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BEFORE THE

FEDERAL ENERGY REGULATORY COMMISSION

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In the matter of : EL16-6-001
PJM'S FTR/ARR ALLOCATION : ER16-121-000
- - - - - -X

Commission Meeting Room
Federal Energy Regulatory Commission
888 First Street, Northeast
Washington, D.C. 20426
Thursday, February 4th, 2016

The technical conference in the above-entitled
matter was convened at 9:30 a.m., pursuant to Commission
notice.

1 FERC STAFF:
2 KATHERINE SCOTT
3 SHAWN SNOW
4 KENT CARTER
5 DAN KHELOUSSI
6 POLO SOTO
7 PAMELA QUINLAN
8 SCOTT MILLER
9 JEREMY LARRIEU
10 SCOTT EVERNGAM
11 MICHAEL GOLDENBERG
12 RANDY JOHANNING

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17 PRESENTERS:

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19 PANEL 1:

20 TIMOTHY HORGER, PJM INTERCONNECTION, LLC

21 ROY SHANKER, INDEPENDENT CONSULTANT SPEAKING ON

22 BEHALF OF DC ENERGY, LLC, INERTIA POWER, LP,

23 SARACEN ENERGY EAST, LP, and VITOL INC.

24 ADAM ROUSSELLE, TRANSOURCE, LLC

25

1 PRESENTERS:

2

3 PANEL 2:

4 STU BRESLER, PJM INTERCONNECTION, LLC

5 NOHA SIDHOM, INERTIA POWER, LLC

6 DAVID MABRY, PJM INDUSTRIAL CUSTOMER COALITION

7 ABRAM KLEIN, APPIAN WAY ENERGY PARTNERS

8 JOSEPH BOWRING, MONITORING ANALYTICS, LLC

9 DAVID PATTON, POTOMAC ECONOMICS

10

11

12 PANEL 3:

13 SUSAN POPE, FTI CONSULTING, SPEAKING ON BEHALF

14 OF ELLIOTT BAY TRADING, LLC

15 STEVE LIEBERMAN, OLD DOMINION ELECTRIC

16 COOPERATIVE

17 ROY SHANKER, INDEPENDENT CONSULTANT, SPEAKING ON

18 BEHALF OF DC ENERGY, LLC, INERTIA POWER, LP,

19 SARACEN ENERGY EAST, LP, and VITOL INC.

20 JOSEPH BOWRING, MONITORING ANALYTICS, LLC

21 TIMOTHY HORGER, PJM INTERCONNECTION, LLC

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PRESENTERS:

PANEL 4:

JOSEPH BOWRING, MONITORING ANALYTICS, LLC

HARRY SINGH, J. ARON & COMPANY

JOSEPH WADSWORTH, VITOL INC.

STU BRESLER, PJM INTERCONNECTION, LLC

DAVID PATTON, POTOMAC ECONOMICS

Court Reporter: Alexandria Kaan, Ace-Federal Reporters

1 P R O C E E D I N G S (9:34 a.m.)

2 MS. QUINLAN: All right everyone. Welcome to
3 the PJM/ARR technical conference. For those who don't know
4 me, I'm Pamela Quinlan with the Office of Energy
5 Regulation. Thanks for attending. As directed in the
6 December 28th, 2015, order and notices to explore whether
7 PJM's existing ARR RTF tariff provisions are unjust and
8 unreasonable and whether PJM's tariff in this matter are
9 just and reasonable.

10 This is a Staff-led technical conference and any
11 statements or comments made at this technical conference
12 represent the views of Commission staff and not the
13 Commission. I want to also announce that there are two
14 changes posted panelists. The January 28th, 2015,
15 supplemental notice had incorrectly listed Roy Shanker as
16 Cornerstone Research. Please let the record show that
17 Mr. Shanker is an independent consultant, but is still
18 speaking on behalf of DC Energy and Inertia Power, Saracen
19 Energy and Vitol. Additionally, on the fourth panel Stu
20 Bresler will be replacing Tim Horger as the representative
21 from PJM.

22 Please note that this technical conference is
23 being transcribed. In order to provide an accurate record
24 for the benefit of those monitoring the conference by
25 webcast or in person, please always speak your names and if

1 you have not already who you ARR representing. Please
2 place your table tag at its edge if you wish to speak. And
3 as it may interfere with room communication equipment,
4 please also silence your cellphones.

5 Before we begin the panel 1, I want to make a
6 few further announcements that apply to all panel
7 discussions today. We will not be directly addressing
8 optimal conduction or virtual transactions, nor will we be
9 directly addressing MISO and PJM's joint operating
10 agreement in our discussion today. While we recognize that
11 these are important issues related to the topics and our
12 discussion in this conference, we note that they are being
13 addressed in separate discussions. Staff recognizes that
14 there are many issues that can be discussed at this
15 technical conference, and request that you keep your
16 comments on point; we will cut off answers that go beyond
17 the scope of the question asked or the scope of this
18 conference.

19 Finally, we want to stress that panelists should
20 assume that staff has read your comments in this proceeding
21 and that this conference has been convened to gain
22 additional information and answers to staff questions. We
23 would like panelists to keep that in mind and urge you not
24 to use your time to restate arguments that we've already
25 read in your filings.

1 So with that, I'd like to begin with staff
2 introductions. And noting there might be some different
3 staff present during different times of the day, followed
4 by panelists introductions.

5 MS. SCOTT: Hi, my name is Katherine Scott. I'm
6 with FERC OMR East.

7 MR. SNOW: Shawn Snow, FERC OMR East.

8 MR. CARTER: Kent Carter for OGC.

9 MR. KHELOUSSI: Dan Kheloussi, officer on Energy
10 Policy and Innovation.

11 MR. SOTO: Good morning, Polo Soto, OMR West.

12 MR. MILLER: Scott Miller, Policy Office.

13 MR. LARRIEU: Jeremy Larrieu, environment.

14 MR. EVERNGAM: Scott Everngam, OMR East.

15 MR. GOLDENBERG: Michael Goldenberg, general
16 counsel's office.

17 MR. JOHANNING: Randy Johanning, Office of
18 Electric Reliability.

19 MS. QUINLAN: Panelists, could you please
20 introduce yourself?

21 MR. ROUSSELLE: Adam Rouselle with TranSource.

22 MR. SHANKER: Roy Shanker, I'm here on behalf of
23 DC Energy Inertia and Saracen and Vitol, and as stated
24 before I'm here as an independent consultant as sponsored
25 by those entities.

1 MR. HORGER: Tim Horger, PJM.

2 MS. QUINLAN: Thanks everyone. To start off our
3 discussion on the first panel on FTR and ARR modeling,
4 Mr. Horger, could you start off giving us an overview of
5 the ARR and FTR process, the modeling of the timeline for
6 it.

7 MR. HORGER: Sure. Thanks for having me. I'll
8 give a brief overview and if I get into too much detail just
9 cut me off. To start off, the PJM FTR process -- I'll
10 start off with the timeline -- we have many types of FTR
11 auctions and allocations. So we have FTR auctions for
12 annual products, it's a one-year product; we have a monthly
13 product; we have quarterly products; and we have long-term
14 products. And to add to that ARR allocation that is also
15 an annual product which is conducted right before we have
16 the actual annual FTR auction. So for discussions as far
17 as the annual setup and the timeline, I'm really only going
18 to focus more on the annual process because 95 percent of
19 it is allocating that process, so it's really more relevant
20 to this process.

21 So the annual process, so the timeline. The way
22 we start the annual process is some of the deadlines that
23 are required by transmission owners and participants
24 actually happen before the end of the year. So the annual
25 process would start on June 1st of the planning period, we

1 would start the previous year typically in the
2 December/November timeframe already start and set up our
3 model and incorporate data to use for this annual model.
4 So the annual model is a really important model and we want
5 to make sure we have all the inputs we need within that.
6 So some of the inputs we would use for the actual annual
7 model is loop flow, for example. So loop flow would be
8 flow impacts from external RTO's. So we do a thorough
9 analysis to look at what the flow impacts are from
10 different RTO's that are outside areas of PJM. We do this
11 based on extensive power code analysis, looking at
12 historical data, flow impacts on certain market facilities
13 and whatnot, and that process we try to finish that up by
14 the second week of February; so currently right now we're
15 working on that process.

16 The other major thing we're going to look at is
17 transmission upgrades. So if we see that there's going to
18 be a transmission upgrade that could impact congestion that
19 will be in service between the time we're setting up our
20 allocation process our annual FTR process and June 30th we
21 would include that transmission upgrade. So we want to
22 make sure our network model that we use in the FTR process
23 and the ARR process is fairly accurate. The one thing we
24 don't want to do is put transmission upgrades in our model
25 that we are not confident that they're going to be in

1 service by June 30th. If we're not confident they're going
2 to be in service we will not include them, knowing that the
3 FTR monthly auctions occur, that extra capability would be
4 available at that time. So that's how we model
5 transmission upgrades.

6 And these upgrades, when we determine these
7 upgrades to model we have a thorough investigation, we work
8 with our interconnection group who will work with
9 transmission owners to verify that these transmission
10 upgrades are going to be in at the time that they're
11 mentioned. And then when we're very confident with this
12 service, we would include those. And this remaining the
13 upgrades that would impact congestion or whatnot, we're not
14 going to look at minor upgrades: Circuit breaker-type
15 upgrades, disconnection, switch type.

16 Another major input would be obviously
17 transmission outages, and that's always a big topic. The
18 transmission analysis process is also a lengthy process
19 determining what's going to be put in the annual allocation
20 and the annual model. So the way we start off is we will
21 pull a list of transmission outages that is in our Oasis
22 system, which is in our E-Dart system, which is a system
23 used to acquire the outages that are submitted by the
24 transmission owners. We would take that list of outages;
25 we review that list for outages that are two weeks or

1 longer; we take those lists that are two weeks or longer
2 and we try to narrow it down because obviously we are not
3 going to include every transmission outage that is two
4 weeks or longer. Because what will happen is during the
5 planning period you might have transmission outages that
6 are scheduled two weeks that might be in series, meaning
7 the transmission line, it's just a different part of that
8 transmission line where there could be ones that are in
9 parallel, meaning they might be next to each other, or
10 transmission flow across the code facilities equally maybe.
11 In those cases if there are outages that are at different
12 times of the year, we're not going to schedule those or
13 include both in our model. Because in reality what happens
14 in operation those outages will not be allowed and taken at
15 the same time because a lot of times it could cause
16 reliability issues. So we need to do some discretionary to
17 determine that right altitude and model process. We'll
18 come up with our outage list transmission outages we're
19 going to model and then we will review that with our
20 interconnection group, or even review if necessary with
21 transmission owners to confirm that these outages are
22 correct.

23 Now, there is a stringent timeline for
24 transmission outages for transmission owners that I could
25 get into more detail if we need to. But outages for

1 transmission owners, they really need to submit them. The
2 timing for the outages submission is based on the
3 allocation and annual process. So we looked at June 1st as
4 the start of our planning period, the transmission owners
5 need to submit those outages well in advance so we have
6 them included and finalized by February 1st so we can
7 include in our annual process. If the outages change after
8 February 1st, that will be effective that planning period,
9 outages 30 days or longer, we can deny those outages or we
10 can work with the transmission owners to try to reschedule
11 them. So we have tested, to test them.

12 Some of the other inputs we're going to use is
13 topography, the transmission model and the transmission
14 grading. So the rating the user initially submitted by the
15 transmission owners based on the NERC requirements, we will
16 take those ratings, we will review them, make sure they're
17 consistent between market operators and reliability, and
18 then if we need to make adjustments on those we can make
19 adjustments on those based on what's happening in the
20 markets or if there's special-case funds. Usually there's
21 not that many we make adjustments to, there could be
22 adjustments to those. So we need to include that. That's
23 so many inputs there. We have some miscellaneous inputs
24 where we need to look at the phase-angle regulators that's
25 modelled each year, the flow impacts from those. We need

1 to look at major reactive-type interfaces, these are
2 IROL-type interfaces, transfer-type interfaces that PJM
3 has. We have four or five that we're really concerned
4 about. We would make sure we look at historical data, kind
5 of the future data, we can look at our market efficiency,
6 market analysis, to determine what is a good proper rating
7 to use that's not too conservative but it is appropriately
8 used. Because the reactive interface rating could have
9 impacts and clears the allocations.

10 And finally another major one we look at is the
11 coordination with other RTO's. So our major coordination
12 right now is with MISO and with New York ISO. We need to
13 coordinate with MISO to look at what market-to-market flow
14 gates we have. So market-to-market flow gates are specific
15 facilities or constraints that we coordinate with Midwest
16 ISO on a daily basis, but when we do our annual process we
17 need to coordinate to make sure we're including the same
18 flow gates in our model. So we coordinate with -- the two
19 RTO's coordinate to make sure we're using the same flow
20 gates or entitlements which is the amount of usage we're
21 allowed to allocate on each facility, is reviewed for the
22 MISO system, the PJM system, to make sure those total
23 entitlements don't exceed the capability of the line. And
24 that's the review process that we make sure that we do in
25 coordination. And we do the same with the New York ISO,

1 it's a lot lesser extent but market-to-market flow gates
2 within that coordination process.

3 So there are a lot of inverts that come into our
4 annual process. We get to about March 1st is when we
5 actually run the allocation. They're all more than
6 modeling-type input; there are a lot of business-type
7 inputs as far as the load serving entities, what their
8 network service peak load is going to be for example. So
9 all the ARR allocations are allocated based on a network
10 service peak load and a zonal base load value. So this
11 kind of pertains a little bit to one of the later panels,
12 but in Stage 1A we have a limit on what we allocate to on
13 Stage 1A, and that's based on zonal base load value. And
14 that zonal base load value is based on the minimal peak
15 hour from the previous year. So it's typically about 40 to
16 60 percent of the peak load value, and that's what we
17 allocate in the round Stage 1A process. So we need to set
18 up the business rules for that. The EDC's for each actual
19 transmission zone will coordinate with PJM to tell us what
20 the load serving entity's network service peak load is and
21 then we would input that to get the system set up.

22 We also need to review the list of generator
23 resources that are going to be available in the allocation
24 process. So we have a historical list of resources that
25 have been available since either 1998 for the classic type

1 of PJM homeland integration since 1998 will be based on the
2 integration date of that transmission zone into PJM. So we
3 would at that point allocate -- we look at the generation
4 resources when that zone integrated into PJM, and if they
5 were a capacity resource at that time they would be
6 available to historical resources.

7 And that list we update each year if there's
8 retirements. When we update those retirements we really
9 are just finding an equivalent generator either at the same
10 station or a station very close that we think is an
11 electrical equivalent, or possibly we can create what we
12 call thumb generators where subjugate process, we will keep
13 that generator even though it's retired, prices for that
14 station. And that's part of the Stage 1, Stage 1A and
15 Stage 1B, where you're pressed for historical resources.
16 And the idea with that one is to preserve the historical
17 transmission system as it was designed in 1998 for the
18 integration date. So it's really meant to help to make
19 sure their rights are following these historical
20 transmission system.

21 MR. SHANKER: One thing to clarify is --

22 MR. KHELOUSSI: Could you state your name?

23 MR. SHANKER: I'm sorry, Roy Shanker. When you
24 say you keep the generators, you're really keeping the bus
25 as a source, not the generator.

1 MR. HORGGER: As far as the allocation, yes, it's
2 the source. But it's the generator's that allocated.

3 MR. SHANKER: Yeah, so it's a location that the
4 rights and source have an injection that they're nominated
5 for the ARR's. Several people have asked why you keep
6 generators there, and it's really you're keeping the bus so
7 that you can match the historical injection point, not that
8 there's really a generator there. The network starts empty
9 as populated by the offers.

10 MR. HORGGER: Right, exactly. So it's a
11 financial model. The generator, it's not the actual
12 physical unit. But Roy's right, the physical units could
13 actually retire and there's a possibility that that unit
14 would still be available for bidding purposes for financial
15 allocations. And as I said, the purpose of that is to
16 reserve historical transmission system outlets, and that
17 was the purpose of that. And I think that came out in the
18 long-term transmission rules awhile back.

19 So that is kind of the model in general. I
20 didn't give a lot of details; I'm happy to answer questions
21 on details of this model. But as you can see, it's an
22 extensive model to get to our typical March 1st-March 2nd
23 deadline when we need to actually run the allocation model
24 and make sure it's correct.

25 MS. QUINLAN: Thank you, sir. So I think we

1 will have some follow-up questions about some of the
2 assumptions. But before we kind of dig into those, I was
3 hoping, Mr. Shanker, from your perspective and experience,
4 can you speak to the role of modelling and kind of what you
5 see as the -- and its role of maintaining the integrity of
6 the products, the actual FTR products, and how those kind
7 of link together from your perspective?

8

9 MR. SHANKER: Well, in the abstract, the source
10 of any problem in this area is always the divergence
11 between what the model is and some snapshot of reality. If
12 you think about it, many of the things that Tim talked
13 about are annual events that he's converging -- he doesn't
14 have a choice in the way we do things now -- into a single
15 snapshot. And a couple of them are problematic. And
16 actually Tim can comment about how they might approach
17 doing solutions. One of the biggest things is outage
18 characterizations. The finer the time steps within the
19 annual model the more accurate you can be about outages.
20 And if you have a quarterly model or two-monthly model, you
21 can aggregate outages and be much more reasoned or
22 reasonable about what you put in. Initially, that was a
23 computational challenge for PJM to think about the tradeoff
24 of doing that; it still is maybe. And one of the things we
25 have not discussed is we maintain the option product which

1 consumes a lot of computational capability. And the kind
2 of tradeoff of maybe giving up options or maybe if we even
3 have the technical capability now we could reformulate into
4 linked quarterly representations of the system. There
5 would be issues like that that would go with what would be
6 the zonal base load, would you do it by the quarter? I
7 would argue that you would. That would obviously be a
8 contentious internal debate because people enjoy making
9 their heads spin about the annual zonal base. But
10 nonetheless, that's a reasonable issue to take up. And the
11 tradeoff is by increasing granularity, you improve the
12 accuracy of the model significantly. And it's not really
13 doing anything different than what Tim described, the time
14 step where you have better information.

15 MR. SOTO: Can I ask really quickly: So when
16 you your talking about quality representations of the
17 system, are you also talking about quality products, so
18 breaking down the ARR from a yearly product to a quarterly
19 product, or somehow change the ARR's during the year to
20 meet the quality representation of the system?

21

22 MR. SHANKER: Well, you have two choices: You
23 can make an annual product. But rationally remember we're
24 giving out an entitlement. And the entitlement, if we go
25 -- I don't know if everybody's familiar, at the very

1 beginning of the market you weren't entitled to an ARR or
2 equivalent or an FTR sourced as a historical generation,
3 you were only entitled to that right if you actually owned
4 the generation. Now, there was a big struggle at the
5 beginning of the market to de-couple ownership from the
6 sources; I want to keep that clear. But in my mind
7 rationally when you would move to -- if you move to
8 something like a quarter or semiannual, you would get your
9 ARR linked to that. And that's why I mentioned things like
10 zonal base load being based on a quarterly target you would
11 get your ARR. And so you would get a vector of 4 zonal
12 base load ARR's, one for each quarter linked to your
13 historical sources consistent with that. And we could
14 change it; for now let's not change other things. But you
15 could change other things. But if we kept the same basic
16 paradigm, the precision that would go with that would be a
17 more accurate representation of what your actual use of the
18 system was, if you believe in the paradigm that says you're
19 entitled to historic use, that would be the case for that,
20 and an enormous step up in the accuracy of outages.

21 The second thing, which is I think something
22 that we're grappling with daily but still I haven't seen a
23 resolution, and I think it's something that's a work
24 product, is we're talking about better coordination and
25 exchange of FFE's -- sorry, Firm Flow Entitlements -- prior

1 to each day-ahead market. And what that does is allow the
2 day-ahead models to optimize within the constraints that
3 are adjusted for flow entitlements on the reciprocal flow
4 gates. I have not heard -- and maybe Tim can answer that
5 -- of us trying to approach that problem and the dynamics
6 of that problem. I don't know if there's a quarterly
7 pattern to that or anything else. But that would be a good
8 thing for us to shift into a more accurate representation.
9 And I think an annual model fights with that. I would
10 think that it would be easier for you to summarize patterns
11 of diversity in the system and the FFE's bi-quarter -- that
12 might not be true, I don't know that empirically. But
13 that's the kind of thing where it would be nice to again
14 every time we step one the refinement we step up the
15 likelihood that the characterization is correct, we step up
16 the likelihood that we'll have a feasible match in the
17 day-ahead markets between the rights that's allocated and
18 we remove some of the funding issues, which are the
19 background for a lot of the angst and everything we see.

20 MS. QUINLAN: Thank you.

21 Respond.

22 MR. HORGGER: I want to comment on the seasonal
23 aspects. I know there's another panel discussion about
24 comprehensive solutions. But one thing to keep in mind, it
25 is an annual product but for the allocation we have

1 residual ARR allocations that happen each month. So what
2 that entails it truing up the model basically. So in our
3 annual allocation process it might be a conservative
4 modeling, we have to model the transmission outages for an
5 entire year, and all the other characteristics or inputs
6 into the model. But each month we run a residual ARR
7 allocation. Now, that might not create as much value as an
8 annual product, but the reason we do the allocation is that
9 it does true up the model. And then for the FTR auction,
10 we have an annual FTR auction, and we have all sorts of
11 inner planning period FTR products as far as quarterly
12 products, monthly products, on peak, off peak; they also
13 true up the annual model also. So we need to keep that in
14 mind. I'm not disagreeing a more-detailed model or
15 obviously a model more focused on more certain periods
16 would certainly be a better model, it's more focused to the
17 actual period. But we do true up that model. And I think
18 one of the challenges was with the seasonable model, now we
19 go with quarterly products that's going to add a lot more
20 administrative issues. If we can amend the stakeholders
21 and load-serving entities -- I don't want to speak on their
22 behalf -- but they like that long-term year crop versus
23 annual quarterly crop. So just a little input on that.

24 MR. SOTO: So the difference between what you're
25 saying is you're talking about a more restrictive annual

1 product and then flowing up with less restrictive or more
2 precise product. And Mr. Shanker, you're talking about
3 updating the longer-term product as the model. Is that
4 correct?

5 MR. HORGGER: So there's been no stakeholder
6 processes in the past, over five six now. But several
7 times there was proposals to actually change the annual
8 product, remove the annual product, and create four
9 seasonal products. And Midwest ISO that's how they do
10 their allocations, they have quarterly products. So, for
11 example, when you allocate your allocations in March,
12 you're doing four seasons for June-July-August would we the
13 first season and so forth throughout the planning period.
14 So that's a whole different type of product for the annual,
15 which it's not necessarily going to be more conservative,
16 it's going to depend on season and what you're modeling for
17 the season. So in the summer it might be more conservative
18 for reactive interface rating, transfer-type ratings, but
19 it won't be as conservative for transmission outages. But
20 it might be more reflective what the actual model is.
21 Versus the residual allocation, the monthly auctions, we're
22 taking like you said the annual model and then there's
23 monthly models, we're going to use what's actually
24 happening in the month that's more accurate at that time.

25 MS. QUINLAN: How much activity are you seeing

1 in these residual, you're calling these true-up?

2 MR. HORGGER: So the residual allocation is not a
3 participation thing. So the way it works is in the Stage 1
4 process for ARR allocations -- ARR allocations as Stage 1A,
5 Stage 1B and Stage 2. So Stage 1 is going to be dedicated
6 to the historical resources and preserving the rights
7 across the transmission system. In Stage 1A all the right
8 requests are automatically allocated; Stage 1B there's a
9 possibility, and there has been for the past couple years,
10 that AR's have been reduced based on the model network.
11 The way the tariff works, the way the language works, with
12 residual allocations, PJM will automatically take any Stage
13 1B ARR that was not allocated in the annual process, we
14 will automatically put that in the allocation process. And
15 they will automatically put in that residual allocation
16 process and then we will just tell members if they received
17 it. So it's more like I guess you could think of it as
18 they get their bill and they might get no residual ARR
19 credits because we didn't allocated more of their prorated
20 ones or reduced one of Stage 1B in the annual process. So
21 it's not really an auction type of participation.

22 MR. SHANKER: It's a residual capability that's
23 seen as they move through the year. And the difference I
24 think I'm talking about, and it's a tougher stakeholder
25 threshold, is the notion of: What is historical

1 entitlement? And if it's based on a single zonal load base
2 load, which is what we do now, or is it based on something
3 that's more representative of seasonal use? And we have a
4 long history of people's view of their entitlement, meaning
5 their peak load or their zonal base load, depending on the
6 timeframe we're in. And that's not good or bad, it's real.
7 And in and of itself it creates some problems that would go
8 away quickly if true peak load was what you were hedging.
9 We tend to lose sight in all of this that the original
10 objective function as characterized to in the sales job,
11 particularly to the state commissions, because a
12 vertically-integrated company, I'll say L.L.C. now in our
13 world, would be able to totally replicate their original
14 dispatch and energy cost by the use of FTR's as the
15 equivalent of firm transmission.

16 Once you're state commission and you're one of
17 the original eight companies or people thinking about
18 joining -- I gave a presentation at Dominion when they were
19 joining -- if you wanted to ignore the integration benefits
20 of coordinated dispatch you could self-schedule if
21 everything worked out on the FTR allocations you would be
22 indifferent and your owned fuel factor bill could actually
23 be replicated preintegration with what you had. So that's
24 what we're trying to do. But if you think about it, when
25 you did that you weren't over-hedged right. If my peak was

1 10,000 in the summer period and 7,000 in shoulder periods
2 and 6,000 in the winter, in order to do that I only did the
3 10 and the 7 and the 6, I don't need 10,000 all year
4 around. And I don't know if it was lost in translation or
5 it was more desirable or maybe just easier to just do it
6 across the board, but that kind of history makes the
7 flexibility of moving to a greater accuracy, and some of
8 the full-funding issues, much more difficult now. Because
9 people view that over-hedging as an inherit right today.

10 MS. QUINLAN: All right, thank you. I think we
11 want to dig a little bit deeper now into some of the
12 assumptions. I'm going to turn that over to Dan to ask
13 some more questions.

14 MR. KHELOUSSI: Thanks. My name is Dan. Thank
15 you for being here. Your question's rough assumption on
16 the simultaneous feasibility test model. Most of my
17 questions will thus be directed towards Mr. Horger, but I
18 encourage the gentlemen to also contribute, if you like, in
19 the next set of questions here. And I'm actually going to
20 start with Mr. Shanker and go back to generators, because
21 you started a good point there. And so I was wondering:
22 Are generators technically needed in the simultaneous
23 feasibility test model and in what sense would you include
24 them?

25 MR. SHANKER: There's two pieces here. And

1 actually one I'm going to ask Tim a question.

2 The network starts empty. A representation of a
3 desired FTR is a source of the same -- the source at the
4 point of injection de facto becomes the generator. So it's
5 an empty grid. So you need injections and basically the
6 auction result is going to be calculated with the -- we
7 were talking the other day about some reference swing bus
8 -- but it's going to be basically a suggestions evolved
9 from the system constraints, the injections there, and then
10 the differences in the congestion components between the
11 buses. Okay. So you need an injection but you don't need
12 a generator. The one question I had that I had asked this
13 question recently that I didn't know is: If we retire a
14 generator, we keep the bus because we want to have the
15 source there, but let's say the retirement of the generator
16 triggered the need for some sort of linear representation
17 of the new reactive constraint, is there a model you have or
18 not?

19 MR. HORGHER: So we retire -- we will first try
20 to get the same bus as another generator, or if there's an
21 equivalent one very close, we would not be close, might not
22 necessarily keep that bus as a dummy generator equivalent
23 there. This retirement generator causes, for example,
24 transmission upgrades or causes some other issues that's
25 developed in our planning process, we would certainly model

1 that in our allocation process to the extent it's going to
2 be represented in operations and base market, we represent
3 that, yes.

4 MR SHANKER: And that makes sense stated that
5 way. One would deduce that would happen, but I was about
6 that. So the answer is: You need the injection, and the
7 absence of the physical generator may trigger changes in
8 the system's topology, and Tim is confirming those will be
9 there.

10 MR. KHELOUSSI: Thank you.

11 Go ahead.

12 MR. SOTO: Polo Soto again. I want to ask a
13 follow-up question. Do you really need to use generators
14 as a synch.

15 MR SHANKER: Sure.

16 MR. SOTO: Historical generators as a source or
17 could the sources be picked in a different way? Do you
18 have to really go to that historical?

19 MR. SHANKER: You're talking in terms of the
20 equitable decision as to where one choses.

21 MR. SOTO: Yes.

22 MR. SHANKER: This is a history question again.
23 I was one of the people that argued auction everything off
24 and let's instead of doing this all go and argue about who
25 gets what share of the money. So you couldn't just put out

1 -- start out with an empty system, FTR's and auctions and
2 you have a pile of money at the end and that's their
3 prearranged allocation linked back to the ARR's, we just go
4 someplace else and argue about who gets it. So the answer
5 to your question is: No, you don't have to do it. If you
6 put yourself in I guess 1997 or '96 or '95 when the eight
7 vertically-integrated or partially vertically-integrated
8 companies were differing among themselves and their state
9 regulators, that answer wouldn't have been very acceptable.
10 And the derivation is what I said before, people like the
11 notion that said if it really doesn't work out you can
12 self-schedule and make it look like you did before. And so
13 that property comes from having a source that was a
14 historic resource as a source point for the ARR. There's
15 nothing magic about it.

16 MR. MILLER: But, Roy, you pointed to the fact
17 that nobody does that anymore. Right?

18 MR. SHANKER: Actually uses that as the sources.

19 MR. MILLER: No, sorry. When you said if you
20 wanted to self-schedule.

21 MR. SHANKER: Nobody does that. There's some
22 people that must self-schedule some things for reasons that
23 I don't know about. But in general I just read the
24 statistic, and Stu is here, Stu is a better answerer of the
25 percentage of the system is self-schedule and a

1 dispatchable resource.

2 MR. HORGES: Keep in mind to follow up in mind.
3 So that's a product as the hedging suggests, the ARR's are
4 owned by load-serving entities who want to hedge their
5 congestion costs. Congestion is caused when generations to
6 the load are -- so that's really the key as to why these
7 allocations really need them to be sourcing the generator
8 allocations with congestions that's on the generator load.
9 And I think that's a good point.

10 MR. SHANKER: The other side is the mapping
11 between current LSC's and ownership entitlements to
12 congestion where the historic source is is not that great.
13 It's a different world. If nothing else, just think about
14 the changes in coal versus gas prices. There are operating
15 issues today, we went through a whole period of time
16 recently where reactive and black start constraints on the
17 system were not being satisfied by the base commitment of
18 the system because used or not used are not committed
19 anymore. And so to me that's a corollary of that is
20 people's assumption where they were having congestion from
21 based on historic sources isn't true anymore.

22 On the other hand, if you think about it as an
23 ownership right, the system, that is: What did I own in
24 terms of the original configuration of the system and
25 that's what's being represented by the ARR? That's not

1 necessarily an unreasonable starting point. I think that's
2 more sort of the perspective that Tim was having.

3 MR. MILLER: The question in that regard, since
4 we are -- these were -- we were trying to make people who
5 had transmission rights before the system was integrated,
6 were trying to make them whole. You in fact in that part
7 of the equation are making them whole just through the
8 ARR's. So whether or not you change the topology to better
9 reflect what the reality of the system is, the ARR's are
10 going to financially make those people who have legacy
11 rights whole, aren't they?

12 MR. HORGGER: I can comment. I don't know that
13 yes, we're going to make them whole. But when you are
14 clearing the allocations there are revenues that the annual
15 are what pay back to the ARR holders. So that revenue is
16 based on the model in which will determine a prediction of
17 what congestion is going to be in the future. So in our
18 annual model really the FTR holders, financial and the
19 physical players, they're bidding in the annual auction
20 what their expectation of what congestion is going to be.
21 So that expectation hopefully align with the ARR
22 allocations, but if that model in that congestion is not
23 reflected out of the annual product may not be the same.

