

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

BEFORE THE
FEDERAL ENERGY REGULATORY COMMISSION

- - - - - x
IN THE MATTER OF: : Docket Number
FINANCIAL ACCOUNTING, REPORTING AND : RM06-11-000
RECORDS RETENTION REQUIREMENTS (PUHCA II) :
- - - - - x

Commission Meeting Room
Federal Energy Regulatory
Commission
888 First Street, NE
Washington, DC
Tuesday, July 18, 2006

The above-entitled matter came on for technical
conference, pursuant to notice, at 8:58 a.m.

BEFORE:
SUSAN COURT
DIRECTOR, OFFICE OF ENFORCEMENT

1 APPEARANCES :

2 SUSAN COURT

3 JAMES AKERS

4 ANDREW MOSIER

5 JULIA LAKE

6 STEVEN HUNT

7 BRIAN HOLMES

8 JIM GUEST

9 MARK KLOSE

10 ROSEMARY WOMACK

11 MARY LAUERMAN

12 JULIE KUHNS

13 LINDA PATTERSON

14 BEVERLY HOLMES

15 SANDRA BENNETT

16 WILLIAM RICHER

17 KATHLEEN McNULTY-KROOP

18 HENRI BARTHOLOMOT

19 DAVID STRINGFELLOW

20

21

22

23

24

25

P R O C E E D I N G S

(8:58 a.m.)

MS. COURT: Good morning, ladies and gentlemen. Welcome to the Conference of the Staff, at the direction of the Commission, on Docket Number RM06-11, to consider comments on the Notice of Proposed Rulemaking on Financial Accounting Reporting and Records Retention Requirements under PUHCA 2005.

The Commission issued the NOPR on April 24, 2006, with comments due in June. The Commission hopes to issue a final rule this Fall, and Staff will use what it learns today, in addition to the written comments, to draft the final rule for the Commission.

Speaking of Staff, my name is Susan Court, and I am the Director of the Office of Enforcement, whose responsibilities include financial accounting and reporting. Indeed, one of these four Divisions is the Division of Financial Regulations, whose specific responsibilities cover the administration of the Uniform System of Accounts and Financial Forms.

The ultimate responsibility for implementing the final rule in this docket, including Form No. 60, will fall, in large part, on that Division.

Also in attendance this morning are Staff members from the Commission's other offices, who will likewise

1 participate in the implementation of the final rule issued
2 in this docket.

3 At this time, I will lay out the program for this
4 morning. There will be two panels: One composed of
5 representatives from the electric utility industry, and one
6 composed of representatives from state commissions, and
7 other public interest groups.

8 Panelists will give their presentations, not to
9 exceed ten minutes, and Staff will ask their questions at
10 the end of each panel's presentations. Anyone from the
11 audience may also ask questions at that time.

12 The record, by the way, will remain open until
13 August 1st, if anyone has further comments to submit.

14 Finally, we will have a short 15-minute break
15 between the two panels.

16 I have two substantive comments to make at this
17 time: Our focus today is on the NOPR. It is not a forum to
18 revisit any issue in Order No. 667 or 667-A, which is
19 pending rehearing.

20 Also -- and now I speak from almost 25 years of
21 writing FERC rules -- if a panelist or a commenter had a
22 problem with the proposal or any aspect of the proposal, it
23 would be very helpful, if not critical, that he or she
24 suggest with some specificity, what the alternatives should
25 be and how the regulation should be written.

1 And I'm not asking the panelists today to come up
2 with that, but there is time with the record open, that it
3 would be very helpful. So, if you don't like something that
4 the Commission has proposed, rather than just saying you
5 don't like it, we really would appreciate what the
6 alternative should be, and exactly how that alternative
7 should be written.

8 I'm not going to introduce all the Staff members
9 here today, but you can see their names through the tent
10 cards that are on the table, and also there are other Staff
11 members in the audience, and to my left.

12 I would at this time, though, like to introduce
13 Janice Nicholas, who is the Director of OE's Division of
14 Financial Regulation, and the Commission's Chief Accountant,
15 and ask her to briefly describe the NOPR for the record, and
16 to add anything else that she thinks is appropriate.
17 Janice?

18 MS. GARRISON NICHOLAS: Good morning. Thank you,
19 Susan.

20 On December 8, 2005, the Commission issued Order
21 No. 667, implementing PUHCA 2005. In Order 667, the
22 Commission indicated that it would initiate a separate
23 rulemaking proceeding to address how the Commission's
24 Uniform System of Accounts and record retention requirements
25 in Parts 101, 125, 201, and 225 of its regulations, should

1 be modified to adopt or otherwise integrate the relevant
2 part of the FTC's Uniform System of Accounts and Record
3 Retention Rules.

4 The Commission indicated that it intended to
5 issue a final rule and any appropriate accounting and
6 records retention requirements modifications before January
7 1, 2007.

8 Specifically, the NOPR, the Notice of Proposed
9 Rulemaking issued in this docket, RM06-11-000, was issued on
10 April 24, 2006. In that proposed rule, the Commission
11 proposed to add a new part to its regulations, Part 367,
12 which would encompass a Uniform System of Accounts for
13 centralized service companies.

14 This proposed Uniform System of Accounts
15 conforms, to the maximum extent practicable, to the
16 Commission's existing Uniform System of Accounts found in
17 Parts 101 and 201 of the Commission's regulations.

18 There were some instances, however, as part of
19 developing the Notice of Proposed Rulemaking, that we made
20 some adaptations to specifically recognize the differences
21 associated with centralized service company operations.

22 Also, as part of the proposed rule, a new Part
23 368 was incorporated into the proposed rule. This included
24 proposed regulations on record retention requirements for
25 holding companies and all service companies.

1 The record retention requirements proposed were
2 generally based on requirements contained in the
3 Commission's existing Sections 125.3 for public utilities
4 and licensees, and 225.3 for natural gas companies.

5 In certain instances, modifications were made,
6 again, to recognize the unique characteristics of service
7 company and holding company operations.

8 The last part of the proposed rule was a new Part
9 369 of the Commission's regulations. This deals with
10 requirements related to the filing of FERC Form No. 60.
11 This is the annual report of centralized service companies.

12 Just in brief, the new Part 369 proposed that
13 companies, service companies, centralized service companies,
14 file Form 60 electronically, and it also proposed certain
15 changes to existing Form 60 schedules, as well as proposing
16 some new reporting requirements in Form 60.

17 So, that, in a nutshell, was the proposal that
18 the Commission issued back on April 24th, 2006.

19 MS. COURT: Thank you, Janice. With that brief
20 introduction, we will start with the panels. And our first
21 panelist is Henri -- and I made sure that I could pronounce
22 his first name right, but I unfortunately forgot to ask him
23 about the pronunciation of his last name, so I'm not sure if
24 it's a hard-T or a soft-T.

25 MR. BARTHOLOMOT: Soft-T.

1 MS. COURT: Soft-T, Henri Bartholomot; is that
2 correct? And he's accompanied today by David Stringfellow,
3 both representing the EEI.

4 So, Henri, if you would proceed, please?

5 MR. BARTHOLOMOT: Thank you very much. I
6 appreciate the chance to give some brief opening remarks as
7 an Electric Institute. EEI is the association of the
8 nation's shareholder-owned electric utilities, affiliates,
9 and associates, worldwide.

10 Our membership includes a number of holding
11 companies or their utility affiliates, that will be -- the
12 holding companies and service companies would be affected by
13 the proposed rule. In fact, we're the primary class of
14 folks who would be affected, and so we appreciate the chance
15 to speak.

16 We did file comments, and I think we'd like to
17 let them speak for themselves. We're not submitting a
18 separate written statement.

19 The Executive Summary to those, gives a good
20 overview of the big-picture issues of concern, and then
21 we've gone into more detail, in particular, on ways to
22 streamline the Chart of Accounts and the Form 60, which are
23 issues of significant importance to our members.

24 You will see, as you hear from the other
25 panelists, that a number of our members are in different

1 positions in terms of the nature of the Charts of Accounts
2 they are currently keeping, and how easy or how difficult it
3 would be for them to try to transition to the proposed
4 modified version of the US of A that would be in Part 367.

5 Some of our members, even coming over from the
6 SEC, had something fairly similar to a FERC Chart of
7 Accounts, but in most or all cases, that's the case, or they
8 were using an SEC version of the US of A. Those did not
9 include the 500 and 800 series of accounts that would be
10 reflected under the proposed rule, and I think that's
11 because those just aren't good fits for the type of
12 activities the service companies are doing.

13 Most of what the service companies are doing --
14 and the Commission's NOPR recognizes this -- are service
15 activities that are more of a general and administrative
16 operations and maintenance-type of nature, so those just
17 aren't good fits. Even we were pleased to see that the
18 NARUC comments reflected that, so, you know, we agree, those
19 just don't make sense.

20 Our big message is -- and, at the same time,
21 there are a number of our companies that are on
22 significantly different systems, different Charts of
23 Accounts.

24 But every one of the companies, of the service
25 companies, is keeping records under a Generally Accepted

1 Accounting Principles, GAAP-compliant approach, even if it
2 doesn't look like what's in the proposed Part 367 or
3 something, a variation, more of a FERC US of A.

4 And, furthermore, they are all subject to careful
5 oversight through the annual audit process, the Sarbanes-
6 Oxley internal control reviews and the annual audits that go
7 with that, so on the Chart of Accounts side, the point is
8 that you have a universe of holding companies, service
9 companies, that are keeping regularized records in GAAP-
10 compliant ways that have passed muster with the SEC, with
11 auditors, and with the Sarbanes-Oxley reviews.

12 So there's nothing really broken, to be fixed
13 here, to start with, and on the reporting side, the same
14 thing. The services that those service companies have
15 provided, in particular, to FERC jurisdictional electric
16 utilities, one way or another -- and there are different
17 ways this happens -- are allocated so that by the time they
18 get over to the electric utility, the electric utility has
19 sufficient, accurate, substantiated information in
20 sufficient detail to be able to reflect the service company
21 transactions on their own records, in a FERC Uniform System
22 of Accounts set of charts and in their annual and other
23 reports, the Form 1 and the Form 3-Qs and so forth.

24 And so, again, on both the Chart of Accounts side
25 and on the reporting side, our sense is that things are in

1 good working order. And we start with the proposition that
2 we encourage the Commission to allow that variation on the
3 themes on both the Chart of Accounts and on the annual
4 reporting, that the holding companies or the service
5 companies or both issue annual financial statements.

6 Most of them, if not the service company
7 directly, certainly the holding companies are shareholder-
8 owned. They're filing annual 10Ks and other public
9 financial statements, so, you know, we have both regularized
10 accounting, regularized reporting on the holding company,
11 the service company, and then clearly on the electric
12 utility side, with the existing detailed Uniform System of
13 Accounts there.

14

15

16

17

18

19

20

21

22

23

24

25

1 I was perplexed. We heard back, Commission Staff
2 didn't have a good sense well why is it such a big deal to
3 do changes in company accounting and recordkeeping? Well,
4 let me describe it in a couple of sentences.

5 You propose changes in the records of accounts.
6 That means that people have to go in and reconfigure how
7 they're going to keep the costs and the revenues for each of
8 these areas of activity the company is doing, so that takes
9 a significant amount of analytic time and resources.

10 Once they've figured out how to do it, then it
11 has to be reflected in the changes to the systems, the
12 software systems, the internal control systems, and all of
13 that has to be done carefully enough that the auditors
14 looking over the financial statements and the internal
15 controls have -- they are reticent to have that happen in
16 the fourth quarter of the year because they've got to come
17 in and say by the end of this year we attest that these
18 financial statements and internal controls are in good
19 working order. You have to retrain staff all the way
20 through the company on how this is going to happen.

21 It's not something that you can just flip the
22 switch or you can say -- (speaker gesturing) -- it's done;
23 it takes substantial time and resources of \$3 million
24 magnitude for a company that has to go from a GAAP
25 compliance system over to a US of A system.

1 Another angle is the issue of allocation. So as
2 you go from the service company chart of accounts over to
3 the billing that's done to the electric utilities so they
4 can reflect that in their bills, this is done different
5 ways. Some companies -- and also in reporting out on the
6 10-K and to FERC it's done different ways. Some companies
7 use work order systems; others do not. And the Commission's
8 NOPR didn't mandate use of a work order system to do these
9 allocations, but it certainly talked a lot about it and it's
10 got a number of our members really nervous. Those that
11 don't have a work order system -- again for a large company
12 we're talking again in the millions of dollars in costs to
13 have to adopt a work order system.

14 So our basic message is two-part. One is we
15 really encourage the Commission to allow variations on how
16 the charts of accounts are kept and to look for much more
17 streamlined reporting on the reporting side.

18 Just to get you to think outside the box -- and
19 it's stretching a little bit beyond where the comments went
20 -- our starting point would be if a service company's
21 holding companies are issuing 10-Ks or the annual financial
22 statements, isn't that sufficient, coupled with the fact
23 that the electric utilities are getting sufficiently
24 detailed information that is substantiated to be able to
25 prepare their annual reports to the Commission and to the

1 state commissions.

2 And the state commissions are another important
3 part of this, and you'll hear more obviously on the second
4 panel. But what we're hearing from our members is that each
5 of the state commissions has its own set of wants and
6 preferences. And one thing we don't want to do is have FERC
7 as the federal commission try and gather, you know, the
8 three that this state wants and the six that that state
9 wants and the 10 that another state may want and package
10 them up and say okay you're all going to have to do this
11 plus what we said. So that's not the right direction to go.

12 But it's just to say that another piece of
13 actually changing over to the NOPR proposal is having to go
14 through a notice and approval process with the state and
15 what more will they want and what less will they want and
16 how will they want it done differently. Some companies use
17 a ledger approach. They keep regularized accounts and when
18 they get ready to go over to the utility side or in a FERC
19 reporting, they'll use a ledger approach as opposed to a
20 work order approach. All of those are regularized accurate
21 means of doing accounting and keeping reporting.

22 And our hope is that the Commission -- we really
23 appreciate the work you've done trying to develop the
24 proposal and we certainly appreciate the precursor in the
25 PUHCA ruling. As you took the repealed PUHCA 35 and the

1 implementation of PUHCA 05 in December or you recognized
2 that Congress' intent was to streamline and not bring over
3 all the detailed baggage that was in the '35 Act and you
4 recognize that the PUHCA 05 is largely a books and records
5 statute.

6 And that's what this is about. But what we were
7 really pleased to see in the December order was a reasoned
8 approach to say we're not under that '35 Act, we don't need
9 to impose the burden and the level of detail requirements
10 that were set out in that.

11 So those are our big picture messages. The time
12 frame I guess is the last thing I would talk to. We
13 obviously have detailed suggestions on streamlining the
14 reporting requirement. We'd really like to see something
15 much simpler. The original proposed Form 60 in the December
16 order, if you had to start somewhere, is better than the
17 new proposal and we'd like to see that for the streamline.

18 Timing of when the rule would take effect. As I
19 mentioned earlier, it takes a lot of time and company
20 resources to do the changes that the Commission's
21 considering. Any changes in a company's charts of accounts
22 and reporting requirements -- we've said in the past, it
23 really takes six months and we want to try and stay out of
24 the fourth quarter of any year in which the changes would be
25 having to be made, because by the end of the third quarter

1 you'd have to have gone through testing and so forth ideally
2 so that the auditors can come in and say yeah, okay, fine.
3 Because if you're doing changes in the fourth quarter, you
4 can't be doing the testing and getting to where you need to
5 be for the auditors.

6 So our recommendation is have any changes you do
7 impose take effect January 1, '08. And that gives you time
8 to issue this rule. There is no rush to judgment. It gives
9 you time to issue a considered rule, deal with the issues on
10 rehearing ideally by the spring of next year, give companies
11 six months through the second and third quarters of next
12 year to do any modifications and do this in a regularized
13 way. The first reporting based on the new -- if there are
14 changes in the charts of accounts, it would be the following
15 year.

16 And we would encourage you to stick with May 1 as
17 opposed to moving it earlier to April. There's a lot of
18 stuff going on in April in terms of the annual reports to
19 the SEC, to FERC, and the state commissions. It's a hugely
20 busy time and it's a very difficult time to add another
21 layer of something here. So we encourage you to stick with
22 May 1.

23 The first reporting would be May 1, '09 and the
24 first comparative data that would reflect any new changes
25 should be the following year, in May 2010, rather than

1 requiring people to go back and reform prior year's
2 accounts.

3 That's our main message. Thank you very much.

4 MS. COURT: Very good. Thank you so much.

5 Our next panelist is Kathleen McNulty-Kropp, who
6 is the manager of regulatory accounting, policy and
7 reporting for Xcel Energy. Ms. McNulty-Kropp.

8 MS. MC NULTY-KROPP: Thank you very much.

9 With Xcel Energy, I can only echo a lot of what
10 Henry just said and, as far as my remarks go, I'll be
11 specifically addressing the questions and just providing
12 some insight or just some additional comments and
13 information we have from our perspective.

14 As far as a separate Uniform System of Accounts,
15 we don't believe it's necessary for service companies to
16 have a separate Uniform System of Accounts. We agree there
17 should be a separate chapter within the federal records,
18 just because service companies are obviously regulated under
19 Order 667 and other FERC jurisdictional orders and so we
20 believe there's a need for a separate subchapter. But going
21 so far as to have a separate Uniform System of Accounts, we
22 encourage the flexibility in the use of an accounting
23 system.

24 As far as -- we currently keep our records in
25 such a state to allow both state commissions, our auditors,

1 and even the FERC oversight to come in and we provide our
2 records there in such a manner to allow the transparency of
3 viewing what types of services are performed and how those
4 are allocated or charged out to the individual utilities
5 from a ratemaking perspective. The states do come in and
6 audit and, in a number of rate cases, do request additional
7 information which is readily supported or provided in the
8 current system.

9 We, at Xcel Energy, currently use the SEC chart
10 of accounts which, from our perspective, we are mainly a
11 service organization that provides services from a
12 managerial, financing, accounting, legal -- those types of
13 activities within the service company. And so the range of
14 accounts we typically use are the 900 series of accounts.
15 There are minimal activities that occur within the service
16 company that are performed that would get charged to a
17 functional service of account. So having to expand a Form
18 60 to include that range of accounts in a Form 60 report
19 would just add sporadic amounts throughout that and then it
20 would also go back to having us to retrain each and every
21 service company employee to use this new system.

