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BEFORE THE
FEDERAL ENERGY REGULATORY COMMISSION

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IN THE MATTER OF: : Docket Number
MIDWEST INDEPENDENT TRANSMISSION : ER06-1099-000
 : ER06-1099-001
- - - - - x

Hearing Room 4
Federal Energy Regulatory
Commission
888 First Street, NE
Washington, DC
Tuesday, September 26, 2006

The above-entitled matter came on for technical
conference, pursuant to notice, at 9:00 a.m.

BEFORE:
LAUREL HYDE, Ph.D., FERC
SENIOR ECONOMIST

1 APPEARANCES:

2 GERALD G. FARRINGER

3 CHRISTOPHER C. CARPENTER

4 M. BRYAN LITTLE

5 DANIEL M. MALABONGA

6 KEVIN M. MURRAY

7 MICHAEL KESSLER

8 RICHARD DOYING

9 ROGER HARSZY

10 JOE GARDNER

11 GREG TROXELL

12 MICHAEL KESSLER

13 DAVID PATTON

14 GERALD FARRINGER

15 M. BRYAN LITTLE

16 WILLIAM BOURBONNAIS

17 KEVIN MURRAY

18 MICHAEL BOUGHNER

19 JOSEPH HALL

20 MARK S. HEGEDUS

21 BILL JETT

22

23

24 -- continued --

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1 FERC STAFF:
2 LAUREL HYDE
3 LOYE HULL
4 BILL MERONEY
5 REBECCA MENZIES
6 JOE CALLIHAN
7 MELISSA NIMIT
8 MELISSA LORD
9 LAWRENCE GREENFIELD
10 RHONDA JONES
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P R O C E E D I N G S

(9:10 a.m.)

MS. HYDE: If everybody could take a seat, good morning, everyone, I'm Laurel Hyde, and I'm an Economist in the Office of Energy Markets and Reliability in the Central Division.

On behalf of the Commission, I want to extend a warm welcome to all of you. As you know, this tech conference is intended to address Midwest ISO's filing in Docket Number ER06-1099, regarding proposed shortage and emergency procedures.

As specified in that Order, the purpose of the -- the proposal filed here was scheduled for a technical conference. The conference is intended to provide the Commission Staff with a better understanding of Midwest ISO's proposal.

The purpose of this conference is not for the parties to engage in arguments over the pleadings filed or statements made earlier in the proceeding or during this conference, but, rather, to let Staff clarify the facts presented.

Time permitting, we will allow intervening parties to ask clarifying questions to the Midwest ISO.

Written comments will be permitted from all parties, after this conference, and must be filed by October

1 12th, with reply comments due by October 19th. We're trying
2 to keep this moving rather quickly.

3 The conference today is scheduled from 9:00 to
4 4:00. Before lunch, we hope to get through Staff's
5 questions regarding technical matters that are not price
6 related and not financial issues.

7 After lunch, we plan to ask questions regarding
8 pricing and RSG effects. We expect to take a short break,
9 both in the morning and in the afternoon. We'll just play
10 it by ear and see how we're going, timing-wise.

11 It's important to note that anything said by
12 Commission Staff members here today, doesn't necessarily
13 represent the views of the Commission or Commission Staff,
14 generally.

15 Thus, any statements made during the conference
16 by Commission Staff, should not be attributed in any way to
17 the Commission, or be considered to bind the Commission to
18 any position or outcomes.

19 Does anybody have any questions, just on this
20 general --

21 (No response.)

22 MS. HYDE: Okay. It seems like it would be a
23 good idea to start with some introductions.

24 Again, I'm Laurel Hyde.

25 MR. MERONEY: I'm Bill Meroney with the Policy

1 Division.

2 MS. MENZIES: Hi, I'm Rebecca Menzies. I'm with
3 the OMER.

4 MR. CALLAHAN: I'm Joe Callahan with the
5 Reliability Division.

6 MR. HULL: I'm Lloyd Hull with the Reliability
7 Division.

8 MR. GREENFIELD: I'm Larry Greenfield with the
9 Office of General Counsel.

10 MS. HYDE: And Melissa Nimit is also with the
11 Office of General Counsel. She'll be back shortly.

12 MR. DOYING: Richard Doying, Midwest ISO.

13 MR. PATTON: David Patton, the Independent Market
14 Monitor for the Midwest ISO.

15 MR. KESSLER: I'm Michael Kessler of Powell
16 Goldstein, on behalf of the Midwest ISO.

17 MR. TROXEL: Greg Troxel, Midwest ISO Legal
18 Department.

19 MR. GARDNER: I'm Joe Gardner, Midwest ISO
20 Operations.

21 MR. JETT: Bill Jett, Duke Energy.

22 MR. MURRAY: Kevin Murray, representing Coalition
23 of Midwest Transmission Operators.

24 MR. LITTLE: Brian Little, on behalf of Consumers
25 Energy.

1 MR. FARRINGER: Jerry Farringer, Consumers
2 Energy.

3 MR. MALABONGA: Daniel Malbonga, on behalf of
4 Midwest ISO.

5 MR. BOURBONNAIS: Bill Bourbonnais, WPS
6 Resources.

7 MR. HEGEDUS: Mark Hegedus, Spiegel &
8 *McDiarmid,* for the Midwest TDUs.

9 MR. BODNER: Mike Bodner with Excel Energy.

10 MS. HYDE: Okay, thank you very much. I think
11 that what will be useful to start with, is to have the
12 Midwest ISO do a short presentation on what this proposal is
13 about.

14 I noticed that we've got two different sets of
15 paper here. It looked to me that the second on Market Power
16 Mitigation, would be better to hold until this afternoon,
17 and if you could just present what you have on the other,
18 that would be very helpful, and maybe get this all kicked
19 off. Thank you.

20 MR. KESSLER: Thank you, Laurel. Again, I'm
21 Michael Kessler, on behalf of the Midwest ISO.

22 We prepared just a short overview of what the
23 proposal was, that I'd like to run through, to get our
24 discussions started today.

25 Joe Gardner and Richard Doying will join me in

1 that presentation of the materials. I know you wanted to
2 address pricing issues later in the afternoon, but our
3 initial presentation deals with both the operational and
4 pricing, so --

5 MS. HYDE: That's fine.

6 MR. KESSLER: -- if we can go through the whole
7 thing this morning, at least it will set the background for
8 our discussions.

9 (Slide.)

10 MR. KESSLER: I think everybody should have a
11 handout here, and the first slide really just gives you an
12 overview about the topics we would like to discuss,
13 including the purpose of changes that were presented to the
14 Commission in this docket, an overview of how the proposal
15 will work, the reliability impacts, pricing issues.

16 We'll address the RSG secondary implications of
17 the proposal, the demand response. Dave Patton, Dr. Patton,
18 will address market power mitigation this afternoon, and
19 then, obviously, a discussion period.

20 (Slide.)

21 MR. KESSLER: These were the topics that are at
22 least generally set forth in Attachment B of the Technical
23 Notice, and we tried to incorporate at least a general
24 response to those issues in the presentation materials.

25 (Slide.)

1 MR. KESSLER: Just by way of background, our
2 proposal was initially filed on June 5th of 2006, in Docket
3 ER06-1099.

4 We amended the proposal on June 7th, to specify
5 an effective date, one day after notice was provided to
6 FERC, that necessary software and system and software
7 changes were in place.

8 The original June 5th notice had requested a one-
9 day-after-filing effective date, so that request was
10 superceded by the June 7th notice.

11 We wanted to provide you with an update of the
12 status of those software and systems changes. Delivery is
13 expected of the software patches that are necessary to
14 implement the program, the week of September 25th -- this
15 week.

16 Once it's installed, it will go into testing.
17 The testing is expected to be complete in early November,
18 and, assuming that all of the testing works out as expected,
19 we would expect that the software necessary to implement the
20 ARC proposal, which is the Step One proposal that was filed,
21 would be ready in mid- to the end of November.

22 But, consistent with our June 7th filing, we
23 would still provide the Commission with notice of the final
24 implementation date, following testing.

25 (Slide.)

1 MR. KESSLER: On August 4th, the Commission
2 issued an Order that accepted and suspended our proposed
3 tariff sheets, and established an effective date, either
4 January 8 of 2007, or as such date may be modified in an
5 Order following the Technical Conference, and, of course,
6 directed the Technical Conference.

7 (Slide.)

8 MR. KESSLER: The August 24th Order also
9 requested -- I'm sorry, on August 24th, a Notice was issued,
10 relating to the Technical Conference, and there were two
11 attachments: Attachment A requested certain information be
12 provided by the Midwest ISO.

13 That information was provided on September 15th,
14 and we are also available to try and respond to any
15 questions you may have about that data.

16 Attachment B of the Notice identified the issues
17 that are the subject of the Technical Conference.

18 I'd like to turn it over to Joe Gardner to talk
19 about some of the operational issues relating to the
20 proposed changes, and to respond to some of the questions
21 that were in Attachment B.

22 (Slide.)

23 MR. GARDNER: I do better when I'm standing, so,
24 if that's okay, just to give a little bit of background on
25 why we made the changes, first off, there was some ambiguity

1 in the tariff when offline resources should be deployed in
2 40.2.15.

3 They were -- the current tariff has them, both in
4 Step One of 40.2.15, and Step Three, so we wanted to resolve
5 that ambiguity.

6 We were trying to make sure that we got
7 appropriate pricing during supply shortages, and we wanted
8 to get the ability to clearly lay out in the tariff, that we
9 could use a portion of the operating reserves when we were
10 required to maintain reliability, and to help avoid
11 situations from developing into emergencies.

12 You know, we've learned a lot in the last 18
13 months since the tariff went into effect and the market went
14 into effect, and we have events, not every day, but, you
15 know, periodically, that we really need to be able to try to
16 use the operating reserves in the manner we're presenting
17 here today in order to maintain reliability. That's really
18 what we're after.

19 Basically, I'll try to give a little bit of an
20 overview on what the different steps are. And the steps I'm
21 referring to here, are the ones in the revised tariff.

22 Basically, Step One, we're calling the new
23 adequate ramp capability procedure where we would have the
24 ability to use up to half of the capacity, up to Economic
25 Max, up to Emergency Max, excluding the regulation portion,

1 in order to avoid -- in order to give frequency back or
2 avoid frequency declines.

3 Then we would have a Step Two that could be used
4 for multiple reasons. Step Two would be used the way it
5 currently would be during a shortage like the week of July
6 31st when we start getting into just using all of the
7 capacity, and you're slowly getting into it, and you're
8 getting into an emergency situation or a situation where
9 you're going to have to start using operating reserves for
10 perhaps an extended period of time, in order to avoid
11 emergency procedures such as load-shedding.

12 And so that is, generally speaking, what we're
13 going to try to use Step Two for. Now, it also can be used
14 -- and I think I cover it on the next slide -- but then Step
15 Three is load-shedding, per attachment, which is consistent
16 with our current tariff. We didn't change that at all.

17 (Slide.)

18 Just to give people a little bit of a background
19 on when we refer to dispatch max, Emergency Max, and that
20 sort of thing, we have this little picture.

21 Basically, we have the Emergency Maximum load at
22 the top, and then we have the Economic Maximum limit, and
23 then between that range, are several things:

24 One is the regulation ability of the balancing
25 authority, and, then, separately, is other capacity, which

1 includes the contingency reserves or operating reserves that
2 are there for unit trips, emergency events, other things
3 like that.

4 What we tried to do, is show that half of that is
5 being used in ARC Step One.

6 And Step Two, though we do go into Step Two under
7 A, the reasons we would go onto Step Two, it could be that
8 whole range, could be used, and we'll go into the pricing
9 and that, as well. I think that's the important thing to
10 get off this slide.

11 (Slide.)

12 MR. GARDNER: Basically, Step One -- I'll go
13 into a little more detail for each step -- is to address
14 sudden and substantial gaps between abandoned resources.

15 When we see these things happen, the shift
16 manager in a control room needs to -- believes that we're
17 going to have to have reliability issue if we don't use the
18 operating reserves. They would call the event.

19 We would -- what we're stipulating here -- and we
20 put in the tariff -- is that we would not use that for more
21 than 60 minutes. It's intended for -- just to give us
22 enough time, use the reserves, until we can get other units
23 online.

24 So, something has happened; we're short; it's --
25 we're starting to commit other combustion turbines or other

1 quick-start resources, but it's going to take time to get
2 those online.

3 In that time, we want to use the reserves to --
4 for reliability.

5 When we do release them, we would dispatch in
6 merit order, and they are eligible to set price, and the way
7 we do that, is by substituting for the offer curve, the
8 peaker proxy price that Richard will go into later. Next
9 slide.

10 (Slide.)

11 MR. GARDNER: Again, we use it for no more than
12 60 minutes. We're basically using it because we don't have
13 enough ramp. That's why we call it adequate ramp
14 capability.

15 That could be because we don't have enough ramp
16 on the units that are online, or it could be that we just
17 don't have enough online, and we don't have enough ramp
18 because we don't have enough online.

19 But in either case, we don't have enough to ramp,
20 to pick up and maintain reliability.

21 There are various reasons why this can happen:
22 We can lose several units, none of which are big enough for
23 the control area or balancing authority to call on the
24 reserves themselves; we have several of them happen
25 simultaneously. That's happened.

1 The biggest impact that we see -- and it happens
2 several times a year -- is, we'll get a TLR curtailment by
3 one of the neighboring reliability coordinators.

4 There was one event in July of this last year,
5 where we had a curtailment of 1800 megawatts, and we had 15
6 minutes notice of that, and then we had 1100 megawatts the
7 very next hour, and we had 15 minutes notice of that.

8 So, we had to respond to an 1800-megawatt loss
9 and an 1100-megawatt loss, pretty quickly, and using
10 reserves would have been a much better way of handling the
11 problem. We wouldn't have had to rely on the control area's
12 regulation and have any impact on the frequency of the unit
13 connection.

14 Important to note, is that we're not including
15 offline resources here. When we get into this situation,
16 we're calling on resources as quick as we can, to get back
17 to a reliable state, but, in the interim, until those units
18 can come online, we're using the online operating reserves.

19 We're not proposing in this procedure to use the
20 offline operating reserves.

21 (Slide.)

22 MR. GARDNER: Okay, now going to Step Two,
23 basically, these can have -- Step Two is, we can get to Step
24 Two directly, by skipping Step One, if it's a general
25 shortage, a general maximum generation emergency shortage.

1 Or, we -- the 60-minute timeframe that I talked
2 about in Step One, isn't long enough, we would go into Step
3 Two, or if the amount of generation that we needed, was more
4 than half of the difference between Emergency Max and
5 Economy Max, less regulation.

6 If we needed more, we would have to go to Step
7 Two. The intent of this step is basically to stay similar
8 to the current tariff provisions, in terms of how they were
9 priced, substitute for the offer curve, \$1,000 a megawatt
10 hour.

11 Next slide.

12 (Slide.)

13 MR. GARDNER: All right, we talked about
14 implementable Step One.

15 And in this Step Two, it is also the step where
16 we would call on offline units that were offered in as
17 emergency-only, as well.

18 And when we do release the capacity to the
19 dispatch algorithm, it will be dispatched in merit order, at
20 a set price, with the offer curve substituted for that area
21 of the curve, of a thousand dollars.

22 (Slide.)

23 MR. GARDNER: Just generally speaking, in terms
24 of -- we believe we have -- the ability for us to do this,
25 is consistent with NERC standards. I've listed several of

1 them here that have to do with reliability, coordination,
2 and what reliability coordinators have under NERC standards.
3 I'm not going to read them to you here.

4 (Slide.)

5 MR. GARDNER: And we believe this is -- using ARC
6 for the 60-minute period, is consistent with good utility
7 practice. We're using this capacity for the reasons that
8 it's there.

9 When balancing authorities lose generation now,
10 they call this capacity for that purpose. In the past,
11 before the Midwest ISO's market started up, if they lost a
12 big schedule from a TLR, they would rely on their operating
13 reserves to pick up to replace the schedule.

14 That part, we don't have the mechanism right now,
15 because all the schedules come into the market, the market
16 doesn't have a way right now, without the ARC procedure in
17 place, to use the reserves to replace schedules.

18 So we believe it's consistent with past industry
19 practice and good utility practice, and it's also consistent
20 with NERC standards, in that the NERC standards require
21 replenishment of the reserves in 90 minutes, and we're
22 actually proposing in our procedure, to be no more than 60
23 minutes. I think that's all, and I'll turn it over to
24 Richard to talk about pricing.

25 (Slide.)

1 MR. DOYING: Thanks, Joe. I don't pace as well
2 as Joe, so I'm going to go ahead and stay in my seat.

3 This is a very high-level overview, and it
4 includes some examples in the back, and the examples are
5 actually simplifications that are for illustrative purposes,
6 and I'll highlight where the actual implementation is more
7 complicated and where the simple illustration is more
8 simplistic than what we'll actually be doing.

9 We did provide, in response to the questions that
10 you had sent in, the actual equations that we'll be using to
11 calculate the peaker price, and so you've got all that
12 detail, and we can go through that, as well, if you'd like.

13 The pricing, as Joe indicated, for Step One, when
14 we release that first 50 percent of the range above Econ
15 Max, and below Emergency Max, less the regulation, will be
16 based on a peaker proxy offer price, and actually, it's the
17 higher of that peaker proxy offer, and we'll go into detail
18 on how that's calculated, or the actual offer that's
19 submitted by the generator.

20 And the reason for that higher pricing, is to
21 assure that the prices that are established in the market,
22 that clear in the market during that period, do reflect the
23 value of the reserves that are released.

24 Absent that, when you release the capacity, you
25 could actually have prices fall. That's exactly the wrong

1 price signal and elicits exactly the wrong response when
2 you're out of supply in the market.

3 So, the intent here, again, for Step One pricing,
4 is just to be sure that the segments that we released of the
5 reserves, are priced in a manner that's consistent with the
6 supply scarcity that we're in.

7 That offer will be calculated daily, and it will
8 be calculated based on the historical peaker offers that
9 we've received, "historical," here, being the previous 30
10 operating days. We'll use that to derive a heat rate.
11 We'll apply a current gas price to develop the peaker proxy
12 price, and, again, we'll go into more detail on exactly how
13 that works, in a few pages.

14 And, as Joe indicated, once we've established
15 those new proxy offers for the generators, they will be
16 available within the dispatch system; they'll be dispatched
17 in merit order, and they will be eligible to set LMP.

18 MR. PATTON: Can I make one comment?

19 MR. DOYING: Sure.

20 MR. PATTON: This is David Patton. The other
21 important factor on the higher-of pricing, is that it's
22 likely that some of those reserves that are released, have
23 marginal costs higher than the peaker proxy, in which case,
24 you'd be doing harm to the supplier, to lower their offer
25 and dispatch them at a lower level.

1 You'd also -- to the extent that's true, you want
2 to dispatch in economic order, with the highest-cost
3 dispatched last, and would want to reduce their offer from
4 what they had submitted.

5 MR. MERONEY: Since you brought that up, a quick
6 clarification: When you say "in merit order," is that based
7 on the original price in the offer or the substituted price?

8 MR. DOYING: Based on the substituted price.

9 MR. MERONEY: So, basically, it's the higher-of.

10 MR. DOYING: Right.

11 MR. MERONEY: So that if you have a whole bunch
12 of things you've substituted price for, you're not really
13 differentiating in terms of you're not necessarily
14 dispatching the cheaper offer first?

15 MR. DOYING: Well, you actually end up
16 differentiating. We'll talk about this more, because you
17 have the exact same question in Step Two, where the assumed
18 offer is a thousand dollars.

19 Based on the constraints on the system and the
20 losses on the system, you actually will get a dispatch that
21 does reflect the value of the energy being delivered to
22 where the load actually is, which will be different for
23 every unit, even if it has an identical offer.

24 Mathematically, you could have a case where you
25 have two generators at the exact same substation, with the

1 exact same price, in which case, they would have the same
2 value, merit value, but, otherwise, for --

3 MR. MERONEY: But it's differentiated, not based
4 on the original -- the sort of production cost.

5 MR. DOYING: Correct.

6 MR. MERONEY: It's differentiated --

7 MR. DOYING: Based on the --

8 MR. MERONEY: By the other --

9 MR. DOYING: Yeah, correct.

10 MR. MERONEY: Okay.

11 MR. DOYING: Next slide.

12 (Slide.)

13 MR. DOYING: The peaker proxy offer, this is just
14 a very simplistic example of how that would be worked up.
15 And it represents the total hourly, as-offered production
16 cost, so, importantly, it's not the incremental energy offer
17 of the peaker; it's the all-in dispatch cost of those
18 peakers, so, it includes incremental energy, no-load cost,
19 and startup costs, and that's used to develop that hourly
20 dispatch rate for the peaker, and that's what we use to
21 develop the peaker proxy offer.

22 So just to show you a very simplistic example, if
23 we have a single unit startup cost of \$3,000 for start, no-
24 load of \$750 per hour, incremental energy at \$100 a megawatt
25 hour, and it's 50 megawatts, based on the formula, you can

1 see at the bottom, you derive a peaker proxy offer for that
2 unit of \$175 a megawatt hour.

