



# **Critical Issues in Credit from a CCRO Participant's Perspective**

**Robert D. (Bob) Stibolt**

**Senior Vice President, Strategy, Portfolio & Risk Management,  
Tractebel North America**

# Background Information on Tractebel

---

- **Energy division of Suez with operations in over 100 countries on 5 continents**
- **Over 100,000 employees**
- **World's 5th largest Independent Power Producer with generating capacity of more than 50,000 MW worldwide**
- **Gas transport networks with a capacity close to 100 Gm<sup>3</sup> on 3 continents**
- **Annual sales of about 207 Twh of power, 33 Gm<sup>3</sup> gas, 110 million tons of steam, ...**
- **Founding member in North America of Committee of Chief Risk Officers and co-chair of Credit Working Group**

# Industry Risk Management Best Practices

## Committee of Chief Risk Officers

---

### ■ Phase I working groups and white papers

- ❑ Risk Valuation and Metrics
- ❑ Credit Risk Management
- ❑ Governance
- ❑ Energy Trading and Marketing Disclosures

### ■ Phase II working groups and white papers

- ❑ Market Price Indices
- ❑ Capital Adequacy

# Tractebel Electricity & Gas International

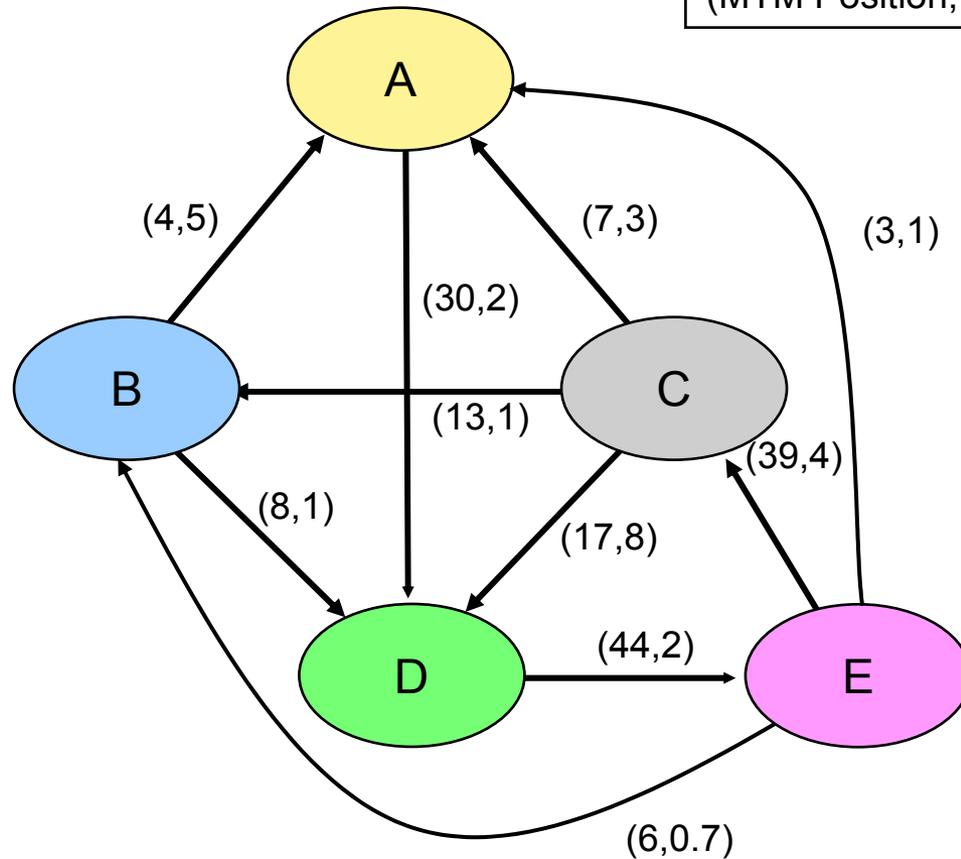
## Example: Benefits of Multilateral Netting