22 At Xcel Energy, we have at least 12 systems that
23 currently interface with our general ledger system, so to
24 convert currently from this 900 series of accounts to going
25 to a full-blown it would entail us to go back and have to

1 look at each and every one of those 12 systems, plus any
2 potential manual feeder systems or manual access databases
3 that are kept to ensure that any changes that would
4 ultimately affect Xcel Energy's FERC system of accounts
5 within the service company to make sure those changes are
6 adequately made within their training, the individuals who
7 are inputting their time, inputting in any invoices or
8 payments or purchase orders in such contracts. We would
9 have to ensure that those are adequately trained individuals
10 to get the information in there correctly. As Henry said,
11 it is not an overnight flip of a switch, it does take time
12 to implement. And we would have testing not only from the
13 internal audit, but also the external auditing group.

14 With respect to the burdensome accounting and
15 reports from the NOPR, we do believe there are some parts of
16 the NOPR that are burdensome. The first one is the
17 effective date. With a proposed effective date of January
18 1, 2007, it would impose a significant amount of burden on
19 the company to get these systems changed and to get the
20 individuals retrained to have these changes effective for
21 January 1, 2007.

22 Like many other companies, we do fall under SOCs
23 guidelines and we have internal policies that prohibit us or
24 would severely prevent us from making any system changes
25 within the fourth quarter, so this would be a significant

1 change and we would seriously need to address how we could
2 make this occur effectively and we would have to get -- work
3 with our external auditors to get adequate timing and get
4 them in to do adequate testing to ensure the controls are
5 met and that they can sign off and we can attest to the
6 adequacy of the financial controls or the controls over
7 those -- that information that is getting into the records.

8 As I mentioned, in addition to retraining each
9 and every employee, one of the other things we would need to
10 do is go back to our individual state commissions and also
11 retrain them. Because we have worked closely with our state
12 commissions and their staff to educate them on how the
13 service company records are kept and the process by which we
14 allocate the cost out and the methodologies and the
15 allocators we currently use.

16 So in addition to our staff being retrained and
17 our management, we would need to go out to our state
18 commissions and reach out and explain to them what the
19 changes are and how they are impacting the records that they
20 see, as well as how they would see the costs come across in
21 the general ledgers that we provide to them at the utility
22 level, as well as any additional service company records we
23 provide to them.

24 The Form 60, there are a couple of schedules that
25 are in the Form 60s, specifically the schedules 15, 16 and

1 17, which lay out by specific O&M FERC account certain
2 information. Those are laid out in varied formats. And we
3 think that those three schedules should be assessed and
4 revised to step back and look at what information is truly
5 needed, what information really provides value.

6 Because we don't necessarily believe the three
7 schedules are necessary, but some version of those three
8 schedules would probably be helpful, and providing that
9 information in a range of accounts -- if the FERC was to go
10 to a full-blown system of accounts, providing that
11 information in a range of accounts versus by individual FERC
12 account balance, that would probably be more useful and less
13 burdensome to compile. And should there be any additional
14 information that would be required or requested, that can be
15 provided at the request of the state commission or of the
16 FERC if there is additional information required from our
17 perspective.

18 We feel strongly that the filing deadline should
19 remain out in May 1 with all of the annual reports that are
20 required to be filed with the SEC and the FERC, as well as
21 any of our state jurisdictional reports. A lot of those
22 reports occur during the March to end of April timeframe.
23 So to add this into the mix, it would lay over an additional
24 burden, as well as the staff that we currently have in place
25 we have in place to try and manage our peak load and our

1 base workload. And adding another report to that would just
2 increase the level of staff that would be necessary, whereas
3 if we have this ability to file this report as of May, it
4 would not necessarily require us to increase our staff in
5 the reporting department.

6 Should a structured reporting format be required
7 for service companies? We don't believe a formalized
8 structured reporting format should exist. Having
9 flexibility to provide information in the manner that is
10 easily -- that is transparent to the operations of the
11 service company is important. To the extent FERC can
12 provide guidelines or provide a set of information or a set
13 of requirements that would request that this information be
14 compiled within this report then allow the service companies
15 themselves to present that information in a manner that they
16 deem to be adequately transparent of the operations.

17 For example, the SEC provides guidelines as to
18 what they require in a balance sheet and income statement,
19 the specific line items, but they don't necessarily go down
20 to the individual level of account that is required; they
21 allow a lot more flexibility into well how do you want to
22 present that information, how does it make more sense for
23 you to present that information to have it be transparent to
24 the operations of your company. So we encourage a lot of
25 flexibility in how the information is presented.

1 With respect to the question number four, if a
2 separate Uniform System of Accounts and structured reports
3 are adopted, what are the most significant modifications
4 that should be considered?

5 Number one, again, going back to if a specific
6 chart of accounts is developed, allow flexibility in its
7 use. For example, if the formalized -- the full-blown chart
8 of accounts is utilized, allow the flexibility to only use
9 the 900 series of accounts and maybe provide a footnote in
10 the notes or explain what's being used.

11 Secondly, as it relates to the extraordinary
12 items, we feel that FERC should not require service
13 companies to get FERC approval as to how those are accounted
14 for; rather, we should be following the GAAP procedures.
15 And since we typically start out with reporting under a GAAP
16 basis and then switch to -- or overlay the regulatory
17 requirements on top of that.

18 Again, we encourage the FERC to consider what the
19 implementation date is or the effective date of the rule and
20 consider that to the extent it is possible to delay the
21 effective date to January 1, 2008, we would greatly support
22 that because it would enable not only retraining to occur
23 timely but also I believe it would also enable your staff to
24 have a better appreciation and revisit and spend enough time
25 to get to the true deliverable that you're looking for.

1 Thank you.

2 MS. COURT: Thank you so much.

3 Our next speaker is William Richer, who is
4 assistant controller at National Grid USA. Mr. Richer.

5 MR. RICHER: Good morning. My name is Bill
6 Richer. I am assistant controller for National Grid USA. I
7 would like to thank the Commission for extending to National
8 Grid an opportunity to address you at this technical
9 conference.

10 As you may already know, National Grid is
11 organized as a public utility holding company and was
12 previously regulated by the Securities and Exchange
13 Commission under PUHCA of 1935.

14 Within National Grid, we have a service company,
15 National Grid USA Service Company, which was created to
16 provide a wide range of shared services to the various
17 National Grid operating companies. In the Commission's
18 parlance, National Grid service company is a centralized
19 service company. The service company was subject to the
20 full range of service company regulations administered by
21 the SEC under PUHCA of 1935. As requested in the technical
22 conference notice, I would like to address each of the
23 Commission's questions based on National Grid's experience
24 as a formerly-registered holding company with operations in
25 several states.

1 Is a separate Uniform System of Accounts
2 necessary for the service companies? As a formerly
3 registered holding company, National Grid is comfortable
4 with a Uniform System of Accounts. We currently use
5 Generally Accepted Accounting Principles, but we also see
6 merit in having a reasonably structured Uniform System of
7 Accounts to guide our accounting. I stress reasonably
8 structured because, as we noted in our comments, and as I
9 will state further, there are distinct periods where we
10 would suggest improvement in the Commission's proposed
11 system of accounts. As noted in our comments, we find the
12 proposed Uniform System of Accounts to be burdensome in two
13 specific respects. First and probably the most significant,
14 the Commission is proposing to require service companies to
15 adopt a formal work order system. This requirement appears
16 in the NOPR at page 15 and proposed 18 CFR Section 367.30,
17 but it also pervades the various instructions to the Uniform
18 System of Accounts and also to record retention
19 requirements.

20 Whittle the Commission seems to be basing this
21 proposal on SEC rules under PUHCA of 1935 that required
22 service companies to adopt work order systems, such systems
23 were not a hard and fast requirement and this Commission
24 should not impose such a requirement. For one thing, the
25 adoption of a work order system for routine services such as

1 day-to-day legal and accounting services rendered by the
2 service company is overkill. Today's automated accounting
3 systems and the accounting code block used by these systems
4 allow for convenient summarization of accounting information
5 in a manner akin to information that would be available
6 through a work order system. The capabilities of current
7 accounting systems allow for efficient analysis and sorting
8 of accounting data to satisfy the needs of various users of
9 service company accounting information, such as the
10 utilities that are receiving services and the various
11 regulators.

12 National Grid uses an activity-based accounting
13 system with multi-dimensional codes. Inquiring into the
14 detailed entries in our accounting system, we and the
15 Commission can identify precisely what services are being
16 charged. In contrast, the imposition of a formal work order
17 system would come at a substantial cost in terms of, one,
18 revision and reconfiguration of accounting software. We
19 estimate it to be over \$2 million. Two, retraining of
20 employees under new timekeeping and procurement protocols.
21 Three, the ultimate decrease of operating efficiency and
22 increase in bureaucratic burdens, especially in performing
23 routine work. And four, a work order system would not
24 necessarily provide more or better information than is
25 currently available.

1 Besides the work order system issue, a second and
2 equally burdensome concern is the proposed requirement that
3 service companies reclassify their costs and revenues to
4 track the accounting treatment of the utilities who receive
5 services under their own Uniform System of Accounts. This
6 appears to arise in two places in the proposed Uniform
7 System of Accounts.

8 One, in the NOPR at page 28, the Commission
9 proposes to require service companies to use a full range of
10 operations and maintenance expense accounts in the 500 and
11 800 series, which appears to suggest that the service
12 company cannot simply use account 920 for labor costs or
13 account 926 for employee benefits expenses, which are among
14 the more significant cost components for most service
15 companies.

16 And two, in proposed 18 CFR Section 367.24(a),
17 the components of most -- the Commission proposes that
18 expenses associated with the construction services performed
19 by service company employees will not be separately
20 accounted for but presumably must be treated as part of the
21 capital investment of assets being constructed. While we
22 understand that some service companies map their costs to
23 the underlying accounts of the utilities that receive
24 services, and while there may be some initial appeal for the
25 Commission to want costs to be mapped in such a way,

1 mandating such mapping across the board is ill-advised.

2 Based on discussions with other EEI members, it
3 appears that the industry is pretty well split down the
4 middle as to whether their service companies map their costs
5 in the same manner as utilities and mandating that all
6 service companies do so would require substantial
7 reclassification of costs and more significant accounting
8 burdens on an on-going basis.

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

1 More fundamentally, as explained in our comments,
2 this type of as-received accounting treatment does not
3 present an accurate picture of a service company's financial
4 statements.

5 It reflects O&M expenses and capitalization of
6 costs for assets that the service company doesn't actually
7 own. We wouldn't expect third-party vendors or consultants
8 to account for their costs and revenues in a manner that
9 tracks our utilities' accounting. We shouldn't require
10 service companies to do so, simply because they are
11 affiliated.

12 Well, the work order system and reclassification
13 issues are the most urgent issues with the NOPR, for
14 National Grid, I would like to just list out a number of
15 other issues that are in our comments: One, the monthly
16 billing requirements under 18 CFR Section 367.27, is
17 burdensome and requires cost detail, even for negotiated
18 rate services.

19 The revenue control accounts, that being Accounts
20 457, 458, and 459, require further detail to break out
21 services, based on whether they are rendered to utilities,
22 non-utilities, and to associate companies and non-associate
23 companies.

24 Three, the delegation of authority to the Chief
25 Accountant, should explicitly include the authority to

1 extend deadlines.

2 I would be happy to discuss these in detail
3 during the question-and-answer session, if you wish.

4 Question 3 showed a structured reporting form
5 that is required for service companies. Assuming that the
6 accounting burdens are resolved, we do not object to some
7 sort of annual reporting requirement for service companies.

8 This is something that we have lived with under
9 PUHCA 1935. We would note, however, more detailed or more
10 frequent reporting, such as a move from annual to quarterly
11 reporting, could impose significant burdens.

12 Moreover, as a company that operates on a fiscal
13 year basis, that being a March 31 year-end, we would hope
14 and expect that the Commission would adopt the same
15 flexibility it has with the FERC Form 1 in granting
16 extensions of time.

17 Question 4: A separate Uniform System of
18 Accounts and structured reports are adopted, one of the most
19 significant modifications to what was proposed in the NOPR,
20 that should be considered.

21 As noted in response to Question 2, the most
22 significant concerns for National Grid are the work order
23 system and cost/revenue reclassification issues.

24 Finally, 5, what should the effective date be for
25 the new requirements? With respect to timing, there are a

1 number of factors to consider:

2 As noted in our comments, the establishment of
3 new accounts would take us roughly three months to
4 implement, including necessary software changes and revising
5 timekeeping and procurement protocols.

6 However, more significant changes like the
7 adoption of a formal work order system, may take
8 substantially more time for us.

9 The former type of changes, we would need a final
10 audit to be issued in the August/September timeframe to meet
11 the proposed January 1 effective date, and that is assuming
12 that the Order doesn't have significant rehearing issues
13 associated with it.

14 Also, we noted in our comments that the
15 Commission should not require us to reopen the accounting of
16 prior periods and should expect a phase-in of the new
17 accounting requirements in the Form 60 reporting over the
18 next few years.

19 Assuming an effective date of January 1, 2007,
20 the Form 60, which is due in April of 2007, will obviously
21 include information based on current Charts of Accounts, and
22 while the Form 60 to be filed in April 2008 will include
23 2007 information in the new Uniform System of Accounts
24 format, a number of statements requiring prior-year
25 information, such as the balance sheet on Schedule 1 and the

1 comparative income statement on Schedule 14, will not be in
2 the new Uniform System of Accounts format.

3 Accordingly, the first Form 60 that will reflect
4 the new Uniform System of Accounts format exclusively, will
5 be the one filed in April 2009.

6 Until then, the Commission should allow some
7 flexibility in how service companies report information
8 under Form 60.

9 In closing, I would like to thank the Commission
10 for the opportunity to speak today, and would respectfully
11 request that you consider these remarks and our written
12 comments in your deliberations. I'd be very happy to answer
13 any questions you may have.

14 MS. COURT: Thank you very much, Mr. Richer. Our
15 next panelist is Sandra Bennett, who is Assistant Controller
16 at American Electric Power, Inc. Ms. Bennett?

17 MS. BENNETT: Thank you. I'm Sandra Bennett with
18 American Electric Power. AEP is a utility holding company
19 and owns 12 FERC-registered utilities and various non-
20 utility subs, including primarily Merchant Power in Texas
21 and Bardee Company in St. Louis.

22 We have about five million electric customers and
23 we serve 11 states, so we are regulated by 12 regulatory
24 bodies, including FERC.

25 In my experience in the industry, and having

1 reviewed benchmarking that I've seen recently, working on
2 some regulatory issues, the AEP service company model is one
3 that's a lot larger than most other companies.

4 AEP has 18,000 employees, and a third of those
5 employees work for the service company, so about 6,000 of
6 those employees work for the service company.

7 We've allot over one billion annual to our
8 associate companies, and we provide services across the
9 board in the areas of generation, transmission,
10 distribution, customer service, as well as the G&A type
11 accounts.

12 We employ in the service company payroll,
13 generation maintenance people, who are in regional service
14 organizations. We have our customer service reps and our
15 centralized customer centers are service company employees
16 as well, so because of that, AEP tends to use and is
17 probably on the far end from most of the other companies --

18 We use an expanded system of accounts, currently.
19 AEP service company pretty closely monitors the FERC System
20 of Accounts or mimics the FERC System of Accounts.

21 We do that where it makes sense, and where the
22 service company makes sense on that, because for us and for
23 the model that we operate under, and the highly-centralized
24 model that AEP has, it gives us the flexibility we need and
25 the efficiency we need to have to respond to all the

1 multiple jurisdictions that we need to talk to.

2 Each of our jurisdictions has different reporting
3 requirements, different rate schedules that have to be
4 filed, different affiliate regulations, and different levels
5 of affiliate hurdles for recovery of affiliate costs.

6 And for us, keeping our pre- and our post-bills
7 consistent on the service company, because it is such a
8 large piece of the operating expenses for the utilities,
9 just saves us a lot in the preparation and the research and
10 discovery and everything that goes with that.

11 Having said that, and because of our experience
12 with the need to be flexible with multiple jurisdictions,
13 AEP would strongly support not requiring that any companies
14 adhere to a specific regimented system of accounts.

15 For the same reason that we need the flexibility
16 to be able to move between the 12 jurisdictions, other
17 companies are going to have their other needs, as well, and
18 we recognize that. You know, a prescribed system of
19 accounts may not meet all companies' needs; it may not meet
20 the internal and external reporting requirements that we all
21 have, other than SEC, which are all fairly different.

22 AEP believes that in those areas, maximum
23 flexibility should be given to any companies. Had that
24 flexibility not existed under the SEC, we probably would be
25 keeping two sets of accounts or 12 sets of books, you know,

1 as we tried to keep all of the different states happy, and
2 FERC.

3 But, instead, because we have that flexibility
4 under our current system of accounts and our current
5 requirements, we can -- we felt like we could use those
6 expanded accounts, even though that wasn't specifically
7 prescribed by the SEC, and we just kind of translated back.

8 We support all the detailed comments from Edison
9 Electric Institute, so I won't go through all of those in
10 detail again. I would like to comment on two of them,
11 though:

12 The FERC Form 60, in its current proposed state
13 in the NOPR, would require a lot more time and resources and
14 costs for us to complete. There are a lot of sections in
15 there that people have talked about, especially the utility
16 versus non-utility, the associate, non-associate.

17 Currently, we keep associated or non-associated
18 companies, and having to break that out again, into the
19 utility, non-utility for the non-associated, starts being a
20 little burdensome, because it requires us to get into the
21 business of people who are providing third-party services,
22 too, that aren't our affiliates.

23 We would propose -- we would support the EEI's
24 proposals for streamlining the Form 60, and the other
25 panelists as they discussed in the EEI's comments.

1 Lastly, if changes are adopted that would require
2 major modifications to accounting systems, as everybody here
3 has talked about, from having done this, those kinds of
4 changes to our systems over the years, the systems today are
5 so highly integrated, that what seems to be a relatively
6 minor change, just cascades its way through every system
7 that we have.