3 So that's the all-in dispatch cost of that unit
4 for a single hour, and that's the calculation that would be
5 done for all of the units, and then averaged to develop the
6 marketwise peaker proxy price.

7 And, again, the formulas that we provided to you,
8 go into greater gory detail on how that works. One of the
9 cases, for example -- I noted that this example is very
10 simplistic -- you actually, for each unit, would -- don't
11 have a single point estimate for the startup cost, for
12 example.

13 It's a startup cost averaged over the dispatch
14 range of the plant, so it's actually a more complicated
15 calculation for all of the units than looking at single
16 numbers. You're calculating averages over dispatch ranges,
17 and the formulas actually lay out the map behind that.

18 (Slide.)

19 MR. DOYING: Once we derive that total dispatch
20 cost for the unit, we then divide it through by a spot gas
21 price, and that's in order to take that and turn it into a
22 heat rate, and that's the heat rate, then, that's used to
23 develop the new peaker proxy price.

24 So, again, the first step is that we develop an
25 average dispatch price for a unit, dollar per megawatt hour;

1 we divide it through by the fuel cost, and that gives us a
2 heat rate, which we can then apply different gas prices to,
3 to develop the daily peaker proxy price, and the next slide
4 will -- the next few slides will show you what that looks
5 like.

6 (Slide.)

7 MR. DOYING: Before we get to the actual
8 examples, so we've walked through developing the price for a
9 single unit. We do that for every hour of every day, so,
10 each day, we calculate the single-hour offer cost of all the
11 peaking capacity on the system.

12 We calculate a megawatt-weighted average value
13 then, for each hour, and then on a monthly basis, we average
14 all of those up to develop then for the month, a single heat
15 rate that's used for that day.

16 So it's a whole bunch of calculations, but the
17 intent is just to get an average value for those peaker
18 offers. We want to be sure that we don't have -- we're not
19 unduly influenced by any single day's offer.

20 We take a big slice of the system and we
21 calculate it, hourly, over 30 days, and you've got a pretty
22 good distribution, you've got a pretty good average that
23 will come out of that.

24 (Slide.)

25 MR. DOYING: The next slides just walk you

1 through what this looks like, based on some actual
2 calculations, actual numbers. The first one is showing you,
3 for that hypothetical plant we took at \$175 a megawatt hour,
4 just compares that to the actual distribution of peaker
5 offers that we had for the day that we took the sample to do
6 the calculation here.

7 You can see that the calculated price of \$175 a
8 megawatt hour, was more or less in the middle of the range
9 of all the peaker offers, so if this was the peaker proxy
10 offer for that hour, the higher of pricing would mean
11 anybody who had a price lower than that, they would be out,
12 they would get substituted with the proxy offer.

13 Anyone that had a higher price than that in their
14 offer, they would go ahead and be dispatched, based on that
15 higher cost.

16 (Slide.)

17 MR. DOYING: Again, we take that number and we
18 apply it to a daily gas price. We'll talk in more detail
19 about that when we get to the questions that you had sent
20 us.

21 This is just showing you, for an historical
22 period, looking at the Summer of 2005, June through August
23 of 2005, gas price behavior, so we want to make sure that
24 the proxy prices are an average heat rate for the system,
25 but we want to adjust them every day, so they reflect then-

1 current daily gas conditions, because that's what will
2 actually determine the offers on any particular day, will be
3 that day's actual gas price.

4 And you can see that, over that period, they
5 range quite a bit; they range from a low of just above \$6,
6 to a high of a little bit above \$12, so it's a fairly
7 significant range. It's important to be sure that we
8 capture that in the prices.

9 (Slide.)

10 MR. DOYING: The next slide then just shows you
11 what those prices would actually work out to. The heat rate
12 that we're using there, 23.5, that's based on the
13 calculations we did earlier, so that was the peaker proxy
14 heat rate, and this is just showing you that for each day,
15 if we take that and calculate the proxy peaker offer price,
16 using that heat rate and the gas price, you can see how that
17 varies as the gas price varies.

18 Now, one simplification of this table that is not
19 consistent with the actual implementation, is that we will
20 actually calculate that peaker heat rate, every single day,
21 based on the prior 30 days.

22 This is showing a single number for a week
23 period. In reality, that number would vary a little bit
24 every single day.

25 (Slide.)

1 MR. DOYING: Based on the gas prices that we saw,
2 and, assuming that that heat rate doesn't vary, that it
3 stays at 23.5, this slide just gives you then what the daily
4 peaker proxy offer price would be for each day during that
5 period.

6 Not surprisingly, since we use a constant for the
7 heat rate, the shape of the curve here, looks a lot like the
8 gas prices that you saw, but you can see that you do get a
9 distribution, then, based on the gas price range from about
10 \$6 to about \$12, and you get a daily proxy peaker offer from
11 about \$150 to approaching \$300 on the most expensive day in
12 terms of gas prices.

13 (Slide.)

14 MR. DOYING: In Step Two, it's much simpler.
15 Again, consistent with the current tariff, when we release
16 the remaining range above Economic Maximum, excluding
17 regulation, we've now gotten all of the reserves in the
18 market for dispatch, and the price is assumed, in that case,
19 to be a thousand dollars a megawatt hour, and, again, that's
20 the way the current tariff works for that process, as well.

21 So, the change that we're proposing here, is not
22 to Step Two, which is what the tariff currently includes,
23 but it's adding a new Step One, to give us a little bit more
24 flexibility.

25 Again, as in the first case, the units are

1 dispatched in merit order, and, as we discussed earlier, is
2 based on the thousand-dollar assumed offer.

3 (Slide.)

4 MR. DOYING: Some of the questions were aimed at
5 trying to identify the potential RSG impacts and how demand
6 response plays in as well. We expect a secondary benefit to
7 RSG. It's not the primary motivation for proposing the
8 change.

9 The primary motivation is to aid reliability by
10 giving us access, in defined circumstances, for short
11 periods of time, to some of those reserves, and making sure
12 that prices are appropriate during those periods.

13 But there will be a benefit to RSG, and the
14 benefit comes from a couple of different places: One,
15 prices that better reflect supply conditions on the system,
16 will mean that we have fewer units eligible for make-whole
17 payments, and lower make-whole payments to those units.

18 So, having prices reflect actual market
19 conditions, is generally good, and has a benefit in RSG, to
20 the extent that it lowers make-whole payment requirements.

21 It also may -- and this is a "may" we won't know
22 until we have some operational experience -- it may reduce
23 the amount of extra capacity we have to have online, in
24 order to respond to load as it varies throughout the day.

25 You can't commit and have exactly the amount of

1 capacity online that you need for dispatch in every five-
2 minute interval; you're always going to have some extra
3 capacity required, because you just can't commit units fast
4 enough.

5 That head room, so called, to the extent we can
6 reduce the uncertainty around our ability to meet load as it
7 changes, we can reduce the amount of capacity committed,
8 and, again, the units eligible to receive RSG.

9 So, there are benefits to RSG, but, in both
10 cases, they are secondary benefits.

11 (Slide.)

12 MR. DOYING: Another question asked how this
13 would interact with the demand response system in the market
14 currently. The demand response that is available, is, in
15 almost all cases, controlled by the balancing authorities,
16 not under the direct operational control of the Midwest ISO.

17 So this will not have a direct effect on the
18 deployment of that demand response capability. Again, it
19 will have a secondary effect, in that, to the extent prices
20 accurately reflect what's going on in the system, there will
21 be a clear incentive for people to go ahead and take
22 advantage of the demand reduction that they have available
23 on their system.

24 To the extent you don't have demand response,
25 it's typically because the economics don't make sense for

1 the demand response, and getting the prices to reflect
2 what's really going on, is helpful in that regard.

3 And it will likely provide incentives for
4 additional demand-side development within the marketplace.

5 (Slide.)

6 MR. DOYING: The last question addressed market
7 power mitigation, and that's the purpose of the second
8 presentation, but you asked that we hold that for the
9 afternoon, so, I won't go into that.

10 MS. HYDE: We'll see as we go along. It could be
11 that questions come up on that quicker than we think, but at
12 the moment, that sounded like a good plan.

13 I think that in terms of questions and
14 discussion, this will be interesting. It could be that
15 we'll finish earlier than we thought, you know. A lot of
16 this is heading right for the questions we were going for,
17 so, anyway, I think, given that we've made it through the
18 whole discussion, it would be probably most beneficial to go
19 through it section-by-section, as we kind of already set it
20 out in our minds.

21 So, as we talk through some of this, I think
22 we'll start out -- I want to ask one question first, just a
23 clarifying question.

24 In several places in your filing, you said you be
25 willing to make changes, et cetera. Am I correct in

1 assuming that there's no additional filing coming in, that
2 that's just a willingness, should the Commission choose to
3 order you to make some of the changes that we saw in the
4 answer?

5 MR. DOYING: I believe that we have one
6 clarifying change that we need to make, based on the
7 questions you identified, Commission Staff identified, to an
8 erroneous citation to the Gas Price Index that we had used.

9 MS. HYDE: Okay.

10 MR. DOYING: And we will have to make a revised
11 filing to identify the appropriate source for that gas
12 price.

13 MS. HYDE: Okay.

14 MR. DOYING: Other than that, I don't believe we
15 had any planned additional changes.

16 MS. HYDE: Okay.

17 MR. KESSLER: I just want to clarify that there
18 were a number of other issues that were raised in some of
19 the interventions that we addressed in our answer, where we
20 had indicated that we would be certainly willing to add
21 clarifications to the tariff to reflect those -- I think,
22 the Gas Price Index or something that came up subsequent to
23 that.

24 But we still stand ready to incorporate the
25 changes that we identified in the answer, into the tariff

1 proceedings. We have not yet prepared an additional filing.

2 MS. HYDE: Okay.

3 MR. KESSLER: Pending the outcome of this
4 conference and the Commission's Order.

5 MS. HYDE: Okay.

6 MR. KESSLER: We, I guess, assumed that that
7 would be in the context of a compliance filing.

8 MS. HYDE: That's fine. Okay, and now I wanted
9 to turn it over to Lloyd Hull, who will ask our first set of
10 questions. I suspect we'll be pulling up some of your
11 slides again. They're definitely helpful on these items.

12 MR. HULL: Good morning, everyone. Other than
13 the items that you mentioned in your presentation, what were
14 some of the concerns that led you to propose this revision?

15 MR. GARDNER: Some of the concerns?

16 MR. HULL: Yeah.

17 MR. GARDNER: Basically, as we started market
18 operations in April of 05, and we learned about some of the
19 things that would happen simultaneous, to us. I covered a
20 couple of them.

21 In terms of -- loss of large schedules, is the
22 biggest thing that happens. And when those happen, we get
23 very little warning, and we respond as quickly as we can,
24 but we have a negative effect on frequency when those occur,
25 until we can get the units online to replace the loss of the

1 schedules.

2 MR. PATTON: You're talking about imports, right?

3 MR. GARDNER: Imports, right.

4 Now, a second thing that happens, is, we -- the
5 first one was, generally speaking, caused by TLRs by other
6 reliability coordinators like IESO Ontario, or, you know,
7 Southwest Power Pool or TVA or somebody else.

8 The second thing that can occur, is, we -- market
9 participants change schedules with 20 minutes. Basically,
10 we get 20 minutes' notice of that, by the time they're all
11 accepted by everybody.

12 And that can occur sometimes at the exact wrong
13 time, like evening peak loads coming in, and the schedules
14 go away, so we simultaneously, with very little notice at
15 the same time load is rising quickly, lose schedules or
16 imports.

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1 MR. GARDNER: We have some significant pumping
2 loads on the system and those can -- either the generators
3 themselves can go off very quickly or the pumps can come on
4 very quickly simultaneous with other things that happen that
5 cause us to have the detrimental effect on frequency. Or
6 the reserve sharing groups themselves they can lose units
7 that don't require them to implement their own operating
8 reserves. They just rely on the market to replace it. If
9 several of those happen simultaneously or if that occurs
10 simultaneous with some of the other issues I talked about,
11 we can have a negative effect on frequency.

12 So that's caused us to, being good operators, we
13 tried to make sure that we don't have a detrimental effect
14 on reliability. We can't carry 3000 megawatts of head room
15 just in case we lose 3000 megawatts of input. So we don't
16 do that. But we do have a buffer, which is why we would
17 have a positive RSG impact. That we do carry a buffer to
18 try to take care of some of the things that happen. It's
19 not large enough to take care of the larger things and so we
20 just believe we -- and the tariff was silent on how we could
21 actually use the reserves for this kind of purpose and we
22 just felt it was better to make a filing, make it clear what
23 we were going to use it for and have access and have the
24 appropriate pricing when we did.

25 MR. MERONEY: Have or could you quantify how

1 frequently some of these things occur because some of the
2 things you've listed are -- granted that they may not be
3 just sort of totality of your reason -- sound pretty
4 specific. I mean have you made any attempt or could we just
5 informally sort of guess how frequently this would happen?

6 MR. GARDNER: Sure. I'm going to say somewhere
7 in the range of once a month to twice a month we'll have a
8 fairly large change in resources or demand that would cause
9 us to have to take some action.

10 MR. MERONEY: That last 15 minutes?

11 MR. GARDNER: Yeah, 30 minutes maybe most of the
12 time.

13 MS. HYDE: Joe, about how big is the buffer have?

14 MR. GARDNER: It depends on the time of the day.
15 You know, when loads ramping up, our buffer is a little
16 larger because you have to have enough to ramp along with
17 the load increase. Across the peak of the day when load's
18 kind of flat, generally speaking, it's in the order of
19 700,000 megawatts. But it definitely changes as the time of
20 day changes.

21 MR. HULL: Anybody else have anything they want
22 to say?

23 (No response.)

24 MR. HULL: Okay, just a point of clarification, I
25 know on your presentation you called Step 1 ARC.

1 MR. GARDNER: Yeah.

2 MR. HULL: And other times it appears "inclusive
3 Steps 1 through 3." Is Step 1 ARC only?

4 MR. GARDNER: Yes. I apologize if we were not
5 clear about that.

6 MS. HYDE: It was a problem that showed up in
7 interventions as well. So if everybody could think of ARC
8 as Step 1 and write on ARC as Step 1 and Steps 2 and 3 we
9 were calling shortage condition, other shortage conditions.
10 I don't know if there's a better label.

11 MR. DOYING: In the presentation I think we
12 actually called that emergency procedures for intervention.

13 MS. HYDE: We'll have a question about that in a
14 little bit.

15 MR. DOYING: But it is the sink. The current
16 tariff provides for Step 2 currently and ARC is the revision
17 that provides us some additional flexibility in that Step 1.

18 MR. HULL: Okay. It just wasn't clear in the
19 original filing and we were getting confused, and I think
20 the intervenors were getting it confused.

21 Joe here is going to be handing out -- these are
22 copies of your exhibits.

23 (Handing out documents.)

24 MR. MERONEY: Joe, just to follow-up on this
25 little bit, when you've had these events, what else do you

1 do? Do you simply call in generation as quickly as you,
2 bring it on and the frequency issues that you've seen hasn't
3 been enough to take any further steps, so you haven't
4 actually in these conditions made the use of the economic
5 max.

6 MR. GARDNER: Essentially, what we're doing,
7 frequency does go down and we continue to send out EDS
8 solutions. Essentially, though, what we're doing is we're
9 giving the EDS solutions that are deficient. We're sending
10 out base points to the balancing authorities and NSIs to the
11 balancing authorities that cannot be met with the normal
12 dispatch range of the units. What ends up happenings on
13 their side is their ace suffers and their ace goes negative
14 and they end up using -- to the extent they can, they end up
15 using their regulation to meet that difference. Depending
16 on the severity of the issue, depends on whether the
17 frequency suffers or not.

18 MR. MERONEY: So it basically goes back to the
19 balancing and the manage of the resources.

20 MR. GARDNER: That's true. But generally
21 speaking, they don't have enough in a lot of the events that
22 we have to really balance and they do have control
23 performance fixed on that period.

24 MR. MERONEY: Okay.

25 MR. HULL: Everyone has these I hope. On Exhibit

1 2B, as we were going through this, we thought it would be a
2 good idea -- there's some calculations in these headings and
3 I think it would be good just to go through and briefly
4 explain the definition of each heading there in the
5 highlighted and non-highlighted areas. This right here.

6 MR. GARDNER: Okay.

7 MR. HULL: Okay?

8 MR. KESSLER: Can I just ask you a question about
9 these exhibits? Were these a single month that were just
10 pulled out or a subset of data that was pulled out as
11 complete set of data that was provided?

12 MR. HULL: This is just a single page of it.

13 MR. KESSLER: Thank you.

14 MR. GARDNER: Which one do you want me to do
15 first? Do you care?

16 MR. HULL: Do the non-highlighted ones -- you
17 know, the average emergency max of emergency units and then
18 go across and explain the calculation there and maybe the
19 corresponding highlighted. On one thing you have emergency
20 maximum and then you have an average emergency maximum. And
21 then, as you go on across the page, there's some
22 calculations in there, and just quickly go through that.

23 MR. GARDNER: First of all, I'm going to go over
24 Exhibit 2A first.

25 MR. HULL: 2B.

1 MR. GARDNER: I'd like to go over Exhibit 2B
2 first. Do you want me to do 2B?

3 MR. HULL: Go ahead and do 2A.

4 MR. GARDNER: This is basically all the offered
5 units, not just the committed units. So that's the
6 distinguishing thing between 2A and 2B is 2A is all the
7 offered units. 2B is the committed units.

8 The first column, Average Emergency Max of All
9 Emergency Units, basically, any unit that was offered to us
10 as emergency only. We added up all the offers of the high
11 emergency limit and that's what's presented. The second
12 column, Average Emergency Max of Non-Emergency Unit, is any
13 unit that was offered not emergency. Then we added up the
14 emergency max of all the offered.

15 The third column, Average Economic Max, is the
16 units that were offered non-emergency, the sum of the
17 economic maximums. The fourth column which it says "Average
18 Emergency Max Minus Economic Max" should be Column 2 minus
19 Column 3 or the average emergency max of the non-emergency
20 units minus the average economic max of the non-emergency
21 units of all the offered units.

22 The next column says for the units that were
23 offered non-emergency this is the amount of spin self that
24 they told they were going to carry on that unit. That's a
25 part of the offer they can give us is how much spinning

1 they're going to carry on that unit. That's just raw data,
2 the average of that. The average rig up is the same thing
3 in terms of all the offers. We averaged what regulation
4 up-room they told us they were going to carry on all those
5 units and the average reg down is amount of regulation down
6 that the offers indicated they were going to carry on all
7 those units.

8 VOICE: It's the reg up and the reg down. Is
9 that for all emergency units.

10 MR. GARDNER: Not emergency. It should be non-
11 emergency units there,

12 MS. HYDE: And when it says "average," it's the
13 average across the hours, but the sum across the units?

14 MR. GARDNER: Yes.

15 MS. HYDE: Thank you.

16 MR. GARDNER: That is your operating reserve.
17 Here's what we did. You gave a list of data you asked for
18 that I believe, if I remember right, the list said
19 "operating reserve." And so we said how are we going to do
20 that and we thought it made sense to give you what we gave
21 you because we don't have any other number. Okay. We don't
22 have a specific number called "operating reserves" in the
23 offers. So we tried to get as close as we could with the
24 data we had.

25 MR. PATTON: But that number doesn't take out

1 reg-up, does it?

2 MR. GARDNER: It does in the next one, but not in
3 this one. In Exhibit 2A it does not take out reg-up I don't
4 believe.

5 MR. PATTON: Okay.

6 MR. HULL: 2B.

7 MR. GARDNER: The difference now in 2B is these
8 are only committed units. When we get to the column that
9 talks about operating reserve, I think it's more indicative
10 of what would be available for Step 1 or ARC on a typical
11 basis.

12 MR. PATTON: Does it include gas turbines?

13 MR. GARDNER: No.

14 MR. PATTON: Okay.

15 MR. GARDNER: Offline. Online, yes. Offline,
16 no. Okay. Basically, the first column is the same thing.
17 It's the average of the emergency maximum of emergency
18 units. And then of all the units that were committed and
19 that were non-emergency, we added up the emergency maximums
20 and that's the next column, average of emergency maximum
21 non-emergency units. Then we add for the same committed
22 units the average of the economic maximum and then we
23 subtracted the two -- I'm sorry. I went too quick. Then we
24 took the emergency max minus -- it says "dispatch max," but
25 it really should say economic max since that third column

1 says "economic max" and add it in the emergency. And so we
2 gave you a number that basically indicated, okay, of the
3 online units this is how much emergency max there was. This
4 is how much it -- and the difference between emergency max
5 and economic max on the online units is this much, and we
6 added the AME to that and gave you a column because that was
7 a close as we could come to what you were asking for in
8 terms of operating reserve.

