

1 FEDERAL ENERGY REGULATORY COMMISSION

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JOINT MEETING OF THE FEDERAL ENERGY
REGULATORY COMMISSION (FERC)
AND THE NUCLEAR REGULATORY
COMMISSION (NRC)
(Public Session)

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Washington, D.C.

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October 21, 2015 9:00 am

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9:00 a.m.

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888 First Street Northeast

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Washington, DC 20426

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13 Participants

14 FERC Chairman and Commissioners:

Chairman Norman C. Bay

15 Commissioner Philip D. Moeller

Commissioner Cheryl A. LaFleur

16 Commissioner Tony Clark

Commissioner Colette D. Honorable

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NRC Chairman and Commissioners:

18 Chairman Stephen G. Burns

Commissioner Kristine L. Svinicki

19 Commissioner William C. Ostendorff

Commissioner Jeff Baran

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1 FERC Staff:

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3 Kal Ayoub, Division Deputy Director,
4 Office of Electric Reliability
5 Arnie Quinn, Director, Office of Energy Policy
6 and Innovation
7 Daniel Phillips, Energy Industry Analyst,
8 Office of Electric Reliability North American
9 Electric Reliability Corporation

7

8 (NERC) Staff:

9 Mark Lauby, Senior Vice President and Chief
10 Reliability Officer

11 NRC Staff:

12 Jennifer Uhle, Deputy Director for Engineering,
13 Office of Nuclear Reactor Regulation,
14 Brian McDermott, Deputy Director, Office of Nuclear
15 Security and Incident Response,

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1 P R O C E E D I N G S

2 CHAIRMAN BAY: As is typical with our FERC
3 meetings, if we could recite the pledge of Allegiance.

4 (Pledge of Allegiance.)

5 CHAIRMAN BAY: Let me begin by welcoming
6 Chairman Burns and the Commissioners from the Nuclear
7 Regulatory Commission to FERC and let me also welcome
8 the NRC Staff to FERC. This is the eighth joint meeting
9 between the NRC and FERC.

10 Today's meeting like the others in the past
11 provides a very helpful opportunity for us to discuss
12 issues of mutual interest to both the NRC and to FERC.

13 I very much look forward to the discussion
14 today, and in particular, I want to thank Staff at the
15 NRC and at FERC for their hard work in putting together
16 this conference.

17 Thank you very much, Staff.

18 Let me now ask Chairman Burns if he has any
19 comments or opening remarks.

20 CHAIRMAN BURNS (NRC): Thank you, Chairman Bay
21 for hosting today's joint meeting of the NRC and the
22 Federal Energy Regulatory Commission here at your
23 offices.

24 This is my first time I have been here in this
25 capacity. As Chairman, I attended some earlier sessions

1 and I was speaking with you and Commissioner LaFleur
2 before as General Counsel.

3 I want to recognize the significant effort
4 that both the FERC Staff and the NCR Staff have put into
5 preparing for today's meetings and these discussions.

6 I am also pleased to note that our two staffs
7 have recently worked together to update our memorandum
8 of agreement that outlines matters of mutual interest
9 related to the electric power and grid reliability and
10 nuclear power safety and security.

11 I greatly appreciate the cooperative
12 relationship our two agencies have had over the years
13 and I look forward to today's presentations and
14 discussions.

15 Thank you.

16 CHAIRMAN BAY: Thank you Chairman Burns.
17 Would any of my colleagues at FERC like to make any
18 opening remarks.

19 COMMISSIONER MOELLER: Briefly let me welcome the NRC
20 and their staff. The most beneficial part of these
21 meetings is, of course, it is good for us to talk to
22 each other, but it is even more important that our
23 staffs get to know each other in setting these meetings
24 up and then the follow through that comes from it so we
25 can enhance our working relationships.

1 Thank you to everyone who put in the effort to
2 make this meeting happen.

3 CHAIRMAN BAY: Thank you, Phil. Cheryl?

4 COMMISSIONER LaFLEUR: Thank you, Norman, I would
5 also like to welcome everyone. This is my third such
6 meeting and I find they are always interesting and
7 productive.

8 The nation's current nuclear fleet and
9 prospective is a critical component of the reliability
10 of the electric infrastructure that we regulate very
11 much in the news lately because of some of the
12 challenges and also its potential to contribute to the
13 Clean Power Plan, so it is great to spend a morning just
14 focused on that.

15 Also we have so much in common with the NRC
16 because of our complementary responsibility for security
17 issues of the parts of the grid that we each regulate.

18 I'm happy that this morning's agenda is
19 devoted in large measure to those issues. Thank you.

20 CHAIRMAN BAY: Tony?

21 COMMISSIONER CLARK: Good morning and welcome to my
22 second and I am happy to have this opportunity.

23 This has actually been on my mind for a while,
24 the last few days. I am giving a speech to an energy
25 conference tomorrow and a good part of it is going to be

1 about price formation and what is happening in the
2 markets and I have been planning for some time to be
3 talking about nuclear units and some of the challenges
4 they are facing.

5 It is interesting to me that we have a number
6 that are under construction that are squarely within
7 NRC's court and we have a number of others that are
8 either recently announced or are in some significant
9 stress in terms of the market side of things that are
10 perhaps a little bit more in FERC's court.

11 There is a lot to talk about and it is good to
12 have this opportunity.

13 CHAIRMAN BAY: Thank you, Tony. Colette.

14 COMMISSIONER HONORABLE: Thank you, Mr. Chairman. To
15 Chairman Burns, Commissioners, NRC Staff, welcome to
16 FERC. This is my first joint meeting and I am delighted
17 and look forward to our dialogue today.

18 I agree with Cheryl. We have so much in
19 common. Nuclear is gaining prominence particularly with
20 regard to the implementation of the Clear Power Plan
21 course as it should, with regard to our continuing work
22 on reliability, resilience, and also at one point I
23 would like to mention the role that nuclear plays in our
24 energy markets, so I do look forward to our continued
25 work and work going forward, and I am too very pleased

1 that we were able to complete current MOU. Thank you.

2 CHAIRMAN BAY: Thank you, Colette. Would any
3 of our colleagues from the Nuclear Regulatory Commission
4 like to make any opening remarks? Yes, Commissioner
5 Svinicki.

6 COMMISSIONER SVINICKI: Thank you Chairman Bay, and
7 again, I thank my FERC colleagues and all of the FERC
8 Staff for yet another warm welcome here.

9 As others have observed, I have participated
10 in multiple of these joint commission meetings.

11 I share the observation of Commissioner
12 Moeller that this only cements the close working
13 relationship between our staffs and I saw some of that
14 happening even before we called to order this morning
15 the introductions and things. That is not a key part of
16 our purpose in addition to shining a public spotlight,
17 of course, on our staff's hard work throughout the
18 course of the year.

19 Although, I have been to a multiple of these
20 meetings, this is likely the last time I will look
21 across to my FERC colleagues and see Commissioner
22 Moeller here on this Commission.

23 I read some very interesting article in Green
24 Wire that talked about a number of aspects of your
25 public service here at FERC that I was not acquainted

1 with, things about "Moeller Vortex" and other strong
2 holiday punches, and things like that, but for a moment
3 I thought our Commission may not be cool enough to be
4 hanging out with the FERC Commission as we are kind of a
5 boring group of individuals, but on a more serious note,
6 Phil, you and I have been colleagues now for it is close
7 to eighteen years that we have worked together on
8 various energy issues.

9 These are tough jobs and so I really commend
10 you for your long public service here on your work also
11 as a Senate staff person where we first met.

12 When we think about public servants we think
13 about those role models that have always conducted
14 themselves with such professionalism and integrity and
15 commitment and you are one of those role models.

16 Thank you for your public service and I wish
17 you and your lovely family every continued success.
18 Thank you.

19 CHAIRMAN BAY: Thank you, Commissioner
20 Svinicki. I must say that we certainly echo your
21 remarks regarding Phil.

22 Commissioner Ostendorff.

23 COMMISSIONER OSTENDORFF(NRC): Thank you, Chairman
24 Bay. I appreciate the chance to be here. This will
25 be my third meeting and I think this relationship

1 between the NRC and FERC is really important.

2 It is an example of good government that we
3 work together, especially at the Staff level as the
4 Chairman commented.

5 I also echo Kristine's comments, Phil, so
6 thanks for your service and best wishes for the future.
7 Thank you for having us here today.

8 CHAIRMAN BAY: Thank you. Commissioner Baran.
9

10 COMMISSIONER BARAN (NRC): Thank you for having us.
11 It is good to be here for my first joint meeting.

12 I see a lot of friendly familiar faces in the
13 audience, so it is good to be here.

14 CHAIRMAN BAY: Thank you, Commissioner Baran.
15 Let's begin now with our panel. I would like to thank
16 all of them for participating in today's conference and
17 we will begin with Mark Lauby from NERC. Thank you very
18 much Mark, for being here today.

19 MR. LAUBY: Thank you, Mr. Chairman and
20 Commissioners. It certainly is a pleasure to be here
21 today.

22 I'm slotted to chat a little bit about the
23 state of reliability which is actually documented in an
24 annual report that NERC puts together. It is based on a
25 lot of information that we gather on performance of the

1 bulk power system.

2 If we could tee up the slides here. From a
3 high level, just to get an idea what some of the
4 findings we had in this particular state of reliability
5 where a report was looked at.

6 Basically even though it is dated 2015 this is
7 looking at the data from 2014 and before that time and
8 doing kind of averaging and comparisons excluding
9 whether the bulk power system remains within the
10 adequate level of reliability objectives, and of course,
11 that's actually defined, there is an informational
12 filing with FERC and also called for in the 215 law as
13 to what adequate level of reliability is, there is no
14 load lost due to cyber or physical security events.

15 There was an average transmission out of
16 various specifying finding, that is to say, when your
17 transmission outages that the loss load, the potential
18 impact on load is reduced over time.

19 There is also stable frequency response which
20 is an important aspect and an area of study.

21 Of course, we also see it in continued
22 reduction in the use of energy and emergency alerts, a
23 Level III, which actually means that we are on the cusp
24 of potentially losing load. That is the overall on the
25 performance.

1 Now we get into the fun stuff with statistics
2 and I apologize, if I get a little bit too much into the
3 weeds, I will try not to, but here you will see a
4 severity risk index that NERC develops where they look
5 at weight and load, generation, and lines that are lost
6 during events.

7 Then we look especially around that corner
8 near the curb to see what kinds of events we are seeing
9 there and it is really days of years, a day in a given
10 year, and accumulating those going to a logarithmic
11 scale and you will see that in 2014 we had a number of
12 events most of them related to weather and the weather
13 continues to stress the system.

14 We had a polar vortex, actually two events
15 like that, and thunderstorms that were severe in July in
16 certain parts of the United States. Then, of course,
17 some winter storms, but overall, we found the system is
18 performing pretty much where we expected to be.

19 Then to get an idea. This again is another
20 statistical assessment, but it looks at a faded color,
21 that's where we were at in our 2014 report which was
22 looking at 2013 and before and now you see where we land
23 now.

24 To the right-hand side the red circles those
25 are really areas that we are mostly concerned about

1 where we see a correlation between the types of events
2 of types of causes of events and potential severity.

3 You look at basically relay misoperations,
4 failed AC substation equipment, and power system
5 conditions, and for those who don't know power system
6 conditions and things like out of step overloads,
7 voltage issues, stability.

8 Those areas where we see a positive
9 correlation in areas that we focus our attention on we
10 look at areas to potentially improve.

11 But we do see a significant decrease in actual
12 forced transmission outages or what some people call
13 unplanned. We used to call them forced outages and load
14 loss. So you can see how that certainly seems be
15 dropping between 2012 and 2014 on average.

16 The frequency response remains stable in all
17 four interconnections.

18 For those who do not know what an
19 interconnection is, it is really what I call where the
20 heartbeat is all the same, the 60 Hz is all lined up
21 with each other.

22 You have the West Interconnection, and the
23 Texas Interconnection, the Easterner Interconnection and
24 the Québec Interconnection and each one of those within
25 statistical range remains stable, the frequency

1 responses, at least stable and not declining, and we
2 like to see some kind of an increase a little bit over
3 time.

4 I did mention that we are starting now for the
5 first time collecting information about critical
6 infrastructure and again this is performance of the
7 systems or gathering information and we saw that there
8 were three reportable cyber incidences in 2014, but then
9 no loss of load.

10 Of course, when it comes to physical security
11 we had 47 reports of physical security threats and nine
12 that caused physical damage or destruction of equipment,
13 but none that led to loss of load. The emergency alert,
14 you will see that that seems to be declining.

15 NERC overall events is very sensitive to
16 particular specific areas and you will see like this big
17 bump in the middle, that's the Acadia and for those
18 people who have been around long enough the Acadia load
19 pocket where we add some additional transmission the
20 industry added more transmission so that that particular
21 system settled down and for a while there they were
22 having to shed load potentially because they could not
23 get enough power into the pocket.

24 What happened there with load growth happened
25 much quicker than expected and they may have been

1 related a little bit to Katrina in resettlement.

2 With that, I will take questions you might
3 have and appreciate your attention.

4 CHAIRMAN BAY: Thank you, Mark. Chairman
5 Burns, would you like to ask Mark any questions?

6 CHAIRMAN BURNS (NRC): Just one or two. What
7 do you credit or is there something to credit for the
8 improved performance you just talked about in terms of
9 reduced reduction and forced outages, transmission
10 outages, or the like?

11 MR. LAUBY: That is a good question.
12 Sometimes you have to be careful that you don't
13 speculate, but overall the environment has changed
14 dramatically in the industry.

15 You have the Federal Energy Regulatory
16 Commission, FERC, and NERC, working together in the
17 industry developing standards for reliability. They are
18 following those standards for reliability and also as
19 the organizations to put a spotlight in certain areas.

20 For example, where we are spotlighting
21 misoperations and relays right now or failed AC
22 equipment.

23 The industry works hard on those particular
24 items in trying to get their arms around it.

25 It provides a good report as well as ongoing

1 work on standards. It has provided a good foundation to
2 focus on specific areas.

3 Another area that we worked I think very
4 successfully on has been in trees and trees and lines
5 and also the undergrowth as well as the underbuild on
6 transmission lines, again, I think has been a success
7 story.

8 Then a classic example of working together
9 with FERC and NERC in the industry has been the breaker
10 alert that we put out where we found a particular type
11 of breaker that had a failure mechanism, but is
12 something you probably do at NRC quite often as well.

13 We put a spotlight on it and the industry saw
14 what changes had to be made to that breaker and overall
15 enhanced reliability.

16 There are a number of different tools in our
17 toolkit that we work through with standards, with
18 webinars, with alerts, and that has really helped.

19 CHAIRMAN BAY: Thank you, Chairman Burns.
20 Commissioner Svinicki? Anyone else on the Nuclear
21 Regulatory Commission? Yes, Commissioner Ostendorff?

