 be as good as if you were somehow doing it together, isn't

1 that right?

2 MR. KORMOS: Yes. I think we need to be doing it
3 better. We need to be looking at -- again, we know we put
4 flows on his system and he can tell you every five minutes
5 what they are. Vice versa: He puts on flows. We need to
6 be coordinating that and make sure as we go through the
7 planning process that the system can accommodate it.

8 I think the problem, as Mr. Yates pointed out, is
9 -- I think this is what Andy alluded to -- when flows show
10 up we can't easily tell you where they're coming from. We
11 can look, and we know too much is coming in from Progress
12 than is scheduled and we know not enough is coming from
13 someplace else. Andy spent five months trying to go all the
14 way back to where that energy was actually being produced
15 at. That ultimately was driving how it was flowing: where
16 it was being produced at, where was it being consumed at;
17 who was over-generating.

18 When you start looking at the contract path you
19 lose all that detail unless you have to go back and do the
20 forensics and try to piece together who is actually
21 generating more and who is actually generating less. That's
22 the flows that resulted from that.

23 CHAIRMAN KELLIHER: Any other questions?

24 (No response.)

25 CHAIRMAN KELLIHER: Why don't we take a break

1 here. Let's resume at three o'clock rather than 3:10.

2 I want to thank the panel very much for their
3 help today.

4 (Recess.)

5 CHAIRMAN KELLIHER: If we can resume the
6 technical conference. If we can close the doors. If people
7 engaged in conversations can either end their conversations
8 or go out in the hallway. The panelists are here. That's
9 excellent.

10 I'd like to now recognize Rana Mukerji, Vice
11 President Market Structures, New York ISO.

12 Welcome.

13 MR. MUKERJI: Good afternoon.

14 I wish to thank the Commission for the
15 opportunity to discuss Northeast ISO RTO seams initiatives.
16 I will provide a brief background, highlight the
17 accomplishments to date, and address the ongoing effort
18 towards the resolutions of seams issues.

19 We need to address the inter-regional
20 coordination of seams issues. It's not just a recent
21 phenomenon in the northeast. Before restructuring of the
22 wholesale markets, for over 25 years the northeastern power
23 pools, which was the New York power pool with the PJM and
24 NEPOOL, provided regional coordination of operations and
25 economic power interchanges. Seams issues were recognized

1 and various mechanisms evolved to address such issues.

2 One of the first benefits of restructuring in the
3 formation of wholesale electricity markets in the three
4 former power pools was greater transparency through
5 locational-based marginal clearing prices, or CMP. This led
6 to greater impetus in resolving seams issues between the ISO
7 RTOs of the northeast. And currently Ontario IESO has
8 joined these efforts along with the New York ISO, PJM, and
9 New England ISO.

10 Seams issues arise as differences in operations,
11 market design, and planning exist among neighboring systems.
12 To address these issues adjacent markets must actively
13 create coordinating mechanisms to bridge these differences.
14 The northeastern ISO RTOs have established numerous regional
15 coordination agreements between themselves, as well as
16 adjacent control areas.

17 I have a handout which lists some of these
18 agreements. Operational differences are primarily addressed
19 through coordination of scheduling, congestion management,
20 and management of loop flows. There are differences in
21 market designs among the different ISO RTOs. These
22 necessitate special products for transmission congestion
23 contracts, firm capacity rights, and other market mechanisms
24 between adjacent markets.

25 In the planning arena coordinated system planning

1 produces region-wide benefits by establishing mechanisms
2 that encourage market participation by a broad range of
3 transmission generation and demand-side response resources.
4 Since the year 2000 the northeastern ISO RTOs, with the
5 cooperation of IESO, have conducted a formal process which
6 includes regional stakeholder participation for the
7 identification and resolution of seams issues. Upgrades are
8 posted on a quarterly basis and stakeholders are provided
9 with an opportunity to participate in the update process
10 through regional meetings and conference calls.

11 Each quarter the FERC seams report is posted by
12 the ISOs and noticed by the Commission to document progress
13 on these coordination efforts among the eastern ISO RTOs.
14 To date the northeastern ISO RTOs have completed 42 seams
15 initiatives or projects which are illustrated in another
16 handout that I have.

17 Some notable accomplishments include the
18 elimination of rate pancaking between New York ISO and ISO
19 New England; the expansion of New York ISO; ISO New England
20 reserve sharing program to the NPCC region; interconnection
21 and emergency and transfer agreement among all northeast
22 ISOs and RTOs with the neighboring control areas; and the
23 northeast ISO RTO planning coordination protocol executed by
24 PJM, the New York ISO, ISO New England, with the
25 participation by IESO, Hydro Quebec, New Brunswick, and

1 support from MPCC.

2 In addition some major market advances through
3 ISO New England's SMD 1, New York ISO's SMD 2, and the PJM
4 expansion have produced advanced scheduling and coordination
5 system. Some of the projects we have underway at the New
6 York ISO to address differences among our control areas and
7 the adjacent ISO RTOs include the establishment of the new
8 pricing mechanism with PJM to promote more efficient
9 interchange of energy, open access for the scheduling of
10 control level tie lines with New York, such as the new
11 Neptune project with PJM, and the 1385 timeline with ISO New
12 England.

13 We are in the process of establishing a
14 congestion management protocol with PJM and we expect to
15 present a strawman proposal to our market participants this
16 fall. And we are coordinating regional resource adequacy
17 and regional planning.

18 I have another attachment which shows the
19 timeline for the open seams projects which are underway.

20 The New York ISO's perspective is that while a
21 significant portion of the seams issues have been addressed
22 in startup, the remaining issues seem to be the tougher
23 issues. Specially the next series of solutions of seams
24 issues between the ISO markets relate to congestion
25 management, loop flows, inter-regional planning, and cross

1 border market products.

2 I believe the ISO RTOs in the northeast are well
3 positioned to focus on this next set of more complex issues,
4 and the establishment and acceptance and the robustness of
5 advanced market designs and the rules of each ISO through
6 the deployment of ISO New England SMD-1 New York ISO's SMD-
7 2s, and PJM's expansion have created the market environment
8 and infrastructure for the opportunity for resolution of
9 these more complex issues.

10 It is my firm belief that barriers to trade in
11 electricity products between the ISO-RTO regions have
12 significantly reduced since the inception of restructured
13 markets. The ISO RTOs are committed towards working towards
14 efficiencies and coordinated operation, market design and
15 planning, as we continue to evolve our markets for the
16 benefits of our customers and other stakeholders.

17 This concludes my presentation. I look forward
18 to answer your questions.

19 CHAIRMAN KELLIHER: Thank you very much.

20 I'd like to now recognize Mr. Richard Bolbrock,
21 Vice President for Power Markets, Long Island Power
22 Authority.

23 Thank you.

24 MR. BOLBROCK: Thank you for inviting me.

25 This topic is particularly important for LIPA.

1 We very soon will become a trading hub with significant
2 business in the three northeast ISOs when the 616 megawatt
3 Neptune cable goes into service in July. That cable I'm
4 pleased to report is almost mechanically complete. It will
5 be mechanically complete before the end of April. Testing
6 is undergoing its way right now. So it looks like we're
7 going to be on schedule for a July first in-service date.

8 We believe that FERC was correct in recognizing
9 early on that markets need to be of a large size. We
10 undertook action to integrate LIPA into this larger market
11 and what we believed was going to be a seamless larger
12 market first by building the cross-sound cable, the first --
13 not building it, but seeing it got built -- the first
14 merchant transmission facility in the country. Second, by
15 causing the Neptune cable to be built, we anticipate that
16 we'll try to further integrate those efforts and try to
17 further integrate LIPA into the pre-existing ISOs.

18 I'm going to touch upon some of the seams, but
19 not all of them, some of the highlights in my submitted
20 testimony and touch upon what are the key ones. There are
21 certainly more than the ones I've listed. But these are
22 some of the focal ones.

23 The first is the rate pancaking that exists
24 between New York ISO and PJM. While, as Rana mentioned, the
25 pancake rates have been eliminated between ISO New England

1 and New York, the pancaked transmission rates remain between
2 New York and PJM and there are no active discussions ongoing
3 to eliminate them.

4 Regarding the sale of operating reserves between
5 regions, energy transactions can be scheduled between
6 external regions. The northeast ISO RTOs are not allowed to
7 sell operating reserves between regions. This would be very
8 desirable. It would be beneficial to customers,
9 particularly, I might add, in New England, where the
10 operations people could tell you that there is generally a
11 shortage of fast-start operating reserve.

12 Rhode Island, for example, has an excess of fast-
13 start operating reserve; and with their interconnections
14 with the cross sound cable and the soon to be schedulable
15 1385 cable that runs between the north shore of Long Island
16 and Norwalk, Connecticut, there will be ample pathways to
17 utilize the sharing of operating reserves.

18 There are no active discussions ongoing to
19 resolve this particular seams issue. There have been long
20 delays in allowing scheduling over the schedule transmission
21 facilities between regions. I think the 1385 is a fine
22 example of that.

23 This interconnection, which went into service in
24 1970, served both the residents of Connecticut and Long
25 Island over the years. It was discontinued from scheduling

1 by their ISOs because their scheduling software could not
2 handle what was a regular occurrence prior to their
3 existence. After many years of delay the New York ISO and
4 ISO New England are expected to initiate scheduling over
5 this facility in June of this year.