9 MR. MERONEY: So it should be AME would be the
10 number in column 1?

11 MR. GARDNER: Yes, it should be.

12 MR. MERONEY: So that should equal column 3 minus
13 column 2 plus column 1?

14 MR. GARDNER: Yes. I think it should. I haven't
15 done the math, but it doesn't?

16 MR. MERONEY: I don't think so.

17 MR. GARDNER: It maybe the averaging effect
18 that's causing it to be thrown off.

19 MR. MERONEY: That's the only thing I could think
20 of.

21 MR. GARDNER: Yeah.

22 MR. MERONEY: I don't know.

23 MR. GARDNER: The next column is emergency max
24 minus the dispatch max minus the regulation up. So
25 basically, this is indicative of, on that chart, the pink

1 area and the yellow area. And then the average of the
2 reg=up is that red area and then the reg-down is the bottom
3 red area. I think the key number out of all of this is the
4 column that's labeled "Average Emergency Maximized Dispatch
5 Maximum Reg-Up," which is the one, two, three, four, fifth
6 column of numbers is the key column.

7 MR. HULL: That's the pink and yellow on your bar
8 chart there?

9 MR. GARDNER: Right. So what we would have
10 access to is half. In Step 1 or ARC we'd have access to
11 half of that.

12 MR. HULL: Okay. All right.

13 MR. PATTON: Can I ask a clarifying question so
14 we minimize any confusion? If the emergency units are
15 online, is this largely -- the emergency units are mostly
16 gas turbines. Right?

17 MR. GARDNER: Yes.

18 MR. PATTON: If they're online producing energy,
19 then they're no longer reserves, are they?

20 MR. GARDNER: Right.

21 MR. PATTON: So maybe it's column 5, but taking
22 out the emergency units that you show because they're
23 already running?

24 MR. GARDNER: I may have to check on that, David.
25 I don't know.

1 MR. PATTON: Okay.

2 MR. HULL: And I think David just mentioned,
3 because I had a note here, the high emergency units are
4 quick-start, offline resources. Right, more than likely?

5 MR. GARDNER: More than likely, but we don't have
6 a offer mode called "operating reserves" and so when we
7 started up the market -- we talked to David about it and we
8 told the market participants that if you're -- so that we
9 don't commit a unit that's offline that you're counting on
10 operating reserves, put that unit in emergency only mode so
11 our software won't automatically pick it up as if it's
12 available for normal use since you're using it for operating
13 reserves. So just to clarify what your question was.

14 MR. HULL: Okay. But it's not something that's
15 going to take 14 hours to start-up then?

16 MR. GARDNER: No. Not generally speaking, no.

17 MR. HULL: Okay. Just to walk us through this
18 again, you have one there that's highlighted that says
19 "August 2005." The row is highlighted. It says "August
20 2005" on it.

21 MR. KESSLER: October 2005? October?

22 MS. HYDE: 8 2005.

23 MR. HULL: One of the 2Bs, yeah. Take us through
24 this real quickly and explain how ARC would work.

25 MR. GARDNER: Okay, the only important number for

1 ARC purposes is the fifth column titled "Average Emergency
2 Maximized Dispatch Minus Reg-Up" and that is hour 16th, the
3 highlighted row, 3936 megawatts. What would happen -- and
4 this is an average of all of the hour 16s, but assume this
5 is one day for a second and we have 3936 megawatts and we
6 needed to institute Step 1 or ARC. We would call on the
7 procedure. We would arm the dispatch software by hitting a
8 switch that basically said you now have access -- telling
9 the dispatch software, in effect, you have access to half of
10 the 3936 megawatts.

11 MR. HULL: Roughly, 2000 megawatts?

12 MR. GARDNER: Roughly, 2000 megawatts. Each
13 unit, halfway up, on each unit, on a unit-by-unit basis, you
14 can now raise that unit up that many megawatts. And we also
15 want to hit the switch as substitute for the portion of the
16 curve between the dispatch max and that 50 percent point,
17 the peaker up, the peaker proxy price for the offer that
18 they've made. And the dispatch software will automatically
19 then just dispatch the units as if their maximums had always
20 been that higher level with a new offer in them.

21 MR. HULL: Okay.

22 MR. MERONEY: Joe, will all those offers actually
23 be available to the dispatch, not ramp constrained at that
24 point?

25 MR. GARDNER: It will still honor the ramp

1 limits.

2 MR. MERONEY: But you still have to honor the
3 ramp.

4 MR. GARDNER: We'll still honor the ramps.

5 MR. MERONEY: Does that really limit the amount
6 that you have?

7 MR. GARDNER: It limits it in each five-minute
8 period, yes. But it gives access -- you have to remember
9 that when we're in this mode every unit like -- not always,
10 but likely -- you know, 400 units, maybe 350 units are at
11 dispatch max and they've got reserves on them. And so they
12 could all ramp some. So when we hit the switch, we do gain
13 access to a lot of capacity.

14 MR. MERONEY: Does this relate a little bit to
15 the kinds of conditions we were talking about before where,
16 if it occurs kind of in the middle of the day, in the
17 afternoon, things may be more likely to be at maximum by the
18 ramp constraint and it seems to, by what you were saying
19 before, be less of a ramping issue in the morning when a
20 number of those units would be already kind of limited by
21 ramp. They'd be going up anyway or something like that.

22 MR. GARDNER: These events can happen different
23 times of the day. Sunday evenings tend to be the higher
24 percentage, believe it or not, of the types of events that
25 we have. And the main reason for that is that's the

1 fastest, shortest load growth period. It's a very steep
2 ramp increase and we sometimes run into an issue on Sunday
3 evenings, especially if any of the other things that I
4 talked about happen at the same time. But it can occur any
5 time during the day.

6 MR. MERONEY: It sounds like you've made a
7 perfectly reasonable -- you're banking on having a fair
8 amount that are essentially sitting at the dispatch max so
9 that this procedure will then release within the ramp
10 constraints capacity that you right now don't have access?

11 MR. GARDNER: That's right.

12 MS. HYDE: I'm not sure if this got asked before,
13 but you said they go in -- the software treats it as going
14 in at the higher the peaker proxy or the offer. Now looking
15 at it from an efficiency point of view, you'd want your
16 cheaper ones, the ones that actually have lower costs that
17 are under the peaker proxy rate going on first, I would
18 think. So does the software take that into account? It
19 doesn't?

20 MR. DOYING: From an efficiency perspective, I
21 think what you're looking for is the lowest production cost.

22 MS. HYDE: Yes.

23 MR. DOYING: And that's production cost that is
24 cleared in our market, and from that perspective the actual
25 production cost of a unit meaning their short-term fuel and

1 variable operation costs isn't really relevant. It's their
2 offer to us. So we are minimizing production costs by
3 dispatching them in merit order irrespective of what their
4 actual fuel costs are, which we don't know for any unit
5 anyway.

6 MS. HYDE: But you are dispatching them in terms
7 of below the proxy. I know they're going to get paid the
8 proxy and the proxy is there set the price, but the
9 dispatch, when you peak that, is that offer or is it as if
10 they're all equal?

11 MR. DOYING: As if they're at the peaker proxy
12 price. If you tried to reflect the actual fuel cost,
13 assuming that that's what they had offered for that segment,
14 we could actually end up with dispatch that was inconsistent
15 with the prices that we saw because the LMP prices that are
16 established are going to be based on that proxy price. So
17 if we're dispatching on a set of prices that is not
18 consistent with the actual prices that we're solving for, we
19 have the likelihood of having dispatch that's inconsistent
20 with the pricing on the system.

21 MR. MERONEY: Yes, there's a conflict there
22 between the requirement of consistent LMPs with the
23 essential dispatch frequently working them. Doesn't that
24 mean that you -- had you been dispatching on the offered
25 cost you would unquestionably dispatch a \$20 call plan

1 before a \$65 one if the proxy is like 175 now they're
2 treated equally.

3 MR. DOYING: An important thing to remember is
4 we're trying to price the value of the reserves that we're
5 releasing, not the variable production cost and both of
6 those units have an equal contribution to the reliability of
7 the system when they're carrying reserves and that's the
8 value we're trying to capture with the dispatch and with the
9 production cost minimization that's inherent in the UVS
10 solution. So fuel cost is not relevant to the economic
11 efficiency of the outcome. It's the value of the segments
12 released and that's sort of the notion behind using the
13 peaker proxy or the thousand dollar level is that what we're
14 trying to capture is the value of the reliability associated
15 with those reserve segments that are being released for
16 energy production purposes.

17 MR. MERONEY: Essentially, you're stepping in and
18 having some proxy represent what the reliability opportunity
19 cost is?

20 MR. DOYING: The reliability opportunity cost.

21 MR. PATTON: What you don't want to do is have
22 the reserve segments displace non-reserve segments that were
23 previously being dispatched because it's more costly to
24 dispatch the reserves even if their offer price is
25 technically lower than a non-reserve segment. Where I think

1 you guys are having some question is what if you're looking
2 at two reserve segments and they have different offer costs,
3 then if I'm choosing between dispatching this reserve
4 segment or that reserve segment it make sense to try to
5 dispatch the cheaper one, but that's probably secondary to
6 ensuring that you structure it in a way that resist
7 dispatching the reserve even once you've released it and
8 still try to fully utilize the non-reserves.

9 MR. MERONEY: One more thing on these exhibits
10 here. Exhibit 2A, for the month of April 2005, 0 through 23
11 and several other instances the economic maximums are higher
12 than the emergency maximums. Can you explain that? If you
13 go through the map there, it doesn't add up. Is this an
14 average thing?

15 MR. GARDNER: I don't know. The only thing I
16 could do is ask the people that did the query and get back
17 to you I think.

18 MR. MERONEY: That's all we were trying to ask at
19 this point. That didn't seem like it could be average.

20 MR. GARDNER: Right.

21 MR. MERONEY: Just in terms of your looking,
22 after just looking at things, I would also go back and check
23 where we were before on the commitment units because my
24 fairly quick said that the spinning reserve number tallies
25 exactly with the summation across the rows and subtraction

1 and so on, whereas the operating one didn't and so that
2 seemed a little strange, worth a second look.

3 MR. GARDNER: Okay.

4 MR. HULL: Any other questions, comments on these
5 exhibits?

6 MR. GARDNER: If we find an issue, we just
7 resubmit a new -- do you want us to just e-mail it to you?

8 MR. GREENFIELD: There probably should be a more
9 formal submission so that the record has something on it.

10 MR. KESSLER: We'll give a supplement data
11 response.

12 MR. HULL: Okay, Jay, you're probably the one to
13 do this. Can you go through MISO's current requirements or
14 practices for determining their reserves, the operating, the
15 spinning, supplemental regulation up and down?

16 MR. PATTON: It's actually very easy. We don't.

17 (Laughter.)

18 MR. PATTON: Currently, until we have the
19 ancillary services markets in place the balancing
20 authorities are required to carry their operating reserves
21 in responsible to ensure that they have their operating
22 reserves. The way they do that is by submitting to us
23 economic maximum limits that when we honor them give them
24 the room above that to carry their reserves. So if they
25 only at one unit and they had a 100-megawatt operating

1 reserve obligation and they choose to carry that all online,
2 they would make sure that the economic maximum that was
3 submitted to us was 100 megawatts lower than the top end of
4 where they would say the reserves were being carried and we
5 would honor that and they would then have adequate reserves.

6 MR. HULL: Okay. Each balancing authority within
7 their control area.

8 MR. PATTON: Some balancing authorities carry
9 their reserves in their head room below economic maximum,
10 and if that gets eaten up, presumably, they start units to
11 try to restore it.

12 MR. GARDNER: What David's saying is, let's say
13 it was 100 megawatts in my example, they may only put 50
14 megawatts here and count on the fact that we would be within
15 50 megawatts of economic max. If we do, they would have to
16 bring another unit on to make that back up. But it's their
17 responsibility to do that. We don't take action to do that
18 for them.

19 MR. MERONEY: Do they tell you ahead of time what
20 units they would start up or do they tell you when they do
21 that? Do you get notified anywhere in that process?

22 MR. GARDNER: Generally, we get told that a
23 unit's coming online, yes.

24 MR. MERONEY: Is there an obligation for them to
25 tell you that?

1 MR. GARDNER: There's an obligation to tell us
2 when a unit is coming online, yes.

3 MR. MERONEY: In your example, you had them
4 basically carry a hundred, but they just carried 50 there
5 and you basically said, assuming you're not going to get
6 close and if you get close then they'll start something else
7 up. They don't need to tell you -- I guess I'm a little
8 unclear. What do you know ahead of time about where the
9 reserves are actually being carried with respect to what
10 units in a balancing area.

11 MR. GARDNER: They have in their offer curve a
12 value that they say they're carrying their spin from.
13 That's not always updated, though, by every market
14 participant. So we really don't rely on that. We look at
15 it in total. Each balancing authority sends us their
16 operating reserve requirement and sends up, in real time,
17 the amount of operating reserves they're carrying and the
18 reliability coordinators are responsible for monitoring
19 those two things -- make sure that their operating reserves
20 are greater than their operating reserve for quantity.
21 That's separate, though, from the dispatch algorithm. So
22 we're monitoring that as the reliability coordinator, but
23 the dispatch algorithm itself is not doing anything with
24 that information.

25 MR. MERONEY: I think you did. Essentially, if

1 you're just looking at the dispatch and the offerer and the
2 EDS and so on, you don't necessarily see everything that
3 you'd see on the RC side.

4 MR. GARDNER: Right. The dispatch algorithm will
5 dispatch the unit up to maximum regardless of what else is
6 going on, regardless of whether -- if they've gone to a
7 maximum that was too high such that if we dispatched from
8 that high they would be short of their reserves, the
9 dispatch algorithm would do that. It would dispatch them
10 up. And we're relying on them to manage those limits.

11 MR. DOYING: Importantly, Joe mentioned briefly
12 is the ancillary services markets are implemented then, in
13 fact, that all will be represented explicitly as part of the
14 offer. There will be new offer parameters whereby they will
15 tell us exactly where they have the ability to try to
16 reserve and we'll instruct where the reserve should be carried,
17 to the extent they're not self-scheduled. But it will be
18 much more explicit in terms of the information that we have.

19 MS. HYDE: When do you anticipate the ancillary
20 services market?

21 MR. GARDNER: Well, you know, the current
22 schedule was a filing to you December 1st I think or so with
23 the implementation.

24 MR. KESSLER: Right now the implementation is
25 anticipated between end of third quarter of 2007 to first

1 quarter 2008, depending on the outcome of the proof of
2 concept studies that are underway.

3 MS. HYDE: Okay, thank you.

4 MR. MERONEY: Just to follow up the point that
5 you made before, Joe, the spinning reserves numbers that we
6 have are numbers that basically come out of the dispatch
7 system. Right?

8 MR. GARDNER: The spinning reserve numbers?

9 MR. MERONEY: That are on the committed units,
10 for example. When you explained the hour 16 number, you
11 pointed to that number as the key number and that's what you
12 would see in the dispatch in terms of economic maximum,
13 emergency maximum and the emergency units. Right?

14 MR. GARDNER: That's right.

15 MR. MERONEY: So that came out of the dispatch
16 system so that in your example where you had 50 megawatts,
17 you would see 50 megawatts here?

18 MR. GARDNER: That's right.

19 MR. MERONEY: Okay.

20 MR. HULL: Several times in the filings and in
21 the tariffs there is a high emergency range, a high
22 emergency dispatch range. Are they interchangeable or
23 define the term?

24 MR. GARDNER: They should be interchangeable. I
25 don't know why there would be a differentiation between

1 those two terms. Sometimes we use high economic limit.
2 Sometimes we use dispatch limit, too. So we interchange
3 those two terms as well, but the two terms you said were
4 high emergency limit and high emergency dispatch limit?

5 MR. HULL: High emergency range, high emergency
6 dispatch range and they were stated --

7 MR. GARDNER: If you could point me to the tariff
8 I could perhaps --

9 MS. HYDE: I know that the old tariff language
10 Step 1 had at least one of those terms in it.

11 (Pause.)

12 MR. DOYING: While Joe is looking for that
13 language, I will say there are places like that we've
14 discovered. When we filed the original tariff, we had
15 terminology we are using in how it says "vendor started
16 delivering the system" using slightly different words for
17 things that are actual offer templates. You end up with
18 different words meaning the same thing.

19 MR. GARDNER: Let me just be clear. I'm talking
20 about Section 40.2.15 original Step 1.

21 MS. HYDE: That's on Sheet 267.01. That's where
22 I just found it -- at least one place.

23 MR. GARDNER: I think that's right.

24 MS. HYDE: Towards the bottom?

25 MR. GARDNER: And the words say "the transmission

1 provider will either (i) employ the emergency range that
2 determine," is that the one we're talking about?

3 MS. HYDE: Yes.

4 MR. GARDNER: Okay, when we talk about high
5 emergency range in that case, it's a little bit different
6 and what it would be is it's the amount -- the yellow and
7 the pink excluding the amount of reserves they told us
8 they're carrying on that unit because in this Step 1 you use
9 the offer -- and this is the old procedure -- you'd use
10 their offer first that they'd submitted for that portion.
11 And then in Step 2, you go into their operating reserves and
12 you substitute a thousand dollars. Okay. I don't have a
13 picture of it. What you have to do is imagine it. That's
14 why it says "includes contingency reserves." It's the same
15 example where we had 50 megawatts between the economic max
16 and emergency max and they said they were carrying 25
17 megawatts of operating reserves on that unit and no
18 regulation make it easier. Then the high emergency range
19 under that provision would have been 25 megawatts. That's
20 correct.

21 MR. HULL: And the high emergency dispatch range
22 is from eco max to high emergency max?

23 MR. DOYING: Do you have the tariff citation for
24 that one as well so we can get the context?

25 MS. HYDE: I don't think so.

1 MR. HULL: No, I don't think so.

2 MR. DOYING: If you can locate it, we can
3 certainly add that to the data supplemental.

4 MS. HYDE: Those sorts of things are what tripped
5 us off an awful lot because I think had terms that we hadn't
6 -- and they weren't always defined in the tariff either, and
7 some of them were disappearing, but we still wanted to know
8 how things were changing.

9 MR. DOYING: Hopefully, with the new filing the
10 terminology was all very consistent and used words like econ
11 max, emergency max.

12 MR. HULL: The operating reserves that the yellow
13 and pink area on that bar, isn't it? Is that what you call
14 an operating reserve?

15 MR. GARDNER: It includes the operating reserve.
16 It could be more than that.

17 MR. HULL: Could you define that, what all is
18 included in that range?

19 MR. GARDNER: I can't say anything other than the
20 market participant has given us an economic maximum lower
21 than their emergency maximum and generally speaking, they
22 carry a portion of their operating reserves in that range.
23 But that number can be bigger -- the difference between
24 those two can be bigger than their operating reserves.

25 MR. MERONEY: It could be smaller, too.

1 MR. GARDNER: It could be smaller too, yes.

2 MR. MERONEY: Okay.

3 MR. HULL: On page 8 of the July 11th answer, did
4 you state you would be willing to amend the proposal to
5 specify that portion of the operating reserves would be
6 returned to the market participant upon the occurrence of a
7 reserve sharing or DCS event. Are you planning on making
8 that modification?

9 MR. GARDNER: Yes.

10 MR. HULL: Okay.

11 MR. GARDNER: That was one of the ones we're
12 committed to.

13 MR. HULL: What's the process for returning those
14 megawatts?

15 MR. GARDNER: What we would do is the dispatch
16 software, if that participant had an event that they needed
17 it, we would turn off the ARC switch for that area.

18 MR. HULL: For that balancing authority.

19 MR. GARDNER: For that balancing authority.

20 MR. HULL: How is that going to affect your
21 process for carrying out shortage procedures?

22 MR. GARDNER: It would shift. The amount that we
23 had been requesting from them to the other balancing
24 authority units is what the result would be.

25 MR. HULL: Spread the pain?

1 MR. GARDNER: Yes, because the dispatch for that
2 balancing authority would see the high limits, which had
3 been up here, drop back and it would have to use the range
4 in the other areas.

5 MR. HULL: Anything else?

6 (No response.)

7 MR. HULL: This is a general question. Will the
8 Midwest ISO be able to maintain the required amount of
9 reserves when ARC is invoked in these site standards. I
10 think you pretty much did that with the presentation, but
11 you'll be able to carry the required reserves to meet the
12 standards?

13 MR. GARDNER: Right. Well, we'll be using the
14 reserves for this short period of time similar to what they
15 were used for historically and similar to how they're even
16 used today when units are lost. We'll be deploying them and
17 like I indicated we'll be replenishing them within the
18 timeframe that the reliability standards require.

19 MR. HULL: Thank you.

20 MS. HYDE: Does anyone else have any questions on
21 the mechanics of the process that we've been talking about
22 so far this morning?

23 MR. HEGEDUS: I guess I'm a little confused about
24 the relationship between contingency reserves as we have
25 them today and the additional reserves that you're getting

1 here. The contingency reserves I presume are already
2 available to you to help you out when you need ramp or why
3 are you shaking your head no?

4 MR. GARDNER: They are not available to us under
5 the current tariff other than through the existing 40.2.15,
6 which we try to modify for this purpose to give us access
7 during these types of events.

