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Before the  
FEDERAL ENERGY REGULATORY COMMISSION  
987th Commission Meeting

Thursday, November 15, 2012  
Hearing room 2C  
888 First Street, N.E.  
Washington, D.C.20426

The Commission met, pursuant to notice, at 10:03  
a.m., when were present:

COMMISSIONERS:

JON WELLINGHOFF, Chairman  
PHILIP MOELLER, Commissioner  
JOHN NORRIS, Commissioner  
CHERYL A. LaFLEUR, Commissioner  
TONY CLARK, Commissioner

FERC STAFF:

KIMBERLY D. BOSE, Secretary  
MICHAEL BARDEE, Director, OER  
DAVID MORENOFF, Acting General Counsel  
JIM PEDERSON, Chief of Staff  
JEFF WRIGHT, Director, OEP  
ANN COCHRANE, OEMR  
JOSEPH McCLELLAND, Director, OEIS

1 FERC STAFF (Continued):

2 JAMIE SIMLER, Director, OEPI

3 NORMAN BAY, Director, OE

4

5 PRESENTERS:

6 A-3 RYAN JETT, Office of Enforcement

7 ERIC PRIMOSCH, Office of Enforcement

8 CHRISTOPHER ELLSWORTH, Office of Enforcement

9 STEVE MICHALS, Office of Enforcement

10 A-4 GREGORY CAMPBELL, Office of Enforcement

11 JUSTIN SHELLAWAY, OE

12 STEPHEN WILLIAMS, OE

13 JAMIE MARCOS, OE

14 SUSAN POLLONAI, OE

15 M-1 PAMELA SILVERSTEIN, OEPI

16 ANNA FERNANDEZ, OGC

17 ADAM BEDNARCZYK

18 E-3 DAVID BORDEN, OEPI

19 ANDY WEINSTEIN, OGC

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21 COURT REPORTER: Jane W. Beach, Ace-Federal Reporters, Inc.

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## 1 P R O C E E D I N G S

2 (9:03 a.m.)

3 CHAIRMAN WELLINGHOFF: All right, if we could  
4 come to order, please. Good morning. This is the time and  
5 place that has been noticed for the open meeting of the  
6 Federal Energy Regulatory Commission to consider matters  
7 that have been duly posted in accordance with the Government  
8 in the Sunshine Act. Please join us for the Pledge of  
9 Allegiance.

10 (Pledge of Allegiance recited.)

11 CHAIRMAN WELLINGHOFF: Well, since our October  
12 meeting we have issued 64 Notational Orders, which is up  
13 from 60 the previous month.

14 Do we have any announcements this morning?  
15 Commissioner Moeller, you've got one, I think?

16 COMMISSIONER MOELLER: Thank you. I want to let  
17 everyone know that for the last month, or few weeks, we've  
18 had some help in our office from Kristy DeVoss. Kristy has  
19 been doing an outstanding job. She came from OMR Central.  
20 She's also a native of my home State of Washington State,  
21 and we're very happy that we were able to use her talents  
22 for awhile.

23 CHAIRMAN WELLINGHOFF: You've got a new Governor  
24 over there in Washington, too.

25 COMMISSIONER MOELLER: We do have a new Governor,  
26

1       yes. I won't comment on that, though.

2                       (Laughter.)

3                       CHAIRMAN WELLINGHOFF: I know Jay. He's a friend  
4 of mine.

5                       COMMISSIONER MOELLER: I know Jay, too, yes.  
6 I've known him a long time.

7                       (Laughter.)

8                       CHAIRMAN WELLINGHOFF: Commissioner LaFleur?

9                       COMMISSIONER LaFLEUR: Well, similarly, I wanted  
10 to thank and recognize Colleen Ferrell, who is standing  
11 behind me--I had asked her to do that--who has been on  
12 detail in our office for approximately the last month  
13 covering for Kurt Longo, who is on paternity leave. Colleen  
14 comes from OMR-West, and she's jumped right in and really  
15 done an outstanding job. So I guess we have to thank OMR  
16 for giving up two of their best to the 11th floor this  
17 cycle. Thank you.

18                      CHAIRMAN WELLINGHOFF: Great. Thank you.

19                      Anybody else? Any announcements?

20                      (No response.)

21                      CHAIRMAN WELLINGHOFF: If not, Madam Secretary, I  
22 think we're ready on the Consent Agenda.

23                      SECRETARY BOSE: Good morning, Mr. Chairman.

24 Good morning, Commissioners.

25                      Since the issuance of the Sunshine Act Notice on  
26

1 November 8th, 2012, Items E-2, E-4, E-14, and E-15 have been  
2 struck from this morning's agenda. Your Consent Agenda is  
3 as follows:

4 Electric Items: E-1, E-5, E-8, E-9, E-10, and E-  
5 12.

6 Gas Items: G-1, G-2, G-3, and G-4.

7 Hydro Items: H-1 and H-2.

8 Certificate Items: C-1.

9 As required by law, Commissioner Clark is not  
10 participating in Consent and Discussion Items E-1, E-3, and  
11 M-1. We will now take a vote on this morning's Consent  
12 Agenda Items beginning with Commissioner Clark.

13 COMMISSIONER CLARK: Noting my recusal in E-1, I  
14 vote aye.

15 SECRETARY BOSE: Commissioner LaFleur.

16 COMMISSIONER LaFLEUR: I vote aye.

17 SECRETARY BOSE: Commissioner Norris.

18 COMMISSIONER NORRIS: Aye.

19 SECRETARY BOSE: Commissioner Moeller.

20 COMMISSIONER MOELLER: Aye.

21 SECRETARY BOSE: And Chairman Wellinghoff.

22 CHAIRMAN WELLINGHOFF: I vote aye.

23 We'll go to our Discussion Items, please, Madam  
24 Secretary.

25 SECRETARY BOSE: The first item for presentation  
26

1 and discussion this morning will be on Item A-3 concerning  
2 the 2013 Winter Assessment. There will be a presentation by  
3 Ryan Jett and Eric Primosch from the Office of Enforcement.  
4 They are accompanied by Christopher Ellsworth and Steve  
5 Michals also from the Office of Enforcement. There will be  
6 a PowerPoint presentation for this item.

7 MR. PRIMOSCH: Good morning, Mr. Chairman, and  
8 Commissioners.

9 CHAIRMAN WELLINGHOFF: Good morning.

10 (A PowerPoint presentation follows:)

11 MR. PRIMOSCH: Today we are pleased to present  
12 the Office of Enforcement's Winter 2012-2013 Energy Market  
13 Assessment. The Winter Assessment is staff's opportunity to  
14 look ahead to the coming season and share our thoughts and  
15 expectations.

16 At this point, conditions going into the winter  
17 appear favorable. Current natural gas prices and winter  
18 forwards are the lowest we have seen in 10 years. The U.S.  
19 natural gas market is well supplied, with production at  
20 almost 40-year highs and inventories exceeding last year's  
21 record.

22 This should help keep natural gas prices  
23 relatively low into the winter, assuming normal winter  
24 weather, and also help moderate electric prices. Low  
25 natural gas prices for most of 2012 resulted in high usage  
26

1 of natural gas to generate electricity, and staff expects  
2 power burn to remain high into the winter.

3 High power burn, coupled with high seasonal  
4 natural gas demand from residential and commercial  
5 customers, could lead to higher than usual winter peak  
6 demand. This may in turn cause congestion on some pipelines  
7 in the Northeast which could lead to higher than expected  
8 prices.

9 In this year's Winter Assessment we will take a  
10 slightly different approach from past formats by expanding  
11 our assessment to the New England market, which could see  
12 elevated prices if we experience a colder than normal winter  
13 or extended cold spells.

14 (Slide.)

15 In the last month, the National Weather Service  
16 temperature outlook for the coming winter changed  
17 dramatically. Previous forecasts indicated there was a high  
18 likelihood of above-normal temperatures in the Northeast  
19 from Maine to Tennessee, and Northwest to Montana; and  
20 normal to below-normal temperatures in the South.

21 This was typical of an El Nino winter forecast.  
22 A key variable in predicting winter weather is the  
23 occurrence of an El Nino--a warming of the water in the  
24 Pacific Ocean that generally brings wet winter weather to  
25 the South and warmer than normal temperatures to the  
26

1 Northern Tier of the country.

2           However, over the last month Pacific Ocean water  
3 temperatures have cooled considerably, leading National  
4 Weather Service forecasters to discount completely the  
5 possibility of an El Nino this winter.

6           One result is the likelihood of colder weather in  
7 the Northeast. Another forecaster, Accuweather, calls for a  
8 wetter and possibly snowy winter for the Eastern Seaboard  
9 based on a weak- to nonexistent El Nino. In fact, the first  
10 winter storm hit the Northeast last week bringing cold  
11 weather and snow, causing natural gas prices in New England  
12 to double to nearly \$8/MMBtu. This followed Hurricane Sandy  
13 which knocked out power to millions of customers in the  
14 Northeast and damaged local distribution gas lines on the  
15 New Jersey Shore.

16           (Slide.)

17           This slide shows that year-to-date natural gas  
18 prices throughout the U.S. are nearly half what they were in  
19 2011. Through the end of October, the Henry Hub natural gas  
20 price averaged \$2.64/MMBtu, 36 percent lower than last year.

21           The decline can be attributed to plentiful  
22 natural gas supply, high storage levels, and last year's  
23 mild winter. Inflation-adjusted natural gas prices  
24 haven't been this low since the early 1990s when natural gas  
25 prices were deregulated.

26

1                   During much of 2012, regional gas prices traded  
2                   in a tight range of \$2/MMBtu in the Gulf Coast and the  
3                   Rockies, to \$3.50/MMBtu in the Northeast. The highest  
4                   prices are in New England, New York, and Florida due to  
5                   growing natural gas demand and pipeline bottlenecks.

6                   The San Onofre nuclear outage in Southern  
7                   California has resulted in the dispatch of more natural gas-  
8                   fired generation and has elevated prices in the region.  
9                   Staff expects regional gas prices to remain in this tight  
10                  range through the winter, although there could be occasional  
11                  regional price spikes due to cold weather events or pipeline  
12                  outages.

13                  (Slide.)

14                  This table shows forward power and gas prices for  
15                  key regional markets. Regional forward gas prices are the  
16                  sum of the Henry Hub forward price plus the forward basis.  
17                  Basis is a measure of regional price differences. Forward  
18                  prices are a tool for consumers and producers to lock in  
19                  winter prices to hedge against price volatility. They do  
20                  not forecast winter spot prices and in general are not a  
21                  good predictor of actual winter prices.