6 I think this is a good example. It's taken many,
7 many years to do something that conceptually is very simple.
8 And I think it points out one of the problems in eliminating
9 seams. That is that the software utilized by the ISOs,
10 particularly New York ISO and ISO New England, is
11 exceptionally complex. It does not facilitate changes
12 easily. It takes a long, long time to make changes, even
13 conceptually simple changes. And it is very costly to do
14 so. And when it's done the history has been that there are
15 errors in that software that need to be corrected.

16 The budgeted costs for ISO New England alone to
17 allow scheduling over the 1385 cable was a shocking,
18 staggering originally \$1.25 million. Within the last couple
19 of weeks that estimate has been raised to just under two
20 million dollars.

21 I don't recall offhand what the cost for New York
22 ISO to do that is. This is a staggering figure.
23 Fundamentally, it's not only to regional planning. To be
24 very blunt about it, the only projects that have occurred
25 between the regions have been merchant projects. And the

1 two merchant projects in particular were those initiated by
2 LIPA. Additional interconnections between areas are not
3 studied to determine if they might be more cost effective
4 than expensive internal upgrades within a region.

5 I think southwest Connecticut is a perfect
6 example of that. This Commission held two technical
7 sessions in Hartford, Connecticut in which they explored the
8 southwest Connecticut situation. The Connecticut Siting
9 Council held many months of hearings. In neither of those
10 forums was the alternative ever considered of somehow
11 utilizing the cross-sound cable and/or the 1385 cable,
12 perhaps with an interconnection to the west from southwest
13 Connecticut and New York, which may have been a more
14 technically elegant solution. It most certainly couldn't
15 have been more costly than the ultimate solution that was
16 agreed upon, the very expensive 345 kV loop with many miles
17 of undergrounding.

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1 It certainly would have had many benefits to both
2 regions in addition to Southwest Connecticut barriers. This
3 is a very important point. The Northeast ISO expended
4 considerable effort to develop common definitions and to
5 explore capacity of markets in order to ensure that ICAP
6 could be traded between regions. We now have gone down
7 independent paths with the ability to seamless sell ICAP
8 between regions, but that was an afterthought at best.
9 Significant new barriers are being erected between the
10 markets as the result of lack of regional coordination.

11 What are some of the things that might be done?
12 I think there's three fundamental things. First of all,
13 there should be some renewed FERC oversight. The Commission
14 should begin a new effort to document the existing seams,
15 develop milestones for resolution and provide close
16 oversight until each seams issue is eliminated as we heard
17 their quarterly report filings. However, the 1385 line was
18 originally scheduled to have that work done in 2005. Then
19 it became June of '06 with a no later than date of October
20 of '06. Then it became June of '07. The latest word now
21 it's the end of June of '07. This seems to me really not an
22 acceptable way to do business.

23 Very importantly, FERC should take steps to
24 prevent new seams issues by policy. I would urge the
25 Commission just say no to the creation of new seams. You

1 could see the loads, the circle with the cross and seams in
2 there. One of the reasons being, once these seams are
3 created, it takes a lot of money, a lot of time, a lot of
4 effort to correct the seams and to eliminate the seams. The
5 best approach is to make sure they're prevented in the first
6 place.

7 The Commission should ask as a primary question
8 whether any market rule that's proposed improves or detracts
9 from the ability to resolve seams issues.

10 Finally, I would urge the Commission to revisit
11 the geographic scope of markets. The inability to eliminate
12 seams in an effective manner, the inability to prevent new
13 seams in the Northeast are, in part, due to the insufficient
14 geographic size of the ISOS in the Northeast, particularly
15 New York and New England.

16 As part of the FERC review of existing seams
17 issues, there should be additional consideration of whether
18 each issue can be better resolved by some broader regional
19 approach. Thank you.

20 CHAIRMAN KELLIHER: Thank you very much.

21 I'd like to now to recognize Mr. Paul Napoli,
22 Director of Transmission Business Strategy, Public Service
23 Electric and Gas Company. Welcome.

24 MR. NAPOLI: Thank you, Mr. Chairman. I
25 appreciate the opportunity to appear before the Commission

1 this afternoon to discuss our RTO board issues on behalf of
2 the PSE&G companies. PSE&G facilities located in PJM are
3 interconnected with the New York ISO via six ties to New
4 York City and Rockland County, New York. Further, PSE&G's
5 franchise service territory abuts the PJM NYISO seam and the
6 bulk of PSE&G Power's generating assets are located in
7 northern and central New Jersey in close proximity to this
8 seam.

9 Because of the geographic location of our assets
10 and load obligations, we're sensitive to the importance of
11 effective coordination between neighboring RTOs. In this
12 regard, the PSE&G companies commend the Commission for
13 recognizing the importance of regional planning in Order
14 890. We believe, however, that while Eastern RTOs have made
15 strides in addressing certain seams issues, significant
16 improvements are still needed.

17 Today, I'd like to focus on three issues: the
18 need for interregional cost allocations mechanisms for
19 transmission projects; improvements in regional transmission
20 planning and the need to address increasing levels of multi-
21 regional loop flows.

22 First, the shortcoming of the current
23 transmission planning construct is the lack of a mechanism
24 to fairly allocate costs for projects that are
25 interregional. As the Commission is aware, a number of

1 long-line transmission projects have been proposed in PJM.
2 Proponents of these projects claim that they would relieve
3 congestion in the Eastern PJM and allow increased imports of
4 power from coal plants resources in the West.

5 Under the current PJM cost allocation method, it
6 is likely that customers in New Jersey would be assigned a
7 high share of those project costs as proposed recipients,
8 proposed beneficiaries. None of these long-line projects
9 have yet been formally proposed in the PJM transmission
10 planning process and the PSE&G companies wish to stress that
11 projects that do return to formal proposals will need to be
12 justified based on a clear demonstration of their economic
13 or reliability value. But if the proponents claims are
14 accepted at face value, however, it seems reasonable that
15 the benefits to be associated with these projects would also
16 be conferred on customers further to the east in New York
17 and possibly even New England.

18 The current cost allocation mechanism under the
19 PJM tariff, however, does not include any mechanism for
20 analyzing benefits, let along allocating costs of present
21 seams to New York and New England customers. The lack of a
22 regional cost allocation mechanism may also be affecting the
23 scope of projects being proposed. But all the rationales
24 supporting these projects, should apply with equal or
25 greater force to extension of transmission lines from the

1 western portions of PJM and New York City or Long Island.

2 None of the projects proposed to date have
3 included this element. The builds into New York as being
4 constructed, as mentioned before, the Neptune and IP project
5 are premised on a business plan of capturing high energy
6 prices in New York City and Long Island, and those project
7 goals to increase reliability or reduce congestion in the
8 New York City region are not likely to be proposed.

9 Second, the Commission needs to accelerate the
10 development of effective processes for interregional
11 planning in the eastern RTOs, a process for addressing seams
12 issues affecting PJM, NYISO and ISO New England began
13 several years ago and has been successful in several areas.
14 The development of an interregional planning process,
15 however, has lagged. While the interregional stakeholder
16 advisory committee has yielded some improvements in a few
17 areas such as data exchange, most of the groundwork that
18 would be needed to conduct true regional planning has not
19 yet been accomplished. Without the development of a common
20 study process that should include consideration of
21 transmission, generation and demand response solutions on an
22 equal basis. Projects that affect multiple regions can
23 never be properly analyzed.

24 Third, allocation issues associated with
25 increasing loop flows need to be addressed, as you've heard

1 today. As the use of the transmission grid for transactions
2 has increased, it appears that loop flow issues have
3 increased as well. For example, Allegheny Power has claimed
4 that loop flows has increased constraints on facilities in
5 its system. PJM has addressed this problem through a
6 reliability upgrade in the area. The cost of which are
7 being assigned mainly to the customers of eastern PJM
8 customers, including customers of PSE&G. Mechanisms should
9 be in place to allocate costs associated with loop flows to
10 the companies or customers that are actually causing the
11 loop flows to occur.

12 The current lack of this mechanism is creating
13 free riders who are engaging in transactions without bearing
14 the full levels of the associated costs. Some arrangements
15 address loop flows already exist. Loop flows between PJM in
16 New York resulted in the construction of the Ramapo phasing
17 regulator in New York just across the border from PSE&G's
18 territory. PSE&G participated in the Ramapo project and
19 helped formulate an agreement that sets for target levels
20 for use of each region's respective systems. If over use
21 occurs, payment obligations arise.

22 Other regional tariffs along the lines of the
23 Ramapo phase angle regulator contract to track usage of the
24 regional transmission system and allocate charges for such
25 use should be developed. Absent such mechanisms,

1 inefficient transactions by these free riders will continue.

2 PSE&G companies wish to thank the Commission
3 today for the opportunity to appear and discuss the three
4 important issues of interregional cost allocation, planning
5 and loop flows. Thank you.