22 COMMISSIONER OSTENDORFF(NRC): On your Slide 7 with
23 respect to the report on cyber security incidents.

24 Do you say anything about trends in the area
25 year-to-year?

1 MR. LAUBY: We were just gathering that
2 information last year. Just be aware, of course, that
3 NERC has been working with a number of industry
4 organizations and government and FERC, it has a number
5 of areas we are working in.

6 One, for example, is our critical
7 infrastructure protection standards both in the cyber
8 area and now recently based on the FERC order, physical
9 security.

10 There has been a lot of focus of the industry
11 in that area. There is the Electricity Subsector
12 Coordinating Council which reaches out to DHS and other
13 organizations and continues to monitor through the EI
14 SAC, they changed the name recently, the Electricity
15 ISAC monitors the types of events that are ongoing and
16 shares information, provides a much more comprehensive
17 product.

18 There are multiple areas we are looking in
19 this area in going forward and we are starting to gather
20 information so see what the trends look like.

21 COMMISSIONER OSTENDORFF(NRC): Thank you.

22 CHAIRMAN BAY: Thank you, Commissioner
23 Ostendorff. Commissioner Baran?

24 COMMISSIONER BARAN (NRC): Following up on
25 Commissioner Ostendorff's questions. What is the

1 threshold for a cyber security incident being
2 reportable, at least in a public setting? What can you
3 tell about the nature of the three reportable cyber
4 incidents?

5 MR. LAUBY: We use a particular form that is
6 submitted to the Department of Energy called OE417, as
7 well as we have our own form which is called EOP4 which
8 is Emergency Operations, emergency operations.

9 When industry hits certain thresholds, a
10 certain load shed or certain impacts that are prescribed
11 in those forms then they submit those forms to us.

12 CHAIRMAN BAY: Thank you. Commissioner Baran.

13 COMMISSIONER BARAN (NRC): I only have one or two
14 questions, Mark. One is: Do you have any particular
15 reliability issues associated with nuclear units?

16 MR. LAUBY: The only one that I can think of,
17 and of course, we gather statistics on generation
18 availability and we work with a number of nuclear
19 utilities.

20 My major concern is looking forward. As we
21 see clients who, for example, are having problems
22 staying in the market because of the costs of energy and
23 looking at early retirements it has been our concern
24 looking forward as we start seeing how we make up that
25 energy.

1 For example, with Wisconsin, it was the Kiwani
2 Plant. I think recently there was an announcement of an
3 older plant in the Northeast and I am trying to remember
4 the name.

5 I want to say it is Pilgrim.

6 Thank you.

7 As you start seeing those 800 MW and 900 MW
8 coming off, what are we replacing them with? Is it
9 going to be gas? Will it be renewables? Will it be
10 energy efficiency so we can continue to have the kind of
11 reserve margins that need.

12 But as far as ongoing performance side I do
13 not have any concerns.

14 CHAIRMAN BAY: Just one other question. Is
15 NERC working on any initiatives to address beyond design
16 basis scenarios that could be similar to what the NRC is
17 doing?

18 MR. LAUBY: Thank you. I appreciate that
19 question, Chairman Bay.

20 Our work in this area started in 2010, I would
21 say, as far as when NERC became the ERO and we actually
22 had a conference nearby here with the Department of
23 Energy and FERC on what we call high-impact
24 low-frequency events, that was the proceedings of that
25 effort that was actually published in 2010 and

1 identified three areas to focus our attention on.

2 One was on the severe impact looking at
3 restoration and recovery, and I would say that that
4 particular thread has continued on, not only in our
5 standards, but then working recently with FERC staff
6 where we have gone out and did a bit of sampling to see
7 how strong their restoration recovery efforts are from
8 extreme events.

9 A secondary is in looking at spare equipment.
10 Exactly what kind of spare equipment is needed? How do
11 we set the platform for people to share transformers or
12 breakers as a result of severe events and transporting
13 them?

14 You cannot throw a transformer in the back of
15 your pickup then drive it over unfortunately. It is a
16 big fragile piece of equipment.

17 Then finally the third area was geomagnetic
18 disturbances, GMD, which has resulted now in a standard
19 where FERC has asked NERC to put together a standard
20 after we did some study work on it, actually two
21 standards where one is operational and the second is in
22 planning.

23 We continue also looking at severe events that
24 have table top exercises.

25 For example, the Grid-X that will be coming up

1 here in another month or so where we actually try to
2 experiment with different types of events where they
3 have a set of scenarios, how do you react on situational
4 awareness information shared.

5 We work together with industry as well as with
6 FERC and other organizations to do those table top
7 assessments.

8 CHAIRMAN BAY: Good to hear, thank you, Mark.
9 Colleagues?

10 COMMISSIONER LaFLEUR: Thank you, Mark, that was
11 excellent. Let me pick up on Chairman Bay's question
12 and focus on a slightly related part of NERC's work.

13 I know you are doing a lot of work to
14 anticipate changes in the generation mix and how that's
15 going to effect your work especially on Essential
16 Reliability Services which seems to me to be quite
17 relevant to the nuclear baseload.

18 Could you talk a little bit about that and now
19 it might relate to nuclear?

20 MR. LAUBY: That is a good question because,
21 again, as I mentioned before, our concern is, of course,
22 as we start going through this unprecedented change in
23 resource mix that you are talking about Commissioner
24 LaFleur.

25 You also need to start being concerned with

1 what are you going to replace it with and also where is
2 it going to be?

3 For example, as we start looking at replacing
4 coal units with gas, maybe nuclear units that perhaps
5 cannot necessarily compete because of the costs, they
6 are replaced with gas or e already replaced them with
7 renewable energy, solar, where is it located?

8 What jurisdiction is there going to be if you
9 have a lot more renewable energy and it is on the
10 distribution system? How do you balance that when in
11 fact many times operators do not even have visibility
12 into those resources.

13 We certainly will be continuing to review the
14 impacts of the Clean Power Plan especially because that
15 accelerates this transition.

16 This transition happens even faster and. What
17 will be the results? What are the potential
18 considerations?

19 We have two reports that are looking at going
20 forward.

21 First of all, working the states, the do's and
22 don'ts, you might say that a state can consider when
23 they are developing their energy plan and that will be
24 coming around the first part of January.

25 Then we are also going to be looking at "kind

1 of business as usual" and in various scenarios around
2 maybe the Federal Plan and then maybe a high renewable
3 case, cheap gas case.

4 As engineers we kind of build the system by
5 stressing it, right, so we try to look at different
6 guardrails and potential stress points.

7 As you look at the grid, the most important
8 thing is that it must remain reliable. I know you are
9 committed to that and the industry is committed to that.

10 But this is the Christmas tree that we hang
11 all of these other technologies off of, be it a smart
12 grid, microgrids, distributed generation, that grid
13 still needs to remain reliable.

14 How do we make sure that we continue to do
15 that?

16 The standards help us do that.

17 Do we need to make some different changes
18 there?

19 COMMISSIONER LaFLEUR: Thank you. I know you are
20 focused on some of the things that the previous lost
21 generation contributed to the grid that we are going to
22 have to replace as we get the new units like the
23 Blackstar, Spinning, the voltage regulation and all.

24 Are there particular things that nuclear is
25 critical to?

1 MR. LAUBY: There are a couple of areas. One
2 is certainly when you look at baseload.

3 Baseload, the lowest, there is 24/7. That's
4 one thing that nuclear is really good because it runs
5 and it stays flat out and you can always address that
6 baseload.

7 But when that goes away, what are you going to
8 replace it with? Will it be gas plants which, of
9 course, are not usually accustomed be baseload and what
10 kind of impacts are they going to be on the forced
11 outage rates, for example, of those kinds of plants?

12 Certainly baseload.

13 The others, of course, very helpful with full
14 support.

15 Frequency response is less so because nuclear
16 plants generally they like to stay kind of flat out.
17 They can make some adjustments for frequency response
18 with nuclear plants, but certainly from essential
19 reliability services the voltage support and baseload.

20 COMMISSIONER LaFLEUR: Thank you.

21 CHAIRMAN BAY: Thank you, Cheryl. Phil? Tony?
22 Colette?

23 COMMISSIONER HONORABLE: Thank you, Mark, thank you
24 for the presentation.

25 You really succinctly highlighted as being

1 real progress. It is an important time here to pause
2 looking at Slides 4 and 5 to acknowledge the work
3 occurring in the energy sector as we see a decline in
4 both transmission outage severity and enforced
5 transmission outages.

6 You took me back a few years when you
7 mentioned the Acadia Load Pocket and you referenced the
8 transmission projects there.

9 Have they been completed?

10 MR. LAUBY: Yes, as far as I am aware they
11 have been completed and that is why we don't see the
12 EEAs as often. They actually had to accelerate the
13 construction.

14 COMMISSIONER HONORABLE: Excellent and whoever worked
15 on that, thank you, because we have seen issues there
16 for sometime. Thank you, Mark.

17 MR. LAUBY: Thank you.

18 CHAIRMAN BAY: Thank you, Colette. Now we
19 will turn to our next panelist who is Kal Ayoub from the
20 Office of Electrical Reliability at FERC.

21 MR. AYOUB: Good morning and thank you. Good
22 morning Chairman Bay, Chairman Burns and Commissioners.

23 My name is Kal Ayoub and I am the Deputy
24 Director of the Division of Reliability Standards and
25 Security in the Office of Electric Reliability.

1 The Division's role within OER is still to
2 monitor the NERC reliability standards development
3 process and advise the Commission on reliability
4 standards proposed to the Commission.

5 In particular, division staff refused each
6 proposed reliability standard and makes recommendations
7 as to whether the Commission should approve or remand it
8 or whether the Commission should direct NERC as a
9 certified electric reliability organization to develop a
10 new standard to address a specific reliability concern
11 or modify an existing standard.

12 In May 2013 the Commission issued FERC Order
13 Number 779 which directed NERC to develop and submit for
14 approval proposed reliability standards that address the
15 impacts of geomagnetic disturbances under reliable
16 operation of the bulk power system.

17 The Commission directed NERC to implement the
18 directive in two stages.

19 In response to Stage I directive from Order
20 Number 779, NERC developed reliability standard
21 EOP-010-1 titled Geomagnetic Disturbance Operations
22 which requires entities to develop, maintain, and
23 implement the GMD operating plan to coordinate GMD
24 operating procedures.

25 The Commission approved EOP-010-1 in June

1 2014.

2 In response to Stage II directive from Order
3 Number 779, NERC developed Reliability Standard
4 TPL-007-1 titled Transmission System Plant Performance
5 During Geomagnetic Disturbances which requires entities
6 to perform GMD vulnerability assessments using studies
7 based upon AC system models and geomagnetically induced
8 current system models.

9 Entities with systems which do not meet the
10 performance requirements of the standard must develop
11 corrective action plans.

12 In addition, entities with transformers
13 identified as vulnerable by the standard are required to
14 conduct thermal assessments of those transformers.

15 All studies and assessments must be based on
16 the NERC benchmark GMD event defined in the standard.

17 The NERC benchmark GMD Event is a function of
18 local geomagnetic latitude scaling factor and local
19 earth conductivity scaling factor multiplied by 8 volts
20 per kilometer.

21 The 8 volts per kilometer portion is based on
22 the statistical study of image magnetometer data from
23 1993 to 2013 with spatial averaging over 500 km² to
24 estimate a one in 100 year geoelectric field amplitude.

25 On May 14, 2015 the Commission issued a notice

1 of proposed rulemaking proposing to approve TPL-007-1.

2 The Commission also asked for comments on some
3 proposed modifications as follows.

4 Modify the benchmark GMD event definition set
5 forth in Attachment One of the reliability standard so
6 that the reference peak geoelectric field amplitude
7 component of the definition is not based solely on
8 spatially averaged data.

9 To develop revisions to the proposed
10 reliability standard the required installation of
11 monitoring equipment that is due magnetically induced
12 current monitors and magnetometers to the extent that
13 there are any gaps in the existing monitoring and
14 magnetometer network to ensure a more complete set of
15 planning and operational needs.

16 Develop revisions to the proposed reliability
17 standard to establish specific deadlines for the
18 development of corrective action plans and the
19 completion of activities called for in those corrective
20 action plans.

21 In addition to the three proposed directives,
22 the NOPR proposes to direct NERC to study and submit
23 informational filings addressing areas including spatial
24 averaging, earth conductivity models, and how they work
25 from geomagnetically induced current monitors and

1 magnetometers can be made available to researchers.

2 In the first proposed informational filing
3 which would be due six months following the effective
4 date of the final rule in this proceeding NERC would
5 submit a work plan that includes a schedule for
6 conducting the directed research and for submitting one
7 or more informational filing that will apprise the
8 Commission of the results of the four additional study
9 areas as well as any other relevant developments in GMD
10 research.

11 In the submissions NERC would also assess
12 whether the second stage GMB reliability standards
13 remain valid in light of new information or whether
14 revisions are appropriate.

15 This concludes my presentation and I'm happy
16 to take any questions you may have.

17 CHAIRMAN BAY: Thank you, Kal. We will turn
18 next to Arnie Quinn who is the director of the Office of
19 Energy Policy and Innovation before turning to questions
20 that the members of the NRC or of members FERC might
21 have.

22 MR. QUINN: Good morning, Chairman Bay,
23 Chairman Burns, Commissioners, I'm here today to provide
24 an update on the market factors influencing nuclear
25 power economics.

1 The first part of my presentation is pretty
2 similar to the presentation I provided at the last
3 meeting providing some background and context and the
4 latter portion will be an update of some of the revenue
5 and numbers we have seen along with some recent
6 developments that we think will be interesting.

7 Just as background. U.S. energy markets are
8 regulated both by state and federal regulators.

9 FERC sets rates for wholesale and interstate
10 service. States set rates for retail.

11 More than a decade ago some states
12 restructured their jurisdictional utilities to require
13 divestiture of generation from transmission assets.

14 As a result nuclear power plants operate under
15 a number of market and regulatory schemes.

16 Some nuclear power plants have traditional
17 cost of service regulation, whereas, others operate
18 subject to competition and market outcomes.

19 Plants in states that have not restructured
20 and remain part of a vertically integrated utility suite
21 of resources are dependent on state regulatory decisions
22 rather than market prices for cost recovery.

23 As long as retail rates are developed to allow
24 plants to recover their ongoing costs a plant will
25 remain commercially viable.

1 To the extent that a vertically integrated
2 utility operates in the region where a system operator
3 operates a wholesale market the utility may receive
4 market revenues for supplying electricity which are
5 typically then offset against that resource's revenue
6 requirement.

7 Plants in states under one restructuring,
8 sometimes referred to as merchants plants, must rely on
9 market revenues to recover costs.

10 These market revenues come from transacting in
11 markets administered by system operators like the
12 mid-Atlantic system operator, PJM, or from bilateral
13 power purchase agreements that are in effect for an
14 extended period of time of say three to ten years.

15 Bilateral agreements depend on finding a
16 willing buyer at a price that the seller deems to be
17 sufficient because both the seller and the buyer are
18 transacting in wholesale markets.

19 The price will likely be consistent with the
20 prevailing market conditions and each party's individual
21 assessment of the relative risk of market transactions
22 versus a bilateral agreement.