22                  Based on forward prices from October 1, 2012, a  
23                  marketer could lock in a price at the Henry Hub for January  
24                  and February at a 10-year low of \$3.77/MMBtu, 10 percent  
25                  below the forward strip this time last year.

26

1                   Consumers in the Northeast can lock in much lower  
2 natural gas prices than last year. As of October, the  
3 winter forward basis was only \$2.82/MMBtu in New York,  
4 nearly half of last year's values. Record storage and  
5 continued growth in Marcellus Shale gas production  
6 contributed to this decline. This means that total forward  
7 prices in New York declined from \$8.96/MMBtu last winter to  
8 \$6.59/MMBtu for the upcoming winter.

9                   Similarly, forward power prices for the winter  
10 are generally lower compared to last year. The  
11 Massachusetts Hub is 8 percent below last year's price,  
12 while PJM forwards are down 13 percent. The decline in  
13 power prices closely resembles the decline in natural gas  
14 prices because natural gas is typically the marginal, or the  
15 price-setting fuel in these regions.

16                   In contrast, power forwards in the Northwest are  
17 6 percent higher than last year due to lower than normal  
18 hydropower conditions and higher natural gas forward prices.  
19 In Southern California, the San Onofre Nuclear Power Plant  
20 outage has contributed to the rise in forward power prices  
21 there.

22                   (Slide.)

23                   This slide shows U.S. natural gas supply,  
24 including production, imports, and the amount of natural gas  
25 in storage as of November 8th. Overall supply is up almost  
26

1       3 percent, driven by a 4 percent increase in production.

2               Most of the growth was in the Northeast which  
3 grew by 3.1 Bcf a day, or 63 percent, driven by strong  
4 growth in Marcellus Shale gas production. However, the rate  
5 of growth in the rest of the country has slowed, and dry  
6 natural gas production appears to have leveled off at around  
7 63.5 Bcf a day in 2012--but still the highest production  
8 since the early 1970s. Shale gas now accounts for at least  
9 34 percent of total U.S. natural gas production, up from 23  
10 percent in 2010.

11              Offsetting some of the increase in production,  
12 LNG imports are down 53 percent over 2011, while imports  
13 from Canada are down about 5 percent. U.S. LNG imports  
14 continue to decline as U.S. natural gas prices are well  
15 below world gas prices.

16              For example, natural gas in the U.K. is four  
17 times more expensive than the Henry Hub. Imports from  
18 Canada are down because Canadian gas is less competitive  
19 than new Marcellus gas in the Northeast and other shale and  
20 rockies gas in Midwestern markets.

21              Storage is an important component of winter  
22 natural gas supply, and storage levels indicate the ability  
23 of the industry to meet peak winter demands. As of November  
24 8th, 2012, U.S. working gas in storage set a new record at  
25 9.92 Tcf. Storage withdrawals can contribute as much as 32

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1 percent of U.S. gas supply on a peak winter day. The  
2 highest weekly storage withdrawal ever reported by the EIA  
3 is 274 Bcf--an average of 39 Bcf a day--while the highest  
4 total U.S. demand seen in a given winter day is 121 Bcf.

5 (Slide.)

6 This slide shows the major components of U.S.  
7 natural gas demand. Year-to-date natural gas demand is up  
8 2.1 Bcf a day, nearly offsetting the increased supply  
9 mentioned earlier. This is a result of a 22 percent  
10 increase in natural gas burned by power generators primarily  
11 because of low natural gas gas prices.

12 Residential and commercial demand is down 13  
13 percent due to last year's warm winter. Weather will be a  
14 main driver of natural gas demand this winter, and we will  
15 see a recovery in residential and commercial natural gas  
16 demand if there is a normal winter.

17 I will now turn to Ryan Jett who will discuss the  
18 New England Region.

19 MR. JETT: As you are aware, FERC recently  
20 conducted a series of gas-electric coordination technical  
21 conferences, and staff is working on next steps for the  
22 Commission to consider.

23 One of the regions highlighted in the conferences  
24 of particular concern was New England. Accordingly, we will  
25 focus on this market on the next two slides.

26

1                   This map highlights New England natural gas  
2 supply option and pipeline constraint points. NOAA's  
3 current seasonal weather forecast for New England is highly  
4 uncertain. In the event of a colder than normal winter, or  
5 extended cold spells, New England could experience some  
6 tightening of supply.

7                   In particular, New England could see high winter  
8 power burn which adds to winter peak demand from the non-  
9 power sectors. Combined with the likelihood of lower LNG  
10 imports compared to last year and high utilization of  
11 pipelines bringing Gulf Coast and Marcellus supply into the  
12 region, this could lead to price spikes.

13                   Last winter, LNG imports contributed to 17  
14 percent of total New England natural gas supply, and  
15 historically contributed 60 percent during peak winter days.  
16 New England has access to three LNG import facilities, two  
17 offshore and one in Boston Harbor.

18                   The Neptune and Northeast Gateway Terminals,  
19 located offshore Boston, are unlikely to see deliveries this  
20 winter because of low natural gas prices. These offshore  
21 LNG terminals were specifically put into service to help  
22 alleviate problems associated with regional pipeline  
23 capacity constraints.

24                   Imports into the third LNG terminal, Everett, in  
25 Boston Harbor are down 30 percent year-to-date. However,  
26

1       Everett's operator expects to see adequate cargoes through  
2       the winter because they have long-term supply contracts.  
3       This should ensure that the Mystic Power Plant Units 8 and 9  
4       receive enough gas to run throughout the winter, although  
5       sendout into the surrounding gas market may be less than  
6       previous years.

7                 Another issue facing the region this winter is  
8       the steep decline in imports of LNG from the Canaport LNG  
9       Terminal, down 49 percent from last year due to low U.S. gas  
10      prices compared to Europe and Asia.

11                Also, production from the Sable Island Offshore  
12      Energy Project is down 55 percent from last year.  
13      Production at Sable Island has been on the decline for  
14      several years, and now supplies only 80 million cubic feet  
15      per day on average into New England, compared to 300 million  
16      in 2008.

17                An additional source of supply could be the Deep  
18      Panuke Offshore Energy Project if it meets its scheduled in-  
19      service date of December 2012. Initially, Deep Panuke is  
20      projected to send out 150-200 million cubic feet per day  
21      before ramping up to its full capacity of 300 million cubic  
22      feet per day. However, Deep Panuke has already missed two  
23      scheduled in-service deadlines over the years which  
24      introduces some uncertainty to the December in-service date.

25                In addition, the Northeast is a region with  
26

1 pronounced dual summer/winter peaks in electricity  
2 consumption, with the risk of winter peaks increasing total  
3 gas demand. These issues could contribute to increased spot  
4 gas prices in the region in the event of a colder than  
5 normal winter or extended cold spells.

6 On the next slide we will discuss the impact  
7 pipeline constraints could have in New England on supply and  
8 spot natural gas prices.

9 (Slide.)

10 High utilization of pipelines into New England  
11 during winter can cause price volatility at regional trading  
12 hubs. Historically when pipeline gas flows spike due to  
13 cold weather, the result has been that regional spot prices  
14 spike between \$12 and \$14 per MMBtu over the Henry Hub.

15 Constraints can occur on both the Tennessee Gas  
16 Pipeline near Boston and along the Algonquin Transmission  
17 System. As an example, the graphic highlights flows versus  
18 peak design capacity through the Cromwell Compressor  
19 Station, one of the constraints along Algonquin located in  
20 central Connecticut.

21 The red line is the peak-day design capacity.  
22 The blue line represents the daily natural gas flows. The  
23 yellow line is the trend line showing that average flows  
24 have increased since late 2009. From the graphic you can  
25 see that the level of natural gas flows has grown over the  
26

1 past two years, and last year--despite the very warm  
2 winter--gas flows frequently bumped up against capacity.

3 Constraints like this could result in price  
4 spikes for the system, given that we have seen a 7 percent  
5 growth in demand from power generators in 2012. If we have  
6 a cold winter in New England, residential and commercial  
7 demand will increase along with power demand potentially  
8 causing instances where there is a sustained flow above peak  
9 design capacity.

10 This may result in regional price volatility and  
11 tightness in supply, with a possibility of interruption to  
12 pipeline customers with interruptible service.

13 The most vulnerable pipeline customers are power  
14 plants with interruptible contracts. However, many of these  
15 plants could switch to backup fuel supplies if needed. All  
16 indications are that LDCs have adequate firm transportation  
17 capacity to meet their expected needs. Also, though imports  
18 of Canadian gas from western Canada are down substantially  
19 this year, they could ramp up if needed.

20 New England could experience some tightness and  
21 high prices in the event of extended cold periods. However,  
22 at the Gas-Electric Coordination Technical Conferences,  
23 pipelines and their customers stated that they were aware of  
24 the challenges facing the market and have begun to take some  
25 steps to improve reliability. For example, stocking up on  
26

1 backup fuel and opening up communications between pipelines  
2 and their power customers.

3 This concludes the Winter 2012-2013 Energy Market  
4 Assessment. We are happy to answer any questions.

5 CHAIRMAN WELLINGHOFF: Thank you, Ryan and Eric,  
6 and the rest of the team. I appreciate your thorough work  
7 in the presentation of the Winter Assessment.

8 I've got just a couple of questions. One is, for  
9 some reason I wasn't aware of or hadn't heard of the Deep  
10 Panuke Offshore Energy Project. What is that?

11 MR. JETT: That is a new supply source located  
12 near Sable Island in Canada, and it's owned by Encana. So  
13 it's an offshore energy terminal, essentially.

14 CHAIRMAN WELLINGHOFF: It brings in LNG as a  
15 terminal?

16 MR. JETT: No, it's actually a--like--it's an  
17 example of traditional supply source, not LNG.

18 CHAIRMAN WELLINGHOFF: Oh, okay. Interesting.

19 And so, given the issues in New England with the  
20 constraints and so forth, I guess the simple question is:  
21 What is the solution? What is the best solution, I guess?

22 MR. ELLSWORTH: The best solution would probably  
23 be more pipelines into the area. But there are issues I  
24 think that may be handled on the next panel on gas-electric  
25 coordination that will maybe address some of those issues

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1 with building pipelines up there.

2 We have talked with the Algonquin Pipeline. They  
3 have said that they are ready to build additional capacity  
4 into that area, but they really haven't been able to get  
5 customers lined up to take that capacity. So I think  
6 there's a number of perhaps market issues that need to be  
7 resolved to get this needed capacity into that market.