8 MR. HEGEDUS: Are those existing contingency
9 reserves already -- those are already being paid for, I
10 presume, under the OITT?

11 MR. GARDNER: I don't know if we want to get into
12 this or not. You guys can tell me, but basically -- okay,
13 if I go into things you don't want me to, let me know. But
14 the existing balancing authorities all have their own
15 ancillary services tariff schedules. They're still on file
16 with the Commission for Schedules 5 and 6, and the Midwest
17 ISO tariff points to those schedules but each balancing
18 authority has their own tariff schedules for operating
19 reserves.

20 MR. HEGEDUS: Those operating reserves are paid
21 for via those ancillary services schedules?

22 MR. GARDNER: Capacity.

23 MR. HEGEDUS: Right.

24 MR. GARDNER: Yes, customers would pay under
25 those schedules. Right.

1 MR. HEGEDUS: Would this be an additional payment
2 if they were called upon under 40.2.15?

3 MR. GARDNER: What would happen in this case when
4 we implemented it is we would implement the dispatch
5 software with high limits. We would set the LMPs
6 appropriately after we substituted for the peak proxy if it
7 was higher than the original offer and the generators would
8 get paid through the market for the fact that they generated
9 that much more at the LMP third level. That's what would
10 happen. Does that make sense?

11 MR. HEGEDUS: I'm not sure. Would the
12 contingency reserves come in now? Is that what that says?

13 MR. GARDNER: Step 2 -- what I was trying to show
14 there was that Step 2 we had access to both the pink and the
15 yellow. And in Step 1, we only had access to the pink.

16 MR. MERONEY: If you were to use contingency
17 reserves under the current tariff, what would you have to
18 do? Would have to invoke Step 1 under 40.2.15? Is that
19 what you have to do?

20 MR. GARDNER: We could invoke Step 1. No, to get
21 to contingency reserves, we'd have to invoke Step 2 under
22 the existing 40.2.15.

23 MR. MERONEY: Step 1 would just get you to the
24 portion of the pink -- Step 1 under the current tariff would
25 just get you to the portion of the pink and yellow that

1 wasn't carried as operating reserves?

2 MR. GARDNER: That's right.

3 MR. MURRAY: In the presentation, a couple of
4 additional things came out. There was an identification
5 that sequentially, before the ARC procedure is tripped,
6 there will be three cycles of the UDS, so that's kind of
7 turning event. And then, Joe, you actually mentioned you'd
8 be able to dispatch up into range in the chart. There's
9 going to be a switching software that gets turned on. So
10 let's assume that's happened. We're in Step 1. As I
11 understand it, as the tariff reads, there's a 60-minute
12 window that's now active that, unless something happens in
13 that 60-minute window, we now trigger Step 2. What does
14 MISO plan to do during that 60 minutes? Will MISO actually
15 step in and commit additional resource at that time. Or is
16 MISO looking to have the scarcity pricing that's going to be
17 active triggering market response?

18 MR. GARDNER: We're currently planning to - we're
19 committing units to get back out of Step 1 within 60
20 minutes. I was careful how I said that. Let's say we see
21 an NSI change coming 20 minutes out, 30 minutes out and we
22 know it's going to happen it will eliminate the need. We
23 wouldn't commit units in that case. But we would commit
24 units to get out of Step 1 as quick as we could -- whatever
25 we had to do to get out.

1 MR. MURRAY: If that happens, is MISO committing
2 those units to supply energy into the market or to supply
3 reserves? I mean if you supply energy into the market,
4 presumably, the reserves get restored back to the VAs.

5 MR. GARDNER: Essentially, it's energy. When we
6 commit them, they become available for energy. Once we have
7 enough online, we can eliminate the use of the reserves and
8 we would turn off the switch that we had turned on and start
9 dispatching the original units back down to their economic
10 maximum scale.

11 MR. MURRAY: I would presume, because of the
12 timing sequence we're talking about, the committed units in
13 this context would have to be quick start.

14 MR. GARDNER: Yes.

15 MR. MURRAY: When MISO commits them in this
16 scenario, are those units eligible for make-whole payments?

17 MR. GARDNER: Yes, it would be considered
18 reliability assessment commitment units. They would be
19 eligible for make-whole payments.

20 MR. MURRAY: Would you expect them to incur make-
21 whole payments in this scenario?

22 MR. GARDNER: Yes, I think they would. It's
23 important to note though, Kevin, we're already doing that.
24 That's not a change. We have these issues today. We commit
25 these units. The change that we're proposing here is a

1 reliable solution in the interim between the time we have
2 the event and the time those units we've committed come
3 online. Right now we are having a negative impact on
4 frequency and causing our balancing authorities to incur
5 performance hits.

6 MR. PATTON: There's also an economic issue to
7 the extent there really is temporary committing a peaker
8 that's going to stay on for an hour, has to stay on for an
9 hour is really an inefficient thing to do so that it's
10 possible we use the reserves. The situation last 15 minutes
11 and you never do bring on the peaker, which is a good thing
12 for everybody because, like you said, the peaker in all
13 likelihood would be more costly and results in higher RSG
14 payments. In addition to that, I think your question was
15 does this involve procuring more reserves? I think of it as
16 actually procuring less reserves. You certainly aren't
17 changing anything about the quantity of contingency
18 reserves. But like Joe said, if they now have head room,
19 cushion or -- I can't remember what he called it -- to
20 respond to these sorts of events, you can think of those as
21 being sort of a class of reserves that are available to
22 MISO. And if they can run closer to zero with this
23 procedure, then they're actually, in a sense, procuring
24 fewer reserves and there's a cost of maintaining 700 to a
25 thousand megawatts head room in terms of commitment cost and

1 RSG. So it seems fairly unambiguous that this would lower
2 costs, although there's caveats around that.

3 MS. HYDE: Mike?

4 MR. BOUGHNER: I have a couple of questions. I
5 want to go back to the releasing of reserves if there's a
6 contingency reserves sharing event. I just wanted to see if
7 you guys could expand a little bit about how you see that
8 working in terms of the ability of the reserve sharing group
9 where the contingency occurs to be able to make a DCS event
10 if the reserves that you essentially called on during the
11 ARC procedure have already been deployed, if all the units
12 are already ramped up and now there's an event and you need
13 more ramp to fill in that void somebody is going to wind up
14 short, either the market or the reserve sharing group. I
15 just want to see if you can fill in some gaps on how you
16 perceive the ability of the reserve sharing groups to
17 maintain a CCS compliance. And as far as spreading the pain
18 issue goes, transferring the responsibility for the
19 remaining part for the ARC portion of reserves that was
20 deployed by the entity that now it has to be returned to,
21 given that now on January 1 the whole Midwest region, the
22 whole market, including non-market participants, are going
23 to be in one reserve sharing group. Who do you spread that
24 pain to?

25 MR. GARDNER: Who do we what?

1 MR. BOUGHNER: Who do you actually now spread the
2 requirements to pick up the reserves that were deployed by
3 the entity that now lost a unit and is calling for reserves.
4 Who do you spread their portion of the ARC deployment to,
5 given that everybody now is going to be in one reserve
6 sharing group and they're all going to be potentially
7 calling on their reserves to respond to it?

8 MR. GARDNER: Right. Mike, in response to your
9 first question, what I would suggest that you do and the
10 balancing authorities do, when we have an event that
11 requires use of your reserves, we're going to let you know.
12 You would tell your reserve sharing pool at that point I'm
13 using my reserves of this many megawatts. So that if an
14 event happens in the reserve sharing group, the reserve
15 sharing group knows you're not carrying that point and gives
16 less of an assignment to you and allocates more to others.

17 As far as the second question, in January who
18 does it shift to, it would end up going to different units
19 because we'd be sending base points out. I'd have to work
20 out an example, I think, but it would end up going to
21 different units than the original than if we had not been
22 using the reserves and you lost your unit and the reserve
23 sharing group allocated it, it would come under that set of
24 rules, which would then be modified somewhat for what would
25 happen when the contingency reserve share group goes --

1 MR. BOUGHNER: I guess by different units, if
2 you're in Step 1 I guess that could bump you into Step 2
3 because presumably in this scenario you're sort of out of
4 units to ask for a response from, so you need units that are
5 in this operating reserve range. So it could take you from
6 Step 1 to Step 2.

7 MR. GARDNER: Potentially, it could.

8 MR. BOUGHNER: And if you're already in Step 2, I
9 guess who knows what happens? I guess it goes to Step 3
10 next.

11 MR. GARDNER: Right. But I really think the
12 right answer is when we use the reserves for this purpose to
13 tell the reserve sharing group the amount of reserves you're
14 carrying for this period of time is reduced because you're
15 using them for a different purpose and I think that will
16 take care of the issue of what happens when the next event
17 happens.

18 MR. BOUGHNER: Yes, if you could work up an
19 example, I think that would help. I don't know through what
20 process to do that. Just a couple other quick questions.
21 The substituted offer, if you want to hold off until the
22 afternoon, that's fine.

23 MS. HYDE: The pricing list do hold off until the
24 afternoon. Yes.

25 MR. BOUGHNER: I guess the last one I have for

1 now is, in terms of the applicability of Step 1, 2, 3 and
2 when those will be used, some of the comments XCEL submitted
3 they were along the lines of more clarity in the tariff as
4 to what kind of events will actually cause --

5 MS. HYDE: We're going to do that after our break.

6 MR. BOUGHNER: No problem.

7 (Laughter.)

8 MS. HYDE: We think we're on top of that. We'll
9 see.

10 MR. BOUGHNER: All right.

11 MR. MERONEY: Be prepared, though, because we're
12 not.

13 MS. HYDE: Does anyone else have anything?

14 MR. FARRINGER: Jerry Farringer from Consumers
15 Energy. Joe, we talked about earlier the operating reserves
16 and before the ARC tariff and what you do now basically and
17 that is to -- and correct me if I'm wrong -- make sure I'm
18 understanding it correctly. You essentially, in the UDS
19 case that the balancing authorities can supply, hoping that
20 they will utilize their reserves appropriately to come back
21 into balance. With that being the case, the balancing
22 authority really isn't aware of that situation. Is that not
23 true? I mean it's a run of the case and the balancing
24 authority really doesn't have or the market participants
25 that are supplying the reserve really don't have an

1 indication that you really want more than just the
2 regulation now. You're actually trying to get into the
3 contingency reserves.

4 MR. GARDNER: In this scenario?

5 MR. FARRINGER: Prior to the ARC procedure,
6 that's Day One. That's what's happening. Is that not true?

7 MR. GARDNER: No, right now when we start -- the
8 current procedure says that if we are short by -- I think
9 it's a thousand megawatts for two consecutive UDS cases, we
10 send the message out telling you what the situation is and
11 why.

12 MR. FARRINGER: And that's relatively new.

13 MR. GARDNER: Three or four months. Something
14 like that.

15 MR. FARRINGER: At least with the ARC procedure -
16 - I guess the point I'm trying to get through with the
17 question I have for you is, at least with the ARC
18 procedures, entities would be well aware of the situation
19 that was taking place. The problem that I see is that
20 you're expecting to be able to get into this operating
21 reserve area and units may be blocked. They may not be able
22 to get there without over-fire fuels. If the market
23 participant doesn't know they have to do that to get that
24 extra energy, then they're not going to. So essentially,
25 the system is not in balance.

1 The second question I have -- actually, the first
2 question I have. The first was a statement.

3 (Laughter.)

4 MR. FARRINGER: One of the benefits, and Richard,
5 you called it a secondary benefit, but one of the large
6 benefits in my mind was the possibility to reduce that hold-
7 back, which has been defined between 1.5 and 2 percent at
8 times. I heard in your presentation that that may not be
9 the case. I guess I'm curious if you could expand on that.

10 MR. DOYING: I'll expand only very briefly and
11 then turn it over to Joe, who actually has to manage that on
12 a day-to-day basis. But the point I was trying to make was
13 it's very difficult to quantify that because it is based on
14 all of the factors on the system and only experience will
15 tell us as we implement the ARC procedure how much better
16 ability we have to manage that head room on a day-to-day
17 basis. So not suggesting that there's no benefit there.
18 We're just saying almost impossible at this point to try and
19 quantify what that benefit might look like.

20 MR. GARDNER: I'd like to see a few events occur,
21 see the response that we get when we implement the
22 procedure, how well it works and then go forward with
23 adjusting appropriately.

24 I thought we had a statement in our presentation
25 that indicated that when we implement this procedure we will

1 send a message out to market participants and balancing
2 authorities, but I don't see it. We do plan to do that.
3 The draft procedure that we've written says that.

4 MR. FARRINGER: Okay.

5 MS. HYDE: That was the question that we had for
6 the next session because we didn't see any notifications
7 going out.

8 MR. GARDNER: I thought we had that in there, but
9 I can't find it.

10 MS. HYDE: It's time for break. If we could
11 break and be back here at 11:00 and then we'll move into the
12 next session, one more session of questions. Hopefully,
13 we'll get through it all before lunch.

14 (Recess.)

15 MS. HYDE: I don't know how long this section will
16 take. We'll just find out. I suspect it will be a good
17 time to break when we're done with this section.

18 In the filing, Section 40.2.15 refers to the
19 procedures in this section being implemented when ISO
20 forecast of demand cannot be satisfied with all available
21 offers, including demand response offers. Now you mentioned
22 demand response a little bit this morning in the
23 presentation, but are there any obstacles you know of in the
24 way of demand participating in the market such that, if
25 those obstacles weren't there, the ARC procedures wouldn't

1 need to be used as much?

2 MR. GARDNER: No.

3 MS. HYDE: Any elaboration there?

4 (Laughter.)

5 MR. GARDNER: First of all, the demand respond
6 that that's referring to are the formal DRRs that can be
7 registered. There are, I believe, on 10 megawatts worth --
8 somewhere in that neighborhood registered. It's not very
9 much registered right now. And demand response, in general,
10 I don't know what to say about that. Richard may have a
11 better answer.

12 MR. DOYING: Only to reiterate again it's not
13 deployed by the Midwest ISOs. To the extent that we have
14 better mechanisms for participation by demand in the market
15 and that's certainly something that we're very interested
16 in, our stakeholders are very interested in. They're
17 getting ready to start up the demand response taskforce.
18 That will certainly provide additional flexibility, which
19 would give us other alternatives and maybe avoid instances
20 that we would have to otherwise go into ARC.

21 MS. HYDE: There's definite Commission interest in
22 this.

23 MR. GARDNER: Sure..

24 MR. BOURBONNAIS: I can add a touch to this.
25 Most demand response today is not short-term, quick

1 response. Most of it has an hour, two or three. So the
2 current demand response wasn't designed for this. Once the
3 committee gets going, maybe they can come up with some
4 ideas. But the current stuff is not --

5 MS. HYDE: The current example is not very
6 responsive.

7 MR. BOURBONNAIS: Yes, not to this type of order.
8 It's too quick.

9 MS. HYDE: And that's true even once you're within
10 the ARC shortage procedures it's still not much it's going
11 to be able to come on right now, demand response?

12 MR. GARDNER: No.

13 MS. HYDE: Okay.

14 MR. MERONEY: When would you currently call for
15 demand response under the tariff or under what conditions I
16 mean in the sense that if this does go on for an hour
17 there's still -- you know, there's other things that have to
18 happen. Would a call for demand response be going on during
19 this time?

20 MR. GARDNER: I can tell you what we did the week
21 of July 31st. We called for demand response prior to
22 calling for the maximum generation event. When we say "call
23 for demand response," what we did was we asked or directed
24 the utilities to implement their load production programs
25 there and go out for public appeals of voltage reductions,

1 start behind-the-meter generation. That's what we did that
2 week prior to calling the event and the reason was because
3 we noticed this was going to be needed to get those
4 implemented.

5 MR. MERONEY: Prior to calling the max gen event?

6 MR. GARDNER: Right.

7 MR. MERONEY: You previously called the warning -
8 - call for the warning would have preceded the call for the
9 event?

10 MR. GARDNER: Yes.

11 MR. MERONEY: Was it at the time of the warning
12 or sometime between the warning? I mean is there a stated
13 specific procedure about when you make that call?

14 MR. GARDNER: Yes, there is a whole presentation
15 that goes through the exact sequence of events that we did
16 on all three days -- July 31st, August 1st and August 2nd
17 that I could send to you.

18 MR. MERONEY: I think I may have that.

19 MR. GARDNER: Okay.

20 MS. HYDE: I might like to see it, though. I
21 don't have it.

22 (Laughter.)

23 MR. MERONEY: Maybe it's something different from
24 what I have. Actually, I think I have David's.

25 MR. GARDNER: We could send it to you.

1 MS. HYDE: This was something that came up before
2 the break. It's prior to the proposed changes, so the
3 existing 40.2.15. Market participants are notified that
4 shortage conditions exist with the issuance of a maximum
5 emergency warning. How are they going to be notified now
6 that the ARC procedures are in place -- ARC or Steps 2 and 3
7 are in place? Do you have a procedure for that?

8 MR. GARDNER: We have a procedure. It's a draft
9 procedure. We're going to put a message out on the MSS,
10 which is the basic messaging system for the portal. So
11 we'll send a procedure notification out on that. We will
12 also send a notification out on the messaging system that's
13 to the reliability entities, which is called OICL, but it's
14 the reliability entities and then we'll send a separate
15 message to the market.

16 MS. HYDE: The next question, the transmittal
17 letter you sent in at page 3 said the ARC procedures
18 initially -- that's going to be a key word in the questions
19 -- should be implemented only under certain short-term
20 contingencies when it may be necessary for the Midwest ISO
21 to increase the amount of generation ramp the reliability of
22 online generation in order to meet load and manage
23 constraints until additional generation can be committed.

24 The first question is what is meant by
25 "initially" in that sentence? Do you plan to implement it

1 differently beyond any initial period? And if so, is that
2 reflected in the tariff language?

3 MR. GARDNER: Could you point me to the sentence?
4 Is it the first full paragraph there on page 3?

5 MS. HYDE: Yes, the first sentence of that first
6 full paragraph.

7 MR. GARDNER: I don't know what we meant by
8 "initially" there. Michael, do you?

9 MR. KESSLER: I think the draft tariff language
10 is actually broader than those specific limiting
11 circumstances and we were indicating in the transmittal
12 letter some of the specific circumstances where we thought
13 that it would be applied initially. But the tariff isn't
14 actually so limited by those specific circumstances.

15 MS. HYDE: I guess when I read "initially," I was
16 thinking for the next six months we're going to do it this
17 way and then something changes. You're using "initially" in
18 a different manner. You're saying the first thing that
19 happens in this process, using "initially" that way?

20 MR. KESSLER: No. What I think we're saying is
21 we would expect that the initial implementation of ARC would
22 be in the circumstances that are described in the
23 transmittal letter. There may be other circumstances that
24 are permitted by the tariff language once we have
25 experienced implementing the ARC procedures where it may

1 also be applicable. But these were the specific
2 circumstances that we foresaw using the procedure specified
3 in the tariff filing.

4 MS. HYDE: Okay. I have another question on the
5 same sentence, which is to what extent are the shortage
6 procedures designed to address local congestion and
7 shortages rather than system shortages and to address
8 congestion in general because I read the tariff sheets to
9 deal with shortages, but not necessarily congestion. And
10 perhaps system-wide congestion surely, but anyway, I'm
11 trying to sort through what's said here and what's in the
12 tariff sheets and where you're going with this.

13 MR. GARDNER: First of all, the software itself
14 has the capability of being implemented on a balancing area
15 by balancing area basis no smaller than that. So we would
16 never go below a balancing authority. I believe the main
17 intent is to use it on a system-wide basis. There may be
18 some cases it could become applicable for on a smaller than
19 a whole footprint basis, but it would never be on a very
20 local basis.

21 MS. HYDE: With respect to shortage conditions
22 where you really can't get the generation you need or high
23 prices with congestion, which or both are you planning on
24 using this under?

25 MR. GARDNER: I'm sorry. Ask that again.

1 MS. HYDE: Your tariff sheets talk about when
2 demand and supply don't match. Here in the transmittal
3 sheet it mentions congestion. Congestion may be demand and
4 supply matching at very high prices, and I was trying to get
5 at when are you -- is this going to be used for congestion
6 that may be associated with high prices as well as shortage
7 where there really isn't enough? What is the plan?

8 MR. GARDNER: Right. I think the only time it
9 would make sense to use it, it would be for a fairly broad
10 area.

11 MS. HYDE: Fairly broad area with congestion, you
12 mean?

13 MR. GARDNER: Yes. So like if the footprint -- if
14 the Minnesota/Wisconsin stability interface was the limit,
15 that's a fairly significant limit. It's fairly well-known
16 and if we had trouble on one side of it, we may implement
17 for all the balancing authorities on one side. Something
18 like that. But we haven't defined anything at the moment.