24 MR. SHANKER: The ARR is a snapshot of an
25 assumed ownership right, okay. It's an abstraction of an

1 ownership right. But obviously there's lots of different
2 configurations of things that would be consistent with the
3 network service that they could have claimed at the time.
4 So it looks sorts of like network service -- and at some
5 point in the point of service is in there -- network
6 service in 1998 and whatever the reference for each of the
7 additions. But -- and it's one that the benefit of which
8 seems not to have been controversial. If you did my
9 extremes, run the FTR auction and have a pile of money and
10 let people argue about which share is theirs, we'd be here
11 for a couple of years in front of the Commission arguing
12 about that. Whereas, the historic source and the basis for
13 proffering entitlement in the transmission system, that
14 seems to have persisted reasonably well.

15 MR. KHELOUSSI: Okay. Thank you. Very helpful.
16 Let's move to transmission. Can PJM adjust line limits in
17 the simultaneous feasibility tests? And is this done and
18 on an annual basis? And if not, is adjusting these
19 considered as a way to address it?

20 MR. HORGGER: So the line limits, like you said,
21 they're first determined we pull them from our planning
22 operations that is submitted by the transmission owners
23 based on their NERC requirements. Those requirements are
24 audited and they're pretty solid, those ratings that we
25 start off with in our markets process. So we will take

1 those limits and for the most part, we're talking about
2 maybe 8,000 facilities and we're talking probably 95 to 98
3 percent of them we're just going to use those limits based
4 on what is provide. There are certain limits that we might
5 actually have to make adjustments to.

6 And keep in mind when you're modeling the annual
7 FTR product, the flow contributions to that facility is
8 going to be the internal PJM load generation, what we call
9 market flow, the PJM market flow, there's also going to be
10 an external world flow impact. So what PJM likes to do is
11 we look at these models and we look at their loop flow
12 impacts. Remember when we do the annual product, one of
13 the challenges with the annual product is it's a single
14 loop flow market. So that loop flow or that external flow
15 impact on a transmission facility is going to be constant
16 for the entire year. So one of the challenges is, in
17 real-time, that external flows are going to change all the
18 time. So what we can do, what we do for some of these
19 facilities, specifically the facilities we're going to see
20 historical congestion on, we will take a closer look at
21 those facilities. We need to make adjustments on those
22 facilities to account for those loop flow impacts, we can
23 make those adjustments. So some of those we will make
24 adjustments, and that's to help make sure we're keeping our
25 revenue accuracy or our goals to ensure revenue accuracy

1 and make sure the congestion is enough to pay the FTR
2 holders and the ARR revenues, the annual auction revenues
3 and ARR allocation rights. So that's what we're going to
4 do for those rates.

5 There's other adjustments we could make, and
6 some of these might be associated with voltage issues we
7 might see in operations. So sometimes in operations there
8 could be a situation where they have a voltage problem and
9 they need to get a certain generator unit to be online.
10 So, for example, there could be a combustion turbine that
11 need to put online for reliability voltage problems; so
12 they want to make sure that unit comes online. But we want
13 to make sure that unit is reflected in the LMP prices. So
14 in order to do that there might be a lower transmission
15 line lower limits used to make sure we got those facilities
16 incorporated correctly. So we need to model that in our
17 markets too. So we have to look at the history and see if
18 there's a holder time that's a long-term that might require
19 us to use an adjusted limit.

20 MR. KHELOUSSI: That's the annual model?

21 MR. HORGGER: That could be in the annual or
22 monthly models, yes. Yeah, like I said, we are looking at
23 this model based on what the future model is going to be.
24 The last thing we want to do is allocate too many ARR's or
25 FTR's and find out we totally oversubscribed the system.

1 In an annual product there's no going back to that. And
2 we've learned that over the last three or four years for
3 some of these. So we do a lot more communication with our
4 planning communications and make sure they're truly happy
5 with their rights. So there's some of the adjustments we
6 could possibly make for transmission lines.

7 MR. KHELOUSSI: But 95 to 98 percent is what you
8 get from the --

9 MR. HORGGER: Yeah, we're talking about over
10 8,000 facilities. Off the top of my head is maybe 180.
11 What is the percentage there? We're talking a low
12 percentage. And the ones that are specifically could
13 impact congestion, or we have seen this impact revenue and
14 whatnot. So they're part of some of the processes we need
15 to make sure for the revenue.

16 MR. KHELOUSSI: Do you share outage information
17 with neighboring systems? I think you mentioned you did on
18 a few -- on a very small number.

19 MR. HORGGER: No. For outages, so -- we
20 incorporated several years ago there was an initiative in
21 the PJM MISO joint common market process where we have a
22 set coordination process we do with MISO. MISO is the one
23 that's the majority of our coordination. So we coordinate
24 transmission outages. And actually we both went down to
25 the transmission outages from the FTR system which is the

1 data transfer system that's used for all RTO's. And we can
2 pull transmission analysis for the MISO system, for the New
3 York system, and we will incorporate them into our model.
4 Because obviously there are some transmission outages
5 farther west on MISO's system that we don't have in our EMS
6 so we can't model it. So we will include those outages in
7 our system.

8 MR. KHELOUSSI: Okay. But do you guys
9 coordinate in the sense that, not just taking that
10 information, but talking about it proactively ahead of
11 time?

12 MR. HORGGER: Yes. So for the outages, most of
13 the time we both pull from the data source and review them.
14 If we see a MISO outage RTO group that could be
15 questionable of the timing of it, we'd reach out to the
16 MISO system and say, "Hey, can you reach out to our
17 transmission and make sure that the parameters are
18 correct?" We might do that.

19 MR. KHELOUSSI: Okay, thank you.

20 MR. MILLER: May I ask a follow up?

21 MR. KHELOUSSI: Please.

22 MR. MILLER: One of the things when one was
23 looking at the 2012 report that PJM issued on the causes of
24 the shortfall in revenue, it cited congestion in MISO,
25 particularly an awful lot of congestion that was thought to

1 be caused by the introduction of new renewable platforms.
2 And it's been part of the joint market where they're trying
3 to get better at interface pricing. And in that context,
4 it seemed as if PJM and MISO get to a common model then
5 some of these issues would go away. And the question is:
6 I hear you're doing better coordination. My question is,
7 and we're not talking about a single dispatch, but as
8 efficient and as wonderful as many people would love for
9 that. But let's say we get to a common model, would that
10 help at all in some of this allocation issue?

11 MR. HORGGER: I like to think that we have a
12 fairly common model now. We share our model with EMS and
13 what not. Any market-to-market flow gates, any of the
14 facility it's going to impact, we verify our state
15 estimator in that solution with the MISO system to make
16 sure our gentle low distribution factors, which is the
17 impact on those transmission systems, we make sure they're
18 in tolerance and we're comfortable. Because the fact of
19 the matter is we want to make sure the system is reliable
20 there too, so. We do a lot of coordination with the model
21 there. I think as far as that paper is concerned, I think
22 we've come a long way in the regional process as far as
23 steps to help with that process. And the coordination that
24 involves not just transmission outages, involve looking at
25 our entitlement values. Obviously, there's issues with

1 interface pricing we are hoping to resolve soon where we
2 have a comment on ISO's pricing node. The coordination has
3 been a lot better and a lot of sharing of more
4 information.

5 You probably notice that, or people might notice
6 that, the amount of coordinated market-to-market base has
7 been reduced over the last several years. That's more
8 reviewing them with MISO and PJM thinking: Are these
9 really necessary? Were they incorporated in the annual
10 model? We don't want MISO to be patently flow gate. If we
11 didn't coordinate them ahead time and said we will both
12 include them in the annual model. If they need to add
13 those flow gates for reliability, then it's going to have
14 to be added. But it is not specifically necessary to add
15 flow gates in our annual process, then that won't happen.
16 So we have had reductions on flow gates and corresponding
17 market-to-market payments with respect to that.

18 MS. QUINLAN: Mr. Shanker?

19 MR. SHANKER: It seems -- this is again
20 educational for me too. It seems that there is a common
21 pressure to adding flow gates in terms of some of the loop
22 flow issues that Scott was talking about. And that's also
23 going to come up with -- it may not be as relevant for the
24 FTR process, but it will be potentially for the capacity
25 performance. I understand that's outside of this. But the

1 direction --

2 MS. QUINLAN: I was about to say please not.

3 MR. SHANKER: But the point is that the
4 coordination in which elements of another system come in
5 their coordination and would share of the flow gate is
6 viewed for the optimization within the FTR model, our
7 function. What's the balance? As you get more and more
8 intermittent to the West -- and we'll ignore the pseudo-tie
9 issue -- just more and more intermittent to the West, why
10 doesn't that generate more FFE's and a need for you to see
11 what's going on in order to enforce the feasibility of the
12 rights that you're allocating?

13 MR. HORGGER: Right. So with the addition to
14 many market-to-market flow gates, it's not really
15 specifically a discretion-type thing. We have certain
16 rules in place that if MISO wants to add a market-to-market
17 flow gate it goes through tests. And if it passes that
18 test, it can be added as a coordinated market-to-market
19 flow gate. But the understanding is not to just add flow
20 gates to add flow gates; they have to be necessary. There
21 could be -- if the other market-to-market flow gates that
22 could be added, we're never going to see them, so we're not
23 going to add them just to add them. If there's a way to
24 get around an outage, an operating procedure, instead of
25 adding the market-to-market flow gate on that transmission

1 outage, instead of adding that market-to-market flow gate
2 there's an operating procedure that could be done between
3 the RTOs, then take that on.

4 MR. SHANKER: And increased unit flow.

5 MR. HORGGER: And increased unit flow. So
6 remember there's market-to-market, first of all, the
7 entitlement process, and that's another whole process we're
8 going to be discussed in another whole initiative under
9 PJM. But if there's any loop flow impacts that would be
10 incorporated into our market.

11 MR. SHANKER: Sorry. Changing it from loop flow
12 to an FFE entitlement would show up in the way you look at
13 the --

14 MR. HORGGER: No, so those entitlements won't
15 change. They can be adjusted based on outage conditions.

16 MR. SHANKER: Now we've come full loop I think
17 on what Scott's question is, which is -- now I understand
18 what you're asking is -- should that be revisited?

19 MR. HORGGER: Now it's being revisited.

20 MR. SHANKER: Maybe that's a better statement of
21 Scott's question. Now I get it.

22 MR. MILLER: Because I can recall WFO being the
23 big issue with New York back in the 2002 timeframe, and
24 that's no longer the big issue. Part of that has to do
25 with just sort of how resources were being used versus the

1 way they're used now. And just the coordination on that
2 particular aspect seems kind of crucial, particularly if we
3 get into things like whether or not your using imbalance
4 congestion. And that's going to be a delta, and if we
5 could close that to some extent or shrink it, that would
6 seem to be something to shoot for.

7 MR. HORGGER: We are initiating under the JCM
8 process discussions of the 2004 freeze date look at that
9 and processes to make it more up to date, which is critical
10 for PJM and MISO and SPC were all working as three parties
11 to update that. The way it works not is the total
12 congestion doesn't change, it's just really what RTO is
13 paying and it's capitally reflected in the way the system
14 is now, so that's why we are updating in that process.

15 MR. KHELOUSSI: So we've already covered most of
16 my next question. It's okay. But it's related to
17 congestion and adjoining systems, and loop flow separately.
18 And you've already sort of explained how these are
19 accounted for. I'm not sure if we talked about how the
20 price of the flow gates feasibility test model, and also
21 how these differ from approaches taken in day-ahead and
22 real-time models?

23 MR. HORGGER: So for our coordinating
24 market-to-market flow gate -- I'll speak on that category
25 because that's really where the main inner-region

1 coordination is, but we need to do this with the New York
2 part 2, the MISO and New York -- we need to honor our firm
3 flow entitlements, and that's based on the JOA
4 requirements. So within the FTR and the day-ahead market
5 we want to make sure we don't exceed those FFE's for these
6 facilities.

7 MR. SHANKER: That notion is sometimes
8 alienating people. But there's a flow gate there that
9 we're loading. And let's say it could take a hub megawatts
10 of flow and PJM's entitlement is 50 megawatts, the
11 day-ahead model is going to commit as if the facilities had
12 a capacity at 50.

13 MR. HORGGER: Based on the PJM load generation,
14 keep that in mind, but it's going to be looking at the 50
15 megawatts, as you're saying, would be the flow impact on
16 the PJM internal resources.

17 MR. SHANKER: And I think Stu Bresler is
18 speaking later and can talk about, and maybe Tim can as
19 well, activities as to the day-ahead modeling and not the
20 annual modeling to modify the allocations. I don't mean --

21 MR. HORGGER: That's the shared. So we have a
22 day-ahead exchange process in place now. Actually, just
23 been recently approved, and we're just starting that off.
24 Where we can work with MISO and share with regions in the
25 day-ahead market. But your purchase entitlements, for

1 example, we purchase entitlements from MISO in a facility
2 where they have excess entitlements on, and we have
3 efficient entitlements based on the 2004-'03 base load
4 entitlement. So we can do a shared allocation cost and
5 that gets done in our day-ahead process.

6 MR. SHANKER: And that's good because that would
7 move the congestion rents and the implications of the
8 day-ahead market and not see them as balancing. I never
9 really haven't thought about other than in the aggregate,
10 and I think it actually comes back to -- the more I think
11 about it, to what Scott said revisiting the 2004. Because
12 what we're doing is dickering in real-time to improve the
13 dispatch we have as we are allocating the FFE. And so that
14 goes to day-ahead congestion versus balancing congestion.

15 MS. QUINLAN: That's where I want to go for a
16 second. So my question, so I understand you're kind of
17 modeling up to your firm flow entitlements in both the
18 annual auction and also the day-ahead. When that changes
19 in real-time, how does that --

20 MR. HORGHER: The real-time, the way it works
21 it's real-time. If MISO needs a market flow relief, they
22 would get PJM and say we need a market flow relief on this
23 specific facility. PJM will re-dispatch to that market
24 facility. When real-time is done, we look at what was our
25 flows compared to our entitlements, and if our flows went

1 over we would have a market-to-market payment to MISO, MISO
2 says our flows are under the entitlement. So the
3 entitlements don't actually impact real-time, they impact a
4 market-to-market payment process.

5 MS. QUINLAN: Okay. And in terms of the
6 difference in congestion, that payment would actually end
7 up going through market to market depending on who would --

8 MR. HORGGER: Right. There will also be a
9 balancing congestion. So any facility that is congested in
10 the real-time, they might have balancing congestion. So to
11 the extent that that flow in the real-time market is going
12 to be lower than that flow in the day-ahead market, that
13 would create negative balancing and congestion.

14 MR. SHANKER: And that's why the swapping is
15 important. Because one of the ways to think about it --
16 everybody has a little tool to think about it -- is the
17 swapping is the equivalent of reevaluating the day-ahead
18 with the capability is of an internal constraint -- and the
19 model of the day-ahead versus the annual -- then you're
20 going to see the congestion properly characterized and
21 hopefully if you did that it should minimize what we would
22 see in balance and congestion because it would be a more
23 accurate representation of what you commit the system to.
24 Because actually it goes into the, I guess necessarily goes
25 into, the specter of it will show up in the day-ahead and

1 one of the iterations of the day-ahead models.

2 MR. HORGGER: In a perfect world if you model in
3 day-ahead the entitlements you're supposed to have, the
4 balancing congestion and market-to-market payments should
5 come out to exactly zero. Because remember if you're going
6 to be under your flow in real-time, if you have a positive
7 balance and congestion, you're probably making a payment to
8 MISO if the flow works out that way. Day-ahead model that
9 appropriately to make sure you --

10 MS. QUINLAN: I understand that's how it could
11 work out. How does it work out? How often is that
12 actually happening?

13 MR. HORGGER: What happens is in real-time it's a
14 little bit of a rule-based thing. Because in day-ahead
15 entitlements, but it's based on honor's general
16 calculations and whatnot. And then we're comparing that to
17 market flows in real-time. So when you do the balance and
18 congestion calculation, it's based on the actual RTO
19 real-time market flow. And the real-time market flow you
20 would think that's pretty starlight-forward. But for the
21 PJM RTS it's the flows are the gentle low flow
22 contribution. In the market-to-market process it's a
23 different type of approach where it's not our only regional
24 basis and it's also not used in the commercial market flow,
25 so we actually reduce the market flow in the

1 market-to-market process by impact of transactions, firm
2 transactions.

3 So you have a discrepancy, and that's that
4 discrepancy people might have heard the commercial market
5 flows versus the real-time market flow, the market-to-market
6 base flow. There's a difference there. And you can
7 incorporate in your day-ahead to account for that
8 difference, but that's where we see a lot of that
9 difference.

10 MR. KHELOUSSI: Okay, I'm going to turn it over
11 to Polo in just a moment, the transmission owners and the
12 information they provide. But other than what we've
13 covered so far and other than the role of the transmission
14 owners, are there any other main assumptions in the
15 modeling for the simultaneous feasibility test that we
16 haven't discussed that you'd like to just bring up?

17 MR. HORGGER: I could discuss the transmission
18 outages, and get into the very strict rules for
19 transmission outages and for transmission rating for
20 transmission owners before the annual process. The
21 ratings, they need to submit them by September 15th of the
22 previous year if there's going to be any changes to the
23 market from the reliability list. So they have to be
24 incorporated early. And also the transmission outages have
25 very stringent rules based on whether rating is in 30 days

1 and whatnot. So I won't get into details of that.

2 MS. QUINLAN: So what happens if it initially
3 reported an error or they don't report the outage in time?

4 MR. HORGGER: That's a very good question. If
5 the outages are not submitted on time and they're
6 considered, they get marked as not on time. And they're
7 not on time and they still want to include things, there's
8 a review process. So it's not that they might -- if they
9 don't schedule them on time, we could deny them if we think
10 they're going to cause revenue inaccuracy issues. So the
11 automatic process is they're denied. And they want them to
12 come into play because they really need that, but sometimes
13 there's transmission upgrades, maintenance upgrades, that
14 they really need and they don't want to hear that revenue
15 inaccuracy is a reason we can't schedule our maintenance
16 and all. So we do an analysis to make sure it's not going
17 to cause revenue issues. If it's an emergency outage and
18 they schedule that within three days of the outage and it
19 has an emergency, there's nothing we can do about that,
20 that's going to happen.

21 MR. SHANKER: How much do you think the movement
22 to a shorter time resolution would improve the accuracy of
23 the outage representation? So if you went to quarterly
24 resolution, how much --

25 MR. HORGGER: In theory, it should not change it

1 too much. Because, for example, if there's an outage more
2 than 30 days included in our annual process, a transmission
3 owner -- we requested a year in advance, so at a minimum we
4 needed no later than six months in advance before the
5 planning period. So if it's an outage that's going to
6 cover the next planning period between June 1st and June
7 1st of next year, they either have to be more stringent a
8 one-year minimum, or if it's going to be effective that
9 entire planning period, they need to let us know about that
10 ahead of time. So if we don't know that, we can deny that
11 outage. So in theory we should have all those outages now
12 and we shouldn't be accepting anymore outages besides that.

13 MR. SHANKER: So the increased in resolution
14 would come from dropping the 30-day because people went to
15 a shorter period?

16 MR. HORGGER: If you had a shorter period it
17 could be possible for the transmission owners to submit
18 them a year in advance might be able to be lower.

19 MR. SHANKER: And the shorter time resolution
20 might allow you to do that.

21 MS. QUINLAN: With the exception of obviously
22 emergency outages, how often are you actually seeing these
23 outages as being flagged as out of time? Is that something
24 that's actually really happening?

25 MR. HORGGER: It does happen, and my group will

1 review I would say maybe one or two a week maybe, saying:
2 Can we change this? Now, keep in mind if it's changing the
3 schedule of that transmission outage from one week to
4 another but it's still within the time period of the
5 auction, that's okay, it can be done. So that idea is for
6 the transmission, and if you need to adjust the time we can
7 work with you to adjust that time, but we -- and they do
8 put a lot of those outages in there, but we do deny some.

9 MS. QUINLAN: Is there any type of actual
10 incentive that a transmission owner has for delaying
11 reporting the outages from your perspective? And any
12 panelist can respond to that.

13 MR. HORGER: I think this would be far-fetched
14 because if they do not report the outage and they wait
15 until last minute and do an emergency outage -- I don't
16 know the full restrictions of what's an emergency outage --
17 but if they do it that way and they're out of the timeline,
18 the worse possibly increased direct URL value is that they
19 could very unlikely be put in. Because more importantly is
20 they're trying to schedule an outage for maintenance and
21 reason and that's normally the driver. They're not
22 thinking about the schedule, doing an emergency outage;
23 it's always extra FTR revenues. They need to get crew on
24 site to do this. Usually it's a transfer site failure or
25 something going on.

1 MR. SOTO: Are there any incentives to keep the
2 outages short?

3 MR. SHANKER: That's the other side of the
4 question. I don't think there are reasonable efforts to
5 try to do that. There's not an assignment of
6 responsibility in the sense that like if you go over your
7 schedule you'll pick an obligation. Simple rules like
8 that, they're not that simple. But incentives like that
9 are not in the marketplace.

10 MR. SOTO: Other than that, are there incentives
11 to reporting an outage, sent or in advance? You might be
12 able to do the outage in 15 days but just to be safe make
13 it 30 days, are there any incentives to keep that short?

14 MR. HORGGER: For the transmission owners?

15 MR. SOTO: For the transmission owners.

16 MR. HORGGER: The bulk of the outage rules is 29
17 days. But we look at that, too, we make sure. And we did
18 within the stakeholder process, we're looking at ways to
19 piggyback outages that are in the same area or the same
20 outages, and say if you combine those you have to submit
21 them within the certain timeframes. That stakeholder
22 process, things kind of died out in changes with that
23 respect.

24 MR. SOTO: But the transmission owners have a
25 little bit of discretion on this or are there certain rules

1 that basically say this type of outage --

2 MR. HORGGER: Right. If they submit outages less
3 than the time period -- we have a greater-than-30-day
4 outage criteria, we got a less-than-30-day outage criteria,
5 and then we have a less than five days and then we have
6 less than three days. And it's all based on hoping to make
7 sure it's modelled in our process. If they don't meet
8 those deadlines, we're going to decline it.

9 MR. SHANKER: I think the other side of your
10 question is: FTR's are basically a supply of transmission,
11 is one of the ways of thinking about it. And right now if
12 you don't supply what you're supposed to supply -- and I'm
13 not talking bad faith or anything else, just the reality --
14 there isn't a consequence in the settlements among anybody
15 other than the FTR holders. So if somebody basically
16 commits to 11 months of supply of a transmission line, and
17 for whatever reasons it's six months, the system goes
18 revenue inadequate and then parties who have nothing to do
19 with that event are the ones that are responsible. And I'm
20 sure you're going to hear later about who pays for what.
21 But that mechanism is missing, that cost causality link is
22 missing in the market design.

23 MR. SOTO: Yes.

24 Mr. Rousselle?

25 MR. ROUSSELLE: There are levels of transparency

1 with regard to the construction timeline in any particular
2 delays. We're really talking about the accuracy, the
3 reduction of risk, as it relates to this all these
4 scheduled outages. And I know that they're in your models,
5 and we have structure. But if I was a holder of these
6 positions, I'd wonder: When would you update your model
7 with regards to the actual change in the ground? Maybe
8 there's a bad storm, I can't put the trucks in the field
9 for three weeks. Is there any ability to improve the
10 insight of what's happening in the field that might help
11 these stakeholders?

12 MR. HORGGER: So transmission outages, right
13 after it's submitted it's public information. It goes
14 right out there to the PJM website. Unless it's a
15 market-sensitive-type one where impact, a generator where
16 that outage will tell you where that generator is on or
17 off, that could be a marketplace-type one which is be
18 posted. But typically something like that might not be
19 modelled annually anyway because it's just a regular type
20 of situation. So all the transmission outages, as soon as
21 they're submitted, they're public for everyone to see. To
22 the extent there's any changes to that, PJM is aware of
23 that and we will pull those and incorporate those in our
24 next model as appropriate. All the transmission upgrades
25 and the status of those, that's updated on the RTEP page

1 system.

2 MS. QUINLAN: PJM market, because they're aware
3 of it, are the FTR holders also made aware of those
4 changes?

5 MR. HORGER: Any transmission outages modelled
6 in any auction, our annual, monthly, we post before the
7 auction opens. So all that model, it's all transparent to
8 see what outages are modelled. It can also go to our Oasis
9 case because it will be updated there also, but we provide
10 a separate list to say these are the transmission outages
11 we're specifically modeling for that auction period.

12 MR. SHANKER: And also I don't know if there's a
13 list anywhere, we have a set of rules of that, you're not
14 supposed to change things within certain discretionary
15 things, within X days of an auction or before and after an
16 auction, we have done things on a post-only basis, and
17 notification and things like that. So there is -- I don't
18 think there is --

19 MR. HORGER: There's a rule that PJM can change
20 anything within the allocation or auction. If there's an
21 auction and we're changing something during the bidding
22 process or during the clearing process because it's a major
23 thing, we would notify the holder. I don't recall that
24 really happening, but we have that model fully updated
25 before the bidding window opens. And in very rare

1 exceptions we would have to change that if it's a major
2 difference and we would notice someone.

3 MR. ROUSSELLE: And that's something that's
4 really appropriate. One of things that would interest a
5 holder of these positions I think is most of us spend a lot
6 of time look at data. We're trying to reduce risk, we're
7 trying to better and more reasonably anticipate the outcome
8 of the model that we're running. And the fundamental
9 principle, that will get to I'm sure in a moment, about the
10 ratings and the foundation of these models is the temporal
11 update of that information. And if for example there's a
12 230 or a 138 or a critical circuit that's an outage and is
13 supposed to be repaired and something happened in the
14 field, flood happened, they can't get back out there for
15 three months-two months, when will the market really
16 understand that that change is about to happen? And will
17 we not know that until the model gets updated? Or is it
18 possible that we could recognize that the market can best
19 appreciate that new delay so far in advance that we would
20 learn in the model? I don't know; it's a good question.

21 MR. HORGGER: As soon as a transmission outage
22 happened, whether an emergency, we require that
23 transmission outage submit that through our Oasis system
24 and that would be public information.

25 MR. ROUSSELLE: A new schedule would be live.

1 MR. HORGGER: As soon as they could put that in.

2 MR. SOTO: Good segue. You talked about line
3 ratings. It's good to have as an accurate model as
4 possible and input in that. What are the TO's
5 responsibilities on that side of the information?

6 MR. HORGGER: Right. So the transmission owners
7 are required -- and I got a little cheat sheet here -- for
8 the NERC standard FAT -- 008-3, that's the NERC standard by
9 transmission owners. That is audited and it's really
10 saying that they must meet industrial standards or
11 equipment specifications for when they use the buy-in
12 ratings. And it was PJM CO that there's consistency
13 between operations and planning and markets to make sure
14 we're at a base set, we're using the same set. Now, if the
15 transmission owners want to change the methodology of how
16 they do those outages, they have a deadline by September --
17 we actually put a spec out of the previous planning area to
18 tell the CO's if you have anything coming down the road,
19 major line-reading changes, please let us know. And by
20 September 15th you can submit that by. And then by
21 February 1st of the planning period of the allocation of
22 the auction the actual FTR, it will be finalized for FTR,
23 and then an official date is March 1st where they shouldn't
24 be changing anything associated with that. Granted there
25 could be changes based on thermal conditions, on

1 daily-basis operations, things happen with operations, but
2 the long-term rating changes should not be changed.

3 MR. SOTO: What about upgrades, upgrades to the
4 system? How much discretion does the CO have in that
5 sense?

6 MR. HORGGER: So in our annual process, the
7 transmission upgrade -- and this is even spelled out, I
8 don't know if it's manual or tariff -- any transmission
9 upgrade that could impact revenue accuracy or congestion is
10 going to be in service by June 30th, which is 30 days after
11 the start of the planning period, PJM can model that in our
12 allocation. Like I said before, we don't want to be too
13 jumpy, we want to be somewhat conservative because we don't
14 want to model an upgrade that is canceled or delayed; many
15 transmission upgrades get delayed, it's very common. So
16 what we do is when we look at these transmission outages
17 from their review we work with our interconnection group to
18 reach out to our transmission owners and say you have it
19 listed here, for example, June 1st is transmission upgrade
20 it is going to be in, and you go to the CO to test whether
21 it's going to be active. And then we have that
22 confirmation. And what we do is we post on the PJM website
23 the transmission upgrade will be modelled in our annual
24 process, and any future upgrades that will be in that
25 planning period that we think might impact congestion.

1 They want to be modelled, but we can list that information.

2 MR. SOTO: What happens if they do not do it by
3 June 1st, have any incentives?

4 MR. HORGGER: It should be in place by June 30th.
5 But we understand we're using an annual model. If it's not
6 in place, then there's a possibility we could allocate the
7 system for that.

8 MR. SOTO: Okay. So --

9 MR. HORGGER: That's why I said we're very
10 conservative with what we can model. But we do have to
11 recognize that this could be upgrades that are really going
12 to impact congestion and help us -- could allocate more
13 rights so to the extent we model and are very comfortable
14 with.

15 MS. QUINLAN: In going back to the idea of
16 having the concept of doing it quarterly, that would
17 potentially be helpful there in terms of having a better
18 sense of letting these upgrades go into place. Is that
19 true?

20 MR. HORGGER: That would allow us to model more
21 upgrades in the annual process, allocation and more rights,
22 and it would be more of a model. And I remember in our
23 monthly auction model we include those upgrades. So
24 monthly models for monthly and quarterly products, when we
25 run those, if those upgrades are in service by the time we

1 run that auction we will include those in our monthly and
2 quarterly products.

3 MR. SHANKER: This is another refinement of
4 that. If a stage -- again, more in the form of a question.
5 Stage 1A right becomes unfeasible. You look at any binding
6 facilities and relax it to make it feasible. Right?

7 MR. HORGGER: If there's an infeasible facility,
8 meaning allocated, requested AR's to that allocation
9 process, are over what we're modeling for our case, then we
10 would need to relax the limits.

11 MR. SHANKER: And what you were just asking
12 interacts with that because it may --

13 MR. HORGGER: With the transmission outages?

14 MR. SHANKER: Yes, because it would interact
15 with the transmission feasibility. I'm going to defer to
16 Tim as soon as I say this. But the relaxed constraint
17 sticks within the model for the year-round. Right?

18 MR. HORGGER: Not for the year. For the
19 allocation process. Remember there could be some relaxed
20 limits in the Stage 1A that are associated with how the
21 transmission outages are modeled in the process. So those
22 residual AR's, they should turn to residual AR's during the
23 actually planning period because those transmission outages
24 -- and that's an outage for the entire year.

25 MR. ROUSSELLE: Do those relaxed ratings follow

1 through into the long-term ARR model for the current term?

2 MR. HORGGER: Yes. Right, there's only one ARR
3 model in that annual process, and they would be included
4 into that whole ARR allocation process. The model does not
5 change.

6 MR. SHANKER: Unless there's outages.

7 MR. HORGGER: Well, there's outages there, too,
8 because the allocation model -- we're talking about the
9 annual product, the annual allocation model.

10 MR. SHANKER: The product.

11 MR. HORGGER: Right, that solution.

12 MR. SHANKER: It would state for us absolutely.
13 And then residual, but all that would happen is you get
14 more money because you switch status in the way you look at
15 it.

16 MR. HORGGER: In the residual, yes.

17 MS. QUINLAN: We have a few minutes left for
18 this panel, so I just want to open this up. If there's
19 anything further that you think we should be kind of
20 considering in this in the time you have related to
21 modelling, we're open to that.

22 MR. ROUSSELLE: I think there's a few comments
23 we'd like to make with regards to facility rating. We do
24 know that FAC003 8 and 9 help the utilities understand how
25 to set their ratings appropriately. And FERC form 715

1 demands facility ratings be filed. And PJM of course
2 attests to that filing. The notion that we're discussing
3 today, I think seems to be, how can we improve the accuracy
4 of the information of the models that we're creating? And
5 when we heard Tim earlier mention a few things about the
6 temporal update models and the deadlines for which the
7 market participants look to the final model or the
8 hard-and-fast set of data that can help us understand
9 expectations, we have to ask: Were the bases upon which we
10 made the reasonable assumptions and relied upon changed
11 during the integrated period? And do these temporal
12 periods upon which the PJM decides to change the models
13 coincide with the times of the utilities or other third
14 parties update their payment? And to the extent that the
15 ratings are applied in the intervening time or a rating is
16 changed after a merchant developer chooses a queue in the
17 rating changes, it can absolutely obviate the need for the
18 upgrade they relied on or not. And the standards with
19 which the ratings are allowed to change that aren't keeping
20 with manual 3A, which are rather well spelled out two times
21 a year, on the normal course and two other times that are
22 emergent with regards to changing the impedance that allows
23 us to change that, how are changes allowed -- we asked a
24 question earlier: How are changes allowed to facility
25 ratings outside of those two periods? Are transmission

1 owners allowed to change the facility ratings that aren't
2 impacting impedance outside of the two scheduled months of
3 the year that you have? And if they are, do they also then
4 require you to retool the base case out of time to
5 accommodate those changes in the facilities ratings?