6 CHAIRMAN KELLIHER: Thank you very much.

7 I recognize David Scarpignato, Manager,
8 Regulatory Affairs, Old Dominion Electric Cooperative.

9 MR. SCARPIGNATO: Good afternoon, Commission and
10 staff. Old Dominion appreciates the opportunity to speak
11 here today. I'm David Scarpignato, Manager of Regulatory
12 Affairs at Old Dominion Electric Cooperative.

13 We reside in PJM RTO, so you know our
14 perspective. My remarks are based on new seams issues that
15 arise from increasingly large competitive electricity
16 markets that span multiple RTOs in neighboring systems,
17 which is a good thing. The markets -- seeing the
18 infrastructure is expanding -- what I mean is it's larger
19 competitive electricity markets you need to build
20 transmission infrastructure between what I would call the
21 balkanized transmission service territories to that whole
22 system in general.

23 The markets are expanding and you need the
24 expanded transmission. We have plans to expand the
25 transmission, but we haven't actually built it yet. Once

1 we've built it, cost allocation becomes more of an issue,
2 which really gets to the thrust of my remarks here, the two
3 main issues I'm looking at. The first who receives or
4 utilizes the increment of transport capability and the
5 second piece is, based on that, who pays for it and how is
6 it paid for?

7 The plan is based on a paradigm shift in the way
8 the utility industry has operated in the past. We're
9 actually moving to markets. To emphasize the size of this
10 boom, in PJM we're looking at approximately \$3 billion of
11 upgrades over the next four years. Some people have heard
12 about before have been over five years. To put that into
13 perspective, PJM put in place approximately \$400 million of
14 network upgrades from '99 to date. \$400 million compared to
15 \$3 billion in new facilities is huge. There's a free rider
16 problem. Any time you build network integrated
17 transmission, which I'm sure we're all aware of, the flows
18 go where flows go.

19 As Mr. Napoli from PSE&G pointed out, there is no
20 cost allocation mechanism for these new upgrades to external
21 entities in the current PJM process. You build these
22 projects and you do the cost allocation totally internal to
23 the PJM system for these new projects, which creates a huge
24 free rider issue. Anybody can make sure of the transmission
25 for external transactions. The free rider also goes beyond

1 simply border transport capability. A lot of people think,
2 well, it's just the amount that you can transfer from PJM
3 into another RTO that's an issue. Really internal upgrades
4 within the huge PJM region are a big deal, also. Internal
5 upgrades that do not increase TPC still benefit external
6 entities.

7 They see reduced congestion for external entities
8 to reach our trading hubs. If we build transmission between
9 the western hub and the PJM border, say, with New York
10 that's a long distance. You don't have as much congestion
11 there. These grids are put into place. The external
12 entity, New York, in this case, will not pay for those
13 upgrades. They would experience less congestion because of
14 the transmission that's built. It's simply then simply
15 accessing cheaper generation. It's eliminating congestion.

16 Transmission benefits to external zones in
17 external regions go beyond who actually uses point-to-point
18 interregional paths. There is a free ridership issue.
19 Access into external regions affects energy capacity costs
20 to zones as a whole and not simply to the point-to-point
21 transmission service purchasers. What we're talking about
22 here is if you can get more cheaper energy or capacity from
23 one region into the second region, in the second region you
24 effectively, if it has markets, you lower the clearing price
25 for the entire region, at least in the long run. So the

1 market theory suggests that all the load in that zone is
2 probably benefitted.

3 A note that New York ISO has additional plans to
4 meet its affective capacity needs through PJM, which
5 requires PJM transmission upgrades to allow that to occur.
6 That's part of how they plan to meet their capacity needs.

7 With all that said, you can see I'm getting
8 around to what is a true beneficiary here. Cross-border
9 cost allocation must be based on beneficiary and not
10 regional through and out rates. The regional through and
11 out rates, I guess, could be updated. Even so, you're not
12 really assigning the cost to all those who have benefitted.
13 Interregional cost allocations needed to be reflective of
14 both reliability and economic benefits with transmission
15 viewed as a facilitator of region-wide or interregion-wide
16 benefits.

17 I think we're moving even further from regional
18 markets into a situation where we're experiencing
19 interregional markets. Everything is evolving, which is a
20 good thing. Questions arise on what to do with the current
21 construct for new facilities. We suggest that you need a
22 new system. That we stop for actual usage, but pay based on
23 benefits and interregional market facilitation. Rotor rates
24 that are based on actual usage are limited in reach and they
25 do not extend to the large group of those who benefit. We

1 need to look at benefits and effects beyond transfer
2 achievability.

3 For example, non-firm point-to-point is not
4 simply excess transfer capability out of an LMP RTO. One
5 thing, it increases congestion charges within the RTO.
6 Recognition of the benefit of accessing PJM electricity
7 without paying relatively more congestion due to
8 transmission upgrade, enhancements must be made.

9 In summary, we need cross-border cost allocation
10 for new regional transmission. It should be assigned to
11 external regions rather than to regional point-to-point
12 service users to account for beneficiaries and the role of
13 transmission as facilitator of interregional electricity
14 markets.

15 I'd like to point out that cross-border cost
16 allocation, based on assignment into external regions works
17 with Andy Ott's implied suggestion to move away from
18 contract path transactions, but moving toward an
19 interregional integrated marketplace. The cost allocation
20 structure should reflect this.

21 Thank you for your time.

22 CHAIRMAN KELLIHER: Thank you very much.

23 I'd now like to recognize Mr. Craig Baker, Senior
24 Vice President of Regular Services with American Electric
25 Power. Thank you.

1 MR. BAKER: Good afternoon. AEP is pleased to
2 participate in this technical conference and applause FERC
3 in its efforts to address these critical issues. The
4 President has charged the industry and its regulators to
5 bring America's electric grid into the 21st Century and to
6 do it quickly in a manner that helps stabilize regional
7 electric rates for American consumers.

8 AEP's position in this dialogue is somewhat
9 unique. We are the nation's largest transmission owner with
10 39,000 of transmission, including 2100 miles of 765. We
11 operate in 11 states with more than 5 million customers and
12 we are members of three RTOs -- PJM, SPP, and ERCOT. So we
13 know a lot about seams and the associated impacts. I think
14 the President's approach to the 21st Century of national
15 electric grid is what we all want, whether reasons of
16 reliability, economics or national security. We simply need
17 the Commission's leadership to get there.

18 We at AEP are partial to the analogy of the
19 interstate highway system for the transmission grid. When
20 we discussed regional rate design and cost allocations, we
21 lean toward a specific analogy, a very specific approach
22 that works for us and is in front of you. Unfortunately,
23 roadblocks, one of which is a clear picture of cost
24 allocations, continue to slow the progress in transmission
25 expansion. Sometimes it seems like we're on the Oregon

1 Trail, not the superhighway. Every time we think we're in a
2 position to pick up speed, we encounter boulders along the
3 trail and we're never sure what we'll find on the other side
4 of the next mountain ahead or when Snidely Whiplash will
5 suddenly appear.

6 The NERC's long-term reliability assessment shows
7 that we clearly need transmission relative to the growth
8 that we are expecting in load. A number of obstacles are
9 preventing the trail from becoming a superhighway that we
10 need to achieve the President's vision. All of them boil
11 down to a dire need for more transmission. A major thing
12 blocking that transmission are cost allocation and rate
13 design issues as has been talked about. That is where the
14 nation needs the guidance and leadership of this Commission.

15 When these issues are equitably dealt with, other
16 issues will have the opportunity to resolve themselves.
17 Transmission owners will have a roadmap to build and with
18 adequate capacity many of the seams issues you heard about
19 today will cease to exist as major problems.

20 AEP has service territories in 11 states. Four
21 of them have competition. Seven of them are traditionally
22 regulated. One is on the verge of trying to put the two
23 back in, which is an interesting experience. Regardless of
24 the regulatory framework, the states we serve all want to
25 protect their customers from excessive costs from regional

1 transmission management expansion. We don't think that's
2 unreasonable.

3 The State of Ohio is a good illustration.
4 According to the census, Ohio was a very large state in that
5 part of the industrialized Midwest, but AEP's transmission
6 grid in Ohio is robust. AEP does not deal with congestion
7 problems because the Ohio Commission approved and provided
8 for rates and permitted us to build a robust transmission
9 system. The customer think they barely have squatter's
10 rights over the grid they helped to build. It is now used
11 for regional transmission for which AEP customers are not
12 compensated, yet we find in a new regional era that some
13 would expect our Ohio customers to help fund transmission
14 infrastructure to alleviate congestion west and east of
15 Ohio.

16 When I think of some of the cost allocation
17 approaches in MISO, 20 percent of the costs are socialized
18 with 80 percent of the cost charged to the beneficiary. In
19 PJM for the time being beneficiary pays all, and in SPP one-
20 third is socialized and two-thirds is benefit-funded. In
21 all of these Ohioans could end up paying for what other
22 states failed to do a long time ago. Understandably, this
23 troubles them, us and everybody who wants to build
24 transmission.

25 We also must recognize that socializing only a

1 part, while leaving a significant amount of cost allocation
2 to beneficiary funding, will continue the cost allocation
3 wars here at FERC. In that light, I would respectfully
4 suggest that the Commission needs to consider more than just
5 new infrastructure in its cost allocation deliberations.