23 A nuclear generator plant with a power
24 purchase agreement is shielded from market outcomes. As
25 long as that contract is in effect it will become

1 exposed to market prices as soon as that bilateral
2 agreement expires.

3 Nuclear plants that do not have a bilateral
4 power purchase agreement depend entirely on market
5 revenues to recover costs and are thus affected by
6 wholesale market outcomes.

7 An update. Recently some states have explored
8 a hybrid approach. Several states, notably New York,
9 Illinois, and Ohio, are exploring arrangements under
10 which the state regulatory authority requires the load
11 serving entities to enter into contracts with previously
12 restructured generation including some nuclear
13 generation.

14 I will focus on the rest of the presentation
15 on merchant plants and the associated wholesale price
16 dynamics as these are the circumstances over which FERC
17 has jurisdiction.

18 Broadly speaking, nuclear power plants receive
19 revenues for two services in the centralized wholesale
20 markets, energy and capacity.

21 The energy market is designed to select the
22 lowest cost that a resource is needed to serve load
23 because many resources are needed to be postured to
24 provide service well ahead of operation. This
25 evaluation takes place in two time frames.

1 On the day ahead of operation resources bid to
2 supply electricity for each hour of the next day the
3 market operator determines the lowest cost that a
4 resource is needed to meet expected load in each hour.

5 The day ahead price then is based on the cost
6 of the highest cost resource needed to serve load, but
7 taking into account all system constraints to the extent
8 possible.

9 Resources are selected and financially
10 obligated, that is, they receive a payment based on the
11 day ahead price and their day ahead award.

12 On the day of operation the market operator
13 files a similar process, the day ahead, the market
14 operator adjusts the resource to the best schedules
15 based on differences between actual and expected load
16 and any changes in resource output relative to day
17 ahead.

18 The real-time price is again based on the cost
19 to serve actual load again taking into account all
20 system constraints to the extent possible.

21 A resource's real-time payment is based on the
22 real-time price and any differences between actual
23 output and day ahead schedule output.

24 Most baseload units like nuclear power plants
25 participate as part of the day ahead process.

1 Any difference between the energy market
2 payment and the resource's cost of providing electricity
3 is used to recover fixed costs.

4 In regions of the country where the state does
5 not play an active role in ensuring that the fleet of
6 resources is sufficient to meet peak load centralized
7 capacity markets have developed to ensure resource
8 adequacy on a forward basis.

9 Capacity markets are bid-based markets. In
10 theory, existing resources bid their going forward fixed
11 costs and new releases bid the cost and enter the
12 market.

13 When no new resources are needed to meet
14 expected peak load the capacity prices based on the
15 highest going forward cost of an existing resource.

16 When new resources are needed to meet expected
17 forecast load, then the capacity price is based on the
18 cost of the new entry.

19 The capacity markets are designed to ensure
20 that new resources can recover their costs over the life
21 of the asset from a combination of energy and capacity
22 payments.

23 In regions where state regulated vertically
24 integrated utilities operate within centralized capacity
25 markets, the state typically plays a predominant role in

1 ensuring resource adequacy in areas like California and
2 the Midwest.

3 The centralized markets may have a backup or a
4 backstop capacity market mechanism.

5 Any generator in PJM, the mid-Atlantic market
6 operator, that relied on wholesale electricity markets
7 as their primary source for revenue experienced the
8 highest level of revenue in 2014 that they received over
9 the last several years after two years of lower
10 resources.

11 Revenue is dependent on the location of where
12 the resources is located. This chart shows both one of
13 the lower-priced regions in PJM along with a kind of
14 averaged revenue across all of the PJM regions.

15 A number of market dynamics have been putting
16 downward pressure on wholesale electric prices.

17 As described earlier energy prices are based
18 on the marginal cost of serving load, thus, as natural
19 gas and to a lesser extent coal prices have fallen, the
20 marginal cost of serving load has fallen, and as a
21 result, energy prices have fallen as well.

22 In addition the lumpiness of new entry into
23 electricity markets has historically created periods
24 where the market oscillates between excess supply and
25 relative market shortage or supply shortage.

1 In periods when there is less excess supply,
2 energy prices tend to increase on average, however, low
3 load growth has meant that the current period of supply
4 surplus is lasting longer than typical.

5 Finally, I will talk about some recent market
6 reforms that may have an effect on nuclear generators
7 market revenues.

8 These reforms include changes to the energy
9 market rules to improve price formation and changes to
10 capacity market rules to address performance concerns.

11 In the Commission's first action on price
12 formation it stated that the goals of price formation
13 are:

14 One: To maximize market surplus for consumers
15 and suppliers.

16 Two: To provide correct incentives from
17 market participants to follow commitment and dispatch
18 instructions, make efficient investments in facilities
19 and equipments and maintain reliability.

20 Three: To provide transparency so that market
21 participants understand how prices reflect the actual
22 marginal cost of serving load and the operational
23 constraints of reliably operating the system.

24 Four: To ensure that suppliers have an
25 opportunity to recover their costs.

1 In the capacity markets several market
2 operators have introduced reforms to enhance the
3 incentive capacity resources have to perform during
4 periods of system need.

5 These reforms have followed several episodes
6 including extreme winter weather in 2013 - 2014 where
7 resources were not available for a variety of reasons
8 including lack of fuel availability.

9 These reforms which differ slightly between
10 the two markets, PJM and ISO New England, assess
11 penalties to resources that are not performing when the
12 system enters a shortage event.

13 As a result of the penalty structure capacity
14 replaces will likely rise to reflect investments needed
15 to ensure performance and the additional risk resources
16 take on to accept a capacity's supply obligation.

17 Whether a resource receives higher net
18 capacity revenue will depend on whether that resource
19 actually performs when needed.

20 These market reforms are designed to be
21 resource and technology neutral. At a high level the
22 intent of the reforms is to ensure that the value of the
23 resource provides to the system to serve load and
24 maintain reliability is reflected in both the energy and
25 capacity prices.

1 Some of these reforms could provide or prove
2 to enhance revenue for nuclear plants, but that was not
3 the design objective for any of the reforms.

4 That concludes my presentation. I am happy to
5 take questions.

6 CHAIRMAN BAY: Thank you, Arnie. Let me ask
7 our colleagues from the Nuclear Regulatory Commission if
8 they have any questions?

9 Chairman Burns?

10 CHAIRMAN BURNS (NRC): Thank you, Mr.
11 Chairman. A couple of questions to Mr. Ayoub.

12 When you talk about in terms of the corrective
13 action plans and they are identified as not meeting the
14 standard, could you describe for me the nature of what
15 is expected to be done? What do they need to do for the
16 entities?

17 MR. AYOUB: If I could back up a little bit.
18 When they determined that they have a par transformer,
19 but a high side connection of 200 Kv, or above, to the
20 grid with a ground white connection the grid planners
21 would provide the owner of that transformer a maximum
22 gig calculation and then the entity would take that
23 calculation, and then if it is over 75 amps per phase,
24 or higher, they have to come up with the mitigation
25 plans, they have to see if it affects the equipment.

1 If it does, then they have to come up with
2 corrective action plans which is up to the entity. It
3 could involve blocking devices or adding more serious
4 capacitors, it would entity specific.

5 CHAIRMAN BURNS (NRC): Thanks. You mentioned
6 that you are in the process of the rulemaking, the
7 notice of the proposed rulemaking, and recognizing that
8 may still be underway, but what type of reactions are
9 you getting to your rule?

10 I think I may know the answer.

11 MR. AYOUB: It is mixed emotion.

12 CHAIRMAN BURNS (NRC): Yes, a good way to put
13 it.

14 MR. AYOUB: I would say NERC and some industry
15 members support NERC standard as is and there are other
16 non-profits or other organizations that do not support
17 the standard.

18 CHAIRMAN BURNS (NRC): One question. This is
19 talking about the capacity market reforms. When would
20 you expect to start seeing the impact of these reforms?

21 What is the expectation?

22 MR. AYOUB: That is both a question in both
23 PJM and ISO New England the markets operate a three-year
24 forward market.

25 Both have run one auction already under the

1 existing rules, so it will be three years from now when
2 the revenue starts to get collected.

3 Also then penalties to be assessed. In PJM,
4 though, they also ran transition auctions.

5 For the next two delivery years, they've
6 allowed resources to convert from base capacity into,
7 what would they call that, into performance capacity, so
8 any resource that shows to convert from base capacity to
9 performance capacity would receive an additional payment
10 starting next the next delivery year and then the one
11 following that as well.

12 CHAIRMAN BURNS (NRC): Thank you, Mr.
13 Chairman.

14 CHAIRMAN BAY: Thank you, Chairman Burns.
15 Commissioner Svinicki?

16 COMMISSIONER SVINICKI: Let me start by thanking
17 those presenters. It is very interesting topic areas.

18 I have a question for each of you. I might be
19 a little bit academic or philosophical, so I apologize.

20 Mr. Ayoub, since the nuclear accident in Japan
21 in Fukushima, NRC has, of course, turned its focus much
22 more intensively to what we call beyond design basis
23 events also, events of low probability, in some cases
24 almost vanishingly small probability, but high
25 consequence so there needs to be some consideration

1 given to these events.

2 One of the struggles, of course, is how
3 accurately your models and forecasts and predictions
4 track with the state of knowledge or state of science
5 when you are talking about low probability high
6 consequence events.

7 In the case of the geomagnetic disturbance
8 vulnerability assessments how would you characterize how
9 well the models and predictions that are available track
10 with both the probability and consequence predictions
11 for those events?

12 I have warned you.

13 Mr. Quinn, get ready for yours. How do you
14 strike a balance?

15 Obviously, there is an imperfect connection
16 between reality and models and what kind of experts do
17 you go to? Where do you turn to?

18 MR. AYOUB: I am not an expert on the models
19 of the GMD modeling, but we have looked. It ranges. So
20 when you look at the work that the standard drafting
21 team did on their modeling and they use especially
22 averaged method and looked at all the magnetometer data,
23 they modeled on one of the hundred year event, and they
24 determined that the NERC benchmark event would be eight
25 volts per kilometer and that is what entities have to

1 design for.

2 On the other hand, you have the Los Alamos
3 study which was recently filed with the Commission.
4 They did their own study.

5 They did not use especially average method and
6 they determined that entities based on the one in the
7 third year event the benchmark would range from an 8.4.
8 volts per kilometer to 16.6 volts per kilometer with an
9 average of 13.2 volts per kilometer and the notice of
10 proposed rulemaking does mention this as well.

11 Even the GMD white paper that was produced
12 before the standard was finalized used the same models
13 but did not use especially averaged model or a method
14 and they determined it was 20 volts per kilometer.

15 It ranges.

16 That is the intent and if you look at the
17 notice of proposed rulemaking and the Commission does
18 speak to that, that it is an evolving science at this
19 point at NERC, that is the purpose of the informational
20 filings that NERC would have to produce after the final
21 rule becomes effective.

22 COMMISSIONER SVINICKI: That tracks very consistently
23 with the way NRC's experts are dealing with this,
24 monitoring the state of the knowledge, bounding
25 uncertainties, sometimes averaging using the

1 mathematical and computational tools that we have and
2 then just trying to stay on top of the evolving state of
3 knowledge.

4 Mr. Quinn, this is a very different subject
5 matter, but I do appreciate your presentation as well.

6 Are you permitted to answer this as an
7 analyst? I am not asking for a FERC position, but as an
8 independent expert and analyst, is some aspect of
9 regulation fundamentally necessary in order to have the
10 energy supply diversity we value as a nation or do you
11 think the capacity market reforms that are emerging or
12 in place now will be sufficient to have diversity over
13 the long term like a decade or two decades?

14 MR. QUINN: We focus philosophically as an
15 agency very much on trying to ensure that the prices
16 that come out of both the energy markets and the
17 capacity markets reflect the value that is provided to
18 the wholesale markets.

19 What a number of the reforms have been doing
20 lately have really attempted to make sure that those
21 prices are very reflective of the value and sometimes
22 the value --

23 COMMISSIONER SVINICKI: Monetizing the value of
24 diversity?

25 MR. AYOUB: I would not say it is monetizing

1 the value of diversity. It is monetizing the value of
2 what the system needs.

3 If the system needs resources during shortage
4 events, because if you have a shortage event you
5 increase the chance that you are going to have
6 involuntary curtailment's, involuntary curtailments are
7 expensive, you want to make sure that energy prices
8 reflect the value that consumers place on avoiding those
9 involuntary curtailments.

10 It is a very uniformed focus on system
11 valuation and system needs. If it is resource adequacy
12 and it is done where resources are providing the service
13 when the system is in stress, but they got a payment
14 upfront for capacity, the focus is that the payment
15 structure gives the resources an incentive to not just
16 take that payment and do whatever, but takes that
17 payment and makes an investment if appropriate and then
18 performs when the system actually needs them to perform.

19 Our focus in our markets is system needs and
20 evaluation. That is different than a load serving
21 entity's kind of risk management perspective on how they
22 want to hedge potential for changes in fuel prices over
23 time or changes in their load expectations.

24 That kind of risk management activity we
25 generally expect the load serving entities to do for

1 themselves.

2 Our markets focus on a very resource neutral,
3 technology neutral, system focused valuation.

4 COMMISSIONER SVINICKI: Thank you.

5 CHAIRMAN BAY: Thank you, Commissioner
6 Svinicki. Commissioner Ostendorff.

7 COMMISSIONER OSTENDORFF(NRC): Thank you, Chairman
8 Bay. Thank you both for your presentations. Very
9 informative.

10 I would like to pick up where Commissioner
11 Svinicki was, Arnie, with you on the market.

12 Certainly, the last few years we have seen a
13 number of nuclear plants shut down and some of those
14 have had significant material issues, Santa Onofre, and
15 Crystal River, some of them are based primarily almost
16 entirely on economic factors, Yankee, Kiwani, and now an
17 announcement recently on Pilgrim.

18 In the wake of the Pilgrim announcement here
19 in the last couple of weeks various spokespersons for
20 the nuclear industry in the United States have made
21 comments, so I will ask you to comment as far as any
22 perspectives you might offer, that now Massachusetts has
23 lost the bulk of its carbon free emissions generating
24 capacity at the Pilgrim plant produces around 80 some
25 percent of their carbon free emissions capacity, and

1 that there are other industry spokespersons who have
2 said that the failure, that the Pilgrim announcement was
3 really a manifestation of the failure of a market in
4 that area.

5 I am curious if you care to comment on the
6 carbon emissions aspect, the "market failure" that has
7 been coming out of the nuclear industry spokespersons
8 the last couple weeks?

9 MR. QUINN: I will go so far as to say our
10 energy markets and our capacity markets do not attempt
11 to capture environmental benefits right now.

12 To the extent that we are talking about
13 regulations like a sodium dioxide and nitrogen oxide
14 emissions where there is a market for those emissions
15 credits where there is the side market that places a
16 value and that kind of an environmental regulation,
17 those emission credits find their way into the wholesale
18 market prices as people incorporate the cost of
19 compliance with environmental regulations into their
20 energy market bids.