8 But the other issue is, more LNG would help,  
9 also, although prices are not incentivizing that right now.

10 CHAIRMAN WELLINGHOFF: So it's not an overall  
11 long-term capacity issue; it seems to be a peak-capacity  
12 issue, because they can't get enough customers over a  
13 sustained period to build--to support the capital to build a  
14 new pipeline?

15 MR. ELLSWORTH: Yes, that's correct. Because the  
16 new load is primarily coming from power generators, and  
17 traditionally they've been more peaking. Although they are  
18 now, you know, showing greater peaks in winter and in  
19 summer. So it's kind of becoming more, a little bit more  
20 baseloaded into the system. But essentially they have  
21 peaking requirements rather than long-term baseload  
22 requirements.

23 CHAIRMAN WELLINGHOFF: Okay. Other questions?  
24 Phil?

25 COMMISSIONER MOELLER: Thanks for the  
26

1 presentation. I'm glad we do this a couple of times a year.  
2 And as we discuss the winter outlook, I want to jump back to  
3 what we talked about roughly six months ago going into the  
4 summer. And the conclusions that we drew from the summer  
5 outlook were that we really had concerns about three areas.  
6 We had concerns about Boston because of some unique  
7 characteristics of LNG coming into that market and some  
8 supply disruptions.

9 We had concerns about Texas, given what had  
10 happened the summer before. And we had concerns about  
11 Southern California with the outage of the SONGS unit. And  
12 it strikes me that Boston had a pretty tough time in late  
13 June when the storm came in. They made it, but they had  
14 some real issues on June 29th. And that feeds into our gas-  
15 electric discussion next.

16 MR. ELLSWORTH: Right.

17 COMMISSIONER MOELLER: Texas came through the  
18 summer okay, but they are now having serious discussions  
19 about resource adequacy in that market, a market that we  
20 don't regulate but one we have to be cognizant of.

21 And Southern California made it through kind of  
22 by the skin of their teeth, thanks to the early energizing  
23 Sunlink Power link, the major transmission line that came on  
24 ahead of schedule; but basically probably prevented a lot of  
25 blackouts, at least in the San Diego area. And of course  
26

1 that issue ties into one of the other things we present  
2 today.

3 So I am just curious if you have any reactions on  
4 the context of preparing the winter assessment as to how we  
5 made it through the summer?

6 MR. MICHALS: Mr. Commissioner, circumstances  
7 going into this winter are similar to what we said for the  
8 summer assessment. ISO New England on the electric side in  
9 its winter assessment that it will have no issues with  
10 meeting the 2012-13 peak winter demand operating reserve  
11 requirements. However, in an extreme weather condition, or  
12 a contingency event, the regional natural gas grid could  
13 quickly diminish projected reserve margins on the  
14 electricity side.

15 Under normal conditions, staff believes that the  
16 load should be slightly reduced, or roughly flat from last  
17 winter. However, in an extreme weather conditions or a  
18 major contingency, if those were to occur, ISO New England  
19 has plans and procedures in place to afford the grid  
20 operator with some flexibility to address those issues. And  
21 that includes close communication with regional gas  
22 pipelines as required under Order 698. They have the  
23 ability to switch to oil and dual-fuel plants, and curtail  
24 exports and call on real-time demand/response and real-time  
25 emergency generation. And if needed, they can implement  
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1 voltage reductions.

2 In ERCOT, the region is expecting adequate  
3 supplies for this winter with reserves near 30 percent.  
4 Southern California, it's not a winter-peaking area  
5 typically with the milder weather in the winter. They  
6 should be fine for this winter there.

7 COMMISSIONER MOELLER: Any other observations on  
8 how we made it through the summer? Chris?

9 MR. ELLSWORTH: From a gas perspective, there was  
10 no particular issue, you know, for the summer.

11 COMMISSIONER MOELLER: Well hopefully we will  
12 have a similarly uneventful winter as we skated through that  
13 summer in better shape than I think maybe some of us were  
14 fearing. So thank you.

15 CHAIRMAN WELLINGHOFF: Thank you, Phil. John?

16 COMMISSIONER NORRIS: Thanks for your work on  
17 this. It is helpful to have these assessments, very  
18 helpful. And I also want to draw attention to your  
19 information provided on SONGS, and not just that it's having  
20 an impact on forward power prices but also could have a  
21 serious impact on reliability.

22 I look forward to--I know CALISO is working on  
23 this issue and addressing it, and I look forward to us  
24 working with them to try and make sure that it's not just a  
25 forward power price issue, but to make sure it's not a  
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1 reliability issue out there as well.

2 You point out in the report that there is a  
3 dramatic increase in supply. There's also an increase in  
4 demand. I presume a lot of that is reflective of the price  
5 of natural gas.

6 At what point does gas stop producing at \$3 and  
7 throw this all up in the air?

8 MR. PRIMOSCH: That is a tough question to  
9 answer, but--

10 COMMISSIONER NORRIS: I know. I was hoping you  
11 could give us the answer.

12 (Laughter.)

13 MR. PRIMOSCH: I mean, if we saw producers reduce  
14 supply and we didn't see a similar demand reduction, prices  
15 could rise in the short term. However, there are 2,000  
16 uncompleted wells ready to be fracked, and the cost to bring  
17 those wells on line differ by producing basin. And if gas  
18 prices were to rise, some of those wells would start back up  
19 and increase supply.

20 And again, as long as NGL prices remain high,  
21 producers will continue to drill for those NGLs and retrieve  
22 the associated gas that comes with that drilling.

23 COMMISSIONER NORRIS: So same base gas still,  
24 huh? It does concern me. We're building a whole lot of--  
25 it's great, all this gas news is great news, but we're

26

1 building a whole lot of business and infrastructure based on  
2 a price that I hope will sustain the production levels. And  
3 that's my biggest concern.

4 Chris, you mentioned the Algonquin passline--gas  
5 line, and their exceeding of daily flows. What--I didn't  
6 catch what you said you had talked to them about, but what  
7 are the options going forward for the pipeline for when  
8 they're exceeding these daily gas flows, or when peak  
9 capacity is exceeded, short of obviously building new pipe.  
10 That's probably the ultimate way.

11 MR. ELLSWORTH: Right. And they have procedures  
12 in place to handle that, and they do handle that on a  
13 regular basis, and have already issued operating flow orders  
14 this winter telling IG customers that they may be curtailed.  
15 And that's the first thing that they will do, is if they  
16 reach capacity and they have no more capacity available,  
17 they will curtail their Interruptible customers.

18 As long as there is not an outage on the  
19 pipeline, it should never come to a point where they're  
20 curtailing their Firm customers, although they will tell  
21 their Firm customers to remain within their contractual  
22 limits. So there will be less flexibility in terms of that.

23 Then there is also Order 698 where power plants  
24 will provide their OD loads to Algonquin so they can better  
25 manage their operations during a cold spell. I think  
26

1 that--is there anything I'm missing there you think, Ryan?

2 MR. JETT: Or, as mentioned earlier, if they have  
3 backup fuel they could switch to a backup fuel. And they  
4 usually give them notice that they expect cold weather, and  
5 the pipeline will be a tight supply situation through an OFO  
6 or a Critical Notice.

7 MR. ELLSWORTH: That's true. So if they  
8 interrupt their power customers, usually the power customers  
9 have some backup fuel capability and can go on to maybe fuel  
10 oil. But that is going to probably have an impact on power  
11 prices within the market when that happens.

12 COMMISSIONER NORRIS: That's a reaction by--

13 MR. ELLSWORTH: Yes, that's a reaction by--that's  
14 right. But basically the three things that we've talked  
15 about are the things the pipeline can do to address that.

16 COMMISSIONER NORRIS: Well I'm glad you brought  
17 up the unique issues facing New England, and we'll probably  
18 get into a little bit more of that in the next topics. So  
19 thanks.

20 CHAIRMAN WELLINGHOFF: Thank you, John. Cheryl?

21 COMMISSIONER LaFLEUR: Well thank you very much  
22 for that excellent report, and thank you for focusing on New  
23 England. It certainly highlights the importance of the  
24 other item we have on the agenda for gas-electric  
25 coordination.

26

1           I have a couple of questions. First, focusing on  
2 New England could you comment on the ability of the LNG  
3 import terminals to ramp up in real time or in near term,  
4 since we have so much under-utilized LNG import capacity, if  
5 we see price spikes? Is that the kind of things where they  
6 can ramp up and take deliveries they weren't planning on?

7           MR. JETT: Yes, they could do that but I believe  
8 the turnaround time is about seven days. So unless there's  
9 a cargo offshore waiting to take advantage of some price  
10 spikes, other than Everett which has, as we stated, long-  
11 term contractual agreements, it would be difficult to be  
12 there waiting.

13           COMMISSIONER LaFLEUR: So it's a seven-day  
14 option, not--

15           MR. JETT: For Trinidad.

16           MR. ELLSWORTH: Well, yes, from wherever. It  
17 takes time to secure an LNG cargo and bring it in under  
18 those kinds of circumstances.

19           And the two offshore terminals in Boston, they  
20 were built for that purpose--

21           COMMISSIONER LaFLEUR: Yes.

22           MR. ELLSWORTH: --that they would park it, or  
23 moor an LNG at those terminals and discharge into the New  
24 England market as needed. But prices have been so low in  
25 that market compared to the rest of the world that they

26

1 haven't sent LNG cargo there I don't think in at least a  
2 year, maybe two years. Maybe two years or so.

3 The other thing is, an LNG terminal can send out  
4 of storage but the storage tanks I think at Canaport and  
5 Everett are not particular full, or for winter.

6 COMMISSIONER LaFLEUR: Another thing to think  
7 about. Thinking not just of New England but more generally,  
8 I wonder if you can comment on what are the biggest down-  
9 side risk factors around your projection? And what shall we  
10 be looking at in real-time as we go through the winter?  
11 What are the metrics, or the facts we should be keeping our  
12 eye on to see how it's going?

13 MR. JETT: The biggest factor is going to be the  
14 weather. If it ends up being colder than has been  
15 forecasted, an increased hot power gen, pipeline freeze-offs  
16 that could occur in the desert southwest, the lack of LNG  
17 availability in New England is an issue as we highlighted.  
18 And then you just have--storage actually is in really good  
19 shape now, but if we do have an extremely cold winter and a  
20 sustained period and they start to draw on it, it's going to  
21 fill the pipelines up as we said and then could cause some  
22 constraints.