6 On a regional basis, cost allocation processes
7 often stall, both within individual RTOs and across them.
8 Resolution of the cost allocation issue for new and existing
9 extra-high-voltage is in front of the Commission. It needs
10 to be expedited to resolve the cross-border allocation
11 issues. AEP, like other transmission owners whose
12 facilities are being used for regional traffic faces a
13 financial burden for our customers and our shareholders. We
14 have been consistently and consciously building a sturdy,
15 reliable transmission system to serve the two stakeholder
16 groups for a full century.

17 When you think about it, what AEP and the eastern
18 utilities want are no different than what Ohio and the
19 eastern states want. We all want the best for our
20 customers. That means equitable cost allocation throughout
21 the eastern interconnect. While it might seem that physical
22 challenges such as siting and financial challenges, such
23 as cross-border allocations are unrelated, our reality is
24 that we all have difficulty getting siting approval in a
25 state that fears that new lines will cost extra for the

1 voters in that state to benefit others elsewhere with no
2 charge. They will be reluctant to do it.

3 In the Midwest, PJM and MISO, as part of their
4 seams agreement, actually divvied up the AEP's transmission
5 system without compensation. The cost sharing in this
6 environment for both existing and new transmission would
7 spur transmission investment. Early on in the regional era,
8 the Commission attempted to eliminate pancaking through
9 regional design. I think that has stalled to some degree
10 and going forward with some kind of a regional solution for
11 MISO and PJM is a first step and then can be carried to
12 further locations.

13 Until the Commission can resolve the cost
14 allocation and regional rate design issues, the sprawling
15 interstate system AEP envisions will remain a pipe dream.
16 As we continue plotting down the rocky trail, the concept of
17 regional transmission operation is a good one. It will help
18 levelize prices and improve reliability by minimizing the
19 provisional nature of less integrated transmission grids.
20 But as long as financial arrangements both hinder and
21 produce less than optimum efficiency, the concept is just
22 that, a concept.

23 CHAIRMAN KELLIHER: Thank you very much, Mr.
24 Baker.

25 I'd like to now recognize Mr. David LaPlante,

1 Senior Vice President, Market and Systems Solutions, ISO New
2 England.

3 MR. LaPLANTE: Good afternoon. Thank you for the
4 opportunity to discuss seams issues and other things
5 affecting interregion trading today.

6 We've been working on these issues in the
7 Northeast since 1999. We started in the New York markets,
8 raised the seams issues and we've worked long and hard to
9 resolve them since then. I wanted to give a little
10 perspective on cost allocation from New England. We had an
11 internal process in New England where we came up with a fixed
12 cost allocation. There was a lot of talk about beneficiary
13 pays. Everyone recognized that calculating benefits would
14 be difficult to do and subject to a lot of contention and
15 discussion. Transmission projects are 30-year projects.
16 What are fuel prices over time? What are the economic
17 benefits that accrue because of improved dispatch? We
18 should get those benefits.

19 Those sorts of questions are difficult to answer
20 and as anyone who has done a planning study knows, you can
21 get a lot of results out of a single model with a set of
22 assumptions. So rather than go with the beneficiary pays
23 approach, we went with a firm cost allocation. That's not
24 without controversy, as Commissioner Adams, Chairman Adams
25 mentioned today, but it's been very effective in limiting

1 the amount of lack of transmission building in New England.
2 Between 1970 or so and 2000, we've increased transmission
3 into Boston. We've increased transmission in Connecticut.
4 We've solved problems in Vermont. I think there's a lot to
5 be said for certainty in transmission cost allocation if we
6 want to get people to step up to the plate and build them.

7 Rana mentioned a number of agreements that we've
8 signed to deal with seams. One I'd like to highlight is
9 when New England became an RTO, we signed an agreement with
10 the New York ISO to deal with a number of seams issues that
11 provide a forum by which market participants can identify
12 seams and they provide a process to resolve them. That, in
13 fact, is one of the areas in which we worked through the
14 cross-sound -- the 1385 issue as well as the cross-sound
15 cable issue.

16 I think we had to change a number of important
17 improvements and the ability to trade between New York and
18 New England, including the rate pancaking that we mentioned,
19 the operation of the cross-sound cable. We have created an
20 interregional planning process. It's not as detailed as we
21 would like. It doesn't have as much teeth as it could have,
22 but we have started joint planning discussions and are
23 planning to get the 1385 line up soon.

24 Also, on a day-to-day basis, we've made
25 significant improvements in the ability of participants to

1 buy and sell energy between the three ISOs. That's been
2 done by reducing notice time for transactions and improving
3 the transaction checkout processes between the ISOs to make
4 sure that if a transaction is scheduled that it, in fact,
5 will flow. Early on, we had a lot of problems with
6 transactions that were scheduled and didn't occur.

7 One of the challenges that we will be facing in
8 the next couple of years will be the organization of
9 capacity markets and capacity trading in the three regions.
10 I understand New York is investigating the forward capacity
11 market design, which PJM and New England has gone towards.
12 We're willing to provide any technical support and lessons
13 learned from the development of our market to work with New
14 York to change if they decide to go that way. In the short
15 term, we will work with market participants and the New York
16 ISO to assure that capacity transactions between New York
17 and New England continue to flow unimpeded as we implement
18 our FCM.

19 In fact, we're having success with that now.
20 LIPA owns a unit in New England that's flowing to New York
21 as a capacity resource. As I said earlier, we've been
22 addressing seams issues since 1999. I think we've had a lot
23 of success, including the ability to buy and sell capacity
24 and energy between regions. As we've done this, we've
25 learned that implementing change takes time and must be done

1 carefully. Seams changes, in fact, take more time than
2 other changes. Because you have two sets of stakeholders,
3 things have to be done in two ISOs.

4 As the markets have matured, so have the
5 stakeholders and the participation. So stakeholder
6 participation is more vigorous, including participation at
7 the state level. So any change that results in winners and
8 losers is now even more heavily litigated than before.

9 The other thing that takes time is building the
10 software systems to support the changes. You have a design
11 developed, build and test cycle for good software
12 development that usually takes you at least a year to get
13 any significant change done. These software systems run
14 markets in New England that are worth about \$10 billion. We
15 have to be very careful with the software to make sure it's
16 done well. So when we put the cost of that system or those
17 system changes in that context, it makes sense as to why we
18 care for them and why we spend so much money and time on
19 these software changes.

20 And addressing seams issues, as we move forward,
21 those issues have to be put in the context of all the other
22 priorities and issues that all the stakeholders have in
23 allocating the limited resources of both the stakeholders
24 and the ISOs has to be done carefully. Thank you.

25 CHAIRMAN KELLIHER: Thank you, Mr. LaPlante.

1 I'd like to welcome back Michael Kormos, still
2 the Senior Vice President, Reliability Services, unless you
3 had a phone call after that presentation of PJM
4 interconnection.

5 MR. KORMOS: I think I did okay. I'm still
6 getting paid.

7 Again, thank you for the opportunity to talk on
8 the RTO seams. I wanted to give you an update on the work
9 we've been doing. My plan is to concentrate more on the
10 MISO PJM seam. Dave and Rana have both talked about the
11 Northeast, so I'll concentrate on the MISO PJM effort and
12 just touch a little bit on what I see the priorities being.

13 As you can tell from my previous discussions, I
14 believe the PJM/MISO seams agreement is one of the most
15 robust ones in the industry, particularly the congestion
16 management proposal that we've talked about in the past
17 panels. I would also like to talk about what I felt like
18 was a very good cost benefit analysis stage of that project.
19 There are a lot of seams between us, obviously. We've
20 solved a good many of them, particularly in the congestion
21 management side and there continues to be work there.

22 What we've done is put together a fairly robust
23 cost benefit analysis, which has included the stakeholders
24 to look at the seams, to look at the cost to remove them and
25 then make decisions as to ways to move forward. Everybody

1 may not agree with the conclusions ultimately that were
2 reached. It's been visible. It's been transparent. And in
3 reality, people can bring their complaints to this
4 Commission, if needed, and air out their complaints. But at
5 least the information has been done in a transparent way and
6 we do appreciate the Commission's involvement in those
7 discussions.

8 I would like to talk a little bit about the
9 accomplishments we've had with the Midwest ISO. Our website
10 and data transparency initiatives, the Midwest ISO has now
11 put in a transaction map much like PJM has for coordinating
12 the data between them. We now have a common website search
13 engine such that our common website you can search both of
14 our websites at the same time simply through one website
15 engine.

16 We made a number of enhancements on this joint
17 website, which includes a single contour map showing all the
18 places between the PJM and the Midwest ISO, information
19 postings on the operations side and meetings schedules and
20 collaboration, again, where at one site you can see all the
21 activities on a list of service transmission initiatives.
22 We now have much better alignment on our OASIS business
23 practices as far as timing and level services. There's only
24 two exceptions that are relatively minor between the two
25 systems at this point.

1 We've made a great deal of progress towards a
2 common, long-term transmission service queue. Right now
3 there's a manual process, but we will do the analysis for a
4 long-term transmission request at the same time on both
5 systems in coordinated fashions.

6 On the planning initiatives, we do have joint
7 transmission planning expansion via the original planning
8 stakeholder advisory group. We have started doing common
9 deliverability analysis, again, for generation
10 interconnections. We will look at deliverability on both
11 systems. We continue to work on the cost allocation issues
12 as was previously mentioned by other speakers.