# Without multilateral netting, the total guaranty (credit) exposure is \$172 MM.

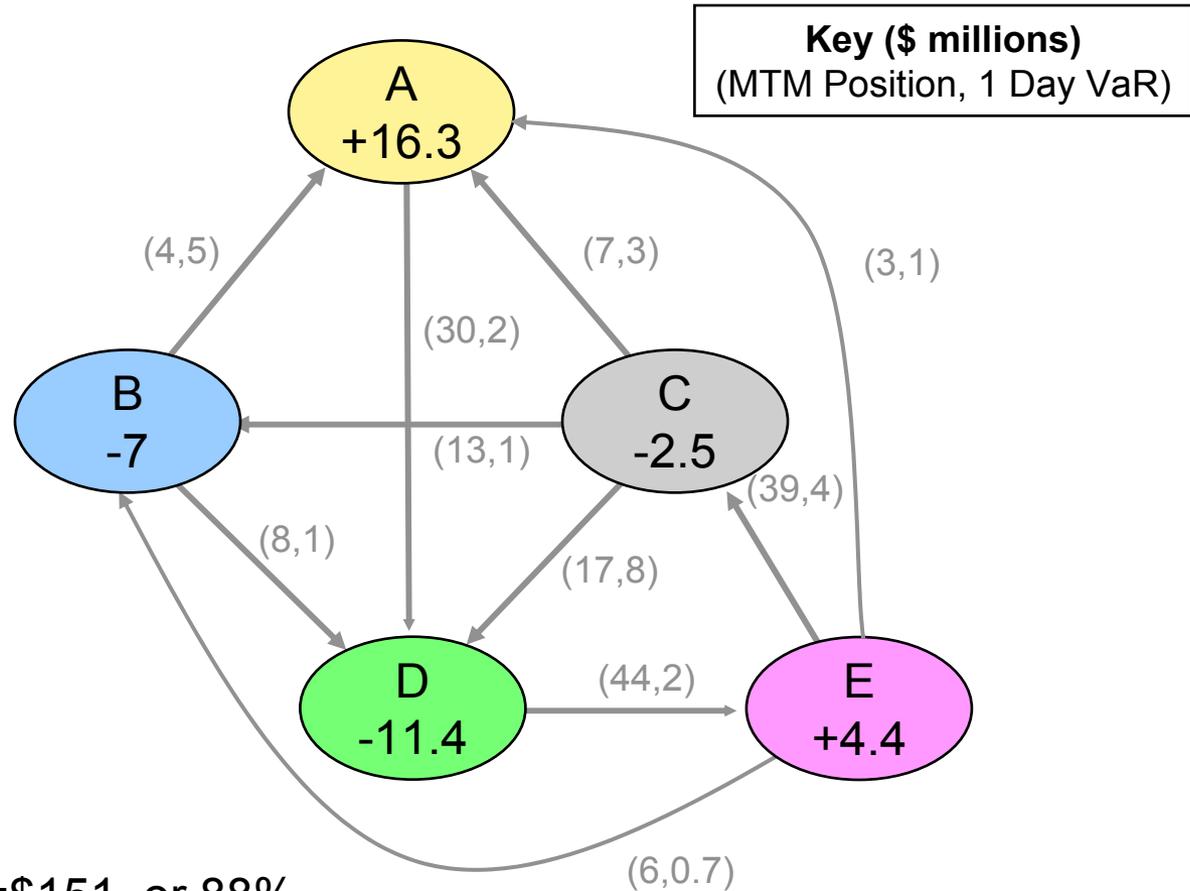
| Guaranty Exposure (\$ millions) |              |
|---------------------------------|--------------|
| A                               | \$30         |
| B                               | \$12         |
| C                               | \$37         |
| D                               | \$44         |
| E                               | \$49         |
| <b>Total</b>                    | <b>\$172</b> |

**Key (\$ millions)**  
(MTM Position, 1 Day VaR)



# In this case, multilateral netting reduces the guaranty (credit) exposure by 88%.

| Guaranty Exposure (\$ millions) |               |
|---------------------------------|---------------|
| A                               | \$16.3        |
| B                               | -\$6.9        |
| C                               | -\$2.5        |
| D                               | -\$11.4       |
| E                               | \$4.4         |
| <b>Total</b>                    | <b>\$20.7</b> |