21 On the carbon basis, that just has not been
22 the regulation of the United States up to this point.
23 We now have a clean power plan.

24 We will see how states decide that they want
25 to comply with the Clear Power Plant because they have a

1 lot of options.

2 To the extent that any other states start to
3 take actions that put an explicit price on carbon
4 emissions that can easily find its way into the
5 wholesale markets.

6 We had four technical conferences and one of
7 the things that all of RTOs said was, "If a state does
8 more command-and-control they can accommodate that, but
9 it is accommodated in a way that it just basically puts
10 limits on plants when they can be dispatched.

11 That can kind of find its way into energy
12 prices, but if a state does something that is more
13 explicit on the cost of carbon that is easy to
14 incorporate into the RTO markets.

15 They do that right now again with SOx and NOx,
16 so if it stays moot for compliance that way the
17 environmental benefits in terms of carbon free emissions
18 for nuclear plants will start to find their way into
19 energy prices.

20 COMMISSIONER OSTENDORFF(NRC): Thank you.

21 CHAIRMAN BAY: Thank you Commissioner
22 Ostendorff. Commissioner Baran?

23 COMMISSIONER BARAN (NRC): Thank you both for your
24 presentations.

25 Arnie, I know that not every RTO in ISO has

1 forward capacity market, but outside of PJM, and New
2 England, are the RTOs focused on the issue of generators
3 actually generating when called upon in shortage
4 situations and other RTOs that are taking steps to
5 address that issue?

6 MR. QUINN: Yes, that is a really good
7 question. The other way we do this in terms of
8 incenting performance strengths in periods of system
9 stress is through administrative pricing in the energy
10 markets.

11 We have got a philosophy that we really want
12 generators not to exercise market power ever, but
13 especially during periods of system stress for the
14 potential exercise market are very high.

15 We have rules that mitigate that market power,
16 but you want prices to be high and reflect the value to
17 consumers of avoiding an involuntary curtailment and so
18 we have administrative pricing rules that set the price
19 as soon as the RTO enters specific categories of reserve
20 shortages.

21 Those prices can be very high. They can be of
22 the \$500, \$1,000, \$1,500 range. Some of them can be low
23 as \$50 and \$75. They are usually calibrated to match
24 the reliability concern of the nature of the shortage.

25 Administrative shortage pricing is another way

1 we can incent performance when the system really needs
2 that performance and some of the price formation reforms
3 have focused on that element of energy markets.

4 COMMISSIONER BARAN (NRC): What impact has that had
5 or would you expect it to have on nuclear generation?

6 MR. QUINN: To the extent that a nuclear
7 generator is like other baseloads is kind of running all
8 the time.

9 During those moments when the system enters a
10 shortage event and the prices get very high, I would
11 expect every resource running at that time to get paid
12 and I would include nuclear generators as well.

13 One of the reforms we just proposed in our
14 notice of proposed rule in September was to ensure that
15 some RTOs have adopted an operating standard that if
16 they see a shortage for say ten or fifteen minutes, they
17 would not invoke this administrative pricing because in
18 their view if they thought they were going to get out of
19 the shortage fairly quickly pricing it didn't feel like
20 it made sense to them.

21 Our notice proposed rule says anytime there is
22 a shortage the RTO should price it.

23 They can decide to calibrate the prices to
24 reflect what they think the reliability concern is, but
25 they should price it in some way.

1 Again, any resource that is running and
2 baseloads that run all the time would fall into that
3 category and we could pay that shortage price.

4 COMMISSIONER BARAN (NRC): This may be more of a
5 question really for Mark, but have we seen
6 weather-related reliability issues with nuclear
7 generation?

8 MR. QUINN: In terms of the fuel availability
9 concerns we saw during the winter, both in New England
10 and New York, I do not have a strong memory for whether
11 any of the nuclear power plants had any issues.

12 I know that there was a flood on the Missouri
13 River, in terms of like that extreme winter weather, but
14 I do not have a memory that we had any instances.

15 I know that a couple coal plants might have
16 had either coal delivery issues or coal pile issues.

17 MR. LAUBY: I am not aware of any specific
18 issues. I know that you have to worry about off site
19 power and start up the local diesels during cold
20 weather, if in fact it was those kinds of conditions due
21 to heavy snows, but I am not aware of any.

22 COMMISSIONER BARAN (NRC): Thank you.

23 CHAIRMAN BAY: Thank you, Commissioner Baran.

24 COMMISSIONER BARAN (NRC): Arnie, just one question
25 and it is for you. I have been thinking of our recent

1 price formation recognizing an important principle, that
2 is, that resources should be compensated for the value
3 that they provide when they provide it and as result the
4 Commission has explored an alignment between real-time
5 settlement intervals and dispatch as well as recognizing
6 shortage events when they occur.

7 As a result would that principle then be
8 useful to a baseload unit like a nuclear unit that can
9 continue to generate electricity during shortage events
10 and during those shorter dispatch intervals?

11 MR. QUINN: I think it is definitely going to
12 be the case, the reform that ensures that shortage
13 pricing is invoked even when it is short time framed, a
14 shortage event will help that, again, those set of
15 units, all the units that are on during that shortage
16 event including the nuclear generators.

17 The other reform that we proposed which would
18 ensure that some markets average the price over an hour
19 and then compensation is based on average prices and
20 average output over that hour.

21 Data reform will be more important for
22 resources that have output that fluctuates a lot within
23 the hour, so say, a combustion turbine that turns on
24 very quickly to address an issue and then turns off
25 almost as quickly.

1 That reform will help those resources and in
2 fact are meant to align the incentives for those
3 resources for a baseload resource that is kind of
4 running pretty flat out over the hour.

5 I think it will probably be less of a revenue
6 impact for them.

7 CHAIRMAN BAY: Thank you, Arnie. Colleagues?

8 COMMISSIONER LaFLEUR: Thank you both. I thought you
9 both did a great job synthesizing a tremendous amount of
10 information in a short time.

11 I would like to bottle Arnie's and take it
12 wherever I go as people are asking questions about
13 markets.

14 I do have one clarifying question just to
15 bring something out from each of you.

16 Kal, I know on following up on Commissioner
17 Svinicki's question, obviously, one of the challenges we
18 have in geomagnetic disturbance regulation is trying to
19 come up with sensible and fair standards in a time when
20 we don't have all the information.

21 Could you talk a little bit about some of the
22 work that's going on to get more information because I
23 know you mentioned requiring more monitoring and more
24 information that way.

25 MR. AYOUB: At this point in the proposed

1 rulemaking the Commission would be requesting NERC to
2 file information filing based on that work.

3 It is more of a research that once the final
4 rule gets into effect to determine what NERC has done in
5 that realm, up to now, and just going back to
6 Commissioner Svinicki.

7 It is not an issue really of the model
8 necessarily. It is more the input to the model.

9 The question right now is more for NERC to go
10 back and think about alternatives to their assumptions
11 into the model.

12 Right now the input is the spatial averaging
13 of primary kilometer squares.

14 In the notice of proposed rulemaking the
15 Commission asked NERC to look at any other assumptions
16 that could go into this model.

17 It is more of an informational filing to see
18 what NERC does in this realm.

19 COMMISSIONER LaFLEUR: It is my understanding that
20 there has been a lot more real-time monitoring of
21 geomagnetically induced current in Europe and Canada, so
22 if we get more monitoring in the United States we
23 should, as a result of the standard, have more real
24 data.

25 MR. AYOUB: And that was a question

1 Commissioner under NOPR as well whether there should be
2 more data collection, more magnetometers installed as
3 well.

4 COMMISSIONER LaFLEUR: Thank you. Let me bring out
5 one thing on the market presentation.

6 Arnie, could you talk a little bit about these
7 markets. You mentioned how they price in SOx and NOx
8 allowances and so forth.

9 We do have examples like with the regional
10 greenhouse gas initiative where the states have tried to
11 price carbon.

12 They did not set it at a high enough price to
13 save Pilgrim, but they have tried to build it and how
14 the markets, if we get carbon trading, how that might go
15 into the markets because we have a little experience in
16 the "regu states" and California that are already trying
17 to put carbon in their markets, right?

18 MR. QUINN: Exactly, yes, that is a good
19 clarification. Both in the northeast and in California
20 where there is a carbon price, our rules explicitly
21 allow the resources bids to reflect the cost of that
22 carbon.

23 I am most familiar with what the price has
24 lately been in California and they have been fairly low
25 in kind of the single digits to like \$12, to say, \$15,

1 the last time I checked.

2 The biggest thing we have to do for our
3 markets is just to ensure that when we mitigate
4 resources down to their cost that that emission cost is
5 included in that cost because it is a real cost.

6 COMMISSIONER LaFLEUR: The expectation is that with a
7 Clean Power Plant carbon trading could be more prevalent
8 and prices go up because it will be more valuable.

9 MR. QUINN: That is right. You are right that
10 our markets already work that way. There is not a lot
11 that the markets have to do to change to reflect that
12 carbon price if a trading platform exists outside of the
13 market.

14 COMMISSIONER LaFLEUR: Thank you very much.

15 CHAIRMAN BAY: Thank you, Cheryl. Phil?

16 COMMISSIONER MOELLER: Thank you, Mr. Chairman. Just
17 a brief response to Commissioner Baran's question.

18 The main cold-weather events of particularly
19 the first few months of 2014, Commissioner Clark hates
20 the term "Polar Vortex" so that's why I am referring to
21 them as "cold polar events".

22 COMMISSIONER CLARK: You will have to explain why
23 that is.

24 COMMISSIONER MOELLER: I will let you do it. He's
25 from North Dakota. It is my recollection there were

1 about five events, two were particularly tough, but the
2 bottom line was that a nuclear fleet performed
3 outstandingly well, better than any other fuel type.

4 I think it was at 98.5% and that was because
5 of one non-weather-related trip of one plant in this
6 area. That is my vague recollection.

7 The bottom-line takeaway is nuclear was there
8 when we needed it.

9 COMMISSIONER CLARK: Thanks. Just a couple of
10 questions for Arnie.

11 Arnie, I was curious on your slide that you
12 gave on net plant revenues in PJM, I am curious if you
13 know off the top of your head what this would look like
14 if we had a chart that showed say ISO New England or New
15 York.

16 The reason I ask is I know ISO New England the
17 greater percentage of the time the clearing unit in
18 those regions, was there a similar trend in terms of
19 recovering net revenue in New England or did the
20 continued low gas prices suppress that market?

21 MR. QUINN: The short answer is I don't know
22 because I did not look at New England.

23 It is nice that PJM's Market Monitor actually
24 explicitly does kind of a net revenue for a new nuclear
25 plant in PJM and so the data is very handy in PJM.

1 I have not checked New England as well. Some
2 of what, and you mentioned 2014, was just higher energy
3 prices probably during that January - February
4 timeframe.

5 To the extent New England, their reliance on
6 dual fuel -- well, when oil is not \$45 a barrel, you
7 would expect dual fuel, the heating oil prices to kind
8 of push energy prices up as well in the winter.

9 In the last year or so the oil prices have,
10 especially last winter, I think kind of really
11 equilibrated heating oil and natural gas. You have seen
12 a more moderated energy price.

13 COMMISSIONER CLARK: I was going to try not to get
14 you in any trouble, but after hearing Bill's and
15 Kristine's questions, I decided that I would throw you
16 one and see how you would handle it.

17 MR. QUINN: My trouble is your trouble.

18 COMMISSIONER CLARK: Point taken. There have been
19 discussions, and I think Bill mentioned this, that this
20 may be a "market failure," that some of the nuclear
21 units are going off-line for market reasons, and the
22 Commission has been undergoing a price formation effort
23 which I fully support and it is good that we have that
24 sort of checkup.

25 On the flip side, can an argument be made,

1 setting aside what we should be doing in terms of
2 tweaking the markets to make sure we have proper price
3 formation that specifically within a restructured region
4 where the state has chosen the spinoff and create
5 merchant plants of any type that in the bigger picture
6 units going off-line because they are more expensive
7 than whatever the newer more efficient lower-cost unit
8 is, is actually not a market failure, but exactly how
9 the market was designed.

10 That might cause other problems in relation to
11 Clean Power Plant and we are losing these certain carbon
12 free resources, but from a market design standpoint, it
13 is not actually market design failure.

14 MR. QUINN: What I was trying to talk about is
15 the risk management element that our markets do not do.

16 To build on your question, largely, you are
17 right that our markets are designed to be in almost risk
18 management neutral.

19 It really does look for in the space of time
20 where our markets are running for that forward year in a
21 capacity market for the next day and a day ahead market
22 the lowest cost set of units, right, then they don't
23 attempt to say, "I am worried about future environmental
24 regulations," or "I am worried about a change in gas
25 prices over time and so I want to do some sort of risk

1 management to preserve a set of resources that might be
2 higher cost right now, but valuable in the future if
3 uncertainty evolves in a way that they would become more
4 competitive."

5 You're right that our markets are designed to
6 pick the lowest-cost set of resources right now based on
7 the existing set of information.

8 If consumers want to protect themselves they
9 have to do that through bilateral arrangements that they
10 do in concert with our markets, but our markets are not
11 going to do that.

12 COMMISSIONER CLARK: Thanks.

13 CHAIRMAN BAY: Thank you, Tony. Colette?

14 COMMISSIONER HONORABLE: Thank you, Mr. Chairman. I
15 briefly wanted to echo the points made by both Phil and
16 Tony on the importance of nuclear in the markets and
17 also the conundrum we face with the operation of the
18 market.

19 I appreciate the way Tony phrased the
20 question. It is interesting.

21 As we were having a little side bar
22 conversation at my behest actually, as Tony was trying
23 to pay attention, regarding your comment with regard to
24 the New York, Illinois and Ohio effort, to require that
25 LST's contract with merchant plant operators.

1 I am always interested in solutions to ensure
2 fuel diversity in the markets and in particular of this
3 resource nuclear, going to Phil's point, that shows up
4 when it is needed and operates when needed.

5 I encourage all of us to continue thinking
6 about ways to resolve that. Yes, it is an operation of
7 the markets of how it was intended but are we harming
8 ourselves there? I pose that for future thought.

9 And, Tony, did you tell us why you do not like
10 the term "polar vortex"?

11 COMMISSIONER CLARK: I just consider it to be
12 January.

13 CHAIRMAN BAY: Thank you, Colette, and thank
14 you Tony, and thank you Kal and Arnie.

15 Our next panelist is Jennifer Uhle who is the
16 deputy director for engineering of the Office of Nuclear
17 Reactor Regulation at the NRC.

18 Thank you Jennifer for being here today.

19 MS. UHLE: Thank you and good morning to both
20 Chairmen and to both Commissions.

21 Let me first to go my title slide here and
22 warn you that my slides are a number of separate topics.

23 I will be flipping through different topics.
24 If you don't see a connection between them you are
25 probably not supposed to see one.