13 On the market side, MISO has changed some of
14 roles. We now have better alignment between the FTR
15 products. MISO is also finishing development of ancillary
16 service markets so we can get better coordination on those.
17 We made changes that allow jointly-owned units to move
18 between the two markets fairly easily and freely so that
19 they can choose where they wish to play.

20 We've initiated the joint loop flow
21 investigation, looking at the effect it has had on both of
22 our markets. Some of the current initiatives we're looking
23 at are, again, working on continued alignment on the FTR
24 side and particularly the long-term transmission rights.
25 We've been working hard on getting convergence of the bus

1 proxies at our seams from a congestion management
2 perspective as well as from an economic energy perspective.
3 We continue working on operating reserves trying to minimize
4 transaction fees between the two areas. We're developing
5 emergency energy agreements and MISO is developing the black
6 start product under market services.

7 On the transmission services side, we look to
8 automate the current long-term transmission queues so that a
9 single transmission request, which would automatically allow
10 analysis on both systems and a single answer. We're also
11 looking at alternative proposals to a common OASIS. The
12 investment to simply be replaced with one that was not
13 beneficial, but we're looking at ways to still find ways to
14 do joint common stuff on the OASIS.

15 On the planning side, we'll continue to
16 coordinate the system planning and continue again to try to
17 eliminate durability studies, such that the generator only
18 has to make one transmission request to the two of us and of
19 course, the cross-border cost allocation proceedings are
20 going on.

21 As we move forward, I would offer that the issues
22 are becoming much more complex. I think we've picked off a
23 lot of low-hanging fruit. As past speakers have mentioned,
24 they are now perceived winners and losers, therefore getting
25 into consensus has become much more difficult in some cases

1 on things like cost allocation. It's virtually impossible.
2 We'll continue to work through the cost allocation process.
3 We'll continue to look at the cost benefits and again, hope
4 to achieve consensus. But at some point, I believe we may
5 need the Commission's help and guidance in getting a
6 resolution to how these can best be resolved.

7 Just on New York, on the northern side, at the
8 last panel the Chairman asked me which was my worst seam.
9 I'd like to caveat my answer in the context of the operation
10 side. Loop flows I answered the South. As this panel has
11 reminded me, if I look at the planning and cost allocation
12 issues, my northern seam would be getting quite complex in
13 the immediate future. We are looking forward to working
14 with our neighbors to the north on the planning issues and
15 improving the planning coordination, looking to resolve the
16 cost allocation issues and the investment, as I mentioned
17 before, looking at some more permanent redispach options,
18 building on what we've already done.

19 Thank you. I look forward to your questions.

20 CHAIRMAN KELLIHER: Thank you very much.

21 We have 40 minutes and there are four of us. Why
22 don't we divide that into 10-minute increments. That was
23 pretty easy. I'll start. I don't think I'll use all my
24 time and I hope staff will have questions as well in case
25 the commissioners don't use all our time.

1 I just had a question about beneficiaries pay
2 projects. How far out -- what kind of horizon do you look
3 at when you're making a determination of beneficiary pays --
4 three years, five years?

5 MR. KORMOS: Our planning analysis has actually
6 been on a 15-year basis. But particularly of cost,
7 particularly economically are done 30 years.

8 CHAIRMAN KELLIHER: Your beneficiary pay
9 allocation is based on that long of a project?

10 MR. KORMOS: Currently, our beneficiaries pays is
11 being vehemently discussed, in both litigation and in our
12 stakeholder process. The current methodology of beneficiary
13 pays actually looks at a current snapshot as the reliability
14 violation that causes the upgrade to be needed and that is
15 one of the issues being debated. Those beneficiaries, those
16 that are contributing to the reliability now that we see,
17 that violation may be at some point in the future. It could
18 be anywhere from next year to 15 years out.

19 CHAIRMAN KELLIHER: Okay. I had a question or
20 two for Mr. Bolbrock. You raised a number of points, but
21 one of your injunctions to us was no new seams. But as we
22 saw from LG&E and in the main discussion, that is, in
23 effect, saying don't let anyone leave an RTO because if
24 someone withdraws from an ROT a seam could be created. Is
25 that what you're saying?

1 MR. BOLBROCK: Interesting. One point I would
2 make, if LIPA were to withdraw from the New York ISO, one of
3 the significant reasons would be the inability to eliminate
4 seams and the inability to prevent new seams from being
5 created. That might drive us away from the New York ISO,
6 maybe to another ISO, but away from the New York ISO.

7 CHAIRMAN KELLIHER: Are your ties right now to the
8 New York greater than your ties would be to the PJM or to
9 Connecticut?

10 MR. BOLBROCK: Yes. Not significantly
11 necessarily and there is limited -- from an import
12 standpoint, there's limited ability to get power down
13 through the Hudson Valley through the city. The city is a
14 big sink, so there's some limited ability with the
15 transmission rights and contracts in place.

16 CHAIRMAN KELLIHER: What would your import
17 capacity be through the city from Connecticut and from PJM?

18 MR. BOLBROCK: It's about 1400 megawatts through
19 the city. The cross-sound cable is 330 megawatts, but
20 potentially upgradable, somewhat higher. The 1385 line,
21 initially, would be operated at its existing capacity of
22 about 287 megawatts, I believe it is. With some internal
23 upgrades, it could be 400 megawatts. We're actually in the
24 process of replacing the existing cables. That will be done
25 sometime by next year.

1 The Neptune is 660 megawatts.

2 CHAIRMAN KELLIHER: Who owns the 1385 line?

3 MR. BOLBROCK: It's jointly owned by LIPA and
4 CL&P.

5 CHAIRMAN KELLIHER: Thank you.

6 I think that's all I have at this point. Why
7 don't I turn to my colleagues? Then, hopefully, we'll have
8 some time for staff to ask better questions than I've been
9 able to muster.

10 Commissioner Kelly?

11 COMMISSIONER KELLY: Mr. Kormos, you said you're
12 working on cost allocation methodology. When do you
13 anticipate being able to bring us that?

14 MR. KORMOS: We have a group working together
15 right now. They're meeting about every two weeks. They
16 have given themselves a mid-May deadline to try to either
17 reach a consensus proposal where there will be a two-thirds
18 majority. I'm not sure. But at least a consensus proposal
19 that we could then bring forward. Or if not, agree that
20 they can't reach consensus and at that point we would file
21 what proposals we had for the Commission to see.

22 COMMISSIONER KELLY: Thanks. Our experience has
23 been that that's one of the big barriers to getting
24 transmission moving. We appreciate your working on it and
25 being almost ready to bring it to us. Thanks.

1 I don't have any questions.

2 CHAIRMAN KELLIHER: Commissioner Moeller?

3 COMMISSIONER MOELLER: I'll follow up on that.

4 You also mentioned that your loop flow study, the
5 queue study, the OASIS common practice, I guess, all sound
6 like they're good product, good efforts but do you have a
7 timeline on them variously?

8 MR. KORMOS: Many of them actually have been
9 completed, some of them. We are working on automating
10 those. There is a monthly progress report posted on the
11 website that we could provide that actually gives the
12 timelines and shows the costs versus the benefits versus any
13 issues we are experiencing with them. We can provide that
14 information. I don't have it on me.

15 COMMISSIONER MOELLER: I want to talk a little
16 bit about that 1385 line. It seems, at least from what I've
17 heard, kind of bizarre that it would take so long to get a
18 critical piece of infrastructure into the system simply
19 because of some software upgrades. Can you elaborate a
20 little bit more on that?

21 MR. MUKERJI: It's not due for us. It's due for
22 the new proxy bus. We've done a new one with Hydro Quebec,
23 a new proxy bus with PJM and it is not really a software
24 change. We just changed the data. We also work on what the
25 pricing methodology is that that proxy bus. So the 1385

1 implementation is not a software-related effort.

2 COMMISSIONER MOELLER: Richard, do you have any
3 comments on that?

4 MR. BOLBROCK: In our discussions over these many
5 years, dating many years before Rana drawing New York ISO,
6 it was made fairly clear to us that while there were these
7 other ancillary issues associated with it that software was
8 an issue. In fact, at one point in time it was suggested
9 that LIPA pay and hire somebody to make these changes in the
10 software system. We thought that was a dangerous precedent
11 to set and we did not do that. Perhaps it's more bizarre
12 that it's only these administrative issues that have delayed
13 these for these many years.

14 MR. MUKERJI: Again, there's infrastructure that
15 we installed about a year and a half ago. The proxy bus is
16 not a new proxy bus which allows for trade between ISOs.
17 It's not a huge software effort. It is more setting up the
18 protocols and looking at market power exercise across the
19 proxy bus that might be studied, but it's not a huge
20 software issue for us.

21 COMMISSIONER MOELLER: I realize there are two
22 sides to it, but it does seem like for something that was
23 out of the picture for so long, yet it is so significant to
24 an area like Long Island. We could pursue it further
25 another time, but it seems like something could have been

1 done to improve the process. But it does lead to the fact -
2 - I guess it's a tangential issue, but every ISO I visited,
3 software issues have come up as maybe a problem that's
4 ongoing or potentially going to get worse as there are fewer
5 vendors. The question is to whether there should be more
6 uniformity. I guess I'd like your perspectives on that
7 because it's such a critical part of making markets work.