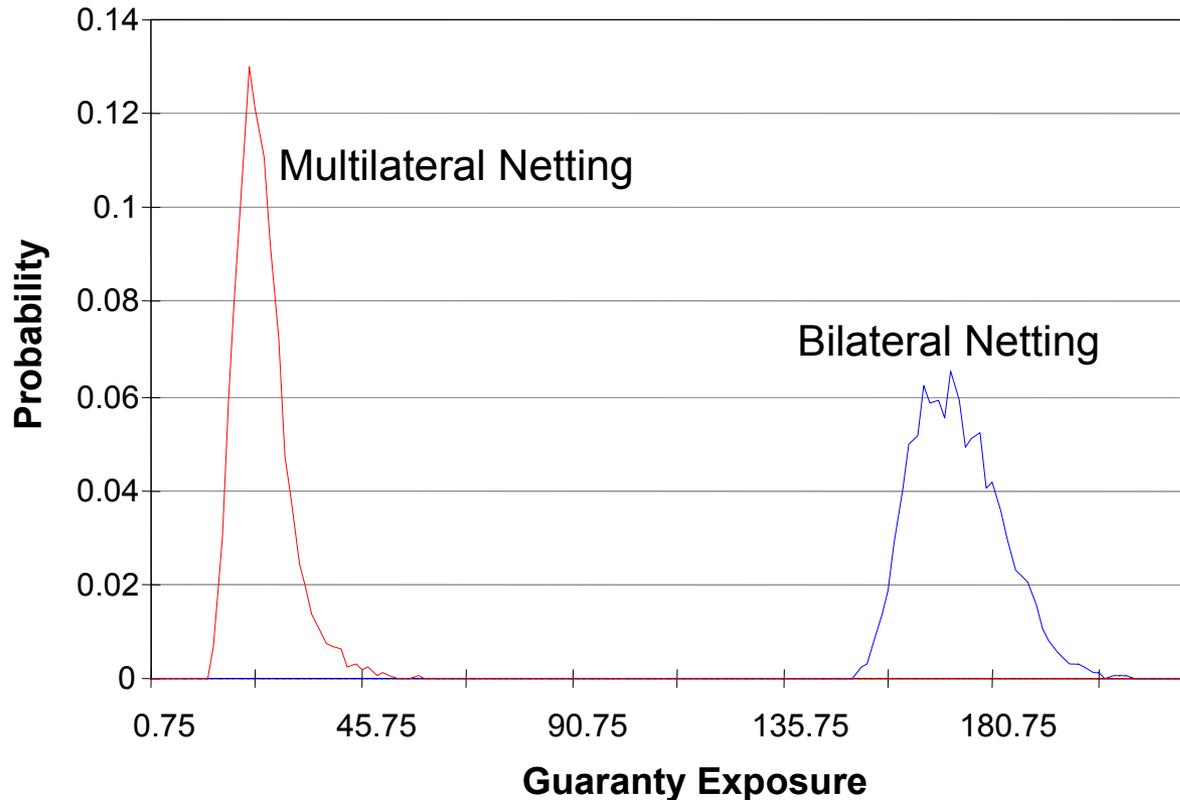


Reduction  $\$172 - \$20.7 = \$151$ , or 88%.

How well might the netting pool perform over a wide range of MTM scenarios?