1 If we go to my first slide. This slide shows
2 the projected electric capacity of the nuclear industry.

3 Being a function of license renewals, this is
4 more of a cartoon so do not be looking at this to give
5 you the exact right answer.

6 Currently, there are 99 nuclear power units
7 operating in the country.

8 Most plants that commenced operation in the
9 1970s and 1980s and NRC licenses were granted for a
10 period of 40 years.

11 NRC's regulation does allow for a period of a
12 renewed license in 20 year increments provided the
13 regulations can be met and safety is insured and there
14 is no limit to the number of license renewal periods a
15 licensee may get, but again, our focus is to ensure that
16 the plant would operate safely so certainly, yes, as the
17 age increases there will be more questions about aging
18 management.

19 What you have on the slide here is the red
20 line and it is the capacity with absolutely no license
21 renewal. That would obviously show that we would be
22 coming down at quite a steep break.

23 The green line shows the capacity with the
24 already approved license renewals done.

25 The orange line we have a number of licensees

1 that have committed to come in for license renewals and
2 we have a lot under review right now and that is the
3 orange line.

4 Just to show the difference the red line would
5 be if all units were renewed.

6 As of say mid 2015, the NRC has issued renewed
7 licenses for 78 units at 47 different sites in the
8 country, although two have shut down for
9 decommissioning.

10 Thirty-eight of the operating units have
11 entered their period of extended operation which is
12 operating beyond 40 years.

13 Of the 23 units, if you do the numbers that
14 are still operating with their current license, sixteen
15 are already under review for license renewal and we have
16 letters of intent from five different licensees for
17 another six units to be renewed.

18 The regulatory requirements for license
19 renewal ensure that the important long live passive
20 system structures and components can continue to perform
21 their function during the 20 year period of extended
22 operation.

23 Under a renewed operating license the licensee
24 is responsible for all the existing NRC regulations as
25 well as the additional regulatory requirements related

1 to aging management.

2 Licensure reviews cover both technical review
3 as well as an environmental review.

4 The licensing review and the inspection
5 program that we have at the Nuclear Regulatory
6 Commission ensure that plant safety is insured for
7 active and passive components during the entire
8 operating life of the facility.

9 By 2030 the average age of the currently
10 operating fleet will be, I would say, roughly 50 years
11 old. It is actually 50.2 and rounding down is
12 appropriate.

13 Nine Mile Point, Unit I, and Gannae in New
14 York as well as Dresden Unit II in Illinois will be the
15 first plants to reach 60 years of operation in 2029.

16 Licensees have indicated that some will pursue
17 a second 20-year period of license renewal.

18 We refer to that as subsequent license renewal
19 and that would mean operation from 60 to 80 years.

20 The NRC is working to develop the regulatory
21 basis of several technical issues that must be addressed
22 for subsequent license renewal.

23 For example, reactor pressure vessel neutron
24 brillment because the vessel would see a much higher
25 fluence of fast neutrons.

1 Electrical cable condition assessment,
2 irradiated assisted stress pros and cracking of the
3 vessel internals and then concrete degradation.

4 This work is being done in collaboration with
5 a number of partners, The Department of Energy, the
6 industry, and our international counterparts.

7 The NRC will finalize our subsequent license
8 renewal guidance prior to the anticipated receipt of the
9 first subsequent license renewal application.

10 Along with license renewal the agency is
11 licensing new reactor designs. You see five designs
12 that are either certified or under review that utilities
13 are considering.

14 The three that are certified are the advanced
15 boiling water reactor or ABWR and you can see its power
16 rating.

17 The advanced passive 1000 or AP 1000, although
18 that is a trick question there because it's really 1110
19 MW and not 1,000 and the economic simplified boiling
20 water reactor or ESBWR.

21 There are five units under construction across
22 the country at three sites in the United States.

23 The Wattsbar site is located in Southeastern
24 Tennessee. The Vogel site is in Georgia and the VC
25 Summer site is in South Carolina.

1 The construction of Wattsbar Unit II, it is a
2 Westinghouse design pressurized water reactor, it was
3 suspended in 1985.

4 The construction permit was reactivated in
5 2008. We expect to issue the operating license to the
6 Tennessee Valley Authority shortly and TVA expects
7 commercial operations to start no later than the second
8 quarter of 2016.

9 The units under construction at Vogel and
10 Summer are the advanced passive 1000, AP 1000s. The
11 combined operating licenses for Vogel and Summer units
12 were issued in February 2012 and March 2012
13 respectively.

14 The NRC is actively reviewing applications for
15 fourteen units at eight sites and has issued a license
16 for one reactor and that is Fermi III in Southeastern
17 Michigan.

18 These applicants have not made firm
19 commitments to build.

20 Nine additional applications have been
21 withdrawn or suspended by the applicants because their
22 business plans have changed.

23 Vogel and Summer are using modular
24 construction. On the left hand side of the slide you
25 can see the 2.4 million pounds module comprising the

1 steam generators and reactor refueling canal and is
2 being placed inside the Summer Unit to contain the
3 vessel.

4 This was done in July 2015.

5 This lift is projected to be the heaviest lift
6 during construction of the AP 1000 units and this lift
7 was done at Vogel in August.

8 On the right-hand side of the slide, you see
9 the first shield building panel being placed just
10 outside of the first ring of the Vogel Unit III
11 containment vessel and this was taken in August 2015.

12 The steel composite shield building is a first
13 of a kind construction technique that is being used in
14 the United States.

15 The NRC has been preparing to review also
16 small modular and advanced reactor designs.

17 We do expect to receive our first application
18 for design certification of a small modular reactor in
19 December 2016 for the new scale design.

20 The NRC Staff is preparing guidance to
21 facilitate this review.

22 We do expect an application for combined
23 operating license for the new scale design in late 2017
24 and the potential site is in Idaho.

25 There are three other vendors of small modular

1 reactors.

2 There's Holtach, Westinghouse, and MPower,
3 they all have held pre-application conferences with the
4 staff at the NRC, although we do not have a confirmed
5 application date for those three designs.

6 While we are reviewing applications for
7 license renewal and for new designs and some utilities
8 are building some plants are decommissioning.

9 Since 2013 four plants encompassing five
10 reactors have begun the decommissioning efforts. These
11 plants are depicted on the map and they include Crystal
12 River which is in Florida, Kiwani Power Station that we
13 had mentioned in Wisconsin.

14 Santa Onofre Nuclear Generating Station in
15 Southern, California and Vermont Yankee located in
16 Vermont.

17 Two additional licensees have announced plans
18 to permanently cease operations. In the future, Oyster
19 Creek which is located in New Jersey which is a 636 MW
20 electric plant will be shut down in the 2019 timeframe.

21 Then, of course, recently the Pilgrims Nuclear
22 Power Station located in Plymouth, Massachusetts. It is
23 a 688 MW electric unit will be shut down no later than
24 June 1, 2019.

25 Economics, of course, is a key driver that

1 influences a licensee's decision to shut down a power
2 plant and I have a few tidbits here, but since you
3 enjoyed such a great presentation by Arnie, I don't want
4 to try to repeat any of what you said.

5 The NRC continues to ensure public health and
6 safety during the entire process of decommissioning.
7 Once the plant permanently shuts down, the fuel is moved
8 to the spent fuel pools, and it must be cooled for
9 roughly five years before it can be moved into dry task
10 storage.

11 With the exception of the removal of
12 authorization to operate the regulatory requirements
13 remain the same, therefore, licensees come in with a
14 number of license amendment requests and exemptions from
15 our regulations so that the regulatory requirements on
16 the plan are more commensurate with the lower risk
17 profile of the plant.

18 We are developing regulatory guidance to
19 enhance the efficiency of reviewing license application
20 requests for decommissioning units and we expect to
21 issue an advance notice for public proposed rulemaking
22 for a decommissioning rule later this month and a public
23 meeting will be held in November to obtain public
24 comments on that advanced notice.

25 The proposed final rule is scheduled to be

1 provided to the Commission in 2019.

2 Let me switch to another topic and talk about
3 some of the regulatory requirements we have put in place
4 as a result of the Fukushima event.

5 The NRC's initiatives to address lessons
6 learned from the Fukushima event have and will continue
7 to result in significant safety improvements at U.S.
8 nuclear power plants across the country.

9 The importance of being able to respond to a
10 beyond design basis external event is one of the main
11 lessons learned from Fukushima.

12 NRC required by order that mitigation
13 strategies be implemented by the end of 2016 and these
14 strategies are to protect the plant against beyond
15 design basis external events.

16 The strategies provide additional layers of
17 defense in depth above and beyond what was previously
18 required to protect the plant from the effects of
19 external events such as earthquakes, tornadoes,
20 hurricanes and floods.

21 The strategies must be capable of mitigating
22 the external event with a simultaneous extended loss of
23 AC power as well as a loss of normal access to the
24 ultimate heatsink.

25 The strategies are flexible. They rely on

1 portable equipment that must be protected and stored in
2 a harden facility.

3 The strategies will maintain core cooling,
4 containment integrity, and spent fuel pool cooling for
5 an indefinite period of time.

6 The industry has established two national
7 response centers that can deliver additional equipment
8 to any site within 24 hours including portable pumps,
9 skid mounted diesel generators, electrical cables, and
10 hoses.

11 The necessary connections for this equipment
12 they are standardized and they are installed at all of
13 the plants.

14 To date 29% or roughly 30% of the plants are
15 in compliance with the mitigating strategies order and
16 all sites have received additional equipment on site.

17 By the end of 2015, 51% of the plants will be
18 in compliance and the final compliance date is December
19 2016.

20 We are doing a rulemaking to develop a new
21 regulation to codify the mitigating strategies order and
22 to add other safety measures such as enhanced on-site
23 emergency response capabilities which was another lesson
24 learned from Fukushima.

25 In November 2015 the proposed rule will be

1 published in the federal register and federal register
2 for a 75 day public comment period.

3 We expect that the proposed final rule would
4 be submitted to the Commission in December of 2016.

5 Safety has been continually enhanced as the
6 regulatory action stemming from the Fukushima lessons
7 are learned and implemented.

8 NRC continues to look for ways to improve our
9 efficiency and effectiveness, to accelerate completion
10 of all the post Fukushima initiatives.

11 The NRC in the industry have made substantial
12 progress in implementing the lessons learned while
13 lamenting these enhancements though the NRC has not lost
14 sight of the importance of continuing to focus on plant
15 operating reactor plant safety.

16 We will again switch topics to discuss the
17 effect of electromagnetic pulses on nuclear power
18 plants.

19 As you all know an electromagnetic pulse can
20 be created by a nuclear detonation high in the
21 atmosphere and can cause very widespread disruptions as
22 we try to depict on this slide.

23 On a smaller scale, of course, there are other
24 portable electromagnetic pulse weapons that are
25 available in.

1 EMPs, electromagnetic pulses, can damage
2 electronic devices and can threaten the electric grid
3 and there is a question about their effect on nuclear
4 power plants.

5 You can also have electromagnetic disturbances
6 coming from geomagnetic events or geomagnetic storms
7 specifically coronal mass ejections which is probably
8 much more familiar with it as it doesn't want to roll
9 off my tongue all that well.

10 It is a massive burst of magnetized plasma
11 from the sun into space and it creates a long-duration
12 electromagnetic pulse of lower field strength than say
13 an EMP would.

14 They can significantly affect the grid because
15 they create geomagnetically induced currents in
16 electrical transmission lines.

17 The concern for nuclear power plants is that
18 these geomagnetic induced currents can cause grid
19 voltage fluctuations and can overstress high powered
20 transformers at the plant.

21 FERC and NERC, of course, you have long
22 recognized this concern and have pursued rulemaking to
23 minimize the impact on the infrastructure including
24 nuclear power plants.

25 In cases of a man-made EMP or a CME, coronal

1 mass ejection event, the primary concern for the plants
2 is loss of off-site power.

3 A secondary concern at least for the coronal
4 mass ejection is the potential damage to the nuclear
5 power plants large step up transformers that normally
6 connect the plant to the grid.

7 Those transformers would be damaged and would
8 preclude the plant's return to power in the event of a
9 large coronal mass ejection.

10 In the late 1970s the NRC became concerned
11 with these events and the Agency has studied these
12 phenomena and have produced three separate reports. Two
13 of them are publicly available.

14 The main finding from the report, especially
15 the first one in 1983, and then it was backed up with
16 the same conclusion in 2009 and 2010, that the pulses
17 weaken as they travel through the concrete structures of
18 the nuclear power plant and that the equipment inside
19 those structures are not affected and therefore can
20 continue to keep the plant safe.

21 This issue was brought up as a generic issue
22 about, I would say, five years ago. Based on the
23 reports that we had conducted and were finalizing in
24 2009 and 2010 the generic issue program has a certain
25 safety threshold that we used to screen issues and these

1 issues did not rise to a safety level important enough
2 for us to further assess it in the generic issues
3 program, and that is, again, because the attenuation of
4 the pulses as they go through the concrete structures in
5 the plant and that the equipment is still available to
6 provide cooling to both the quarry and the spent fuel
7 pools in keeping the plant safe.

8 To summarize. There are several NRC
9 requirements that ensure plant safety in the event of a
10 loss of off-site power.

11 General design requirements ensure that the
12 plants have an appropriately robust electrical system
13 that can withstand severe weather and provide emergency
14 power to maintain safety.

15 A particular regulation requires plants to be
16 able to perform its critical safety functions with a
17 loss of all AC power.

18 Regulatory guidance provides criteria for the
19 design of safety systems so that the components can
20 function even with specified levels of electromagnetic
21 interference.

22 I also discussed in my talk the post Fukushima
23 actions that have also enhanced the capability of the
24 plants to mitigate a beyond design basis external event
25 and that is coupled with a loss of off-site power for an

1 extended period of time and loss of normal access to
2 heatsink.

3 The Agency recently completed an action on a
4 petition for rulemaking from a member of the public
5 concerned with extended loss of AC power from the
6 geomagnetic disturbance.

7 We highlighted that plants have multiple
8 reliable emergency backup power sources and robust fuel
9 supplies to respond to the event.

10 This capability has been enhanced by our
11 Fukushima actions to require plants to be able to
12 respond to an extended loss of AC power event.

13 The staff continuously monitors for viable
14 threats to the nuclear power plants including
15 geomagnetic storms in collaboration with FERC. Licensee
16 training programs and procedures ensure that their
17 staffs take appropriate action under these abnormal
18 conditions.

19 NRC Staff also participates in national
20 planning initiatives for dealing with geomagnetic storm
21 events and considers this information in our regulatory
22 process and you all, of course, participate in the same
23 ones.

24 We would like to commend FERC's and NERC's
25 staffs for the rulemaking activities that are underway.

1 The rules would certainly enhance a nuclear
2 power plant's safety and we also invite you to comment
3 on our advanced notice of public rulemaking on
4 decommissioning that will be issued later in November.

5 This concludes my remarks and I would be happy
6 to take any questions.

7 CHAIRMAN BAY: Thank you, Jennifer, for that
8 very interesting and informative presentation.

9 I am very impressed with the beyond design
10 bases planning that the NRC does, so my one question for
11 you is: When you are thinking about high-impact
12 low-frequency events, is there certain methodology that
13 staff at the NRC uses to determine what kind of response
14 might be appropriate for regulators to take?