8 And companies that don't have a work order system
9 -- we currently use a work order system, but putting it in
10 when we did, was a massive effort. It was a multi-year
11 effort, and it was a multi-million-dollar effort.

12 So, if those types of things aren't required, in
13 order for the companies to properly report to the states and
14 to the FERC, we would highly caution the FERC that those
15 systems are -- seem to have little benefit to the
16 ratepayers, if they don't already exist, and if the state
17 jurisdictions already are getting the types of reporting
18 that they need.

19 That's all we have, and we appreciate being here.

20 MS. COURT: Thank you very much, Ms. Bennett.
21 Our last panelist on this panel is Beverly Holmes, who is
22 the Director of Accounting for Southern Company Services.
23 Ms. Holmes?

24 MS. HOLMES: Good morning. Thanks for allowing
25 us to comment this morning.

1 Our service company is the service company for
2 Southern Company, which is a Fortune 500 electric utility
3 company. We have six utility affiliates and several
4 unregulated affiliates, as well.

5 Our centralized service company provides
6 services, and I'm sure they are similar to the other service
7 companies: Engineering, IT, HR, finance, and legal types of
8 services.

9 We report to four different state commissions in
10 the southeast, or our operating companies, our utility
11 companies, are governed by four state commissions.

12 Our centralized service company was incorporated
13 in 1949, and we've been filing U1360s since, I guess, since
14 the inception of the U1360 in 1950, and, of course, filed
15 the Form 60 required by FERC, last year.

16 The FERC's proposal that is of the most concern
17 to us, is going to the USofA, Uniform System of Accounts.

18 Our service company currently uses a work order
19 system, and we have thousands of work orders which are
20 mapped to the correct FERC account on the books of the
21 utility company.

22 So, the utility company has the ultimate
23 flexibility in putting that cost where it belongs with
24 respect to FERC and with respect to their own utility
25 commission.

1 One of the things that we have actually seen
2 happen, because there are four different jurisdictions
3 reporting to the public service commissions, is that one
4 commission will require something to be charged in one FERC
5 account, above the line, and another utility commission will
6 require that it be charged below the line, which is charged
7 to ratepayers, versus charged to shareholders.

8 And so we think that for us at the service
9 company to have to figure that out every time somebody
10 changes something, would be the wrong place to do that. The
11 utility company is the one that knows where that belongs,
12 and, therefore, they know how to charge that correctly.

13 And we have many work orders where a portion of
14 the cost of each of that work order, goes to all our utility
15 affiliates, so, if we had it in one FERC account, that
16 wouldn't necessarily mean that it would be in the same FERC
17 account at those utility companies; it could be in two or
18 three or four different places.

19 So we're not sure that we see that maybe what
20 FERC is looking at, from the perspective of looking just at
21 the Southern Company financial statements, would really get
22 you what you think you're seeing, because that's not
23 ultimately where this allotment -- we're not sure that that
24 would get FERC where they needed to be as far as looking at
25 their -- at looking at where ultimately the charges would be

1 in the FERC Uniform System of Accounts.

2 Plus, the fact that we have non-utility
3 affiliates who have no reason or there would be no benefit
4 and there's no reason for them to account for their
5 operations on a FERC Uniform System of Accounts, we would
6 have to basically have to have two systems:

7 We would have to have a system for accounting to
8 the utility companies, and then for SEC reporting, we'd have
9 to have a different system, or else have those utilities
10 change their entire accounting operations to a FERC Uniform
11 System of Accounts.

12 Right now, we have a decentralized accounting
13 organization, so that makes it even more difficult for us.
14 The service company just only accounts for the service
15 company costs, and I know a lot of other companies do have
16 centralized accounting organizations, but, for us, that
17 makes it even more expensive, more time-consuming, and a lot
18 more training would be involved to have people at the
19 service company understand how to change where they were
20 charging their time, their labor costs, how to charge their
21 expenses. It would be a massive retraining effort for
22 people at the service company.

23 The current work order system allows a great deal
24 of flexibility on the part of the company, as I've said,
25 receiving our billings to account for the charges in the way

1 that is appropriate for that company.

2 ny.

3 So we can't see how the proposals for the service
4 companies to use a modified USofA, improves the information
5 provided to either FERC or to the utility company.

6 As I said, we would incur significant costs to
7 change our accounting systems. We'd incur significant
8 training costs to explain to the service company personnel,
9 how to charge the correct accounts, and we think there would
10 be a lot greater chance for errors on the part of the
11 service company employees as to where they charged their
12 time.

13 And just to summarize, again, because of the
14 remarks that EEI has made and several of the other companies
15 have made, to change what we're already doing, would be
16 costly, time-consuming, and we don't see how it would
17 provide better information.

18 And for the second question; are the proposed
19 accounting and reports too burdensome to comply with, I
20 think I've answered that, that we think they are too
21 burdensome. We were spending around 250 hours each year to
22 prepare the U1360, and, of course, the Form 60, as proposed,
23 is greatly expanded from the U1360, so there would be a
24 significant level of increase in the detail and number of
25 schedules, which would obviously increase the manhours or

1 hours that are required to comply with the proposed new Form

1 60.

2 And these costs would just really be passed on to
3 our utility customers, for the most part, so unless there's
4 something that we're not understanding, that would provide
5 significant benefits, since we have been reporting to the
6 SEC and they've been satisfied, and we've been audited by
7 the SEC with respect to our work order system and our
8 allocations and everything has always been fine, and we've
9 been able to furnish to our state utility commissions,
10 everything they've asked for over these many years, we don't
11 see that there's a compelling reason to change the way we've
12 been doing things.

13 Question No. 3: Should a structured reporting
14 format be required for service companies? We don't think
15 so.

16 As a matter of fact, we were very hopeful that we
17 would, after the repeal of PUHCA '35, that we would really
18 be able to furnish financial statements to FERC, because we
19 are publicly-audited and we have publicly-issued financial
20 statements, which, of course, are filed with the SEC, and
21 those service company financial statements are an integral
22 part of that.

23 So, furnishing the financial statements would
24 provide FERC the basis for asking us any questions that they
25 thought that were necessary for us to report.

1 Of course, actually one of the comments, I think,
2 in the NOPR, was related to the fact that consolidation
3 would be easier, if we were all using the same FERC Chart of
4 Accounts, for us, that's really not true at all, because the
5 income statement is eliminated in consolidation for the
6 service company, because we have zero net income.

7 All of our expenses are charged to our affiliate
8 companies, so there is no income statement, and, in
9 consolidation, it's eliminated.

10 We, of course, have balance sheet accounts that
11 are primarily -- that primarily consist of receivables from
12 affiliates for the billings that we make to affiliates, but,
13 of course, we have our own pension and benefit-related
14 liabilities, as well.

15 Question No. 4: If a Uniform System of Accounts
16 and structured reports are adopted, what are the most
17 significant modifications to what was proposed in the NOPR,
18 that should be considered?

19 We would echo what some of the other companies
20 have said, which is to limit the requirements for the 900
21 Series of Accounts, which is what we're using now. We would
22 propose that certain schedules -- we did file in our
23 extensive comments, specific suggestions about each one of
24 the schedules that was in the proposed Form 60, but some of
25 the ones that we thought really just should be eliminated,

1 are Schedules 6, 11, Account 930.2, and the Organization
2 Chart.

3 Those recommendations are based on the fact that
4 it would be difficult to prepare those schedules, and that
5 we really think the other information in Form 60 is
6 sufficient.

7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

1 Section 367.20(b) requiring engineering, economic
2 or other depreciation studies to support the useful lives of
3 depreciable property wouldn't be necessary for service
4 company property because pretty much what we have is
5 furniture and fixtures and PCs. So there isn't very much
6 that would require a depreciation study, or I can't think of
7 anything from our own service company perspective that would
8 require that.

9 And then there's a Section 36759 which discusses
10 retirement units which also would not be applicable to type
11 of capital assets that we have. They're -- you know, the
12 item itself is the asset; there's no component that's a
13 retirement unit.

14 Section 36803, paragraph 24 requires a record
15 retention period for accumulated depreciation. According to
16 the classification of property of 25 years, which is
17 unreasonably long for the typically short-life property for
18 service companies. Most of our assets are three to 12 years
19 in life, which again is the PC or software to furniture and
20 fixtures.

21 Okay. Question five: what should the effective
22 date be for the new requirements? We strongly agree with
23 the other participants that the effective date should be no
24 earlier than January 1st, 2008, which would mean the first
25 form would not be filed until 2009. Because of the lead

1 time required to modify accounting systems, to test, the
2 implement, to train, it would be considerable. And again
3 we'd hope that you wouldn't require that. So that if in
4 fact it's a streamlined kind of report then it wouldn't take
5 us that long to comply.

6 And we also recommend leaving the due date at May
7 1st. We already have a small accounting organization -- I
8 know everybody is lean and we already incur a lot of
9 overtime even to meet the May 1st date for the U1360. So
10 that would help us a lot if that date were retained.

11 Thank you.

12 MS. COURT: Thank you very much, Ms. Holmes. And
13 I thank all of the panelists for their comments.

14 At this time, what I'd like to do is open the
15 floor for the Staff members who are here and any Staff
16 member who has a question, so that the people in the
17 audience who may not be able to see the tent cards, I would
18 appreciate if you would give your name and your
19 organization.

20 I'm going to start off though. I've got some
21 general questions. And you have to appreciate, ladies and
22 gentlemen, that I am not an accountant. I am a lawyer. So
23 you're going to have to forgive me for that because I know
24 I'm surrounded by accountants here.

25 And the way that I'm approaching this issue is

1 what does the Commission need to put in place in order to
2 fulfill its mandate under PUHCA, PUHCA 2005. How can it do
3 its job properly, which is in a nutshell to ensure that
4 there is not cross-subsidization. So that's the very
5 general goal.

6 And I think that I can fairly speak for the
7 Commission that it has -- or at least I think I can fairly
8 speak for the Chairman that there is no intention here to
9 overburden the industry, there's no intention to promote a
10 program that Congress did not have in mind when it
11 eliminated and rescinded PUHCA of 1935.

12 We have a good sense, the Chairman and the
13 Commissioners -- I believe we have one Commissioner left; we
14 will have three new ones so I'm assuming that they'll have a
15 good sense as well of the goal of Congress in EPAct. So
16 appreciate where we're coming from, we have a job to do.

17 Now over the years of implementing many
18 regulations, one thing I have found is that uniformity is
19 very helpful in implementing regulations. Now the Office of
20 Enforcement also includes the Division of Audits, so we have
21 an auditing function, as well as the financial regulation
22 function.

23 So from a regulators' perspective, it's very
24 helpful to have things -- the utilities and the other
25 regulated companies provide information in a uniform

1 fashion. Because otherwise every single audit, every single
2 examination, every time someone in our Office of
3 Administrative Litigation, for example, is working in a rate
4 case, it has to sort of reinvent the wheel because every
5 presentation of the data may be in a different format.

6 And it's very difficult -- and I'm just speaking
7 from a regulator, an old-time regulator's perspective here -
8 - as far as implementing regulations. So flexibility and
9 variety I can truly appreciate from the perspective the
10 industry is preferable, but I'd like you to kind of think of
11 the issue from our perspective in implementing these
12 regulations across the country.

13 So one is -- because what I've heard here this
14 morning is that except for National Grid, who is not being
15 hurt by anybody surrounding him, Mr. Richer did at least
16 seem to concede that there might be some benefit in
17 uniformity as opposed to flexibility -- at least
18 appreciating the benefits of uniformity, even though I think
19 that perhaps what the Commission proposed might have been
20 too much.

21 So that's a very general issue for me anyway in
22 trying to formulate my thoughts and what I would recommend
23 to my client. So we have -- the Commission has a mandate,
24 it's usually considered helpful in fulfilling such a mandate
25 and implementing rules that material and information be

1 presented in a uniform fashion.

2 So I'd like to ask, I'd like to start off and ask
3 each panelist if he or she would like to address that issue.
4 I'm going to start over to the right and then, for the next
5 question, I'll start over to my left.

6 MR. BARTHOLOMOT: Thanks. Henry Bartholomew for
7 EEI.

8 I think we appreciate that concern by the
9 Commission and I think my initial reaction is several-fold.
10 First, we're coming over from SEC regulation, not only under
11 PUHCA '35 but, as that's been pulled back, what's really
12 left is books and records. And what's more -- that's more
13 at the heart of SEC regulation, using things like the Form
14 10-K and the Sarbanes-Oxley requirements and so forth, the
15 array of accounting and financial recordkeeping and
16 reporting requirements that have been in place for
17 shareholder-owned companies for many decades.

18 And even under the PUHCA '35 structure and all of
19 its sort of substantive requirements, what you've heard
20 today is that the SEC allowed a variety of approaches in
21 terms of keeping records and how folks would allocate the
22 service company costs to the utilities. And that has
23 sufficed to provide oversight under the much more regulatory
24 structure of PUHCA '35 and our message is really it ought to
25 suffice and the regularity of the financial recordkeeping

1 and reporting that goes on through the 10-Ks.

2 And on the utility side, you know, the utilities
3 are where your primary area of concern is going to be in the
4 cross-subsidization issue and so forth and that's -- you
5 have already the structure in place to monitor that.

6 Again, I also am not an accountant and I can't
7 tell you line by line the schedules and the account numbers
8 -- I know some of it, I'm learning -- but I think it would
9 be preferable if you felt that there were some areas of
10 information that the 10-Ks and the normal financial
11 statements by the service companies aren't providing
12 sufficient detail, I like the concept of provide a list of
13 the types of information you do want, but not to the level
14 of each of the Uniform System of Accounts individual
15 accounts.

16 I would hope -- because, you know, we're talking
17 about service companies that are providing services across
18 multiple affiliates of a holding company with the goal for
19 everybody being to reduce those costs, that's what holding
20 companies set these things up. And we don't want to turn
21 that, what's really supposed to be an economic, an
22 efficiency, good, into something we're going to penalize
23 people for doing by making them try and fit into -- you
24 know, round pegs into square holes if they're not doing 500,
25 800 series accounts type worth then, you know, it doesn't

1 fit, it's not accurate, both on the recordkeeping side and
2 the reporting side. That needs to be recognized.

3 So I would hope we can provide guidance in terms
4 of where the Commission feels it needs perhaps additional
5 information. But I really do start with can we look at the
6 10-Ks, the annual financial statements for the service
7 companies, recognizing that allocation is going on and by
8 the time you get over to the utility side you got that stuff
9 in the type of detail you really want and isn't that enough.
10 Isn't that enough. And GAAP-compliant accounting on the
11 service company side. Isn't that enough.

12 And the ideal -- I mean, it could be useful
13 endeavor to sit around a table for another session where you
14 tee up, you know, this is the kind of information we want
15 and let's look at the 10-Ks and say okay, well the following
16 is missing. And maybe what it is is the supplemental
17 schedule that provides that additional information.

18 But you know when I look at some of the stuff
19 that's in the proposed new Form 60 and it's reflecting the
20 part 367 and it's allocating, you know, taxes and this, that
21 and the other, the affiliate and the non-affiliate and the
22 utility and the non-utility and it's like, you know, this
23 massive spreadsheet of stuff that folks aren't keeping it in
24 that way now. And you start with well how is that going to
25 help anybody when by the time you get to the utility side

1 you're getting the information in sufficient detail.

2 And as Ms. Holmes noted, you know, each of the
3 companies is going to be doing it on the utility side in a
4 way that meets their state commission needs as well as the
5 FERC needs and having the service company have to do it in
6 one fixed way is just -- it doesn't fit. So that's where I
7 sort of staff is what's broken?

8 MS. COURT: Did EEI, in its comments -- and I've
9 just read a summary and I apologize for not having read each
10 comment but I did, through the kindness of the folks who are
11 sitting around me, did read a summary of the comments -- did
12 EEI, were you specific in your comments as to -- since I
13 know that you don't like the proposal, did you explain in
14 your comments how your alternative which is, from what I can
15 tell you're saying it's the status quo, right --

16 MR. BARTHOLOMOT: Yes.

17 MS. COURT: -- as far as the SEC is concerned,
18 did you explain how that would satisfy, how specifically
19 that would satisfy the Commission's goals here?

20 MR. BARTHOLOMOT: I have to take a fresh look at
21 that.

22 MS. COURT: Okay. Because the record is going to
23 be open for a couple more weeks. As I mentioned earlier --
24 and I started out in the rulemaking division of this agency
25 25 years ago, it is if you don't like what the Commission

1 proposes, it really helps us if you could give us an
2 alternative with some specificity, keeping in mind what the
3 Commission's goal is for that particular project. So if you
4 have time, it might be very helpful to do that.

5 MR. BARTHOLOMOT: Okay. I mean, I think on the
6 Form 60 side, we said let's start there because that
7 ultimately drives what companies may need to either be
8 keeping in their charts of accounts or be able to translate
9 over. And let's look at the essentials there.

10 I teed up in the remarks today -- and it was
11 reflected again in one of the other panelists' remarks, the
12 ideal would be the financial statements that the service
13 companies are providing as shareholder-owned or members of
14 shareholder-owned public holding companies. It's hard to
15 answer that question in a lot of detail without having a
16 clear sense -- and I appreciate, you know, you put your
17 finger on one issue, the cross-subsidy issue.

18 And with the new final rule in place on Section
19 203, including the cross-subsidy issue, our assumption is
20 that the Commission already has regulations in place that
21 are going to police that. And so it's a little hard for us
22 in the abstract -- you know, this feels like a gold-plated
23 Cadillac in terms of the amount of detail. And on the other
24 side, the 10-K, the annual financial statement of the
25 service company side combined with the Form 1-s, the 3Qs and

1 so forth as well as 10-Ks et cetera on the utility side
2 feels to us like a reasonable place.

3 In other words, when we say status quo, you know,
4 we're really saying status quo. So saying how can we meet
5 the uniformity sounds like there may be a perception on the
6 Commission Staff side that there's something more needed.
7 And all we can say back is, you know, the more we can go
8 streamlined and the more we can make it guidance in terms of
9 -- or a simplified schedule, the better -- whether EEI could
10 come up with that magic solution, because we won't know
11 necessarily, especially again looking at it from your
12 position in the enforcement area, looking at cross-subsidy,
13 that's something Barbara in our shop probably would know
14 better than I do what the specific elements you look at in
15 the enforcement.