23 COMMISSIONER LaFLEUR: Thank you, very much.  
24 Steve?

25 MR. MICHALS: I would just add from a staff  
26

1 oversight of the markets and monitoring perspective, we are  
2 very focused on supply/demand fundamentals and so we, in  
3 particular with the increased amount of natural gas usage in  
4 the power sector, are focusing on that coordination  
5 interface and all those factors, whether it be LNG input to  
6 the grid, or power plant draw from the grid, the pricing  
7 effects were continually probing into the various indicators  
8 that give us insight into how much stress is being placed on  
9 the system, and therefore what kind of market effects come  
10 from that.

11 COMMISSIONER LaFLEUR: Thank you, very much.

12 CHAIRMAN WELLINGHOFF: Thank you, Cheryl. Tony?

13 COMMISSIONER CLARK: Thanks to the whole team for  
14 the assessment. I enjoyed reading through it.

15 I think my question is substantially similar to  
16 Commissioner Norris's, or maybe a little bit more specific  
17 on one particular issue, which is the bane of the natural  
18 gas industry, at least from a consumer perspective and the  
19 perspective of regulators who have to make decisions about  
20 assets based on fuel prices, has been its historic  
21 volatility. That is, the very low prices beget high prices;  
22 and vice versa.

23 There has been a good deal of discussion within  
24 the industry about failed gas producing and ENP companies  
25 switching over to the liquid side of things because the  
26

1 price spreads between gas and liquids are so extreme right  
2 now. And I'm curious to what degree is that a reality that  
3 it's happening? And what could that mean on a going forward  
4 basis with regard to the supply/demand basics and price?

5 I'm just curious if you have any general thoughts  
6 on that.

7 MR. ELLSWORTH: We have a few thoughts on it.  
8 The high supply that we've seen over the past few years led  
9 to kind of very low prices, so low that, while all prices,  
10 liquids prices have continue to remain high as you observed.  
11 It has resulted in producers shifting their resources from  
12 drilling gas wells, dry gas wells, over to oil and natural  
13 gas liquid wells.

14 And that I think accounts for some of the  
15 slowdown in production growth that we've seen this year. So  
16 you've had a situation where the low gas prices have  
17 resulted in that kind of small cutback--or actually quite a  
18 lot of drop in the gas-directed rig counts, and a small  
19 cutback in production.

20 But the low gas prices have also resulted in a 22  
21 percent increase in consumption from power generators, and  
22 so that has helped to increase prices more recently. So  
23 you've had flat gas production. You've had growing demand.  
24 And that has helped to increase prices.

25 So you're right, you're getting these cycles set  
26

1 up that will probably continue as markets equilibrate. But,  
2 you know, over the long run the U.S. has a huge gas resource  
3 base. And I think part of the problem for producers is to  
4 find new markets for their gas so that they can--so that  
5 they can mitigate some of these tendencies for the market to  
6 become over-supplied.

7 And so they're looking at, you know, they're  
8 looking at new power gen, particularly with replacing  
9 announced coal retirements. They're looking at LNG exports.  
10 They're looking at new industrials, petrochemicals and  
11 things like that as added sources of demand that they expect  
12 will help kind of stabilize prices somewhat.

13 But I think you've always had those cycles in a  
14 commodity business. But the long-term outlook is very good.

15 COMMISSIONER CLARK: Thanks. And just as a  
16 general observation, as you've seen these really remarkable  
17 supplies coming online and the cost advantage that that's  
18 providing to American consumers and manufacturing and  
19 industry, I think it does point to an enormous debt of  
20 gratitude that consumers and the economy owe states like  
21 Pennsylvania, and West Virginia, and Oklahoma, and Texas,  
22 and Arkansas--

23 COMMISSIONER LaFLEUR: And North Dakota.

24 COMMISSIONER CLARK: --and North Dakota who's a  
25 liquid place first, but--

26

1 (Laughter.)

2 COMMISSIONER CLARK: But we'll give ourselves a  
3 little pat on the back on that one, too. It really is a  
4 remarkable advantage that has come to this country at a time  
5 when it probably needed it, and is a bright spot in an  
6 otherwise fairly gloomy economy.

7 Thank you.

8 CHAIRMAN WELLINGHOFF: Thank you, Tony.

9 Again, thank you, gentlemen, for the  
10 presentation. I appreciate all the information and work you  
11 have put into this. Thank you.

12 Kim, I think we are ready for our next  
13 presentation, please.

14 SECRETARY BOSE: Thank you, Mr. Chairman.

15 The next item for presentation and discussion  
16 will be on Item A-4 concerning the 2012 Enforcement Report.  
17 There will be a presentation by Gregory Campbell from the  
18 Office of Enforcement, and he is accompanied by Justin  
19 Shellaway, Stephen Williams, Jamie Marcos, and Susan  
20 Polonais from the Office of Enforcement.

21 MR. CAMPBELL: Good morning, Mr. Chairman and  
22 Commissioners.

23 CHAIRMAN WELLINGHOFF: Good morning.

24 MR. CAMPBELL: Today the Office of Enforcement is  
25 releasing its Annual Report on Enforcement. The Report  
26

1 provides the public with information on Enforcement staff  
2 activities in fiscal year 2012.

3 The Report describes both public and nonpublic  
4 Enforcement activities, including Commission-approved  
5 settlements, investigations, and self-reports closed without  
6 enforcement action or sanctions.

7 The Report also discusses Enforcement's audits to  
8 ensure that jurisdictional companies comply with the  
9 Commission's statutes, orders, rules, tariffs, and  
10 regulations.

11 Finally, the Report discusses the market  
12 oversight, surveillance, and analysis work performed by  
13 Enforcement to assess the competitiveness and efficiency of  
14 wholesale energy markets and to apply quantitative analysis  
15 and technical expertise to market behavior and anomalies.

16 The priorities of the Office of Enforcement have  
17 not changed since last year. We have focused on and will  
18 continue to focus on matters involving fraud and market  
19 manipulation; serious violations of the reliability  
20 standards; anticompetitive conduct; and conduct that  
21 threatens transparency in regulated markets.

22 Fraud and market manipulation present a  
23 significant risk to the markets overseen by the Commission  
24 and undermine the Commission's goals of assuring efficient  
25 energy services for consumers at a reasonable cost.

26

1           In fiscal year 2012, a significant percentage of  
2           the investigations opened involved allegations of market  
3           manipulation or false statements. Similarly,  
4           anticompetitive conduct and conduct that interferes with  
5           market transparency undermine confidence in wholesale energy  
6           markets upon which the Nation's consumers rely.

7           Serious violations of the reliability standards  
8           compromise the public interest by threatening the reliable  
9           and secure operation of the bulk power system. The Office  
10          of Enforcement will continue to give high priority to these  
11          matters.

12          Turning to last year's accomplishments, let me  
13          begin with the Division of Investigations. The Division of  
14          Investigations entered into nine Commission-approved  
15          settlement agreements last year, assessing total civil  
16          penalties of \$148 million and disgorging \$119 million, plus  
17          interest, in unjust profits.

18          Of the nine settlements, three involved  
19          violations of the Commission's Anti-Manipulation Rule, and  
20          three involved violations of Natural Gas Open Access rules.  
21          The remaining three settlements involved violations  
22          concerning Market-Based Rate Authority, Open-Access  
23          Transmission Tariffs, and the Reliability Standards.

24          In one of the settlements, Enforcement staff  
25          resolved two investigations of Constellation Energy  
26

1 Commodities Group, finding that the entity violated the  
2 Commission's Anti-Manipulation Rule and the Commission's  
3 Accuracy in Reporting Rule. In the settlement, the company  
4 agreed to pay \$135 million in civil penalties, and disgorge  
5 \$110 million in unjust profits. This civil penalty  
6 represents the largest penalty assessed by the Commission to  
7 date.

8 Enforcement staff also built upon its previous  
9 experience in conducting electric reliability related  
10 inquiries, completing two separate inquiries into the causes  
11 of bulk power system-related electric outages in New England  
12 and in Arizona and in California.

13 In conducting these inquiries, Enforcement staff  
14 worked closely with the staff from the Office of Electric  
15 Reliability and NERC to issue reports and make  
16 recommendations to help prevent recurrence of the outages.

17 In addition to the 9 settlements, staff resolved  
18 another 12 investigations with no enforcement action, or  
19 through Orders to Show Cause. Staff opened 16  
20 investigations, 13 of which concern allegations of market  
21 manipulation or false statements to the Commission or to  
22 RTOs and ISOs.

23 Continuing its role in the Commission's oversight  
24 of the NERC Notices of Penalty, Enforcement staff reviewed  
25 in conjunction with staff from the Office of the General  
26

1 Counsel and the Office of Electric Reliability 771 potential  
2 or confirmed violations of the Reliability Standards in 45  
3 filed Notices of Penalty.

4 Staff also began receiving possible violations  
5 that pose lesser risk to the bulk power system via NERC's  
6 Find, Fix & Track Report. Staff reviewed another 707  
7 possible violations in 12 FFT reports last year. Staff  
8 received 89 self-reports last fiscal year, closing 49 after  
9 review with no further action, and received and addressed  
10 185 Hotline calls or inquiries.

11 Enforcement staff also completed 44 audits in the  
12 last year. These audits addressed financial and  
13 non-financial issues, generating almost 400 recommendations  
14 for corrective actions and directing over \$5.8 million in  
15 refunds. Staff also continued to work with the Office of  
16 Electric Reliability, overseeing the audits conducted by the  
17 Regional Entities and enforce the Reliability Standards.

18 Enforcement staff continued to monitor wholesale  
19 natural gas and electric markets to identify market  
20 anomalies, inadequate or flawed market rules, and  
21 potentially improper behavior.

22 In addition to presenting the annual State of the  
23 Markets Report and Seasonal Market and Reliability  
24 Assessments, Enforcement staff released its Energy Primer, a  
25 comprehensive overview of natural gas and electric markets  
26

1 with detail on specific market segments.

2 Finally, the Office of Enforcement created a new  
3 division in 2012, the Division of Analytics and  
4 Surveillance. Since its inception, Analytics and  
5 Surveillance has steadily increased its surveillance  
6 capabilities.

7 In fiscal year 2012, the Commission issued Order  
8 Nos. 760 and 768 that will greatly enhance its ability to  
9 conduct surveillance of the electric markets. The  
10 Division's analysts, including economists, former traders,  
11 and other technical professionals, also continue to work  
12 closely with attorneys in the Division of Investigations as  
13 part of the investigative team, particularly in  
14 investigations dealing with market manipulation.