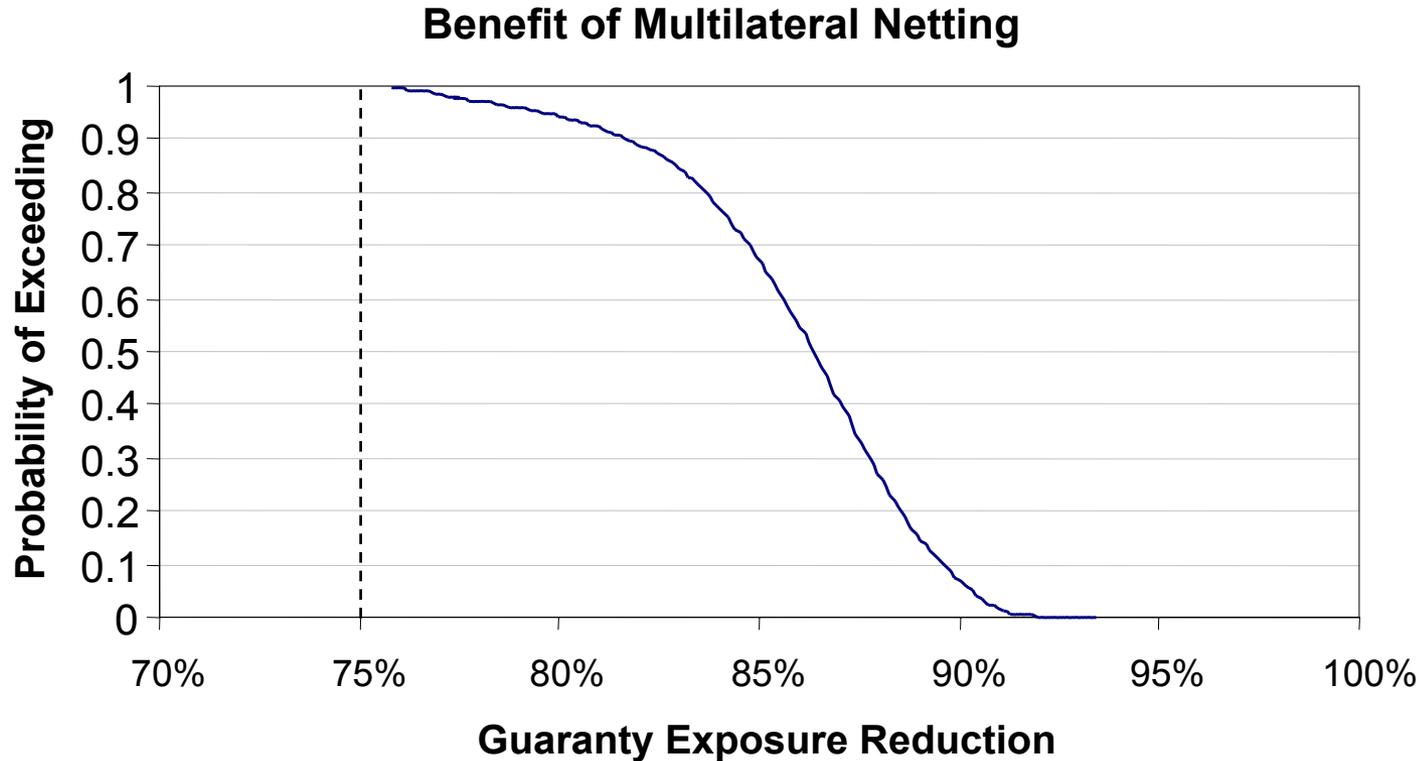
# Multilateral netting significantly reduces guaranty (credit) exposure over a wide range of scenarios.

Guaranty (Credit) Exposure for Bilateral and Multilateral Netting



Multilateral netting reduces the average exposure, as well as the variance in the exposure.

# The need for credit risk capital is reduced according to the Tractebel simulation by at least 75%



# The Role of the Regulator

---

- **Assure that clearing solutions are adequately capitalized and that their risk structure is transparent to all market participants**
  - Adequacy of financial safeguards is critical as credit risk becomes concentrated within the clearinghouse – failure is not an option
  - Market participants need to be fully and openly informed about the legal structure of the mechanisms protecting them
- **Assure the broadest possible access to clearing solutions**
  - Increases number of market participants, market competitiveness, and liquidity
- **Assure reasonable pricing for clearing services offered**
  - Clearinghouses entail an element of natural monopoly in that the benefits scale up with market share
  - Non-profit open access structure or regulation of returns on capital are alternatives