16 But that's the sort of thing we need. We need to
17 have a sense, you know -- we hope it's not the Part 367 and
18 the current proposed Form 60 in all its detail, we hope it's
19 something more streamlined than that. And that's where it
20 would be helpful to have maybe some follow-on dialogue,
21 another work session. And by an effective date being a
22 little more reasonably set we'd have a chance to do that.
23 It'd be nice to get it right and not -- with the burden
24 involved, what we're trying to say is let's look for
25 information that really provides real value if we're going

1 to make people go through the kind of burden that's involved
2 in getting to changes. That's all.

3 MS. COURT: Thank you. If any of the other
4 panelists would like to add something, because I don't want
5 to hog the discussion here and I do want to have my
6 colleagues ask questions as well.

7 Ms. Kropp, do you have any --

8 MS. MC NULTY-KROPP: Actually I guess -- I think
9 I understand where you're coming from. I used to be an
10 auditor and uniformity is useful and helpful. And I guess
11 I'm wondering if we do step back and if we start with what
12 type of reporting requirements or what type of information
13 and again probably have a follow-up dialogue on what
14 specific information would be helpful to validate, ensure
15 that -- or help the FERC ensure that there is no cross-
16 subsidization, what the reporting requirements would be.

17 Because by enabling -- like Henry said, if we
18 know what the reporting requirements are then to some extent
19 we're able to back into what our systems are and how we meet
20 those reporting needs. Because as I think either Beverly or
21 Sandra mentioned, we have a lot of different reporting
22 requirements with some of the different states and some
23 states treat costs differently, above or below the line. So
24 to the extent that our systems are able to meet those
25 reporting requirements, is there a need to actually push

1 back the individual accounting starting in reporting or at
2 the starting general ledger or starting interface.

3 At the end of the day, it enables the company to
4 step back and go well in order to meet this reporting
5 requirement for the Form 60 or this reporting requirement
6 for this particular state jurisdiction, how do we meet it
7 from an internal perspective. Do we need to go back and
8 rehash and reinvent the wheel from our initial feeder
9 systems or is it something that it's a back-end solution for
10 us, that it's simply reporting a manipulation of the data.

11 So I think having us stepping back and assessing
12 well what are the requirement needs versus saying okay full-
13 blown -- implement full-blown FERC chart of accounts, is
14 that ultimately the right solution or is it more on the
15 reporting end? What types of schedules are helpful? What
16 type of information is useful to help you ensure that there
17 is no -- that the allocation of costs is fair and just?

18 MS. COURT: Thank you.

19 Mr. Richer?

20 MR. RICHER: I think the existing Form 60 that we
21 filed with the Commission this year is a good report. It's
22 an improvement over the U1360 that the SEC had required. I
23 think following that type of a format provides the
24 uniformity that you're seeking. I think that the added
25 detail of the additional accounts would actually create less

1 uniformity.

2 I think there's uniformity that already exists in
3 what was brought over and what the companies are already
4 used to reporting to the SEC. To now expand it to
5 additional accounts I think may create less uniformity and
6 may make it less clear as to how you might -- how each
7 company might use those accounts.

8 MS. COURT: Ms. Bennett?

9 MS. BENNETT: I just have a quick comment on your
10 question on how do we make sure that we're not cross-
11 subsidizing. Because as far as state commissions, that's
12 also what I see as their bigger concern. And I think the
13 issue is there's really no way that an accounting system is
14 going to ensure that you don't cross-subsidize. The only
15 way that I see, having been a witness on the affiliate side
16 in state regulatory cases for some years, is that regulatory
17 process. You know, it's coming in and filing your reports
18 and getting in front of state commissioners and going
19 through the discovery process that does it and having
20 systems that can support as transparently as possible the
21 service company costs.

22 But any of the systems themselves -- or you make
23 the rules and you can make the laws, but if a company is
24 going to try to subvert that, they're going to. I mean,
25 there's no way to do that through an accounting system.

1 So, I think the need to make sure that payment is
2 not cross-subsidized, is there quite strongly, and changes
3 to the systems to accommodate that, I think, are just really
4 not that useful.

5 They don't really work until you get --

6 MS. HOLMES: I agree exactly what Sandra. I was
7 thinking that if the ultimate goal for FERC is to make -- to
8 ensure there's no cross-subsidization, having the service
9 company costs in a FERC Chart of Accounts, tells you
10 nothing.

11 I mean, you still have to look at how the
12 allocation of those costs went to the utility companies and
13 how it went to the non-affiliated companies. That
14 ultimately can be accomplished any number of ways: Through
15 a chart of accounts, through a work order system, which is
16 what we have, and you're never going to know if the charges
17 are correctly charged, until you look at the guts of those
18 accounts or those work orders. You're never going to know
19 that by looking at the accounts.

20 Yes, you might get some sense, I guess, of where
21 things were charged, if you had a full Uniform System of
22 Accounts, but even then, the nature of the service company's
23 services, are mostly 900-type services, anyway.

24 So there -- I think someone else said earlier
25 that there would be very few things that would probably end

1 up getting charged to the 500 to 800 series of accounts,
2 anyway, but it would be difficult and it would be a massive
3 change to have to do that.

4 MS. COURT: Thank you very much. So, at this
5 point, I'd like to just go around. Most of the folks
6 sitting around the table, are from the Division of Financial
7 Regulation, NOE, but, as I mentioned earlier, the other
8 offices, OMER and ODC, are very much involved in accounting
9 policy, as well, and will also very much be involved in the
10 implementation of both PUHCA-I and PUHCA-II Orders
11 implementing EAct 2005 provisions.

12 So, they are also sitting around the table. I
13 don't want to give the impression that we're hogging this
14 task, because it takes a village here at the FERC for FERC
15 aficionados.

16 So, many of the -- anybody -- we'll start over
17 here to the right. Brian, go ahead. Introduce yourself.

18
19 MR. HOLMES: I'm with the Division of Financial
20 Regulation. I just have a few questions here.

21 I'm trying to get -- I'm really having a
22 difficult time getting a sense of the work order system. Do
23 most of the companies here use work order systems?

24 MS. BENNETT: We have one, we have a work order
25 system for our capital projects. We have a work order

1 system for our deferred projects and for our capital
2 projects, but not for our O&M projects. We manage those via
3 a business unit or a cost center approach.

4 MR. HOLMES: How are the -- how are the costs
5 ultimately -- are they collected? Or, as --

6 MS. BENNETT: They are collected as --

7 MR. HOLMES: Is everything indirect, then? Is
8 that what you're telling me?

9 MS. BENNETT: No. For example, I have a
10 particular business unit and a particular cost center for
11 the individuals who work for me, and we charge out our time
12 to what we call a sub-ledger. That is a position on one of
13 the utility companies or another affiliate that gets, so
14 that we direct-charge our time that we spend working on that
15 particular utility company, to that particular utility
16 company.

17 So we use what we call a sub-ledger or an
18 accounting code that can get it the appropriate utility
19 company.

20 MR. HOLMES: Okay. I have a question regarding
21 the requirements -- it was -- EEI had comments about that
22 these rules should be specified as far as the accounting
23 requirements, that it shouldn't spill over to holding
24 companies.

25 And that they should be clearly specified that a

1 holding company doesn't -- shouldn't be subject to
2 accounting requirements.

3 And I think they raise a point. Do holding
4 companies without a service company, perform services for
5 public utilities?

6 MS. HOLMES: Not in our case. Our holding
7 company mainly holds things like stockholder expense or
8 board of directors expenses and advertising expenses and
9 some things like that, that are on behalf of the Southern
10 Company, rather than -- they don't perform services for the
11 utility company.

12 MR. HOLMES: Well, I guess the most people, since
13 you aren't -- you're in service companies, so you wouldn't,
14 but, Henri, in the EEI comments was there any -- EEI raised
15 these comments.

16 MR. BARTHOLOMOT: Yes, I know, and it was in
17 response to done or two specific companies. Let me take a
18 look at that and come back in a moment, if I could.

19 MR. HOLMES: Okay.

20 MR. BARTHOLOMOT: That was --

21 MR. HOLMES: Do you think, if the holding company
22 didn't have a service company, and they were performing --
23 the holding company was performing the services, instead of
24 a service company, do you think that holding company should
25 be subject to the Commission's accounting requirements?

1 MS. HOLMES: Yeah, yeah. I mean, the reason -- I
2 think we asked that question, because there was a little
3 confusion about the language in the NOPR itself.

4 In one section, it appeared clear that this
5 wouldn't apply to a holding company, the reporting
6 requirements wouldn't relate to a holding company, and then
7 in another section, it was sort of a fray that included
8 holding company and service company in the recordkeeping
9 requirements.

10 And so we wanted to make sure that if you want
11 the service company -- and a holding company that performs
12 services, would be defined as a service company, but if it's
13 just nothing more than a holding company, you weren't
14 subject to these rules.

15 There were -- and we did say specifically in the
16 Southern Company's comments, we told you what sections those
17 were, that were strange.

18 MR. HOLMES: I also had a question regarding the
19 use of the 500 and 800 accounts. If this requirement were --
20 -- if it was optional, rather than being mandatory, would you
21 -- your objections kind of be reduced?

22 MS. HOLMES: Yes.

23 MS. NULTY-KROPP: Sure, absolutely.

24 MR. HOLMES: Now --

25 (Laughter.)

1 MR. HOLMES: I know AEP uses the 500, and, I
2 think, the 800-series of accounts in reporting in the Form
3 60, the --

4 MS. BENNETT: The 500 series.

5 MR. HOLMES: Yes, so that I know you probably
6 have no objections. Do you use that primarily for the
7 utility? In other words, it provides them a basis for
8 putting it in their system of accounts?

9 MS. BENNETT: Right, and because such a high
10 percentage of our costs are coming from the service company,
11 because we're so highly centralized, it's not just
12 administrative and general we do, but we're out doing
13 generation, customer service, distribution, and
14 transmission.

15 So it provides primarily for our state
16 commissions, it provides a transparency that makes it easier
17 for us at AEP to report 12 different ways to 12 different
18 people, if we have the same basis everywhere.

19 And we do have the ability to map charges to
20 certain accounts, to different accounts, to different
21 utilities, if they require. You know, if you have a cost
22 that maybe is a reg asset on one company and it's an expense
23 on the other, we can map those in different ways, if we need
24 to.

25 MR. HOLMES: I know you guys, you do use, like,

1 other regulatory assets and whatever, which normally you
2 would be associating with a utility company.

3 MS. BENNETT: But we'll take things through the
4 balance sheet. We'll take it through the balance sheet to
5 the same company, then it will end up on the balance sheet
6 in the utility, especially for reg assets and liabilities,
7 because we just bill out the balance sheet on a monthly
8 basis and close that out, as well, for the most part.

9 MR. BARTHOLOMOT: We did get feedback from our
10 members. I think we've answered the question on the holding
11 company that might act as a service company. Was that
12 officially answered?

13 MR. HOLMES: That they would be subject to the
14 accounting.

15 MR. BARTHOLOMOT: Yes. The concern was whether,
16 by accident, holding companies that were not acting as
17 service companies would be swept in, even though that's not
18 the Commission's intent.

19 And a related issue is if a holding company is
20 also a public utility, you know, it would have potentially
21 two different sets of record retention requirements, and we
22 asked the Commission to clarify that only one of those need
23 apply, that you can't sort of meet two requirements that may
24 not be entirely consistent.

25 But we did get comments from companies on the

1 details of the USofA and the Form 60, that, gee, you know,
2 you should be able to, you know, reflect this or that here,
3 it's not specifically provided for or there's no way you'd
4 need that information, and that goes to the flexibility
5 issue.

6 I think that having the 500 and 800 Series of
7 accounts optional, is a piece of that, but another is
8 allowing companies to reflect if there are things that
9 aren't specifically spelled out in whatever the final rule
10 might say, should be kept as a Chart of Accounts, allow the
11 flexibility for companies to sort of fill in the
12 interstices, add some subaccounts in order to do it with
13 some degree of flexibility, some regularity, but to allow
14 companies to tailor it a bit, without having to come back to
15 the Commission and get a mandate that says everybody's got
16 to do it exactly that way.

17 MR. HOLMES: Okay.

18 MS. COURT: Steve, do you have any questions?

19 MR. HUNT: I had a few questions. First, with
20 the -- back to the work order system, if the Commission were
21 to allow flexibility with work order systems, kind a like
22 how the SEC did,
23 what are the core requirements that should be in that work
24 order system, and should the Commission require a filing and
25 approval process in those variations of a work order system?

1

2

MS. COURT: Mr. Richer, do you want to try that first, since you were the first one to bring that concept up?

3

4

5

MR. RICHER: Sure. I mean, I believe the rules should be written in such a way as to be able to provide sufficient detail to the regulated subsidiary, the company that's receiving the services, such that they're fully aware of what it is that they're being charged for.

6

7

8

9

And I'm not sure that a strict work order system necessarily does that. But that would be my response.

10

11

12

MS. COURT: Does anybody else want to address that particular question?

13

14

(No response.)

15

16

MR. HUNT: In the SEC's rules and also in the proposed NOPR, we require that if a service company provides a service to a non-affiliate company, that the profit and losses be recorded in separate accounts.

17

18

19

How frequent do those types of transactions occur, and about how much money are we talking about?

20

21

MR. RICHER: For National Grid -- you're asking about charges to non-affiliates?

22

23

MR. HUNT: Yes.

24

MR. RICHER: Yeah, it's very infrequent for us. We don't perform a lot of services for non-affiliates.

25

1 Segregated between utility and non-utility, to
2 the extent that you're asking for non-utility, I would
3 suggest that you have separate accounts to split out the
4 non-utility between charges to affiliates with non-
5 utilities as well as non-affiliates that are non-utilities.

6 MS. BENNETT: For AEP, we have very few profits
7 or services that we provide outside of our affiliated
8 system. We do some, but it's de minimus.

9 MS. HOLMES: Ours is the same. We do some work
10 with the DOE, Department of Energy, and that's pretty much
11 the extent of our external billings, which are also of
12 course heavily regulated as to what we can charge.

13 MS. MC NULTY-KROPP: We don't bill any outside
14 parties under the service company.

15 MR. HUNT: My last question is in EEI's comments
16 they suggested that we add several accounts to it, several
17 balance sheet accounts to the system of accounts. And two
18 of them were the regulatory assets and liability accounts.
19 For a non-rate-regulated service company, what are some of
20 the examples of times when those accounts would be used?

21 MS. BENNETT: I may want to answer that because I
22 think that was one of our comments. And it goes back to us
23 being kind of on the extreme, on the other side of using the
24 utility accounts. If, for example, I'm working on a rate
25 case and my time is recoverable and so generally if you're

1 on the utility side, you're charging your time when you're
2 working on that case you're a reg asset if you know that you
3 have recovery in that particular state. I charge my time
4 the same way, so my time would go to a reg asset and in that
5 same month bill over to the utility in that reg asset
6 account. So it's really just used as a pass-through and we
7 don't keep balances on the books. Our service company
8 doesn't have balances in accounts that aren't appropriate,
9 so it wouldn't have balances in those types of accounts that
10 weren't billed out or being held to bill out.

11 MR. HUNT: All right. So it only applies to AEP
12 as far as --

13 MS. BENNETT: That's here, I guess.

14 MR. HUNT: Okay.

15 That's all the questions I have.

16 MS. COURT: Thanks.

17 By the way, for the Staff members, just because
18 I'm going around the table, you're not obligated to ask
19 questions because we do want to for sure wrap up this panel
20 by 11:00. But feel free to ask questions.

21 Andy, do you have any?

22 MR. MOSIER: I have two. Thank you, Susan.

23 First, this is directed principally to the
24 accountants and the controllers and then, Mr. Stringfellow,
25 I think you too perhaps. I'm wondering, would you

1 characterize the presence of cost allocation manuals, cost
2 allocation agreements or internal cost allocation policies
3 as universal among the holding companies and companies with
4 service companies or typical or unusual?

5 MS. HOLMES: Certainly with Sarbanes-Oxley
6 controls that we have in place, every allocation with every
7 company is signed by our comptroller and their comptroller
8 certifying that it's an equitable allocation and all those
9 things are in cost allocation manuals for us.

10 MS. BENNETT: We have cost allocation manuals
11 that we're required to file in several states. And, quite
12 frankly, it's more just an exercise in keeping the manual
13 updated. It's not something that we use routinely to help
14 us. So as far as those types of requirements that you file
15 cost allocation manuals, it tends to -- at least for us, it
16 tends to turn into any other report and then you're just
17 getting your report out and making sure you have all the
18 things in there and we don't really use it internally that
19 much.

20 MR. RICHER: We have service agreements that we
21 prepare and submit to the operating companies on an annual
22 basis.

23 MS. MC NULTY-KROPP: We have service agreements
24 as well that we provide to the operating companies on a
25 regular basis, on an annual basis, as well as we have cost

1 allocation manuals for currently two out of the three
2 operating companies, and that is just narrative data talking
3 about the types of services that are provided and the
4 methodology that the allocations are -- how the costs are
5 charged out that provide narratives.

6 MR. MOSIER: Mr. Stringfellow, do you have a
7 sense of the other member companies and what they're
8 typically doing?

9 MR. STRINGFELLOW: I simply know that a lot of
10 them have the manuals but I think that the comment that
11 typically they are required but perhaps more as a pro forma
12 requirement than any great benefit.

13 MR. MOSIER: So if perhaps those policies or
14 manuals or whatever the nomenclature might be were required
15 to be filed with FERC and then an audit was done based on
16 those, they wouldn't necessarily find a correlation between
17 what's in the policy and how costs are allocated, or did I
18 misunderstand you, Ms. Bennett?

19 MS. BENNETT: There would be a correlation. The
20 cost allocation manuals are accurate. But they're not --
21 and they're used to tell commissions how we allocate things.
22 But as far as being useful internally as, you know, a
23 document that's used around, it's really not. It's kind of
24 like the service agreements, they're done every year, you
25 know, and we file them with commissions and we file them

1 with people that need them filed but they don't really --
2 you know, everything is at such a high level that it doesn't
3 really govern how you're going out and getting your
4 accounting and getting your costs pulled in.