15 How do you do that cost-benefit analysis?

16 MS. UHLE: The first point, the nuclear
17 industry, and by industry, I mean, the NRC, the
18 regulator, the DOE, nuclear energy as well as the
19 utilities have used what is called probabilistic risk
20 assessment techniques.

21 The first application of those techniques
22 specifically probabilistic risk analysis was in WASH
23 1400 back in say the mid to late 1970s and since then we
24 have continuously developed that technique and what it
25 does is it takes a look at the probabilities of various

1 initiating events and propagates that through the
2 reactor systems and takes a look at availability rates
3 of the equipment to determine what the likelihood or
4 what the probability of core damage is.

5 Those are techniques that we have and that we
6 use constantly at the Agency are very helpful and then
7 in addition the Commission had set safety goals in a
8 safety goal policy statement again back in the 1980s and
9 essentially said that the goal was to keep the impact of
10 nuclear to be less than .1% of the cause of deaths from
11 cancer.

12 What does that mean to us?

13 That means that it is roughly nuclear power
14 should not increase the likelihood of cancer to a human
15 being above the natural rate of cancer more than two in
16 one million people per year.

17 That is a very very safe threshold and because
18 we have that threshold that helps us compare directly to
19 that to make the decision about whether something needs
20 to be considered in our regulatory framework.

21 CHAIRMAN BAY: Thank you, Jennifer.

22 Colleagues?

23 COMMISSIONER LaFLEUR: Thank you. That was
24 excellent. I was really interested to hear about your
25 work on EMP and GMD and also really gratified to hear

1 about all the new license applications.

2 I did not realize there were so many. I have
3 a question about the existing fleet and hopefully it is
4 not too dumb.

5 But as we look at fleets and parts of the
6 electric system that are challenged either economically
7 or in the markets is challenged by competition with gas
8 and others, and this is true for both the whole baseload
9 and nuclear, it is the single unit older plants that
10 have more difficulty making it so fewer megawatts to
11 spread all the costs of complying with the new rules
12 over, with New England where I was very familiar with
13 the Yankees all of which are gone now, putting aside
14 Pilgrim, I mean Seabrook and Milestone are a whole
15 different phenomenon than the Yankees in the way they
16 are designed and operate.

17 It is my impression that most of the fleet
18 that is left out there around the country is way more in
19 the bigger newer multiunit or there are a lot of little
20 plants we should be worried about?

21 I do not mean their safety. I know you have
22 that under control, but kind of how they are going to
23 fair in the future, can you give me any sense of that?

24 MS. UHLE: You are exactly right to say that
25 sort of the dual unit and there are some sites that have

1 three units.

2 Where Vogel and Summer are being built they
3 will have four units each they tend to be more
4 economical for the licensee in large part because they
5 are sharing a number of regulatory requirements and also
6 sharing expertise in their operations.

7 A big concern for a single unit licensee is
8 the security requirements. It is one of the more
9 expensive aspects of our regulatory process.

10 The emergency preparedness activities that are
11 required are also very expensive, so when they can be
12 shared across multiple units, then of course, it is a
13 more economical situation.

14 However, there still are a number of single
15 unit plants out there, and as you did indicate
16 correctly, if we thought there was a plant that did not
17 meet our safety standards we would shut it down
18 immediately and no questions asked.

19 We do ensure that all the plants are safe, but
20 certainly those that were smaller in power when they
21 were originally designed and our single units are
22 economically viable.

23 COMMISSIONER LaFLEUR: Thank you very much.

24 CHAIRMAN BAY: Thank you, Cheryl. Phil?

25 COMMISSIONER MOELLER: Doctor, thank you very much

1 again for the presentation. I really liked these
2 discussions over the years because they really highlight
3 the fact that although we are very much related in what
4 we do the NRC is primarily a safety regulator and we are
5 primarily economic regulators and that is why it is
6 important for us to have these discussions on the
7 economics and the safety.

8 My questions was going to be along the lines
9 of Commissioner LaFleur's, the smaller units seem to be
10 the ones that are most vulnerable.

11 I will change it a little bit. You may not be
12 familiar with this at all, but one of the plants that I
13 knew fairly well is between Portland, Oregon and
14 Olympia, the Trojan Plant that was decommissioned, I am
15 guessing about 15 years ago, again, relatively a small
16 plant.

17 What is that site like now if you have any
18 idea?

19 MS. UHLE: I would turn and ask my colleagues
20 in the back but I believe that decommissioning --

21 COMMISSIONER SVINICKI: I can answer that. I was
22 there a few years ago.

23 A VOICE: I would not say Commissioner
24 Svinicki is a colleague, but thank you.

25 COMMISSIONER SVINICKI: Very interesting. I have

1 visited a number of the decommissioned sites and it is a
2 very different experience depending on what faith of
3 decommissioning they are in.

4 When I visited Trojan which was no more than
5 two or maybe three years ago, but for the nation's lack
6 of a disposal site for spent nuclear fuel there's almost
7 nothing there.

8 There is personnel on site and so there is a
9 security perimeter around the independent spent fuel
10 storage installation, but they have taken it basically
11 down to the ground.

12 There is some subsurface concrete that they
13 have remaining in place, but it really points out the
14 fact that but for a disposal site that that location at
15 Trojan could certainly be greenfielded.

16 COMMISSIONER MOELLER: Thank you very much.

17 CHAIRMAN BAY: Thank you, Phil. Tony?

18 COMMISSIONER CLARK: Thanks for the presentation. I
19 am curious about the small modular reactors because
20 there have been so many in the utility industry that
21 have looked at that as a something that has great
22 potential because there are just so few utilities that
23 have the scale to be able to build the larger units.

24 I see there are a couple of applications that
25 are soon going to be in the door.

1 Are there statutory or rule guidelines that
2 give us a sense or just historically the timeline that
3 applications like that take to work themselves through
4 the process or is it sort of like our certificates, when
5 we do citing that it is really dependent on the quality
6 of the application when it walks in the door and the
7 record that develops over time.

8 MS. UHLE: Yes, it is definitely dependent on
9 the quality of the application, although recently I was
10 talking to some people in the Office of New Reactors,
11 andn Gary Hollikin, is behind me who is the deputy of
12 the office.

13 The expectation for a review of say the new
14 scale plant which is likely to come in December 2016
15 would take about three to four years.

16 I will just turn to make sure that my
17 recollection is correct.

18 MR. HOLLIKIN: Our plan would be 39 months for
19 the review of the design and the utility application
20 would be a separate matter and that would probably be
21 about three years.

22 COMMISSIONER CLARK: Very good. Thank you.

23 CHAIRMAN BAY: Thank you, Tony. Colette?

24 COMMISSIONER HONORABLE: Thank you and I do
25 appreciate the excellent presentation.

1 I have one question and one comment. My
2 question is really Slide 5 with regard to the subsequent
3 licensure process.

4 I am wondering to whom or where do you look at
5 the NRC for best practices regarding the subsequent
6 licensure process, maybe even internationally, are there
7 places around the world that have already gone down this
8 path or is there a body of work here that you can look
9 to as guidance domestically?

10 MS. UHLE: Yes, and pretty much the units the
11 United States have been operating longer than overseas
12 for the most part.

13 We have a lot of guidance in documents
14 available for the first round of license renewal.

15 COMMISSIONER HONORABLE: No, I am speaking of the
16 second.

17 MS. UHLE: What we are doing is one of the
18 documents is called the generic aging lessons learned
19 document that helps the licensee develop an aging
20 management program for those passive components that are
21 subject to age-related degradation that we are concerned
22 about and what we are doing is we are adding on to that
23 document because with more neutron fluence or with more
24 radiation to the concrete, of course, they can perhaps
25 have new degradation mechanisms or more severe

1 degradation mechanisms than the original license to 60
2 years.

3 We have a number of research activities
4 underway that we do in collaboration. The plan is to
5 update that document with all the guidance and that is
6 getting for another year or so, I think, before we would
7 say, well, maybe two years, before completion.

8 COMMISSIONER HONORABLE: My second point is just to
9 acknowledge your continued focus and priority on safety
10 as that is very important across the energy sector.

11 Being from Arkansas you are aware we had an
12 incident a couple of years ago at our A & O facility
13 quite devastating with a fatality, the loss of life.

14 Any time where this could occur in a prior
15 life and heading a national association we are focused
16 on pipeline safety.

17 It may be more unusual in this arena to have
18 fatalities but it is certainly still good to continue to
19 focus on it to ensure that the folks on the front lines
20 operating grants are concerned and focused on safety.

21 Thank you for that.

22 MS. UHLE: Our mission is for nuclear safety.
23 The event at Arkansas Nuclear I, the plant that you are
24 discussing, it was a heavy lift associated with the
25 non-nuclear side of the plant and in it there was a

1 problem with the lifting device, the crane, a person was
2 killed.

3 That really is under the OSHA side. We have
4 memorandums of understanding of OSHA, so our main focus
5 is nuclear although certainly we did do root cause
6 investigation.

7 Our Licensee was required to do a root cause
8 investigation because of the consequences on the nuclear
9 side of that event.

10 COMMISSIONER LaFLEUR: Thank you for mentioning that.
11 Honestly, that was the first time that I became even
12 remotely acquainted of our role in such a circumstance.

13 I appreciate your clarification to highlight
14 the fact that there are a number of entities working
15 well together to ensure nuclear safety.

16 CHAIRMAN BAY: Thank you, Colette. Chairman
17 Burns, do you and your colleagues have any questions?

18 CHAIRMAN BURNS (NRC): This is a clarification
19 from Jennifer. On your Slide 2 on projected capacity
20 dependent on license renewals, that slide, essentially
21 that is an assumption of basically the single license
22 renewal.

23 A 60-year projection. Based on a 60-year
24 lifespan.

25 MS. UHLE: Thank you for that as I had failed

1 to note that.

2 CHAIRMAN BURNS (NRC): Just to make sure that
3 that is clear. Also a comment on Commissioner
4 Honorable's question about the interaction of
5 international experiences.

6 What Jennifer is saying is we are probably
7 ahead in terms of the renewal process just because the
8 age of the fleet in the U.S., and what I know from my
9 experiences, has been in terms of talking with fellow
10 regulators around the world is that they are actually
11 very interested in some of the research and some of the
12 learnings that we are getting and in the experience we
13 may have because some of them are actually, for example,
14 my French colleagues they are actually dealing with
15 their going beyond 40 just reaching 40 and going beyond
16 40 at this point. Thanks.

17 COMMISSIONER SVINICKI: A comment really. I had an
18 opportunity to visit a new gas generating plant.

19 That may seem very odd freelancing for a
20 nuclear safety and security commissioner, but it was
21 such fundamental learning for me because you get to see
22 the points of departure.

23 If you only look at nuclear you are a little
24 bit -- frankly, I was overwhelmed, that one thousand
25 megawatts can just be, I kind of term it, you can just

1 think it up and do it in a timeframe that on the nuclear
2 side is so different.

3 To any of my FERC colleagues who had not had
4 an opportunity to either visit the new construction of
5 the AP 1000s in Georgia and South Carolina, I'm sure
6 that the licensees there would welcome, and again, it's
7 just so interesting to be able to compare and contrast
8 there if you haven't had a chance to do that, or
9 frankly, any of our operating units and it is the same
10 thing in the value of this type of meeting where we get
11 to peer into each other's world.

12 I encourage that.

13 CHAIRMAN BAY: Thank you, Commissioner
14 Svinicki.

15 COMMISSIONER LaFLEUR: Maybe we should do a field
16 trip next year.

17 CHAIRMAN BAY: Thank you and thank you very
18 much Jennifer.

19 Our next panelist is Dan Phillips from the
20 Office of Electric Reliability at FERC. Thank you, Dan.

21 MR. PHILLIPS: Good morning, Chairman Bay,
22 Chairman Burns and Commissioners.

23 My name is Daniel Phillips and I work in the
24 Division of Reliability Standards and Security in the
25 Office Reliability.

1 In July this year the Commission issued a
2 proposed rulemaking for the proposed revisions to the
3 critical infrastructure protection reliability standards
4 or CIP standards that were submitted by the North
5 American Electric Reliability Corporation in response to
6 FERC directives in Order Number 791.

7 Order 791 approved Version 5 of the critical
8 infrastructure protection standards but also directed
9 modifications.

10 In the current proceeding, FERC has proposed
11 to approve the NERC revisions to the CIP standards and
12 find that they adequately address the directives in
13 Order 791 by eliminating to identify and assess and
14 correct my language, providing enhanced security
15 controls for low-impact assets, providing controls to
16 address the risk posed by transient electronic devices
17 such as laptops and thumb drives, and address in an
18 equally effective and efficient manner the need for a
19 NERC glossary definition with respect to communication
20 networks.

21 FERC also proposed to direct NERC to develop
22 modifications to CIP reliability standards CIP 6
23 addressing protection for communication network
24 components and data between control centers and to
25 develop a reliability standard that would address supply

1 chain risk management.

2 I will now discuss each of the five major
3 technical issues that were addressed by the NOPR.

4 In Order 791, the Commission concluded that a
5 clause requiring responsible entities to develop
6 processes and procedures to identify, assess, and
7 correct deficiencies that was present in seventeen of
8 the proposed Version 5 requirements was unclear and did
9 not adequately describe how the requirements could be
10 implemented and enforced.

11 The Commission directed NERC to address those
12 ambiguities by modifying or removing the language and in
13 response NERC has proposed removing the identified,
14 assessed, and correct language from those requirements.

15 NERC explained that it has made changes to the
16 reliability assurance initiative in its risk-based
17 compliance monitoring and enforcement program to
18 directly accomplish the goals of the identify, assess,
19 and correct language by focusing resources on those
20 areas that pose the highest risk to reliability, so the
21 Commission has proposed to approve these revisions.

22 In Order 791 we also discussed the need to
23 enhance proposed security controls for low-impact as
24 cyber assets.

25 One of the major innovations approved by the

1 Commission in Order 791 was a tiered-protection and
2 model based on facility or asset impact local to the
3 bulk electric system which is used to determine the
4 necessary protections for cyber assets.

5 The highest impact assets are required to
6 implement nearly all of the CIP standards while meeting
7 impact assets and lower impact assets are only required
8 to apply a subset of those requirements.

9 In Order Number 791, the Commission raised
10 concerns that the proposed requirements for low-impact
11 best cyber systems did not require specific controls or
12 alternatively contain clear objective criteria that
13 could be used by an auditor to assess an entity's
14 performance under the standards.

15 The Commission directed NERC to develop
16 modifications to address the ambiguities with the
17 proposed requirement and to manage potential
18 inconsistencies in implementation.

19 NERC has addressed the Commission's directive
20 by proposing modifications to provide security criteria
21 which will aid in evaluating whether the utilities have
22 met their compliance obligations in four discrete areas
23 relating to cyber security awareness, physical security,
24 electronic access controls, and cyber security incident
25 response plans.