15 A copy of the Annual Report is now available on  
16 the Commission's website. This concludes Enforcement's  
17 presentation and we are happy to answer any questions you  
18 may have.

19 CHAIRMAN WELLINGHOFF: Thank you, Greg. And I  
20 want to thank all your colleagues for their work on the  
21 information you've provided us today.

22 I really want to thank the entire Office of  
23 Enforcement for its work of addressing reliability and  
24 market issues. Your efforts help to preserve the  
25 competitiveness and efficiency of the wholesale energy  
26

1 markets, which is essential to the Commission's missions of  
2 ensuring that rates charged to the competitive markets are  
3 just and reasonable.

4 You have been responsive to addressing new  
5 threats, as well as adapting to new approaches such as  
6 NERC's FFT process to quickly resolve lesser risks to  
7 reliability.

8 Furthermore, you continue to conduct  
9 investigations, audits, and market analysis and market  
10 oversight in a thorough, fair, and extremely professional  
11 manner. You have my total support in your efforts, and  
12 again I want to thank you all.

13 I also want to comment on one item of the  
14 disgorgement of some of the profits that are going to good  
15 use. I found out at the NARUC Convention recently that both  
16 New York and PJM have decided to use part of that money for  
17 a consumer advocate representative in PJM and in New York.

18 So with that, comments? Question? Colleagues?  
19 Phil?

20 COMMISSIONER MOELLER: Mr. Chairman, I think it  
21 is important to point out that was actually an issue I was  
22 going to raise that in the Constellation settlement the  
23 decision to send those funds to those sources were the  
24 decision of the Judge, and not of the Commission.

25 CHAIRMAN WELLINGHOFF: Right.  
26

1                   COMMISSIONER MOELLER: It was portrayed in the  
2 trade press as if it was a Commission decision. It was--

3                   CHAIRMAN WELLINGHOFF: And also decisions made by  
4 the stakeholders there that the Judge facilitated, really.  
5 It wasn't dictated by--

6                   COMMISSIONER MOELLER: But again, not a  
7 Commission decision.

8                   CHAIRMAN WELLINGHOFF: Exactly.

9                   COMMISSIONER MOELLER: I commend this continued  
10 effort to give annual reports. I appreciate all the work  
11 you did, and what Norman Bay has done to open up in a more  
12 transparent fashion our Enforcement Division so that,  
13 particularly there are the examples in the report of reports  
14 that were made, and then the decision behind them to not  
15 pursue an investigation. And that's what we've been  
16 struggling with over the last few years, is giving guidance  
17 to the industry as to what we pursue and what we don't  
18 pursue, with the challenge that when there are self-reports  
19 or other types of investigations, the entity that did not do  
20 a harm, or at least a harm that was worthy of further  
21 investigation, that they're not thrilled about getting their  
22 identity out there.

23                   And so we're dealing with an issue there of  
24 trying to provide transparency, but protecting the entities  
25 that still have to justify their actions.

26

1                   So thank you for the report. I'm sure it will be  
2 read by many once it's released.

3                   A question--and I don't know if it goes to the  
4 team, or to Norman, but something that is a little off of  
5 the report's subject area, but we've had a number of high-  
6 profile Enforcement cases that we won't talk the specifics  
7 of today. One of my takeaways is that there seem to be a  
8 few individuals who have created an enormous amount of  
9 issues, and the behavior of particularly a few people has  
10 caused a lot of alleged harm. And it strikes me that if we  
11 can find a way to get rid of some specific individuals in  
12 this trading, we could possibly take away a lot of what we  
13 have to deal with on a constant basis related to allegations  
14 of market manipulation.

15                   And that's not a model we have here. But it's  
16 one I wanted your thoughts on in terms of going after  
17 individual traders, perhaps in a model closer to some of our  
18 other enforcement agencies, and what they would entail, and  
19 whether it's worth further discussion.

20                   Justin, are you ready to answer that?

21                   MR. SHELLAWAY: Yes, thank you.

22                   We agree, obviously, with the position of the  
23 Commission that it is important to look at individuals, and  
24 we've been pursuing individuals, as you know, in several  
25 cases that have come out recently.

26

1                   We think it's a good and useful idea to be  
2                   thinking more about the individuals who are pursuing the  
3                   kind of conduct that we're concerned about in these markets,  
4                   and we would be very interested in working with you and the  
5                   other Commissioners in determining whether we might address  
6                   the conduct at a different stage in the proceedings in the  
7                   way you're talking about.

8                   COMMISSIONER MOELLER: Thank you. Thank you, Mr.  
9                   Chairman.

10                  CHAIRMAN WELLINGHOFF: Thank you, Phil. John, do  
11                  you have anything?

12                  COMMISSIONER NORRIS: Just thanks for the report.  
13                  But more importantly, thanks for the work you are doing. I  
14                  think you are really having an impact on the market and on  
15                  our system working fairly and openly. So thanks for all the  
16                  work of the Office of Enforcement, and thanks for your  
17                  leadership with the development of the Office of Analytics  
18                  and Surveillance, Mr. Chairman, and Norm.

19                  I think knowledge is certainly power in this  
20                  industry, and if we have knowledge and information we can  
21                  make sure that there are safeguards in place for the  
22                  integrity of the markets. So I am glad that we have started  
23                  that up under your leadership. Thanks.

24                  CHAIRMAN WELLINGHOFF: Thank you, John. Cheryl?

25                  COMMISSIONER LaFLEUR: Well thank you, very much,  
26

1 for the report and for all of the work that you do. I feel  
2 like a commercial, but I always say this. This report  
3 should really be required reading for folks who do business  
4 before the Commission and are trading in the energy markets.  
5 Because it's the best possible way to see what the things  
6 you're seeing over the course of the year, and what you see  
7 happening in the cases.

8 I have one question. One of the things I grapple  
9 with, I think we grapple with as regulators, in a lot of  
10 aspects of our work is when to do things case-by-case and  
11 when to proceed generically. And I try to look at things  
12 like this report, and others, to stay alert to trends that  
13 are happening in cases that we're seeing again and again.

14 Could you comment, based on the growing work of  
15 the Office, if there are any trends that you're seeing in  
16 your enforcement work, either in market manipulation, or in  
17 reliability, that you think might indicate that there's a  
18 need for more policy guidance from the Commission?

19 MR. SHELLAWAY: Well it's been difficult to say  
20 so far whether there have been any specific trends that  
21 would lead us to additional policy guidance itself.

22 As you know, the programs for pursuing  
23 reliability and for pursuing our enforcement authority after  
24 Order 670 and the Anti-Manipulation Rules is still fairly  
25 young. We're still trying to identify those trends. And  
26

1       there may be a time in the future where such policy guidance  
2       might be appropriate; we certainly would wish to continue to  
3       consider it. But at this point, the way the cases have  
4       developed is they're very fact-specific, and it's very  
5       difficult from just a few cases to point to any specific  
6       trends. But we would like to continue to consider it in the  
7       future.

8                   COMMISSIONER LaFLEUR: Well thank you. Thank you  
9       for thinking about it. I guess what strikes me is that  
10      these Enforcement cases are very, very labor intensive and  
11      take months, and months, and months to go after. And if  
12      there's something we can say, hey, wait a minute, don't do  
13      this; and put out a policy statement or something, maybe  
14      we'll save the next case from happening.

15                   MR. SHELLAWAY: I could comment further, if you'd  
16      like. I mean we do think it's worth considering, certainly,  
17      whether there should be additional policy guidance at some  
18      point. We would say probably not at this point, for several  
19      reasons.

20                   We are guided by the precedent of the Commission  
21      on this. First of all, in its rulemaking precedent from  
22      Order 670 which promulgated the Anti-Manipulation Rule,  
23      which gave a good deal of guidance to the industry about  
24      what is fraud, and what kind of behavior we're concerned  
25      about, but it declined to give specific examples that might  
26

1 limit the scope of the rule.

2           However, of course, the Commission has given a  
3 great deal of precedent and guidance after in its individual  
4 orders dealing with specific instances of misconduct, in its  
5 orders to show cause, in its fully litigated matters, as  
6 well as in its settlement orders. And we think in future  
7 investigations that will continue.

8           So we also think the approach so far has been  
9 consistent with the broad statutory authority that Congress  
10 gave us, which was of course modeled after what the SEC  
11 anti-manipulation authority is. And the SEC's  
12 anti-manipulation authority has given us a great deal of  
13 guidance, as well.

14           As you know, there are many decades of precedent  
15 that have built up under the SEC's authority. And the  
16 Commission has said in Order 670 that it will consider that  
17 authority as it is appropriate to our markets. So that  
18 gives us a body to draw upon.

19           COMMISSIONER LaFLEUR: Well thank you. And I  
20 think that underscores the importance of people looking at  
21 the orders to show cause in the individual cases when they  
22 come out for guidance, and again the report which reports on  
23 some of the things that never led to an order.

24           MR. SHELLAWAY: I would just add that as markets  
25 continue to change, and the ways in which the instruments  
26

1 that are developed change, from our perspective it is useful  
2 to have a rule in place that is prepared for these new  
3 changes that come along in the market.

4 CHAIRMAN WELLINGHOFF: Thank you, Cheryl. Tony?

5 COMMISSIONER CLARK: I too would like to add my  
6 support and encouragement to the Office of Enforcement. I  
7 thank the Chairman for your leadership, and Norman Bay, as  
8 well, for your leadership.

9 I am relatively new to the Commission, but I have  
10 a fair amount of time put on the State Commission, so I have  
11 a particular appreciation for what some of the activities  
12 that you do mean to end-use customers who actually write the  
13 bills at the end of the month, or are expecting the lights  
14 to stay on on a day-to-day basis.

15 And the work that you do is tremendously  
16 important. And in that regard, while I am as sensitive as  
17 anyone on the limitations of federal power, I also  
18 understand that there are certain things that only the  
19 Federal Government can do well. And the type of work that  
20 you're doing with regard to anti-manipulation, reliability,  
21 so on and so forth, I think is an example of not only an  
22 entirely appropriate use of the Federal Government but one  
23 in which it has tremendous benefit to the consumers of this  
24 country. So thanks for the work you're doing. I enjoyed  
25 the report and look forward to continuing to work with you.