8 MR. BOLBROCK: I have volunteered to take the
9 lead. Each of the ISOs has their own view on whether their
10 energy-scheduling software is the best, their capacity
11 market software is the best, their ancillary services market
12 software is the best. From my point of view, I'll take the
13 lowest common denominator. Just have them the same, it'll
14 just facilitate in such a simple way the ability to transact
15 business in all of these markets across the borders. LIPA's
16 position would be we'd take the least elegant software
17 solution to any of these markets. Just make it the same in
18 all of these three markets and we'll be really happy.

19 MR. MUKERJI: If I may just comment on that. I
20 just say for the actual proxy bus that was not a significant
21 software effort in the 72 system. But in general software
22 changes, to say a market participant, which may seem
23 trivial, it usually takes longer and is more expensive than
24 you would think -- an engineering system because as Dave
25 LaPlante mentioned, when you're running a \$10 billion

1 market, it is production grade software with a lot of
2 databases and a lot of interrelated things which needs
3 quality assurance testing so that we do not corrupt the \$10
4 billion market.

5 At first blush, it looks like a simply trivial
6 change, but it takes more time and more money. That's not a
7 question of the complexity of the software system, but the
8 whole difference between, say, engineering simulation
9 software and production software, which runs a \$10 billion
10 market. But even that there are coordination efforts among
11 ISOs through the IRC and the ISO RTO consult to come up with
12 common elements with software so we can do these changes
13 cheaper, better and faster.

14 COMMISSIONER MOELLER: Any other thoughts on
15 that, David?

16 MR. LaPLANTE: Just to put the software in
17 perspective, when we switched from our interim markets to
18 S&D, we went live in 2003. That was an 18-month, \$100
19 million project to put that software in. Switching software
20 is not something that's done lightly. That's the sort of
21 difficulty we have with standardizing and getting all the
22 same software. We all have systems. They all work well.
23 We've put a lot of time and money into them. So just
24 backing off and changing them isn't something that can be
25 done easily.

1 COMMISSIONER MOELLER: I didn't want to imply
2 that. I was just thinking, going forward as a Commission,
3 is it a subject that we should be encouraging or looking at?
4 Should it be under our long set of issues to be
5 contemplating?

6 MR. BAKER: As a person who helps pay for those
7 systems in three RTOs, the administrative charges that we
8 receive, clearly anything that can be standardized and
9 reduce costs, I think, would be considered to be a positive
10 for both our company's standpoint as well as our state
11 regulatory commissions because they have major concerns
12 about costs.

13 MR. NAPOLI: To a similar degree with what Craig
14 said, I might add that I don't know that you need the same
15 rigor in every area. For instance, PJM is going through
16 some significant upgrades right now. A lot of it driven by
17 the fact that we're building AC-2 and have that ancillary
18 benefit of the upgrades in all those systems. So we're, I
19 think, going to be in a good place. That doesn't
20 necessarily mean that's the case all the way around the
21 country. But I don't know if it, therefore, lends itself to
22 a main focus point. I think there will be some isolated
23 points. Mike can certainly talk more about where AC-2 is at
24 and where the software is at.

25 COMMISSIONER MOELLER: Time's up.

1 MR. KORMOS: Again, just to repeat, we are, in
2 fact, placing a large investment in our next generations
3 systems. We are building them and attempting to build them
4 off of standardized system development, not only with the
5 IRC Council, but also internationally as well through the
6 group we deal with internationally. We absolutely agree we
7 are looking to continue to drive our costs down.
8 Standardization is absolutely one way to pause a little bit
9 on the least common denominator. I'm not sure least common
10 denominator is the right answer. I just think we all need
11 to be moving forward. We can do that through a standardized
12 method, but not dropping back to the least common
13 denominator.

14 COMMISSIONER MOELLER: Thank you.

15 CHAIRMAN KELLIHER: Commissioner Spitzer?

16 COMMISSIONER SPITZER: Thank you.

17 This question may be a little bit afield of
18 seams, but we've heard so much about planning. Virtually
19 every panel has alluded to the joint panels. Here's the
20 last one standing, so to speak, and something is ingrained
21 in my memory just because it occurred shortly after I was
22 elected to the Arizona Commission in 2001.

23 I made, in hindsight, the mistake of attending a
24 conference, more a technical conference on purchase power
25 agreements. One of the speakers was a lawyer from out-of-

1 state who said, well, one, we need to go see it on behalf of
2 clients. We never assume that future transmission will get
3 constructive. We have to assume the status quo, even if
4 it's listed as a regional planning project because we don't
5 think there is among the politicians the political will, the
6 courage or the competence to actually get it done, which I
7 really wasn't happy here at that time in my life. But I
8 guess in that framework we're in a non-RTO, so the issue is
9 the nexus between PPs and future transmission that may
10 render those PPAs out of the money and the risk here, I
11 guess, particularly where you've restructured -- in those
12 jurisdictions there is a question as to whether generation
13 will get built within load pockets or are those potential
14 projects frightened off or could they be frightened off by
15 planning? How do you see that relationship?

16 There are a couple of way to skin the cat. One
17 way is to get the generation inside the load pocket. The
18 other way is to build transmission and there's that
19 relationship where there's an act of certainty because
20 sighting is an uncertain process, we know, particularly the
21 really big projects. So how do you all feel about that?

22 MR. SCARPIGNATO: A while ago there used to be
23 centralized-type planning and you could pick the best,
24 whether it was generation solution in the load pocket or
25 whether it was to build transmission to get there. We're

1 moving more and more to this new role with competitive
2 electricity markets. You really have to balance whether or
3 not the transmission you're building is the right solution
4 or whether generation can get in there.

5 One way we're doing that is we're allowing
6 something natural to occur in the PJM transmission planning
7 process. We recognize that if we're going to build a 500 KV
8 line they're not going to be built in less than five years.
9 A generator can typically be built quicker than that. When
10 you build the 500 KV, PJM took 22 years. But the point is,
11 if PJM puts out enough information in the transmission
12 planning process about where their problems are, how much it
13 costs to solve it with a transmission upgrade, it's
14 information that generators can use to determine if maybe
15 there's a better market solution potentially in that area.

16 The other thing you have to look at is in our
17 queues for generation -- where things are located, how
18 things are trending. Certain things you just know. For
19 over 20 years now, the flows from PJM from the west side of
20 Allegheny to the eastern part of PJM before Allegheny even
21 joined, have always been a congestion issue. Maybe it
22 wasn't called congestion back then, but the flows were
23 always tight. Certain things just make a lot of sense and
24 that's what's tends to get built. You talk about what
25 things actually get built.

1 I think if something is too borderline there
2 would be so much opposition to it getting built it wouldn't
3 happen. What's going to happen is things that are really,
4 really obviously needed are the types of facilities that
5 would go forward. The opposition to building certain
6 transmission usually is pretty high.

7 COMMISSIONER SPITZER: It's interesting you
8 mention that. I remember as a kid growing up in
9 Philadelphia. I was born in Pittsburgh. At that time, both
10 sides of the state there was talk in the early '70s of
11 building a transmissional line along the Pennsylvania
12 Turnpike. This phenomenon of west to east for 35 years.
13 You know, the last time I checked I didn't see any
14 transmission lines along the Turnpike.

15 I guess the question is you have a potential
16 paralysis here were a generation could be rendered out of
17 the money by that transmission line. Similarly, a
18 transmission line could be rendered uneconomic if there's
19 generation put in and as you know, particularly for gas
20 turbines by deployment time.

21 MR. BAKER: I think, obviously, that problem does
22 exist. When I think back a little on the history of AEP and
23 what I kind of look at in the future, what happened with the
24 markets, to a great extent, is people located generation
25 where it was economically efficient to do it, where it was

1 water, where it was gas, where it was coal and then built
2 transmission to get it to load centers. There has been talk
3 of changing that paradigm. But going back to the interstate
4 concept, we need to get to wind. We need to get to the
5 other types of new resources. We need to locate coal, when
6 you think about it, where you're going to have a place to
7 capture and store the CO2.

8 When you think about that, I think we're going to
9 be moving back to a spot of locating the generation where
10 it's the most economic fashion to do generation.
11 Transmission tends to be cheap. I realize that's almost a
12 silly statement with the dollars we're talking about, but
13 when you compare, once again, the cost of transmission with
14 the new projected costs of baseload generation transmission
15 still is cheap and I think so. We're going to be back to
16 locating back to where it makes sense to get the resource.

17 COMMISSIONER SPITZER: You move a little bit away
18 from this concept of the generating plants being -- I won't
19 say random, but as opposed to the former centralized system.
20 The whole purpose of decentralizing generation. It still
21 can be built on a merchant basis, but the locations will be
22 more akin to the old IRP process from the '70s.

23 MR. BAKER: I think it will be more akin to where
24 the natural resources or the location to be able to do what
25 you want to do. You can't just put wind, for example,

1 anywhere. In Texas, we're looking at -- all of Texas is
2 looking at building a lot of transmission because the wind
3 is not anywhere near where people live. And when we look
4 around and try to figure out where to site wind in our
5 service territories, it's clear to us that there are some
6 places where it works and some that it doesn't.