6 MR. HORGGER: So, as I mentioned before, the
7 ratings that are updated by the transmission owners, the
8 long-term ratings, there's very specific deadlines and
9 they're tailored to the annual process. So they need to
10 submit them by September 15, which is six months before the
11 actual process. And they should be changing them, those
12 long-term ratings, throughout the years with deductions
13 without exceptions and whatnot.

14 MR. ROUSSELLE: Well, there will be changes to
15 the transmission owner.

16 MR. HORGGER: Obviously, are they changed? I
17 think that's the core of the question. Well, there would
18 be changes for the transmission owner, but they would not
19 be changed throughout the year. Keep in mind throughout
20 the year you're going to have different conditions: You're
21 going to have summer conditions, winter conditions, you're
22 going to have operational conditions where there's going to
23 have to be changes the operators make based on the weather
24 and whatnot. But the base rating should not be changed.

25 MR. ROUSSELLE: And does PJM provide

1 transparency for those upgrades that are in the process,
2 whether they're from the incumbent or merchant or any
3 upgrade, whatever, do you anticipate and provide
4 transparency with what the final rating would be for that
5 upgraded element?

6 MR. HORGGER: The planning phase, we list all the
7 transmission upgrades, whether they're final upgrades,
8 merchant upgrades, whatever. They're listed in there with
9 the description on those. To the extent that there was
10 rating changes in there, I think they would be included.
11 But obviously until that line is in service and there's
12 actually the test, you're not going to know what the
13 actually final rating is.

14 MR. ROUSSELLE: I think one of the walk-aways
15 for us and our comments are: To the extent the
16 transparency and accuracy of the fundamental data that goes
17 into the model and improve the temporal refresh rate and
18 access to that information for merchants and holders of
19 ARR's that could help us better understand what the
20 outcomes of the model would be in the first place, some of
21 the shifts in ratings could be varied. Thank you.

22 MR. SHANKER: And just to go back to the shorter
23 timeframe we were talking about earlier. Summer ratings,
24 that's one of the other thing that -- Tim's agreeing, I
25 should have said that before -- that were one of the other

1 things on my checklist of why I'd like to see that change.
2 Because it changes -- (1) it doesn't necessarily have to be
3 the same as all based on whatever definition, but
4 presumably goes down but the line ratings go up.

5 MS. QUINLAN: With that, I want to thank you all
6 for this information. It was very helpful. This concludes
7 the first panel.

8 We are taking a 15-minute break and we'll resume
9 at 11:15. Thank you.

10 (Whereupon a short recess is taken.)

11 MS. QUINLAN: All right, welcome back everyone.
12 This will be the second panel where we will discuss the
13 sources of underfunding, the current allocation of that
14 current underfunding, and alternative options for
15 apportionment. Just as a reminder, since you probably just
16 walked outside, please make sure your cellphones are on
17 silent. And you'd took to start again with introductions
18 from the panelists, so Mr. Patton.

19 MR. PATTON: Sure. I'm David Patton, president
20 for Potomac Economics and market monitor for New York and
21 MISO Texas and the external monitor for New England.

22 MR. MABRY: David Mabry, representative of PJM
23 Industrial Customer Coalition, a large industrial entity,
24 and also end uses.

25 DR. BOWRING: Joe Bowring, marketing and,

1 monitoring for PJM.

2 MR. BRESLER: Stu Bresler, senior vice president
3 of market for PJM.

4 MS. SIDHOM: Noha Sidhom, president for Inertia
5 Power, we are a medium-sized trading firm and we're active
6 in all of the markets except ISO New England.

7 MR. KLEIN: Abram Klein, managing partner with
8 Appian Way Energy, we are a firm in financial systems and a
9 medium-sized company and participate in FTR markets.
10 Historically, I spent about 13 years as head of trading for
11 an IPP where I managed the congestion portfolio for their
12 generation assets, so a lot of familiarity with the FTR
13 market in that perspective.

14 MS. QUINLAN: Thank you. Particularly because
15 this panel is larger, I really want to remind you that
16 before you speak to make sure you announce your name;
17 that's helpful for people on the webcast and also for the
18 transcript. And, again, if you want to speak, just please
19 put your name tent on its side. And please keep your
20 comments on point. We'll ask questions, and we have a lot
21 to get through on this. And we'll cut you off if you go
22 off point.

23 With that, I'm going to turn this over to Scott
24 Miller.

25 MR. MILLER: Thank you, Pamela.

1 One of the reasons that we're here is because
2 there's been tremendous sometimes underfunding, sometimes a
3 surplus. And this sort of goes to the root of whether or
4 not we have a unjust and unreasonable situation.

5 So let me first begin with Stu, let me ask you
6 if you could characterize not only the various sources of
7 let's say underfunding or surplus, but also in the case
8 particularly of underfunding what is the rationale for how
9 the underfunding is allocated?

10 MR. BRESLER: Thanks, Scott. And thanks for
11 having me on the topic today. So to, hopefully briefly,
12 address your first question, which is the sources of
13 underfunding in the FTR markets, part of the technical
14 conference announcement was the sources that's listed in
15 the 2012 PJM report that Scott referenced during the first
16 panel, are they still relevant, if you will. And at a high
17 level there's really nothing new under the sun when it
18 comes to sources of underfunding in the FTR markets. At a
19 high level, there's three stages, if you will, of kind of
20 the contributions to FTR funding as they occur in PJM. And
21 this is different from other markets, but this is how it
22 works in PJM. So we have the FTR auctions themselves, in
23 which case you set up a model that is intended to
24 approximate the actual level of transmission capability
25 that you will see when you get to real-time and near

1 real-time. You have the day-ahead market in which the
2 FTR's that's sold in the FTR auction are actually valued
3 based on the source of the EMP's that come out in the
4 day-ahead market on an hourly basis. And again in that
5 day-ahead market you set up a transmission model in which
6 you assume a certain amount of transmission capability that
7 will be available in real-time. And then you have
8 real-time, which we refer to usually as the balancing
9 market, because, as we all know in the balancing market,
10 settlements occur on the basis of deviations from day-ahead
11 schedule due to actual real-time qualities. And again in
12 real-time there is an actual amount of transmission system
13 capability that is available for market participants and
14 physical asset owners to flow energy in the real-time
15 system.

16 If between your FTR model and your day-ahead
17 model there is a reduction in transmission system
18 capability, as a rule, FTR underfunding will result. You
19 will collect less in congestion in the day-ahead market you
20 need to fund all the outstanding FTR. Similarly, if there
21 is less transmission capability available in real-time than
22 you assume would be available in your day-ahead market,
23 then you will have what we call negative balancing which
24 means the congestion that is collected from market
25 participants in the balancing market will be invested in

1 what is used to pay the market participants as a result of
2 their deviations from their day-ahead schedules. And in
3 the PJM market balancing congestion is incorporated in the
4 overall quantity of congestion selection that is utilized
5 on the FTR. In other words, if you have negative balancing
6 congestion, it reduces the total funds available to FTR's
7 and can therefore result in FTR underfunding.

8 So on a high level, again, there's nothing
9 really new under the sun as far as what causes underfunding
10 of FTR. In the 2012 report we pointed to four high-level
11 categories of underfunding. And my short answer today is
12 they're all still relevant. So we still have congestion
13 around the borders of PJM where things like third-party
14 loop flow, impacts of external systems of operations on PJM
15 are harder to predict on both an FTR on a long-term basis
16 as well as a day-ahead market basis. Transmission outages
17 will occur. The first panel went through all the efforts
18 that are utilized and the strategies that are used as
19 accurately as possible in both the FTR models; we do the
20 same in day-ahead. But even between day-ahead and
21 real-time schedule changes occur, emergency outages occur
22 in real-time that we could not have known about from
23 day-ahead, and so on and so forth. So outages can still
24 effect all the transmission system's ability and therefore
25 FTR funding transmission facilities ratings changes, as we

1 said today, can effect FTR underfunding. Historically,
2 several years ago there were several standards, changes if
3 you will, that required reevaluation of rating methodology,
4 we say a significant number of ratings reductions. In
5 '10-'11, '11-'12, '12-'13 planning years transmission
6 facility rating changes, primarily reductions, were a
7 significant contributor to underfunding. And these loop
8 flows are third-party flows that utilize transmission
9 system capability, but from which congestion cannot be
10 collected because they're not a market participant in PJM.
11 So that is the same as saying the reduction in transmission
12 capability that can be utilized by your internal market
13 participants. We do our best, again, to approximate loop
14 flow models and the FTR model, we do the same thing in
15 day-ahead, try to keep them as consistent as possible. But
16 again to the extent that this condition changes around our
17 system and loop flows are higher or lower, they can result
18 in underfunding or more capability which can actually lead
19 to -- so that can go either way as well.

20 So from the standpoint of the major
21 contributors, they're all still relevant. Obviously, the
22 proportional contributions of those things will ebb and
23 flow and shift through time. Some of the things that have
24 happened around our scenes we have made a tremendous amount
25 of progress with, as mentioned with the first panel,

1 particularly with MISO, occurs with other entities as well.
2 So I think we can safely say the proportion from those
3 types of things led a contribution of others has reduced
4 over time. But some of the other things willing still
5 impact FTR funding, and like I said the level 2 depends on
6 what happens between the establishment of the model. So I
7 think that's at least a high-level answer to your question.
8 And I think your second part was how is it a apportioned
9 today. Right?

10 MR. MILLER: Exactly. Not just how it's
11 apportioned but what's the rationale for achieving the way
12 that you do.

13 MR. BRESLER: Yeah. Today underfunding is
14 really a portion to all FTR holders throughout an entire
15 planning year in proportion to their FTR in proportion to
16 their FTR outages, as we're going to get to on the next
17 panel, their net prevailing flow of FTR values. Again, by
18 a sort of ratio share of a net-prevailing for FTR planning
19 throughout the entire planning year. So we have
20 underfunding/over-funding that occurs during a planning
21 year, and we utilize over-funding in an hour or a day or a
22 month to fill in underfunding that occurs in other periods.
23 But at the end of the planning year we look back and say:
24 Are we overall underfunded or over-funded? And if there's
25 an underfunded situation, we take that aggregate amount of

1 underfunding and allocate it back to the entire planning
2 year to all FTR holders, again by ratio share or their net
3 prevailing for FTR values for planning. The rationale
4 there is, again this an annual process at the very
5 beginning, the annual allocation at the annual auction are
6 the vast majority of the FTR values and they are set well
7 before the planning year even starts.

8 So once you get into a planning year, if you're
9 going to keep the under- or over-funding within the FTR
10 market -- which is I think very strongly what our
11 stakeholders have come out up until now -- the thought is
12 that the Commission spread any underfunding that occurs as
13 widely as possible across the entire market to minimize the
14 impact of that allocation on any one market participant.
15 Because all of them went into the planning year with a
16 certain amount of annual rights that were either allocated
17 or purchased in the annual FTR auction, really with no
18 advanced knowledge as to whether there would be
19 underfunding or not. So the idea really is to collect, or
20 a better term socialize, that allocation of underfunding as
21 widely as possible to impact market participants. That is
22 the way I would articulate the rationale.

23 MR. MILLER: Okay. Because of course in other
24 markets they're done differently in terms of the
25 underfunding?

1 MR. BRESLER: Yes.

2 MR. MILLER: And it sort of relates to what we
3 were discussing in the other panel in terms of incentive to
4 keep one of the sources of underfunding transmission
5 outages to a minimum. For example, in New York
6 underfunding in TCC's is allocated to the transmission
7 owner, which arguably provides some sort of incentive to
8 keep transmission outages lower. But in terms of the
9 allocation of shortages, when it comes to loop flow, you're
10 just trying to socialize that as broadly as possible. Is
11 that correct?

12 MR. BRESLER: Yeah. One of the points at the
13 outset was that allocation cost foundation, ability to
14 allocate underfunding that's caused by a loop flow to
15 monitor PJM market participants. I had to allocate it some
16 place within the PJM markets. So the idea, again, is to
17 minimize the derogatory impact of underfunding in
18 allocation market participants as much as possible by
19 spreading it as widely as possible.

20 MR. MILLER: So that's a causation that's
21 outside of PJM tariff. Presumably, if we're talking
22 network system, if we were able to price congestion,
23 regardless of where it's occurring, that would be a
24 significant improvement in terms of the revenue accuracy of
25 FTR?

1 MR. BRESLER: I think the best way to account
2 for loop flow is to expand the market to internalize as
3 much as possible. So I think we try to take as many steps
4 towards that as we can by virtue of the joint counter
5 market effort, the MISO market-to-market operation that we
6 work on with MISO, the establishment of entitlements that
7 was discussed again on the first panel. So that really is
8 I think an attempt as best we can to coordinate and
9 internalize the loop flow effect to account for it as much
10 of it as possible. You're still going to have some from
11 other external systems.

12 MR. MILLER: I completely appreciate that.

13 Before we go any further, do any of the other
14 panelists want to comment on what Stu just said? Dr.
15 Patton?

16 DR. PATTON: Yeah, I'll jump in. I didn't see
17 any other cards.

18 As far as causes of underfunding, I think
19 there's a couple of things that are important to recognize.
20 One is with regard to balance and congestion. We talked
21 about it as a reduction in transmission capability in
22 day-ahead and real-time, and that's largely true. But I
23 think there is some aspects of it that are important to
24 recognize. One is if you have an un-modelled constraint,
25 the day-ahead markets are inherently limited in how many

1 constraints you can model. You have un-modelled
2 constraints that -- for instance, the FTR congestion find
3 and populate that really should have been modelled because
4 they're binding in real-time, that can generate a huge
5 amount of balance and congestion very, very quickly. It
6 does not have to do with rating changes, it doesn't have to
7 do with outages that happen after the day-ahead into
8 real-time, but it can spike your balance and congestion.

9 And secondly, a factor that we think is a big
10 factor in PJM is interface pricing. To the extent that you
11 -- PJM's interface definition methodology generally on all
12 of their interfaces -- and we can't estimate this, we don't
13 have the data -- but they assumed power that's coming in or
14 going out sourcing in things very close to the border.
15 What it does is it inflates the amount of flows because
16 things are going to happen near any constraints near the
17 boarder. And so what that means is an importer, you may
18 estimate that an importer is going to give you \$10 of
19 relief on a constraint, so you pay him \$10 only because the
20 power is actually not coming from the boarder, it's coming
21 from locations that are far away from the boarder you may
22 get \$2 of relief. That \$8 of relief that you didn't get
23 may look like loop flow, and it's going to show up in
24 balance and congestion if you made that payment in the
25 real-time market. It will show up in the underfunding if

1 you made that payment in the day-ahead market. So that's
2 definitely a significant factor.

3 I think -- so there's the relationship between
4 the interface pricing work that's going on and some of the
5 discussions that are being had at PJM and others on that
6 particular issue. But the balancing congestion in
7 particular is something that I'd be interested in the
8 rationale for allocating that to FTR holders because it has
9 nothing to do with how many FTR issues -- there's no cost
10 causation basis for it, so it just -- and nobody does it,
11 other than New England, to adopt the PJM's rules. And I
12 think nobody else does it because there's not a good
13 rationale for it.

14 MS. QUINLAN: Stu, do you want to respond to the
15 question specifically about the rationale for allocating
16 balance and congestion to FTR holders?

17 MR. BRESLER: Yes, and this is going back to the
18 memory banks as far as the rationale for including balance
19 and congestion. But I think when the PJM market rules were
20 designed and the day-ahead market was created, which was
21 way back in 2000, I think during the stakeholder process
22 where we came up with those market rules the assumption was
23 that balance and congestion could be either positive or
24 negative, it would never really be all that large. And
25 therefore we didn't need to come up with yet another cost

1 allocation mechanism for a separate congestion bucket, but
2 rather we could wrap one congestion together and utilize
3 the funds of the FTR's. So I think that was the basic
4 rationale for including it all together. I think frankly
5 PJM's opinion on that changed over time on that; I'll get
6 to that later when we talked about solution.

7 MS. QUINLAN: Joe, I know you indicated you
8 wanted to speak. Stu, I also want you to respond. I think
9 at some point you've indicated that balance and congestion
10 from your perspective does not create revenue inadequacy.
11 And I wanted to see if you wanted to address that now, and
12 also the other comment that you wanted to address?

13 DR. BOWRING: Sure. So I think it's important
14 to think about the terms we're using. And I'm interested
15 in what the use of the terms of "revenue inadequacy," and
16 others have been using the term -- what is the favorite
17 term? -- underfunding. So I don't actually think there's
18 any such thing as underfunding. What does underfunding
19 mean? Underfunding or revenue compared to some target, the
20 target is the day-ahead target allocations. But there's
21 nothing magical about those, those are really an arbitrary
22 motto benchmark and there's no reason to believe that
23 there's some right associated with that. You go back to
24 the beginning that Stu was talking about a little bit, in
25 fact FTR's were about replacing firm transmission rights,

1 not just point to point but network service, they were
2 about ensuring that load that pays more than generators
3 received in load buckets got that money back. And there's
4 really nothing more complicated about it. We made FTR's to
5 have our own vastly complicated event, and this technical
6 conference is just the tip of the iceberg.

7 But the point is that those revenues were paid
8 in excess by load, they were paid in excess because
9 transmission rights exist. Those physical transmission
10 rights exist because load paid them transmission; those
11 dollars belonged to load I think very simple. And the
12 notion that there's some magic about the day-ahead
13 transmission allocation or target allocation really has no
14 foundation in economic or market logic. Congestion is
15 congestion. And when FTR's were invented there was a
16 real-time market. The idea was something special about
17 day-ahead versus real-time doesn't, in my view, make any
18 sense. The total amount of congestion is the total amount
19 of congestion; that's what load has paid and that's what
20 load should get back, it's really the result of the fact
21 that they pay for the transmission system. So I tried very
22 briefly to answer your question, but I probably said a few
23 things that I did before but hopefully not too many.

24 MS. QUINLAN: Thanks, Joe.

25 Noha?

1 MS. SIDHOM: I wanted to touch a couple of
2 things. First, I guess I'll address Dr. Bowring's comments
3 about underfunding and arguably whether or not there is
4 such a thing as underfunding. At the end of the day we
5 have ARR's and FTR's so that folks can hedge against
6 congestion risks. And when there's underfunding it's an
7 ineffective hedge. So it's just good market design to not
8 have balance and congestion allocated to FTR holders.

9 You know, Scott started out with this line of
10 questioning saying: Do we have an unjust and unreasonable
11 situation here? And we do have an unjust and unreasonable
12 situation here. At the end of the day, FTR's are not the
13 ones causing the balance and congestion issues. We're not
14 causing those deviations. I know this is not part of the
15 UTC, but I just wanted to turn briefly on what Dr. Patton
16 said. You know, yes, UTC's do get paid off the balancing
17 congestion, but they're also highlighting modeling
18 inefficiencies that then get solved in the model and as a
19 result future underfunding. And I think that's something
20 that gets lost in the discussion.

21 At the end of the day, when we can argue about
22 the semantics of underfunding or revenue inaccuracy, but
23 when FTR's are underfunded there's less money in that pot,
24 people are pricing that into the risk premium, so your
25 ARR's are worth less. And as a result everybody loses:

1 FTR markets reflect the effective hedge and your and ARR
2 holders are getting less money. And Stu also mentioned
3 we've had underfunding allocated to FTR holders because
4 that's largely what the stakeholder process has been, we
5 ought to do numerous -- we have three or four different
6 task forces on this issue. Nobody's going to vote to get
7 less money. This is when we need the Commission's help
8 with price cost allocation issues. And you guys here
9 heading in that direction in the price formation docket, I
10 think it's really important to also head in that direction
11 in this proceeding.

12 MS. QUINLAN: Thank you.

13 Abram?

14 MR. KLEIN: I just wanted to point out really
15 quickly to Stu's point that the paper is I think really
16 relevant still today. And it does talk about that PJM
17 believing what FTR -- basically I'm in agreement with what
18 Dr. Patton said earlier, that FTR holders are not the cause
19 of the congestion imbalances and shouldn't be allocated
20 them. And I'd also like to agree with Dr. Bowring, which
21 is the purpose of the ARR's, or the congestion belongs to
22 the load and it's allocated in the ARR market at the
23 beginning of the year. Whether that's day-ahead or
24 real-time, we've been arguing about congestion. So it all
25 boils down to the load. What PJM has done is recognize

1 that by including congestion imbalances as a cost -- and
2 it's gotten very high and it's become a real market design
3 problem to the point where sometimes during heat waves
4 exactly when market participants need their FTR's we get
5 them zero-percent funding as PJM Technical reported in 2013
6 unidentifiable -- it's become a problem. And PJM looked
7 back at it and said look our tariff said that there's this
8 basic market design principle that we don't oversell the
9 system, we just sell the number of FTR's or allocate the
10 number of ARR's that we expect to have congestion rents to
11 pay for it at the beginning of the year. To the best of
12 our knowledge, whether that's day-ahead or real-time. And
13 that's what they're doing now to address the congestion
14 imbalances, underfunding, or whatever. And I think PJM is
15 to be commended in trying to solve this problem that way.

16 The issue is now it's all very complicated
17 because you've basically got ARR holders, ultimately the
18 Stage 1B ARR holders are getting fewer allocated ARR's
19 because the congestion imbalances are put in that pocket.
20 And it would probably make more sense to simply fully fund
21 the ARR's themselves than let the -- and not introduce that
22 uncertainty which is causing ARR's to be worth less at the
23 end of the day.

24 MS. QUINLAN: Patton, I think?

25 DR. MABRY: Thanks. David Mabry, PJM

1 Industrial. I think it really does go back to 1997 when we
2 first put in this market the stakeholders and the eight
3 companies that were all mentioned together, and the idea of
4 the recognition and the Commission had as well, was that
5 load overpays congestion in the market and the FTR
6 processes was a way to return that overpayment to load. We
7 then go to 2003 and put in the ARR process. Also noted was
8 the fact that stakeholders -- many stakeholders endorse
9 that and went far with that along with PJM. We didn't
10 change the allocation. It is again a payment that goes to
11 load it returns money to load. What load got was ARR's
12 instead, so the FTR kind of converted over, if you will, to
13 market-to-market ARR products, a similar logic that the FTR
14 product started with. We put the FTR's on there as far as
15 a way to get a second funds and for a scarce set directing
16 value. But overall load was still to get that money back,
17 and as Dr. Bowring pointed out to get it back.

18 We talked about folks, about money, the FTR's
19 underfunded and what that means to ARR revenue inadequacy.
20 What we do see when we looked at the monitoring when we put
21 the table back in there, that as load unallocated ARR's.
22 And you look at the load allocation's ARR's as well as the
23 ARR's self-schedule, over the years consistently that has
24 returned the value that is necessary there. So the
25 underfunding portion is happening on that voluntary side of

1 the marketplace where folks who are going into the auction
2 voluntarily to buy these FTR's because they think there's a
3 value there they can extract, that's where the money isn't
4 coming into place. If you look at -- and forget the tables
5 that you have there, it's one or two pages from the end
6 there -- but it gets into the fact of how ARR's pay back
7 for load when you look at the ARR as well as the ARR's that
8 are converted to FTR's. So from that perspective, from
9 when you go back to what it was talked about, the processes
10 work incorrectly. Where we may be having some disconnect
11 for folks is the voluntary aspect, when folks are going
12 into the market thinking that they can get some value out
13 of it. It's buying anything. I go buy my house; I hope to
14 resell that at a profit. I have no guarantee; I expect
15 that I will. And I may expect that I'm going to make money
16 there, but as the tariff says, it's not a guarantee. I may
17 want to make money there, but it is not a guarantee. And
18 that is a voluntary market issue to get into.

19 MR. SOTO: Just to clarify: So you think the
20 ARR's are getting enough value at the FTR options?

21 DR. MABRY: It seems that the present process we
22 have at the moment is that as load, as an end user, that we
23 are getting our money back from the system, if you will,
24 through the ARR FTR mechanism. So if I get the revenue as
25 an ARR holder, I get the revenue from the FTR options, it

1 seems to be when I look at that, as well as if I
2 self-schedule or convert my ARR to an FTR, when you look at
3 that pot as it comes back to load the money there is
4 adequate to cover that. So I'm getting my money back
5 there.

6 MR. SOTO: Thanks.

7 DR. PATTON: David Patton. I want to highlight
8 a couple of principles or thoughts that I think are
9 important to keep in the back of your mind; people often
10 forget these. One is who you allocate the cost to is not
11 necessarily, or it may be almost generally, not who
12 actually bears the cost. And I know that a lot of these
13 debates there's a notion -- I know I run into it in
14 stakeholder processes with almost RTO -- that folks think
15 when they're embroiled in this debate about who we should
16 allocate costs to, if we allocate it to that group then
17 that means they're going to bear the cost and not me.

18 And I think when David was talking about load, I
19 generally talk about transmission customers, I think we can
20 use those interchangeably. The transmission customers bear
21 this cost regardless of who you allocate it to. I think
22 they bear more costs allocating FTR holders than they do if
23 you just allocated it directly to them. They bear the cost
24 either because you reduce the ARR's that you give them, so
25 they get fewer ARR's; if you allocate infeasible ARR's, you

1 don't pay them out at a hundred percent so they bear it in
2 that way. To the extent that people buy FTR's that are
3 underfunded -- and let's say they're underfunded at a ten
4 percent level -- they're going to pay a price that is 10
5 percent less for that FTR than they would have paid. That
6 revenue goes back to transmission customers, so they bear
7 it in that way. The problem is if there's uncertainty with
8 that funding, they're actually going to bear a bigger cost
9 not just receiving the direct underfunding allocation than
10 they do -- than the result of allocating the FTR holders
11 where there's uncertainty and they're going to price that
12 uncertainty in.

13 But the other thing I wanted to respond to is
14 this notion that there's nothing magical about the
15 quantity. There is something magical about the quantity,
16 it's called the integrity of a financial instrument.
17 Somebody goes into the FTR market and they buy 100
18 megawatts of a property right between point A and point B,
19 it is highly valuable to honor the hundred megawatt
20 quantity so that they know what they're buying, it makes
21 the product more valuable for either hedging or supporting
22 forward-contracting, and virtually any other market I can
23 think of, if you buy a forward-financial product for
24 something whether it's a pork belly or a gas future, you
25 get what you bought; you don't get some uncertain quantity

1 that comes out because it just diminishes the usefulness of
2 the FTR product itself.

3 MS. QUINLAN: We're going to finish this with
4 Stu and then we want to get to some more questions from
5 staff.

6 MR. BRESLER: I'm sure you have more questions
7 to ask. Thank you very much for some latitude. Just very
8 quickly: First of all, I want to show some balance here.
9 Because I want to agree first of all with much of what
10 David just said. I want to add one more aspect to his
11 points on the day-ahead market and the reason why the
12 day-ahead market is the reference for FTR values. It's not
13 just the quantity that you purchase but it's also the price
14 reference as well. Under the fundamental design of the
15 market the whole idea of price -- it's two to one, you
16 place the day-ahead because by definition you wouldn't have
17 enough funds. The reason why we priced them the day ahead
18 is because we wanted every incentive as possible for market
19 participants to do their business in the day-ahead market
20 because that's where we think they're best able to manage
21 their risks as opposed to relying on the balancing market.
22 And to say there's no importance in the price reference if
23 you do day ahead, so let's say there's no reason to rely on
24 that, and I think that would significantly degrade
25 incentives market participants to freely schedule as

1 accurately as possible the day ahead because they can't
2 hedge their congestion of their energy solutions in the
3 day-ahead market without that reference. So I think it's
4 actually extremely important, the day-ahead price
5 reference.

6 It's been pretty well documented the fact that
7 we don't see eye to eye with Dr. Patton on any of these
8 price issues, so I won't go any further with that one.

9 (Laughter)

10 With respect to the congestion transactions, I
11 know we're not talking about those, but just from a cost
12 causation perspective, it's important to highlight Noha's
13 probably right that sure, when we see a significant amount
14 of negative imbalances it's because of a model difference
15 between day-ahead and real-time, obviously that serves to
16 highlight more than many otherwise would. The question is:
17 Is this relationship making market inefficiency when
18 there's a significant amount of money to be made on a model
19 discrepancy between day-ahead and real-time? Or are the
20 revenues that are being collected as a result of that model
21 discrepancy contributing to causing that negative
22 balancing, and should there be an accounting for that as to
23 how that negative balancing congestion is allocated?

24 The last thing I would point out in response to
25 Dave Mabry's comment on load getting what they need to the

1 ARR's, I think that probably depends on who you ask. I
2 know we've heard from market participants with respect to
3 the reduction in Stage 1B and Stage 2 allocation, that
4 that's not sort of a uniform type of thing. So that's a
5 relationship there I think it's important to recognize.

6 MR. MILLER: We've touched on this in a couple
7 of ways, so let's just go ahead and throw this out for
8 discussion. One of the sources of revenue inadequacy has
9 been the delta between the value and the day-ahead market
10 and its realization in the real-time market balance
11 congestion. Would there be a problem with just not dealing
12 with the balance congestion there and just recognize the
13 value of the FTR only in the day-ahead market?

14 MR. BRESLER: My answer to that is no, there
15 would not be a problem with that. We would just have to
16 figure out what to do with the balancing congestion and
17 then how to allocate it, I think. I could go through the
18 stakeholder proposals we had on that. I think there were
19 all efforts frankly to, number 1, trying to broadly
20 allocate and allocate to those who actually cause the
21 negative balancing or benefit from the negative balancing,
22 however you want to say it.

23 And I think there's multiple ways to go about
24 it, too, you wouldn't necessarily need to completely
25 separate balancing from congestion in FTR funding. You

1 could separate only to the things that are completely
2 unknown in real-time, like emergency outage, that sort of
3 thing. You could only change the allocations for what's
4 necessary in order to maintain full-funding and day-ahead
5 and nothing beyond that. So there's multiple ways to go
6 about that, but I think a change from where we are today
7 frankly would be beneficial from a market design
8 perspective.

9 MS. QUINLAN: Joe, you wanted to respond.

10 DR. BOWRING: Yes. So the notion that balance
11 and congestion don't stand by itself and have to be
12 allocated to the cost I think is simply wrong and it's
13 mis-conceding the issue. When we think about where all
14 this stems from in the real-time market, congestion is
15 congestion. And congestion is still congestion, day-ahead
16 and real-time congestion, imbalance congestion, are all
17 congestion, there's no reason to separate them out. There
18 is no guarantee of an FTR value day-ahead market; there is
19 no property right; and maintaining the alleged integrity of
20 that property right is again somewhat ironic. That's what
21 you're asking load to do. Load pays congestion; that's the
22 source of the money, that's where it came from. We're not
23 going to return all of the load. In fact, not only that,
24 going to force load to guarantee the value of FTR's in the
25 day-ahead market. Again, standing logic on its head as far

1 as I'm concerned. I think we just need to remember where
2 the money comes from, what the purpose of FTR's is before
3 we start thinking about it FTR's as having some properties
4 in value and guaranteed by load, and it has to be
5 guaranteed by some load. There's absolutely no reason to
6 have a load guaranteed in any market. If you don't like
7 the value it, you don't have to buy it. Or if you want to
8 buy it, you pay less. And in fact that's exactly what
9 we've seen in FTR's when the funding went down the prices
10 went down, people bought more. The market reaction is
11 perfectly acceptable and that's how we expect markets to
12 work.

13 MS. QUINLAN: Thank you. Before we move on, I
14 want to add another question and kind of expand upon: So I
15 understand what Dr. Bowring mentioned we haven't actually
16 seen this kind of decrease in participation, if I'm
17 characterizing it the right way. And what I want to
18 understand is: As an FTR holder, what tools do you have in
19 terms of managing this risk of underfunding? When Dr.
20 Patton explained how you might devalue the risk, kind of
21 how are you doing that? And has that kind of maybe it's a
22 risk, however you want to talk about it, has it changed
23 over time? And do you disagree, has it impacted
24 participation in the market? And are there alternative
25 options depending on how things happen today that you think

1 actually help with that? So I just wanted to add those
2 questions to the panel of discussion, and we'll continue.
3 And I have Abram next.