19 MR. DOYING: It may be helpful to clarify that I
20 think the way congestion plays into there is it is
21 congestion that creates a physical shortage in that
22 subregion. It's congestion that makes you unable to move
23 energy from some place where you may have plenty of supply
24 to get it to some place where you're short. And so I don't
25 think the tariff language even would allow deployment ARC in

1 cases where prices just seem like they're kind of high. You
2 have to have that physical imbalance of supply and demand.

3 MS. HYDE: That's how I read the tariff
4 language, too.

5 MR. GARDNER: We wouldn't do it just because
6 prices were high or anything like that.

7 MR. DOYING: You have to be getting into a
8 position where the UDS cannot solve because there's
9 insufficient supply either in aggregate or from a ramping
10 perspective to solve the cases.

11 MR. GARDNER: That's right.

12 MS. HYDE: When you see on plan talk through, you
13 want to make sure -- at least you know what you have.

14 This is probably Mike Boughner's question from
15 earlier. If not, he can perhaps jump in. Xcel on page 4 of
16 its comments stated that any time the Midwest ISO calls on a
17 market participant to operate in its operating reserve range
18 the shortage condition, that being ARC or beyond, pricing
19 should apply.

20 The first question we have -- this made us thing
21 about -- could generators be asked to operate beyond their
22 economic max without ARC or the other shortage procedures
23 being invoked?

24 MR. GARDNER: Not directly. I mean we will not
25 send a base point out higher than the economic max. They

1 are indirectly asked to, when we get into these deficient
2 conditions and we're sending out solutions that essentially
3 require them to manage ACE and go above their economic max
4 to do so.

5 MS. HYDE: That's occurring within 40.2.15
6 currently?

7 MR. GARDNER: Just occurring as a result of the
8 fact that we're sending out deficient solutions because we
9 don't have enough dispatch range for short periods of time
10 and the balancing authorities then maintain their ACE use
11 the regulation.

12 MS. HYDE: So the short periods of times that's
13 several UDS cycles kind of thing?

14 MR. GARDNER: Yes, less than an hour usually.

15 MS. HYDE: What are they paid currently if this
16 happens?

17 MR. GARDNER: They get paid the LMP at their note
18 against their metered output.

19 MS. HYDE: Obviously, there's no peaker proxy
20 going on or anything like that?

21 MR. GARDNER: Right.

22 MR. MERONEY: But the UVS in that circumstance
23 hasn't set on base points above the economic max, so in
24 terms of how the pricing should be you're not asking, in
25 that sense, for anybody to run above the economic max. So

1 the solution is that you're not --

2 MR. GARDNER: UVS is not asking them to do that.

3 MR. MERONEY: Right.

4 MR. GARDNER: They are being asked to do that in
5 their own ACE equation, though. That ends up happening.

6 MR. MERONEY: That's what you mean by "indirect."
7 You're basically sending them signals where they're going to
8 be required to meet their standard to essentially run the
9 unit and then it runs at that level, provides the energy in
10 the Midwest ISO and then the actual pricing is based off
11 the offer curve wherever they were actually operating.
12 Right?

13 MR. GARDNER: No, the price is based on whatever
14 the LMP came out to be in the UVS for that note.

15 MR. MERONEY: So it's in UVS for that note based
16 on their -- from a quantity standpoint, based on the signal
17 they were sent or based on where they actually operate?

18 MR. GARDNER: Based on the signal they were sent.

19 MS. HYDE: So if their costs are higher than that
20 because they're operating above their eco max, that's not
21 reflected in their offer and may or may not be reflected in
22 the LMP.

23 MR. GARDNER: That's correct. They're not
24 necessarily financially whole.

25 MS. HYDE: Okay.

1 MR. DOYING: That is one of the primary benefits
2 of the ARC procedure is to solve that problem.

3 MS. HYDE: In your answer on page 7, you say that
4 Step 2 may be applied in pre-emergency conditions. However,
5 in Mr. Gardner's affidavit at 7, it says "If Step 1 does not
6 address an imbalance within 60 minutes, the Midwest ISO will
7 proceed to Step 2, which will address emergency conditions."

8 So how is the proposed tariff dealing with the
9 pre-emergency conditions in which steps?

10 MR. GARDNER: First of all, we're at our answer -
11 - page what?

12 MS. HYDE: Page 7.

13 (Pause.)

14 MS. HYDE: I'd like you to clearly lay out which
15 it is because I know that you're talking about Step 2
16 applying in some non-emergency, but I really want you to go
17 through that and lay that out. When is it pre-emergency and
18 when is it emergency between Step 1 and Step 2. And it may
19 not cut cleanly across the two.

20 MR. GARDNER: Well, what we're trying to do is
21 avoid an emergency, right, by using the reserves to manage
22 the situation in Step 1. If that situation goes on for more
23 than an hour, we've said we would go to Step 2 to continue
24 to use the reserves except we'd price them differently at
25 that point and we'd have access to more of them.

1 MS. HYDE: And that may still be pre-emergency?

2 MR. GARDNER: Yes.

3 MS. HYDE: Right.

4 (Pause.)

5 MS. HYDE: I think even in your presentation you
6 have Step 2 labeled as emergency and I think that's the sort
7 of thing -- I think it's a labeling issue that happens
8 sometimes and not others.

9 MR. GARDNER: Right. The other thing is that, if
10 we're in a situation where 50 percent of the difference is
11 not enough, we would go to Step 2 in order to avoid an
12 emergency.

13 MS. HYDE: It's still pre-emergency.

14 MR. GARDNER: Right. That would be another
15 example of that. In the meantime we're bringing on
16 combustion turbines as fast as we can to get out of whatever
17 issue we're in. Did I answer your whole question here?

18 MS. HYDE: Yes, I think so. I mean I've seen you
19 saying it's not pre-emergency, but I wanted a confirmation
20 of that because some place it says one thing and some place
21 it says another just labeling-wise.

22 The next question your answer discusses how the
23 proposed procedures extend the scope of the measures by
24 providing Midwest ISO with incremental authority to address
25 reliability conditions before they develop into emergency

1 conditions. This question is from the cynic in us. How do
2 you make sure that there aren't any incentives for you to
3 miss you're forecast, so you perhaps will move into ARC.
4 For some reason you want to move into ARC, is there anything
5 there to make sure that the forecasts are coming in the
6 first day so you don't move into ARC perhaps more often than
7 that once a month or whatever?

8 MR. GARDNER: I think the biggest thing is the
9 fact that we're going to post every one of these and
10 everyone will be able to see every time that we do it, and
11 people like Mr. Farringer call us when things like that
12 happen as well.

13 (Laughter.)

14 MR. GARDNER: I mean there's nothing inherent in
15 any of the procedures themselves that put negative feedback
16 in it, but that's true I think generally in administering
17 the whole market. We try to do it well and tell everybody
18 what we're doing, post what we did and we get feedback
19 before doing things too often.

20 MS. HYDE: Fair enough. We haven't noticed a
21 lack of feedback.

22 (Laughter.)

23 MR. KESSLER: I would add also, going to your
24 notification issue, that tariff language itself requires
25 notification posting on OASIS, so that every time we

1 implement the ARC.

2 MS. HYDE: Where is that?

3 MR. KESSLER: It's in Section 40.2.15 -- it's
4 actually the very last sentence, 568.

5 MS. HYDE: Okay.

6 MR. KESSLER: So in addition to the prior
7 notification mechanisms that Joe discussed, the tariff also
8 includes a posting requirement.

9 MS. HYDE: Okay.

10 MR. DOYING: Interesting to the point we were
11 just discussing, including the existence of a condition
12 requiring it to implement the ARC.

13 MS. HYDE: Okay. And if you have to say, yeah,
14 you know --

15 MR. GARDNER: Intentionally.

16 MS. HYDE: We missed the forecast again.

17 (Laughter.)

18 MS. HYDE: Something we noticed in -- a change
19 between the old procedures and new procedures. In the new
20 Step 2, the conditions under which shortage procedures may
21 be implemented are no longer limited to maximum generation
22 emergencies, whereas in the old steps it was maximum
23 generation emergencies. So now it's emergencies. Okay.
24 What other type of emergencies? Maybe you can define for us
25 maximum generation emergency and then define for us what

1 other types of emergencies you think might cause us to need
2 to be in these procedures.

3 MR. GARDNER: Probably we were trying to be
4 inclusive and to make sure when we had this filed and the
5 tariff was accepted that we could use it for whatever
6 reliability that may come up that seemed applicable. The
7 actual definition of the maximum generation emergency
8 actually is a definition, though, and it is a little bit
9 circular, I think. I was looking at it and it says that "An
10 emergency declared by the transmission provider in which the
11 transmission provider anticipates requesting one or more
12 generation resources to operate at its maximum net or gross
13 electrical output subject to the stress limits for such
14 generation resource and any environmental restrictions in
15 order to manage, alleviate or end the emergency."

16 Given the fact that we're planning to use this
17 even in Step 2 for a short period of time, if 50 percent is
18 not enough, we're trying to avoid an emergency. We're going
19 to use this for a short period of time. We felt like we
20 should point back to the definition of emergency, which has
21 in the first clause and I can quote it. "An abnormal system
22 condition require manual, automatic action to maintain
23 system frequency" because that's actually what we're trying
24 to do.

25 I don't know if that answers your question, but

1 that's what we were trying to do.

2 MS. HYDE: I don't know if it totally -- I guess
3 all the emergencies you see that you would use this for,
4 ones that cause supply shortages of some sort obviously
5 then?

6 MR. GARDNER: Yes.

7 MS. HYDE: So it's not the complete set of
8 emergencies, obviously. Who knows what the complete set of
9 emergencies is.

10 MR. GARDNER: Right.

11 MS. HYDE: I guess we've moved through this
12 pretty fast. Does anyone else have questions on the stuff
13 we've just been talking on? Or any other questions from
14 this morning as well?

15 MR. BOUGHNER: I guess, you know, in terms of the
16 procedure that's laid out in the tariff, there's a number of
17 procedures that are out there that are in the tariff in this
18 section that we're talking about or in your emergency
19 operations procedures or your operating procedures or you
20 know, various areas where things are laid out and there's
21 certain things that you probably do that may not even be
22 included in the procedure and I'm just trying to figure out
23 how all these different options that you have to choose from
24 -- in a real time situation you've got an emergency and
25 there's some situation you have to correct for. How you're

1 going to determine which set of procedures or policies or
2 whatever to implement. For example, the offsets that you
3 can put in for the load forecast to get a response from a BA
4 to use this regulation to ramp up above its base point when
5 the market is not able to send that base point to us. Once
6 you implement the ARC procedures, assuming its approved and
7 everything, under what circumstances would you still apply
8 the offset procedures as opposed to going into ARC? Do you
9 think ARC will reduce the need to do that, thereby
10 increasing the number of Step 1 or Step 2 events above the
11 once or twice a month that you possibly envision that you
12 use now? What about the term "local emergency," which is a
13 term we've often heard after-the-fact to describe an event
14 that really affected many only at a certain BA or a certain
15 region of the MISO footprint as opposed to the entire
16 market. Are there certain things that you will do in a
17 local emergency, which is a term that's not defined in the
18 tariff? I'd be interested in hearing how you would define
19 what a local emergency is as well. Would it be different
20 things in those circumstances than you'll do if it were a
21 market-wide issue? Does ARC not apply if it's a local
22 emergency? What are local emergencies? You know, there's
23 just a whole liney of things that I guess less ambiguity in
24 real time. I know that from a procedure standpoint you
25 don't want to be locked into anything that's rigid that you

1 don't have the flexibility in real time to do what you need
2 to do to get through the process in the best way you see
3 fit. But at the same time, in real time there's really no
4 way for participants and even BAs, I think, to really be
5 able to understand what's going on and what to expect after-
6 the-fact from a settlement perspective, from a DCS
7 compliance perspective, from all the other things that come
8 into play when these emergency situations happen.

9 I guess what we would like to see in the tariff,
10 you know, to the extent that it's appropriate and that's up
11 for debate, I guess, is to really try to tie all these
12 different procedures that are out there floating around --
13 the EEA Levels Ones and Twos, things of that nature into
14 this step-by-step process that you have so that it's a
15 little clearer as to are you using ARC to avoid an EEA 2?
16 Are you calling it an EEA 2 before you get to ARC? How does
17 all this stuff tie together? That's a terribly long
18 question, but I expect a one-sentence answer.

19 (Laughter.)

20 MR. GARDNER: I can tell you that we've committed
21 to -- in your last point with the NERC EEA levels versus the
22 warnings and alerts and events, we're committed to review
23 all of our procedures and tie those back together, which
24 includes a review of potential tariff changes we think is
25 necessary. So we may end up coming back to the Commission

1 with changes to 40.2.15 after that review is done. I don't
2 know that we will at this point, but we're planning to
3 review that before winter to try to tie all those things
4 back together because I agree that it's not as clear as it
5 should be right now.

6 As far as implementation of ARC, we'll go through
7 that at the Reliability Subcommittee and modify that as
8 necessary. Right now we're planning to use it when we have,
9 I think, two cases that we haven't solved and we don't think
10 we're going to get out of it through the next case we would
11 implement it. That may change over time, but we'll consult
12 with the Reliability Committee on that.

13 MR. BOUGHNER: Because I think you have the same
14 criteria for when you apply offsets in the weather
15 forecasts. You would apply the offsets.

16 MR. GARDNER: You have to apply the offsets to
17 get a solution out and the reason that's a good thing most
18 of the time is we've ask the generators -- generators is
19 capable of say going to 800 megawatts and that generator is
20 at 700 megawatts. Okay. And let's say it's the only
21 generator on the system and it can ramp at 10 megawatts a
22 minute. So that means it can ramp 50 megawatts in the next
23 UVS case. Say our requirements is increased by 70
24 megawatts, but we don't send any solution at all that
25 generator never gets asked to move up what it can move up.

1 So what we have to do is we have to put the offsets in so we
2 can get UVS to get a solution so we can at least ask it to
3 move up 50 megawatts, which is 5/7th, in that example, of
4 the need. So we're trying -- the reason we're putting the
5 offsets in is to get units moving in the right direction as
6 best we can until we can get other resources online.

7 MR. BOUGHNER: So you would possibly apply the
8 offsets to kind of prepare the -- get the response you are
9 anticipating you might then need in the ARC procedure?

10 MR. GARDNER: We would do offsets like we do now,
11 but then when we saw that we weren't going to get out of the
12 issue in that period -- that 15-minute period total -- we
13 would implement ARC. So both would happen. We wouldn't sit
14 there not doing any offsets and then wait to implement ARC.
15 We'd still do the offset procedures for a couple of cases
16 and then we would implement ARC. Does that make sense,
17 Mike?

18 MR. BOUGHNER: I think so.

19 MR. MERONEY: Just to follow that a little bit,
20 when you currently do the offsets and people indirectly
21 respond, how is that treated with respect to following
22 instructions as opposed to, under ARC you give them explicit
23 instructions and they would get whatever payments would be
24 appropriate? So what would happen now if they respond to
25 the offsets and then ARC comes in, from maybe a settlement

1 point of view, I'm not sure I fully understand these the way
2 you guys who live with it do. Does that have any
3 implications in terms of what you qualify for and when, what
4 intervals?

5 MR. GARDNER: It potentially has some, but
6 generally speaking, the assumption is that the units that
7 get moved to manage their ACE when we're in this offset time
8 are the regulation units. This may not be a perfect
9 assumption, but that's the assumption. And they already
10 have their dead band for penalties is already included. The
11 regulation is already included in their dead bands. So if
12 they stay within the regulation bandwidth, they don't have a
13 penalty. That's probably not a perfect -- if they end up
14 getting a penalty of some sort, they have the ability to
15 dispute that. I think that's the only answer we have right
16 now.

17 MR. MERONEY: It also sounds from the way you
18 described it that since you're having -- if the trigger is
19 you have to go through a couple of intervals that don't
20 solve before you institute ARC that you will have offsets
21 because they're essentially a byproduct of the things that
22 don't solve. Did I do that right?

23 MR. GARDNER: They're necessary to get -- even
24 they're not a full solution that gets us where we really
25 need to be, they're getting us partway there and they're

1 good.

2 MR. MERONEY: Right.

3 MR. GARDNER: So we're going to continue to do
4 them. It's when we see that we're not going to get out of
5 the issue in a timely manner that will implement ARC and use
6 the additional capacity.

7 MR. MERONEY: All I'm saying is, if you implement
8 ARC, you've gone through a couple of intervals where you
9 already have offsets that you pass onto people, so that ARC
10 means you will have whatever issues might be associated with
11 how you respond to offsets.

12 MR. GARDNER: Yes, that's right.

13 (Pause.)

14 MR. GARDNER: Mark was just reminding me. We did
15 say we would not apply penalties to people during the time
16 we implemented the ARC procedure.

17 MR. MERONEY: That kicks in for the interval, not
18 the prior intervals as you're currently planning, using
19 intervals that don't solve as your trigger for when you
20 start ARC.

21 MR. GARDNER: That's right.

22 I'm sorry, Kevin.

23 MR. MURRAY: Early on in this discussion of this
24 issue there was an exchange of questions where you were
25 explaining how the interplay between how MISO indirectly

1 ends up having balancing authorities getting the regulating
2 capacity and Bill Meroney asked a question that, I think,
3 clarified if the unit is responding to the actual UVS
4 signal, it gets compensated for its output up to that signal
5 at the LMP, but if it's dispatched and provides regulation,
6 it doesn't get the LMP price for the regulation for a
7 specific task.

8 MR. GARDNER: Let me clarify. It does get the
9 LMP price, but the LMP price -- when the LMP price was
10 generated, that portion of that unit's offer above its
11 economic max was not considered. It does get the LMP price
12 for the generation above its economic max.

13 MR. MURRAY: For its regulation output?

14 MR. GARDNER: Yes.

15 MR. MERONEY: Presumably, depending on what its
16 offer curve was, had that been accepted, the LMP now may be
17 below its offer, although conceivably it doesn't need be.

18 MR. GARDNER: That's right.

19 MR. MURRAY: Another question. You've got
20 multiple things moving and you've got presumably the MISO
21 implements the procedure. You may also have units that were
22 MISO distinguished from a settlement standpoint. What
23 personal unit output was derived from regulation versus what
24 was provided to respond to this procedure?

25 MR. GARDNER: We don't plan to distinguish that

1 at all. They'll get settled at the LMP.

2 MR. KESSLER: Just as they do now for the LMP.

3 MR. HEGEDUS: Mark Hegedus again. With respect
4 to the triggers for ARC, when you were talking about there's
5 been discussions about there being like two UVS periods
6 where you are unanswered. Is that something that can be set
7 forth in the tariff so that's clear as to when ARC gets
8 triggered.

9 MR. GARDNER: No, I would prefer that we have
10 some flexibility in deciding when to do that, which is why
11 we wrote the tariff the way we did.

12 MR. HEGEDUS: That's price of having clarity.
13 It's also a limitation.

14 MR. GARDNER: Right. We prefer to work that out
15 with the Reliability Committee and be able to change that as
16 we see conditions change.

17 MR. HEGEDUS: How often do you foresee that
18 happening? Is that something you'd come back to the
19 Commission and have changed?

20 MR. GARDNER: No, it will be something -- right
21 now what our plan is, is we would work it out with the
22 Reliability Subcommittee and implement a new procedure.

23 MR. HEGEDUS: Is there any reason why you
24 couldn't specify some conditions in the tariff, if you see a
25 change come back and get a new set of conditions?

1 MR. KESSLER: I thin the tariff does specify a
2 set of conditions. Generally, that's what the introductory
3 language to 40.2.15 says. It's what general conditions and
4 what are the procedures that we would implement in various
5 steps to address those various conditions and I think what
6 Joe's saying is we think those that are specified in the
7 tariff the way they are, which were based on the original
8 tariff language and clarified to provide additional
9 authority prior to emergencies are sufficiently clear in the
10 tariff and will be implemented pursuant to the operating
11 procedures of the business practice manuals as conditions
12 may change that would necessitate us to modify the specific
13 procedures for implementing the general tariff provisions
14 and that's what we presented to the Commission.

15 MR. HEGEDUS: A different question. Remember
16 when we talked about the notification, it appears at least
17 from the language on page 68 that the notification would go
18 up on OASIS after ARC has been triggered.

19 MR. GARDNER: Yes. The notification you're
20 talking about, yes. It gets posted and the reason for
21 implementation gets posted on the OASIS. During the event,
22 at the time of initiation, there will be messages sent to
23 the balancing authorities, reliability entities through the
24 messaging system and separately a message to the all the
25 market participants through the market messaging system. So

1 they will know it at the time it happens.

2 MR. HEGEDUS: How does that notification
3 correspond with timing for submitting offers?

4 MR. GARDNER: Offers are submitted no later than
5 30 minutes prior to any operating hour.

6 MR. HEGEDUS: If you're submitting an offer,
7 preparing an offer, what do you know about the chances of
8 there being an ARC situation.

9 MR. GARDNER: You don't and neither do we because
10 we did we would take action to eliminate the need for it.
11 These things happen without us knowing about them as well.
12 If we knew it was coming, we would take action to keep it
13 from happening.