7 Unless we build the transmission to move it,
8 you're just not going to see those kinds of developments
9 that I think the industry as well as the public wants to see
10 down.

11 MR. NAPOLI: I'd like to weigh in. I think I
12 have a view a little bit to the contrary. I think there's
13 enough new technology out there that allows you to locate
14 generation where it's needed to be and even closer to
15 sources. But more importantly, I don't know that that's
16 just the only solution or that transmission is the only
17 solution when you look at the big picture, and we talked
18 before about cost allocation being a major issue. I think
19 when it gets to terms of the transmission that's being build
20 I think we need to build transmission, but I think we need
21 to build the right transmission and I still think we need to
22 give markets time to react to provide the right solution.

23 Ultimately, the consumer wins when the least cost
24 reliable solution is put forward, whether that be
25 transmission generation or demand response solutions. Right

1 now in PJM, since last year where the market efficiency
2 filing has changed the dynamic, we've lost that one-year
3 window whereby the marketplace could respond to a need and
4 say, yes, I'm going to build the generation or I'll put a
5 merchant transmission project in or I'll come up and bring
6 forward these demand side solutions instead of that
7 transmission project. Once you just come forward or just
8 putting rate-based transmission, you've dampened or
9 eliminated the market signals.

10 Ultimately, a rate-based transmission solution
11 may be the most practical or the final need, but it should
12 not be placed in such a way that it inhibits or undermines
13 the signals to the marketplace to ensure that the right
14 balance and economic solution is out there for the consumer

15 COMMISSIONER SPITZER: What you're saying is
16 there is a potential for a transmission solution to have the
17 adverse consequence.

18 MR. NAPOLI: Yes.

19 MR. SCARPIGNATO: Let me comment real quick on
20 that. Transmission is the facilitator of the marketplace.
21 And yes, it affects the signals as far as going to
22 generation. But it is ultimately what allows the generation
23 market to function where you build a highway somewhere. You
24 probably impact where a Wal-Mart is going to locate. The
25 Wal-Mart still does locate without the highway system.

1 People really wouldn't travel where they need to go. It
2 affects it, but it still needs to come first in a lot of
3 instances.

4 MR. KORMOS: Now that you got to hear three of my
5 members give you three different opinions --

6 (Laughter.)

7 MR. KORMOS: -- about how we should do planning,
8 you can understand our dilemma. I think it's an excellent
9 question and one we're wrestling with. We're attacking it
10 first by trying to be very transparent, trying to put that
11 information out as much as we can about where the potential
12 problems are when the problems exist, how much generation it
13 would take to resolve and how much demand response would
14 resolve and ultimately what the transmission solution would
15 look like and we're trying to get ahead of it. That's the
16 reason we've gone now 15 years to try to put them out well
17 far enough in advance that people can't see, particularly,
18 the transmission solutions that are needed in the future.

19 We will always update our models. Every year we
20 will look at all the solutions in that year period and we
21 will reanalyze and we will not be afraid to change our plan.
22 In fact, we've changed our plan multiple times. We've taken
23 lines in. We've put lines back. We've taken them back out,
24 depending on how it served.

25 I think at this point the best we can do is to

1 make sure it says transparent, to make sure the information
2 is out there and understandable so that ultimately the
3 decisionmakers have to site the line, who will be the states
4 and yourselves, have the information to make the best
5 decisions.

6 MR. MUKERJI: With resource planning, you make
7 the tradeoffs between the supply demand and transmission.
8 When you go to a market environment, you have a supply and
9 demand, which will be a lot of times merchant with capital
10 at risk and then you have transmission, which is mostly
11 regulated. There is a difficulty in doing the tradeoffs and
12 that's why you come to cost allocation and beneficiaries.
13 That's one of the reasons in New York we concentrated on the
14 reliability aspects in the planning. To concentrate on that
15 reliability of the system, information and congestion to get
16 the market up where transmission lines may alleviate
17 differences in our CMP. In Order 890, we're looking at this
18 economic transmission line and that's something that we will
19 look at and address within New York and on a regional basis.

20 CHAIRMAN KELLIHER: Go ahead.

21 MR. BOLBROCK: I find it interesting when it's
22 suggested that transmission is in competition somehow with
23 generation. In all my years in the power industry, I never
24 saw a transmission line that generated a single megawatt
25 hour of power. In New York State we're working a

1 deliverability standard based on the simple premise that
2 consumers shouldn't pay for ICAP that they can't receive.
3 In large part, we hope this will prevent the addition of
4 additional load pockets and provide a proper incentive for
5 generators to locate -- either locate in constrained areas,
6 No. 1 and No. 2 that causes transmission to be build and we
7 hope to have something fairly soon.

8 CHAIRMAN KELLIHER: Thank you.

9 Commissioner Kelly?

10 COMMISSIONER KELLY: Mr. Kormos, I had a
11 question. How do you integrate into the planning process
12 different state policies of one state that wants integrated
13 resource planning and another one that wants least cost
14 planning? How do you integrate that?

15 MR. KORMOS: Not very easily. We basically use
16 the information that we get from our generation queues. The
17 generation queues are those projects that have been
18 submitted to us. They are submitted to us based on what
19 type of unit they are anticipated to build, the size of the
20 unit and the interconnection date. Every unit that's in our
21 interconnection queues ultimately gets into our planning
22 model, depending on how far along they are in their own
23 process and their commitments.

24 From the generations side we get those as units
25 come out of integrated resource planning, they will be put

1 in our queues. AEP is definitely one of them that
2 absolutely will put their units in there. We will obviously
3 honor those. Demand side is a little bit trickier, of
4 course. We don't have as good -- a sort of staging of
5 those. We sort of have assurance that they are going to be
6 developed. That we do on the generation side, not that we
7 believe every generator that's in the queue will be built.
8 But as it progresses through and actually starts to
9 construct itself, there will be some certainty. We're
10 actually trying to work with our states to look at the
11 information we can provide them back on the demand side and
12 how they can formally adopt demand side programs, whether
13 conservation, shaving, storage -- whatever it may be and to
14 integrate that back. So that is one of the areas we still
15 want to work on more with our states to find ways of
16 integrating that at the same degree of reliability we have
17 on the transmission and generation side.

18 COMMISSIONER KELLY: How about as you embark on
19 longer term planning? Will you actually have generators in
20 the queue or are you going to be looking at a time horizon
21 in which there isn't generators?

22 MR. KORMOS: We have generation in the queues.
23 Everything from simple one-year upgrades to brand new
24 nuclear plants that are being anticipated, at least, at two
25 sites in PJM right now. They're in the queues. They will

1 be counted, particularly in the economic analysis.

2 COMMISSIONER KELLY: Generators that may not,
3 indeed, come on line?

4 MR. KORMOS: That is correct. There are also
5 many ways -- we looked at scaling the generation, looking at
6 where existing generation is and simply scaling that up and
7 down and looking at where the queue is doing it. Then we'll
8 run multiple sensitivity analyses to look at if the
9 generation doesn't site where it's at now or doesn't site
10 where it's at in the queue. When you look at the potential
11 effects of our ICAP market in RPM and how that may affect
12 it, if that drives certain investments in certain areas, we
13 then run scenarios against those different capacity
14 situations to see how that changes the answer. We will
15 provide all those scenarios.

16 We're looking at individuals lines multiple ways,
17 multiple assumptions on gas prices, on emission prices,
18 multiple generation patterns to look at how robust the line
19 is. What we're finding is that at least in the early stages
20 -- because I think we've all agreed the investment hasn't
21 been there. These lines are pretty good no matter which way
22 you look at them. You need the investment. The early ones
23 are coming through pretty strong. No matter how you look at
24 it we need it. I think the future, though, it's going to
25 become much more of an issue. We'll have to continue to

1 work on this.

2 COMMISSIONER KELLY: Thank you.

3 CHAIRMAN KELLIHER: I'd like to now turn to staff
4 and see what questions you all have.

5 MR. KELLY: I think every panelist mentioned,
6 even focused on cost allocation as an issue that needs to be
7 resolved. Most talked about the interregional cost
8 allocation as a difficult issue. Maybe Mr. Baker said it
9 best that President Bush's national electric grid needs
10 commission leadership to get there.

11 I'd like to ask a question about process as
12 opposed to method of cost allocation. But before I do,
13 there's something I'd like -- Commissioner Wellinghoff is
14 not here, but the President's grid was an energy efficient
15 smart grid. This might be especially effective at
16 implementing it as opposed to smaller entities. But how
17 would you see, Mr. Baker and others, the Commission
18 exercising leadership? I can think of anything from
19 encouraging the industry to fostering dialogues to directing
20 settlements to a rulemaking that says there is only one way
21 to do it, setting aside socialization versus standard method
22 versus beneficiary pays. What's the other one --
23 participant funding where only a willing beneficiary pays.
24 What process were you calling on us to engage in?