26

1 CHAIRMAN WELLINGHOFF: Thank you, Tony.

2 And thank you again, all, for the presentation.  
3 I appreciate it, and the work that you're doing.

4 Madam Secretary, our next presentation, please.

5 SECRETARY BOSE: The next Item for presentation  
6 and discussion will be on Item M-1 concerning a Draft Order  
7 on the Coordination Between Natural Gas and Electricity  
8 Markets in Docket No. AD12-12-000. There will be a  
9 presentation by Pamela Silberstein from the Office of Energy  
10 Policy and Innovation. She is accompanied by Anna Fernandez  
11 from the Office of the General Counsel, and Adam Bednarczyk  
12 from the Office of Energy Market Regulation.

13 MS. SILBERSTEIN: Good morning.

14 CHAIRMAN WELLINGHOFF: Good morning.

15 MS. SILBERSTEIN: Item M-1 is a draft order on  
16 coordination between the natural gas and electric power  
17 industries.

18 This proposed action is in response to  
19 information that was gathered at the five regional  
20 conferences held in August of this year which focused upon  
21 each region's perspective on gas-electric coordination and  
22 interdependency. In brief, the draft Order directs staff to  
23 convene two technical conferences, directs RTOs and ISOs to  
24 report progress to the Commission, and directs staff to  
25 report progress on regional efforts.

26

1           The two technical conferences directed in the  
2 draft Order will further explore two issues that were  
3 discussed in all of the regions. The first technical  
4 conference will focus on barriers to effective  
5 communications between the natural gas and electric power  
6 industries.

7           To provide guidance in advance of the conference  
8 as the industries enter the winter heating season, the draft  
9 Order briefly discusses the applicability of the Standards  
10 of Conduct regulations to communications between natural gas  
11 pipelines and electric transmission operators.

12           The draft Order also notes the methods available  
13 to seek guidance from the Commission on permissible  
14 communications. The purpose of the technical conference  
15 will be to gather additional information regarding the  
16 specific communications issues of concern to industry, and  
17 to identify areas where additional policy guidance may be  
18 appropriate.

19           The second technical conference will address  
20 concerns with natural gas and electric power scheduling.  
21 Concerns regarding scheduling the harmonization of the gas  
22 and electric days, pipeline capacity release, efficient  
23 utilization of existing pipeline capacity, and other matters  
24 were brought up in almost every region during the August  
25 conferences. The draft Order concludes that a separate  
26

1 technical conference is warranted to focus on these  
2 matters.

3 In addition to directing staff to convene two  
4 technical conferences, the draft Order also directs each RTO  
5 and ISO to appear before the Commission on May 16, 2013, to  
6 report on its experiences during the 2013 winter and early  
7 spring seasons, and again on October 17, 2013, to report on  
8 the 2013 summer and early fall seasons.

9 The draft Order also directs staff to report to  
10 the Commission on the natural gas and electric industries'  
11 coordination activities at least once each quarter for 2013  
12 and 2014.

13 Concurrently with the draft Order, the Commission  
14 today is releasing to the public the Staff Report on Gas-  
15 Electric Technical Conferences. In it, each of the five  
16 regional technical conferences held during the month of  
17 August is summarized and ongoing regional efforts on gas-  
18 electric coordination are highlighted. The Staff Report  
19 will be posted on the Commission's website.

20 This concludes my presentation.

21 CHAIRMAN WELLINGHOFF: Thank you, Pamela, and  
22 Anna, and Adam. And I want to thank all the members of the  
23 larger team that spent your summer talking to industry  
24 participants and regulators about gas-electric coordination  
25 throughout the United States.

26

1                   In bringing together participants from various  
2 sectors in each region, the Commission heard about their  
3 various concerns, but also about best-practices and  
4 initiatives already underway to address issues related to  
5 gas-electric coordination.

6                   Specifically, NISO noted that several combined  
7 gas-electric utilities, along with certain pipelines within  
8 its area, recently ran a useful tabletop exercise. And  
9 ERCOT offered to host further tabletop exercises.

10                  The Northwest Mutual Assistance Agreement aids  
11 coordination between the utilities, including pipelines,  
12 LDCs, combined utilities, as well as electric-only utilities  
13 during gas-related emergency situations by maintaining  
14 updated emergency contact information, holding semi-annual  
15 planning meetings, and conducting periodic emergency  
16 exercises for utilities.

17                  In Florida, the Florida Reliability Coordinating  
18 Council created a Fuel Reliability Working Group that  
19 oversees a regional Fuel Reliability Forum that studies the  
20 interdependencies of fuel availability and electric  
21 reliability and supports coordinated regional responses to  
22 fuel issues and emergencies.

23                  MISO recently formed a task force to work on  
24 general gas-electric coordination issues. PJM is working  
25 with MISO, ISO New England, Ontario, and also MISO on a  
26

1 comprehensive study regarding gas-electric infrastructure,  
2 including planned generation retirements, new transmission  
3 lines, new pipe, and new pipelines for the next 5 to 10  
4 years.

5 The California ISO implemented tariff revisions  
6 to allow for improved communications regarding outages  
7 between pipelines and gas-fired generators. And ISO New  
8 England is considering several tariff provisions to  
9 facilitate increased usage of gas-fired plants in its  
10 markets.

11 These region-specific endeavors, whether  
12 undertaken by the RTOs or independently by market  
13 participants, showed the initiative and creativity that can  
14 be employed to address the region-specific challenges that  
15 arise related to gas-electric coordination.

16 As the Commission conducts additional technical  
17 conferences, I look forward to hearing more about how  
18 entities have considered these issues on a regional basis,  
19 as well as their thoughts on how to craft solutions to  
20 resolve these issues.

21 Thank you.

22 Colleagues? Phil?

23 COMMISSIONER MOELLER: Well thank you, Mr.  
24 Chairman. And thank you to the entire team that spent a lot  
25 of time on this, putting the Order together. I think we  
26

1       have an excellent Order and an excellent approach toward  
2       keeping this issue in front of us, and the member entities,  
3       and the public who it affects.

4                You know I have been concerned about this issue  
5       for a couple of years. The trend lines are pretty clear.  
6       We're going to be using more gas to make electricity. Some  
7       people have concerns about the price volatility aspects of  
8       that. I am less concerned about the price impacts, but more  
9       concerned about the reliability impacts, because it's a bit  
10      of a shift from going from types of fuel that can be more  
11      easily stored to those where you're dependent on a pipeline.  
12      Not insurmountable issues, but ones we should be  
13      addressing.

14               And throughout the country, as we have talked to  
15      people about this, they have come here or we've gone out to  
16      their turf, they mantra was pretty consistent: FERC, stay  
17      on this. Please provide the leadership. We're making some  
18      progress at the regional level, but we need you to stay on  
19      us and to keep the discussions and the momentum going. And  
20      I think the Order today does that.

21               I would hope that the industry--and that's a  
22      pretty wide-ranging term--looks at the Order. As Pam  
23      mentioned, there's discussion as to the issues of  
24      communication and standards of conduct, and we kind of put  
25      it, it's really more than standards of conduct because  
26

1 that's a relatively limited phrase in our world. Regardless  
2 of whether there's a problem of communication between  
3 entities, usually when there's a supply crunch, there's a  
4 perception that some people can't talk. And that perception  
5 can be a reality, and we want to get to the bottom of  
6 whether it is a problem or not, and doing it as soon as  
7 possible. So that if there are issues this heating season,  
8 people being afraid to pick up the phone will not prevent  
9 some other more widespread outage.

10 And then the issues of the second technical  
11 conference related to more converging of these markets is  
12 something that needs to be looked at. We've been told to be  
13 very cautious about that, and I respect that caution; and  
14 yet again the trend lines are pretty clear. And if there  
15 are ways to make the existing markets more efficient through  
16 better alignment of the trading days, that's something we at  
17 least ought to consider, recognizing that it's going to cost  
18 some money.

19 But I am very happy with the effort and the  
20 attention that you gave this, Mr. Chairman, and I look  
21 forward to supporting it.

22 CHAIRMAN WELLINGHOFF: Thank you, Phil. John?

23 COMMISSIONER NORRIS: Thank you. I look forward  
24 to supporting this, as well. My biggest takeaway from these  
25 regional conferences--and thanks for your work on all of  
26

1 those--is that the vast majority of this are regional issues  
2 and regional problems that I think each region will grapple  
3 with what they need to do to face their challenges, taking  
4 into account their prevailing market structures of those  
5 regions.

6           But I think we did identify some, a few common  
7 issues that will be useful to assign to these technical  
8 conferences and keep an eye on going forward. Both Jon and  
9 Phil have already mentioned them, so I won't reiterate. I  
10 would just say that my overarching goal here is that we make  
11 sure we maximize the efficiency of the system; that the last  
12 question to ask is: What new pipe needs to get built?  
13 Recognizing we're going to need some new pipelines built  
14 because of the increased dependency on generation, and the  
15 increased utilization of this readily available resources in  
16 gas.

17           But the first question has to be: How do we  
18 maximize our existing infrastructure? And then, what other  
19 cost-effective solutions on the demand side can enter into  
20 play here so that we make sure that we, if you will,  
21 approach this in a stack order of the most efficient  
22 utilization of our resources to produce a sustainable energy  
23 system at the most reasonable price for consumers.

24           And so that's what I'm keeping an eye on going  
25 forward, how we increase communication, change scheduling  
26

1 practices, what have you, so that we maximize the existing  
2 resource first. And, with the recognition that we're going  
3 to need some new pipelines, and let's make sure we don't  
4 build them until we know for sure that that's a necessary  
5 investment for consumers to bear.

6 Thanks.

7 CHAIRMAN WELLINGHOFF: Thank you, John. Cheryl?

8 COMMISSIONER LaFLEUR: Well thank you. I would  
9 also like to thank the team, the large team, and all the  
10 folks who commented in response to the questions that we put  
11 out and participated in the tech conferences.

12 I appreciate my colleagues giving such a priority  
13 to this topic. We find ourselves with a situation where the  
14 two markets we regulate, or two of the markets we regulate,  
15 electricity and gas, both critically important to customers,  
16 and both investing a lot of money right now in building  
17 themselves out, and I think both have benefitted from strong  
18 regulation from this Commission. Yet they find themselves  
19 with completely different methods of attracting investment,  
20 different market structures, different operating days, and  
21 at times those can work at cross-purposes as they both work  
22 to serve customers.

23 One of the things we grapple with is which things  
24 should be done, as Tony said, on a state or regional level,  
25 and what requires a federal solution. And I think what we  
26

1 learned at the tech conferences is that a lot of this really  
2 varies by region because of geography, because of  
3 infrastructure, and because of the different fuel mix.