14 MR. HEGEDUS: But the offer, at that point, will
15 already have been submitted.

16 MR. GARDNER: Absolutely.

17 MR. FARRINGER: Joe, you mentioned that the
18 trigger that you expect to utilize, or possible trigger,
19 would be two failed UVS cases. You talked about the
20 offsets. Is that a misnomer? Is actually maybe the trigger
21 is really three consecutive offsets? You are going to
22 offset to make a case run. You've stated that there's
23 advantage to at least getting them moving in the right
24 direction. If I get real technical, the trigger really
25 isn't three failed cases. The trigger that mentioned is

1 really three conditions of offset.

2 MR. GARDNER: Yes, I think you're right.

3 MR. FARRINGER: If we take that as step further,
4 again, we start talking about UVS penalties and charges.
5 Does it not make sense that if you are entering into an ARC
6 procedure and if the trigger for that is three consecutive
7 offsets, the penalties should be waived for the offsets.
8 And I'm breaking this down in the unusual condition that
9 those offsets occur and the ARC procedure is in another hour
10 which is where these penalties would show up. Is that not
11 something to look at?

12 MR. GARDNER: Yes, we could look at that. Sure.

13 MS. HYDE: Do you have a question, Mike?

14 MR. BOUGHNER: Joe, can you, just some specific
15 detail, can you touch on what MISO considers, status-wise,
16 the capacity that you may call on to commit -- I'm assuming
17 this would be in Step 2 -- maybe in advance of the
18 notification time. You know, if there are units out there
19 and you suspect or hope that maybe be able to start quicker,
20 faster and respond to the event in advance of whatever
21 notification time has suspended the offer you submitted
22 today, you will call and ask them if they can do so. Will
23 do you consider that capacity from the time that it actually
24 does come on until the time that its notification time has
25 elapsed what status do you consider that capacity to be

1 offered in?

2 MR. GARDNER: Let me make sure I've got this
3 right. This was a unit that was offered as emergency only.

4 MR. BOUGHNER: No, the unit is offered as an
5 economic unit with a notification time.

6 MR. GARDNER: Okay, this is a notification time
7 of two hours? All right. We called you and said can you
8 start this unit quicker than that?

9 MR. BOUGHNER: Right. And just to give an
10 example of why that might over the weekend a unit's not
11 staffed. You've got somebody out to start it. There's two
12 hours, three hours, four hours, whatever built-in
13 notification time to allow for finding somebody, getting
14 them to come out, but maybe the unit has remote start
15 capability and under emergency situations the unit can be
16 started with nobody manning the facility. I'm just giving a
17 real specific example.

18 (Laughter.)

19 MR. GARDNER: A hypothetical that I recognize.

20 MR. BOUGHNER: In those situations, what is the
21 status of unit like that considered to be when you commit it
22 and a participant does agree to start it?

23 MR. GARDNER: A normal rack.

24 MR. BOUGHNER: It's considered to be an economic
25 unit.

1 MR. GARDNER: Yes.

2 MR. BOUGHNER: So you would not consider for that
3 portion of time until the notification time has elapsed it
4 to be an emergency and would be subject to pricing under
5 Step 2 or any other processes?

6 MR. GARDNER: No, but I think it's important to
7 note that we're not doing anything in terms of prices to any
8 unit as if it's emergency. We're setting LMP with perhaps a
9 peaker proxy price and people are getting that. But the
10 fact that what units we call on they end up getting a hold
11 on their offer curve.

12 MR. BOUGHNER: True. But if for an emergency-
13 only unit, a unit that's submitted in the market as a
14 emergency only, you're not going to commit that unit.

15 MR. GARDNER: Now you've switched to an emergency
16 unit.

17 MR. BOUGHNER: Right. And now you're going to be
18 substituting an offer for that unit of a thousand dollars
19 for the unit that is started ahead of its notification time.
20 It's whatever its offer was as an economic unit pass its
21 notification time. So what I'm trying to get at is what
22 good does a notification time do?

23 MR. GARDNER: What I think you're saying, Mike,
24 is we should enhance our offer template to allow you make
25 two offers on the unit. One that's an economic offer of a

1 two-hour notification time or something and another that's
2 an emergency offer with a 15-minute notification time.

3 MR. BOUGHNER: That would be one way to address
4 it, you know, but I was just wondering if MISO has
5 considered how to handle that in light of the new procedures
6 that are being put in place.

7 MR. GARDNER: No, we have not at this point.

8 MR. BOUGHNER: Thanks.

9 MR. FARRINGER: Jerry Farringer again. One of
10 the things that I'm getting confused with the ARC procedure
11 and when Step 1 versus Step 2 applies, and I go back, the
12 max gen procedures you have in place now. It appears to me,
13 but let's take the case of a curtailment of an import as a
14 footprint. It is clear to me that if we are energy
15 deficient, in other words the system is not in balance and
16 expect to be energy deficient for any length of time that is
17 an emergency situation. If we look at NERC, it starts to
18 lead us to believe that if we are operating reserves for any
19 given period of time, for a lengthy period of that, that is
20 an emergency condition. The ARC procedure actually has us
21 being shy of operating reserves. It has us shy of operating
22 reserves for at least -- well, up to 60 minutes in Step 1
23 and we have made the statement here that you could be into
24 Step 2 prior to going into the max gen event. What is
25 differentiating between an emergency and what's not an

1 emergency? Where do you draw that line now? Is it just
2 installed capacity or is it system conditions at the time?

3 MR. GARDNER: I don't know. I think this boils
4 down to what's the treatment that everybody's getting under
5 these various steps. Right. And it boils down to when are
6 we using this for curve price and when are we using that
7 offer curve price and that offer curve price and for how
8 long. I think ultimately that's where we end up. I'm not
9 sure how to answer that, Jerry.

10 MR. FARRINGER: Joe, I'd take it one step further
11 and let's separate the price for a second. Let's talk about
12 reliability. There's events or actions that can be taken in
13 an emergency and we've already mentioned demand/response
14 being one of them. The question I've got regardless of the
15 pricing, at what point in time should we expect the
16 participants or the footprint to say two hours is a pretty
17 lengthy period of time. If MISO is just making the
18 determination, well, there's installed capacity, it's just a
19 matter of getting it online. That says we're not into an
20 emergency. How long a time?

21 MR. GARDNER: After 60 we are going to Step 2.
22 At that point in time we have to decide are we now in a
23 situation where a full maximum generation event or are we
24 about to get out of it? But we definitely have to change
25 the price and there's some judgment that we have to apply in

1 terms of what time do we ask you to start interruptible
2 loads and when do we engage in emergency energy purchases.
3 I mean how long is it going to last?

4 MR. PATTON: You don't necessarily call Step 1 go
5 for 60 minutes and then go to Step 2. If your forecasts are
6 going to be deficient, you'll declare an emergency at that
7 point. Right?

8 MR. GARDNER: Right.

9 MR. FARRINGER: What's the definition of
10 deficient? Is it demand versus installed capacity? Or
11 installed capacity that has a reasonable probability of
12 making it online in the next hour?

13 MR. GARDNER: Yes. We're only going to call Step
14 1, Jerry, if we think we're going to get out of it within an
15 hour. Now if we can't get out of it within an hour, we'll
16 go to Step 2. But if we think we're going to call these
17 other units on. In the meantime we're going to use the
18 reserves and we're going to be okay in 45 minutes, we're
19 going to call Step 1 and go on. If we're at noon on August
20 1st then we're looking at hour 1400 and saying we're going
21 to be short in hour 1400, we're not going to implement ARC.
22 We're going to implement max gen event or a warning and then
23 the event if necessary. We're never going to implement ARC.
24 Does that help?

25 MR. FARRINGER: Yes, I think going toward the

1 path I was getting to anyway.

2 MS. HYDE: Do we have any other questions this
3 morning?

4 MR. CARPENTER: I have sort of a clarification
5 question, but in today's world are there any cases where we
6 go into emergency -- and I'll define emergency as not being
7 able to restore the operating reserves within 60 minutes --
8 that is not related to max gen. It's a spring day, a fall
9 day and you have TLR and at the same time a fuel plant goes
10 down. You've got a lot of things happening. Putting aside
11 all the procedures for max gen, my first question is today
12 can there be Step 2 or can there be \$1000 pricing. Second,
13 is that changed at all -- potentially go to \$1000 price --
14 is that changed at all by the new ARC procedure?

15 MR. GARDNER: No, it does not change. There is
16 the potential. It's unlikely because we have 28,000
17 megawatts of combustion turbines. So generally speaking,
18 there's enough combustion turbines to get us out of
19 situations. It's possible that bad things happen. It's a
20 Saturday. All the market participants have given us four-
21 hour notification in times or something. It's very
22 unlikely, though. There's a lot of capacity that's
23 generally available.

24 MR. CARPENTER: It just seemed like there was a
25 lot of -- there was an assumption in some of the questions

1 that emergencies were put over to max gen emergency and it
2 just struck me that that's not always the case.

3 MR. PATTON: You're thinking of constrained areas
4 as one example non-emergency footprint-wide that we could be
5 in an emergency in a local area?

6 MR. CARPENTER: Or just the kind of perfect storm
7 case where the load forecast you thought you had enough
8 capacity, the load forecast was missed. You had TLR. Maybe
9 this never happened, but I could imagine there could be a
10 case where you couldn't ramp fast enough. It would take you
11 90 minutes, say, to get to the full amount of operating
12 reserves that you had to carry and in those types of cases I
13 wasn't aware today you could see \$1000 prices, which my
14 understanding was any time you can restore to 60 minutes on
15 the max gen it's clear that there's going to be \$1000 prices
16 and Step 2 treatment it was less clear whether that could
17 happen today and if so -- I guess my second question is that
18 nothing changes. The first question is highly unlikely,
19 yes, that could happen.

20 MR. GARDNER: It's very unlikely given the
21 capacity we have.

22 MR. CARPENTER: Thank you.

23 MS. HYDE: Anyone else?

24 (No response.)

25 MS. HYDE: I think we will break for lunch. Off

1 the record.

2 (Whereupon, a recess was taken to reconvene at
3 12:55 p.m., this same day.)

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1 other words, the real time mitigation software that performs
2 the conduct test and then an impact test on the offer
3 wouldn't be applied to the offers above the economic
4 maximums that are releases. Some of which, obviously, are
5 coming in with the proxy peaker price. Some of which are
6 coming in with a thousand dollars and some of which are
7 coming in under Step 1, a price that's higher than the proxy
8 peaker price under the higher provision that we talked about
9 this morning.

10 However, one thing that is subject to mitigation
11 -- it's not automated but it's covered by the mitigation
12 measures is people lowering their economic maximum in order
13 to make output unavailable to the market and therefore to
14 raise the price. So while we don't mitigate those ranges
15 when they're released under ARC, nevertheless, it doesn't
16 become a safe haven for people to withhold.

17 (Slide.)

18 MR. PATTON: The rest of the presentation talks
19 about how ARC may affect the current mitigation which was
20 really applied to the megawatts below the economic maximum.
21 And generally, what I'm talking about here is the economic
22 withholding mitigation that's supplied in an automated
23 fashion in the energy market. I separate the examples in
24 this presentation into -- I guess there's two examples. One
25 is of Step 2, which is when we're bringing in the thousand

1 dollar output under Step 2 of the ARC. The second one is
2 Step 1 when we're not in shortage condition and we're using
3 the proxy peaker pricing. Because that's a little bit more
4 complicated, I've put that second in this presentation and
5 started with Step 2 which is fairly straightforward.

6 (Slide.)

7 MR. PATTON: This figure is a non-shortage
8 condition where I'm showing you the emergency range that
9 could be released at a thousand dollars prior to the demand
10 getting out to that level. Now what this shows is that
11 whether or not they've released that emergency range it's
12 not going to be dispatched and this shows a withholding case
13 where it doesn't really matter what the units are, but there
14 are essentially 10 units that have marginal costs between
15 \$50 and \$60 that it looks like it might be between \$40 and
16 \$50 that are being bid at \$900. So the maroon is the
17 unmitigated supply curve with the \$900 offers in there.

18 The royal blue is the mitigated supply curve with
19 those \$900 offers set down to their reference level. So you
20 can see that there's a significant impact and those bids
21 would be mitigated and whether or not that emergency range
22 had been released is not going to have any effect on that
23 mitigation.

24 (Slide.)

25 MR. PATTON: If you go to the next one, what's

1 more likely is that once they've released the emergency
2 range they released it because they actually need it and in
3 this case, again, the ARC procedure won't have any effect on
4 the mitigation because there would be no mitigation. The
5 price would be set at a thousand dollars under the mitigated
6 curve or under the unmitigated curve. You will have
7 dispatched the high priced offer, whether that offer was at
8 \$900 or was at \$50. So it has no impact and the fact that
9 the ARC was invoked wouldn't have interfered with the fact
10 that mitigation is applied in this case.

11 MR. MERONEY: A real quick question so I don't
12 have to ask it later and that is how could the price in that
13 range be other than a thousand dollars if it's set to a
14 thousand dollars. I mean you can't have a thousand dollars
15 as the bid count. Right? I mean in Step 2 you basically
16 say it's the lower of the bid and a thousand dollars, but
17 you can't have a bid above a thousand dollars.

18 MS. HYDE: Higher.

19 MR. MERONEY: Higher. I'm sorry.

20 MR. PATTON: Does it say the higher up?

21 MR. MERONEY: I mean other than preparing for a
22 higher bid cap, is that any different from saying it's set
23 for a thousand dollars?

24 MS. HYDE: What happens in a circumstance when
25 somebody's offering 1200, which is above that? Is there any

1 mitigation occurring? You said you aren't mitigation -- I
2 want to clarify this. In the emergency range, what if
3 someone exercises market power during an emergency period by
4 having a bid and its really high?

5 MR. PATTON: There's a bid cap at a thousand.

6 MR. KESSLER: You're thinking in the future.

7 MS. HYDE: So you're thinking that -- the way the
8 tariff reads in 40.2.15 is whatever their offer is, is what
9 goes in. But you're saying offers are already limited by
10 elsewhere in the tariff where it's limited to \$1000.

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1 Now, if that were to come up sometime in the
2 future --

3 MR. PATTON: Yeah, if that comes up sometime in
4 the future, then we're going to need to revisit the ARC, you
5 know, with what happens in shortages, because those two are
6 sort of intricately linked.

7 MS. HYDE: Okay.

8 MR. MERONEY: So, essentially, the fees in that
9 range are all a thousand dollars?

10 MR. PATTON: Yeah. When you're actually in a
11 shortage, then the fact that somebody's economically
12 withheld, won't matter, because you've utilized all the
13 resources.

14 (Slide.)

15 MR. PATTON: Okay, so perhaps the more
16 complicated cases, the Step One, so you can -- why don't we
17 go ahead to the figure.

18 (Slide.)

19 MR. PATTON: Okay, so, here's a case where we
20 haven't yet invoked Step One, so that the emergency range is
21 excluded from the supply curve, and now you have somebody
22 who is withholding five units, that has marginal costs, I
23 think, of \$50 and they're bidding it at \$900.

24 Now, in this case, you have enough ramp
25 capability. The only issue is, that's an expensive offer,

1 and you need it, so you take it and it sets the price at
2 \$900.

3 So this is a case where we haven't gotten far
4 enough for the MISO to release even half the reserves under
5 Step One, and this conduct will have a significant impact on
6 price, and, will, therefore, break both the conduct and the
7 impact test and would warrant mitigation.

8 (Slide.)

9 MR. PATTON: Now, we got to the next figure.
10 Once we've released -- well, go back to the previous figure,
11 so that you can understand what's happening.

12 (Slide.)

13 MR. PATTON: The reason why mitigation is
14 affected by the ARC Step One release, is, if you look in the
15 blue range, there's a segment of peaker-priced capacity
16 sitting in there, that's going to be released and come in
17 and look cheaper than the \$900 offer.

18 So, in essence, when we do the Step One release,
19 it moves that \$900 further to the right, makes it less
20 likely we're going to take it, and now if you go there --

21 (Slide.)

22 MR. PATTON: What happens, is that now in the
23 unmitigated case, we take the peaker proxy-priced capacity
24 at \$300 here, and the \$900 offer never gets taken, so that
25 now the price impact is only \$50, rather than whatever it

1 was -- \$700 -- \$650, I guess -- so you don't trigger the
2 impact test and you don't mitigate the offer that you would
3 have mitigated without the Step One release.

4 So this is the only impact of the ARC process
5 that I could come up with, that in some limited cases, it
6 could prevent mitigation that otherwise would have occurred.

7 Now, the reality is, the conduct is, once you've
8 done Step One, the conduct is having a small impact on
9 prices, so it's not as though they're getting away with a
10 price increase that looks anything like the previous figure
11 I showed.

12 So, it's not -- I don't think anything
13 inappropriate is happening here; it's just this is a
14 possible impact of the ARC release.

15 I really couldn't think of any other interaction
16 between the mitigation and the ARC.

17 MR. MERONEY: I'm having a little trouble
18 following from one figure to the next, because I'm not sure
19 we have like a single unmitigated curve or not, and it
20 puzzles me a little bit, about what's happening, say, here.

21 If it's the same thing -- the red curve is the
22 unmitigated.

23 MR. PATTON: Yeah, that's the key. The Step One
24 release changes the unmitigated curve. This segment was
25 previously unavailable, because it was in the emergency

1 range.

2 MR. MERONEY: Okay.

3 MR. PATTON: And this one is below the emergency,
4 so these two are swapped. So, if you go back --

5 MR. MERONEY: All right.

6 MR. PATTON: So, what happens when release this,
7 half of this capacity, is, this segment moves over here, and
8 this one moves out, so you no longer need it, so that the --

9

10 MR. MERONEY: So the thing that's not labeled on
11 here, is the thing looks squirrely, to use a technical
12 term.

13 (Laughter.)

14 MR. MERONEY: Where it drops down, because that's
15 where the proxy -- that's a proxy bid that you're putting in
16 there.

17 MR. PATTON: Well, even if it weren't a proxy bid
18 -- and, by the way, I don't put things on the screen that
19 look squirrely.

20 (Laughter.)

21 (Discussion off the record.)

22 MR. PATTON: Yeah, even if this were offered,
23 this is the supply curve, as it looks to UDS, and so this is
24 invisible to the market model.

25 These look like the supply curves that the UDS

1 would see. Once this is released, then it comes jumping in,
2 but, yeah, this segment here is not available, even though
3 it's cheaper than that segment, and it shouldn't be
4 available, because it's our reserves.

5 MR. MERONEY: Right, but the picture that you're
6 showing -- I mean, that could be -- the lower price could be
7 the result of, say, a peaker proxy coming in at like 250 or
8 something like that, right?

9 MR. PATTON: Only if the offer associated with
10 these megawatts was even lower than the peaker proxy, right?

11 MR. MERONEY: Okay.

12 MR. PATTON: Because it's under a higher-of. The
13 person had attached, like a \$500 offer to us, then I would
14 have done this with the segment up here.

15 But it's certainly going to be no lower than the
16 peaker proxy.

17 MR. MERONEY: Okay, now, switch to the next one
18 and just -- now what's the relationship between the two?

19 (Slide.)

20 MR. PATTON: The only thing that has changed, is
21 this segment right here, that's now setting the price, was
22 an operating reserve segment that you released under Step
23 One, so this was the one that moved, that used to be in the
24 shaded blue area, so it used to be over here to the right.

25 And this one was over here to the left. Once you

1 release it, then it takes its place in the supply curve, and
2 it shifts the higher-priced offers out, so that you
3 potentially now could have a smaller impact of an offer like
4 that, because you no longer need to take it.

5 MS. HYDE: So, what's happening in this
6 particular example, is that somebody's reserves between
7 EcoMax and Emergency Max, are replacing somebody's reserves
8 that are under their Eco -- the second person's EcoMax?

9 MR. PATTON: Well, I would just think of it as
10 just it's replacing high-priced energy, because this was not
11 a -- this was not necessarily a reserve; this was just
12 somebody put in a \$900 offer.

13 MS. HYDE: That's what I meant; it was replacing
14 somebody's capacity that was under their EcoMax.

15 MR. PATTON: Yeah. Now, what makes this
16 unlikely, is that Step One is not going to be called until
17 MISO gets in a situation where it needs the additional ramp,
18 which means that if UDS has that segment available to it,
19 then it get to it by ramping, and MISO shouldn't have to
20 call Step One, and shouldn't release the megawatts.

21 It should only release the megawatts, if it gets
22 to the point where it's going into the blue. So this is not
23 a terribly likely thing, but it's possible.

24 MR. MERONEY: So you will not then -- you won't
25 mitigate things in the emergency range at all when it's

1 called? You had an earlier slide where you make some
2 mention and you said, because the marginal costs in those
3 output ranges are uncertain --

4 MR. PATTON: That's right. The mitigation we're
5 talking about is the automated mitigation, so that -- I'll
6 give you an example: A lot of these emergency ranges will
7 be on top of a steam unit, so maybe it's the last three or
8 four percent of the output range of a steam unit.

9 That emergency range will move around a little
10 bit, as the rating for the unit moves around with ambient
11 temperature or whatever.