4 MR. KLEIN: I wanted to, I guess, turn on
5 Scott's question about the day-ahead versus real-time
6 imbalances. And I think it's important to be very clear
7 about what the cause is or the imbalance is. And I'm not
8 going to talk about congestion at all, but let's just talk
9 about deviations, okay. The reality is: If the transfer
10 capabilities is the same between the day-ahead and the
11 real-time, you can change everything and you're still going
12 to have full -- there's going to be no congestion
13 imbalancing at all. So what's happening is it's only the
14 reduction and transfer capability, whether it's from an
15 outage or loop flow that's causing it. But moreover it can
16 also be -- and you may see some deviations making money
17 when there is a transfer reduction in the real-time. And
18 that can be a spurious correlation. Because but for any of
19 the changes, you can have everything remain the same, and
20 if there's a reduction in transfer capability you're going
21 to get the same result from the market. Whether you have
22 incs and decs or anything like that, you'll still get the
23 same amount of congestion imbalance if the constraint is
24 fully -- is binding in the day-ahead market. So if you
25 have the constraint binding in the day-ahead market,

1 there's no change from the deviation, the reduction is just
2 due to the reduction in transfer capability.

3 To Stu's point, there can be some circumstances
4 where, because of deviations and incs and decs there's a
5 little bit more flow in the day-ahead market, but can be an
6 exception, and I think it would be worth looking at more
7 extensively thinking about allocating that way. The bigger
8 issue to me is that when you do have loop flows or other
9 things that are unrelated to market participants or
10 situations like in first energy where there was a closed
11 loop flow interface, a lot of those are reliability
12 benefits that you need to run the system, and load
13 ultimately is benefitting from those, and that I think is
14 why the paper in PJM talked about either allocating to
15 transmission customers probably before allocating it to the
16 marginal loss surplus as different ideas.

17 MS. QUINLAN: I have a "Dave" next, but I didn't
18 actually write down which one it was.

19 (Laughter)

20 MR. MABRY: When you're talking deviations, the
21 engagement it's not just market deviation, it's modeling
22 deviations that you talked about in the first panel, it's
23 rating differences. It's the market operator for the
24 day-ahead, it's different rating sets and what's actually
25 real-time. And we talked about transmission outages, does

1 the transmission owner start the day-ahead? Cancel an
2 outage, does the outage come back earlier or does it come
3 back longer? So it's really any deviation that you have,
4 and it isn't just, as pointed out, one deviation, it's more
5 operator deviations, weather can change. So any deviation
6 really will effect that. So what you have then have is you
7 have the day-ahead market which is a really big payment to
8 premiums that's going to see whether or not congestion
9 shows in the day-ahead or whether it shows up in the
10 real-time as a balancing congestion. So when it gets
11 through that modelling, the day-ahead marketing and how
12 important that is and how it determines the winner and the
13 loser as far as assessing that congestion.

14 Now, as far as participation of what you're
15 seeing, interestingly when we look at load we've allocated
16 those ARR's and we have the ability to convert ARR's from a
17 market participation of a conversion standpoint going down.
18 It happened in 2008, 2010, 2011 period an anomaly 60
19 percent of the ARR's. In recent years it was 30 percent.
20 So there is some pullback there that clearly the load is
21 having in recognizing the fact that the FTR's themselves
22 may not be worth that value there; that is kind of the
23 reaction that you're seeing there. And I think that's a
24 natural reaction to the bulk utility, and perhaps load
25 doesn't like that volatility so it stays with the ARR's.

1 Folks that can manage the volatility may do a better job in
2 that load there and there seems to be a market outreach for
3 those folks and we see them buying those FTR's that are
4 available to them in that market.

5 MS. QUINLAN: Thanks.

6 Noha?

7 MS. SIDHOM: Yes. Pamela, I wanted to touch on
8 your question about what are market participants doing when
9 developing the product. We're basically building that into
10 the price. You saw it from 2011 and 2012 planning period
11 the revenue pot was a billion dollars. We saw underfunding
12 in 2012. In 2013 it went down to six hundred million. All
13 of that is a devaluation, a significant portion of the pot
14 is devaluation. I think that money is really important.
15 And I think that touches on what Dave Mabry said which is
16 ARR holders are not converting or -- really what's
17 happening in the Stage 1B, ARR holders right now, so that
18 we can see the funding levels that we are at is kind of
19 routing policy to the ARR. So that is why I think we have
20 an unjust and unreasonable situation. They got ten percent
21 of their allocation; it's not like all of the ARR holders
22 are really happy with the allocation process that's
23 occurring today.

24 MR. MILLER: But to follow up in that regard,
25 what I'm hearing -- and correct me if I'm wrong, if I'm

1 mischaracterizing David Mabry and Joe Bowring -- is that
2 you seem to be characterizing the situation where there is
3 not an unjust and unreasonable situation. That's in view
4 of the fact that there is an insufficient revenue sometimes
5 in the hundreds of millions of dollars each year. And when
6 I say that, because sometimes it's what is so-called
7 underfunding, sometimes it's because it's not realized
8 revenue from the ARR holders because there's been a cutback
9 in the allocation process. So that's okay?

10 MR. MABRY: I think the cutback that occurred is
11 for ARR's, the amount of the ARR's. The cutback in the
12 reduction of Stage 1B's is undesirable on the ARR front.
13 So that doesn't cling to the balance of the
14 unreasonableness discussion, the balancing offered during
15 the discussion is a day-ahead real-time difference there.
16 What we did with the reduction of 1B's is we reduced the
17 amount of ARR's with the amount of FTR's that are available
18 for sale. But that doesn't get to the question of the
19 balance and congestion or how balance and congestion plays
20 into that funding aspect and the value of that.

21 MS. QUINLAN: Thanks.

22 MS. SIDHOM: Yes. And I agree with Dave on
23 that, there are two separate discussions. I think it's
24 something to consider in load and funding and the whole
25 concept of underfunding and revenue inadequacy.

1 And, Scott, to your point is there an issue with
2 settling the day-ahead, I think we don't cause those
3 real-time deviations. There's not an issue presently in
4 place. After you said it so purely day-ahead, you're
5 encouraging the loads that they have, and as a result
6 you're getting better results.

7 MS. QUINLAN: Over to Dave Patton.

8 DR. PATTON: One thing I think, it's useful to
9 keep in mind, because sometimes -- this is a confusing
10 topic because there is price issues and there is quantity
11 issues. So I agree a hundred percent with Stu that the
12 day-ahead price relationship between FTR's and congestion
13 is important. But keep in mind when somebody buys the
14 congestion between two points they can opt to take either,
15 by putting in a virtual load at one location of the virtual
16 supplies, they can opt to take the real-time congestion
17 instead of the day-ahead congestion. So what they're
18 really buying is the congestion between the two. And I
19 agree that as a default, the day-ahead is the best way to
20 compensate FTR's because most of the settlements are in the
21 day-ahead and the day-ahead is put in properly it's going
22 to represent the expected value of the real-time. So the
23 fact that the prices are different between day-ahead and
24 real-time is not a balancing-congestion issue, it's that
25 the quantity is different. And it's important not to think

1 the balancing congestion as being additive with day-ahead
2 congestion. Sometime people talk about for the total
3 congestion is the sum of the balancing congestion of the
4 day-ahead, and that's definitely not true. If I don't
5 model something as an RTO in the day-ahead, and so the
6 traders and participants that are expecting \$10 a
7 difference, they're going to continue to buy and sell until
8 you get a 10-dollar difference, that might result in a
9 quantity cost interface that is 500 megawatts. In
10 real-time if something like that is 100 megawatts, the RTO
11 is going to be stuck incurring a cost that's buy-out that
12 is essentially a bad decision by the RTO. It has nothing
13 to do with the fact that there was congestion missing in
14 the day-ahead, it could be you have 10-dollar difference in
15 a day-ahead and a 10-dollar difference in real-time.
16 Nothing was lost other than there was a modelling error.

17 MR. SOTO: If a day-ahead is not working
18 properly, is it reasonable to include balancing and
19 congestion in FTR's?

20 DR. PATTON: I don't think it's ever reasonable
21 to allocate that to FTR holders. Because whether I --
22 there's just no relationship between balancing congestion
23 and the FTR's that you've sold. And ultimately I think we
24 have to just keep in mind every time somebody says
25 something, what are they really saying? For instance, not

1 to pick on Joe what when he says why are we asking load to
2 guarantee these rights, it makes it sound like load is
3 incurring costs, right. This is the bill I'm going to send
4 to the load to honor the FTR. The reality is the load is
5 going to pay for this. There's no way around the load
6 paying for this. Either you're going to sell the FTR for a
7 lower price, you're going to allocate fewer ARR's, you're
8 going to pay out the ARR's at a lower level. The load is
9 the ultimate property right holder here because they're --
10 and I like to say "transmission customers" because it's
11 easier to understand -- they're paying for the transmission
12 system; they're ultimately the ones selling the FTR rights.
13 Anything that diminishes the capability of the transmission
14 system is going to harm the person who ultimately owns it,
15 which is the transmission customer.

16 MS. QUINLAN: Abram?

17 MR. KLEIN: I also wanted to turn on one point
18 that Joe talked about, which is the role of the FTR's in
19 these markets. The paper is really good on this in that as
20 part of an LMP market the ISO -- I'll quote from the paper
21 -- "Has an obligation to ensure that the development and
22 operation of market mechanisms to manage congestion." That
23 is part and essential to the LMP market design. When these
24 markets were set up there was a big fight about people who
25 said LMP is way too complex, we shouldn't do it that way,

1 we need a single-price market in California or initially in
2 PJM or zonal market. And even though that doesn't work
3 from the physics of the grid, that's going to be better for
4 liquidity in the market so people can hedge because this
5 is way too complicated with all the fights. Well, the
6 answer to that was: No, you can hedge at hubs and then use
7 FTR's, these financial products that are facilitated by the
8 ISO which is an essential part of the market, to get from
9 two-year load or from your generator. And I know from
10 managing a generation portfolio or participating in load
11 service auctions, standard-service auctions, that FTR's are
12 a critical, critical piece of that, and resulted in the
13 forward market for those different locations being
14 pressured down and being more and more competitive. So
15 when a bank would come and offer their service, they're
16 relying on the market.

17 So if you have the FTR market there, it's
18 available to market participants. And in fact the market
19 participants, the loads, the industrial customers, have
20 gotten very sophisticated about being able to use the FTR
21 market for that. But as PJM identified during 2010 to
22 2014, the integrity of the product -- and, again, it talks
23 about it in the paper -- was really compromised and they
24 had to find a solution for it because it really is an
25 essential part of the market design, and it's very

1 important.

2 I just go back to the heat wave example and
3 their approach: You got the hottest day of the year and
4 PJM's calling thousands of megawatts of demand response,
5 people are very concerned about their positions. And
6 exactly those hours because of balancing and congestion
7 FTR's across the market, including the areas where you have
8 cold or capability, are zero percent funded in those hours
9 when the market is spiking; that can't be the right market
10 design. And PJM stated in its report that that is a market
11 design flaw that they need to resolve. And they're to be
12 commended for solving it, it's just a question of whether
13 the way they solved it is really the best way now.

14 MS. QUINLAN: We're going to go to Joe, and then
15 I want to go on to another question.

16 DR. BOWRING: We heard in the first panel about
17 modelling is primarily focused on the FTR/ARR modelling.
18 Don't forget there is discontinuity in the FTR/ARR model,
19 between that and the day-ahead and day-ahead and real-time.
20 And to the extent that those create issues, create balance
21 and congestion, in the office indicated analysis which
22 everyone seems to want to point to, I think the whole
23 discussion of cost causation is way, way off the mark for
24 that reason. But to the extent that modelling issues, I
25 think it is to a very large extent, result in differences

1 in congestion day-ahead and real-time, that is all the more
2 reason to keep all congestion together. I agree with
3 David, ultimately it is a property right of load. We have
4 to be very careful how we assign those revenues and those
5 contributing to others, the site load, and that's the
6 fundamental issue. Thanks.

7 MS. QUINLAN: Thanks. I want to take a step to
8 start to talk about -- the step that PJM specifically took
9 related to the reduction of Stage 1B's.

10 And, Stu, if you can elaborate on the way that
11 different kind of categories of load serving entities are
12 benefitting or harmed from that. And if you could discuss
13 what we saw the restoration of funding, or what you want to
14 call it, because of those actions, and whether or not there
15 was an inequitable cost shift?

16 MR. BRESLER: I don't think it's a matter of a
17 category, and I'm not trying to pick on your words, I hope
18 you don't take it that way.

19 MS. QUINLAN: No.

20 MR. BRESLER: It's more what we're referring to
21 when we refer to the cost shift that we believe has become
22 inequitable to the point of being unjust and unreasonable
23 is we have a situation where we're required to allocate
24 Stage 1A ARR's regardless of whether they are feasible. So
25 we've had to in the last several years -- and it's moved

1 around on the system -- the comment areas have been fairly
2 consistent. But over the years we've had areas of the
3 Northeast part of the system and public service
4 transmission territory by the PPL, and mostly because of
5 outages that we're required to model because of the
6 long-term construction-type outages, we've had to allocate
7 infeasible Stage 1A rights. And what we did with respect
8 to the Stage 1B and Stage 2 is, as a result of the fact
9 that we were over-allocated in some areas of the system, we
10 modelled more of the outages that we had scheduled for the
11 upcoming year in all areas of the system, and therefore
12 resulted in allocating less Stage 1B in other areas, if you
13 will. So the shift is more along the lines of LSC's in one
14 area of the system where the other getting more or less
15 simply because of whether the Stage 1A rights in that area
16 happened to be feasible or not. So that was what we
17 referred to as the shift.

18 So as part of the stakeholder discussion, one of
19 the options was to eliminate the full allocation
20 requirements, Stage 1A. Frankly, load serving entities
21 across the board feel that it is extremely important that
22 they maintain the property rights that they have with the
23 Stage 1 rights. They were developed pursuant to the Energy
24 Policy Act of 2005, and the long-term transmission rights
25 sort of guarantee, if you will, for those load serving

1 entities. So I certainly understand that position, we
2 understand that position. So to the stakeholder process,
3 we're in that situation now, can we find a way to make
4 sure, to the greatest extent we can, not to get ourselves
5 into this situation again by making room for transmission
6 upgrades further in advance? I know you have the next
7 panel on the modification for this proposal, but that's
8 essentially where we came at it from, is let's put
9 something into the planning process that allows us to see the
10 potential need for transmission upgrades further in advance
11 so that we don't get into the over-allocated Stage 1A in
12 the first place and don't have this over-/under-allocation
13 of ARR's and cost-assisted in the allocation.

14 MR. SOTO: Are infeasible ARR's a proper
15 representation of the property right?

16 MR. BRESLER: Are infeasible ARR's a proper
17 representation of the property right?

18 MR. SOTO: The question is: Should you be doing
19 this? Should you be allocating a feasible ARR or find a
20 different way to --

21 MR. BRESLER: Like I said -- the property right
22 is the property right. They are entitled, because of those
23 regulations that I just mentioned, to a minimum level of
24 transmission rights that they can be assured to be
25 receiving year after year.

1 MR. SOTO: Is it a different way to represent
2 that property right that is less feasible?

3 MR. BRESLER: I am not sure I can think of one
4 that has the same value.

5 MR. KHELOUSSI: Just a quick followup. The
6 LSE's that were reduced to form B, they all were still in
7 favor of the requirement of allocating all the 1A?

8 MR. BRESLER: I don't know. There may have
9 been, but I don't know a single load serving entity in PJM
10 on the stakeholder side that was in favor of removing the
11 full Stage 1A allocation requirement.

12 MR. KHELOUSSI: Okay. And there's no real
13 difference in that response based on what they got reduced
14 in 1B?

15 MR. BRESLER: No. My conversations with those
16 load serving entities is that they would rather attack this
17 through different mechanisms to better ensure that they
18 could get that allocation of 1B as opposed to reducing 1A.
19 Because frankly I think they're afraid that, should the
20 situation happen again in the future, they could be the
21 ones not getting their form 1a allocation, they don't want
22 to be in that position.

23 MR. KHELOUSSI: Thanks.

24 MR. SOTO: You had a comment.

25 DR. BOWRING: To take a different stab at your

1 question. Why it is the products exist but there is no
2 physical corollary? There's no right -- there's no
3 physical transmission. Why is it that the transmission has
4 not been built in order to meet the requirements to provide
5 it? And that's really the question. And I know Stu said
6 we'll get into that more in the next panel. But it's not
7 -- you have to think about both sides of that. It's only
8 unfeasible because the physical transmission is not there.
9 The question is why is it not there?

10 MR. SOTO: Corollary to your corollary.

11 (Laughter)

12 Why is it that property right there when there's
13 no transmission?

14 DR. BOWRING: Precisely so. To the extent that
15 the law creates that obligation that PJM provide those
16 rights, it has the obligation to provide the physical
17 rights so the financial rights can exist. It makes no
18 sense to assign systems to something that doesn't exist.
19 So to sum up, by guaranteeing funding of FTR's.

20 MR. BRESLER: Like Joe was saying we want to
21 make sure we build the physical capability for the rights
22 we want to allocate, and that's what we tried to do in our
23 funding.

24 MS. QUINLAN: I want to make sure I get to
25 everyone. Abram, then Noha, then Dr. Patton.

1 MR. KLEIN: I'd like to respond to your
2 question. One of the things you get from PJM is if you do
3 merchant transmission you get ARR's, and that's how you
4 fund the merchant transmission. And then at the end right
5 before the project is built you get at least 80 percent of
6 it, they'll do a final modelling of it. But over time
7 between different years there can be new market-to-market
8 flow gates or coordinator flow gates or things that result
9 in maybe that wouldn't have been available initially. But
10 you've spent now millions of dollars on a transmission
11 upgrade. So part of the market design for merchant
12 transmission is to say that things are guaranteed just as
13 they're guaranteed for load as part of their grandfathered
14 business rights. So I do think there is a good public
15 policy reason for having Order 681 in the Stage 1A ARR
16 rights being guaranteed. I do think Mike though has a very
17 clever solution on this that reduces the cost shift between
18 market participants.

19 So what MISO does is it will basically guarantee
20 the Order 681 Stage 1 ARR so market participants get the
21 full quantity of what they expect; it's not de-rated. And
22 that allows market participants to get the ARR's that they
23 expect and make financial transactions based on those
24 ARR's, and market participants are happy with that. The
25 infeasibility uplift is then charged to all ARR holders as

1 an ARR infeasibility uplift. And as long as you didn't
2 have congestion balances in that pockets that's getting
3 charged to the ARR holders, it wouldn't be particularly
4 large I don't think; at least that's how MISO does it. So
5 they spread that across all of the Stage 1 ARR holders,
6 whether you were one of the ones that was guaranteed. So
7 you're paying a little bit of uplift for everybody, and I
8 think in MISO it's been about 95 or 90 percent. But once
9 you get your ARR money you already got a huge amount of
10 price uncertainty about what your ARR's are worth. So
11 having a little bit of an extra tax on that for the
12 infeasibility uplift is not too much to pay, and market
13 participants I think really appreciate that aspect of the
14 market design in MISO.

15 MS. SIDHOM: I just wanted to briefly respond to
16 a comment that Dr. Bowring made about the answers we should
17 make them feasible by building out the transmission system.
18 I absolutely think that FTR should be excluded in
19 investment signals into the market so that we can
20 effectively build, but I don't think the answer is just to
21 overbuild the system. That's what we saw happen at ISO New
22 England and as a result you've got ratepayers that are
23 paying for that for years to come. I think what we want to
24 do it build smart, and I don't think we can build smart
25 without accurate FTR prices.

1 MS. QUINLAN: I want to keep going down the
2 line. Dr. Patton?

3 DR. PATTON: Yeah, I think I'm glad Abram
4 described what goes on in my sector. I wouldn't describe
5 it as eliminating cost shifts. In my mind, if transmission
6 owners get together and make an agreement that says why
7 don't we share the costs of infeasibilities in the future
8 so that there's infeasibilities on MISO's, let's spread
9 those costs, or on your system, let's spread those costs,
10 to provide from some future uncertainty, there's absolutely
11 nothing wrong with that sort of agreement. So it's a
12 deliberate respond to cost shift is what it is, or it's a
13 hedge against infeasibility in the future. I think my
14 preference would be to issue rights that are feasible in
15 the first place, but I don't see any tremendous problem
16 with this.

17 The one thing that seems really bizarre is this
18 idea of building transmission to eliminate infeasibility.
19 Fundamentally, you should build transmission when the value
20 of the transmission is greater than the cost of building
21 the transmission. The value the transmission is related to
22 the congestion value; it has nothing really to do with the
23 infeasibility that may exist. I think that bears on my --
24 and I haven't been involved in the development of PJM's
25 proposals, but I don't understand the second component of

1 their proposal.

2 MS. QUINLAN: Mr. Mabry.

3 MR. MABRY: I'm getting into the value of the
4 transmission and the use of FTR's value where transmission
5 visibility. Certainly, something that needs be addressed I
6 think would be the socialization that goes on. We talked
7 about that incident in September when that closed loop
8 interface resulted in everybody getting hit on the FTR
9 side. Presently, right now the way it is is all FTR's, if
10 you have one bad FTR that shows up the deficiency is spread
11 out and socialized among all FTR holders. I don't know
12 what signal that provides to say, Hey, this is the area if
13 you're spreading the hurt to everyone here. It seems -- I
14 think Joe talked about it before -- geographical
15 subsidizations going on might need to be addressed to
16 provide those better signals and to award the good FTR
17 paths, the path that has the ability that are and aren't in
18 jeopardy here, then also send the correct market signal to
19 folks to avoid this area, avoid these FTR's, avoid these
20 paths, there's a problem there, things don't get funded,
21 for whatever reason they're not doing its job, different
22 funds from markets that happen you shouldn't expect a
23 guarantee on the revenue there. And then cross
24 subsidization within the FTR is something you should be
25 addressing, buying futures for that.

1 MS. QUINLAN: So, Joe, I know you want to
2 respond to another comment, and I'm going to add an extra
3 question to it, which is: The direction cost that you have
4 mentioned before and Mr. Mabry just brought up, if you can
5 elaborate a little bit more about what that actually means?
6 And do you see an alternative to that what's happening now?

7 DR. BOWRING: First, just to comment on the MISO
8 method. We're constantly creating capability, and then
9 we're going to figure out a complicated way to allocate it
10 back. Seriously, why are we tying ourselves in knots,
11 wrapping ourselves around the axle on purpose? It makes no
12 sense. If you resolve the direction that PJM was to making
13 it feasible, then you have to build transmission and start
14 to jointly make it feasible. If you don't want to have
15 that order in place, that's fine, don't put it in place.
16 But to say you're going to have to accept the fact that is
17 infeasible and direct them to make it feasible and come up
18 with a complicated way to make somebody else pay simply
19 makes no sense.

20 But to go to the geographic subsidization, so I
21 carefully didn't bring up these points because you directed
22 us not to tell you what we already told you.

23 (Laughter)

24 So that was point that has been brought up is
25 number -- I don't know what point it is -- four and a half.

1 For example, PJM mentioned in the paper that there is a lot
2 of underfunding -- I even used the term, I slipped -- a lot
3 of revenue inadequacy associated with the MISO interface.
4 There are lots of spots when you look in the system to the
5 way to ultimately look at persistently revenue-deficient
6 paths. So the notion that we're socializing at all, it
7 removes incentives, removes incentives to be smart about
8 FTR's, removes incentives to pay too much for bad FTR's,
9 and now they're going to get smoothed out over the entire
10 system. So the way to deal with geographic cross
11 subsidization is to try to de-subsidize it, to either sell
12 it by path if that's technically feasible, or at least
13 recognize that there are areas of the system that are
14 persistently short revenues for modelling the system. And
15 you should have any FTR's there because you're simply
16 creating an issue that you're passing on to everybody else.

17 MR. KLEIN: I think David Mabry said something
18 that highlights the fact that FTR's are really not the
19 cause of congestion and balances. And it goes back to the
20 energy September 2013 incident. Imagine you had that
21 situation and you decide all right, we're going to allocate
22 the situation and decide Cleveland to just the FTR's that
23 are going into Cleveland. So the FTR's, there was no
24 congestion in the day-ahead market; they're trying to hedge
25 what's happening in real-time, there's no congestion in the

1 day-ahead market; in real-time there's massive amounts of
2 congestion; and then you go to the FTR's holders and say,
3 Well, these FTR's the ones that are responsible for
4 congestion have to fund it. It's not the FTR holders that
5 are responsible for that congestion and balance, it's a
6 reliability charge to the load inside that area.

7 Now, one option, if you wanted to look closely
8 at interfaces and things like that, is you could -- and I
9 think I wouldn't advocate this -- but if you were going to
10 say that somebody caused this it would be the day-ahead
11 load in that location. That would include the decs and it
12 would include the up-to congestion that's synched in that
13 location because they're the ones who benefited from the
14 day-ahead from the fact that things spiked in real-time and
15 they covered it, and you could try to allocate it that way.
16 But the FTR holders are completely unrelated to that
17 congestion and balance.

18 MR. BRESLER: I think a little bit just maybe
19 from a potentially-different perspective on what was being
20 said about the geographical issue. The way I've always
21 looked at it is we have an annual product, and whether you
22 like it or not it's an annual product. And to take
23 something that happens in real-time in a very localized
24 area of the system and say that you're going to allocate
25 the impact of that to FTR holders in that very localized

1 area of the system, is simply undoing what you did on an
2 annual basis. If you're going to do that -- I should have
3 said somewhat facetiously because I don't think we should
4 do this -- but if we're going to do that we might as well
5 go to a daily FTR option or a daily ARR-type allocation or
6 even something retroactive. Because you remove the
7 certainty that the annual product provides by moving to
8 something where you're allocating more geographic based on
9 what actually happens. So that's my take on this
10 geographical subsidy or geographic allocation issue.

11 MS. QUINLAN: Mr. Mabry?

12 MR. MABRY: Just following up on this discussion
13 about the Cleveland area. One of the more interesting or
14 important things to remember was the fact that the closed
15 loop constraint was not modelled in the day-ahead market.
16 And, again, it highlights the fact that the day-ahead
17 market determines where that congestion shows up. Had that
18 constraint been modelled in the day-ahead market and had it
19 found, that congestion would have been day-ahead
20 congestion. Instead, because it isn't modelled in the
21 day-ahead market, it's associated with real-time market,
22 now that becomes balance and congestion. And it really
23 shows kind of the king-making that can go on with the
24 day-ahead market and the market operator and what
25 constraints are in there. And for those reasons,

1 congestion is kind of that part and parcel that needs to go
2 together here, because otherwise we would have somebody
3 else choosing in the system.

4 MS. QUINLAN: Okay. Well, thank you everyone.
5 With that, we're just about out of time, so I think we'll
6 break here.

7 We'll take a break for lunch and we'll resume
8 with panel 3 at 1:30. Thank you.

9 (Whereupon a lunch recess is taken.)

10 MS. QUINLAN: All right. Welcome back everyone.
11 We're going to start off with panel 3. In panel 3 we will
12 discuss PJM's proposed modifications in its October 2015
13 filings. The panel will discuss both the proposed one and
14 half percent adder and the proposed change to the net
15 portfolio positions.

16 Just as a reminder, particularly since we're
17 returning from lunch, please silence your phones. And,
18 again, as we go through please announce yourself for the
19 webcast. I think everyone only has water in here, but just
20 as a reminder, no beverages outside of water, coffee or
21 anything else, is allowed inside the Commission meeting
22 room. So to start off, could the panelists please
23 introduce themselves.

24 DR. POPE: I'm Susan Pope from FTI Consulting
25 representing Elliott Bay Trading.

1 MR. LIEBERMAN: Good afternoon. Steven
2 Lieberman with Old Dominion Electric Coop.

3 DR. BOWRING: Joe Bowring, market and
4 monitoring, PJM.

5 MR. HORGER: Tim Horger, PJM Interconnection.

6 MR. SHANKER: Roy Shanker on behalf of DC
7 Energy, Inertia, Saracen, and Vitol.

8 MS. QUINLAN: Thanks. So we're not going to do
9 -- as I said earlier, we can assume that staff has read
10 your comments, and obviously we're going to jump into some
11 more detailed questions. Again, please try to keep your
12 answers to the questions that are asked and we will cut
13 them off if you go beyond the scope, which we appreciate we
14 haven't had to do as much today. Starting in the one and a
15 half percent adder -- as I understand it from the question
16 possibly starts with Tim -- from the filing the one and
17 half percent adder would be applied across all zones but it
18 wouldn't replace the actual forecast for each zone. The
19 one and a half percent adder would be added to each of the
20 zonal forecasts that are more targeted for those zones, and
21 regardless of what those forecasts are the effective growth
22 rate is the blanket adder that would apply to everybody.
23 Is that correct?

24 MR. HORGER: Yes.

25 MS. QUINLAN: What is the rationale for using

1 one and a half percent blanket adder for each one,
2 regardless of what its actual expected growth rate is?

3 MR. HORGGER: Right. So this is also ten-year
4 analysis. The idea with the ten-year analysis, why we have
5 this ten-year analysis, is to make sure that long-term
6 rights are guaranteed for at least the period. It came out
7 from the 2006 code of regulations that talk about a minimum
8 for long-term rights for a ten-year period. That's why we
9 have this ten-year process. So what we do is we make sure
10 that the ARR will be feasible for a minimum level, a Stage
11 1A level, for a ten-year period. The ten-year period, when
12 we do that analysis, in order to escalate the ARB
13 request -- not specifically the load but it's the ARB
14 request that we're escalating in this analysis -- we
15 escalate those over a ten-year period. And that's based on
16 the PJM load forecast, the ten-year zonal encroach rate.
17 So that will actually get applied across board. And we do
18 use the individual ten-year encroach rate for each zone
19 when we do that analysis.

20 Now, the proposal was, you know, thinking we
21 need to be more conservative, or I guess the word is more
22 "aggressive," to make sure we can identify these facilities
23 that could be feasible in the ten-year period earlier on in
24 that process. So the PJM and its stakeholders reviewed
25 this process and said how can we make sure we don't get in

1 a situation, like we did already with the ConEd facilities,
2 where there was an upgrade, they went through a gateway
3 process, was approved and put into the PJM RTEP for this
4 ten-year analysis but frankly it was too late. So how can
5 we avoid that situation? And what we did is we looked at
6 historical numbers as far as the growth rate, what we
7 viewed as the AR's over ten years, and our first shot was
8 to say okay, this is the value, it's only one and half
9 percent. We also threw out to the stockholders: Do you
10 want to use three percent, or two percent? We used
11 different numbers, and based on the stakeholders' feedback
12 and through the senior task force process, we really fell
13 down on one and a half percent. The basis was that's what
14 it historically has been and really just to double it,
15 basically.

16 MS. QUINLAN: So you mention the Grandbury
17 Gateway Project and how that was not identified in time.
18 Was that not identified in time because the growth rate
19 that you were assuming was incorrect?

20 MR. HORGES: If the growth rate we were
21 proposing was used were identified it would at least one
22 year over. I know that's not the question. So that's not
23 the only reason. So we did not identify that with the
24 proposal, we would still not have identified it at the
25 time, maybe one year earlier. Most of the reason we did

1 not identify that was more of external flow systems on the
2 PJM system. Remember when common-integrated PJM, that was
3 less than ten years before we did the analysis. So now
4 common integrated PJM we did our analysis, we did a lot of
5 tests, we have more external work flows from outside the
6 common area coming on the PJM system, where common was now
7 part of the PJM system. And it was identified that we
8 needed an opening in that area. And obviously it was kind
9 of past the earlier within that ten-year timeframe, so we
10 got caught behind in that respect.

11 MS. QUINLAN: So I guess I'll ask in another
12 way. Is the expectation going forward that PJM's
13 comfortable with the growth rates that you're using? Or is
14 this another way of thinking that you're under-forecasting?
15 I'm trying to get a sense of whether or not there's
16 actually something wrong with the expected growth rate. If
17 not, then is the concern about using the -- what did you
18 say? The base of the zonal peak? -- is there a concern
19 about actually using that as the right number to be using
20 this? I'm just trying to understand what's the driving
21 issue other than here's a blanket adder, let's get amore
22 precise methodology of actually determining what the real
23 expected growth rates are for these zone.