1 The Commission has proposed to approve the
2 revised controls in CIP 3 to address the low-impact
3 assets.

4 Another directive in Order 791 addressed the
5 need to develop requirements to protect transient
6 devices used to transmit or transfer executable code and
7 best cyber systems.

8 NERC has proposed modifications to ensure the
9 responsible entities develop plans and implement cyber
10 security controls to protect transient cyber assets and
11 removable media.

12 The proposed requirement is mandatory for
13 high-end medium impact as cyber systems and requires
14 responsible entities to address protections for
15 transient cyber assets and removable media managed by
16 themselves as well as third parties.

17 The security controls addressed asset
18 management authorization security vulnerability
19 mitigation, the introduction of malicious code, and
20 unauthorized use mitigation.

21 The Commission has proposed to approve these
22 requirements, however the Commission also asked for
23 comments with respect to the limited applicability of
24 the requirement particularly its emission of security
25 controls for transient device used at low-impact best

1 cyber systems.

2 Depending on the information provided the
3 Commission may direct NERC to develop a modification to
4 the reliability standard.

5 The fourth issue from Order 791 concerns
6 protections for bulk electric system communication
7 networks.

8 In Order 791 the Commission approved the
9 removal of communication networks from the best cyber
10 asset definition, but also directed NERC to develop a
11 new definition for communication networks and to develop
12 a new reliability standard to address the change.

13 The Commission explained that the new or
14 modified standard should require appropriate and
15 reasonable controls to protect non-programmable aspects
16 of communication networks.

17 NERC addressed the communications directive in
18 this area by developing a modification to protect
19 non-programmable components used to control centers at
20 high-end meeting impact facilities.

21 The proposed standard requires physical
22 protection for cables and other programmable components
23 and contains options for encrypting data in connection
24 with monitoring when physical protection cannot be
25 accomplished.

1 In the notice of proposed rulemaking the
2 Commission has proposed modifications to the standard
3 due to the limited applicability of the provisions.

4 The Commission sought comment on this
5 proposal.

6 Lastly, the Commission has proposed to direct
7 NERC to develop a new or modified reliability standard
8 to provide security controls addressing supply-chain
9 risk management.

10 Activities for industrial control system
11 hardware, software, and computing in network services
12 associated with bulk electric system operations.

13 The Commission explained that recent attacks
14 on supply-chain vendors and critical structure sector
15 highlighted the gap in protection in the CIP standards.

16 The Commission is also to provide general
17 guidance, namely, that any standard should be
18 forward-looking, objective driven, and encompass the
19 activities and the security development life cycle such
20 as acquisition, delivery, and integration.

21 The Commission stated that any controls
22 developed to address this topic would have to respect
23 Commission jurisdiction, not require the abrogation or
24 renegotiation of contracts, be flexible and provide
25 clear and enough guidance on compliance obligations.

1 And the Commission has sought specific
2 comments on the general proposal anticipated features of
3 any new standard, the timeframe for developing the
4 standard, and also the types of outreach the industry
5 feels may be necessary to reasonably address the
6 reliability gap.

7 Comments to the NOPR were due on September 21
8 of this year and staff is currently reviewing those
9 comments.

10 This concludes my presentation and now will
11 turn it over to Brian.

12 CHAIRMAN BAY: Thank you. Brian.

13 MR. McDERMOTT: Thank you, my name is Brian
14 McDermott, I am the deputy director for NRC's Office of
15 Nuclear Security and Incident Response.

16 It is my pleasure to provide you with a brief
17 overview of NRC cyber security plan implementation this
18 morning.

19 The topics that I will address this morning
20 include NRC's cyber security requirements, phased
21 approach and implementation by our licensees, the
22 current status of those implementation activities and
23 then wrap up with some additional cyber activities that
24 are ongoing.

25 The NRC issued the current cyber security

1 requirements in 2009 and since then the Staff has
2 approved cyber security plans for each operating nuclear
3 power plant in the country.

4 Currently our licensees are implementing their
5 plans in two phases. The phased approach to
6 implementation was used to ensure that the most
7 significant system and threat vectors were addressed
8 quickly.

9 The scope of the NRC's requirements cover what
10 we call critical digital assets or CDAs. These include
11 digital devices that can have an adverse impact on
12 safety, security, or emergency preparedness functions
13 and digital devices that can impact reliability which is
14 the subject of the memorandum of agreement between NRC
15 and FERC.

16 NRC staff has continued to coordinate and
17 share information with FERC and NERC representatives
18 over the last year.

19 Through frequent interactions, we have sought
20 to ensure awareness of our respective cyber security
21 activities and align on areas of potential overlap.

22 These interactions have been very beneficial
23 and we greatly appreciate the cooperation.

24 The graphic on this slide represents the
25 defensive architecture concept that was implemented as

1 part of the first phase of NRC cyber security
2 requirements.

3 The most significant safety and security
4 critical digital assets are protected in layers on the
5 left that layers three or four.

6 Communications from the CDA's to less secure
7 portions of the network or to the Internet are protected
8 by either air gaps or one-way communication devices
9 ensuring protection from the Internet originating threat
10 factors.

11 Slide 4. Moving into a little more detail
12 regarding implementation.

13 Reactor licensees completed the first phase of
14 their implementation activities as of December 2012.

15 The NRC inspections began in 2013. We are
16 scheduled to complete all of those initial inspections
17 this December.

18 The most common findings from our reviews
19 involve the licensees approach to portable media
20 controls.

21 Those issues primarily track back to some
22 incomplete industry guidance which was not endorsed by
23 the NRC prior to its dissemination.

24 We would like to highlight that the lessons
25 learned from the first phase of implementation are

1 influencing both the NRC's staff and industry actions as
2 we move towards the second phase of implementation.

3 Another area of learning for us was the
4 approach to the CDA assessments. Initially, the NRC and
5 industry plan on the universal approach to assess the
6 148 cyber security controls for each CDA.

7 However, as we gained experience in the
8 initial phase of implementation both the NRC and
9 industry recognize that the one-size-fits-all approach
10 would not be practical.

11 For a level of effort perspective the number
12 of CDA assessments associated with the initial
13 implementation numbered fewer than 20 for a single
14 reactor site.

15 For the full implementation a second phase.
16 Industry estimates that more than 2000 CDA would require
17 assessments of those 148 controls.

18 The desire to right size the CDA assessments
19 led to the development of what we now call the
20 consequence-based approach to CDA assessments.

21 The consequence-based approach was originated
22 by NRC and embraced by industry and what it allows is
23 the licensees can consider the potential consequences of
24 the cyber compromise before they perform the
25 assessments.

1 The consequence-based screening differentiates
2 between CDA's that have an immediate impact on the
3 required functions and those that would have a delayed
4 impact on those functions.

5 The so-called direct CDAs have an immediate
6 impact and therefore require a full detailed assessment
7 and implementation of applicable controls.

8 The indirect CDAs are those for which a cyber
9 compromise can be identified and mitigated prior to
10 impacting the required function.

11 These CDAs receive a base level of cyber
12 controls that meet or exceed the current critical
13 infrastructure protection standards.

14 Over the last year the NRC staff has been
15 actively engaged with industry representatives on the
16 development of guidance for this streamlined approaches.

17 A revision to an industry guidance document
18 known as NEI 1310 is underway and will provide licensees
19 with simplified templates for abbreviated reviews of
20 multiple categories of those direct impact CDAs which
21 require the full assessments.

22 That reduces the level of effort necessary to
23 complete this.

24 All licensees are scheduled to complete the
25 second phase of implementation for cyber security plans

1 by December 2017.

2 NRC staff is currently working on inspection
3 procedures for our reviews and we are also developing
4 guidance in preparing our inspectors, and training for
5 our inspectors, so that when the sites have fully
6 implemented their plans we are ready to begin our
7 inspection oversight work.

8 To help ensure that the NRC and industry or
9 prepared for the second phase of implementation we
10 completed two limited scope pilot inspections in 2015.

11 We are planning additional pilot activities in
12 2016 that will examine the full scope of activities
13 required by a licensee's plans.

14 The results of these pilots will help the
15 staff refine the inspection procedures and hopefully
16 will provide insights regarding any gaps that might
17 exist regarding the industry's understanding of the
18 requirements.

19 Getting an early understanding of any gaps
20 that might exist will allow the NRC and the industry to
21 resolve those issues before the full implementation
22 inspections begin in 2017.

23 The NRC cyber security roles and more
24 explicitly the licensees cyber security plans which we
25 have approved include a number of operational and

1 management controls intended to mitigate the risks of a
2 cyber compromise.

3 While a few of these controls were addressed
4 in the first phase of implementation a significant
5 number still need to be addressed during the second
6 phase of implementation by our licensees.

7 Among these are controls to mitigate the risks
8 associated with the acquisition of systems and services.

9 The specific controls listed on this slide are
10 intended to work together to mitigate the risk that
11 accompanies the procurement of new hardware, software,
12 or IT services.

13 For example, the supply chain protection
14 element includes establishment, a trusted distribution
15 paths, validation of vendors, and inclusion of
16 tamperproof product seals.

17 In addition, the licensee's actions to address
18 potential supply chain issues the NRC staff actively
19 works with federal partners to monitor the cyber threat
20 environment.

21 Our next step is related to operational
22 management and controls include engaging our external
23 stakeholders on what additional guidance might be
24 necessary to fully implement those requirements and the
25 best approach to developing that guidance whether it be

1 NRC originated or industry originated with NRC review
2 endorsement.

3 During the full implementation inspections,
4 the NRC inspectors will be reviewing how licensees have
5 ultimately implemented actions on site to meet these
6 requirements.

7 Finally, I would like to briefly mention some
8 additional cyber security activities that are also in
9 progress.

10 The cyber security event notification rule was
11 approved by the NRC Commission in 2015. The staff
12 anticipates that the final rule will be published in the
13 Federal Register within the next few weeks.

14 The rule includes requirements for licensees
15 to report significant cyber events to the NRC's
16 operation center within specified time frames and to log
17 other less significant events at the site.

18 This reporting structure is very similar to
19 how the NRC has approached requirements for reporting
20 physical security events.

21 The staff is also continuing efforts
22 identified in the 2012 cyber security roadmap which
23 provided a prioritized approach to examining potential
24 need for cyber requirements at several categories of NRC
25 licensees.

1 The reactor facilities were addressed first as
2 a first priority and those activities as I have been
3 discussing are well underway.

4 In March of this year the Commission approved
5 a rulemaking to address cyber security for fuel cycle
6 facilities. The draft regulatory basis was published in
7 September.

8 The comment period closed in October and the
9 staff is scheduled to deliver the proposed rule to the
10 Commission in mid 2016.

11 The office of Nuclear Reactor Regulation is
12 currently undertaking its reviews of research and test
13 reactors and the Office of Nuclear Material Safety and
14 Safeguards is looking at potential cyber issues
15 associated with a very broad set of radioactive
16 materials licensees.

17 This concludes my presentation and I look
18 forward to questions you may have.

19 CHAIRMAN BAY: Thank you, Brian. Let us start
20 with questions from our colleagues at the NRC.

21 Chairman Burns?

22 CHAIRMAN BURNS (NRC): Thank you. Just a
23 couple questions for you regarding the ongoing
24 evaluations in the area.

25 You talk about the new reliability standards

1 addressing supply chain, risk management.

2 Maybe giving you a little more granularity on
3 what the main issues are that you are trying hope to
4 address that stance.

5 MR. McDERMOTT: The proposal in the NOPR, I
6 really characterize it as a conversation starter.

7 If you are familiar with NERC's processes, we
8 can provide sort of the objectives that industry needs
9 to meet but we cannot necessarily write the standard.

10 The four biggest risks that I see in this
11 space are adversaries taking advantage of legitimate
12 third-party access adversaries taking advantage of
13 unnecessary functionality in software products and
14 adversaries taking advantage of seeking security
15 processes and things like that for business processes
16 and then legacy products and the problems with what to
17 do after certain systems cannot be patched anymore.

18 CHAIRMAN BURNS (NRC): The other area in terms
19 of the standards with respect to modifications regarding
20 protections for communication networks, again, can you
21 give me a little more granularity on what the concerns
22 are there and the objectives of the network?

23 MR. McDERMOTT: I don't know if you have seen
24 recently the director of national security James Clapper
25 who was speaking before Congress, he started talking

1 about sort of the biggest risks that he sees in the
2 future and one of those was the data modification type
3 of tax on critical infrastructure.

4 The risks, basically, the standards right now
5 as they are currently framed, the protection stops at
6 sort of your perimeter, and so any data or traffic that
7 you are sending across the line to another control
8 center or a generating plant or a reliability
9 coordinator, this sort of stops with your internal plant
10 network.

11 What we are talking about is protection beyond
12 that where you are protecting the data between those
13 facilities.

14 The proposal itself is scoped to be a control
15 center with focus given ot some of the concerns that
16 were raised at our technical conference about latency
17 issues when you are getting down to sort of plant type
18 command signal.

19 Did that help?

20 CHAIRMAN BURNS (NRC): That helps, thanks.

21 CHAIRMAN BAY: Thank you Chairman Burns.

22 Commissioner Svinicki?

23 COMMISSIONER SVINICKI: Thank you both for your
24 presentations. It is clear for both agencies that cyber
25 security is a complex area, the threat environment is

1 very dynamic and I don't think that we will ever be able
2 to as regulators say, "Our work here is done. We
3 conquered this one."

4 That being said, I do feel very confident in
5 the work that the NRC expert staff has done. We are
6 very very integrated with our U.S. intelligence
7 community partners, with U.S. law enforcement, with the
8 FBI.

9 Our Commission as a demonstration of the
10 importance of this issue meets routinely with members of
11 those communities to hear directly, not that our staff
12 is not engaged at the staff level, but it does give me
13 confidence that we have received feedback from those
14 intelligence and law enforcement communities.

15 But in terms of our nuclear regulatory
16 framework for cyber security when they look across the
17 areas of concern in critical infrastructure in the U.S.,
18 we have gotten I think a moderately solid thumbs-up that
19 we have in place the things we need.

20 That being said, there are human beings in the
21 loop and much as with physical security, if people are
22 going to pop a door open or be careless or do something
23 reckless or simply just let their guard down, then
24 you're going to have challenges and your very type of
25 perimeter might become a little bit more penetrable than

1 it otherwise is.

2 Brian, in discussing the NRC approach to the
3 identification and analysis of critical digital assets,
4 I would say he was very fancy and diplomatic the.

5 The truth, the plain spoken way of discussing
6 our lessons learned is that we got well into this with
7 the nuclear power plants which is again the facilities
8 that have the potential to have a higher consequence for
9 us, maybe more so than the materials and fuel cycle
10 facilities, so we prioritize getting our cyber framework
11 in place for the nuclear power plants.

12 We got into that implementation and we found
13 that in terms of the number of assets and the amount of
14 the 148 point analysis which was resulting in or had the
15 potential to result in a 100-page analyses for something
16 probably akin to this microphone on off switch, so we
17 decided that maybe we hadn't found the sweet spot in
18 terms of the application of the requirements given their
19 degree of consequence and that result is in the
20 consequence-based approach.