12 Now, the actions that a supplier may have to take
13 to get that last three percent, may involve operating the
14 unit in a manner that increases the likelihood of having a
15 forced outage, or tube leak, or, you know, any number of
16 things that contribute to why they would want that in an
17 emergency range in the first place.

18 And so let's say, under cooler temperatures, the
19 ratings were higher, so that they got a reference price of
20 \$50. Well, it's not unreasonable in my mind, that that
21 emergency range is higher up on the unit, so, let's say the
22 true cost of getting that last three percent, is more like
23 \$300 or \$400.

24 If the ratings go down, such that now it looks
25 like the \$50 reference hits this emergency range, what you

1 don't want is for Joe to release the emergency ranges and
2 then for us to mitigate it to \$50 and run it, unless we
3 really need it.

4 And so I think it's -- I just think it would be
5 inappropriate to automatically mitigate those segments. You
6 know, I would defer to the higher-priced offer that's
7 attached to those megawatts.

8 MS. HYDE: What if a higher-priced offer is
9 really high-priced? If you're saying you're not mitigating
10 this --

11 MR. PATTON: Well, we know they can't be higher
12 than a thousand, and at the time they're being released,
13 we're pretty close to a shortage, so that the competitive
14 price, you know, is pretty high, right off the bat, you
15 know, under those sorts of circumstances, so there's not a
16 big -- you know, there's -- it's not as if we're looking a
17 situation where the price really ought to be \$80 or \$100.

18 MR. MERONEY: But you still have something in
19 that range. You may have had some operating experience at
20 some point when they operated in that range.

21 MR. PATTON: Um-hmm.

22 MR. MERONEY: You may have had earlier
23 discussions from the old cost-based world, where you had
24 some numbers in there for a number of different reasons,
25 right? So it's not that you couldn't do it; it's that you

1 don't think it's advisable, automatically. Is that true?

2 MR. PATTON: Oh, absolutely, yeah. We definitely
3 could do it.

4 MR. MERONEY: Right, but do you review these
5 kinds of things in terms of the costs that are associated
6 with them, like these people are, and that's kind of part of
7 a little bit wider question, which is: How do you review
8 those costs and how do you review instances where you might
9 -- and how do you detect an instance where you might have a
10 concern that someone's lowered their EcoMax, for example,
11 essentially to widen the emergency range? I mean, is that a
12 standard action that you do?

13 MR. PATTON: Yeah, we track, you know, people's
14 ratings and when they're changing their ratings, and how
15 many megawatts they're holding in there, and we also track
16 the reserve levels to identify situations where there's
17 significantly more megawatts in these emergency ranges in a
18 certain area, than the requirement of the reserves for that
19 area, which suggests that at least some of the people, you
20 know, are putting more in the emergency than the reserves
21 that are needed for that area.

22 What is of much bigger concern than what the
23 price is associated with those, is the megawatts that are in
24 that range in the first place, because it's under 99 percent
25 of the hours. Those megawatts are essentially unavailable

1 to the market altogether, so they're much more likely, you
2 know, in the grand scheme of things, to have a significant
3 impact on prices, just the fact that they're set aside and
4 not available to the market when -- then the price effect
5 that they may have under the limited instances when they're
6 released with a high-priced -- so, you know, I would say we
7 probably scrutinize more, where the EcoMax is being set, and
8 how many megawatts are in that range, than the price that we
9 see attached to the megawatts in the emergency range.

10 You know, there is nothing that exempts it from
11 the mitigation measures, so that, to the extent they're
12 breaking the conduct threshold in those ranges, they still
13 can be subject to being referred to the Commission,
14 sanctions, and even economic withholding mitigation that's
15 non-automated.

16 It's the automated mitigation that I think is
17 probably imprudent, because you're letting the software just
18 mitigate it without any review of whether it's appropriate
19 or not.

20 MR. MERONEY: Do you see any basis for altering
21 in any way, whatever screens you have, or how frequently you
22 do this other kind of mitigation, that would be related to
23 ARC in any way, or would you just see continuing the non-
24 automated screen that you're doing the same way?

25 MR. PATTON: Yeah, I guess I can't think of any

1 new screens that the ARC procedure would warrant. I mean,
2 the current procedure has the thousand-dollar -- the release
3 of the thousand-dollar megawatts, and the new thing caused
4 by this, is the Step One, so I'm -- yeah, I can't think of
5 any new screens.

6 MR. MERONEY: Okay. I think that maybe if other
7 people have questions on David's presentation, before we
8 just move on with other issues, any questions?

9 MR. HEGEDUS: I have one question, David. You
10 made an observation that the price ranges or the cost ranges
11 were likely to be when ARC is triggered, and are going to be
12 quite high, because we're going to be sort of in near-
13 shortage condition.

14 But does that necessarily apply, for example, to
15 the examples given here today, say, Sunday evenings, where
16 the ramp requirements require rather fast ramp up? Are we
17 really in a shortage situation, marketwide, in terms of
18 capacity, or do we just have to be -- don't have enough ramp
19 at that particular moment?

20 And so, what does that say about where we are in
21 terms of the cost ranges of these and the output ranges of
22 these units?

23 MR. PATTON: Well, we're in a tight condition.
24 We're in a tight ramp condition in that case, not
25 marketwide, but, I mean, the way -- you know, ramp

1 constraints can cause very high prices, and should cause,
2 you know, very high prices, when the market is legitimately
3 ramp-constrained, so that in my example here where you take
4 the \$900 price before you invoke Step One, there's really
5 nothing wrong with that, if, you know, you're having to go
6 to very expensive supply in order to meet the ramp.

7 It just sends a signal out there, you know, that
8 we need faster ramping capability. So --

9 MR. HEGEDUS: Can I ask you about that? That
10 goes to more what is the signal we're trying to send here in
11 terms of getting ramping capability. Why don't we have it
12 and are simply raising the price?

13 What do you expect to happen? What kind of
14 capacity do you expect to come into the market, what
15 capacity will be made available to the market? Is it going
16 to be the capacity that will solve the ramp problem?

17 MR. PATTON: Well, it's the right pricing. If I
18 have a unit that is a slow-ramping unit, you know, and let's
19 just take an existing unit that I have some degree of
20 control over how quickly it can ramp.

21 You know, maybe I can adjust my procedures on how
22 I take mills in and out of operation. You know, maybe
23 there's other things I can do to allow it to be more
24 responsive.

25 If I'm seeing that there are periods when the

1 prices go relatively high, you know, on a \$50 unit, and I'm
2 foregoing significant profit in those periods because it
3 takes me 30 minutes to get my unit, you know, going up, then
4 I'm going to have an incentive to try to increase the speed
5 with which my unit ramps, or, a new unit, when you're making
6 technology choices, you know, you're fundamentally going to
7 be more profitable to have a quicker ramping unit.

8 Now, to more fully send those price signals, you
9 know, having spinning reserve markets, will be valuable,
10 but, you know, if you're ramp-constrained, there's nothing
11 that argues that that's -- you know, that a relatively high
12 price for a period of when the market is ramp-constrained,
13 is not appropriate.

14 MR. HEGEDUS: And how will, then, MISO take
15 advantage of that? How will I make that known to MISO, and
16 how can MISO call on me differently?

17 Say I've made changes in my plant or added
18 equipment, so that I'm more quickly ramping?

19 MR. PATTON: Well, one of your offer parameters
20 is your ramp, your ramp rate limit, so that feeds into the
21 UDS, so the UDS knows how quickly it can ramp your unit.

22 MR. HEGEDUS: At that point, if it feeds into the
23 UDS, the UDS sees that, then would the UDS then actually
24 solve, so you wouldn't have these periods where you couldn't
25 come -- where you couldn't solve for the supply/demand?

1 MR. PATTON: Well, remember, you're one
2 incremental part of a very large system, so that, you know,
3 if you increase the speed with which you can ramp from two
4 megawatts a minute to four megawatts a minute, that's not
5 going to magically solve the ramp constraints for all of
6 MISO, right?

7 You may have a 300-megawatt unit or whatever,
8 just like, you know, if we were talking about shortage
9 pricing and you were to say, if I'm an investor and I build,
10 then all of sudden, there's not going to be any more
11 shortages, and, therefore, no one's ever going to build,
12 well, you know, it's a very incremental -- it's more
13 incremental than that. It's not as lumpy, so I would think
14 that would particularly be the case on the ramp side.

15 I can't imagine actions that one person could
16 take, that would provide so much ramp capability to the
17 system, that it just wipes out the problem altogether.

18 MR. HEGEDUS: But, over time?

19 MR. PATTON: Over time, you get to an
20 equilibrium, yeah, where probably the ramp constraints bind
21 less frequently, and so people, you know, stop taking
22 actions that would maximize the ramp, and so it stabilizes
23 out.

24 MR. HEGEDUS: Another question on your statement
25 about whether it's worthwhile. I guess it has to do with

1 the higher -- revising your reference level, and, you know,
2 how in sort of the automation process, you don't have time
3 to go back and check and see if, in fact, the higher bid was
4 as a result of actual higher costs.

5 Isn't it possible, though, for the owner of the
6 unit to contact you in advance, or could a system be set up
7 so that if you see that you're going into your triggering
8 ARC, that four units that are potentially called upon during
9 ARC periods, say, for those output ranges, that you'd have a
10 separate reference level that would the be plugged into the
11 software?

12 MR. PATTON: Yeah, certainly people can contact
13 us in advance. As far as -- so, I guess, there's two ways
14 to think about that: One is, as the ratings changed, so
15 that the emergency range is moving to a different place on
16 their output curve, you know, fluctuating, then they could
17 contact us and try to get a reference price adjustment for
18 wherever the range happens to be today.

19 That seems like a very consultation-intense
20 process, because every time the thing moves, they would have
21 to contact us again.

22 I think maybe you were thinking also that it
23 could potentially be that there's a second set of reference
24 prices that would apply to the emergency range, no matter
25 where it is. That could conceivably work.

1 That would require a fair amount of software
2 changes, you know, to develop that and integrate it with the
3 current mitigation software, but that's not -- I can't think
4 of any reason why that would be technically infeasible.

5 MR. MURRAY: I have a question to the market
6 monitor, but it's more on economics, as opposed to
7 mitigation. I don't know if you're --

8 MR. MERONEY: You just might be. We can switch
9 over our few questions and kind of go through those and
10 maybe come back to these, and we may cover some of that in
11 the process.

12 One of them actually is just a sort of followup,
13 maybe more to the IMM. First, I believe your response in
14 the data request stated that the offers that went into the
15 proxy heat rate calculation, included everything, regardless
16 of whether it was -- and I think our question related to
17 conduct, whether it failed the conduct screen -- my first
18 question is, with that, is that also true for any offers
19 that basically had been actually mitigated, that had failed
20 both conduct and impact?

21 MR. PATTON: Yeah, right now, there's no
22 exclusions that I'm aware of, but that should be confirmed.

23 MR. MERONEY: That was really probably to MISO.

24 MR. DOYING: And, Bill, as we responded, we would
25 not exclude -- we would not include any of those offers that

1 failed the conduct test.

2 Now, your followup question, though, is, what if
3 they have already been mitigated? And that, off the top of
4 my head, I don't know, but we can get you that answer.

5 The question really is as narrow as what
6 database, specifically, is the data being pulled from, and
7 I'll need to check with some folks.

8 MR. MERONEY: Now, this is more for the IMM. Do
9 you see any concerns related to that, in terms of incentives
10 to alter your bid at all to influence the heat rate?

11 MR. PATTON: I guess probably not in the case of
12 mitigation, because mitigation's pretty infrequent, so the
13 idea that that could have a significant effect, or even a
14 noticeable effect on the proxy heat rate, is probably
15 unlikely.

16 The other question, though, which is what if I
17 have a bank of turbines that I'm virtually certain are not
18 going to be economic, so I just stick in a thousand-dollar
19 offer, knowing that they won't be mitigated, because they're
20 not needed, so they'll have no impact on the market, and so
21 it's sort of a meaningless offer that goes into the proxy
22 heat rate calculation, the question there is, what's the
23 potential cost to me of doing that?

24 It's probably pretty low, and, you know, what's
25 the impact I can have, individually, on what's the heat

1 rate, well, it depends on who I am and how many megawatts
2 I'm doing this with. For most people, it's probably -- you
3 know, any individual market participant isn't probably going
4 to have too large of an effect, but I wouldn't rule out that
5 that could have some effect.

6 And then the last question would be, what's my
7 incentive to do that? You know, if ARC is being called
8 twice a month, yeah, then having the proxy price be \$10
9 higher or \$20 higher than it would otherwise be, that may
10 not present a strong enough incentive for anyone to really
11 engage in this strategy.

12 But we haven't done anything that would
13 definitively say they do or don't have the incentive to do
14 that. So --

15 MR. MERONEY: I'm not sure where that came out,
16 actually.

17 MR. PATTON: That came out, you know, as it looks
18 to me like it's a very low cost to doing it, and a very low
19 incentive to doing it, so it's sort of -- it may be
20 ambiguous to predict whether anyone would actually engage in
21 that conduct.

22 So I could conceive of proceeding along the path
23 that was proposed, with the idea of monitoring to see
24 whether this is actually occurring, because it would be
25 pretty easy to change this calculation, if we saw that this

1 was a concern in the future.

2 It would also potentially be something that I
3 can't think of a reason, you know, a compelling reason to
4 say just exclude everyone from the conduct test up front.
5 You know, that would largely, I think, be a software issue,
6 in that that wasn't how the software was designed to work,
7 initially.

8 MR. MERONEY: Excluding people, would be a
9 software issue, by and large?

10 MR. PATTON: Yes, because the software that's
11 been developed, has no exclusion in it right now. And it
12 wouldn't be trivial to exclude on, because our software is
13 doing the conduct test, and somebody else's software is
14 doing the calculation of this number.

15 MR. MERONEY: The calculation of the proxy heat
16 rate is done every day, but it's after the fact.

17 MR. PATTON: Yeah, so what would have to happen,
18 is that we would have to be sending an indicator of those
19 units that are breaking the conduct test, which this other
20 software system would then use to filter the offers that it
21 uses to calculate the proxy heat rate, which will
22 undoubtedly cost the schedule a little bit of time.

23 MR. MERONEY: All right, what difficulties would
24 there be, if any to speak of, in terms of putting in, not
25 automated things, but something at the start of the

1 procedure, to sort of detect things that might indicate the
2 problem that you're -- the potential problem that we
3 identified?

4 MR. PATTON: You mean, kind of a screen that
5 would alert us if this were becoming a problem?

6 MR. MERONEY: Um-hmm.

7 MR. PATTON: That would be pretty easy.

8 MR. DOYING: You'd do after-the-fact analysis and
9 report on that.

10 MR. MERONEY: I'm assuming, also, that the offers
11 cover the full range of the unit, so they include the
12 emergency range, as well, in terms of what goes into the
13 proxy heat rate; is that correct?

14 MR. DOYING: No. The proxy heat rate actually
15 calculates between the economic minimum and economic
16 maximum, but are offered into the market, so it's based on
17 the economic offers of those units.

18 If you look at the formulas that we -- the ones
19 that had the actual equations that actually shows that in
20 more detail than you'd possibly want to see.

21 MR. MERONEY: I know, and I unfortunately have a
22 question or two on that very subject, that I was thinking
23 about leaving for the end, but then everybody would either
24 leave or fall asleep at that point.

25 But with the idea of trying to make it a little

1 quicker, I've actually made copies of the formulas, which we
2 can hand out, take a look at -- let me have one of these.

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1 (Documents distributed.)

2 MR. MERONEY: They are actually fairly short, I
3 hope, because they are largely questions of clarification.
4 And it may just be that I am misreading some of these
5 details. And while I would love to take this off-line
6 because I don't think they are that significant, it seems
7 inappropriate to do so.

8 My first question has to do with the monthly
9 Peaker Proxy Heat Rate. And just looking at that, it looks
10 as if it's an average overall offers, an unweighted average,
11 so it's just each offer counts as one?

12 MR. DOYING: For the monthly, yes. For the daily
13 average it's a megawatt-weighted average. So when you get
14 to the daily calculation, it then is rolled up to take the
15 monthly. It is a megawatt-weighted average.

16 MR. MERONEY: So what's happening is in number
17 one on page 4 here--

18 MR. DOYING: Right.

19 MR. MERONEY: The Average Daily Proxy Heat Rate
20 going in here is--

21 MR. DOYING: Is megawatt.

22 MR. MERONEY: --weighted.

23 MR. DOYING: That's right.

24 MR. MERONEY: But then it's just over--

25 MR. DOYING: Over all the hours. So we've

1 normalized for megawatts on the Daily calculations, and
2 taken out of the equations on the Monthly so we can safely
3 ignore it.

4 MR. MERONEY: Okay. Then the other question here
5 is when it says: The Offer Count is the total number of
6 Hourly Real-Time and Day-Ahead Peaker Offers over the 30
7 days?

8 MR. DOYING: Right.

9 MR. MERONEY: So this is, you're including both
10 Day-Ahead and Real-Time?

11 MR. DOYING: Correct.

12 MR. MERONEY: So for the same unit you would have
13 a Day-Ahead Offer and then a Real-Time Offer, potentially?

14 MR. DOYING: Correct. That's correct.

15 MR. MERONEY: So you're just pooling everything--

16

17 MR. DOYING: That's right.

18 MR. MERONEY: --putting it in like a big pool of
19 all these offers.

20 MR. DOYING: Right. Again, we want the broadest
21 data set to be as representative to avoid problems like a
22 single-unit, to David's example I think on your ability to
23 influence that price. We have 28,000 megawatts of capacity
24 times a couple of offers a day times hourly offers. I think
25 your ability to significantly change that average value we

1 calculate as pretty minimal for a single --

2 MR. MERONEY: In fact, part of the intent here is
3 to dilate individual offers as much as possible?

4 MR. DOYING: Absolutely. And to make it as
5 representative as possible by increasing the sample size.

6 MR. MERONEY: Going over to, on the following
7 page on page 5 for the Average Daily Proxy Heat Rate, I note
8 that the summation across, or the costs are divided by 24
9 times the gas price. Is it assumed then that there are 24
10 hours of costs always summed for every offer?

11 MR. DOYING: Right.

12 MR. MERONEY: And that exists? There's no--you
13 don't have situations where an offer might get pulled
14 somehow in the middle of the day so you only have 12 hours
15 for a particular offer, and then you ended up dividing by
16 24? Like a Real-Time Market, or something like that?

17 MR. DOYING: We calculate an hourly weighted
18 average price and then divide through by that daily gas
19 price after we have a total hourly. So we calculate all the
20 offers that we have hourly, and then divide through by the
21 24 hours.

22 MR. MERONEY: So you're basically going to
23 hourly--I was just concerned with the 24 in there, but okay.

24 MR. DOYING: Right.

25 MR. MERONEY: All right. I'm pretty sure I

1 follow you on that one.

2 And then my final detail clarification question
3 just is: I like it that you found the integral sign here
4 because you don't get to use that very much--

5 (Laughter.)

6 MR. DOYING: I actually disliked that piece.
7 It's been way too many years since I've solved one of those.

8 (Laughter.)

9 MR. MERONEY: Yes, well, number two seems
10 straightforward enough because it's incremental energy
11 costs.

12 MR. DOYING: Right.

13 MR. MERONEY: I was just a little puzzled by--and
14 maybe I'm just thinking this wrong, and you mentioned it
15 before--this integrating the start-up costs over the
16 economic range?

17 MR. DOYING: Right.

18 MR. MERONEY: Isn't start-up cost a number to
19 start up?

20 MR. DOYING: Sure. It's a single value, but
21 given that we have the whole dispatch range to work with,
22 when you take that single number for a start-up cost and you
23 want to calculate an average value, it would be a different
24 number if you divide it through by the EconMin versus the
25 EconMax, because you're turning it into a dollar-per-

1 megawatt number; right? So you have to take out that range
2 piece that you're doing the evaluation over EconMin to
3 EconMax instead of at a single point.

4 In the simple example in the presentation we
5 looked at earlier, we were assuming actually there was only
6 one point on the dispatch curve. And in that case, you can
7 take the start-up costs and say, yes, that's the right
8 average for that whole dispatch range. But it's not the
9 right number if you actually are trying to calculate an
10 average price that reflects the average for the unit at all
11 of its dispatch output points.

12 MR. MERONEY: For purposes here--and I won't go
13 further unless somebody else has questions, but I suspect
14 that if it really is a single number, the integral probably
15 falls out of the calculation pretty easily.

16 MR. DOYING: If it was a single number, yes.

17 MR. MERONEY: Yes. Well, a single number for
18 start-up no matter where you put it. The start-up doesn't
19 vary--there is a single number for start-up, isn't there?

20 MR. DOYING: There is.

21 MR. MERONEY: Right. Okay.

22 MR. DOYING: There is.

23 MR. MERONEY: All right. That's my question from
24 this piece of paper. It was really just a clarification of
25 those issues.