4 My own region of New England seems to be leading  
5 the pack. Someone called it the canary in the coal mine in  
6 terms of the time sensitivity and acuteness of the issue,  
7 and I also think they are near the top of the pack in being  
8 advanced in proposing solutions to evolve the electricity  
9 markets to build in more fuel security. And I encourage  
10 the efforts that ISO New England and all of the  
11 stakeholders, the state regulators, and so forth, are  
12 putting in on that.

13 What this Order reflects is that we'll be closely  
14 monitoring those efforts, and looking to support the regions  
15 as they need to make evolution. And I expect we will be  
16 seeing a lot from several of the regions over the coming  
17 months.

18 But we did find two big issues. One related to  
19 communications, the standards of conduct that came up in  
20 every single tech conference; but in some cases not in a  
21 focused way. There was an issue, but nobody could put their  
22 finger on what it was. And I hope this next technical  
23 conference we can really bore in on the issue. If there is  
24 something that is in the Commission's regulations, or in our  
25 attention to discrimination that is impairing the best  
26

1       communications to get the most out of the pipelines and the  
2       infrastructure, we should deal with that.

3               And the second is to begin to walk into the issue  
4       of gas-electric harmonization. Not an easy one, but  
5       definitely something that came up in every single conference  
6       and is worth more attention. And it can't be done on a  
7       regional level because pipelines don't work that way.

8               So I just want to underscore something that was  
9       in the report, for people to look at the guidance on what  
10      we're saying right now on the Standards of Conduct. And  
11      especially to reach out in real time if there are issues, to  
12      take advantage of the Commission's Compliance Help Desk, or  
13      to reach out to others at the Commission if there are issues  
14      so we can make sure we get through the winter well.

15              Thank you, very much.

16              CHAIRMAN WELLINGHOFF: That's a good suggestion.  
17      Thank you, Cheryl. Tony?

18              COMMISSIONER CLARK: Well thanks to the team for  
19      its work. I enjoyed the technical conferences. I learned  
20      an awful lot about a very important topic, but alas there  
21      are some underlying dockets in here that apparently trigger  
22      my one-year recusal period. So I won't be able to vote  
23      today, but thanks for all your work.

24              CHAIRMAN WELLINGHOFF: Thank you, Tony.

25              Madam Secretary, I think we're ready to vote on  
26

1 M-1.

2 SECRETARY BOSE: I will be calling for  
3 Commissioner Clark's vote so he can say that on the record.  
4 The vote begins with Commissioner Clark.

5 COMMISSIONER CLARK: I'm recused.

6 SECRETARY BOSE: Commissioner LaFleur.

7 COMMISSIONER LaFLEUR: I vote aye.

8 SECRETARY BOSE: Commissioner Norris.

9 COMMISSIONER NORRIS: Aye.

10 SECRETARY BOSE: Commissioner Moeller.

11 COMMISSIONER MOELLER: Aye.

12 CHAIRMAN WELLINGHOFF: And Chairman Wellinghoff.

13 CHAIRMAN WELLINGHOFF: I vote aye.

14 Let's move on then to the presentation of E-3.

15 SECRETARY BOSE: And the last item for  
16 presentation and discussion this morning will be on Item E-3  
17 concerning a Draft Policy Statement entitled "Promoting  
18 Transmission Investment Through Pricing Reform" in Docket  
19 No. RM11-26-000.

20 There will be a presentation by David  
21 Borden. He's from the Office of Energy Policy and  
22 Innovation. And he is accompanied by Andy Weinstein from  
23 the Office of the General Counsel.

24 MR. BORDEN: Good morning, Chairman Wellinghoff.

25 CHAIRMAN WELLINGHOFF: Good morning, Chairman  
26

1       Wellinghoff and Commissioners.

2                   The Draft Policy Statement on the Commission's  
3       electric transmission incentive policies provides guidance  
4       regarding the evaluation of applications for electric  
5       transmission incentives under Section 219 of the Federal  
6       Power Act, enacted as part of the Energy Policy Act of 2005.

7                   Section 219 requires that the Commission, by  
8       rule, establish incentive-based rate treatments to encourage  
9       investment in transmission infrastructure. In 2006, the  
10      Commission implemented this statutory requirement by issuing  
11      Order No. 679 and 679-A which established the Commission's  
12      current transmission incentives regulations and policies. I  
13      will refer to those rulemaking orders together as Order  
14      No. 679.

15                  After applying these policies for five years, the  
16      Commission issued a Notice of Inquiry in May 2011 to seek  
17      comment on the scope and implementation of our incentive  
18      policies.

19                  The Commission has now carefully considered  
20      approximately 1,500 pages of comments received in response  
21      to the Notice of Inquiry. Based on these comments and the  
22      Commission's experience evaluating over 85 incentive  
23      applications in the past 6 years, the Draft Policy Statement  
24      states that the Commission has now determined it is  
25      appropriate to provide additional guidance and clarity with  
26

1 respect to certain aspects of its Order No. 679 transmission  
2 incentive policies.

3 The Draft Policy Statement refines the  
4 Commission's incentives policies in five ways:

5 First, the Commission would no longer rely on the  
6 distinction between routine and non-routine projects for  
7 determining eligibility for incentives, and it would instead  
8 rely more directly on the requirements of Order No.1 679.  
9 These requirements focus on a project's demonstrable risks  
10 and challenges.

11 Second, the Commission would expect an applicant  
12 for incentives under Order No. 679 to take all reasonable  
13 steps to mitigate risks, including through the use of one or  
14 more risk-reducing incentives--such as recovery of 100  
15 percent of Construction Work in Progress, recovery of 100  
16 percent of Pre-Commercial Costs as an expense or as a  
17 Regulatory Asset; and recovery of 100 percent of Prudently  
18 Incurred Costs of transmission facilities that are abandoned  
19 for reasons beyond the applicant's control--before seeking  
20 an incentive return on equity for an remaining risks and  
21 challenges of a project.

22 Third, the Commission expects that an applicant  
23 seeking an incentive return on equity based on a project's  
24 risks and challenges to support its application with  
25 showings of the project's remaining risks and challenges.

26

1 The Draft Policy Statement provides examples of the types of  
2 projects that the Commission believes may merit an  
3 incentive return on equity based on a project's risks and  
4 challenges.

5 Fourth, the Draft Policy Statement clarifies that  
6 the Commission would consider transmission projects that  
7 apply an advanced technology as indicative of the type of  
8 project facing risks and challenges that may merit an  
9 incentive return on equity. Thus, the Commission would  
10 consider deployment of advanced technologies as part of the  
11 overall nexus analysis established in Order No. 679, and  
12 would no longer consider requests under Order No. 679 for a  
13 stand-alone incentive return on equity based on an  
14 applicant's utilization of an advanced technology.

15 Fifth, the Draft Policy Statement states that the  
16 Commission expects an applicant for incentives under Order  
17 No. 679 to commit to limiting the application of an  
18 incentive return on equity based on a project's risks and  
19 challenges to a cost estimate. The Draft Policy Statement  
20 also states that the Commission does not intend to be  
21 prescriptive as to how applicants might structure this  
22 commitment.

23 In closing, the Draft Policy Statement provides  
24 that the Commission would continue to review and assess its  
25 transmission incentives policies and take steps as needed to  
26

1       enhance the transparency of its incentives policies and  
2       their impacts on customers. This Draft Policy Statement  
3       would apply to all incentives applications received after  
4       today.

5                     This concludes my presentation.

6                     CHAIRMAN WELLINGHOFF: Thank you, David and Andy.  
7       I also want to thank Julie Simon of OEPI for her efforts in  
8       helping product this Policy Statement. I also would like to  
9       thank my colleagues, and particularly Commissioners Norris  
10      and LaFleur, who really took the lead on crafting this  
11      Policy Statement.

12                    The Policy Statement clarifies the principles set  
13      out in Order No. 679 in terms of how certain rate treatments  
14      can encourage increased investment in transmission and  
15      development while reducing rate shock and minimizing risks  
16      for customers.

17                    It also provides that an incentive ROE may be  
18      available depending upon a range of factors, including  
19      whether alternatives to projects have been or will be  
20      considered in either a relevant transmission planning  
21      process or another appropriate forum in order to identify  
22      the demonstrable consumer benefits of the proposed project  
23      and its role in promoting a more efficient, reliable, and  
24      cost-effective transmission system.

25                    This complements the Commission's issuance of  
26

1 Order No. 1000. While the two policy initiatives do not  
2 directly overlap, together they will facilitate more  
3 efficient and cost-effective transmission solutions.

4 It is for these reasons I support this policy  
5 statement.

6 Colleagues? phil?

7 COMMISSIONER MOELLER: Thank you, Mr. Chairman.  
8 I think most people who follow this issue pretty closely are  
9 aware that I've tried to promote transmission investment  
10 while I've been here. It continues to be the area of our  
11 jurisdiction, although somewhat tortured because of a lack  
12 of siting ability on the federal level, one that gives us  
13 the most optionality, gives us the best benefits  
14 economically from a reliability perspective, and from  
15 arguably a public policy perspective from some of the new  
16 resources that have come on.

17 I think one only has to look at just about any  
18 specific transmission project, but some specifically like  
19 the Sunrise Power Link to see that the benefits of  
20 transmission are not only obvious but profound. In that  
21 case, Southern California didn't expect to have their  
22 nuclear unit out. And without that power link being  
23 energized ahead of time, it would have been a pretty tough  
24 summer in San Diego; if you look to the Susquehanna-  
25 Roseland line and the drama that they continue to face in  
26

1 getting a project that continues to cost New Jersey  
2 ratepayers \$200 million a year for its lack of being in the  
3 grid, to show that transmission continues to be an area that  
4 needs investment.

5 I hope that this Policy Statement will provide  
6 the clarity to continue this as the type of investment that  
7 entities see worthy. I would like to particularly point  
8 people to the third of the five items that was discussed by  
9 David, and that is the details really matter.

10 We expect applicants to put in a very detailed  
11 analysis as to the challenges that they are facing in a  
12 particular project, and why those challenges and those  
13 details should result, if applicable, to some kind of an  
14 incentive.

15 I again hope that this clarifies the air and does  
16 not send any kind of a negative message, but rather a  
17 positive message for our continued need as a Nation for  
18 major investments in our transmission system.