5 MR. RICHER: And for National Grid, our cost
6 allocation methods don't change much. They don't change
7 from year to year. And the practice in the past when we
8 were regulated by the SEC was that any time you were to
9 change a method of allocation, you'd file what was called a
10 60-day letter with the SEC and it would get approved and it
11 would also be distributed to all of our states. And we also
12 have -- certain of our state regulatory agreements require
13 us to also file with the states any time we make any type of
14 a cost -- a change in a method of allocation.

15 MR. MOSIER: Thank you, Mr. Richer. That's a
16 nice segue into my second question.

17 The PUHCA '35 was administered by the SEC. It
18 was repealed. All of that regulation is gone. But there
19 was an interest or a suggestion perhaps in relying on other
20 financial reports made to the SEC for some of the purposes
21 here. And I'm wondering, in the 10-Ks, the 10-Qs, the other
22 forms that are filed with the SEC, what specifically would
23 you point to that this Commission could rely on in order to
24 determine whether there was inappropriate -- with due regard
25 to Ms. Bennett's comment about you only find these things in

1 audits, but what would you point to in the SEC documents
2 that this Commission could rely on to notice perhaps
3 inappropriate cross-subsidization?

4 MS. BENNETT: There would be nothing in AEP's 10-
5 K and 10-Q. The service company is not really even
6 mentioned in there because it's incorporated in our utility
7 companies, so it doesn't even come up.

8 MR. RICHER: I think the comfort that you get
9 from 10-Ks and 10-Qs is that they've been audited by
10 external auditors, and that's where -- you can take some
11 comfort that the accounts have been assembled, have been
12 fairly assembled and are fairly stated.

13 MS. MC NULTY-KROPP: At Xcel Energy, I believe
14 within our utility 10-Qs and -Ks, we do provide some
15 information on related party transactions and we would
16 disclose in that particular footnote section of the utility
17 10-K the amount of services provided and the nature of the
18 services provided by any affiliate transactions.

19 MR. BARTHOLOMOT: I was going to echo a comment
20 that was made earlier that, you know, if we're focusing on
21 cross-subsidy -- and again I'm not the expert at EEI on how
22 those rules operate in place. I have worked a bit on the
23 Section 203 rulemaking.

24 But I think the heart of that is with the
25 Commission's new authority, including under Section 203 and

1 its enforcement authority to police and prevent cross-
2 subsidization starts with the rules that prevent that and
3 clarity on those and knowing that at the end of that you're
4 subject to -- not only your financial and internal control
5 audits to make sure the systems you're using to apportion
6 those costs are accurate and reflective, but also that
7 you're -- at the end of the day, you're subject to review by
8 the Commission and state commissions to ensure that -- and
9 that's where the issue certainly is going to be addressed to
10 the greatest extent is at the state commission before you
11 get approval to pass those costs on through to the retail
12 customers. And that's a serious enforcement mechanism. I
13 mean, that's where companies recognize they either will or
14 will not recover those costs.

15 A related issue that's something, again, not
16 practiced in detail in the cross-subsidy area and the
17 enforcement area -- I can only sort of think about it. But
18 when the point was made that most of the service companies
19 are providing services internally to the holding company, it
20 would seem to me there's -- you know, again, it's providing
21 -- the goal is to provide efficiencies of scale by
22 centralizing some of these services which ought to be to the
23 benefit of the regulated utilities and their customers.

24 And I understand what you're trying to do is say
25 how can we sort of be sure of that. But I would hope

1 between the regulations that say there shall not be any and
2 if you're going to do certain transactions under 203 that
3 will involve encumbrances and so forth, you're going to have
4 to make the case and get Commission approval, much less your
5 state commissions, that that's to a large extent driven by
6 those regulations and self-policing.

7 And then the accounting and recordkeeping and
8 reporting becomes -- the question for me in the big picture
9 is do you have enough detail there to be able to say, as the
10 Commission Staff looking at this, that we feel comfortable,
11 is this -- you know, we understand what's going on and the
12 recordkeeping and allocation are being done with sufficient
13 regularity. And it may not be through a work order system,
14 it may be through a ledger allocation, there are various
15 ways it can be done. But as long as it's done in a
16 regularized way to reflect accurately the costs that the
17 service company's incurring on behalf of that utility that
18 it's providing the services for that should be, I would
19 hope, sufficient.

20 MR. MOSIER: Then you're not suggesting that
21 there's anything in the existing SEC reports that would give
22 this Commission that level of comfort or detail? I mean, if
23 you are --

24 MR. BARTHOLOMOT: No. I mean, I take what the
25 companies have said, because they'll know the details of

1 that better than I. But what I look to the 10-K and 10-Qs
2 to say, their income statements and balance statements, that
3 you have a reflection of what's going on at some level of
4 detail in the overall service company and, given the nature
5 of the operations of the service company where they don't
6 have a lot of the capital assets and so forth that fit well
7 in the US of A, both on the chart of accounts and
8 recordkeeping side and on the reporting side, we're looking
9 at those and saying isn't that a reasonable place to start
10 at least in saying we have indicia of reliability that they
11 have the systems in place, the reporting out what's going on
12 and we see that in the big picture and then if more is
13 needed, what more. Rather than starting from the other --

14 MR. MOSIER: Okay. Thank you.

15 MR. BARTHOLOMOT: -- we can start either place.
16 We can start there and say what more is needed or we can
17 start with the proposed chart and Form 60 and say what can
18 be pared out. This, at least in part, is in exercise to try
19 and say could we start on the streamline side and say what
20 more is needed, at least as an exercise, to be judicious.

21 MR. MOSIER: Good enough. Thank you.

22 MS. COURT: Thank you, Mr. Mosier.

23 By the way, Mr. Mosier is from the Office of
24 Energy Markets and Reliability. We also have
25 representatives from the Office of General Counsel and the

1 Office of Administrative Litigation.

2 And so what I'd like to do is ask each
3 representative from those offices if they have any questions
4 and then we'll go back to enforcement and financial
5 regulation because, as I said, we do want to wrap up this
6 panel by 11:00.

7 Ms. Lake, do you have any questions?

8 MS. LAKE: Like Susan, I am an attorney and not
9 an accountant, so I'm approaching it from a different angle.
10 At one point in your discussions this morning you suggested
11 that we start with the financial statements as the starting
12 point and then figure out from there what additional details
13 we would need.

14

15

16

17

18

19

20

21

22

23

24

25

1 I'm trying to figure out financial statements, as
2 I understand it -- and, forgive me, I'm an attorney -- I
3 think really set out a more corporate shareholder kind of a
4 focus, and I was wondering how we could use those as a
5 starting point, when the focus here at the Commission, is
6 utility ratemaking regulation and not really a
7 shareholder/stockholder approach.

8 So I'm curious as to how we could use that as a
9 launching point. I have never -- I don't have a financial
10 statement in front of me, but perhaps as you're coming in
11 with your reply comments, I'd like to see what a sample
12 financial statement would look like, and maybe have some
13 suggestions from you on how we could use that as a starting
14 point, if you think that that would be a way to start.

15 But is there any explanation you can provide to
16 me about how we could use a financial statement as a
17 starting point, when the focus is so different from the way
18 we regulate?

19 MR. BARTHOLOMOT: I'd be reiterating the big-
20 picture points we've made, which are that what we're talking
21 about on the reporting side for service companies, is at
22 least partly, I assume, getting some sense of the nature of
23 the activities that they're engaging in, and the magnitude
24 of the revenues and the costs.

25 Certainly the financial statements will give you

1 that, and then behind that -- and when it comes to issues
2 like what rates get approved and whether there's cross-
3 subsidization, the primary focus, traditionally, has been,
4 on the utility side, are you being charged appropriately,
5 and if there's an affiliate involved, additional safeguards
6 are in place, and do you have accounts and records to be
7 able to substantiate it, if you're audited on that by the
8 Commission and by state commissions, that the charges you've
9 been assessed, are fair and not inappropriate.

10 And there are allocation mechanisms that are
11 getting you from one to the other. Now, some companies on
12 the service company side, driven in part by having, as Sandy
13 pointed out for AEP, 11 or so state commissions to deal
14 with, have gone toward a USofA to have some foundation, but
15 it's an expanded one -- flexibility, again -- and, on the
16 reporting side, would be maybe relatively more able to
17 mirror that out in something like the Form 60, especially
18 the Form 60 that was proposed last December.

19 So, the question -- I think the answer to your
20 question is partly that maybe there isn't enough, and that's
21 detail in the financial statements, but what we're trying to
22 construct with what's there now and what has served well
23 enough, in terms of financial reporting on the service
24 company side, that's a starting point.

25 Now, if you said you need a Form 60, some

1 variation of it that's more than a Form 10K or 10Q, I think
2 our statement would echo what was mentioned earlier on the
3 panel; that we'd certainly prefer something like the Form 60
4 that was issued last December, as a starting point, than the
5 proposed revised, which reflects the more full-blown,
6 including 500 and 800 series of accounts, in the USofA Part
7 367.

8 So we'd rather start there, because that was a
9 more streamlined one, and we very much appreciate the
10 Commission proposing that Form 60, streamlined quite a bit
11 from the U1360, and a number of the requirements that the
12 Commission could have imported from the SEC, but, as we've
13 said in our comments going through that rulemaking, didn't
14 make good sense.

15 So, that's not a bad first snapshot. If the 10K
16 feels like it's too distant from where we need up, start
17 with that version, but it still would be useful to take a
18 fresh look at it and say is there -- are there things in
19 there that the Commission doesn't really need?

20 It's just that Paperwork Reduction Act exercise
21 of what's the minimum burden we can impose, and what are the
22 benefits, if we're going to impose burden in terms of
23 reporting? It's an ongoing, every-year thing.

24 Ideally, it's to produce information that is of
25 real value and necessary for some specific purposes, and not

1 just to try and mirror what's been done for 20 years, just
2 because that's how it's been done.

3 MS. COURT: Thank you. Ms. Patterson, do you
4 have any questions? Ms. Patterson represents the Office of
5 Administrative Litigation.

6 MS. PATTERSON: I have one followup. Earlier
7 today, it may have been Ms. Bennett who suggested that a lot
8 of the information, if it is not sufficient, comes through,
9 more particularly with the states, through the discovery
10 process, to sort out the data.

11 Is there a suggestion then -- is the implication
12 that to the extent the information is not available in the
13 current forms, that most of the detail comes up more through
14 discovery to satisfy the regulatory needs of, for example,
15 FERC, or the state agencies?

16 MS. BENNETT: Well, I think what we try to do is,
17 we try to have the sufficient amount of detail for filing
18 packages, but every state of the 11 states, has a different
19 level. Texas has a huge amount of detail; Ohio has quite a
20 bit; some of them have very little, if any.

21 So their review of the service company costs --
22 really, it's from what they've told us to file, and the
23 amount of detail we file, and we do our best to really meet
24 all of those requirements.

25 But a lot of the things like cross-subsidization

1 and, you know, what's being built in non-affiliates versus
2 affiliates, that really does come out in the discovery
3 process for rate cases, I mean, because there's not any type
4 of schedule that's filed to tell us how you may or may not
5 cross-subsidize or do you file.

6 So that really comes into almost the audit
7 process part of the rate case, which, again, in different
8 jurisdictions, is different for when they come in. And we
9 haven't seen FERC for awhile at AEP, but when they come in,
10 you know, they tend to dig through a lot of records and look
11 for things, and want to track costs back and forth, and
12 that's really where that type of investigation is best done,
13 I think.

14 It's hard to do from a high level; you have to
15 get down into the details.

16 MS. PATTERSON: Thank you; that's all.

17 MS. COURT: We have a few more minutes before
18 this panel concludes. Janice, do you have any questions?

19 MS. NICHOLAS: There are two areas that I'd just
20 kind of like to quickly explore this morning. Again, I look
21 at it in terms of transparency.

22 Susan talked in terms of ensuring there's not
23 cross-subsidization with utilities that we regulate, as well
24 as the states. The thing that I'm continually struggling
25 with here, is trying to ensure that there's a sufficiency

1 with the accounting systems used by centralized service
2 companies, and the data that we receive here at FERC on a
3 regular annual basis, to have an adequate level of
4 transparency.

5 And the difficulty that I have in reading the
6 comments and hearing this morning's presentations, is that I
7 see such a variety of what's going on.

8 To achieve some level of adequate transparency
9 here at the FERC, seems to be quite a challenge, and that's
10 why I struggle with this notion of flexibility in we, as
11 regulators, trying to oversee and evaluate what's going on
12 with respect to service company, centralized service company
13 activities. We need some basic transparent data information
14 that gives us something, as regulators, to look at and
15 evaluate the activities.

16 And I just -- I'm struggling with this idea of
17 how a flexible approach can achieve that. I don't know if
18 you have any further comments, starting maybe on the left
19 end?

20 MS. HOLMES: I think you could achieve that with
21 probably a couple of schedules like methods of allocation
22 and to whom allocated, how much was allocated to each of our
23 affiliate companies and what method of allocation that we
24 used. That would be the summation, to me, of where you
25 would ultimately then need to audit, if you ever wanted to

1 audit.

2 And you would also know from the utility
3 company's perspective, always how much service charges they
4 actually received from the service company. You'd be able
5 to compare that year-to-year, to know if there was anything
6 odd or strange that had changed from one year to the next.

7 I mean, that would be, to me, the simplest way to
8 cut through everything, and there you have it. And it
9 doesn't matter what account system you use, in order to
10 furnish that information.

11 MS. NICHOLAS: Ms. Bennett?

12 MS. BENNETT: I think I would only -- I would
13 agree with everything you say on that, and the only problem
14 is at what cost does that come? That's really where we come
15 from, is -- I don't think that anybody disagrees that if
16 something is more consistent, it's easier to review, but
17 when we start out at such different points with our systems
18 and work orders and not work orders, and companies coming in
19 and out of the old holding company structure, and so, you
20 know, at what cost to the utilities and, ultimately, to the
21 ratepayers, didn't get to that consistency?

22 MR. RICHER: I think the consistency and the
23 uniformity exists up at the reporting level, at the Form 60
24 level, and I think the methods of getting to that report,
25 companies may be doing it in different ways, but, I mean, to

1 the extent that we're all providing a consistent report to
2 you, would seem to me, the way to get that consistency and
3 uniformity that you're looking for.

4 MS. NULTY-KROPP: I also think that having an
5 additional description within the Form 60, to explain the
6 nature of services provided by the centralized service
7 company, might be helpful.

8 There's a narrative required in the Form 60 for
9 the non-centralized service company, but it might be helpful
10 to better explain the types of services that a particular
11 service company is performing. For example, there may be
12 some services that AEP service company performs, but ours
13 doesn't, so it might be helpful to get a better background
14 and understanding of what those services are, as well as to
15 your point, Mr. Mosier, that I believe you mentioned, would
16 the cost allocation manuals be helpful or the service
17 agreements be helpful?

18 They might provide some additional insight into
19 what individual service companies are and how costs are
20 accumulated or allocated out.

21 MR. BARTHOLOMOT: The only thing I would add is
22 just to try and distinguish what we're looking at here with
23 the service companies and the type of services they provide,
24 from the regulated utilities, where FERC and the states have
25 much more of a line-by-line sort of focus from a rate

1 perspective.

2 Here, the focus is different. If my -- Dominion
3 Virginia Power went out and hired a consultant to do some
4 legal or accounting services, I'd care that they were
5 getting a reasonable price for that and that, you know, that
6 was work being done well.

7 And, just like EEI hiring a consultant or, you
8 know, if we had a service company and they were providing
9 it, I would want to know they were doing decent work for the
10 price. If they are not, they are not going to stay, you
11 know, in the business of doing that very long for us. We'll
12 find somebody else and so would the utility.

13 It's a different focus, and the idea of coming to
14 the service companies with a new USofA in its full-blown
15 extent, just fuels unnecessary detail not providing benefit.
16 You can get the transparency on the reporting side, and
17 that's why I've said time and again, start with what we need
18 on the reporting side.

19 And companies use various approaches to get
20 there, because there are going to be GAAP-compliant, SOC-
21 compliant, and subject to audit, a financial and internal
22 control audit, as well as Commission and so forth review.

23 MS. NICHOLAS: Thank you. The other aspect of
24 transparency that concerns me, is when the billings occur
25 over to the public utilities. I think I heard, maybe this

1 morning, as well as from reading the comments, I think I see
2 a variety of methods maybe being used.

3 I've heard mapping; I've heard ledgers; I've read
4 -- I know I've read in the comments, the suggestion that
5 some utilities bulk almost all of their service company
6 costs in one account, 923, Outside Services.

7 So there's a lumpiness to how those costs are
8 accounted for when they come over to the public utility.
9 The question that poses in my mind is, where is the
10 transparency when it gets to the public utility?

11 I mean, I thought I heard some comments this
12 morning about there will be sufficient detail at the public
13 utility, but if these costs are all lumped in one particular
14 account, I don't see where the transparency comes in at the
15 public utility level.

16 MR. BARTHOLOMOT: I would take a first cut at
17 that, just from an answer that was given earlier. Where
18 that comes is, the public utility knows what work it had the
19 service company performing, and it's going to know best, and
20 within the regime of what the state wants, as well as FERC
21 wants on the utility book side, that if 100 hours of service
22 company time was billed to me, as the utility, this month,
23 I'm going to know that 20 of that went to Project X dealing
24 with transmission issues, and 20 of that went to Project Y
25 that may have dealt with some generation issues.

1 MS. NICHOLAS: And how would a regulator coming
2 in, know that by looking at the company's books or
3 accounting records?

4 MR. BARTHOLOMOT: Well, I think -- and it's
5 probably the proper focus. Again, going back to that
6 stupid analogy, although this may not be direct and proper,
7 but my analogy of hiring a consultant to do some work.

8 And I just did some purchase orders and
9 engagement letters for consultants doing work for EEI, and I
10 know where that stuff goes, and when we go to EEI's
11 Accounting Department, they know, in terms of the purchase
12 order structures, where those costs get allocated.

13 But when I hired a law firm to do 100 hours of
14 work for us this month, I'm not expecting them to know that
15 that 20 of those hours went to this particular area. We
16 direct them to what purchase order number to use, and then
17 we deal with the allocation, and that's appropriate.