1 Now we have the details out of the way, I would
2 like just to run through, I think you have touched on it,
3 David, and you touched on it in your presentation, but just
4 to run through one more time the basic reasoning behind
5 adopting the proxy price once you do ARC for Step One.

6 MR. DOYING: The basic rationale again?

7 MR. MERONEY: Yes. Just go back through the
8 basic rationale.

9 MR. DOYING: Sure. It's to assure that when we
10 release that reserve capacity that the prices that then
11 clear in the market reflect the fact that we are in supply
12 scarcity. And we could pick an arbitrary number. In fact,
13 some of our stakeholders suggested that this calculation
14 seems awfully complicated; can't we just call it \$500?

15 We picked a number for the upper level at \$1000
16 that's based on the Offer Cap. Why go through all the
17 trouble of calculating a number. And, while we want it to
18 reflect supply scarcity on the system, we want it to reflect
19 the actual costs that you would get for that supply
20 scarcity, which is fairly represented by a peaking unit on
21 the system, which is why we use an average proxy peaker, the
22 higher of that price for the offer price.

23 So we don't want prices to fall when we release
24 operating reserves, which they could if you don't price them
25 appropriately; then you're sending the wrong economic

1 signals. So to assure that the prices accurately reflect
2 the scarcity, you need to have an administrative
3 determination of the price in setting it at the cost that
4 you would have but for the reserves. The peaking capacity
5 if you could get it on line fast enough seems like the most
6 reasonable price to establish.

7 MR. PATTON: Yes, that's the real key, you know,
8 this capacity is really--the alternative to utilizing this
9 capacity is to utilize more peaking resources. So it's sort
10 of a tradeoff and you're trying to price it at a level that
11 reflects the opportunity costs of what you would otherwise
12 use.

13 MR. MERONEY: So what other consequences are
14 there if you just--other than prices might fall?

15 MR. PATTON: If you just let it come in at their
16 offer?

17 MR. MERONEY: Right.

18 MR. PATTON: I think it's basically a pricing
19 issue. This provision in my mind exists almost entirely to
20 ensure that your prices are efficient during these periods.

21 MR. MERONEY: Is there any potential to confuse
22 the dispatch?

23 MR. DOYING: Sure. I was going to say, when we
24 say there's just a pricing consequence, that's true. That's
25 how you actually see the outcome. But that has lots of

1 important consequences for the market in terms of how people
2 will offer, knowing that if we get into that situation
3 prices are going down rather than up, what that means with
4 the relative efficiency of the Day-Ahead versus the Real-
5 Time Market when we have the wrong prices at the wrong time
6 and real time inconsistent with the way the Day-Ahead Market
7 has cleared.

8 There's lots of reasons why getting the price
9 right is important.

10 MR. PATTON: And you're right. It will affect
11 the dispatch because you'll now potentially back off of
12 higher costs economic megawatts and replace them with lower
13 cost reserve megawatts, which is not a good idea. Because
14 ultimately when you come out of this thing, you're going to
15 want to go back the other direction so that potentially
16 you're going to be ramping down somebody quickly who has a
17 high-priced offer, and then having him ramp back up 20
18 minutes later when you get back out of ARC.

19 So there are sort of operational issues and
20 dispatch efficiency issues in that.

21 MR. MERONEY: Does it change anything other than
22 when you put the proxy price in, it doesn't change any of
23 the other rules about what can set the price? Right? So if
24 you had issues before with peakers that couldn't be
25 dispatched and, or things that were ramp-constrained and

1 couldn't be dispatched not being able to set price; those
2 are still there, right? Just that?

3 MR. DOYING: Sure.

4 MR. MERONEY: Anything in this range now, to the
5 extent that it's dispatchable, will be able to set price;
6 right?

7 MR. PATTON: Yes. I think it helps from that
8 perspective when there's an actual release because it makes
9 it--because a lot of these megawatts are on steam units in
10 flexible ranges that it will better ensure that the price is
11 actually going to be set in that range which, you know, it's
12 all too frequent that when we're into using our peakers the
13 price is set significantly below where the peakers are
14 offering so that we end up with the peakers being out of
15 merit and RSG.

16 So that this will bring in more flexibility in
17 the range where prices really ought to be. So it will help
18 when release actually happens, but it won't--other than
19 that, it won't change any of the rules that would otherwise
20 apply to the inflexible units, or units that are at minimum.

21 MR. MERONEY: You mentioned before that there are
22 a lot of factors in terms of the high-end of the range here
23 in terms of how somebody might set price, and the
24 difficulties of using a cost basis for that.

25 What is your experience in terms of where the

1 resources in the emergency range are currently priced? Are
2 some of them higher than these numbers? I think in an
3 emergency range there could be a number of issues that might
4 affect pricing. So do you have a sense of how the price may
5 play out for the use of these resources?

6 MR. PATTON: I would hate to speculate off the
7 top of my head, but we could--I could certainly get you some
8 information back on that.

9 MR. DOYING: Bill, one thing that will be
10 difficult when interpreting the current set of offers in
11 that range is they are currently not used for any dispatch
12 purpose. So that to the extent there are numbers there at
13 all, they don't reflect market participants' evaluation of
14 the consequence of the unit being dispatched in that range
15 with the ARC procedure put into place. People will actually
16 have to evaluate what the sensible offer looks like over
17 that range, and offer-behavior may well change once we
18 actually have the ability to dispatch into that portion of
19 the unit's output range.

20 MR. MERONEY: Without--I don't know whether it's
21 appropriate to say what we think would be good to see or not
22 see here, but I mean it might be worth a look, but I
23 understand what you're saying because I've seen some of
24 those numbers and they do reflect often the very, very high
25 end of a range even and some of the cost-bases could be very

1 high. I understand the difficulty.

2 You answered one of my questions before, which
3 was when you go to Step Two is the bid price other than
4 \$1000? And the answer seems to be: No.

5 Is the current Step Two really just a--and the
6 basis for the \$1000 is the continuation of the current
7 process where you change it when it applies and does it
8 change the process where the price goes to \$100 for dispatch
9 in that range?

10 MR. DOYING: That's correct. I think the two big
11 changes here are the Step One, which is different, and some
12 minor changes in the criteria for getting into Step Two.
13 But the pricing and dispatch in Step Two are identical to
14 the current.

15 MR. PATTON: And the logic is the same. There
16 are some thing that were unclear about the steps that were
17 in the prior Tariff that have all been cleaned up in this
18 one.

19 MR. MERONEY: Whatever the logic of having the
20 price go to the maximum is essentially the same logic that
21 underlies the current.

22 MR. PATTON: Yes.

23 MR. MERONEY: My last area of questioning really
24 has to do with RSG. I think you addressed some of those in
25 your presentation. One of the areas we looked at was Ron

1 Macnamara's affidavit here where there did seem to be a fair
2 amount of emphasis on the importance--on reducing RSG
3 because a high percentage of the total RSG costs are
4 incurred from having units online in anticipation of being
5 used for infrequent supply conditions.

6 Is this the area that you're suggesting is not
7 the primary area that you would not really be able to
8 address until you had some experience with the current ARC
9 without any alteration in the commitment decision?

10 MR. DOYING: Yes, I think that's right. As we
11 said earlier, we can directionally say that is the effect,
12 that's how the effect would play out as it provides better
13 opportunity to reduce the amount of head room, but until we
14 have some experience, until we work with folks like the
15 reliability subcommittee on defining exactly how this gets
16 used, when it's deployed, it will be very difficult to
17 quantify that.

18 MR. GARDNER: But it will definitely have a
19 positive effect.

20 MR. DOYING: Sure. But directionally we know
21 what the outcome is. It's the order of magnitude that is
22 difficult to estimate.

23 MR. MERONEY: My recollection is it may have been
24 a state of the markets, or some other presentations, but I
25 don't believe it was in any of your filing that would at

1 least give some sense of a magnitude of the kinds of
2 commitment, and the level of commitment. I don't know how
3 that's changed over time. Of the units that give us a sort
4 of a sense of what the total pie is in terms of how many of
5 the RSG costs arise from those sorts of commitments. Is
6 that a number that can be at least gotten, a ballpark?

7 MR. PATTON: Yes, a ballpark is, you know,
8 something like 75 percent of the RSG is associated with the
9 commitment in real-time of peaking resources. So those are
10 almost entirely the commitments that are affected by having
11 the ARC Step One available.

12 So peaking resources produce about 2 percent of
13 the energy in MISO, but they're the majority of the RSG
14 because of their inflexibility and because of their general
15 cost structure.

16 So in my mind there is a fairly direct
17 relationship between having Step One available and the
18 commitment of peakers.

19 MR. MERONEY: And that would then, you would
20 anticipate then that you could commit fewer peakers with the
21 idea that you could then use some of these other resources
22 for those, the ARC kinds of conditions?

23 MR. GARDNER: Yes.

24 MR. DOYING: And, Bill, just as importantly,
25 making sure that the prices are correct when we use ARC will

1 reduce the Make-Whole Payments necessary to the other
2 peaking units that are online at that time. That is one of
3 the sources currently of the RSU for those units, is that
4 because some of the units for example are not eligible to
5 set price EcoMin equals EcoMax, as David said the market-
6 clearing prices can be well below the offer. So even though
7 the unit is needed, needs to be online for energy
8 production, it is still not covering all of its costs,
9 generating the need for a Make-Whole Payment.

10 Assuring that prices during scarcity conditions
11 actually reflect those conditions will reduce the Make-Whole
12 Payment levels necessary for the units that are committed at
13 whatever the right level is for those commitments.

14 So you reduce the megawatts committed and reduce
15 the payments necessary to those units.

16 MR. MERONEY: Well you reduce the RSG costs by
17 basically raising that--five-minute prices in real-time.

18 MR. DOYING: That's correct.

19 MR. MERONEY: So depending on who I am and how
20 I'm participating in the market, that may or may not be a
21 net positive, right?

22 MR. DOYING: It should be a net benefit in either
23 case, right? If we're committing fewer resources, we're
24 lowering production costs on the system.

25 MR. MERONEY: But if I'm looking at buying at

1 whatever the stream of real-time prices is as my starting
2 point--

3 MR. DOYING: Well it's the stream of real-time
4 prices plus the RSG that you'll incur, as well.

5 MR. PATTON: I mean, if you need peakers and they
6 don't set prices so you have to pay them with RSG, then what
7 you can say is that real-time prices will tend to be
8 understated causing people to buy less in the day-ahead
9 markets. And ultimately then the real-time price benefit is
10 offset by the fact that you're allocating additional RSG.

11 And in any case, you know, there's no way to
12 argue that that's--even if it is lower, and even if someone
13 somewhere is benefitting, there's no way to argue that
14 that's a more efficient result. So, yes, it seems clear
15 that wouldn't be in the public interest even though it's
16 technically lower.

17 MR. DOYING: Maybe another way of saying that is,
18 though you're probably right that for an individual market
19 participant they can say this doesn't look to me like
20 necessarily reducing my costs, but for the market overall it
21 is a much better outcome.

22 MR. MERONEY: Do you see any pattern in the way
23 that might be distributed across market participants? Would
24 it be good advice if I were concerned here?

25 MR. PATTON: I mean this phenomenon, this

1 phenomenon of setting the prices at a more appropriate level
2 when the release is happening, that is happening in a very--
3 you know, if it's once a month that's a pretty limited set
4 of circumstances.

5 Perhaps the larger RSG impact of operating at a
6 sustainably lower headroom, to the extent they are able to
7 do that, that seems like it benefits everybody.

8 MS. HYDE: Are there questions on this topic?
9 Kevin?

10 MR. MERONEY: Pretty much now, without rehearsing
11 the day, we'll start with this topic. But everything that
12 we've covered since David's presentation.

13 MR. MURRAY: I just have two questions that are
14 actually a follow-up on some of the questions that Bill was
15 answering.

16 Obviously as conditions evolve there's a tradeoff
17 that is being looked at in terms of avoiding committing
18 units upfront and being able to rely on ARC procedure. Does
19 MISO have any operating procedures defined at this point to
20 actually ensure that the dispatching that occurs will be at
21 the lowest cost to consumers, as opposed to lowest cost to
22 producers?

23 MR. DOYING: Kevin, you said the dispatch that
24 occurs?

25 MR. MURRAY: Yes.

1 MR. PATTON: After the release?

2 MR. MURRAY: Well, I think what Bill alluded to
3 here, there would be a tradeoff. You're potentially setting
4 up a procedure that says we are going to reduce RSG costs at
5 the expense of increasing LMP peaks.

6 Now we can step back from all of this and say, at
7 the end of the day what's the lowest cost system dispatch?
8 And there's two ways to look at it. The lowest cost to
9 consumers versus the lowest cost to producers. And I get
10 two different answers depending which question you ask.

11 My question is: Does MISO have any operational
12 procedures to in fact ensure that the dispatch that
13 ultimately results is at the lowest cost dispatch to the
14 consumer?

15 MR. GARDNER: I don't know that I have a
16 procedure, Kevin, but your suggestion is that we should
17 commit more and more peakers and keep driving the LMP price
18 down.

19 MR. MURRAY: I'm not suggesting it. I'm
20 suggesting that there's an economic tradeoff, and at some
21 point there's an equilibrium point.

22 MR. PATTON: Well, I view it as there is an
23 appropriate objective function to the market. And that is,
24 generally to maximize surplus to everybody. And generally
25 in these markets what that means is minimizing production

1 costs.

2 That is not the same as minimizing costs to
3 consumers, because minimizing costs to consumers would
4 include minimizing prices. So the most efficient dispatch
5 is one that minimizes production costs, not prices. And
6 that the way all the MISO market works across the board, and
7 that's the way all the LMP markets work.

8 So in this case, nothing is really changing about
9 that. The only way in which there's a new twist is when do
10 you active ARC Step One? And are you getting a lower cost
11 solution, a more efficient solution?

12 And there the tradeoff is between the costs of
13 committing inflexible peakers and maintaining a slightly
14 higher headroom versus temporarily sacrificing some of the
15 reserves. So that would really--but that's not a cost to
16 consumer issue, so I'm not sure that's what you're even
17 asking.

18 MR. MURRAY: We could debate this, what's the
19 relevant merits of a particular dispatch. You are
20 suggesting MISO dispatches to the lowest producer cost. My
21 question was really what operational procedures have been
22 defined? And if the answer is, none, that's fine.

23 MR. DOYING: The operational procedures are the
24 ones that are already defined and already in the Tariff and
25 in the market systems. That is, there is a least-cost

1 dispatch performed on a five-minute basis based on the
2 offers that are submitted.

3 It's a mathematical algorithm. So maybe I'm just
4 not following the question?

5 MR. MURRAY: Let me ask a follow-up question.
6 Obviously there's a tradeoff that's occurring between
7 incurring RSG costs, commitment costs versus how high we'll
8 drive LMP prices in real-time.

9 On an after-the-fact basis, what performance
10 matrix does MISO or the IMM plan to employ to look at
11 whether the results are consistent with producing an
12 objective of least-cost to consumers.

13 MR. DOYING: Kevin, let me back up by saying I
14 don't agree with the premise and let me tell you why.

15 There isn't a tradeoff here between the prices
16 and the dispatch. You're suggesting there's a tradeoff
17 between RSG that's generated and how LMP prices could go.

18 Let me step back to a hypothetical and then try
19 and bring it back to where we actually are. In an ideal
20 world where there was no uncertainty about future changes in
21 demand and no uncertainty about changes in import/export
22 schedules, we could operate on practically zero headroom.
23 You'd still need a little because you've got ramping start-
24 up kinds of issues, but it would be very small. And that
25 would be the most efficient commitment at that point.

1 The commitment you're aiming for is the lowest
2 cost commitment in order to meet that required demand. Now
3 the fact that we do have uncertainty means that commitment
4 has to increase. But it has, by definition, an inefficiency
5 in the marketplace caused by the fact that we don't have
6 perfect knowledge. It's a known. It's a well understood
7 inefficiency, but it's an inefficiency introduced by a
8 perfect world.

9 So there is no tradeoff between we'd like to have
10 RSG lower and we're willing to buy that with higher prices,
11 the answer is we would like not to have to commit any more
12 resources than absolutely necessary because that's the right
13 economic solution to the question of how to best allocate
14 resources.

15 And that is the objective that we are heading
16 for, and the whole Tariff and all of the market systems are
17 developed around that notion.

18 MR. MURRAY: But I thought this was what was in
19 the affidavit. It was identified that when MISO commits
20 resources on an upfront basis, we incur RSG costs.

21 MR. DOYING: Sure.

22 MR. GARDNER: Maybe.

23 MR. MURRAY: Maybe.

24 MR. GARDNER: We have the opportunity to.

25 MR. MURRAY: The more up-front commitments we do

1 in anticipation of the unknowns, the higher probability of
2 higher level of RSG costs. Nothing is an absolute.
3 Everything is a relative. But I'm making that decision, and
4 now in the context of the ARC procedure I'm suggesting that,
5 as a result of MISO having this additional tool, all other
6 things being equal, I think over time I'm going to be able
7 to reduce the level of up-front commitments I'm making. I'm
8 going to reduce that 700 to 1000 megawatts that I'm carrying
9 day in and day out, and my question in all this is:

10 What are you going to look at on an after-the-
11 fact basis to see if this tradeoff that's being done is
12 producing lowest cost.

13 MR. DOYING: And again, Kevin, by definition if
14 we could get headroom to zero we would be there. That's the
15 metric. There is no other analysis that's needed. We are
16 committing and dispatching on a least-cost basis. To the
17 extent we have to commit any additional capacity, it's an
18 expense to the market place.

19 So what you would like to do is drive that down
20 to zero, which would give you the most efficient economic
21 outcome. You don't need to look at any other sides of the
22 coin. There just aren't any.

23 MR. MURRAY: So what you are saying is, in MISO's
24 view if RSG costs are zero, it's irrelevant what LMP prices
25 are?

1 MR. DOYING: No, it's not irrelevant. But the
2 market rules that are defined for how those prices are
3 established assure that the prices that are established
4 under the supply and demand conditions are in fact
5 reasonable. They don't reflect market power. They reflect
6 competitive outcomes. Those are the outcomes that you're
7 looking for.

8 So, no, I wouldn't agree that prices is not of
9 any concern. It is. And that is why you build the market
10 to assure that you do get competitive outcomes. It is
11 competitive outcomes that we're looking for, and we know
12 that if we design the market correctly those will minimize
13 the costs. And, as David said, maximize the welfare that's
14 available to be distributed to all participants in the
15 market.

16 MS. HYDE: Do we have any other questions? Yes?

17 MR. BOURBONNAISE: One other comment to that.
18 There is one other side to this coin, and that is
19 reliability.

20 MR. DOYING: Absolutely.

21 MR. BOURBONNAISE: And that's been kind of
22 ignored in all of this discussion.

23 MR. PATTON: Yes, in fact I was going to make
24 that comment because--

25 MR. GARDNER: Well, let's not say it was ignored,

1 Bill. I mean the whole reason we're here is because the
2 operations--at least we have a reliability issue that we're
3 trying to solve. That's what we're trying to solve.

4 MR. BOURBONNAISE: We view this as an economic
5 discussion, which it has been all day--

6 MR. DOYING: Well it has been since lunch.

7 MR. MERONEY: We talked a lot about reliability
8 this morning.

9 MR. PATTON: Yes, to connect the dots, but there
10 is one thing that--one other thing. We talked about the
11 trade--the real tradeoff is, is it more costly to utilize
12 some portion of your operating reserves for a small period
13 of time, or to commit peaking resources.

14 Obviously the conclusion under Step One is: It's
15 a better solution to use, under some circumstances to use
16 some of your operating reserves for a brief period of time
17 than to commit peakers. But the second--it's not just the
18 commitment of peakers, it's the use of the regulation up
19 that, without ARC Step One that you're going to be using,
20 and lastly the cost of the frequency fluctuations that,
21 without ARC, you experience because your regulation isn't
22 capable of keeping your frequency from fluctuating.

23 So, you know, there are sort of, I would say,
24 three classes of costs that the ARC Step One is helping you
25 avoid. And if you're convinced that the cost of not having

1 your operating reserve for the brief periods of time, or
2 that cost is lower than these three other classes of costs,
3 then I would agree with Richard that I'm not sure what
4 analysis, other analysis needs to be done.

5 MS. HYDE: Other questions?

6 (No response.)

7 MS. HYDE: Oh, you all get out early. Okay, I
8 wanted to remind you--I want to thank you all for coming.
9 This has really been helpful to Staff to get these answers
10 laid out for us. This will help us process the filing.

11 I wanted to remind you, we have comments due
12 after the Tech Conference on October 12th, with reply
13 comments on the 19th.

14 As Staff, I can say we would appreciate not to
15 hear a complete rendition of your previous comments again.
16 We do have those. We are going to be using the previous
17 comments. To the extent you can add more, that would be
18 really what we would like to see.

19 Is there anything else?

20 (No response.)

21 MS. HYDE: We are adjourned, then. Thank you all
22 very much for coming.

23 (Whereupon, at 2:05 p.m., Tuesday, September 26,
24 2006, the technical conference was adjourned.)

25