19 Thank you.

20 CHAIRMAN WELLINGHOFF: Thank you, Phil. John?

21 COMMISSIONER NORRIS: Thank you, Mr. Chairman.

22 Thanks, staff, for your report today. I want to  
23 start first of all with thanks to my three personal  
24 advisors, Jeff, and Aileen, and Sean, who ever since my  
25 separate statement concurring in PATH two years ago this  
26

1 month--maybe even before that, but certainly since that--  
2 have spent many, many hours around my conference table  
3 seeing me pull my hair out on this issue and figuring out  
4 what the right path forward is, and helping me through  
5 that.

6 We have had many people in this room probably sit  
7 around my conference table, and people from around this  
8 country sit around my conference table over the last couple  
9 of years, hours at a time, talking to this issue. And I  
10 have certainly met with people at NARUC and conferences  
11 around this country a lot in the last couple of years on  
12 this very issue.

13 It is amazing I think when you talk about either  
14 paying folks a lot of money, or receiving a lot of money, it  
15 gets a lot of people interested. And we've certainly seen a  
16 lot of interest and strong opinions on this issue of our  
17 incentive-rate policy.

18 Thank you all, staff, for your work in helping us  
19 get to this point today. But as my statement said two years  
20 ago in the PATH Order, it is a struggle to find the right  
21 balance and provide a clear rationale for why we are  
22 awarding incentives to particular projects.

23 It was a struggle for me back then, and hopefully  
24 today will provide a little more clarity in answering that  
25 question. It is clear, as you said, Phil, to me that we  
26

1        need significant investment in transmission infrastructure  
2        in this country, and I hope this Order today helps further  
3        that effort, and other things we do, like Order 1000, like  
4        the Policy Statement on Merchant Transmission Lines, and a  
5        number of other initiatives that we're doing here at FERC.

6                In fact, I was just down in Tennessee yesterday  
7        speaking to the Southeast about how to get access to clean  
8        and renewable energy. Now I didn't really imagine a year  
9        ago, or two years ago, I'd be traveling to the Southeast  
10       about--which none of their states have an RPS--about how can  
11       they get access to the most efficiently priced and produced  
12       renewable energy, largely wind from the Great Plains to the  
13       Southwest, clear up into your home State, Tony, but it was  
14       encouraging to me that they were in my mind taking just a  
15       baseline economic approach to this.

16               They weren't driven by any kind of in-state  
17       renewable requirement. But how do we get to the most  
18       efficiently priced and produced renewable energy in this  
19       country? And transmission is critical to that. The need  
20       that Congress identified in 2005, which is the impetus for  
21       this incentive-rate directive to us, is as great today in  
22       mind, even though we've built a lot of transmission in this  
23       country in the last six years since that 2005 Policy Act, it  
24       is still needed today.

25               So the question is, you know, obviously if we  
26

1       need to get more transmission built we can just throw more  
2       money at it. That will get it built. But it goes to a  
3       broader responsibility we have here at FERC. And that is, a  
4       matter of fairness, or as the statute directs us, to be just  
5       and reasonable.

6                   And how do we find sufficient--how do we get a  
7       sufficient level of investment, but also be fair to the  
8       ratepayers and consumers? I think today's Policy Statement  
9       is an example of that balancing act right here for you all  
10      to see.

11                   I think it is also an example of the value of  
12      five Commissioners bringing different viewpoints to the  
13      table and working together to find solutions that are in  
14      balance. That's code for "I didn't get everything I wanted  
15      in this Policy Statement"--

16                   (Laughter.)

17                   COMMISSIONER NORRIS: But there's probably good  
18      value in the fact that we have five different viewpoints,  
19      and find balance in what is fair and reasonable, and what  
20      gets the transmission built.

21                   So not only for myself, but I think no one will  
22      probably see everything they wanted to see, or get every  
23      concern they expressed addressed in this Policy Statement  
24      today, but I think it provides better clarity to what we are  
25      looking for, a greater sense of purpose, and the objectives  
26

1 we are trying to achieve ultimately, trying in my mind to  
2 continue to build a transmission grid that provides  
3 consumers the most efficiently priced energy that's  
4 sustainable energy for the long haul.

5 And this incentive policy is a viable tool to do  
6 that. It is clear that we will place a great deal of  
7 emphasis going forward on reducing risk first, and perhaps  
8 raise the bar for some ROE incentives to be able to show--as  
9 you just pointed out, Phil--very detailed, how your project  
10 does a number of potential things that we believe are worthy  
11 of incentives.

12 Do you save consumers money?

13 Do you reduce congestion?

14 Do you provide access to those rich, renewable  
15 resources we have in this country that to date haven't been  
16 able to get access to the market, that diversifies our fuel  
17 source and cleans the energy supply?

18 Or do you take a risk on new technologies that  
19 helps build the grid of the future, not a replica of the  
20 past?

21 We know we're going to be replacing a lot of aged  
22 infrastructure in this country moving forward. I hope we  
23 use this incentive policy, and you use this incentive  
24 policy, to take us to the cutting edge of utilizing these  
25 resources we have in the most efficient way possible.

26

1           So I am pleased with our action on this issue  
2 today. Hopefully it provides some clarity in what we're  
3 trying to accomplish.

4           I was also encouraged at NARUC this past weekend,  
5 not just this issue but your on your leadership on the  
6 distributed generation discussion, that that holds great  
7 promise; our discussion on non-transmission alternatives,  
8 and demand-side management and what that means for creating  
9 a sustainable energy future in the most efficient way  
10 possible. But still at its core I think this transmission  
11 build that we need to accomplish many objectives to support  
12 this electric system we have in this country.

13           Transmission is still at the core of that. And  
14 we by all means want to encourage further transmission  
15 development, but use this incentive policy to take us into  
16 the future. And that means we're looking for you, the  
17 builders and investors of this transmission system, to help  
18 be creative and innovative about how we do that. And  
19 hopefully we will reward you for taking that action.

20           So I'm not sure what we will do with all our free  
21 time now, Sean, and Jeff and Aileen--

22           (Laughter.)

23           COMMISSIONER NORRIS: --but I guess there's a  
24 little bit of Order 1000 compliance coming up.

25           CHAIRMAN WELLINGHOFF: Yes, there will be a few  
26

1 things.

2 COMMISSIONER NORRIS: Seems issues. And I'm sure  
3 there will be plenty to take up that space.

4 CHAIRMAN WELLINGHOFF: We will keep you busy,  
5 John.

6 COMMISSIONER NORRIS: Yes. But thank you all for  
7 your work on this, and I look forward to implementing this  
8 and getting transmission built.

9 CHAIRMAN WELLINGHOFF: Thank you, John. Cheryl?

10 COMMISSIONER LaFLEUR: Well thank you. I too  
11 would like to thank my colleagues, and all of our staffs,  
12 and the staff in the Office of Energy Policy Innovation that  
13 worked on this for months to try to find the common ground  
14 around this table on this issue.

15 It was well worth the effort I think because one  
16 of the most important jobs at this Commission is helping to  
17 rebuild and strengthen the Nation's transmission grid, to  
18 promote reliability, make markets work better, and connect  
19 new power sources.

20 As I've said before, I strongly support incentive  
21 regulation and performance-based ratemaking, because in my  
22 experience I know it works. But as I've also said before,  
23 that doesn't really matter whether I strongly support it  
24 because it's required of us by Congress in our enabling  
25 statute. And we do follow our laws.

26

1           As with--however, it's also our responsibility in  
2           that same law to make sure that rates are just and  
3           reasonable, and that requires making sure we balance the  
4           benefits of transmission we are incentivizing with what it's  
5           costing customers.

6           Now as I think John Norris alluded to maybe, this  
7           Policy Statement is a little bit of a Rorschach test in that  
8           we each see different patterns of the things that emerge  
9           from the words, but I think there's much that we all agree  
10          on. And a couple of things I would like to highlight in  
11          particular:

12          The Policy Statement follows on the case-by-case  
13          adjudication of incentives that we set out in Order No. 679.  
14          And it makes clear that we are going to continue to apply  
15          the nexus test, requiring a nexus between the incentives  
16          sought and the risks and challenges, but apply that test  
17          with more rigor and no longer use the routine/nonroutine  
18          analysis that was set out in Baltimore Gas & Electric, but  
19          carefully consider the specific risks and challenges of each  
20          application.

21          Another thing from Order No. 679 that the Policy  
22          Statement re-emphasizes is that we will carefully apply the  
23          total package of incentives and look to use the risk-  
24          reducing incentives first, which in many cases do the whole  
25          job of helping the project get built, and reduce risk before  
26

1 we then reward that risk potentially with a higher ROE.

2 The Policy Statement attempts to set out examples  
3 of some of the things that might still have residual risk  
4 that might require a higher ROE. Those still include  
5 reliability projects if they can make the specific showings  
6 of risks and challenges.

7 And finally, where an ROE incentive is awarded,  
8 it should be limited to a defined cost estimate unless you  
9 come back before the Commission as further explained in the  
10 Policy Statement.

11 I agree with doing this as a Policy Statement.  
12 It's been a long time coming. I hope it gives some guidance  
13 to the folks who are building transmission. And we will  
14 continue to work as hard as we can to make the right balance  
15 as we go forward and try to apply this and continue to learn  
16 from our experience in what we see happening.

17 Thank you all, very much.

18 CHAIRMAN WELLINGHOFF: Thank you, Cheryl. Tony,  
19 you're recused on this one, as well? Is that correct?

20 COMMISSIONER CLARK: I am recused. So for all  
21 those FERC watchers out there who are waiting for me to  
22 stick my head out of the rate-incentive foxhole--

23 (Laughter.)

24 COMMISSIONER CLARK: --they'll have to wait a  
25 little bit longer.

26

1                   CHAIRMAN WELLINGHOFF: All right. Thank you,  
2 Tony.

3                   Madam Secretary, I think we're ready to vote on  
4 E-3, please.

5                   SECRETARY BOSE: The vote begins with  
6 Commissioner Clark.

7                   COMMISSIONER CLARK: I'm recused.

8                   SECRETARY BOSE: Commissioner LaFleur.

9                   COMMISSIONER LaFLEUR: I vote aye.

10                  SECRETARY BOSE: Commissioner Norris.

11                  COMMISSIONER NORRIS: Aye.

12                  SECRETARY BOSE: Commissioner Moeller.

13                  COMMISSIONER MOELLER: Aye.

14                  SECRETARY BOSE: And Chairman Wellinghoff.

15                  CHAIRMAN WELLINGHOFF: I vote aye.

16                  With that, if there's nothing further to come  
17 before us, we're adjourned.

18                  (Whereupon, at 11:32 a.m., November 15, 2012, the  
19 987th meeting of the FERC Commissioners was adjourned.)

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