25 MR. BAKER: You know, I'm really going to throw

1 this back at you and say this is what you're here for. This
2 is the hard call. There is not going to be consensus.
3 There may be compromises along the way, but as I've talked -
4 - actually, Paul and I talked about it before. He and I
5 would probably disagree 100 percent or 95 percent about what
6 the right answer is. But having an answer will allow us
7 then to go forward and plan -- explain it to our regulator,
8 explain it to our companies and be able to move forward.
9 The trouble is we're on a treadmill of not knowing what the
10 Commission really believes. If we're going to build
11 transmission, what that right cost allocation approach.

12 Commissioner Kelly, I know you were looking for
13 Mike to come forward with the solution in PJM. I'm not a
14 betting man, but I'd put a lot of bets on that it's not
15 going to be a consensus and it's not going to walk in here
16 with a solution. It's going to multiple choices for the
17 Commission to choose from and I think there have been
18 numerous cases that that question can be dealt with. But I
19 really think it's the hard call and the only way it's going
20 to get done is for you to make it.

21 COMMISSIONER KELLY: I appreciate you saying
22 that. I actually know that's what's going to happen.

23 (Laughter.)

24 COMMISSIONER KELLY: And I just wanted to make
25 sure you're bringing it in sooner rather than later because

1 I don't think that spending more time on it is going to
2 guarantee a consensus or even probably enhance much of a
3 consensus.

4 MR. KELLY: If it's one method for a MISO PJM and
5 another for PJM New York and another for New York/New
6 England, is that bad?

7 MR. BAKER: I have trouble and it maybe be my
8 parochial way of thinking that there really are different
9 ways to do it. There are political compromises, perhaps,
10 that require different things. The orders that I mentioned
11 are the SPP versus the MISO. But as I said, that still
12 doesn't keep it from coming here. As long as there is a
13 debate and there is not a fine bright line, anything that is
14 subject to evaluation by parties for their economic
15 advantage, recognizing these are huge dollar items is going
16 to, I think, to be back in your lap.

17 MR. KELLY: Putting you on the spot one more time
18 --

19 MR. BAKER: I don't like that, Kevin, as well you
20 know.

21 (Laughter.)

22 MR. KELLY: Are you indifferent then between a
23 solution which is as in New England predetermined so
24 everybody knows what going on, what it is versus as
25 Professor Hogan was recommending. Everybody is case-by-case

1 because we're really going to figure out as best we can the
2 exact beneficiaries and at the end of the process how the
3 cost are divided up.

4 MR. BAKER: I believe everybody needs to know
5 what the rules of the road are. That's something that comes
6 out afterwards. It doesn't work well and however you do it,
7 it's subject to debate about the inputs around participant
8 funding.

9 MR. KELLY: I saw some others wanted to speak to
10 this.

11 MR. NAPOLI: I agree 100 percent with Craig that
12 I disagree with him.

13 (Laughter.)

14 MR. NAPOLI: We'll probably continue to disagree
15 on what the right method is, but I do agree that the
16 decision, whichever way, is an ability for us to move
17 forward in whatever manner is appropriate for our
18 businesses. Notwithstanding that that may result in
19 protests, in additional filings and end up at FERC. But at
20 least, it gives a forum to move forward and start to resolve
21 the problems and issues that we have. I think there is one
22 other cost allocation issue, if I may, that didn't come up.
23 I meant to raise it, but we were a little short on time.
24 That may be to keep it in the mix is the concern as it
25 relates to the ability of cross-seams merchant projects, to

1 utilize headroom in the transmission grids that utilities
2 have constructed for use of loads in their own regions.

3 These merchant projects, again, we're talking
4 about allocation, therefore should pay the full cost of
5 connecting their facilities and that headroom should still
6 be preserved in the manner that it existed before they
7 hooked up. And again, that headroom is reliability projects
8 that were built. Obviously, you can't build to the exact
9 limit to one MVA. There is some headroom at the time you
10 build a project and that headroom is paid for by the
11 transmission owners and for those ratepayers and for the
12 reliability of that region. So this is just another issue
13 of the cost allocation that has to get into the mix, not a
14 rate-based one, but a merchant transmission cost allocation
15 issue.

16 MR. BOLBROCK: In the case of Neptune, we believe
17 it has paid its costs. First of all, the representative
18 interconnection study was done and paid for the necessary
19 upgrade costs. Secondly, the embedded costs are paid like
20 any other customer at the point-to-point outservice.
21 Thirdly, we allocated a portion of our tech cost. So the
22 position of Neptune would be that we've fully paid for those
23 costs and importantly, the Neptune, which is considered
24 load, that load is not going to grow unlike the other loads
25 in PJM. That load is fixed. There's no growth in that

1 load.

2 MR. SCARPIGNATO: I was going to answer Mr.
3 Kelly's earlier question about what the Commission could do
4 possibly to help move this along.

5 Mr. Baker mentioned earlier that it was attention
6 about the existing facilities as opposed to the new
7 facilities going into service. What's happening is loads
8 that have the existing facilities they are wondering if they
9 spread them over the entire area. People who are doing the
10 new facilities they're wondering if they can do the same.

11 At PJM, we're discussing cost allocation only for
12 new facilities. Nobody's sure if there's going to be a fair
13 outcome. They're not sure what's going to happen to the
14 existing facilities. So if you add it up, using like a DFAX
15 and you ended up socializing all the existing facilities,
16 people would be kicking themselves for agreeing to doing the
17 DFAX while new facilities have the ability. For existing
18 facilities it makes it hard to reach a settlement in
19 EL05021. It would probably be helpful if the Commission
20 ruled on that case, I believe.

21 Another thing keeps coming up, too. We keep
22 talking about beneficiaries. I'm sure, as Mike is well
23 aware, we all have different definitions of the word
24 "beneficiary." Under a really highly precise calculation
25 that PJM currently uses for new facilities, it's said that a

1 major 500 KV line, a \$1.3 billion project that goes through
2 the Dominion territory where I have two-thirds of my load. I
3 don't have a parochial interest in what I'm about to say.
4 I'm going to argue what you would expect me to say. They
5 said that my territory, Dominion, should not pick up any of
6 that cost. According to their calculation, down to the
7 decimal point, it benefitted the MAC region only.

8 I know from doing my own economic programs, types
9 of things people have looked at it and also looking at the
10 reliability problems in the Northern Virginia area, that
11 that line provides huge reliability benefits to my territory
12 and it also provides economic. But under this highly
13 precise, who benefits allocation method, it's currently
14 filed Dominion zone where I'm located. We're not picking up
15 any costs.

16 There's two ways to look at beneficiaries. One
17 is on a project-by-project basis. You have Project A in the
18 northern part of the system and you have Project B in the
19 western part of the system and you go Project A benefitted
20 maybe a million customers. Project B benefitted less of the
21 customers. When you start adding up all the upgrades, I
22 think you'll find out that the system benefits supporting
23 the competitive electricity markets, avoiding blackouts,
24 allowing the reserve markets to function and so forth.

25 What you find out is that the whole is greater

1 than the sum of the parts I guess is the way to look at it.

2 MR. KELLY: I never had asked questions about
3 current proceedings, but just what process. The staff might
4 have other questions.

5 MS. COCHRANE: Just getting off of transmission
6 and the cost allocation part, in your testimony about
7 wanting to allocate costs associated with loop flows, we
8 need mechanisms for that. In the prior panel, there was
9 discussion of we can't really identify what is causing the
10 loop flow. I was wondering if you had any thoughts about
11 what kind of mechanisms we could put in place.

12 MR. NAPOLI: Yes. I don't agree that we can't
13 identify them. In fact, I have a map here of the 2005 that
14 identifies all the loop flows and exactly what they were. I
15 can pull it out, find it and show it to you, but they are
16 identified and I think that the answer to the problem is
17 twofold. I think that the transparency of the data in order
18 for appropriate calculations to be done and costs to be
19 allocated appropriately needs to be done, as Andy described
20 this morning. But I also believe, as I mentioned earlier,
21 that there are physical infrastructure investments that
22 transmission owners can make that can limit these problems,
23 such as we have done.

24 We don't experience those problems in New York
25 anymore because of that investment we made. These are

1 controllable. The dispatch operators, when they see flows
2 moving inappropriately, can change the angle and adjust them
3 accordingly or they could choose not to if it happens to be
4 a at period when there is no congestion or no cost issues.
5 They can just say, okay, we'll let the loop flow go because
6 it's not causing any cost allocation issues. But they have
7 the ability to affect it. I think that the answer is a
8 combination of investing in physical infrastructure to do it
9 and the transparency of data where maybe the investment
10 isn't worth it and we can buy data and buy algorithm, figure
11 out appropriate allocation of cost, as Andy talked to this
12 morning. I think that approach can solve it. But PJM has
13 done a good job of identifying where the loop flows have
14 occurred.

15 Here's my map. And in fact, have shown the ins
16 and outs for each seam and where they've occurred. The data
17 is there and I think the ability to do it is there.

18 MR. KELLY: I think we're through.

19 CHAIRMAN KELLIHER: Any other questions?

20 (No response.)

21 CHAIRMAN KELLIHER: I want to thank each panelist
22 and this panel as well as the earlier panelists. You've
23 given us a lot to think about and we've covered a lot of
24 ground today. I think we'll have to consider what our next
25 steps might be. Thank you very much for all your help today.

1 (Whereupon, at 4:35 p.m., the above-entitled
2 matter was concluded.)

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