18 I mean, we're the ones who know we're having to
19 do that work. We tell them what work we want done and
20 constraints on that and the size of the budget available,
21 but we don't expect them to know which 500, 600, or 800 or
22 900 accounts and specific issues that would go in.

23 So I assume that, but I do defer to the company
24 folks to say whether there's right or not.

25 MS. HOLMES: Janice, that's how we use or work

1 order system. In other words, every work order has a
2 specific mapping to the right FERC account on the utility
3 company's books, and those mappings and allocation methods
4 are agreed on in advance, so they know that when we charge
5 labor to a certain work order, that it's mapped to a certain
6 FERC account.

7 So that's how you trace back into the service
8 company, what was charged to the utility company.

9 MS. NICHOLAS: Sandra?

10 MS. BENNETT: I think we are pretty close to
11 going straight out to the FERC accounts, so we don't use
12 923.

13 MS. NULTY-KROPP: We go straight at the utility
14 level. We go to an appropriate FERC account; we don't lump
15 them within 923, but we do have the ability at the utility
16 company, to trace back into the service company, because
17 there is a field that would identify the position, and on
18 the service company cost center, where the charge came from,
19 and thus be able to track back and get to the original cost
20 that was booked there.

21 As well, we do issue -- we don't print out, but
22 we make available -- we have PDF files of what we'll call an
23 invoice to the individual utility, summarizing, by
24 department, what types of costs were incurred for that
25 particular month. It's just routed internally to the

1 certain individuals who are responsible for those utility
2 companies.

3 MS. COURT: Ladies and gentlemen, by my clock,
4 it's 11:00. Again, I want to thank all of the panelists for
5 their participation this morning. Also, what I'd like to
6 mention is, my schedule does not permit me to chair the
7 second half of today's program, and Ms. Nicholas is going to
8 take over after the break.

9 I want to take this opportunity to extend to the
10 state commissions and other panelists who are going to be on
11 the second panel, my personal thanks for their
12 participation, and also my commitment and my promise that I
13 will read the transcript. So, even though I'm not going to
14 be here, I will read the transcript to help formulate my
15 thoughts with respect to any recommendations that I make to
16 the Commission.

17 Also, let's see, we will have the -- the
18 transcript will be available -- is it two weeks? In two
19 weeks, the transcript will be available for free, two weeks
20 after today, but it can be purchased before then from the
21 vendor.

22 So, with that comment, again, my thanks. We will
23 break for 15 minutes, and Ms. Nicholas will resume this at
24 11:15. Thank you.

25 (Recess.)

1 MS. NICHOLAS: Our second panel today contains
2 representatives from state commissions and other interest
3 groups. We have with us this morning Tom Ferris from the
4 Public Service Commission of Wisconsin, Joe Buckley from the
5 Public Utilities Commission of Ohio, Jim Mitchell from the
6 New York State Public Service Commission, and Steven Ruppel
7 from the Florida Municipal Power Agency.

8 Like the first panel, each panel member will be
9 given 10 minutes to make comments. We'll move down the
10 panel. At the end of the four presentations, then we'll
11 open it up for Staff comments, questions, and then we'll
12 proceed on to the remainder of the agenda.

13 So Tom, if you would kick it off for us.

14 MR. FERRIS: I'd like to thank you for the
15 opportunity to participate in this technical conference, to
16 provide my comments and NARUC's comments in your rulemaking.
17 In addition to representing the Public Service Commission of
18 Wisconsin, I am representing the National Association of
19 Regulatory Utility Commissioners. Until very recently, I
20 was the chair of the NARUC staff subcommittee on accounting
21 and finance, which helped draft the comments that NARUC
22 filed.

23 NARUC and the Wisconsin Commission and many of
24 the state -- I believe all the state commissions I think
25 agree on one thing, that service company costs are a very

1 important piece to the ratemaking responsibilities at the
2 state level. Typically the costs originating at the service
3 company make up a very large and increasing percentage of
4 the operating expenses of the regulated utilities. As
5 affiliated companies, these transactions are not made on an
6 arm's length basis and therefore require additional
7 controls. Therefore, NARUC supports FERC's effort in
8 attempting to increase transparency in bringing uniformity
9 of these costs. Today I'd like to briefly summarize the
10 position of NARUC in these proceedings, provide my thoughts
11 as a state regulator, and then quickly address the five
12 questions.

13 Regarding centralized service companies, NARUC's
14 concern in this area is that you can go through all this
15 rulemaking and all the companies have to do then is get rid
16 of their service companies and put it in a holding company,
17 the utility, a special purpose company, and none of those
18 are covered by these rules.

19 So to assure that the rules apply to the entity
20 performing the service -- NARUC feels that you should assure
21 that the rules apply to the entity performing the service
22 company functions. To NARUC, the function is the important
23 thing, not the company providing it.

24 In addition, as to utilities, the preference is
25 that the USA should prohibit the service company functions

1 from being transferred to the utility because, while the
2 utilities have a system of accounts themselves, adding the
3 service company functions within the utility just further
4 complicates the process and in a rate case, for instance,
5 you not only have to come up with fair and reasonable rates,
6 you have to make sure there's no cross-subsidy from the
7 utility to the holding company if all the costs are in
8 there.

9 Regarding the purchase of assets, the rules state
10 that the service company would require the purchase of
11 property at the acquisition cost. The concern of NARUC in
12 this regard is that this provision could be used as a
13 vehicle to inflate a utility's rate base in the event that
14 the service company bought an asset at a premium over the
15 original cost to the party, recorded the asset on the
16 service company books at the acquisition cost, and then the
17 utility would purchase it. So if the utility would have
18 purchased it directly, it would be at the original cost if
19 it had been used to provide utility service before. If it
20 goes to the service company and then to the utility, it
21 could be at a higher price.

22 To avoid such problems, the new USOA should
23 require that an asset purchased by a service company not be
24 transferred at an amount higher than the original purchase
25 price or the remaining original cost, whichever is lower.

1 Regarding transactions with non-associated
2 companies, the rulemaking provides that profits achieved in
3 providing services to non-associated companies should be
4 used to reduce the cost of providing service to associated
5 companies, and NARUC has supported this. We feel this is
6 good.

7 The concern we have, and it showed up in the
8 telephone industry to a large extent, was that as soon as
9 something gets to be really profitable then all of a sudden
10 they put it in another company or deregulate it and then
11 that's lost. So NARUC's preference is that services being
12 provided outside the corporate umbrella should not be
13 transferred to a new affiliate if and when they become
14 profitable.

15 Regarding the 500 and 800 series of accounts,
16 according to the NOPR, FERC proposes to include in the new
17 USOA all of the 500 and 800 series of accounts. According
18 to the NOPR, service companies use these accounts on
19 providing utility-related services to utility companies.

20 The NOPR appears to require service companies to
21 book costs and revenues based on how the utilities treat the
22 service they receive. These accounts more properly apply to
23 the regulated utility's books, not service company books.
24 NARUC is uncertain how these provisions are relevant to a
25 service company and it's unclear to NARUC how these accounts

1 impact the service company. Bottom line, NARUC feels that
2 you should -- the records should be based on services
3 provided, not on how they're treated by the utility.
4 Apparently one proposal of the industry is to have those
5 available and not make them mandatory, and that seems like a
6 good option.

7 Regarding services to associated and non-
8 associated companies, the only comment I have here is that
9 if FERC is considering the EEI's suggestion to retain the
10 current breakdown into services rendered to associated and
11 non-associated companies, we hope they will also follow the
12 EEI's suggestion to subdivide the associated company
13 formation by utility and non-utility. As EEI states, this
14 information is necessary to address cross-subsidization
15 concerns.

16 Regarding the proposed Form 60, the industry is
17 proposing that a number of schedules be eliminated. I want
18 to discuss a few of these. Regarding schedule 15A, first of
19 all, if the FERC eliminates account series 500 and 800, it
20 seems like this information can easily be included in the
21 comparative income statement schedule. And even if you keep
22 the 500 and 800 series accounts, it seems like this
23 information could be already included in the schedule and
24 maybe this schedule is not needed.

25 Regarding schedule 16, however, this schedule is

1 one of the important schedules in this report since it
2 allows a comparison of direct and indirect costs allocated
3 to the utility companies and non-utility companies while
4 showing the allocation of 100 percent of these costs to the
5 various billing groups. This is needed to make sure that
6 utility companies are not treated any differently from non-
7 utility companies. It's possible that you may be able to
8 simply this schedule to allow a company to provide
9 information by groups of accounts, especially if you retain
10 the 500 and 800 series of accounts.

11 Regarding schedule 17, this again is a very
12 important schedule to regulators. This schedule assists
13 regulators in classifying charges on utility records, it
14 helps in judging the reasonableness of service company
15 charges and whether such charges duplicate what the utility
16 incurs internally and may be used to focus attention and
17 comparisons between what gets charged to associated utility
18 companies and non-utility companies.

19 Now I want to address the questions briefly.
20 First, is a separate Uniform System of Accounts necessary
21 for service companies? Yes, it is. Both types of entities
22 have separate needs and they're best addressed by individual
23 systems of accounts.

24 As to question two, are the proposed accounting
25 and reports too burdensome to comply with? What parts cause

1 the most burden? From my standpoint, other than possibly
2 the use of the 500 and 800 series accounts which was
3 discussed previously, I don't believe so. Most of the USOA
4 and Form 60 annual reporting is already required by the SEC.

5 Should a structured reporting format be required
6 for service companies? In order to have consistent
7 reporting and ensure that necessary information is
8 available, a structured reporting format is required. Even
9 EEI points this out in their comments where it says if
10 there's some detail that the Commission does not now have
11 but wants to obtain, a simpler and much less expensive way
12 to obtain that information would be to add selective items
13 to the Form 60.

14 One thing I think is important is that annual
15 reports under a USOA and detailed information go together;
16 they are not mutually exclusive. I think what we heard from
17 the industry was well you've got this, why do you need this,
18 and I think you need both pieces.

19 Another concern is that, in addition, past
20 experience in the energy industry and in the
21 telecommunications industry indicates that if companies are
22 not required to report necessary information then it may not
23 be available when needed. I don't know how many times I've
24 heard well you don't need to report this, we'll make it
25 available when you want it, and then when you want it it's

1 like well we don't keep that information any more.

2 MS. NICHOLAS: Two minutes.

3 MR. FERRIS: If a separate Uniform System of
4 Accounts structure reports are adopted, what are the most
5 significant modifications? I have two suggestions: one,
6 regarding schedule 17, I would like to see a breakdown by
7 associated utilities and non-utilities and non-associated
8 companies. This is important to make a comparison of
9 departmental costs allocated to utility companies and non-
10 utility companies. This is needed to make sure that utility
11 companies are not treated differently from non-utility
12 companies. To do this, however, may require the reporting
13 of information by groups of accounts, at least for some
14 accounts.

15 The other schedule I would be interested in
16 seeing would be consider adding a schedule showing charges
17 from affiliate companies to the service company. This
18 schedule would show the affiliate, the nature of the
19 charges, and the basis of charges: cost, market or other.
20 This schedule is important since an affiliate may charge a
21 service company a market-up prices. Since this would be a
22 cost to the service company, the marked-up item would be
23 passed on to the utility at a cost higher than if it was
24 directly charged to the utility.

25 As to the effective date of the new requirements

1 on question five, I think to me this depends on the extent
2 of the final changes. If they are substantial changes, then
3 possibly a delay in the date may be warranted.

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

1 Finally, the problem as I see it may be at the
2 utility level in some of the differences we have here. I've
3 heard of many cases where it sounds like the charges from
4 the service company to the utility are only put in Account
5 923. They're considered an outside service. I consider it
6 an extension of the utility and it should be split across
7 the accounts that it fits to.

8 A question was asked about how is there
9 transparency if it goes into Account 923. It's easy. There
10 isn't any transparency. You need to split it across the
11 different accounts.

12 Thank you.

13 MS. GARRISON NICHOLAS: Thank you.

14 Mr. Buckley?

15 MR. BUCKLEY: Hi. My comments are brief, and I
16 will just be addressing the questions that were asked. I
17 would like to thank you for inviting me here to provide
18 input into the rulemaking. I thank the FERC staff for
19 taking on such a worthwhile project.

20 Before I start, these are my comments and not the
21 comments of our commission.

22 I guess the first question is:

23 Is a separate Uniform System of Accounts
24 necessary for the service companies?

25 We in Ohio have experienced an explosion of

1 service company costs recently. They make up a large and
2 increasing percentage of the costs that are ultimately
3 passed on to ratepayers. Mergers and consolidations are
4 moving the physical records and altering the existing
5 relationships that we have with the companies that we
6 regulate. It is making it harder to know who to go to to
7 get information. Therefore, we see any increases in
8 transparency as a positive step.

9 Are the proposed accounting and reports too
10 burdensome to comply with?

11 In Ohio we ask for a lot of the same detailed
12 information that is being talked about to be put into these
13 accounts. So the information will be used whether it's put
14 in this format or not.

15 Should a structured reporting format be required
16 for service companies?

17 A structured format could aid in tracking costs
18 from year to year. We have found in Ohio that when a
19 company comes in for rate relief, they tend to inflate the
20 service company costs, for whatever reason. I think this
21 would help explain that phenomenon. Usually we have to
22 trend those increases out. So I think this year-to-year
23 tracking of costs would be very beneficial.

24 Also, I know the FERC is taking a real hard look
25 at some other situations about cost and about how efficient

1 operations are. If you have companies, service companies,
2 following the same General Accounts, then you can start to
3 compare how much it costs to offer certain service between
4 one company and the next. I know that is something you're
5 looking at with ISOs and RTOs, and I think you could
6 probably do something like that with service companies. I
7 think that would be helpful for the state regulators to look
8 at whether one company is charging a lot more to offer a
9 certain service than another one.

10 If a separate USOA and structural reports are
11 adopted, what are the most significant modifications to what
12 was proposed in the NOPR that should be considered?

13 I think an earlier panelist touched on this, but
14 I would really like to see a detailed listing of the goods
15 and services provided by the service company both internally
16 and externally.

17 One of the things that has been talked about is a
18 service or a good becoming very profitable, and they move it
19 out of the service company. Instead of having detailed
20 reports about that, you could just follow it and see, oh,
21 this service is no longer listed. So it's not being
22 provided by the service company? What happened to it?

23 And what should the effective date be?

24 We just think it would be prudent that there's
25 not a gap between the SEC rules being followed and when the

1 new rules go into effect. I would like to echo an earlier
2 panelist's comment on these proposed rules will not
3 eliminate cross-subsidization or the ability to game the
4 system. I look back to what Tom said about whether
5 acquisition costs, or what cost is used to transfer
6 services. I think that system is still ripe for gaming. I
7 don't know whether utilities would actually do that or not,
8 but it doesn't eliminate that.

9 Those are the end of my comments, and I look
10 forward to answering any questions you might have.

11 MS. GARRISON NICHOLAS: Thank you. Mr. Mitchell?

12 MR. MITCHELL: Hi. Again, my name is Jim
13 Mitchell and before I left the office my supervisor told me
14 to say basically what Joe said. My views don't necessarily
15 represent the views of the New York State Public Service
16 Commission. So with that caveat:

17 I would like to thank the FERC for inviting me to
18 speak on the Proposed Rulemaking For The Accounting and
19 Reporting Requirements Under the Public Utility Holding Act
20 of 2005.

21 By hosting this Technical Conference, it is clear
22 the FERC wants to address the concerns of all interested
23 parties in the final rules. From my perspective, I hope the
24 final rules minimize the reporting burdens on the service
25 companies. I think that is important. But it is also very

1 important that certain data that was required under the
2 Securities and Exchange Commission under the '35 Act should
3 continue, and possibly be enhanced under the 2005 Act.

4 My statement responds directly to the questions
5 distributed by FERC on June 30th, 2006.

6 FERC Question No. 1: It is critical that a
7 separate USOA be established for service companies.
8 Transactions between a service company and affiliated
9 utilities are related-party transactions. Additional
10 controls need to be in place for these transactions because
11 they are not arms' length, given there is common ownership
12 between the service company and the utility.

13 In addition, service company costs allocated to
14 utilities are recovered through the rate-making process when
15 setting retail rates. These two facts mandate that service
16 company costs be subject to a USOA.

17 The establishment of a USOA provides detailed and
18 consistent accounting records which assist in the assessment
19 and whether a utility's rates are just and reasonable.

20 Some may argue that accounting records that meet
21 Generally Accepted Accounting Principles and External Audit
22 Requirements are sufficient to provide assurance that
23 service company costs are reasonable. I disagree. There
24 are differences between GAAP and regulatory accounting
25 requirements.

1 You do like them to be the same, but sometimes
2 that is not possible. For example, differences may occur in
3 the allocation of regulated and nonregulated costs. GAAP
4 accounting permits costs to be allocated based on Avoided
5 Cost Methodology.

6 The New York State Commission does not accept
7 this allocation method because it does not provide an easy
8 audit trail and a sharing of efficiencies between regulated
9 and nonregulated activities.

10 I also disagree with solely relying on External
11 Audit Requirements. The External Audit function serves an
12 entirely different purpose than the regulatory function.
13 The primary purpose of the External Auditors is to express
14 an opinion to investors on the degree to which a company's
15 financial statements conform to GAAP. They do not judge
16 the reasonableness of rates. The Federal and various
17 State Commissions have the unique responsibility to evaluate
18 the prudence of service company costs and determine whether
19 the allocation of those costs produce just and reasonable
20 rates.

21 As a result, it is necessary and yet reasonable
22 for regulators to have a separate set of requirements to
23 assist in such an evaluation.

24 FERC Question No. 2: Are the proposed rules too
25 burdensome?

1 I agree with the intent of the proposed rules.
2 However, I believe the proposed regulations can be
3 streamlined. In order to provide for a seamless transition
4 from SEC regulation to FERC regulation, the final rule
5 should reflect the SEC rules wherever practical. I have
6 three examples.

7 Example number one is very similar to what you've
8 heard from other panelists. The proposed rules for service
9 companies conforms to the USOA as set forth in Parts 101 and
10 102 of FERC Regulations. I suggest a final rule more
11 closely follow the expense accounts that we use in Part 256
12 of the SEC Regulations, including the requirements for costs
13 to be broken down by department or activity.