24 MR. HORGES: Right. And the idea is to be
25 aggressive enough to look at what we can identify in the

1 zones. Remember, if we identify a facility in its ten-year
2 process in year five through ten, we're not going to
3 recommend that as an upgrade. It's not going to be
4 recommended -- depending on how long it will take to
5 construct that project -- we would identify that in our
6 process earlier in the process. And it could trigger
7 upgrades, yes, the proposal could trigger upgrades. But
8 it's not necessarily that facility would have been
9 identified anyway, it's more to identify earlier in the
10 process and to be able to look at if that trend's going to
11 continue that facility would need to be upgraded and then
12 we would trigger the upgrades at that point.

13 MR. MILLER: Let me ask a follow up because it
14 relates to a question I was trying to get at and it relates
15 to the issue of forecast and growth rate. And I know
16 there's a little bit of an apples-to-oranges comparison.
17 But in the parameters that you released in for the at years
18 in the upcoming auctions, the growth rate on average across
19 the system is down by three percent, and in some areas it's
20 down by as much as seven percent. So it seems to me that
21 you're just putting an adder on top while at the same time
22 you're adjusting your growth rate. So why not just
23 incorporate this into the -- why is this a good way to
24 attack forecasting when you were already making adjustments
25 in your load growth forecast?

1 MR. HORGGER: Right. So the load forecast you
2 have to have increased several years. And part of that is
3 a lot of back case, and that was done to help improve the
4 accuracy, a lot of energy efficiency programs across -- I'm
5 not going to get into the reasons why the loads -- that's
6 more the load forecast for actual planning purposes, and
7 whatnot. We apply that to this plan of the markets' ARR
8 ten-year analysis that apply to a base load level. I think
9 we need to remember that that base load physically was 40
10 to 60 percent of a peak load level. So most of the time
11 these upgrades are already identified through reliability
12 in the RTEP process anyway. So the idea with this is if
13 it's not already identified there then we need some type of
14 adder to add on to the forecast to identify these
15 facilities earlier. And we talked about help us not get
16 into that situation we did before with Grandbury Gateway
17 Project, maybe we can identify facilities earlier in that
18 process. The actual whether it could be a different way,
19 absolutely. This is part of the stakeholder process where
20 we actually did get some agreement that, yes, one and a
21 half percent would be a good number if you went forward
22 with it, so that was part of the consensus-type solution.

23 MS. QUINLAN: Mr. Shanker?

24 MR. SHANKER: Yes, thank you. I have very few
25 comments and they go back to the predicate of your

1 question, a couple of items that I thought were incorrect,
2 and somebody can disagree. But first, it was repeatedly
3 stated that the mandate to create infeasible rights came
4 out I guess of EPAct and the ERO 6-12-18 process. And you
5 should look at the November 2006, the Commission's order
6 expressed no compulsion to be had infeasible right added.
7 The Commission said they were unhappy with the
8 pro-rationing approach that PJM adopted. That was in
9 November. January PJM came forward with a voluntary we'll
10 add these. Everything we're talking about is built up on a
11 four-meeting settlement process that took place between
12 November and January, November 6th to January 7th. So it
13 might have been two and a half months.

14 The other thing to think about is you had some
15 questions earlier I guess in our first panel, about Tim and
16 sources and retired generation. My understanding is that
17 the one and a half percent is going to be applied in the
18 notion that you would look at this visibility vis-a-vi the
19 historic sources. You may be -- and correct me if I'm
20 wrong -- increasing take-away capability from a place where
21 there is no longer a generator, there is a potential source
22 for designating that as a source for a right but there's no
23 operating requirement.

24 The third item is elsewhere, if this was
25 congestion-driven or some benefit-driven rather than the

1 extraction of you got to have something that's infeasible,
2 which we self-impose, is in the RTEP process, there was a
3 direct request benefit TEP that would evaluate this if it
4 fell within the criteria, which are typically
5 congestion-based improvements. And I think those are the
6 items, and I think those set up the answers that you got
7 from Tim in the other exchanges a little bit better.

8 MS. QUINLAN: Thank you.

9 And, Steve, I'll get to you in a second. I
10 wanted to ask one more question since you brought that up.
11 And this is to anyone on the panel. But I'm trying -- in
12 understanding when you're doing a ten-year test for the ARR
13 you're going to be using a different forecast for the ARR
14 in your test when looking at on a peak basis looking out.
15 But in your RTEP studies you're doing a series of
16 reliability tests, and sometimes you're identifying
17 upgrades that are addressing what were previously would
18 have been infeasible ARR's but those upgrades were already
19 going to be in place for other reasons. But with the
20 Grandbury Gateway project, that's different, that was a
21 specific transmission project solely for the purpose of
22 addressing infeasible ARR's. And I'd like to hear what
23 logical basis the panelists think there is for upgrading
24 transmissions solely for ARR's capability. And also for
25 Mr. Horger, can you explain exactly how that's paid for and

1 what part of cost allocation processes follow that
2 transmission project? So I'm not sure who wants to go
3 first on that.

4 MR. HORGGER: Let me make sure I understand
5 correctly the process. The ARR's ten-year process, what we
6 do is we go through a ten-year period reducing that
7 forecast applied to a zonal base load value, like I was
8 mentioning is 40 to 60 percent of the peak. What we do is
9 we incrementally increase the requested ARR's in the Alpha
10 state 1A process, but we only increase the capacitor of the
11 generator resources. So most ARR holders are going to
12 request AR's to having that them passed; so they might be
13 maxed out already. And then what we do is we load up the
14 next valuable generator resource based on historical LMP's,
15 and we slowly load it up until we meet that pass, I guess
16 you could say. So that's kind of how the process works,
17 where it's not necessarily tied to retired units or base
18 load, it's the request load period and then to make sure
19 that additional requests, assuming they're going to request
20 the higher, would reflect how we would forecast this
21 outfit. That's how we forecast out there.

22 MR. SHANKER: Your cost to allocation question,
23 it's the same as any -- it wouldn't change. Right now it's
24 derived to the beneficiary of the Stage 1A rights.

25 MS. QUINLAN: So is the transmission project

1 cost allocation defects analysis, is it allocated to the
2 entity that would have those Stage 1A's? Who's paying for
3 that transmission project?

4 MR. HORGGER: So it will go based on the ARR
5 holders.

6 MS. QUINLAN: So if the ARR holders are paying
7 for the transmission upgrade and then the point of the
8 transmission upgrade is to prevent the infeasible ARR's, is
9 that taking money out of one pocket and putting it in the
10 other? And is there a cost benefit analysis or some kind
11 of sense whether or not that makes sense to do?

12 MR. HORGGER: No cost benefit analysis, but the
13 idea around the process was neutrally was, in my mind, to
14 make sure we reserve those base level historical rights,
15 which was a requirement based on the code back in 2006,
16 long-term rights. So we need to make sure those rights
17 will be allocated for that ten-year period, and that's the
18 process that's done for that.

19 MR. SHANKER: And I think, as you're
20 discovering, it's circular. If the person is paying for it
21 in the allocation -- they have the rights to ask for those
22 now, in fact, I can go in and we would probably dig a
23 little bit. But if I said I wanted it to be feasible,
24 presumably I could do it on a merchant basis. And it would
25 be a little bit different, the process would be a little

1 bit different, but the net result would be the same. But
2 the predicate of mandating them to be feasible is really
3 sort of the starting point, and everything is also built up
4 from there.

5 MS. QUINLAN: So, yes, Mr. Lieberman.

6 MR. LIEBERMAN: First, I want to thank everyone
7 for having me on the panel today. I appreciate the
8 opportunity to present our point of view here.

9 Previous panels on this panel referencing the
10 load. I'm here as the load. So when we talk about load in
11 any manner, here stakeholder processes, at the end of the
12 day, load does pay. So we're talking about this four and
13 half percent adder right now and the basis for it and all
14 these good things. There's something to recognize, and
15 that is that this benefits the load. One and a half
16 percent adder will allow for the potential addressing of
17 inadequacy of infeasibility in ARR's. We have this
18 question that there's some potential for ARR's to be
19 infeasible. This is an opportunity that the stakeholders
20 coalesced around to address that. Through a recognition of
21 adding some amount, Tim and his group could see a problem
22 sooner than later.

23 And what's the benefit of that just as an aside?
24 Quite simply, there's a cost. Generally, the sooner you
25 build a project, if you get those benefits of those, but

1 there's also material savings of cost, there's inflation.
2 So the sooner you can build a project, you can build it
3 this year instead of next year, generally you can save on
4 one year's inflation or these sorts of things. When you
5 have a transmission project of this nature I'm talking
6 about -- these are not backbone projects, these are little
7 things, at least that's my understanding, we're not talking
8 tremendous transmission projects here, otherwise those
9 would be caught up in the RTEP -- they have a finite amount
10 of cost. We're not talking about paying a transmission
11 project for more than it would cost. The cost of that
12 transmission project could be recovered in 10 years; it's
13 still going to be recovered in 10 years, just one year
14 earlier with the savings of the payments for that
15 transmission project sooner.

16 So we're not paying for more; load isn't
17 shelling out more dollars. Instead we see this on our
18 side. It benefits the modelling, it allows the group to
19 see something sooner. And as we said -- the way I think of
20 this is there's the ten-year analysis that he does.
21 There's a lot year 11, year 12, and see what's going on out
22 there in the fringes of the transmission system. But,
23 again, if you identify something way out there, it doesn't
24 mean it's getting built. It just gives his group maybe
25 another five-six years to continue to study it. And at

1 some point it in time it does get built. Or some other
2 project came along, be it generation or transmission, to
3 solve that issue. So it's not a mandate that a project get
4 built. We need to understand that this one and half
5 percent adder by itself, you could -- if you're using
6 Mr. Shanker's words, should it be two percent, one and a
7 half, a half, whatever, you can pick the value, but there
8 really is no downside for having it included, for Tim's
9 groups.

10 MS. QUINLAN: Okay. So, Tim, if this was in
11 place, if you had the one and a half percent adder back in
12 place around 2010, can you just walk through how you think
13 things would have played out differently?

14 MR. HORGGER: Right. So I'm assuming your
15 specifically to the common area?

16 MS. QUINLAN: Or if you think you would
17 identified other potential and feasible ARR's that you
18 haven't had to the adder?

19 MR. HORGGER: Right now the main entity building
20 specific common facility. I can tell you with that
21 Grandbury Gateway project that that was put in service one
22 year earlier, our average saving we would have built up to
23 be eight million dollars in revenues associated with those
24 ARR's, those infeasible ARR's. That's based off a
25 three-year planning period average.

1 Keep in mind also that the Grandbury Gateway
2 project, that was actually studied as a market efficiency
3 project one year before it was recommended as a ten-year
4 ARR project, and it did show market benefits, the threshold
5 to the market efficiency, the benefits have to outweigh the
6 cost by at least 25 percent and it didn't meet that
7 threshold. So it was actually a beneficial project to help
8 congestion in the annual, so it got put in there. So we
9 could have got it in a year earlier if we would have had
10 rules, and that would have helped it looked like 48 million
11 dollars right there.

12 MR. MILLER: So it sounds like what you're
13 describing is this is something that's a solution mostly
14 for Western PJM, the ConEd area. Let's say, let's back if
15 out to 2008-2007 timeframe, would there have been other
16 facilities outside of the ConEd area that reasonably might
17 have been added that would have led to the creation of more
18 feasible ARR's?

19 MR. HORGGER: I don't know that's before the time
20 this process was actually incorporated. But we did not
21 identify any facilities besides that facility. We have
22 seen many infeasibility, I would say in different areas,
23 but we go to our planning department and they tell us well
24 we already have upgrades in that area. For example, in
25 PSEG there was instability for three or four years in the

1 project. But the major project was in the RTEP, and that's
2 going to fix it. So if there's already a project approved,
3 we can apply that; and that happens most of the time. And
4 what we want to do is tackle those situations where we
5 already are not capturing it through reliability it and the
6 RTEP process, we can capture in these facilities, even
7 earlier. It wouldn't be recommended eventually to anybody
8 unless there's some drastic difference in the load forecast
9 in one area to another but if we can identify these
10 earlier, we don't take lightly just putting these projects
11 in the RTEP, we have to make sure we're seeing the numbers.

12 MS. QUINLAN: Just one final question on one and
13 a half percent and we can move on. Assuming you had the
14 one and a half percent adder in place, how confident are
15 you that that would be effective in preventing/giving you a
16 sufficient head's-up notice that will prevent infeasible
17 errors from going forward? And anyone else can comment on
18 that.

19 MR. HORGGER: So I'm confident in the process
20 now. And I would think with the additional one and a half
21 percent that's just going to give us a little cushion of
22 confidence, I guess you could say, which would provide us
23 earlier. That doesn't mean something would happen
24 differently. Now, if there's a drastic change in the way
25 the ARR's are requested in the Stage 1A process, then I

1 would expect some major difference there. But remember the
2 Stage 1A is based on a classic set of historical resources
3 that is in synch at a zone. So you're not going to get
4 much different from one year to the next of the ARR's that
5 are requested. People are requesting the valuable pack;
6 historically they're very similar each year. So we
7 anticipate seeing each year in the ten-year analysis very
8 similar to the constraints, it's just a matter of like I
9 said identifying them earlier. So I am confident it will
10 identify -- and I'm still confident in the process now.

11 MS. QUINLAN: Okay, thank you.

12 So we can move the panel on to discussing
13 netting for the remainder of our time. And I will turn
14 this over to Scott.

15 MR. EVERNGAM: Thanks, Pamela.

16 Before we get into the relative benefits of the
17 current way we settle in the PJM versus PJM proposal, I
18 have some very basic questions on how panelists believe FTR
19 should be valued, and I'll give them to everybody. First
20 scenario: Should the value of an FTR from A to B, plus the
21 value of an FTR from B to C, equal the value of an FTR from
22 A to C? If not, why not? And would this be different
23 under the current netting were PJM's proposal eliminated
24 netting?

25 Roy?

1 MR. SHANKER: Good question. And the answer is
2 it ought to be equivalent to A-C. The most
3 straight-forward explanation of why that should be is that
4 if you did a powerful analysis of all those components in,
5 everything between the source and the synch would cancel
6 out. And you would get your A to Z. So be the X, Y, Z, W,
7 whatever else, and end with the C, and if you work each of
8 the congestion components and look through what you're
9 doing, everything will cancel out with the source and
10 synch. So it should do that and there are very good
11 reasons my you want to do that.

12 The basic step in the market was to get
13 something that was the equivalent of financial equipment
14 from transmission and you are going to be able to replicate
15 that with rights that are structured in this way. I think
16 that was the observation that came very early on in the
17 market, that if you had what we would call hubbing you
18 could go from -- if you had a B to C hub and A was your
19 generator, you could swap any other generator you had from
20 X to A and you would still have your generator to synch
21 transaction in place. I use the word sometimes
22 "transitivity," I am not sure that's mathematically
23 precise.

24 MR. EVERNGAM: No, that's mathematically
25 precise.

1 MR. SHANKER: Okay. And that property is very
2 strong. Everything you do, no matter how you shuffle these,
3 you'll come back to that's the use of the system.

4 MR. EVERNGAM: Before I move on to the second
5 part of the question, is it working that way now and would
6 that change under the PDL proposal?

7 MR. SHANKER: Structurally it's working that
8 way. There's an overlay of how the funding applications
9 are. And the funding application now for netting, in my
10 view, are net positive, keep it neutral. If you break this
11 and do the netting, that would not be true. Because if you
12 can imagine say a zigzag line between A and B and any
13 component of that is negative, essentially they would not
14 offset and it would be left with a net liability on any of
15 the negative components. And breaks simple A to B --

16 MR. EVERNGAM: We'll have detailed questions
17 later. Keep it to yes or no.

18 Susan, next.

19 DR. POPE: Roy covered most of the points that I
20 was going to make just to -- I was just saying -- Susan
21 Pope -- Roy covered a lot of the points I was going to
22 make, but just to elaborate on them a little bit. In terms
23 of the physical interpretation of what the FTR's are, in
24 terms of this linking property -- or what did you call it?
25 A transitive-type property -- Roy described how if you do

1 power transaction from A to B and from B to C, we all know
2 that the power flow is just as if it went from A to C. The
3 other piece of that is that we also know that the
4 congestion cost for that transaction, the congestion cost
5 calculated between A and C is exactly the same as if you
6 calculated from A to B and from B to C. And the reason
7 that FTR's were designed that they would have that
8 property, that the congestion rent payments on the FTR
9 would be the same from A to Z, is to mimic exactly that
10 congestion cost component. Because of what Roy has said
11 previously, which is that the intention to make these
12 financial equivalent of firm trade transmission. So I
13 agree with the point that parties aren't using FTR's very
14 often, they're not using them like for transmission
15 anymore; they're understanding that there are more valuable
16 ways to get there, power and doing it that way.

17 But still that's an underlying property that
18 supports fungibility and the trading of FTR's. The
19 processes like that supports the fact that you can -- and
20 it supports the fact that all FTR's settle exactly the same
21 way, the negative FTR's and the positive FTR's, their
22 settlements are calculated identically, the congestion
23 component, the baseline congestion component at the source.
24 Because they are all settled identically, they can all be
25 traded together and reconfigured in the same auction, and

1 that's a very fundamental component of FTR's, the principle
2 design feature of FTR's. So it's really important.

3 And then Roy was saying also this whole notion
4 of decomposing around the hub has been very important I
5 think to the development of liquidity in the markets. And
6 because of that the proposal is going to get rid of that
7 aspect of FTR's because it really has the potential to
8 effect not only FTR's but how energy is traded.

9 MR. EVERNGAM: We'll get into that.

10 Joe?

11 DR. BOWRING: Yes. Again, what the lady said
12 about the implications of the removal are incorrect. We'll
13 get into the details.

14 MR. EVERNGAM: We'll get into the details. Let
15 me just do one more. One more high-level example: Should
16 the value of an FTR from A to B be the negative of the
17 value of an FTR from B to A? Again, if not, why not? And
18 will that change?

19 MR. SHANKER: The answer is: You said it as the
20 negative? And I think I heard it as the negative.

21 MR. EVERNGAM: Yes, the negative.

22 MR. SHANKER: And the answer is exactly right
23 and that's in fact how it would clear in the auction today.
24 And, again, so the settlement value is a marginal A to B,
25 sells for five dollars, the marginal B to A pays minus \$5,

1 whichever way you want your convention. So that's true.
2 And, again, when you look at what happens in the system and
3 you decompose it and all the impacts and flow gates and
4 everything else, that's what you're looking at. So if you
5 calculated it out, it would turn out to be the negative of
6 it.

7 MR. EVERNGAM: Thank you.

8 Susan?

9 DR. POPE: When somebody needs an additional
10 positively-valued FTR for heavy purposes in the market
11 today, the way they can get it is if somebody else is going
12 to offer a counterflow. And so somebody else is willing to
13 take on the potential payment obligation for making an
14 additional positive FTR available. And the reason that
15 parties selling the counterflow and the party wanting to
16 buy an additional FTR could get together and make that
17 exchange is because the value of an A-to-B FTR is opposite
18 of that from B-to-A FTR. So if a party who wanted to go
19 and buy an incremental prevailing flow FTR thought that was
20 going to be only worth seven dollars after applying the
21 funding ratio, and the party that was selling the
22 counterflow knew that they had to pay the full amount of
23 the congestion rents that they were owing for their
24 counterflow, there would be a wedge between what a party
25 was willing to pay for that A-to-B FTR and what the party

1 was going to supply the counterflow needed to be paid in
2 order to be held whole for the payments they would have to
3 make. So if you don't have those payments equal and
4 opposite, then you're going to have a situation with a
5 party that wants additional hedges in terms of prevailing
6 flow FTR's may not be able to go out and get them, it's
7 going to be much more difficult to buy a hedge.

8 MR. EVERNGAM: Thank you.

9 Joe?

10 DR. BOWRING: So contrary to implications that
11 counterflows -- and the immeasurable properties that don't
12 actually create capabilities on the system. And in fact if
13 people understand what the payment obligations of these
14 are, they will enter into a trade; this reflects those,
15 that happens in markets all the time. There's no
16 requirement that they would be subject to netting in order
17 for transactions to occur.

18 MR. EVERNGAM: Thank you.

19 MS. QUINLAN: All right, so I want to jump into
20 the proposal. Can you give some context as to, from your
21 perspective, or the rationale, why it was initially set up
22 to where the portfolios were netted? And what, if
23 anything, has changed that would warrant eliminating the
24 netting?

25 MR. HORGER: Right. So, why it was actually set

1 up that way, I don't have a correct answer to. That was
2 part of the original design as far as having them -- I
3 don't think it was actually spelled out honestly within the
4 tariff any way more than that's how settlement would
5 implement in that process. So I don't know if there was
6 full policy discussion around that, and I don't think I
7 would find a policy discussion.

8 (Laughter)

9 So that's the way it is now. Did you have a
10 follow-up question?

11 MS. QUINLAN: The second part of that was
12 regardless of the situation by which it was initially set
13 up that way, is there something that's actually changed?
14 Has anything actually changed that's requiring this move so
15 that you're proposing to eliminate the netting?

16 MR. HORGER: It actually this topic came up at
17 an FTR task force probably four years ago now, this was
18 brought up as to why we're doing it this way. Why are
19 counterflow FTR's who -- they pay upfront, so they're not
20 exposed to congestion in the data market, why could
21 counterflow offsets the prevailing FTR's. And what we're
22 seeing is they can actually reduce the hedge product for
23 the prevailing FTR. So when you think back, most
24 prevailing FTR's or annual FTR's that are self-scheduled,
25 they don't need counterflows to require those FTR's. So

1 they're the ones who really are the FTR design was mostly
2 designed for the hedge congestion. So when we have
3 situations where we're underfunded -- and granted when
4 we're almost a hundred percent funded these rules don't
5 make it there. And the goal is to be right around a
6 hundred percent. But when we are exposed to underfunding,
7 the situation where we present excess counterflow -- and I
8 agree there could be counterflow that are hedging based on
9 A-to-B paths -- but there's a lot of counterflow in the
10 market that are there just so they can hope that there's no
11 congestion in day-ahead market and they're just financially
12 trying to incorporate money in the auction in hopes that
13 that congestion doesn't show up. That's where you see a
14 lot of counterflow FTR's. So there also could be some that
15 aren't doing that hedging, but I don't think there's a
16 majority of them are actually doing it. So we want to make
17 sure we preserve the FTR and not devalue it when there is
18 underfunding, that's kind of the word.

19 MS. QUINLAN: But if you eliminated the ability
20 to not have those positions, does that actually address the
21 underfunding or does it just move money around?

22 MR. HORGGER: It's going to move money around.
23 What it could create possibly is confidence to the holders.
24 What's it's going to do is from a percentage-wise it's
25 going to look like a higher revenue percent. Because now

1 the way the revenue percent calculation is done, you're
2 going to have -- it's based off the prevailing flow only --
3 you're going to see an actual revenue adequacy percent is
4 higher. So people could argue that now that you see a
5 higher revenue adequacy percent in the FTR auctions, the
6 bidders, specifically the financial buyers, are going to
7 have more confidence and they might not devalue their bids,
8 I guess you could say, the potential side of it. But it is
9 going to shift power and effect the total.

10 MS. QUINLAN: Mr. Shanker?

11 MR. SHANKER: Let me answer in reverse order.
12 Tim said the right thing: The congestion rates do not
13 change. So the thermal lines that we distributed did not
14 change. If you shuffle it around by giving more to one
15 party, and if you want to say taxing or charging an
16 asymmetric amount to another, and you create a new
17 participant that looks at the amount of money the person
18 would get money transferred to receives, then you could
19 call it them getting paid more. I don't want to say they
20 get a higher funding level; they get paid more because we
21 just rearrange the money. And so, I mean, if you start
22 from settlement, I can reshuffle the settlements so you
23 could get something we could call a hundred percent funding
24 all the time. I'm not sure anybody would be really happy
25 with the result. But starting from settlement and working

1 towards design is exactly backwards.

2 But your first question was: How did we get
3 here? If you read the tariff, it is what it says. But,
4 again, in 2006, it's ER-06-12-13, late in the process a
5 request prior to the -- I may have the ordering slightly
6 shuffled -- prior to the ER order ODEC asked for a
7 clarification with an example that looked exactly like the
8 PJM examples today. They said if you had 100 prevailing
9 and 50 count flow, we would like to see it that you
10 allocate on prevail. The Commission agreed with it, and
11 then on clarification rehearing, whatever, PJM came in and
12 said: Are you really sure you want that? The guy who has
13 100 versus the guy who has 150 counterflow, if you want,
14 the goal here, the discussion was in the context of full
15 funding and the objective was not to double-point or
16 double-hit, or whatever the expression was, and that the
17 right expression of the obligation was the reduced 50
18 megawatts because that's what they were using on the system
19 and they should not be allocated and uplift for double
20 payment for the revenue inadequacy. So there was an
21 exchange, and we can afterward send you the paragraphs and
22 all that, but there was a discussion and an explanation
23 that in choosing -- if you read the examples, exactly what
24 is in front of you today, PJM supported it and the
25 Commission said, Yeah, we got the point, we don't want to

1 double-point, and the netting makes sense to us.

2 MS. QUINLAN: Do you still want to speak?

3 DR. POPE: I was going to refer to the same set
4 of briefings and orders as Roy. But I also wanted to react
5 to one other thing that Tim said, which is by eliminating
6 netting he said it looks like there's a higher payout
7 ratio. And that's really important, it makes it look like
8 there's a higher payout ratio. But as Roy said, there's
9 really no additional money. The amount of shortfall in the
10 day-ahead market hasn't changed, there's just a
11 rearrangement of who's paying it. And we can do lots of
12 different kinds of accounting examples where we change how
13 the money is allocated and we change different kinds of
14 ratios. But the thing that is missing in those kinds of
15 static looks where you just rearrange the dollars in a
16 spreadsheet is you miss what the incentives caused in sort
17 of a dynamic sense while you change how you're allocating
18 the payments. So I think one thing's missing in a lot of
19 these discussions is not just how do numbers change and how
20 can we make it look like there's a higher payout ratio, but
21 what happens when we change the way that this rate is
22 charged? And what happens down the road? And we haven't
23 solved the underfunding issue, but have we created the
24 potential for additional problems by this rearrangement
25 that we're doing?

1 And I think another thing that Tim said that I
2 think is important is that hopefully the payout rate shows
3 a hundred percent. And I think everybody would agree that
4 we wouldn't all be in this room -- we probably wouldn't
5 care too much about whether we have money or we don't have
6 money if the payout rate showed a hundred percent. But the
7 problems can occur when you have underfunding to a great
8 extent, or possibly as DC Energy has opinioned out, when
9 you have over-funding. So when you have either one of
10 those situations and you start to take the market dynamics
11 into account, you have to start to worry about making a
12 decision to change something that FERC originally agreed
13 with on the thought that, Well, this is going to be okay as
14 long as we're right around a hundred percent.

15 MS. QUINLAN: Mr. Bowring?

16 DR. BOWRING: So being a proponent of just
17 moving stuff around on spreadsheets and reshuffling and
18 just doing arbitrary stuff, I would like to respond to both
19 of my preceding colleagues here. So is it true that
20 congestion doesn't change? But what does change is who's
21 contributing to the funding and who is not, who is paying
22 and who is not. And that matters, it certainly matters for
23 both static and dynamic reasons. And we believe that it's
24 more efficient and more consistent with the market
25 efficiency to do it the way we're suggesting as to remove

1 netting. And I'll talk about that in a bit more.

2 But the history of development, I think I agree
3 with Roy, he certainly pointed to the right things. Now,
4 whether that was a clear decision that everyone understood
5 or were somewhat confused, I'm not sure, but I think it's
6 certainly worth looking back at it. I think you can read
7 it as a leading conclusion. But we know what the current
8 status quo is.

9 I think it's important to think about what the
10 standard is when you think about netting. So when we think
11 about the standard we think about it as positively-valued
12 FTR's get the same payout ratio, and that does that occur
13 with netting and it would occur with the absence of
14 netting.

15 MR. SOTO: Is it a problem with netting or is it
16 a problem with the metrics creating the counterflow FTR's?

17 DR. BOWRING: Well, it's not the counterflow,
18 it's negatively-valued FTR's. But if you think about it,
19 negatively-valued FTR's are also treated differently
20 depending on where they are on the portfolio and what the
21 nature of the portfolio is. Now, if you simply to have
22 negatively-valued FTR's, you'd only pay one less the payout
23 ratio. Again, that's not only asymmetric but it's an
24 inconsistent treatment of the payment of negatively-valued
25 FTR's. And the same thing happens on the other side with

1 positively-valued FTR's, their actual payout ratio depends
2 on the nature of the portfolio. Again, we confess you can
3 think inconsistent with a sensible market signal.

4 MS. QUINLAN: Steve?

5 MR. LIEBERMAN: Thank you. Steve Lieberman. I
6 appreciate the followup because the characteristics made, I
7 was going to add to the discussion.

8 The treatment of negative and positive holdings
9 in your FTR book really depends on how those are
10 structured. If you have them all in one book, it's
11 certainly different than if you have a book of just
12 negative and a book of just positives. So understanding
13 what Joe just said is actually very important and key to
14 this discussion.

15 I want to just also remind people why we're here
16 as well, and that is because of a problem statement that
17 PJM going forward to the stakeholders that was focused on
18 two areas: Underfunding, I would prefer to call it as Joe
19 would have "revenue inadequacy."

20 DR. BOWRING: That's how we look at it.

21 MR. LIEBERMAN: And the ARR's in Stage 1. This
22 happened in May 2014. Since June of 2014 FTR's have been
23 just about, if not fully funded, fully revenue high. So we
24 look at this and we say there's an underfunding problem. I
25 don't know where this underfunding problem is, you can't

1 look at the data showing the areas of an underfunding
2 problem. We have the surplus, we have the area 115, the
3 problem area the covers '14-'15, '15-'16. Again, fully
4 funded. So these discussions addressing an underfunding
5 problem are nonexistent. I expect we're going to hear some
6 solutions to underfunding, because that's the focus of the
7 next panel; and I, again, struggle to understand that. But
8 I will ask, in line with the comments I know you read and
9 we offered: To consider the stakeholder process as the
10 body that should vet and discuss any issues outside what
11 was filed in this docket, which is the one and half percent
12 adder, and of course the netting, is also not considered
13 bifurcating these issues -- and I realize in this
14 discussion it makes sense to do that -- but in the
15 stakeholder process, where this came up and it was
16 ultimately filed by PJM, you come up with a proposal that
17 maybe has components that you don't like and has components
18 you do like. And you have to sort of weigh: Do I like
19 this package enough that I'm going to support something
20 that may not be to my best interest in order to see the
21 ball move forward? So I caution everyone about considering
22 that there is a way that we can have this part of the
23 protocol and that part. It really is a collective filing
24 here, and I think we've discussed the benefits for both
25 pieces. Thank you.

1 MS. QUINLAN: Steve, thanks for your comments.
2 I just want to make one clarification that, although I
3 understand this was the proposal that went through the
4 stakeholder process, it didn't receive the significant
5 stakeholder support from vendor 205. Correct?

6 MR. LIEBERMAN: Yes, that is correct. If you
7 look at what it needs to go from 205 to 206, it fell short.
8 But since you brought it up, I'll make this point: Since
9 Old Dominion Cooperative is the stakeholder that moved it
10 from the task force to the ARC in consideration. Again, to
11 give the opportunity to look at the what was published by
12 PJM, and I will say there is some peculiar sector
13 selections by certain members that may have biased the
14 outcome of the result.

15 MS. QUINLAN: Just to clarify from the
16 Commission's perspective and staff, we're reviewing this is
17 a 206 filing and reviewing it under those burdens.