21 Now we are doing better and we have an
22 approach that we think makes more sense.

23 I don't know though that we found the ultimate
24 in a perfect so sweet, so I'm sure that will keep a
25 feedback loop there.

1 Mr. Phillips, what is FERC's assessment in
2 terms of working with NERC and your regulated entities
3 about finding the right sweet spot for the right graded
4 application of these requirements?

5 MR. PHILLIPS: I actually had the privilege of
6 sitting on the drafting team and sort of an observer
7 capacities and we have been working very closely with
8 NERC and the utilities that sit on the drafting team
9 over the past two to three years to sort of hash out how
10 to appropriately split the protections between the high
11 medium and low impact.

12 Most of that is done right now and is a in
13 situ requirement and an attachment sort of laying out
14 the criteria for what makes this, what are the
15 characteristics that makes this high impact to the grid
16 and there's been a lot of conversations about that and
17 costs.

18 We now kind have a more durable framework to
19 look at implementing controls because we have done that
20 work because the more controls you start to lay on, the
21 more expensive it can be if you don't apply the controls
22 as sort of the highest risk for areas where risk is
23 aggregating.

24 COMMISSIONER SVINICKI: Will your system provide for
25 the kind of feedback to try to keep perfecting that

1 graded application as much as we are trying to do?

2 MR. PHILLIPS: I think so. Unfortunately we
3 have not reached a steady state with the standards just
4 yet so in the event that there are future changes to the
5 standard there will always be an opportunity to work
6 with the industry on that to make sure that we get it
7 right.

8 COMMISSIONER SVINICKI: Thank you. I just had one
9 comment. Commissioner Honorable was mentioning the
10 value sometimes of stepping back and thinking about how
11 far we have come and our successes.

12 He will be much too modest to mention this,
13 but for our Commission.

14 I want to thank Commissioner Ostendorff for
15 the leadership role he took back in 2010 in helping us
16 to establish direction to the NRC staff to set up the
17 regulatory memorandum of agreement on the cyber issue so
18 that we could do as a result of the Bright Line survey
19 and at least minimize the redundancies and overlap in
20 the regulatory framework between FERC and NRC.

21 There are too many stories in Washington about
22 agencies and departments that cannot work well together
23 and step all over each other.

24 This is a real success and for our commission,
25 I thank Commissioner Ostendorff for the leadership that

1 he showed on that issue.

2 CHAIRMAN BAY: Thank you Commissioner
3 Svinicki. Commissioner Ostendorff.

4 COMMISSIONER OSTENDORFF(NRC): Thank you, Chairman
5 Bay and thank you, Kristine. Just a couple comments.

6 One, over a year ago since our last joint
7 meeting with you all as colleagues had a chance to
8 observe an NRC inspection of a cyber security rule
9 implementation at Limerick Plant and I was very pleased
10 to see a member of your staff from FERC there.

11 She was participating in the event, in the
12 multiday inspection up in Pennsylvania, and I go back to
13 Commissioner Svinicki's comment, I think it is a good
14 example of working together.

15 It is one thing to sit here in Washington, DC
16 or in Largo, Maryland and have a phone call or an email
17 about something.

18 It is another thing entirely go to a national
19 nuclear power plant and do the physical inspection
20 associated with the cyber rule, so I appreciate FERC's
21 leadership and staff work and fully participating in
22 those opportunities.

23 I had some cyber security responsibilities
24 when I was an official for the National Security
25 Administration before coming to the NRC, so I am not an

1 expert in this at all, but I have been around it for a
2 period of time and I have been around the Naval reactors
3 program from my submarine experience in the Navy.

4 I will just tell you when I compare the
5 nuclear safety issues that I have seen personally in my
6 professional career to cyber security, the cyber
7 security issues in many cases are much more complex.

8 Brian hit this very well in his presentation
9 and I just wanted to kind of piggyback on Brian's
10 presentation because, I think, as Commissioner Svinicki
11 noted we started out with this rule that was too darn
12 hard to execute.

13 It was a stack of paper as Kristine mentioned
14 and it was only through an extensive number of NRC and
15 industry meetings, workshops, hard work, with the papers
16 out over the table to kind of see what is a better
17 approach because the first one was, as the Kristine
18 mentioned, too cumbersome.

19 I would say from my personal viewpoint as a
20 commissioner for the last five and a half years having
21 watched all of the staff dealing with Fukushima
22 related-safety issues, it is my personal observation as
23 I think the engagements and the cyber security arena had
24 been more complicated and more necessary to get to an
25 appropriate regulatory standpoint.

1 Just a personal viewpoint but I do offer it
2 FERC and to Commissioner colleagues that one cannot
3 spend enough time engaging with the people to have to
4 execute this industry at the industry level that is so
5 important that I think it is been our lesson. We are
6 not there yet. We are making progress, but it has been
7 a long road. Thank you.

8 CHAIRMAN BAY: Thank you, Commissioner
9 Ostendorff. Commissioner Baran?

10 COMMISSIONER BARAN (NRC): Dan, I just had a couple
11 of questions to follow up on Chairman Burn's questions
12 on the protection of communications, network aspect of
13 the proposed CIP Standard.

14 Can you give us a better sense of what falls
15 into the category of low impact cyber system?

16 MR. PHILLIPS: Not saying everything, but most
17 substations I would think fall into that category.

18 There are some control centers and there is
19 also a generation under 1500 MW would fall into that
20 category.

21 COMMISSIONER BARAN (NRC): In the notice for proposal
22 rulemaking my understanding is that FERC there said that
23 that determined that there was a concern about not
24 covering the low-impact control centers.

25 Can you talk a little more about the concern?

1 Is the idea that someone could take a thumb drive with
2 malware in it and go out to a kind of low impact
3 substation and then they are into the network?

4 MR. PHILLIPS: Are you asking with respect to
5 the transient device controls or with respect to the
6 communication?

7 COMMISSIONER BARAN (NRC): I am speaking on the
8 communication side.

9 MR. PHILLIPS: The low-impact control centers
10 currently would be included in the proposed
11 modifications to sit six because basically those control
12 centers are needed to communicate with other control
13 centers to maintain reliability and feasibility into
14 what is happening.

15 With respect to the low-impact control centers
16 for transient devices, we propose to approve the
17 controls that were developed for low-impact within CIP 3
18 but then there is this hanging question as to whether
19 there is enough risk to warrant also included transient
20 device protection in CIP 10 for those low-impact
21 facilities as well.

22 COMMISSIONER BARAN (NRC): For the portable devices
23 is that the type of concern that you're focused on
24 there?

25 MR. PHILLIPS: Right, yes, so the low-impact

1 controls in CIP 3 don't actually mandate any protection
2 from malicious code detection, so the idea there would
3 be to make sure that common attack vector would be
4 transient devices being brought into those low impact
5 facilities for configuration.

6 COMMISSIONER BARAN (NRC): Thank you.

7 CHAIRMAN BAY: Thank you, Commissioner Baran.

8 I also wish to acknowledge the efforts of our own staff
9 here at FERC and the Office of Energy Infrastructure
10 Security who coordinate and collaborate and share
11 information and with DHS, DOE, and other government
12 agencies, states, and an industry and law-enforcement
13 and ICE also has been effective in helping to promote
14 best practices in industry.

15 I have one question for Brian and that is, I
16 was really impressed to hear about the inspections that
17 you had been doing and that you're completing this year
18 in 2015 and I am wondering whether there were any
19 lessons learned from those inspections that you would be
20 willing to share with FERC?

21 MR. McDERMOTT: Certainly. I mentioned during
22 my presentation the issues associated with industry
23 guidance on the portable media controls in the industry
24 published guidance that we had aligned on prior to its
25 use.

1 That was the largest issue. There were some
2 others that came up behind that, though, issues such as
3 how the licensees deal with the kiosks they used to
4 monitor the portable media.

5 It is not just having licensees put controls
6 in place to ensure that you have control over those
7 portable devices of any type that can be used to bring
8 malicious code into the site, but what do you do to analyze
9 them or how you go about that.

10 A threat vector there is that if you have your
11 device that monitors the portable media connected to the
12 internet so that it remains updated with the latest
13 virus signatures and so forth, how is that controlled or
14 are there other ways to do that?

15 That was just an example.

16 A lot of implementation type issues. Largely
17 what we saw out of the initial inspections was the
18 ability to reduce the number of extensive CDA
19 assessments that are needed by the licensees.

20 There are a lot of opportunities to group
21 equipment together to do these templates that I
22 mentioned that really simplify the analysis because
23 there are components out on the plants such as a
24 pressure transmitter and they are all over the place,
25 hundreds of these devices.

1 They may have digital chips in them and they
2 may have a set of software running on them, but they are
3 not connected to networks. They are not wirelessly
4 enabled. The only equipment that gets connected to them
5 is maintenance equipment.

6 How the industry deals with that maintenance
7 and test equipment is another one of the issues that
8 popped up during those initial inspections and we
9 addressed those things through frequently asked
10 questions process or through revisions to the guidance
11 working with industry.

12 CHAIRMAN BAY: Thank you, Brian. Colleagues?

13 COMMISSIONER LaFLEUR: Thank you very much. I don't
14 have any questions. Just a quick comment.

15 This is obviously one of the biggest things we
16 work on and for all of the nation's critical
17 infrastructures, not just the ones we regulate, cyber
18 security challenges are dynamic and rapidly evolving and
19 I always say in speeches that the nations bulk electric
20 system and nuclear fleet are the only two parts of our
21 critical infrastructure that are subject to mandatory
22 standards so here we are together.

23 I just thought it was extremely interesting
24 how many parallel themes there are in our work on this
25 and I will just pick out a few.

1 The first is having different generations of
2 regulation and learning from them and then learning as
3 we go, we are already on CIPS 6 and I always say this is
4 like the iPhone.

5 Once you think you have bought your kid the
6 last one, they come out with a new model and we have
7 already been talking about what we need to do next so
8 that's healthy particularly since this thread is
9 changing so much.

10 The second thing I heard from both Agencies is
11 the increased emphasis on prioritization of the assets
12 we are protecting and our case looking for which assets
13 their loss through a cyber security incident could have
14 the greatest impact on the bulk electric system and it
15 sounds like you have done prioritization also as you
16 have gone forward.

17 Third is our merging interests in supply chain
18 management and that next stage of protection it sounds
19 like we can learn from you there and I thought it was
20 fascinating so I need to hear what you have done.

21 Thank you very much.

22 CHAIRMAN BAY: Thank you, Cheryl. Phil?

23 COMMISSIONER MOELLER: Thank you, Mr. Chairman. A
24 quick question for Mr. McDermott based on what
25 Commissioner LaFleur said.

1 You hear Mr. Phillips talk about our proposed
2 rulemaking and the fact that we had introduced the
3 concept of supply chain protection.

4 Frankly, it kind of surprised the industry and
5 their initial reaction is, "We are already doing a lot
6 of that," so there is obviously an information gap that
7 at a minimum we have to address.

8 But I'm curious to the reaction that you have
9 had to bring up supply chain issues. Of course the
10 arguments being that we can't control that.

11 That's in someone else's control, and yet, you
12 have chosen to address too, so I am just curious to your
13 reaction.

14 MR. McDERMOTT: NRC has long established
15 requirements for quality assurance associated with
16 safety-related components.

17 In some ways those quality requirements
18 provide a level of protection, but the cyber security
19 and the supply chain issues go deeper is my personal
20 opinion.

21 This is an area where we have laid out in the
22 cyber security plans types of controls they need to have
23 in place, but at this point there is no detailed
24 guidance.

25 When I mentioned the fact that we will have to

1 work with industry that is going to be really two parts
2 to that.

3 One is communication and outreach piece. We
4 do a manual threat briefing for our cleared
5 stakeholders, clear licensees.

6 We take that opportunity to talk to them about
7 all kinds of threats, so one of the things we will need
8 to do is provide what information we can to them to help
9 make the case for them on the cyber supply chain.

10 But the other pieces in how we work with them
11 in developing what additional guidance may be needed.

12 For us at times the industry will develop the
13 guidance rule and we will endorse it and at other times
14 the NRC staff will originate the guidance.

15 That is part of the discussion that I
16 mentioned is really necessary for those management
17 controls that comprise the portion of their cyber plans
18 that have not yet been fully implement.

19 COMMISSIONER MOELLER: Another area ripe for
20 cooperation going forward between the Agencies.

21 I had a chance on Thursday at our last open
22 meeting to say farewell to my colleagues, but with this,
23 this is my last chance to say farewell to colleagues at
24 the NRC.

25 Best of luck to you and particularly fondness

1 for Commissioner Svinicki given our time on the Senate
2 staff together.

3 Thank you, Mr. Chairman.

4 CHAIRMAN BAY: Thank you, Phil. Tony?

5 COMMISSIONER CLARK: Thank you, Mr. Chairman. I do
6 not have any questions but thanks for the presentations,
7 the discussion of supply-chain management was especially
8 timely for me certainly.

9 Thanks.

10 CHAIRMAN BAY: Thank you, Tony. Colette?

11 COMMISSIONER HONORABLE: Thank your, Mr. Chairman.
12 This is certainly well plowed ground. I too want to
13 just make a comment to acknowledge that very hard and
14 diligent work represented here today.

15 First, but not above, but our FERC staff, our
16 FERC team, and Mr. Chairman, I was very pleased that you
17 reference the energy infrastructure and security team
18 led by Joel McClellan and they are working very hard and
19 work very hard to keep us abreast of the issues that we
20 face in this area with regard to cyber security and for
21 me personally.

22 I recently had a briefing from him with regard
23 to nuclear matters, so I am very pleased that we are
24 staying on top of things.

25 I want to take this opportunity to acknowledge

1 NERC and the hard work that is happening at NERC to
2 develop these standards.

3 This work is very complex. It is dynamic. It
4 is constantly moving at the threats that are evolving
5 and I was very pleased, as I think Mark does a fine
6 representation of the passion and commitment displayed
7 by NERC and I was very pleased Mark to hear you
8 reference the work of the Electric Subsector
9 Coordinating Council.

10 I have had the pleasure of participating in
11 that effort in my former life as a state regulator and
12 it is coordination and cooperation at its finest which
13 we desperately need in this sector.

14 Last, but not least, our colleagues at NRC.
15 Thank you for your work. I agree with Cheryl that it
16 really is comforting to see how we are in lock step, if
17 I might say.

18 The work is not perfect, but particularly with
19 your reference on Slide 82, this work being priority
20 risk based, we have made that movement here at FERC in
21 our reliability and cyber standards this year.

22 It is an important step that we make together,
23 so I want to acknowledge your hard work and that you for
24 that.

25 CHAIRMAN BAY: Let me thank once again all of

1 the panelists for the presentations this morning. Thank
2 you NERC. Thank you to FERC staff and thank you NERC
3 staff.

4 That concludes that the open aspect of our
5 joint meeting.

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