14 This segregation of costs by department in the
15 service company billings will provide for a mapping of costs
16 so the proper USOA account can be recorded on the utility's
17 books and records. The former SEC accounts recognize that
18 service companies perform labor-intensive functions, support
19 functions like management, accounting, and engineering
20 services. By adopting the SEC accounts broken down by
21 activity, it will provide more useful information than the
22 proposed rules.

23 Example number two: The proposed rules for Work
24 Order Systems can be streamlined. In the SEC Rules it
25 states that the differences in the nature of work render

1 impractical an attempt to prescribe the specific accounts in
2 all cases. This implies a certain amount of flexibility was
3 inherent in the SEC regulations for Work Order Systems.

4 Allowing flexibility in the Work Order System is
5 reasonable, given the FERC proposal also adopts the SEC's
6 requirement for detailed invoicing of service company costs.
7 This invoicing detail is necessary for a readily available
8 way to trace costs from utility records to the original
9 support in the service company records.

10 Example number three: The proposed rule
11 eliminates the five-percent net income threshold requirement
12 to recognize an extraordinary item because service companies
13 typically have little or no net income. However, the NOPR
14 requires service companies to seek Commission approval to
15 record all extraordinary items.

16 I suggest the proposed rule be revised to require
17 an item to be classified as "extraordinary" without
18 Commission approval, prior approval, if the item is more
19 than 5 percent of expenses before the extraordinary item.

20 FERC Question No. 3: Obviously a structured
21 reporting format should be required consistent with what is
22 required of utility operations in FERC Form One and Two. It
23 is also consistent with what company managements require
24 when they evaluate their own operations. It is simply
25 common sense that regulators have the same sort of reporting

1 to evaluate the costs which are part of the ratemaking
2 process.

3 An argument could even be made that the reporting
4 should be enhanced in some cases because an increasing
5 percentage of utility costs originate from the service
6 company.

7 In summary, a structured report allows for high-
8 level analyses to be performed and provides for a cost-
9 effective way to verify compliance with the Commission's
10 rules.

11 FERC Question No. 4: --

12 MS. GARRISON NICHOLAS: Two minutes.

13 MR. MITCHELL: What are some other proposals in
14 the NOPR that could be made?

15 In addition to the ones that I've already made,
16 there are three.

17 The first revision: Several schedules in the
18 proposed FERC Form No. 60 can be significantly streamlined
19 to reflect our proposal, my proposal, on the SEC Expense
20 Structure.

21 Second, there are several schedules in the
22 proposed FERC No. 60 that require a breakdown of data for
23 associated companies and non-associated companies between
24 utility and non-utility. I believe it is only necessary to
25 break down the utility/non-utility data for associated

1 companies.

2 Third, consistent with a service company and--the
3 SEC service company report, I believe there should be
4 schedules in the FERC Form No. 60 that detail outside
5 service and employee benefits and pensions. Because these
6 cost elements, along with labor, make up the majority of the
7 costs in a service company. This detail is essential for
8 evaluating the reasonableness and consistency of service
9 company costs and for allocating those costs within the
10 holding company organization.

11 The second revision:--

12 MS. GARRISON NICHOLAS: One minute.

13 MR. MITCHELL: --the proposed NOPR should be
14 modified to eliminate the exemption provided to special
15 purpose service companies.

16 Third revision: Consistent with the SEC
17 requirements, I believe service companies should be required
18 to file with the Commission the allocation methods and
19 notice of all changes in those allocations. This
20 requirement will facilitate comparisons between holding
21 companies and provide a readily available way to analyze
22 changes in methods.

23 FERC Question No. 5: The effective date should
24 be set to allow service companies enough time to adjust to
25 any new requirements. The New York State Commission allows

1 utilities a period of six months to implement any major
2 changes in the USOA.

3 It seems reasonable that the adjustment period
4 could be much shorter if the final rules are close to the
5 SEC rules, since service companies would already have the
6 necessary systems in place to implement the final rules.

7 In order to provide a gap in reporting, it seems
8 reasonable to require service companies to comply with the
9 SEC's USOA and service company end report until the final
10 FERC Rules are in place.

11 This concludes my prepared comments, and I would
12 like to thank you for inviting me here.

13 MS. GARRISON NICHOLAS: Thank you, Mr. Mitchell.
14 Mr. Ruppel [pronouncing the name several ways]?

15 MR. RUPPEL: That's all right.

16 MS. GARRISON NICHOLAS: I got it wrong again.

17 MR. RUPPEL: My name is Steven Ruppel. Any
18 pronunciation I'll accept. I am the Contract Compliance
19 Audit Manager for the Florida Municipal Power Agency. I am
20 here representing FMPA, which is a joint action municipal
21 power supply agency that represents, or was created by 29
22 municipals in the State of Florida, 15 of which make up our
23 All Requirements Members.

24 I was also required to speak on behalf of APPA,
25 the national service organization that represents 2000 not-

1 for-profit publicly owned electric utilities throughout the
2 U.S. I worked with their consultants and legal staff in
3 preparing my written statement for today.

4 For FMPA I service as a Contract Compliance Audit
5 Manager. In that role, I manage and conduct audits to
6 ensure that FMPA is properly charged in accordance with FERC
7 jurisdictional formula rates for wholesale power and
8 transmission services we obtain in the State of Florida.

9 I also audit any contracts to make sure they are
10 billed in accordance with the joint ownership arrangements
11 that we have with FERC jurisdictional companies. These
12 contracts, the cost recovery provisions, are key to the
13 Uniform System of Accounts.

14 I am going to summarize what was passed out in my
15 detailed written statements, so if we don't get to
16 everything it is in there.

17 I've got 17 years of utility experience ranging
18 from state regulatory auditor, a regulatory analyst, and for
19 the last eight years as an auditor for FMPA. My school of
20 hard knocks experience confirms the importance and wisdom of
21 the Commission's proposal of applying the Uniform System of
22 Accounts to the centralized service companies.

23 FMPA and APPA support this NOPR and would like to
24 compliment FERC on the proposed standards, accounting
25 requirements, and new accounts for centralized service

1 companies.

2 The proposed rule provides long-needed
3 transparency and consistency for centralized service
4 companies' accounting. The current method is broken; we
5 would not be here, otherwise, today. Contrary to the
6 impression that other commenters conveyed, it undermines the
7 Commission's ability to ensure just and reasonable rates.

8 Without the proposed reforms, the problem will
9 only get worse. With consolidation and mergers of companies
10 likely to follow the PUHCA repeal, inadequacies in the
11 current systems will face increasing stress leading to
12 consumer harm. Restructuring under the PUHCA repeal is
13 inviting to holding companies, especially inviting if they
14 can create a centralized service company which they can
15 shift functions to and impede scrutiny of costs.

16 There is growing reliance on formula rates at
17 FERC that heightens the need for greater transparency and
18 consistency which also aids in our ability to audit and
19 intervene in the rate cases.

20 Based on my direct experience auditing, operating
21 companies associated with centralized service companies
22 bring some of the threat to consumers of current accounting
23 methods not found in the Uniform System of Accounts. I've
24 got experience with mergers, both pre- and post- to see that
25 the people who perform the duties pre-merger are very often

1 the very same people post-merger, but now they're hiding
2 behind the veil of the centralized service company and how
3 costs are scrutinized and passed through to the ultimate
4 utility at the operating level.

5 Also, there are other existing centralized
6 service companies we deal with and have extreme difficulty
7 getting the information we need to see the transparency, and
8 when we do get the access to the information it is very
9 time-consuming ferreting out, purging and finding the
10 information we need because there is not consistency between
11 utilities. Each one is different. It is an expensive
12 process not only for us, but also for the utilities we
13 audit. So there should be benefits on both sides to get to
14 some sort of consistent treatment of costs.

15 The Commission should not be swayed by the
16 Generally Accepted Accounting Practice, or GAAP, argument.
17 GAAP is good for financial reporting. It is oriented
18 towards investor protection. It does not suffice regulatory
19 scrutiny which provides protection of the wholesale and
20 retail ratepayers, or prevent cross-subsidization.

21 Now if you look at it, if GAAP were enough we
22 wouldn't have the Uniform System of Accounts in the first
23 place.

24 The Commission should also not be swayed by the
25 outside service argument. This is the argument where, you

1 know, the charges are all lumped in and charged in Account
2 923. Some make the superficial observation that the
3 centralized service company may be recorded at the operating
4 level as "Outside Services." The material financial reality
5 is otherwise.

6 Holding companies can shift costs and functions
7 between and among subsidiaries and their ultimate
8 shareholder interests as maximizing the profits of the
9 overall enterprise, even if it is at the subsidiary's
10 expense.

11 Our experience is that it is more the service
12 company dictating how the costs will be charged. When they
13 come down to the operating level, they're not pulling the
14 bills and reposting them to the FERC accounts. It's all
15 dictated by the service company.

16 It's very different than an arm's length
17 transaction. We have related parties here. And as I
18 mentioned earlier, often in the same positions in the same
19 jobs but just in a different building classified as a
20 centralized service company.

21 For example, in cases we run into--and not only
22 us but the consultants I work with regularly that deal with
23 other APPA members--the costs are being lumped into Account
24 923. It is much harder for the commission and ourselves, or
25 for the commission to fill its responsibility under the

1 Florida--the Federal Power Act if it can't see what costs
2 are included in those accounts. Applying the Uniform System
3 of Accounts we hope, and we have a feeling, would provide
4 the needed transparency and the consistency we need to make
5 our audits and your audits easier.

6 We need to be able to ensure the reasonable and
7 fair depreciation rates, and ensure long-standing regulatory
8 policy on treatment of below-the-line. We are seeing in
9 Account 923, you know, 400 Series accounts' charges, Account
10 928-type charges for formula rates. These might have
11 specific treatments, especially Account 928. Out there in
12 Account 923, they're run through a different formula
13 component and different treatment and there's potentially
14 recovery under the formula rates.

15 We are seeing it impeding functionalization.
16 Instead of directly charging, we're indirectly allocating
17 costs. We're seeing more and more shifts to that,
18 especially in dealing with the company that was pre-merger
19 and post-merger and we had the service company develop.

20 Now this is really cued in the context of formula
21 rates. We need the transparency of this NOPR to ensure the
22 consistent treatment of the centralized service company and
23 the final Rules should acknowledge long-standing Commission
24 policy. Recording costs for accounting purposes is not
25 determinative of treatment for ratemaking. It should

1 facilitate scrutiny of costs passed through to the
2 customers, particularly as we need under formula rates
3 proper functionalization of costs.

4 We ask you to not water down the NOPR. It would
5 only undermine the transparency and the consistency that's
6 needed. We request that you reject suggestions for grouping
7 of accounts or suggestions to not require separate
8 identification of non-utility associate companies. We need
9 to be able to identify those to be sure they're being
10 treated properly.

11 Require the details set forth in Schedule 16.
12 When I saw the FERC Form 60 and others, we were able to see
13 more clarity and more transparency of types of costs coming
14 through from the service companies. Municipals like us
15 don't have the pull to get that information as many of the
16 state commissions do. So that report is helping by FERC
17 Account. That's one it identifies by 900 and 400 Series.

18 Ultimately, mirror the Uniform System of
19 Accounts, Parts 101, 201, 125, and 225 for proper
20 consolidation at the proper level.

21 There are concerns that the cost concerns are not
22 outweighed here. We're looking at long-term consumer
23 protection. This provides cost savings through the
24 transparency and clarity by both better billing practices,
25 decreased time not only we would have to spend on auditing

1 but that the utilities would have to serve and spend
2 resources on handling the audits.

3 MS. GARRISON NICHOLAS: One minute.

4 MR. RUPPEL: The Commission needs to adhere to
5 and implement NOPR's overarching objectives and its
6 obligations under the Florida Power Act--not the "Florida,"
7 the Federal Power Act.

8 (Laughter.)

9 MR. RUPPEL: Coming from Florida, tongue-twisters
10 here. We also ask you to be aware that the holding
11 companies may seek to evade the centralized service
12 companies requirements by transferring services to single-
13 purpose or special-purpose companies.

14 The Commission stated that the auditing process
15 will be used to monitor this under Order 667. However, let
16 me stress one of the resource limitations that you have and
17 downsizing pressures. These limitations may not catch every
18 attempt to recast provisions to take advantage of the
19 lighter-handed accounting of single-purpose or special-
20 purpose companies.

21

22

23

24

25

1 For example, for nuclear operations, there's -- a
2 vast amount of money goes through there that are spun off to
3 single purpose or special purpose. How much of a bill can
4 they hide behind and eliminate scrutiny of costs flowing
5 through? Is this just a loophole?

6 The Commission needs to be prepared to monitor
7 this and be prepared to close the exemption if needed. I
8 would request that you look through the special purpose,
9 single purpose label and extend the requirements to the --
10 of the centralized service company Uniform System of
11 Accounts.

12 So in sum, overall the Uniform System of Accounts
13 we all know and love has served the customers and the
14 investors very well. It's limited ability to camouflage
15 costs and facilitate overseeing of just and reasonable rates
16 has done well to serve in the past, but with the transitions
17 to centralized service companies we're not seeing that any
18 more. With the PUHCA repeal, a centralized service company
19 can avoid the Uniform System of Accounts unless extended to
20 them and we're just asking that you extend it to them for
21 the transparency and the consistency throughout the
22 industry.

23 Thank you for this time.

24 MS. GARRISON-NICHOLAS: Thank you for your
25 comments.

1 At this juncture, we'll start with Staff
2 questions and we'll go through Staff that's on the left side
3 of this table, your right. Mr. Guest, if you have
4 questions.

5 MR. GUEST: I was a little bit surprised by
6 comments from I guess it was NARUC about -- requesting that
7 we reconsider adopting the 500 and 800, and I think your
8 view was that they may not be necessary and particularly for
9 a service company that is in a large way, such as the AEP
10 system, and consolidating their operations and providing I
11 believe all of the operation and maintenance activity, for
12 example, related to transmission assets.

13 And the idea behind the proposal was well if the
14 service company is providing those kinds of services, that
15 the service company should break out in the 500 and 800
16 accounts the expenses associated with that as opposed to
17 rolling them all together with, let's say, A&G services and
18 reporting all of those costs in or most of those costs in
19 921 or 922.

20 And so I'm curious as to whether the observations
21 from the states is from the perspective that most service
22 companies really don't do that, provide that level of O&M
23 active functions for certain groups of assets and therefore,
24 you know, want us to reconsider on that basis or whether
25 they really do prefer that if a service company is providing

1 all of the maintenance activity for the system's
2 transmission assets, for example, that they would prefer to
3 see that rolled together with all of the other expenses.

4 MR. FERRIS: Tom Ferris, Wisconsin Commission.

5 I have a few thoughts. One is initial comments
6 from my standpoint were based on what I have seen as a
7 service company, that they don't provide that type of
8 services. One in Wisconsin does provide quite a bit but
9 they only use the 900 and 400 series of accounts and the
10 utility is the one that, based on the billings, makes the
11 decision where it gets allocated. So what I have normally
12 seen by service companies, 500 and 800 accounts don't seem
13 to fit.

14 I made the statement that the industry, EEI
15 anyway, said well maybe if they just don't make it mandatory
16 that would be better and maybe if there are companies like
17 AEP and the ones you referred to that do have these accounts
18 already and do split it like that then maybe just not making
19 it mandatory would be the best way to go.

20 I guess the only other concern I might have is if
21 you got the service companies allocating these accounts to
22 different transmission, production, generation accounts and
23 then billing the utility, what happens when the utility gets
24 the bill and says well that doesn't have anything to do with
25 that project, it has to do with this and they start

1 reclassifying everything. Do you get a -- does the audit
2 trail go away?

3 MR. GUEST: Well I think the proposal that's out
4 there would have the same instructions for the account
5 classifications at the service company as exists for the
6 utility, so there should be consistency. But I would like
7 you to think about my comments and if any clarifying
8 positions are appropriate or you want to file additional
9 comments -- including one thought that I had was, you know,
10 maybe there's a threshold that should be established and
11 maybe that's one way to avoid some of the objections of the
12 utilities that don't have a lot of that kind of activity
13 would be well if the activity is significant we want you to
14 go to the trouble of putting it in the 500 and 800 accounts.
15 If it's, you know, rarely -- it's done but it's rare, you
16 know, maybe in that situation it's a burden for them to try
17 to change all the rules so that their staff knows what
18 pigeonholes to stick it in.

19 MR. BUCKLEY: I guess, Jim, you have to recognize
20 NARUC is made up of unique individual bodies and sometimes
21 there's different opinions within NARUC. And one of the
22 things about the 500 and 800 account is it kind of provides
23 for growth. If the service companies kind of change and --
24 AEP is a great example, where things are more centralized.
25 And again we're seeing consolidation in the industry and

1 hopefully things will become more centralized. So maybe the
2 500 and 800 accounts will provide for growth. And if a
3 threshold is established I think that might be the way to go
4 with it.

5 MR. GUEST: Another area that I heard from
6 industry earlier was the burdens associated with requiring a
7 work order system. And I think when -- the term permeates a
8 lot of the proposal that it's a holdover from the SEC's
9 system of accounts because that's where I think we found
10 most of the references to a work order system. And I think,
11 at least in my mind, I think of a work order system as just
12 a word that is attempting to describe a system of accounting
13 that allows costs to be captured and aggregated in such a
14 way that it achieves some objective.

15 And so I was wondering, a, what has been states'
16 experiences with the work order system or the alternatives
17 that apparently are already in practice and whether a
18 solution to this issue of don't mandate a work order system
19 could most easily be solved by somehow defining what a work
20 order system is in general terms that captures what we hope
21 to achieve by these work order systems.

22 MR. MITCHELL: In my comments, I was actually
23 explaining that I think there is room for maybe some
24 streamlining or for some flexibility within the work order
25 system. I know when I think of work order systems I have

1 bad dreams about CPR audits I used to go on when I was a
2 young auditor.