18 Dr. Shanker?

19 MR. SHANKER: Thank you. There's three or four
20 points that came up. One is I think the respect of what's
21 counterflow, prevailing flow, and looking at it
22 differently, I think Susan and I both commented that at the
23 margin people's expectations match right now with netting,
24 so an FTR is an FTR. We settled ours, okay, so it would
25 not be atypical for let's say a zero-expected value FTR to

1 be -- say let's make it real simple, negative a dollar 50
2 percent of the hour, positive a dollar the other 50
3 percent -- it serves its hedge purpose and someone walks
4 away totally content with zero. That property goes away as
5 we discussed when you have the negatives. But I would
6 challenge you to think about it in another way, which is in
7 any given hour all you're going to see is all the FTR
8 positions and you're going to see a plus number and a
9 negative number, and whatever, for this day an hour. Don't
10 tell me which are the counterflow and which are the
11 prevailing flow. Those are bad words here; we use them to
12 simplify the discussion, but it's "positive target
13 allocation" and "negative target allocation." It's a
14 valuation of a right that can go in both directions, it is
15 symmetric, the settlement is symmetric. The power flows
16 are represented exactly by the values in that hour. And
17 there is this sort of perverse notion that someone is
18 gaming the system by having a counterflow and that's
19 somehow not right, when what's really happening is they're
20 buying a FTR position whose values can change and who right
21 not are settling neutrally.

22 There was a comment about portfolio. I agree
23 portfolio is relevant, but it's relevant only in the
24 context of the overall portfolio of the individual. Some
25 of it is net positive; all the properties we have talked

1 about apply. My understanding -- and this is in the record
2 you have in front of you -- there's various numbers, I
3 think the lowest I saw was 85 percent of the participant,
4 and I think it's higher with the discussions with people,
5 harboring a net-positive situation. So all of these
6 netting discussions we're talking about and the associated
7 power flow implications and funding flows are true.

8 To the extent someone is negative under the
9 existing provision, Joe was right, they are treated
10 differently and they're harmed and they actually increase
11 the funding of the market because they're over charged.
12 Elliott Bay's witness, Mr. Lonergan, had a discussion that
13 I think showed very simply -- and it's a simple rule of
14 pro-rationing everybody and then there would be so much.

15 And then the final element that's been brought
16 up is, well, maybe we'll go positive. Mr. Lieberman
17 mentioned this from ODEC, and I would ask you to consider
18 what the proposal of the market being over-funded would be
19 with the removal of that. And what you're going to do is
20 create an enormous incentive for someone to have a
21 positive, anticipated positive-targeted allocations. So A
22 to B and B to something similar to A, instead of netting to
23 zero -- which is what we would like to see because that's
24 what the power flows are doing and everything else -- is
25 that person's going to walk away with a share of the

1 over-funding for doing nothing. And if you're going to
2 engage in this, I strongly want you to acknowledge that you
3 are aware of the incentives you're creating when you make
4 such a change because I don't think it's fair to the market
5 participants. I've had this discussion with Joe about 50
6 times: If you want a role that's not real good, I may not
7 agree but I want it in writing that you understand that
8 it's a bad rule and bad incentives.

9 (Laughter)

10 MS. QUINLAN: We will have questions about
11 manipulation. But I want to get through comments first so
12 we can table that, and I promise we will get do it.

13 So I think, Ms. Pope, you were up next.

14 DR. POPE: Yes. Roy made most of the points I
15 was going to make. And I'm not going to favor because I
16 know we want to get onto the discussion of some of the
17 manipulation issues.

18 Just two quick things: I just wanted to agree
19 with Mr. Lieberman that the most important thing that we
20 need to solve here is the underfunding issue. Really, we
21 need to kind of get to that and focus on that and the
22 netting or no netting issue will disappear into the sunset
23 hopefully. On the voting issue -- and I apologize if I
24 didn't hear this, and maybe you all are aware of this, but
25 my understanding -- and I don't have the details -- is that

1 the votes through the sort of subordinate committees
2 leading up to the MCC were not as close as the one-vote
3 difference that you see when you look at the MCC. So that
4 is something I just wanted to mention.

5 And, then, the other thing is just in terms of
6 the negatively-valued portfolios, the portfolios on net
7 have a liability, I agree that they are being harmed under
8 the current netting system. I think that the current
9 netting system as simply as shorthand accounting for what
10 should have been the system all along, which would have
11 been to apply the funding ratio equally to all FTR's and
12 therefore treat all FTR's the same. Netting is kind of an
13 accounting shorthand to get there, and it does have the
14 property that parties with negative portfolios are not
15 treated the same way. I agree, I don't think that they're
16 -- it's not a large part of the market if you look at it.
17 A lot of people have very mixed portfolios, positive FTR's
18 and negative FTR's. So there aren't a lot with negative
19 portfolios. And some of them, if you look at them, you
20 also start to wonder, Well, I'm not sure they intended to
21 be there, but this is an indication that, as was being
22 said, FTR really is synched all the time. You can intend
23 to adjust the net-positive situation and you end up in a
24 negative situation, and that's just the nature of that, so.

25 MS. QUINLAN: Mr. Lieberman.

1 MR. LIEBERMAN: So real quickly, as you keep in
2 mind, this is a 206 proceeding, so we have to have the
3 burden of showing something as not just and reasonable.
4 And what we're not trying to show is that underfunding is
5 not just and reasonable. So the underfunding is -- again,
6 that should to be the problem. So what is the problem? Why
7 do we make the filing? And it has to do with the near
8 erosion of Stage 1B and Stage 2 ARR's. So you question
9 that you have, allocated, it has to be feasible even if
10 they're not able to do it, do some voodoo on his side to
11 make it happen.

12 So the focus is: What's just and reasonable?
13 And the solution is, quite simply, these two components in
14 this file. So you're right, it is not a 205, it is a 206,
15 but the burden should not be -- it doesn't address
16 underfunding.

17 And I appreciate hearing from the doctors on the
18 ends here, you're referring to me I look forward to -- I
19 think I had some things said positive about the two smart
20 people. So thank you.

21 DR. BOWRING: So I just wanted to say that we
22 want to support position that I don't want to say that you
23 recognize it's the wrong thing to do but you're doing it
24 anyway. So don't quote me when I said that. But clearly
25 we have not agreed it's the wrong thing to do. We think

1 the implications are positive, the incentives are positive.
2 I agree with Roy that it didn't make sense to not
3 necessarily to include positive counterflows, but we're
4 really talking about negatively- and positively-valued
5 FTR's and that's a more comprehensive term.

6 I'm glad to here both Roy and Susan recognize
7 that negatively-valued FTR's are treated differently
8 depending on the nature of the terms under the status quo.
9 They have yet to state, at least explicitly, recognize the
10 same things also to positively-valued FTR's, and that's
11 also an issue with the nature of the portfolios. So while
12 I understand that the proposed solution from their side is
13 to only require negatively-valued FTR's to pay back one
14 minus the payout ratio, that doesn't really make a lot
15 sense. They're a source of revenue; it's not long revenue,
16 we might be long revenue, that might make sense, but we're
17 short revenue. And by doing that we're engaging in one of
18 our revenues that are required to pay into the pot of total
19 congestion, which goes to positively-valued FTR's. And it
20 does in fact, changing this does in fact change the payout
21 ratio of positive FTR's without any question. It doesn't
22 increase the total value of congestion, but it does
23 increase the payout ratio of the devalued FTR's, and that's
24 part of solving the overall problem. Thanks.

25 MS. QUINLAN: I understand you're saying that,

1 from your perspective, the current system does not treat
2 positively-valued FTR's depending upon on people's
3 portfolio. Under the proposal, would that also -- so are
4 you saying under the proposal they would also treat
5 negative-valued FTR's the same way under the new proposal?

6 DR. BOWRING: Yes, removal of netting would
7 result in treating all negatively valued the same, as well
8 as all positively valued.

9 MS. QUINLAN: Okay.

10 And, Roy, did you want to respond to that?

11 MR. SHANKER: Yes. First, Joe slightly
12 misquoted me. I talked about portfolios and net-positive
13 position, okay, and a that's the total, not individual; and
14 that's a big difference. The properties we discussed for a
15 net-positive portfolio transcend everything within the
16 net-positive portfolio. If you have a net-negative
17 portfolio, which is the vast minority, they would be
18 treated differently because they are net negative, not
19 because they have a negative per se but because they are
20 net negative; they could have a lot of positive and
21 negative. And in that circumstance they would be treated
22 differently and they would be harmed; and that's the point
23 Susan's making.

24 So the goal is to find, at least in my view, the
25 closest way to mimic what you're actually using on the

1 system, it's the financial equivalent of firm transmission,
2 that's what we always come back to. And when we're in the
3 realm of parties with net-positive portfolios and trading
4 between them as well as you look at it, we preserve all the
5 properties that we wanted to see among the underlying --
6 they want to be able to hedge from A to B, I want to be
7 able to enter into symmetric transactions, someone who had
8 the same expectation, in the margin and the auction I pay
9 five dollars, the person from A to B, the other person pays
10 ends of the pot really because it's clearing negative five
11 dollars. Those properties disappear because their
12 expectations will be different. And the reason their
13 expectations will be different is exactly the opposite of
14 what Joe just said -- Dr. Bowring, excuse me. It is
15 exactly the opposite because they won't clear it. Because
16 the person's who's picking up that counterflow obligation,
17 the net-negative allocation, is going to see a liability
18 that is different than the credit on the other side.

19 And so it's exactly not the same and it will
20 lead -- you saw several discussions under the terms
21 liquidity and efficiency -- the net effect is if somebody
22 sees something on the expected negative side versus on the
23 expected positive side, they will value it differently and
24 it will lead to a spread. And in various discussions with
25 depending on what jacket you go to, sort of a prima fascia

1 evidence of inefficiency and if you want to equate that
2 with reduced liquidity, then that is that bid spread. And
3 that's exactly what you're creating with the asymmetry of
4 the treatment here. The person on the negative side is
5 going to ask for a higher compensation than the one on the
6 positive side for the same A to B because they will not be
7 settled out the same. And that difference in compensation
8 means, instead of them clearing with the same expectation,
9 given the level of underfunding that I'll pay you five
10 dollars or I'll pay five dollars and then the other one
11 will receive five dollars, they'll ask for a different
12 amount. The negative party will ask for more and that will
13 essentially reduce -- I look at it in terms of the spread
14 -- it will increase the spread, it will reduce the
15 analogous statements about efficiency and liquidity. And
16 that's just real; it's going to happen.

17 This is when Susan talked about static versus
18 dynamic. Static is I'm moving money around in my market,
19 and Joe and I disagree with what that may mean. But I see
20 a dynamic. A dynamic is you're creating all these changes
21 and incentives and you have to accept that you're changing
22 incentives.

23 MS. QUINLAN: Mr. Horger?

24 MR. HORGER: Did you want to counter? I'll help
25 you get moving.

1 The one thing we need to keep in mind: I know
2 this whole A to B, A to C, all that talk, the fact of the
3 matter is that most of these net counterflow positions are
4 really not doing that, that's really not what we're seeing.
5 I'm not saying there are people that do that, and I'm not
6 recommending that if something comes out of this that we
7 treat them differently because our settlements would never
8 be able to handle treating one holder doing that A to B
9 versus -- we just can't do that. But I don't think that's
10 the majority of what's really going on, but I'm not saying
11 that doesn't -- but we need to keep that in mind, most of
12 these net counterflow positions are really financial
13 players that might not be doing this piggybacking over
14 payers.

15 The only other thing I wanted to mention was --
16 make sure I can get it in here -- is that: If for any
17 decision that would be made by the Commission, that we
18 request that it be made by April 5th in order to
19 incorporate -- if not, though, we would just incorporate
20 any changes that would associate the settlement purposes
21 the following planning period. We just -- for the timing
22 purposes, we wouldn't want any FTR holders participate in
23 the auction without a decision. So whether it guides your
24 decision or not, just let me know if decided after April
25 5th it will be incorporated in the '17-'18 timeframe.

1 Thanks.

2 MS. QUINLAN: Thank you. And one followup --
3 and I'm going to try to characterize some of the comments
4 that were received, and I'm not going to attribute them to
5 anybody because I might be characterizing them slightly
6 wrong. But I believe there are comments that were
7 mentioned that the current construct is like an unfair
8 process, which means the types of market participants, and
9 specifically the roles of the financial marketers versus a
10 traditional load serving entity. And what I want to
11 understand better is: As I do believe from some of the
12 things that we read is that there are load serving entities
13 that do hold counterflow FTR's. And is there a barrier for
14 LSE's or challenges -- and I do understand a little bit
15 more detail if panelists want to speak to this kind of
16 subsidy between like classes of type of participants and
17 types of market participants.

18 MR. SHANKER: I apologize because it goes to
19 what Tim said. And other people can answer. Who do you
20 think is on the other side of the person that is getting
21 the counterflow? There's some mystery man that has failed
22 to enter into the transaction? There's a willing seller or
23 buyer, depending on your side, on the other side. So I
24 mind it totally anomalous to say, Ah, this class has done
25 something distinguished. The symmetry you put in the

1 market that create the other side. Now I'll let other
2 people comment. But I just couldn't --

3 (Laughter)

4 MS. QUINLAN: Joe?

5 DR. BOWRING: At least for ARR holders, it's not
6 purely voluntary, it's enough bilateral transactions to be
7 able to enter into a rating voluntarily. But holding that
8 aside, we have not risen market familiar with which show
9 some proportion of different types of FTR instruments being
10 held by various classes, primarily the financial and
11 non-financial. In my recollection, I don't remember the
12 exact numbers as to counterflow, but it's somewhat
13 disproportionate to the financial, but it is incentive.
14 But it doesn't mean that you can hold or don't hold
15 negative positions. And we would not say that our load
16 serving entity be treated any differently than a financial
17 entity with a negative position; they should be treated the
18 same. It does turn out, if you look at the net balance
19 that the financial participants benefit from, is somewhat
20 disproportionate template result of the nature of the
21 current holdings; it doesn't have to be that way, and
22 that's our position. We didn't say that what you
23 indicated, and our position doesn't depend on that kind of
24 assertion.

25 If I could just one more thing, which is it

1 that: It is appropriate to have asymmetry for
2 negatively-valued FTR's and positively-valued FTR's when
3 there is underfunding, but revenue inadequacy, is
4 appropriate. Because negatively-valued FTR's are a
5 resource of revenue, and when you have revenue inadequacy
6 positively-valued FTR's are being paid less than a hundred
7 percent. What's not appropriate is that asymmetry among
8 and in between positive FTR holders within that class,
9 they're treated differently while knowing this same thing
10 is true. Thanks.

11 DR. POPE: I wanted to respond on a few things.
12 First of all, with respect to the elimination of netting,
13 if I'm understanding/remembering the question correctly, I
14 think the question was: Would that effect the market
15 participants differently? The issue that just pertains to
16 effect on net market or would it effect load serving
17 entities and other market participants? And I think the
18 answer is yes. You can have very different effects on
19 different market participants, depending on whether or not
20 they hold an FTR portfolio that has positive target
21 allocations and FTR portfolio that has a mixture of
22 positive and negative allocations, or whether they're
23 primarily holding a portfolio that has a negative target
24 allocation. They're going to be in different spots
25 depending on, for example, if you think about parties that

1 have FTR's were endangered by ARR's, it's going to depend
2 on where their historic generations are. So they are going
3 to be in different positions, they're taking those ARR's
4 because they want that hedge, it's something valuable they
5 can get. But some of those ARR's are saying a lot more
6 than others: Some of them they're going to flip, they're
7 going to be positive during some seasons and negative
8 during other seasons. So there are going to be wealth
9 transfers here among parties that are getting ARR's
10 depending on just historically what the generation sources
11 are relative to the same, and what they're kind of balance
12 of negative and positive target allocations are.

13 Just a couple other points, and if I
14 mischaracterize anybody please tell me. Tim, I think you
15 were saying that the A-to-B and B-to-C issue was something
16 that was not particularly relevant for counterflow, holders
17 of counterflow. Is that correct? That holders of
18 counterflow wouldn't necessarily be interested in making
19 those kinds of exchanges.

20 MR. HORGGER: I guess I wanted to get to the
21 point that's how all counterflow type of positions, that's
22 what they're trying to do, get to A to C and doing it
23 through segments to help hedge their risk, and whatnot.
24 But we got to keep that that's not always the situation;
25 there's many financial positions out there that are purely

1 -- and physical priorities can do the same thing -- are out
2 there purely to try to collect money in auction and hope
3 that congestion doesn't show up. That might not be
4 associated with anything, but I didn't want that to be lost
5 in the conversation.

6 DR. POPE: Okay. So I think the whole issue of
7 trying to preserve the property of FTR's, that they can be
8 sort of decomposed into these different segments, to me
9 that's a separate issue. That's a property of FTR's that,
10 as somebody who has worked in market design, I'd like to
11 see FTR's for everybody, FTR's. Particularly for anybody,
12 a load or a generator, that's trying to create a hedge.
13 It's not something that really has to do with whether or
14 not the party that wants to do that decomposition will be
15 accounted for or not. I think that's one of the issues.

16 I just wanted to go to another thing. This is
17 going back a couple of comments, I apologize for that.
18 Which is, again I don't want to mischaracterize Dr.
19 Bowring, but the whole issue of whether or not the
20 elimination of netting in contrast with heavy netting moves
21 you to a situation where there's increased equity in the
22 sense that parties who have differently-composed portfolios
23 of FTR's, with the elimination of netting there is more
24 equity in the treatment for parties who have put their
25 portfolios together in different ways. And I think you

1 said this, Joe specifically, about the negatively-valued
2 portfolios. And the one point I wanted to make there is
3 that: If you take a look at some of the examples -- and I
4 think Elliott Bay had one of these in one of the filings --
5 if you take a look at the examples and you compare the
6 situation of a party that has relatively-small positive
7 portfolio and acquires an additional FTR that is provided
8 by another party, some counterflow, versus a party that has
9 quite a large positively-valued portfolio, and again
10 acquires the same incremental FTR from the party
11 counterflow, what you see is that if you take the full
12 amount of the payment on that counterflow rather than
13 parading it by the target allocation, if you take the full
14 amount what you find is that you're able to pay the
15 additional positively-valued FTR out of that amount but
16 there's an additional amount that you're collecting from
17 the counterflow that goes to all the positively-valued FTR
18 holders in proportion to their holdings of
19 positively-valued FTR's.

20 So the result is, in that transaction, if you
21 have that transaction occurring by a small market
22 participant, it's getting a very small share of that
23 additional money being paid in the negatively-valued FTR.
24 But if you've got that same transaction, that same
25 incremental FTR being acquired by a party with a large

1 positive portfolio, they're getting a much larger share of
2 that additional money that's being paid in by the
3 negatively-valued FTR. So what you have here is you do
4 have an instance in which two parties, because they have
5 different-sized portfolio, you end up with the asymmetry
6 acquiring exactly the same FTR without netting.

7 DR. BOWRING: So, just very briefly. I am glad
8 you recognize that there's an asymmetry. The problem is
9 the asymmetry that derives from the current system which
10 you're reversing, and if you have an asymmetry in the
11 current system and you reverse it it's going to locate the
12 metric. But the point is the end result is symmetric. The
13 end result is that all positively valued target allocation
14 FTR's is the same payout ratio and all negatively valued
15 FTR's is going to have the same payout ratio; that's what
16 you get. In fact, you get there by reversing the current
17 set of subsidies that is asymmetric, as you point out, is
18 not surprising; it's in fact to be expected.

19 MR. HORGGER: Sure, it's recognized.

20 MR. SHANKER: First, the composition of
21 positions and the adjustment is relevant. If somebody has
22 an A-to-B FTR, let's say 100 megawatts, and agrees to
23 release 50, they would be I think under the proposal that
24 Joe has come forward with or PJM, both, and ODEC, they
25 would be seen as having a 50 megawatt net A-to-B position,

1 okay. If they have 100 megawatts of A to B and then they
2 bought 50 megawatts of counterflow, they would get a
3 different settlement. Now, that should be very troubling
4 to you. What's the difference? There should be no
5 difference, yet there is in the way that it's settled.

6 The other issue is everybody continues to act as
7 others as prevailing flow. I've said before we should talk
8 about positive allocations and negative allocations. But
9 understand that a simple A to B held by any party that may
10 be net positive is made up of a very large number of
11 components, some of which could be negative. If we go into
12 the math -- I don't want to burden everybody with this and
13 the power flows again but it's very insightful -- but the
14 congestion components are differences between the reference
15 bus A and reference bus B and it becomes the difference
16 between A and B, each one of those is a function of the
17 shift factor of the flow of the power between those
18 locations times the shadow price of the binding constraint.
19 So you're going to add up every binding constraint and I
20 guarantee you it will be very atypical not to see one that
21 has a negative flow position. So each flow gate that
22 contributes to that, some will be positive and some will be
23 negative, and so it's totally arbitrary.

24 Why am I stopping at A to B? Why don't I go
25 down and take a look at the flow gates and net them there?

1 What's the difference? I think the difference is that you
2 shouldn't be doing it in the first place, but nonetheless
3 it's arbitrary to instill some level of aggregation which
4 you think is equitable and another level of aggregation
5 which you think is not equitable. And that's why it's so
6 troubling to try and see this sort of good and bad and
7 prevailing and counterflow. The net thing that's going on
8 at the base level of the system is identical and is an
9 aggregation of component flow across the scene.

10 MS. QUINLAN: We're going to take a comment from
11 Joe and then we're going to get into some questions on
12 manipulation.

13 DR. BOWRING: Just very quickly. All the things
14 Roy said about the actual loads in fine; it just doesn't
15 apply to what he thinks it applies. In fact, the
16 netting/non-netting does not have a negative effect when
17 you recognize that FTR's can be made of components. In
18 fact, it will tell you exactly the way it suggests so. Of
19 course that's the way FTR's work. But this does not lead
20 to the conclusion that Roy would have you believe.

21 MS. QUINLAN: Thank you.

22 Jeremy?

23 MR. LARRIEU: I want to reiterate sort of --
24 this is in regard to earlier, this is in relation to
25 Stevens' affidavit submitted with the protest of DC Energy

1 initial power and veto. So I wanted to sort of open up
2 with just Mr. Horger, and then I'll talk to everyone else.
3 In the event of a surplus, holding wash or wash-like FTR
4 positions such as A to B and B to A, A being rule to
5 collect the over-funding allocation of the prevailing flow
6 portion.

7 MR. HORGER: So if I understand you correctly,
8 you're talking about the manipulation possibility that was
9 brought up at the end of the planning period where someone
10 if we see that revenue inadequacy is going to be over a
11 hundred percent and they take that risk, they have to take
12 that risk that it's actually going to be over a hundred
13 percent, that they can buy equal and opposite position,
14 from A to B, from B to A per se, in the auction to help
15 inflate their positive value, which would then impact the
16 payout ratio at the end of the year.

17 MR. LARRIEU: I'm going to get there. Let's
18 start at the very beginning. I own an A-to-B and B-to-A
19 FTR. And the code there is surplus. Do I collect a
20 portion of that surplus even though I have no exposure to
21 the congestion rate?

22 MR. HORGER: Under the current rules?

23 MR. LARRIEU: Under these proposed rules.

24 MR. HORGER: Proposed rules, it would be you
25 would collect a portion -- it would have to be very

1 significant, the fact that we materialize anything we have
2 00 participants each month, two billion dollars'
3 congestion. But, yeah, there would be a difference in your
4 value.

5 MS. QUINLAN: And under the current construct?

6 MR. HORGGER: Well, the current construct if
7 that's netted out it would be zero.

8 MR. LARRIEU: The thing is the next level, if
9 prevailing FTR's would mathematically increase the holder's
10 share, the over-funding allocation would be able to
11 increase its share but it's holding large amounts of wash
12 or wash-like FTR holders throughout the entire system?

13 MR. HORGGER: Obviously CDM would have to check
14 that. It would have to be a significant amount -- and Joe
15 would talk about this, too -- it would have to be a
16 significant amount of offset paths that would increase that
17 value because it would have to be done closer to -- if
18 you're confident that the revenue adequacy is going to be
19 over a hundred percent, that you would increase
20 significantly to actually see value in the market, I would
21 think.

22 MR. LARRIEU: What tariff provision or market
23 design feature would prevent somebody from accumulating
24 larger amounts of FTR's?

25 MR. HORGGER: With any product that effects

1 market manipulation, we would hopefully capture and we
2 report that to Joe. Not only that, most importantly the
3 members typically see if there's market manipulation and
4 they would report that to us, too, if they're suspecting
5 something. So there's a lot of quote-unquote police out
6 there that police this issue, I would think. As far as the
7 actual rules to prevent it, I'm sure that any market
8 manipulation, by definition you can't be doing that. I
9 don't know if there would be specific rules like
10 procedurally-wise that would prevent that very difficult
11 challenge.

12 MR. LARRIEU: So the market design itself would
13 not limit the amount of wash-like, that's your position?

14 MR. HORGER: Right. I mean, our goal for PJM
15 would not be able to lease it more. I think that would be
16 a pretty big challenge. Because it's not always A to B, B
17 to A, it could be getting that extra prevailing to pass --
18 it could be a little bit difficult.

19 MR. SHANKER: First, I think I intellectually
20 object to jumping to the conclusion that is responding to
21 the incentive that you're debating and putting in front of
22 people is the basis for manipulation, okay. We're sitting
23 here discussing creating an incentive to hold prevailing
24 flows and what the property for that incentive, whether
25 they're over-funded. So you should weigh that, there's a

1 just and reasonable and unjust and unreasonable
2 consideration here and you should weigh that.

3 And what I was trying to say before is I would
4 hope that would be part of the consideration you have as to
5 whether or not you adopt something. But when you create
6 those incentives, someone following the incentives, at
7 least philosophically in my belief is, is they would be
8 wrong not to follow the incentives, at least you're going
9 to get up there and define the rules explicitly in a
10 fashion. So you don't have to say if I have three of these
11 positions I'm okay, but if I have seven it's not okay
12 because that's the threshold that another stakeholder or
13 Tim or Joe will complain. It's either appropriate and you
14 want the incentives in the marketplace, and you write the
15 rule that way and you intend for people to follow it; or if
16 you don't intend to do it, the obligation rests either on
17 PJM or in the Commission in approving the rules. It's not
18 a subjective evaluation that gets processed by Joe after
19 the fact or the Commission after the fact in light of the
20 circumstances where all these properties are fully
21 discussed and disclosed right now. And that's very
22 troubling to me unless it gets processed fully. If you say
23 you don't like that incentive, remove it, that's a good
24 result. But to say the incentive is there and we'll figure
25 out how to deal with it later and somebody later will

1 decide whether it's manipulation or not, so we follow the
2 incentive is very, very troubling.

3 MR. LARRIEU: Dr. Bowring?

4 DR. BOWRING: The idea that we should have a bad
5 rule about how we pay FTR's and avoid creating a bunch of
6 incentive to exercise market power is, again, I think
7 backwards. But, just to answer directly: First of all,
8 there are some limits on what you can do. For example, the
9 credit requirements associated with doing CIV, if you go
10 and fill in the FTR's and you're close to the end, those
11 are just actual limits on it. But there are also rules on
12 wash trades; it doesn't matter if there are incentives in
13 wash trades, wash trades are still manipulation. No matter
14 how many incentives, you have to do wash trades. So it's
15 good enough to have a rule, I don't know where you got the
16 threshold five is bad and four is fine, there is no
17 threshold, if it's a wash trade it's a wash trade.

18 As Tim pointed out, this is all the more reason
19 to continue to have some transparency in the FTR markets so
20 everybody could watch it and not just a few people. And,
21 finally, this ignores the fact that under the current
22 design there are strong incentives to use negatively-valued
23 FTR's to offset positively valued, and that's particularly
24 when you see the reverse happening, when you see potential
25 revenue shortfalls coming. So incentives is positive

1 income and does exist in the market; we are always having
2 to deal with it. That's certainly not the case that the
3 current design is perfect with respect to incentives for
4 market manipulation, and the fact that the one particular
5 small defense reason not to do it the right way.

6 MR. LARRIEU: On the issue of wash trades, I was
7 thinking the pure wash trade as an example to sort of
8 simplify. But it seems like the same goal of achieving a
9 larger share of surplus allocation could be achieved with
10 several pathways, some level of risk, but near zero would
11 achieve the exact same thing as maybe wouldn't qualify
12 legally as a wash trade, or they would. But aren't you
13 concerned about having a market design where we backstop
14 the legal regulatory avenue?

15 DR. BOWRING: I think it's a concern with all
16 market designs. As I pointed out, the current market
17 design has very simple issues: They go the other way;
18 they're incentives to engage in the upcoming behavior. So
19 the notion that someone thought of a particular incentive
20 in this market is not a reason not to do it wrong, it's
21 just a reason to decide whether the behavior described is
22 actually manipulation or whether it's not. Apparently the
23 person posing the market manipulation may need to think
24 about it a little bit more. Certainly, a straight wash
25 trade is manipulation. But that's why we have rules on

1 market manipulation, and they exist in all market designs.
2 Because no market designs have perfect set of incentives
3 and no market actually has perfect behavior all the time.

4 MR. GOLDENBERG: Is there any reason PJM has
5 proposed this net position by the end of the year?
6 Wouldn't that solve the problem, if nobody did any
7 over-collection or an under-collection?

8 MR. HORGES: I think, in the spirit of
9 transparency --

10 (Laughter)

11 -- FTR results in whether our participants
12 calculates that except themselves, where PJM proposed that
13 it's out there.

14 DR. BOWRING: I'm sorry, I didn't mean to dump
15 that on Tim. We are seeing PJM in the market might not be
16 able to see that.

17 MS. QUINLAN: Dr. Pope?

18 DR. POPE: I just wanted to address Dr.
19 Bowring's comment that under the current system with
20 netting there's an incentive to take on counterflow
21 FTR's -- sorry to use that term, Roy -- in order to kind of
22 provide an umbrella to shield payments by positively-valued
23 FTR's. And I think it's really a distinct situation, it's
24 not analogous to what we're talking about here for the
25 over-funding situation in any respect. And the reason is

1 that -- well, here's my perspective: I don't understand
2 the situation in which a party could take on additional
3 counterflow FTR's in a way in which they wouldn't have to
4 pay the market price or be paid only the market price for
5 taking on those FTR's. The only way that there would be an
6 incentive to take on additional counterflow to shield
7 additional prevailing flow -- again, apologies to Roy --
8 would be if somehow you could get overpaid somehow for
9 taking on that counterflow. And it's just not apparent to
10 me how that can occur when transactions are occurring
11 between willing buyers and willing sellers and the most
12 somebody is willing to pay for a counterflow FTR is equal
13 to the expected payment from the prevailing FTR's payout
14 ratio. Because it's an equilibrium right now and I don't
15 see where there's the potential, unless there's something
16 I'm missing, for somebody to be manipulating that.

17 MS. QUINLAN: We're going to listen to Dr.
18 Bowring, and then I'm going to cut that there and go to
19 break.

20 DR. BOWRING: I thought I was one of the
21 participants in this proceeding that pointed this issue
22 out. But the reason that can occur is that you add a
23 negatively-valued portfolio and you are only having to pay
24 back one times the payout ratio, and also increase the
25 effective payout ratio for your positively-valued FTR. So

1 there's the incentive, it's very simple.

2 MS. QUINLAN: Well, thank you.

3 That concludes panel 3. We'll pick up panel 4
4 at 3:20. Thank you.

5 (Whereupon a short recess is taken.)

6 MS. QUINLAN: So we'll be starting panel 4.
7 We'll be talking about alternative ideas alternative to the
8 current ARR/FTR constructs, items that will be kind of
9 looking to hear about/touch upon some of the issues that
10 were identified earlier today. I want to go through for
11 the panelists to reintroduce themselves, as you knew, but
12 just kind of walk us through how this will go. Panelists
13 at a time will be able to speak for about -- we're going to
14 keep it to no more than five minutes. And after that we'll
15 kind of have questions from staff and questions from
16 panelists and we'll move on to the next panelist, and we'll
17 be starting with Dr. Bowring.

18 If we can please have the panelists introduce
19 themselves and then I'll going to turn this over to Scott
20 Miller.

21 MR. WADSWORTH: My name is Joe Wadsworth, I'm
22 with Vitol. We are a commodity transacting and investment
23 firm. We are active in all the structured wholesale energy
24 markets at North American.

25

1 MR. SINGH: I'm Harry Singh. I'm with J. Aron
2 & Company, Goldman Sachs, as far sustaining power markets
3 and market maker. And I'm very interested to being
4 involved in the FTR's.

5 MR. BOWRING: Joe Bowring, market monitoring at
6 PJM.

7 MR. BRESLER: Stu Bresler, PJM.

8 (Laughter)

9 DR. PATTON: David Patton, I'm thirsty.

10 (Laughter)

11 Potomac Economics.

12 MR. MILLER: Great. Thank you all for agreeing
13 to participate in this more speculative endeavor. Oh,
14 wait, speculation, that may be bad.

15 But, anyway, in the discussions that have been
16 going on with regard to the FTR market and PJM there have
17 been several ideas that have been thrown around. And since
18 we got a 206 filing on an issue that seems to have
19 generated a lot of fire and fury and hundreds of millions
20 of dollars -- how did you put it, Joe? Revenue
21 inadequacy -- we thought it would be necessary to step
22 back, it would be useful to step back and see if we were to
23 sort of start from scratch or at least take a broader view
24 of this, if there are other solutions that would come up or
25 that other solutions that people would have. So what we'll

1 do is we'll have each of you, if you could give us your
2 thoughts on this question, the possibility of more
3 comprehensive solution to the current situation we have in
4 the FTR/ARR market. You may feel there's not much really
5 wrong with it. But we'd like about five minutes of your
6 perspective from this broad point of view, and we'll start
7 with Joe.

8 DR. BOWRING: Thank you. So a lot of what I
9 planned to say in this panel I've said already so I won't
10 repeat it, so I don't get yelled at. But just to reiterate
11 just at the very high level, the reason we have FTR's in
12 the first place is very simple: The return of the system
13 will replace firm transmission as we said, what that means
14 is that the return the dollars that load pays which aren't
15 excess of what generation gets paid -- there is extra
16 money, there is congestion, it belongs to load -- that's
17 why we're here, that's what this is all about. The
18 convoluted market design got layered on on top of that, but
19 that's what it's really about, that's the most fundamental
20 point. And the initial FTR design did that, it returned
21 all congestion to load.

22 But then at the very outset unnecessary in my
23 view complexity was introduced by what's been referred to
24 as assigning FTR's to LSE's based on historical development
25 of that. So that didn't have to be done in the first

1 place, it's a notion of the property rights and particular
2 transmission lines and particular flows from all these
3 particular things, that didn't have to actually be
4 addressed, it didn't have to be done that way. In fact,
5 the design could simply have been to return all that
6 congestion dollars to load. That could have been the
7 simple design, but we went down the path of assigning the
8 property rights to particular transmission and load
9 patterns, and I think that's partly where we got off track.
10 It's very hard to do that accurately -- I would say
11 impossible to do it accurately -- and certainly the case if
12 you're relying in 2016 on 1998 gentle load patterns you can
13 be sure that it is wrong, it is very wrong. To be
14 assigning gentle load lifts and loads really does not make
15 any sense.

16 The introduction of the ARR/FTR distinction, in
17 my view, further muddied the waters and created this break
18 between congestion and expected value of congestion based
19 on FTR's. One of the points I don't think have been made
20 today is that FTR easement in the darkest days was the
21 lowest levels of revenue inadequacy were profitable, highly
22 profitable. So it's an interesting question about how
23 competitive the market is when it does not bid the price to
24 the point where the FTR's remain extraordinarily profitable
25 even in times of significant revenue inadequacy.

1 So just to keep it simple: There is a simple
2 solution to all this complexity, and that would simply be
3 to recognize to the congestion payments belong to load and
4 figure out a way to return it directly to load based on the
5 amount of congestion they pay, period, end of story.
6 There's no reason for load to be paying financial
7 participants to create hedges and support those hedges;
8 there's lots of private hedging vehicles, people are smart,
9 can create hedging vehicles. There's no reason that the
10 load payment should be the source of those funds. And
11 there's nothing in the inherent logic of LMP or FTR's or
12 congestion that dictate that result. So, again, just very
13 simple and probably somewhat dramatic proposal. Thank you.

14 MR. MILLER: Thank you, Joe.

15 Next, Harry, why don't you give us your
16 perspective?

17 MR. SINGH: Thank you, Scott.

18 So I've been following this issue for about five
19 years. And when we started looking at it in 2011, FTR's
20 had significant, what Joe would call revenue inadequacy.
21 Over a period of about four years there was about 1.4
22 billion dollars of revenue adequacy of which 90 percent,
23 about 1.28 billion was from balancing congestion. So at
24 that time we stumbled upon this observation, if you will,
25 that the design of PJM FTR's system is a little bit

1 different from other RTO's, by combining real-time and this
2 other piece -- California called it "real-time congestion
3 offset," PJM called it "balancing congestion" -- and
4 because it had never been big until that time, nobody
5 focused on it. And it has various components, and the
6 chart that you have in my slides, things like outages
7 between day-ahead and real-time, things like un-modelled
8 loop flows, things like the application of interfaces --
9 PJM calls that "uncontrollable adequacy" -- and at the same
10 time PJM has always had a tariff of Section 7.5 in the
11 attachment K appendix that says you got to make a best
12 effort to ensure that these FTR's, these contracts, is
13 revenue adequate because it's intended to be a hedging
14 instrument.

15 So what has happened over the last two years, to
16 the current planning year and the last planning year, is
17 PJM has said we haven't really been able to get balancing
18 congestion down from this 300 million or so average value
19 over those planning years, and we need to somehow account
20 for that in the allocation. So they significantly reduced
21 the ARR allocation. So I agree with the panelists in the
22 prior panel, there is no under-funding problem today. And
23 what had happened is it's shifted to load serving entities
24 having fewer ARR's. So, then, what is the problem? The
25 problem then takes two dimensions: One of them you heard

1 about is the potential cross subsidy between Stage 1A
2 ARR's, which is about 30 percent of the problem -- there's
3 a chart that speaks to that in my slides. So it's not all
4 of it. So, then, if one LSE is getting an infeasible Stage
5 1A but another LSE is not getting Stage 1B, most people
6 would agree that's not right. And the question for you is:
7 What do you do about it? Do you -- Joe has a solution in
8 his eight points, don't allocate infeasible Stage 1A.
9 Others say, Well, that was a bargain made in EPAct. I was
10 at the Commission and helped write what started -- and
11 nobody really imagined that this would be such a big
12 problem one day.

13 The other extreme is to do the one and a half
14 percent transgression. But then we also heard from dummy
15 generators that's disconnected from the physics. And that
16 doesn't seem like a sensible use of ratepayers' money. The
17 idea there was that maybe it's time to reform the 1998
18 reference year, so that was the thing of that dimension.
19 The other piece, the bigger piece, is that it's also Stage
20 1B reduction that corresponds to offsetting the balancing
21 congestion. And that piece has cross subsidies, too,
22 because the balancing congestion occurs in certain parts of
23 PJM, the big outage in PSEG and another utility. If the
24 Stage 1B happens across the board, then you would argue
25 that's maybe not entirely fair. And it's sort of the flip

1 side of another point in Joe's eight points which is there
2 shouldn't be this geographical imbalancing and congestion.
3 Well, it's the same problem with the Stage 1B reduction.
4 So I think that is sort of where we are today.

5 The third piece is that there was so much focus
6 on what's the intent of FTR's, and Joe alluded to it, it's
7 just to allocate the money that PJM collects. If you think
8 that's the aggregate, nothing is wrong, everything is fine,
9 and you can go and read the sale of market, see the height
10 of the polar vortex, you will find that ARR's and FTR's
11 perfectly offset the load congestion. The metric of load
12 congestion is day-ahead plus balancing. And by definition,
13 that will always be true. But if you're looking at a load
14 serving entity or a generator that is scheduling in the
15 day-ahead market and is exposed to congestion in that
16 market, that's not very helpful. So we have a chart that
17 shows you, in terms of integrity of the FTR product on an
18 hourly basis, the scattered block, that funding can be
19 zero. And it's really hard to go if you're a hedger, not a
20 spec participant -- because the speculator participant can
21 always pay less and then it's to the profitable instrument,
22 profitable trade -- if you're trying to hedge then it's
23 almost impossible to answer the question: Should I buy two
24 FTR's, or three FTR's? And that's the conundrum. So PJM
25 has rested. And our question of does this experience of

1 either being massively-under-funded or in the regime of
2 surpluses, are we better off with a design that separates
3 the balancing congestion from the day-ahead?

4 And we have seen in California, they shared
5 their view of their experience, they had 107 million
6 dollars in balancing congestion in calendar year 2014. In
7 calendar year 2015 it was less than half, 50 percent. So
8 because it is not hidden away in FTR's, there is much more
9 focus and much more effort in reducing it. So I think,
10 regardless of where it is, PJM should, even though they
11 have had some progress, do better in improving the
12 modelling in the day-ahead.

13 And then finally my last point would be: Don't
14 leave it to the stakeholders because it's just a very
15 difficult problem. Thank you.

16 MR. MILLER: Thank you, Harry.

17 By the way, for those who are still hanging with
18 us on the webcast, first of all, good for you.

19 (Laughter)

20 But, secondly, anything that's been submitted to
21 us and referred to by panelists have been posted, they're
22 available in I believe e-library under --

23 MS. QUINLAN: I think they should be available
24 on meeting notice page through the calendar. The documents
25 will be added to the docket, but I do not believe they are

1 there right now.

2 MR. MILLER: So the meeting notice, if you hear
3 panelists referring to something that's on the meeting
4 notice and will be added to the docket. So everyone will
5 have access to it.

6 Pamela and I were just passing notes in terms of
7 going along, whether or not to keep having you give
8 presentations. And we agree that maybe a little bit of
9 questioning in between would be useful.

10 First of all, Harry, I'd like to pose something
11 to you so that if you had to come up with some fix, I won't
12 say a solution because you're basically saying, to some
13 extent, the revenue is there, it would be just to separate
14 the balancing congestion from the FTR. Is that correct?

15 MR. SINGH: You heard this from David Patton,
16 you heard this from Stu. If you're just looking at what is
17 the better market design, I think the question that most
18 people would say that that's the better market design.
19 Because this was an instrument that was designed to be a
20 hedge in the day-ahead market. And in talking to -- it's a
21 pity that Roy Shanker is not here -- it was three
22 individuals when PJM started out was a real-time market
23 that evolved to a settlement market. Probably remember
24 that, in California started out with a multi-settlement
25 market and went to LMP and nodal pricing later. And I

1 think that people at PJM forgot the map that was in the
2 market. If they want to respect the simultaneous
3 feasibility and revenue adequacy constraint then you got to
4 tie things to the first of the binding settlements in that
5 series of markets.

6 And the thinking was that, Well, if you put the
7 real-time along with the day-ahead, we're sort of
8 preserving the connection to what PJM had when they had a
9 single settlement market. But that was not the case.
10 Day-ahead congestion plus real-time congestion does not
11 equal the congestion that would have occurred in a single
12 settlement system. So I give you the metric: In PJM you
13 could have a building model of day-ahead congestion and you
14 could have 300 million dollars of negative balancing
15 congestion. Total congestion by definition would be 700
16 million. So are load serving entities really exposed to
17 700 million dollars of transmission? No. This is actually
18 potentially even more congested than that day-ahead
19 congestion metric.

20 So all this is very confusing. So purely from
21 the perspective of market design, I think no question about
22 it, I would like balancing and congestion to be separate.
23 But it has been a very contentious issue, and certainly,
24 for the record, PJM's proposals when it came out, I
25 abstained it. So maybe I would have been the pivotal vote

1 or something.

2 (Laughter)

3 I think this is a lot of good work for the
4 Commission because the Commission has done a good work in
5 terms of enforcement. But to the question, it is also an
6 equally-important area. So the Commission believes that
7 that's a better market design, maybe it's for you to guide
8 PJM on that. But we've certainly tried and I've debated
9 Joe these past four years and we have not been able to
10 bridge that gap on what's the purpose of FTR's. Is it just
11 to distribute a bunch of money? Which is how Joe sees it.
12 Or is it to be the equivalent of firm transmission service
13 and be a hedge between the source?

14 MR. MILLER: Are there other panelists? Because
15 I want to make sure we get to the other panelists. But do
16 we have anyone else here on staff who has a question?
17 Okay, great. Why don't we move to Joe Wadsworth at Vitol.

18 MR. WADSWORTH: Thank you. And thanks for
19 pronouncing Vitol correctly. I often hear if I'm making
20 good points it's Vitol, if you don't like it then it's
21 Vitol.

22 So I've actually prepared comments, if you don't
23 mind I'm just going to read from these, I'll try to keep it
24 succinct and short. Unfortunately, it's not going to be
25 anything you haven't heard already. A lot of points that

1 Harry made, the way that he described the problems and the
2 history of it and where we are today. So we sort of swung
3 from bad market design into sort of a bad-action offset,
4 that bad market design. So I'm going to go through what I
5 think are some solutions, but you've heard these before.
6 So I'm going to cover three areas: One is redefining PJM's
7 FTR product; and the second is what is used for the
8 allocation process annual FTR auction; and then the third
9 is either restricting or shaping the ARR allocations. So
10 the first one, redefining the PJM FTR product, this may be
11 the most critical part of any comprehensive solution for
12 improving PJM congestion. FTR's were designed to be a
13 first settlement product. And PJM settlement energy market
14 linked with the product shouldn't be defined in the
15 day-ahead congestion buy. The settlement against the
16 market that PJM collects for day-ahead congestion find --
17 as we all know, the current definition of PJM FTR is the
18 value of the FTR is established by the congestion
19 component, the day-ahead LMP's, the pay outcome blend of
20 day-ahead and real-time congestion dollars. This is
21 directly in conflict with this foundational principle that
22 the FTR product is a first-settlement product.

23 So to appropriately redefine the FTR product to
24 be aligned with this principle, we must remove congestion
25 from the settlement of FTR's. This notion is supported by

1 PJM -- Stu said it this morning -- but they were very clear
2 this morning in this report from 2012, the discussion
3 option for investing the FTR underfunding. But they said
4 it after that, too, they said it I believe in some filings
5 that were made to the Commission, I think even the most
6 recent one in a footnote in that answer to a filing that we
7 did. This notion was also supported by market design
8 experts who developed the models for the underlying ISO and
9 energy markets, redefining PJM FTR product to be settled
10 with their own day-ahead congestion funds would line up the
11 valuation product and the payout of the product to be in
12 the same settlement market.

13 So let's not forget that these structured
14 markets were put in place many years ago to provide a
15 competitive environment through integrated utility
16 structure. We made a commitment to product that would
17 attract competition and provide value in a manner that
18 traditionally didn't exist. It's imperative to remove the
19 impediments that restrict the function and underline the
20 integrity of these products so that the markets can be
21 successful. And I would even argue that, in the price
22 formation docket, the Commission has recognized this: We
23 need products with integrity; we need markets to work; and
24 we need clear signals. In this particular case, including
25 balance and congestion in the settlement of FTR's, with no

1 full-funding guarantee, is undermining the integrity of the
2 product. It took massive underfunding, though, to bring
3 this to life, that there are serious flaws in the market
4 design, the significant one being the inclusion of
5 congestion and the settlement of this product.

6 So there are benefits to the market as a whole
7 in redefining the PJM FTR product in a manner that removes
8 balance and congestion. There's increased profit into the
9 FTR product; this has been talked about on a previous panel
10 in the a.m. If there's increased confidence, intuitively
11 you would think this would mean the reduction or the
12 removal of this premium FTR auction participants utilized.
13 Removing or reducing this premium will lead to stronger
14 values for ARR's than what might have otherwise occurred,
15 development of benefits of the ARR holders and transmission
16 customers. But I do you want to make one special note on
17 this. Just because FTR auction participants build in this
18 risk premium where it's perceived they are best positioned
19 to asset this risk doesn't mean that they should bear the
20 cost of balancing congestion. The product was never
21 intended to have balancing congestion. Why include the
22 need for this risk premium at all? The second point, the
23 FTR product becomes a much better hedging tool for market
24 participants, found a hedge basis risk in the day-ahead
25 market; people have said this before. This is a benefit to

1 many types of market participants: Generation owners, load
2 servers, trading entities, and other entities that use the
3 product as part of a portfolio transactions.

4 When it comes to allocation of balancing
5 congestion, the cost causation may be difficult in some
6 situations. But the Commission has dealt with this type of
7 situation in the past with marginal loss surplus where
8 causation couldn't be determined. In order to figure out
9 who should receive the allocation of each fund, ended up
10 distributing these funds broadly to transmission customers.
11 I think this is very relevant to this current situation.
12 It's also relevant for allocating balance and congestion to
13 locate who benefits from the sale of the underlying
14 transmission capability, it's the transmission customers as
15 other people would say. Allocating balancing congestion to
16 transmission customers would match up with what happened
17 historically, transmission customers benefited from the
18 sale of transmission service and would pay for any
19 re-dispatch that was needed to make those service fees.

20 MR. MILLER: We're trying to keep it to five
21 minutes. So you said you had three big points to make.

22 MR. WADSWORTH: Yeah, I do. But I do want to
23 offer up alternatives, and that's sort of important about
24 my comments. I know you want to go through this, but we're
25 here to discuss solutions so I have a bunch. And I

1 apologize for taking more time.

2 Another alternative is to just simply allocate
3 underfunding from FTR to ARR holders. This is what FERC
4 approved for ISO New England in 2008 as part of the ISO's
5 plan to implement long -- term FTR markets. So in a
6 nutshell, for any month during the year that FTR's are
7 underfunded, the ISO would simply allocate the underfunding
8 to ARR holders except when underfunding was caused by a
9 catastrophic event. This, in essence, shapes the ARR
10 product, rather than reducing the capacity that's allocated
11 to the beginning of the year. This has been implemented
12 but it's not because of this design, it's because of other
13 things: Trying to get agreement on collateralization of a
14 long-term product, so I won't get into that. I believe
15 MISO uses an approach that is -- I would go one step
16 further and say over-funding should also be underfunded
17 back to ARR holders as well.

18 Another thought is to just spread the congestion
19 of our broad base of real-time megawatt hours. I think
20 politically this seems countered, but I have to say it
21 might not be great from a market design perspective, and
22 many other panelists have covered that. And I'll just say
23 it would lead to a lower-dollar-per-megawatt-hour value I
24 think it's good and bad. I think it's good because it's
25 growth; I think it's bad because it's easy to over look at

1 that point and I would think the pressure to actually
2 control balance and congestion -- but it is imperative for
3 PJM to continually strive to minimize allocated congestion.

4 Other panelists have referenced that other
5 markets use this type of construct or similar types of
6 construct that PJM is unique; I won't go into that.
7 Improving the models, PJM has made a lot of effort to
8 improve their FTR day-ahead real-time models; I won't go
9 into everything they've done. But I will say that I think
10 they're doing good work there, I really do. One metric I
11 will say: I got in a conversation last week with a PJM
12 staffer was that balance and congestion, at the height of
13 underfunding, as a percentage of total congestion was
14 something like 30 percent, and it's now down to something
15 like 15 percent. And this came from a trusted colleague.
16 I think there's an additional improvement, though, and Roy
17 touched on this this morning, we should seriously consider
18 shaping the annual model for ARR allocation and FTR
19 auctions. I won't go into all of the reasons; I think Roy
20 did a really good job of talking about the benefits of
21 that. It just gives you a better look at the transmission
22 system rather than doing a snapshot upfront.

23 Then the last point I'll talk about is just sort
24 of the restricting or shaping of the ARR allocations. PJM
25 clearly identified the guarantee of the feasible rights as

1 a problem, they made that very clear in their 2012 report.
2 And we know what they've done since then, they've
3 restricted ARR allocations post-Stage 1A; I think that's
4 great, I think that's a swing offset of that market design.
5 I think we can do better. I mean, the simple solution is
6 just don't do that. Honor simultaneous feasibility. The
7 FTR product was designed based on the notion of
8 simultaneous feasibility. So don't do it. It's like going
9 to the doctor and saying, "Doctor, it hurts when I kick
10 this rock." The doctor says, "Don't kick that rock." Just
11 don't do that. But I know that that's politically
12 sensitive, that's very sensitive, and that may be the most
13 obvious statement made of the day, but it is.

14 And so an alternative then again is going back
15 to the ARR. So, in other words, go ahead, allocate the
16 infeasible rights, but to the extent that the
17 infeasibilities create underfunding of FTR's then charge
18 back to the infeasible rights. So, again, to the extent
19 that it occurs, charge it back to these holders; and if it
20 doesn't, fantastic. But intentionally introducing the
21 infeasibility just seems to be problematic.

22 So those are my comments. I appreciate you
23 letting me go through them. And thank you.

24 MR. MILLER: Thank you, Joe.

25 I think next we will go to David and then Stu

1 and then we'll have more questions. Sorry, Dr.
2 Patton.

3 DR. PATTON: No problem. So I'll start off by
4 saying I think it is important to understand why FTR's
5 exist, I don't believe they exist just to distribute
6 congestion revenue. We can get into those in questioning.
7 I think Joe recognized or his proposal might have been just
8 to get rid of FTR's altogether because you could distribute
9 congestion revenues without FTR's, and that would be a
10 choice. The reason we have FTR's is because you have an
11 opportunity to create a valuable financial instrument that
12 can be funded by the congestion revenue and creates value
13 that you want to get just taking the revenue and the
14 day-ahead market and distributing it to load. So if that's
15 why we have FTR's, then you have to think about how do we
16 maximize the value of that financial instrument? The
17 financial instrument itself should embody a well-defined
18 set of economic property rights. But in making a decision
19 on whether PJM's current tariff or their proposed changes
20 or frankly other RTO's tariffs are just and reasonable, I
21 would advise you to adopt some principles rather than just
22 look at instrumental changes and ponder equities and so
23 forth.

24 The three principles I would propose are: That
25 settlement obligations should be as well defined as

1 possible, minimize uncertainty; secondly, the settlement of
2 FTR's should be nondiscriminatory; and thirdly, that FTR
3 shortfall costs should be allocated as consistently with
4 cost causation as you can. I think judged against these
5 principles it would be hard to conclude that PJM's current
6 tariff is just and reasonable; I think their proposal makes
7 it worse.

8 But why am I here?

9 (Laughter)

10 I don't necessarily have a stake in PJM's tariff
11 being just and reasonable. The problem is you have two
12 RTO's in the late '90's/early 2000's that were
13 simultaneously the first RTO's that were coming into
14 existence and creating a lot of neutrals, and they were
15 MISO and PJM. They independently looked at a lot of these
16 issues and came to very different answers. To PJM's
17 credit, they were very successful in marketing their market
18 software: They marketed it to New England, MISO, SPP, and
19 others. And for convenience, a lot of those RTO's accepted
20 the market rules that PJM came up with. So to the extent I
21 believe PJM's FTR underfunding rules are not just and
22 reasonable: MISO's are only slightly better than PJM's
23 because they don't allocate balancing congestion to FTR's;
24 New England does so much transmission so they have no
25 congestion anymore, so it's almost hard to care. So if I

1 were in your shoes, I would be tempted to find that the PJM
2 tariff is unjust and unreasonable, my actual advice to you
3 would be to issue a NOPR and declare all of the RTO's that
4 underfund FTR's as unjust and unreasonable, and provide
5 some principles that would allow you to move to a more
6 efficient alternative and get people to stop fighting about
7 FTR funding issues.

8 And so here is the alternative that I think
9 would be just and reasonable, looks an awful like New York
10 because I think they did come to the right answer or
11 something very close to the right answer. Step 1 is
12 self-allocating balance and congestion to FTR holders.
13 This is particularly important in PJM. Not only does
14 balancing and congestion really have nothing to do with the
15 underlying congestions, it's really more of an artifact of
16 modelling differences between day-ahead and real-time. But
17 this is a big issue in PJM, and I just want you to think
18 about the scope of these differences. MISO has 20 percent
19 more congestion than PJM and their negative balancing
20 congestion is 30 million dollars. New York's balancing
21 congestion is 5 million dollars. New York as an advantage
22 over PJM and MISO because there isn't as much uncertainty
23 with loop flow eating up transmission so you're always
24 going to get more balancing congestion associated with loop
25 flows and MISO and PJM. But compared to MISO's \$30

1 million, PJM has had a sustained \$300 million; that's an
2 order of magnitudes bigger. That should shock you. It's
3 almost -- if MISO had 300 million in balancing congestion I
4 would be going nuts because it just represents that there's
5 a growth in consistency between the day-ahead and real-time
6 model that is costing a lot of money to leave unresolved.
7 And I think Harry's right, that when you put that into FTR
8 underfunding it becomes less transparent. So I think in
9 addition to not allocating the balancing and congestion,
10 all RTO's ought to make it a very high priority to identify
11 the causes of balancing congestion and eliminate them
12 because it does lead to higher cost to customers and higher
13 production costs.

14 Secondly, fully fund the FTR's: They don't
15 cause the underfunding; it makes them more valuable; and by
16 fully funding them you're going to generate more revenues
17 which benefits the transmission customers, and it benefits
18 the transmission customers that are receiving allocations
19 and using them for hedging.

20 And then thirdly if we fully fund them and then
21 we have to do something with the revenue inadequacies. And
22 I think you alluded to this on your first panel . (1) My
23 recommendation is to do something similar to what they've
24 done in New York, which is to allocate the shortfalls that
25 are due to transmission outages to transmission owners who

1 actually effect those outages; and the balance of them to
2 transmission customers who ultimately are the property
3 rights holder for the system. It is a very effective means
4 of getting transmission owners to schedule their outages
5 when they express them to and not cause significant
6 congestion; to make them as short as they can be; to
7 maintain their systems in ways that avoid forced
8 transmission outages. Right now if you don't do that then
9 the incentives are very weak for good outage scheduling
10 behavior. And ultimately allocating the rest of the
11 underfunding transmission customer I think actually reduces
12 the cost that they bear because the uncertainty created by
13 underfunding causes prices to fall more than the revenue
14 inadequacy itself because of the uncertainty. So the folks
15 that are buying FTR's are de-rating the price by more than
16 the expected value of the underfunding. Now, one important
17 thing that that does is it allows the RTO's to negotiate
18 inequitable cost allocation.

19 So whatever you thought your historic rights to
20 the transmission system and MISO -- and I have no problem
21 with this -- they share the infeasibilities and they share
22 the costs that are incurred to try to maintain their
23 historic transmission rights. You can do that through cost
24 allocation; it doesn't have to be the case that cost
25 allocation penalizes the transmission-owning areas where

1 the infeasibilities are the largest. But it makes it very
2 transparent what the cost allocation is. And once you
3 negotiate it -- and this happened in New York -- it's very
4 contentious negotiating the cost allocation for any
5 shortfalls that would exist. But once you get it right
6 everyone's basically happy: Everyone knows what the deal
7 is, knows where the dollars are going to flow. And we
8 haven't had a significant issue with these issues in New
9 York since that time.

10 MR. MILLER: Thank you, Dr. Patton. I do have a
11 couple questions with regard to what you just said. First
12 of all, your characterization of the difference of
13 congestion in MISO versus PJM \$30 million to \$300 million.
14 To what extent could that be characterized as the
15 difference in terms of the membership and the types of
16 transactions that occur? What I'm thinking of specifically
17 is that in MISO that are an awful lot of
18 vertically-integrated utilities whereas in PJM there's a
19 lot of load that's aggregated from generation and
20 transmission ownership.

21 DR. PATTON: I don't think any of that is
22 related to that. Again, balancing congestion arises
23 because your day-ahead market has scheduled 100 megawatts
24 across a constraint and your real-time market has to pay
25 generators on both sides of that constraint to reduce the

1 flow to 70. So I don't think it matters who your
2 participants are. In fact, in MISO -- one of the reasons
3 I'm so concerned about vague assertions that virtual
4 trading is harmful is that it's the virtual traders and
5 MISO that rectify economically -- well, I may not
6 characterize the behavior of the regulating entities of
7 MISO.

8 (Laughter)

9 To the extent that they don't behave like
10 maximizing differences, the virtual traders correct all
11 those issues. Because they come in, they're price
12 sensitive, they tend to be relatively risk neutral. And so
13 we get a set of day-ahead schedules out of the day-ahead
14 that is pretty efficient. But it's really that modelling
15 discrepancy, either the modelling discrepancy or your loop
16 flow assumptions. If you assume that they're going to get
17 100 megawatts of loop flow over in interface, a 200
18 megawatt interface, and then in real-time, whoops, it's
19 150, you just lost half of your transmission capability.
20 And that's going to generate balancing congestion because
21 you're going to have to move your generators to make room
22 for the loop flow. So both of those are modelling issues
23 and both of those would cause me to be calling MISO
24 repeatedly asking them to work with me to figure out what
25 is wrong.

1 MR. MILLER: Thank you.

2 Stu, do you want to clean up on this one?

3 MR. BRESLER: As is typical I think -- I don't
4 have too much new to say, but I will I think repeat some of
5 the points that were made earlier.

6 First of all, I don't think PJM or RTO construct
7 is in need of a complete overhaul, I don't think it's in
8 need of an outright replacement, if you will, an
9 alternative solution. I do, however, think that there are
10 areas for further investigation and adjustment, regardless
11 of the outcome of the two proposals that are the subject of
12 the 206 filing that lead to this technical conference. So
13 just to go through those relatively briefly. I think Dr.
14 Bowring mentioned the outdated nature of the source points
15 utilized in the Stage 1 ARR allocation. And certainly PJM
16 would agree that the system has evolved quite a bit since
17 1998 and the various integration time period into the zone
18 that integrated in the PJM, which formed the reference here
19 for the source points. Those are the ARR allocations. And
20 then certainly the transmission system itself has evolved
21 as well through many transmission upgrades since that time
22 as well.

23 So I think it makes a lot of sense to evolve the
24 set of source points utilized in the ARR allocation in
25 order to keep up with the system as it evolved as well. I

1 think that frankly dovetails with the current -- and I
2 would say should be continued -- process by which
3 transmission upgrade triggered Stage 1A feasibility. I
4 think that makes a whole lot more sense when the Stage 1A
5 source points are evolved with the transmission system in
6 order to make sure those upgrades are in fact relevant from
7 the standpoint of delivery of energy from actual physical
8 generation resources to economically-served load. So that
9 certainly is one I think fertile area of further work.

10 Just to say on PJM's behalf so I don't have to
11 rely on Joe Wadsworth down there, PJM agrees that the
12 allocation accounting about the balancing and congestion we
13 should look at. I agree with the other statements that
14 have been made with respect to the purpose of the FTR
15 product, the initial design of the day-ahead market, and
16 the use of the FTR's in the day-ahead market, the
17 incentives to participate in the day-ahead market. I do
18 not think, however, that FTR's should be guaranteed whole
19 funding. I think to the extent that there are changes in
20 the model from when the FTR/ARR allocations, FTR auctions,
21 were conducted, and those conditions that are appropriately
22 modelled in the day-ahead market and the expectations of
23 the physical reality of real-time, that they cause
24 underfunding then, again, there should be no guarantee.
25 However, while we continually strive to make sure that our

1 day-ahead model is as close to what we're going to see in
2 real-time, that those two models match, I would love for
3 somebody to tell me how we can be expected to predict that
4 emergency outage that occurred in the common zone. This
5 one happened last week, the cost was 3 million dollars in
6 negative balancing congestion in a single day. So these
7 things are going to happen.

8 Again, I think that there's ways to account for
9 balance and congestion that can be distributed as broadly
10 as possible given the fact that cost causation -- I am not
11 sure there is away to do it consistently with cost
12 causation, nobody really causes a situation like that --
13 and to spread the pain, if you will, as broadly as
14 possible. But on the other hand, I think that the comments
15 that have been made today about the integrity of the FTR
16 product and the intent with which it is being designed as
17 being a congestion hedge day-ahead market is extremely
18 important. I think that's think we need to look at. We
19 have looked at it a lot in the PJM stakeholder process, so
20 I think I would also concur that Commission guidance in
21 that area would be extremely helpful in this stage,
22 especially from the standpoint of the better market design,
23 if you will, from that standpoint of the treatment of the
24 balance and the congestion.

25 To switch gears a little bit, and I won't talk

1 much about virtual transactions, but I will refer briefly
2 to a paper that PJM produced back in October of last year
3 on the value of virtual transactions only to point out that
4 one of PJM's available bidding points for virtual
5 transaction in the day-ahead market. Because there is the
6 possibility that, given the availability of some of those
7 bidding points, that there's a possibility for virtual
8 transactions to be able to earn revenues without really
9 contributing to the attrition of the operating of the two
10 markets. And the reason I mention that is because I think
11 that theory extends to the FTR markets as well. So for
12 example, in our monthly FTR auction, we allow FTR trading
13 between individual nodes and the model. And I think that
14 opens up a significant possibility that there could be FTR
15 trading that takes place that's not necessarily enhances
16 the efficiency of the FTR operations, and yet provides the
17 opportunity to earn revenues as a result which could
18 obviously show up as underfunding. So I think that
19 deserves a look as well as we go forward.