3 But I think what you're trying to do is you want
4 to be able to trace the cost from the utility by element to
5 the originating place on where they are, the service
6 company. As long as they're able to do that -- maybe have
7 some broad guidelines, maybe that's a better direction to go
8 versus saying okay this is the stuff that needs to be
9 identified, you know, having a number of classifications.
10 Because it can be not only time consuming, I'm sure, to do
11 it from a company's point of view but also if you do have an
12 opportunity to do a CPR audit, it can be quite time
13 consuming and confusing to go through.

14 So I think that flexibility, coupled with a
15 monthly bill -- I heard one of the companies say that they
16 actually provide a billing by department, which a lot of
17 times you don't see, I think is definitely a good first
18 step. So again I think those two things I think gives you
19 some satisfaction, you know, that there is some organization
20 to the cost, there's reasonableness to them.

21 MR. GUEST: If somebody thinks the flexibility
22 issue related to the work order system can be solved by
23 coming up with a definition of a work order system that's
24 broad enough or flexible enough to meet what the objective
25 is of a work order system in general terms, I would

1 encourage you to while the record remains open to send it in
2 and let us know -- you know, we could easily adopt as part
3 of the definitions in the system of accounts what we mean by
4 work order system so that every place it shows up you could
5 say well that's what it means and it might be a way to avoid
6 what some folks might see as being unnecessarily
7 restrictive.

8 MR. FERRIS: One thing that I was thinking of,
9 the ones I've seen are basically -- I don't know if they
10 call it a work order system or what they call it. I mean,
11 it seems like you've got to have something like a work order
12 system to get the charges back and forth. But usually I see
13 it broken down by project and department and things like
14 that. But to me it's still how I would define a work order
15 system.

16 But one thing you possibly could do is if you had
17 these broader definitions a work order system would be to
18 require them to file information with FERC saying, you know,
19 okay, here's our system and here's how it complies with this
20 definition.

21 MR. BUCKLEY: I think there was a woman that
22 touched on it in the last panel about filing your allocation
23 process or making that available. It's kind of like
24 everyone allocates costs differently and sometimes it's
25 called a project system, sometimes a work order system. But

1 I thought that was a good idea.

2 MR. RUPPEL: You're asking on the same thing on
3 the work order system. Through our experience, some people
4 do use a project accounting system to charge to specific
5 activities, whether it's the direct assignment with the
6 remainder going to indirect allocation. It's the goal to
7 use a work order system to make sure that costs are directly
8 assigned when appropriate, it doesn't matter if you're using
9 the work order or the direct assignment versus indirect
10 definitions.

11 MS. GARRISON-NICHOLAS: Mr. Klose?

12 MR. KLOSE: I don't have any questions of this
13 panel.

14 MS. GARRISON-NICHOLAS: Okay. Ms. Womack?

15 MS. WOMACK: No, I don't have any.

16 MS. GARRISON-NICHOLAS: Ms. Lauermann?

17 MS. LAUERMANN: No.

18 MS. GARRISON-NICHOLAS: Okay. Ms. Kuhns?

19 MS. KUHNS: No.

20 MS. GARRISON-NICHOLAS: Ms. Patterson?

21 MS. PATTERSON: No.

22 MS. GARRISON-NICHOLAS: I also wanted to go back
23 to our representatives from the General Counsel's office.
24 Mr. Mosier, do you have any questions?

25 MR. MOSIER: No, I don't. Thank you.

1 MS. GARRISON-NICHOLAS: Ms. Lake?

2 MS. LAKE: No.

3 MS. GARRISON-NICHOLAS: Then I'll start down with
4 Mr. Holmes.

5 MR. HOLMES: EEI has proposed elimination of a
6 number of schedules which I think runs in conflict to what
7 you've proposed today. They essentially want to do away
8 with 16, schedule 16 and 17. What's your reaction to their
9 proposal?

10 MR. FERRIS: I guess as I stated I think schedule
11 16 and schedule 17 are, to me, two of the more important
12 schedules in the annual report. It provides a breakdown of
13 charges -- in fact, I'd like to see 17 even expanded to
14 break down the departmental charges by who the service is
15 provided to.

16 If you don't have those schedules, then you
17 basically have to start from scratch and ask all the
18 questions anyway. But otherwise, it's a good starting
19 point. It provides the information available to be able to
20 compare. I mean, if you've got direct and indirect costs,
21 for instance, you can see what level of indirect costs are
22 being charged to the associated companies and utilities --
23 associated companies especially and non-associated companies
24 or non-associated but non-utility companies. In other
25 words, are they not charging indirect costs to them or are

1 they charging indirect costs but not at the same level. As
2 to departmental costs, we use this type of information quite
3 a bit because -- especially if you break down by type of who
4 they provide service to, you know, they may have -- if
5 they're providing accounting services, tax accounting
6 services, say, to the utility but not to anybody else, well
7 why not? Well, you know, if anything you'd think the
8 utility has the tax accountants and the other ones wouldn't
9 because they're smaller. So it provides a good comparison
10 there.

11 And the other thing is to be able to identify 100
12 percent of these charges is allocated to the different
13 entities. So in other words, if you take total charges and
14 you have them unallocated, you've just got a total amount of
15 charges of these things, okay, that's the amount of charges.
16 But when you see the breakdown by who the services are
17 provided to, if you have -- you could have a utility and
18 that makes up about 75 percent of the total and there's
19 nothing else charged then, you know, what's going on with
20 the other 25 percent, why are the other ones not being
21 charged. There's a lot of cross-subsidy questions I think
22 involved there.

23 I think those two schedules are two of the more
24 important schedules in the report.

25

1 MR. MITCHELL: I agree with Tom. I think those
2 two schedules are very important. One of the earlier
3 panelists talk about, you know -- I forget exactly what it
4 related to, but like the nuts and bolts, you know, what do
5 you really need?

6 I mean, this is one of the first schedules that,
7 you know, I would look at, you know, when I'm, you know,
8 reviewing service company charges. It gives you the total
9 charges and it gives them, or hopefully gives them by a
10 department of activity or cost center, and it provides --
11 you first look at what you need to evaluate the cost.

12 MR. HOLMES: And compensation for use of capital,
13 that's one of the elements that the propose to eliminate.

14 Any thoughts there?

15 MR. MITCHELL: I think it should be reported,
16 because, just by reporting it, it's out there for everybody
17 to see. If it's not there for everybody to see, you know,
18 you have to ask about.

19 I don't want to sound like a regulatory dinosaur
20 here, but there is a self-policing type mechanism, you know,
21 that if it is reported, it is there for everybody to see,
22 you take maybe better care in calculating that number.

23 MR. RUPPEL: And it opens it up for scrutiny
24 also, of those rates, are the rates fair and reasonable, can
25 they shift financing over to relying more on the centralized

1 service company to fund indirectly, activities at the
2 operating level and shift costs and funding there?

3 MR. HOLMES: Particularly the Schedule 15-A, I
4 mean, do you see the need for that schedule, or would you
5 move that schedule, or at least whatever -- if we were to
6 adopt the 500 and 800 series of accounts, would you move it
7 to the income statement?

8 MR. MITCHELL: Jim Mitchell. In my prepared
9 remarks, I said that some schedules could be streamlined.

10 And I did favor or I do favor going to the SEC
11 element of expense accounts, and if you did that, you would
12 be able to consolidate this schedule within the income
13 statement.

14 Now, if you adopt the 500 to 800 accounts, which
15 I'm still not sure if it's necessary, then I think you may
16 need another additional layer of reporting. I'm just not
17 sure if it would fit all within the income statement.

18 MR. FERRIS: I guess, from my standpoint, if you
19 don't have the 500 and 800 series of accounts, then it fits
20 in the comparative income statement, which I think is always
21 reported under SEC today.

22 If you have those series of accounts, it seems
23 like all the schedule does, is break down the total expenses
24 by those accounts, and 16 does that; 17 does that, and it
25 also does other things, but it provides that detail, so I

1 don't know that it's necessary.

2 MR. BUCKLEY: As we have heard, some companies
3 report 500 and 800 accounts, and any change is going to be a
4 burden on somebody. It's just that you almost want to just
5 do what you think is right, and, yes, it's going to burden
6 some people, but it won't burden other people.

7 So that's -- there are times when I get kind of
8 discouraged when I hear that it's going to cost us so much
9 money. Well, when you merge with a company or you change
10 your accounting software, that's an expense, too, but you
11 manage to do that.

12 So, there are certain things that are just the
13 cost of doing business, and being a regulated utility and
14 having to comply with regulations, is a cost of doing
15 business.

16 MR. HOLMES: When we eliminated schedules from
17 the U1360, put together the Form 60, we eliminated the
18 outside services schedule. Was that a mistake?

19 MR. MITCHELL: Yes. In my prepared comments, I
20 said that schedule should be included and the employee
21 benefits and pension one should be included. Those two
22 expense elements, along with labor, are, you know, the three
23 most -- those make up the majority of the service company
24 costs.

25 With respect to outside services, what we have

1 found, a lot of times what you see is, you have outside
2 services being incurred by the service company, but also are
3 some direct charges, directly to the utility.

4 And what happens is -- and, again, it could be
5 unintentional -- again, as these companies merge, as they
6 get bigger, sometimes internally, maybe the communication
7 isn't there, the way it should be.

8 But what happens is, the one that was charged to
9 a utility, directly, they absorb 100 percent of a particular
10 billing, and then the common costs part of the service
11 company, also was allocated to the utility.

12 And without that schedule, I'm not sure if we
13 would be able to get that detail, at least wouldn't have
14 ready access to that detail, so, yes, I think it's a very
15 important schedule and I think it should be retained.

16 MR. HOLMES: So they're charging -- they're
17 performing services for the utility company and putting it
18 into 923.

19 MR. MITCHELL: Right.

20 MR. HOLMES: And because we took that schedule
21 out, you no longer have --

22 MR. MITCHELL: No, it would actually be incurred
23 in two places: One as a direct charge to the utility, but
24 also has a service company cost, okay? This particular
25 utility should not have been charged any costs from the

1 service company, however, with the way the methods of
2 allocating were, they did get a piece of that charge when
3 they shouldn't have.

4 MR. HOLMES: Okay.

5 MR. MITCHELL: And then I mentioned the pension
6 and benefits ones.

7 MR. HOLMES: So you would add --

8 MR. MITCHELL: I would add the outside services
9 and the pension and the benefits. And the pension and
10 benefits, the majority of those costs are pensions and other
11 post-retirement benefits, retiree benefits.

12 And, you know, pension OPEDs are kind of a
13 different animal. It's not like a normal expense. There
14 are a lot of assumptions, actuarial assumptions that go into
15 those expenses.

16 You really need as much detail as you possibly
17 can have, to properly evaluate those expenses, you know, as
18 they come onto the utility books. I think that schedule was
19 helpful. You know, those items were isolated.

20 MR. HOLMES: Some of the others are proposing to
21 eliminate the methods of allocation schedule, departmental
22 analysis of salaries. Any thoughts on those?

23 MR. MITCHELL: I think it's inconsistent with
24 other panelists. I think one of the women said that -- that
25 was on the panel, said that methods of allocation actually

1 should be enhanced, and, actually, that was an excellent
2 comment.

3 MR. HOLMES: So you're totally at odds with the -
4 -

5 MR. MITCHELL: Actually, I think that in my
6 prepared comments, I said the SEC required the methods of
7 allocation be filed, and I think they should continue to be
8 filed.

9 In fact, I think any changes in allocation,
10 should also be filed, so those things can be highlighted,
11 again, because that is the nuts and bolts. This is how
12 these costs are being allocated.

13 MR. HOLMES: Thank you. The annual statement of
14 compensation for use of capital build, is one of the
15 schedules. Any thoughts on that schedule?

16 MR. MITCHELL: Consistent with my prior remark, I
17 think it should continue to be reported.

18 MR. BUCKLEY: One of the things that, again, the
19 service companies are kind of set up differently, and I know
20 for us in Ohio, that wouldn't be an really important
21 schedule, but, for others, it might be, just because of the
22 way the money pool is in the reporting.

23 MR. HOLMES: I think it's 3-A that's dealing with
24 non-utility property. Essentially, we didn't know whether
25 to adopt a non-utility account or provide it in a schedule.

1 Any comments on -- it essentially breaks it out into service
2 company, common, and non-utilities.

3 MR. RUPPEL: If it's not broken out, how will we
4 trace how the costs are being excluded, to prevent cross-
5 subsidization? You've got non-utility property in there
6 flowing through formula rates where it excludes under
7 formula rates.

8 MR. HOLMES: So whether it's in account or
9 whether it's in the schedule, you need some --

10 MR. RUPPEL: Some sort of clarity or transparency
11 of where this cost is and how is it broken out of the total
12 amount of their assets.

13 MR. HOLMES: The analysis of billing, Schedule
14 457, 458, 459, that attempts to break it out into the
15 revenue accounts and into utility and non-utility within an
16 associated company. I think the comments have been that it
17 really doesn't matter in terms -- for non-associate
18 companies, you don't need the breakout, but, with the
19 associated companies, would you want to see that breakdown?

20 MR. FERRIS: I would, because you could have
21 different methods of billing or charges for a utility and
22 for a non-utility, so I would want to see that breakdown.
23 Non-associated companies?

24 MR. HOLMES: It's not that important?

25 MR. FERRIS: To me, it's not that important.

1 MR. HOLMES: There doesn't seem to be a lot of
2 companies that are doing services for non-associated
3 companies, anyway, so I guess it's not relevant because if
4 they're not doing it, it's not relevant.

5 MR. FERRIS: I mean, to me, I want to be able to
6 have as much information to compare billings to the
7 associated utilities, to compare that with billings to
8 associated non-utilities and to non-associated companies.

9 MR. HOLMES: Okay, I think I'm through.

10 MS. NICHOLAS: Mr. Hunt?

11 MR. HUNT: I don't have any questions.

12 MS. NICHOLAS: Okay, thank you. Well, I thank
13 the panel members from the second panel. I appreciate your
14 time and your comments -- I'm sorry?

15 MR. GUEST: I have more questions.

16 MS. NICHOLAS: Oh, I'm sorry.

17 MR. GUEST: There were some comments filed and, I
18 think, some heard at the table today, about the monthly
19 billing, the requirement that there be monthly billing.

20 And I think that some of the comments indicated
21 that this would be an onerous requirement, and I was
22 surprised by that, in that I always thought that most
23 service companies would have been already billing monthly,
24 and I don't know how the associated utilities comply with
25 our requirements that transactions be done monthly or

1 accounted for monthly and the books closed monthly, without
2 billing monthly.

3 And so I was interested in your perspective on
4 this issue of monthly billing.

5 MR. FERRIS: Everyone I've seen, has had monthly
6 billings, both the utilities and non-utilities, which I want
7 to make sure that they were consistent, but I've always seen
8 monthly billings.

9 MR. BUCKLEY: We used to require -- and not for
10 the electric companies, but for smaller companies, not only
11 a monthly bill, but the ability to -- a written process to
12 question charges, but we've never gone to that step with the
13 electric utilities, or gas utilities, for that matter. It
14 was mainly for smaller companies.

15 MR. RUPPEL: We've seen both, where there has
16 been monthly billings. Usually monthly billings are coming
17 from associated companies, flowing through the service
18 company, but, normally, their accounting systems are so
19 intertwined that, you know, they're making the entries and
20 allocations electronically, and it's flowed through the
21 accounting system there.

22 MR. MITCHELL: I was actually surprised by EEI
23 comments that said that that was burdensome. I mean, it
24 seems like you would want a monthly bill. I mean, I can't
25 just imagine that you wouldn't want one.

1 MR. GUEST: But do the states require it?

2 MR. MITCHELL: The monthly bills?

3 MR. GUEST: Monthly bills.

4 MR. BUCKLEY: We don't.

5 MR. FERRIS: We have -- all these types of
6 transactions are done through affiliate interest agreements,
7 which we proof up front in Wisconsin, and they all contain
8 30-day billing provisions. It is the norm, from what
9 I've seen.

10 MR. GUEST: Thanks.

11 MS. NICHOLAS: Any further questions from Staff?

12 (No response.)

13 MS. NICHOLAS: Again, I thank the second panel
14 for their participation, their comments today, and welcome
15 any --

16 MR. HOLMES: We encourage the panelists to submit
17 --

18 MS. NICHOLAS: Okay, I'm not done yet.

19 MR. HOLMES: Oh, I'm sorry.

20 MS. NICHOLAS: Okay. I just wanted to thank this
21 panel for their participation today. Yes?

22 MR. MITCHELL: If you were going to -- like, for
23 example, there was a question about the work order system.
24 Who do we file those comments with?

25 MS. NICHOLAS: You just submit them within the

1 Docket RM06-11-000.

2 And so as part of my concluding remarks, I'll
3 talk about how long the record is going to be open. We
4 still have another question and answer session from anyone
5 who's attending today, who hasn't had an opportunity to ask
6 questions.

7 But, essentially, the record is going to be held
8 open until August 8. That's different from what Susan said
9 up front.

10 This will allow participants to get a copy of the
11 transcript and to review it. And so the record will be
12 extended. We will be issuing a notice, indicating that the
13 record will stay open until August 8th, so additional
14 comments can be submitted in writing as part of that
15 docketed proceeding.

16 Similarly, we will be submitting the written
17 statements that were presented to Staff today, and those
18 will be included in the docket, as well, along with the
19 transcript, okay?

20 But I did want to open up -- at this point, I
21 wanted to open up to those that are attending the
22 conference, if they had any particular questions that they
23 wanted to pose as part of the discussion today.

24 We do have microphones on both sides of the room,
25 if anyone is interested in making any comments or asking any

1 particular questions.

2 (No response.)

3 MS. NICHOLAS: Okay, all right, I don't see
4 anyone that's interested in any further Q&A. Again, we
5 thank you for your participation and we thank you for your
6 attendance.

7 Again, let me repeat that record will be held
8 open until August 8th. You can submit any additional
9 comments related to this proceeding, as part of that
10 extended comment deadline.

11 The transcript, I've been told, should be
12 available within about ten days, so that should provide
13 sufficient time to review the transcript and submit any
14 additional written comments.

15 Thank you for your participation. It's been very
16 valuable to Staff. We look forward to your further comments
17 and input on this important proceeding. Thank you.

18 (Whereupon, at 12:30 p.m., the technical
19 conference was concluded.)

20

21

22

23

24

25