20 And then last but not least, there's been
21 reference to some of the other markets and how the other
22 markets conduct their FTR auction, the system capability,
23 that they make available for sale. They restrict the
24 system capability they make for sale beyond what is one
25 hundred percent of their expectation of what would be

1 available when you actually get to real-time operation.
2 That is another design chain that PJM can evaluate which
3 would certainly help with the negative balancing
4 congestion, I think, due to the fact that those things flow
5 from a FTR model to the day-ahead model and then FTR to
6 real-time. So that may be another beneficial design change
7 that we can make. Although, I think when you couple that
8 with changes to the accounting of balancing and congestion,
9 there may be less of a need for it.

10 So those I think are four points I would make as
11 far as enhancements that we should continue to evaluate,
12 again, regardless of the instant case. But, again, I don't
13 think a complete overhaul or elimination of the FTR or ARR
14 can happen today, and that an alternative allocation of
15 congestion is necessarily in the best interest of the
16 market as they operate for the benefit of the load.
17 Thanks.

18 MR. MILLER: Thank you, Stu. And just to try to
19 sort of characterize the reason that we're trying to have
20 this last panel to look at a comprehensive way I think --
21 and I don't want to speak for myself, but I think I speak
22 for many staff who have been following the PJM process. We
23 appreciate how hard you folks worked on that, how many
24 proposals you went through with the stakeholders. You were
25 never able to reach a 205 threshold. And it suggests that

1 it required more sort of a comprehensive look at just the
2 nature of the proposal that PJM filed with us on behalf --
3 not even on behalf of the stakeholders since it was a 206.
4 So that's why we're here.

5 And I heard an awful lot of agreement between
6 many of the panelists, but obviously not a hundred percent.
7 Let me just reach out because I think one of the things we
8 would benefit from is hearing the interaction between
9 panelists. Harry, I'm going to ask you to react to Stu's
10 proposal and how it conforms to your thoughts in terms of
11 the FTR product and what would be useful.

12 MR. SINGH: So I heard Stu pretty much agree
13 with what is in Dr. Bowring's filing on the 1998 reference
14 to reform. And perhaps that's something mitigating the
15 Stage 1A feasibility and then sort of climbing out of it.
16 I think that's a very good suggestion. I also am closer to
17 Stu in terms of not looking to radically change the PJM
18 FTR/ARR construct because every market is different. I
19 think a lot of things should be left to stakeholders such
20 as: Should you have seasonal or should you have annual?
21 That's not some technique in any book, so I don't think
22 that's the kind of decision that should be imposed by the
23 Commission; it should be chosen by the stakeholders in each
24 market. So I think I'm again with Stu on that. I think
25 that every market is different.

1 In terms of balancing congestion being smaller,
2 PJM was 20 percent of day-ahead in 2014, in 2015 it was 15
3 percent. So I think they deserve credit for moving in the
4 right direction. So certainly not meaning to be critical.
5 I think the biggest issue before you, like I said, today is
6 PJM's filing, the unjust and unreasonable argument was that
7 the ARR allocation has been reduced. So what particularly
8 is unjust and unreasonable and how do you get out of it,
9 that's really the focus. And as things stand today -- I'll
10 just give you some numbers -- it was in the last planning
11 year balancing congestion was 233 million dollars; the end
12 of year surplus was 110 million dollars. Which means PJM
13 generated a total surplus of 330 million dollars. So
14 that's all what load serving entities are paying.

15 The unallocated Stage 1B ARR's were 257 million
16 dollars, again higher than balancing congestions. I think
17 it's really important to understand and agree that it's not
18 a partial shift issue, it's really a market design issue.
19 And I think I have challenged Joe, Dr. Bowring, on many
20 panels that if you can explain to me what's wrong with my
21 math, I think the last time I asked that question -- no, it
22 was in November at New York, and you still owe me some
23 numbers. So that's really the thing. So I'm pretty much
24 in agreement with Stu and I think that it's really this
25 design issue that's the biggest one, and the Stage 1A.

1 MS. QUINLAN: I have one rather specific
2 question about updating the source points from the 1998
3 model and what that would mean. So, you mention that -- I
4 think you said it would still be important to fill
5 transmission upgrades to make sure that works so that would
6 make more sense if it was using a model that was evolving
7 to reflect the current system. My question is: Would you
8 even need to do that if it was reflecting -- if you updated
9 the model, would the congestion be identified as a market
10 efficiency project at that point? Would we even need to
11 have transmission built solely for that purpose?

12 MR. BRESLER: Well, it's hard to say. Certainly
13 that has been the record so far. Like Time said, we've
14 only had one transmission upgrade that's been identified
15 because those Stage 1A ARR long-term infeasibility, right.
16 Every other time we see infeasibility in a ten-year
17 analysis, we already have an RTEP upgrade or a market
18 efficiency upgrade in the plan that would relieve the other
19 constraints that we see. So it's hard to say. All I'm
20 saying is certainly if we had alignment between the actual
21 sources that are being utilized to serve load and the
22 actual sources that are being utilized as source point in
23 the ARR allocation, we'd have alignment that you'd actually
24 ever did see long-term infeasibility.

25 MR. MILLER: Joe, I certainly wouldn't want you

1 to restrain yourself too much. So do you have anything you
2 want to reply to anything that you heard since you spoke?

3 DR. BOWRING: I hate to interfere with the
4 lovefest up here. The comments of all my fellow panelists
5 have illustrated the key divide, and that's: What is the
6 source of the money? They all want to get past the source
7 of money, but we created a perfect product: It's using
8 somebody else's money, we created this we created this
9 hedge, we can get it to everybody/sell it to everybody as
10 often as we require. And it's awesome. And we should
11 require that it be fully funded with somebody else's money.
12 So we need to remember what the real source of FTR's are.
13 And if you go back and look at 1996-1997, the filings of
14 PJM, it's very clear what they were about, it was about
15 returning dollars to load that belonged to them because
16 they paid the transmission that permitted cheaper power to
17 be imported into an LMP load pocket that was paid for by
18 load, paid in excess by load.

19 So we heard that the purpose of FTR's is -- and
20 I wrote it down -- to create a valuable financial
21 instrument funded by congestion. This subsidy load for
22 congestion -- I agree it is valuable -- we have to look at
23 whose funding it. Everyone else here pretty much said that
24 FTR's are sort of this product created because they make
25 markets so efficient and they allow people to hedge.

1 That's all true, but they're using funds that are not
2 simply a pot of money which is available to give to
3 wherever we think the best use is. In fact it already
4 belonged to somebody, it belongs to the load that paid for
5 it. So I think I -- I've said it a bunch of times today, I
6 won't say it again -- but that's the divide I think is
7 illustrated very, very clearly here.

8 And that leads to the best-of-balancing
9 question. Because balancing congestion is congestion, in
10 fact FTR's were invented not in the day-ahead market but in
11 the real-time market. And there's absolutely no basis for
12 asserting that it was intended to, or should logically, be
13 based on purely a day-ahead product; that's not the way the
14 market works, that's not the way congestion works. And the
15 fact that, even if it's all modelling issues, even if every
16 dime of balancing congestion is modelling issues, why does
17 it make sense to impose that on load? Why does it make
18 sense not to impose it on all FTR's? Clearly everyone's
19 aware of that, everyone's aware of that here, it's clearly
20 transparent. Why doesn't the pressure derived from that
21 transparency all be done to make the model better if indeed
22 that's possible? So imposing on load I think removes the
23 incentive from all the market participants sitting up here
24 to try to talk with them into making it --

25 (Laughter)

1 MS. QUINLAN: Everybody has put their cards up,
2 but I actually went in that order so it's really simple.

3 DR. PATTON: So thank you for that opportunity.

4 MR. MILLER: Do you feel better, Joe?

5 DR. BOWRING: A little bit. Only a little.

6 DR. PATTON: So I'll answer Dr. Bowring's
7 question: Why should load pay for this? Because load is
8 going to pay for it anyway; there's just no way of getting
9 around it. So, take a simple numerical example: Let's say
10 you sell a bunch of FTR's, they're all worth \$10 this year.
11 And then let's say balancing congestion emerges that
12 imposes a two-dollar cost. So now we're going to start
13 funding the FTR's at 80 percent. When you issue those
14 FTR's and you collect revenue, either you issue them to the
15 load or you sell them to folks, they're getting 10 dollars
16 of value for those FTR's. You start allocating balance and
17 congestion to them, now they're getting \$8 of value. So
18 the FTR holders, instead of paying \$10 they're going to pay
19 \$8, right? Who lost the \$2? You never lost the \$2, it was
20 the load. Now, they get \$8 for every FTR they sell instead
21 of \$10. So if I say allocate the balancing congestion
22 directly to the load, who's bearing the \$2? Well, the load
23 is bearing the \$2.

24 So I think it's silly to argue about whether
25 load should pay balancing congestion or not pay balancing

1 congestion. Load is going to pay for the balancing
2 congestion. The problem is if balancing congestion is
3 highly uncertain, FTR holders aren't going to pay \$8 for
4 the FTR, they're going to pay \$7 for the FTR. And how much
5 have loads paid them? They've paid \$3 even though
6 balancing congestion is \$2.

7 So ultimately it's going to benefit the loads to
8 make the FTR product as clear and maximize the integrity of
9 the FTR product. This is not a us versus them or who's
10 bearing the cost, because I think at the end of the day
11 it's always going to be the loads bear the costs, to making
12 those processes as transparent as you can and when you have
13 balance and congestion and infeasibilities, allocating,
14 being very transparent about how those costs get allocated
15 so it's as equitable as it can be is the best approach.

16 MR. SOTO: So, if I understand what you're
17 saying, you're saying that load is going to pay no matter
18 what. So the question is not who do I locate it to but how
19 do I minimize the cost to load?

20 DR. PATTON: Yeah. So you should ask yourself:
21 Are we doing something that is increasing the cost to the
22 load? And in my opinion anytime that you create an
23 uncertainty that forces the buyers of this instrument to
24 build in a risk premium that's going to increase the cost
25 to the load and it's going to create an apparent profit for

1 the buyer of the FTR, it' snot an actual profit because to
2 the extent that they're not risk-neutral and they're
3 pricing the risk of a fluctuating balancing congestion --
4 someone earlier was talking about how in extreme conditions
5 FTR funding has gone to zero. So if I'm somebody who's
6 relying on that instrument either to hedge or support some
7 position I have and I'm watching it fluctuate like that,
8 the mean value might be X but that doesn't mean I'm willing
9 to pay X for it. And if I reduce the amount I'm willing to
10 pay, the more I reduce it, the more the market reduces it,
11 the more loads are going to pay. There's just no reason to
12 pose that sort of uncertainty on an FTR holders.

13 MS. QUINLAN: Stu?

14 MR. BRESLER: This is Stu Bresler. Just a
15 couple quick questions.

16 (Laughter)

17 I don't think I'm very far off from Joe as far
18 as the theory behind the FTR. I agree that the whole
19 purpose is to provide a hedge against congestion for the
20 firm hedges to sort of lead the network customers to
21 transmission service uses. I also agree in the initial
22 implementation in 1998 they were only a real-time product
23 because it was only a real-time market. When the day-ahead
24 market was created there was a market design decision made,
25 and it changed. And FTR's were changed to a day-ahead

1 product, and there was a very good reason behind that
2 change, and that was, again, to solidify the incentive,
3 with all the other incentives that go along with day-ahead
4 market, to participate in the day-ahead market. I think
5 it's critical that it be preserved.

6 And the other thing I would say is the FTR
7 product was created in toward to be -- as I think
8 Dr. Patton said -- in order to create a comfortable product
9 around the main transmission service. So not just to
10 allocate one transmission service, but rather to allow it
11 to be tradable, if you will. Because I want to enhance the
12 value for the purpose of getting that value back to the
13 load. So that's why the FTR was created, and I think it's
14 worked. If you look at the market of PJM, you're going to
15 see financial players that participate in the market, in
16 other flow and physical players, and that counterflow makes
17 more available for physical market participants to obtain.
18 So I think the theory has worked.

19 That being said, I do think that, again,
20 balancing congestion needs to be addressed. I do think
21 that (1) it does not need to get allocated on technical
22 load. I think cost causation breaks down a bit because
23 nobody causes the things that cause negative balancing
24 congestion. So allocating it as widely as possible
25 potentially to include FTR holders, deviation, load,

1 financial partners, as widely as possible would, again,
2 mitigate the impact of that allocation on any one market
3 participant, which I think is the best you can do with
4 something like that. So I do think that there is a way to
5 get to achieving I think the goals that everybody has
6 stated up here. But I do think there are a couple critical
7 things we need to keep in mind.

8 MS. QUINLAN: Harry?

9 MR. SINGH: Yes, I just want to say the
10 disagreement that Dr. Bowring noted, it's not rally a
11 disagreement. I agree with him that the purpose is really
12 to get the money back to load. I think the disagreement is
13 only on that narrow element on what is the preferred
14 definition of the product, a day-ahead or a day-ahead plus
15 an allocation of the real-time fees. I think the vast
16 majority, we agree, going over allocated Stage 1A, improve
17 the models. So I just don't want you to get the wrong
18 impression there.

19 And I think, if it was really the case that
20 there was something so terribly wrong in having the
21 day-ahead definition that completely overturns the premise
22 that this is for the load, then every other RTO would be
23 having an unjust and unreasonable outcome. California
24 can't imagine PJM accepting their customers pay for
25 real-time balance and congestion when there's a better

1 alternative. So that's really the very narrow
2 disagreement. Otherwise, I think we're pretty much in sync
3 with each other.

4 MR. WADSWORTH: Thank you. I largely agree with
5 what Stu explained as sort of the intent of the product
6 when there's a two-settlement system really is the product
7 settles in the day-ahead market. It's a first-settlement
8 principle which I kind of rushed through in my comments,
9 but that's an important one. I do you want to say, though,
10 when Stu talked about we do need to address the balance and
11 congestion piece of FTR's, we should remove it. You talked
12 about allocating, I had mentioned that -- I wasn't thinking
13 of including FTR holders in that because, again, you're
14 violating that first-settlement principle. FTR's have
15 nothing at all to do with the real-time market, right? Or
16 anything that happens in the real-time market when there's
17 a two-settlement system.

18 MS. QUINLAN: Joe?

19 DR. BOWRING: Just very, very briefly. First,
20 when there is a substantial amount of varying, I think it
21 would be certainly true, the prices go down. But what else
22 happens? The volume goes up. They offset one another,
23 sometimes their revenues are higher, sometimes they're not,
24 but it's certainly not obvious because there's a certain
25 negative frequency and that load goes up, clearly is not

1 true, empirically not true. But that's a fairly minor
2 point in the scheme of things. The broader point is that
3 revenue come into the load, they're not -- they should
4 be -- they're not being effectively returned to load using
5 this method, particularly not percentage because
6 congestions is not really congestion, it's something else,
7 and the day-ahead market should be somehow separated from
8 that. As much as it is true that the FTR product changed
9 when day-ahead product was introduced, it also came to be
10 -- the PJM tariff is very clear, congestion is congestion.

11 It's different than California, that's right.
12 So the fact that markets differ is interesting. I try not
13 to ever use that as a rationale for arguments on the
14 correct design. I think the correct design ought to stand
15 on its own. So, while it is interesting that they're
16 different, I don't think that's really dispositive. Thank
17 you.

18 MR. MILLER: Joe, I wanted to go back to
19 something that you said in your opening statement, I wanted
20 to make sure that I got it. You said that if you just
21 allocated, it sounded almost as if you were willing to do
22 away with FTR's and if you just allocated the congestion so
23 that, you know, back to the load, however you did it, in
24 other words you got the congestion and you just allocated
25 back to load, that would work just as well in terms of

1 equity issues. Is that correct?

2 DR. BOWRING: Yes. I mean, there are markets,
3 again I can think of a market like the FTR market where
4 someone else funds your hedge and the money's coming from
5 some other group of participants but it's funding your
6 hedge. So, yes, what I said could be interpreted that way.
7 It could also be interpreted as something we find the FTR's
8 to do the following prior to the FTR/ARR split. Because
9 once you split those, the FTR product is different than
10 when we simply have FTR's and ARR's. So it could be done
11 in a number of ways, but either of those could certainly
12 mechanically handle it.

13 And one of the other side benefits is to ensure
14 that the allocation of the congestion goes back to those
15 who are actually paying it. I mean, one of the issues with
16 this 1998 gentle load business is that include -- doesn't
17 have much to do with who's actually paying congestion now.
18 So that certainly is addressed.

19 MR. SOTO: If not the FTR's, what are the --
20 allocate the congestion to load?

21 DR. BOWRING: You could simply do a base share
22 of congestion payments.

23 MS. QUINLAN: Do any other panelists want to
24 respond to Dr. Bowring's proposal?

25 MR. SINGH: I think I would say really quickly

1 that that would be an example of one of the more radical
2 changes to the design.

3 MR. WADSWORTH: I mean, on top of that we're
4 talking about unwinding market mechanisms which we have
5 committed to years ago. I think we're actually in the
6 process of improving markets mechanisms, and again I'll
7 refer to the price formation docket. I mean, to recognize
8 there are issues in the energy industry is going back
9 several years with things such as uplift, price signals,
10 and transparency, why unwind it? We need to commit and
11 actually make it better, make the products work better.

12 DR. PATTON: Yeah, certainly I disagree. I
13 think that it ignores the fact that the value-added FTR's
14 as an instrument to facilitate the trading of the property
15 right associated with transmission, it assumes that the
16 load serving entity has the highest value used for that.
17 To the extent that that's not true, the FTR product is an
18 ability for the person who values it the most highly to buy
19 it; it creates the ability for others to sell counterflow
20 FTR's to make even more FTR's available; and it gives you
21 an instrument that could motivate efficient transmission
22 investment to the extent that you get transmission rights
23 for those who are expanding the grid. So it has a slew of
24 benefits that would all be lost if you just decided let's
25 just make this a giant cost allocation and send the money

1 back to load.

2 MR. KHELOUSSI: Can I ask a quick question? For
3 Stu, is the cost of Stage 1A infeasibility sort of what
4 created the ConEd line?

5 MR. BRESLER: In most recent years, we have been
6 seeing it in less fewer areas of the system, if you will.
7 So, like I said, we had seen it in three areas of the
8 system simultaneously several years ago. ConEd is really
9 what's left as far as the most recent allocation, we expect
10 that to go away with Grandbury Gateway in 2017, so. We
11 don't know if it will pop up someplace later. The only
12 other thing I will say in response to the other comments,
13 in an effort to say something new, is I'm not sure I
14 understand the issue with the ARR/FTR split. If you're
15 going to run an annual FTR auction, you have to have some
16 way of allocating the revenues. And the impetus behind the
17 ARR design was to make sure that we allocated as many
18 rights as we possibly could to load serving entities -- I
19 shouldn't say "load service entities" -- to make sure that
20 the customers paying the cost of transmission service are
21 the ones that actually get the rights first with really
22 only the residual that is open for auction, if you will,
23 along with the ability for those entities, to which they
24 were allocated, offer them for sale as well. Again, that
25 involves the benefits of the products that Dr. Patton

1 talked about.

2 So I think as long as you're going to auction
3 often your FTR's, as Dr. Patton spoke to awhile ago, you
4 got to have a way to distribute the revenue. There are
5 certainly many way to distribute the revenue, but I think
6 the theory behind the fact that it hasn't been created was
7 to do exactly what I think Dr. Bowring said, was to get the
8 balance back to the load to the ones that paid across the
9 transmission system. Now, there may be a better way to do
10 it, but that's the theory of mine.

11 MS. QUINLAN: Harry?

12 MR. SINGH: The one thing I wanted to mention
13 that I forgot to earlier is the level of the surplus. So
14 it's a big surplus. So when PJM is overly conservative in
15 the allocation and you end up with a big surplus, what's
16 the best thing to do with it? One of the things we thought
17 of is if we fix balance and congestion, maybe it's not
18 unreasonable to return that surplus to load serving
19 entities rather than to the FTR holders. So that's a very
20 specific consideration. Another variation would be that
21 PJM right now is using the surplus to fill in the
22 underfunding that has occurred in certain months. In 2015
23 March had a very high level of balancing congestion
24 relative to -- they had 50 percent. But the running
25 surplus helped fill that hole. So is it possible to expand

1 this concept from one planning year to the next so that PJM
2 has a lot of money left over? Rather than giving it back
3 to the FTR holders at the end of the planning year, you
4 could keep it and then help/not be as conservative in the
5 allocation the next year. So maybe have a multiyear look,
6 that's one other idea for consideration.

7 MS. QUINLAN: I want to ask for a little bit
8 more detail, Stu, about your thoughts related to kind of
9 how you go about updating to try to -- update the models
10 for the first ones that aren't -- for 1998. Is the
11 implementation of that something that's challenging?
12 Speaking only for myself, it seems there is a lot of
13 benefits of doing that, are there downsides to doing that?
14 Are there challenges implementing it? What are the other
15 sides of that? Equity issues, what's the downside of doing
16 that?

17 MR. BRESLER: Yeah, we actually had a big
18 stakeholder discussion in the past that didn't make it into
19 the packet, that actually got voted on by the upper-level
20 committees. So some of the concerns that I think were
21 expressed -- and I probably won't capture all of them, so I
22 apologize to any of my stakeholders, I don't want to
23 misrepresent their interest, but. Some of the concerns we
24 heard were really I think along the lines of: What if the
25 point that a unit that is retiring goes away is a valuable

1 point and now you're taking that point away from me, you're
2 get to reassign me to some other generator that is less
3 valuable than the one that's going away? I don't think you
4 could characterize that as an equity issue, but it
5 certainly is a concern about what is the value of what may
6 have been a very valuable tool. So certainly I understand
7 that concern.

8 But I think there's certainly -- we came up with
9 this this historical Stage 1A source point a more important
10 point in the first place which implemented whereby we could
11 make sure we replace the nodes or what physical resources
12 are retiring with those that sort of are the most valuable
13 ones to be replaced with, if you will. That was some of
14 the proposals that we reached forward with. I won't
15 pretend that that was the design in mind, but I'm saying
16 that this is the kind of work that would achieve the
17 objective of staying up with the current state of the
18 system.

19 MR. MILLER: On the basis of what your
20 characterization is, and I understand that it's a rough
21 characterization, that just sounds like the opposition that
22 anybody would have to any entitlement.

23 MR. BRESLER: Well, it's uncertainty, right? It
24 could be replaced with a more valuable product, we don't
25 know. It's sort of like the annual product that be have

1 today, there's submitting and resistance and more seasonal
2 talk. So they get a right and they get it for the whole
3 year, right? So I certainly understand that. But I think
4 there's some consternation about I'm not going to get one
5 that's a valuable as the one that I already have or not.
6 What you have is knowing what you have is a good thing, so.

7 DR. BOWRING: Can I just make a brief comment
8 about it? I think this is literally one of the ways that
9 the focus got off track from the very beginning was
10 assigning FTR's based on gentle load patterns. And it was
11 questionable at best when it was done. I'm not sure I
12 would suggest the way I think about it now is not the best
13 substitute we have and figuring out what we're going to buy
14 or buying or not buying from, but to think about a
15 different method including the relative contribution to
16 congestion. Because that's really the underlying
17 fundamental, and that was the fundamental reason for
18 assigning the FTR value in the first place. I'm not
19 suggesting that everyone stop addressing, mind you. But on
20 the issue about the allocation, rather than trying to guess
21 a gentle load point, which is I think pretty hard to do,
22 almost possible, think about a different conceptual
23 process, then you're not saying you're buying from a guy
24 that has a less valuable area, but actually to focus on how
25 much congestion people are actually paying.

1 MR. MILLER: Joe, before we go on to Stu, it
2 sounds -- and I want to make sure I'm characterizing this
3 correctly -- that in that respect you're similar to what
4 Dr. Shanker was talking about, which is let's say you
5 auctioned everything, you recognize that of course the
6 revenues will go back to load. And you're just auctioning
7 and there's some sort of transparency in terms of how
8 relative the market can value that in the auction to how
9 valuable they are to relieving congestion. It sounds like
10 you might be, with certain caveats, be willing to go in
11 that direction.

12 DR. BOWRING: I hate to say I agree with Roy.
13 Part of what he says doesn't really matter, and part of it
14 does matter.

15 MR. MILLER: Let me just say I thought I heard
16 him say; we'll have it in the transcript.

17 DR. BOWRING: So, based on how much congestion
18 we actually -- maybe allocating on the load and how much
19 congestion they're actually paying instead of assuming that
20 it's going to manipulate gentle load.

21 MR. MILLER: Right.

22 MS. QUINLAN: Stu?

23 MR. BRESLER: I think, in the interest of time,
24 generators work really well for ARR allocation, and I'll
25 get to that in discovery because we're constrained from the

1 historic viewpoint. I think we need to maintain certainly
2 the entitlements somehow that the firm transmission
3 customers receive today. Like I said, our load serving
4 entities are very attached to their Stage 1A allocations,
5 they think they're extremely important, so we need to make
6 sure there's something directly analogous to that minimal
7 right, if you will, I think. But certainly there's a
8 design for that. I'm not sure I'd agree with Joe that the
9 initial implementation of FTR allocation was so far off
10 base; it was from home capacity resources to the loads you
11 serve. You can't get much closer to the congestion
12 exposure than that; right? So I think that was actually a
13 very good initial design. When we designed the annual
14 auction and we had allocated these revenues from the annual
15 auction, then, yeah, we had a plethora of options open for
16 us. Roy went through some of the ones that were actually
17 discussed, some more allocations that were not tied to
18 generator source point. Frankly, I think we involved it
19 with the amount from what we initially had, and that's just
20 the way it came out. So certainly, just because we did the
21 price system, that doesn't we have to always do it in the
22 future. We don't have to have a design discussion here
23 now, but I'm not sure that maybe by ration share you're
24 indicating the right way. But if it's supposed to be a
25 reflection of the fact that firm transmission customers are

1 paying embedded cost to the transmission system, maybe it's
2 something by ratio of that embedded cost they're paying or
3 something like that. But certainly there's a way to do it,
4 I'm sure.

5 DR. BOWRING: So I think that the original
6 reliance on gentle load is sort of a last gasp at contract
7 path when you're moving into the LMP market. Again, I'm
8 not sticking to that reason. Of course I was not
9 suggesting we change some of the fundamental things like
10 the Stage 1A necessarily until that's all worked out. But
11 it is -- it would not I think -- use of the payment of
12 transmission is clearly the right measure, is not the right
13 metric. The reason for paying for congestion matters is
14 because you get a congestion benefit. But anyways, Stu
15 said, I think it's interesting to have the preliminary
16 discussion, it's a complicated discussion to redesign, but
17 I think that's a way to go.

18 MR. MILLER: I think we're close to summing up.
19 So let me just throw something out there just to get some
20 sort of reaction to sort of see how close we are. What
21 we're dealing with is a 206 filing, we're stepping back, we
22 got to determine whether or not to meet the unjust and
23 unreasonable and whether or not the proposal, if it is
24 unjust and unreasonable, whether the proposal is the right
25 way to go. But we've heard an awful lot of discussion, and

1 let's understand that anything we're saying here has
2 nothing to do with what the Commission will actually do.
3 We're staff; we don't have anything to do with that except
4 that we try to keep them as informed as possible and help
5 them make the best decision possible. But it sounds as if
6 there's a great deal of difficulty getting the vast number
7 of stakeholders that PJM has, and it's a system that is
8 right next to a couple big systems and it's a very complex
9 interface, and there are other things that are being done
10 in other dockets and other proceedings that may be helpful.
11 Would it be fair to say that this is something that may
12 need some sort of Commission direction or help in this
13 regard? Because we had wanted the stakeholder process to
14 work, but I think there's a recognition that there are some
15 things that are just equity issues that hard for a
16 stakeholder process to deal with. And quite frankly, in
17 the case of congestion and the adjoining systems outside of
18 the control of a specific tariff, I'd just like people's
19 reaction to that.

20 MR. SINGH: I'll take a stab at that. What I
21 would say is what you have right now is a set of rules that
22 force PJM to make a guess on balancing congestion, and they
23 end up either under-allocating ARR's, which has been the
24 case this year and last year, or masterfully underfunding
25 FTR's. So neither of those two is an optimal result. I

1 don't want to speak on the legal definition of "just and
2 reasonable," but I don't think it's good market designing.

3 MR. WADSWORTH: Obviously, as a stakeholder
4 body, we've not been able to get over the threshold
5 question of? What's the definition of a product and what
6 are be going to do to integrate it into the day-ahead, what
7 are we going to do with the balance and congestion? So I
8 do think in this case on some direction from the Commission
9 would help. As I said before, we've made a commitment to
10 markets. We want products to work the way they were
11 intended to be designed, and if the stakeholders cannot
12 reach that conclusion then I think the Commission needs to
13 step in and guide us.

14 DR. BOWRING: I presume the stakeholders made it
15 very clear in the system when they said emphatically not to
16 include balance and congestion. The negative of the
17 decision, as well as the positive, is the fact that they
18 didn't come forward with what was proposed by the panelists
19 here is not mean the decision wasn't made; it was made.

20 MR. KHELOUSSI: Can I follow up and ask what
21 else was particularly popular, unpopular in the stakeholder
22 history, for the record?

23 DR. BOWRING: I personally don't remember.
24 There were a million votes and a million conclusions, I
25 really don't remember, Dan.

1 MR. BRESLER: We had 27 packages from the
2 stakeholders at one point, so I think it's impossible to do
3 a fair characterization. The fact of the matter is on many
4 of those -- really one of those packages, you had people on
5 all sides of every action -- that's even that one package
6 came out. So it's very difficult to do a fair
7 characterization there. Sorry, while I have the mic, to
8 directly end your question, to be repetitive of what I said
9 before, I think the balancing and congestion issue is one
10 that could really use direction from the Commission. The
11 other three points I think I have mentioned is: We have
12 had another stakeholder discussion to say it has been
13 exhausted at this point.

14 DR. PATTON: Just from participating in other
15 stakeholder processes, cost allocation issues tend to be
16 the most difficult ones. And I think from -- so our
17 perspective is always? What's the most efficient? What
18 will provide the best incentives? But that's almost nobody
19 else's objective in the stakeholder process. And it
20 becomes very difficult, I went through this notion of what
21 the allocated, the best group that's actually going to be
22 borne by the group, it's very hard to penetrate
23 stakeholders on that sort of argument even though it's
24 absolutely true.

25 So what we found is that cost allocation is one

1 of the most difficult ones, especially to the extent that
2 it effects the efficiency of a market outcome for
3 stakeholders to buy themselves, navigate without Commission
4 direction. And another observation I would make is in
5 looking at the two proposals that have come out of the PJM
6 stakeholder process I think there's something evidence that
7 has failed. The netting idea is very, very bad. It
8 increases the discrimination between two identical products
9 that are going in different directions. You sell them in
10 the same price in the FTR market and then you want to sell
11 them in the day-ahead in the two different prices, that's
12 just fundamentally flawed. And the manipulation concern
13 you have is absolutely real: You should never create an
14 incentive that you know is going to just infect people to
15 engage in conduct that's inefficient.

16 And the load thing is equally confounding in
17 terms of how that's a good idea because it seems to just
18 promote building transmission that's not necessarily
19 economic. And neither one of those seem to get to the core
20 of any of these issues that we've been talking about.

21 MS. QUINLAN: I'm sure people would be able to
22 respond to that, but I'm going to take that as the end of
23 the panel. We'll close that out for the fourth and final
24 panel of the day. And I want to thank panelists and all
25 the panels, all the comments people submitted so far, and

1 all the people who sat in the room today or on the webcast
2 and hung out with us and listened to quite a bit of really
3 interesting discussion. I think we've heard a lot of
4 information today and I think it was incredibly informative
5 for staff. We have to regroup ourselves and determine
6 what, if any, additional questions we have. And we intend
7 to kind of put those questions and any additional guidance
8 in the notice seeking post-technical conference among us.
9 So we're not going to announce the schedule today, but we
10 will be issuing a notice to the effect that there
11 potentially might be some additional questions and what
12 kind of feedback we're looking for. So with that detail,
13 I'd like to say thanks again to everyone and we will
14 conclude for the day.

15 (Whereupon the FERC technical conference
16 scheduled for 9:30 a.m. on February 4th, 2016, was
17 concluded at 4:47 p.m.)

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