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United States of America  
FEDERAL ENERGY REGULATORY COMMISSION

1019 Commission Meeting

Thursday, September 17th, 2015

Commission Hearing Room

888 First Street, N.E.

Washington, D.C. 20426

The Commission met in open session at 10:01 a.m.

when were present :

- NORMAN C. BAY, Chairman
- TONY CLARK, Commissioner
- CHERYL A. LaFLEUR, Commissioner
- PHILIP D. MOELLER, Commissioner
- COLETTE D. HONORABLE, Commissioner

1 FERC STAFF:

2 KIMBERLY D. BOSE, Seetary

3 JOE McCLELLAND, OEIS

4 MIKE BARDEE, OER

5 JAMIE SIMLER, OEMR

6 ANN MILES, OEP

7 MAX MINZGER, OGC

8 ARNOLD QUINN, OEPI

9 LARRY PARKINSON, OE

10

11 PRESENTERS:

12 E-1 Stanley Wolf, OEPI

13 Accompanied by Mary Wierzbicki,

14 Josh Kirstein, and Eric Vandenberg

15

16 E-2 Jamie Marcos, OE

17 Accompanied by Kathryn Kuhlen and

18 David Pierce

19

20 E-3 Ray Orocco-John, OER

21 Accompanied by Matthew Vlissides

22

23 A-3 Brad Bouillon, Bruce Rew, Todd Ramey,

24 Michael Kormos, Wes Yeomans, and

25 Peter Brandien

## 1 P R O C E E D I N G S

2 (10:01 a.m.)

3 SEETARY BOSE: Thank you. Good morning. The  
4 purpose of the Federal Energy Regulatory Commission's open  
5 meeting is for the Commission to consider the matter that  
6 have been duly posted in accordance with the Governor and  
7 the Sunshine Act. Members of the public are invited to  
8 observe, which includes attending, listening, and taking  
9 notes, but does not include participating in the meeting or  
10 addressing the Commission. Actions that purposely  
11 interfere or attempt to interfere with the commencement or  
12 conducting of the meeting or inhibit the audience's ability  
13 to observe or listen to the meeting, including attempts by  
14 audience members to address the Commission while the  
15 meeting is in progress, are not permitted. Any person  
16 engaging in such behavior will be asked to leave the  
17 building. Anyone who refuses to leave voluntarily will be  
18 escorted from the building.

19 Additional documents presented to the Chairman,  
20 Commissioners, or Staff during the meeting, will not become  
21 part of the official record of any Commission proceeding,  
22 nor will they require further action by the Commission. If  
23 you wish to comment on any ongoing proceeding before the  
24 Commission, please visit our website for more information.  
25 Thank you for your cooperation.

1                   CHAIRMAN BAY: Good morning, everybody. This is  
2 the time and place for the meeting to consider the matters  
3 that have been duly posted in accordance with the  
4 Government and the Sunshine Act. Please join us in the  
5 pledge of allegiance.

6                   (Pledge of allegiance commences)

7                   CHAIRMAN BAY: I hope everyone had a good  
8 opportunity to take a vacation. The Commission in the  
9 meantime has been very busies as of July 16th. We've had a  
10 very busy month, we've issued 144 notational orders since  
11 the July meeting.

12                   I have just a few personal announcements to  
13 make. You'll all note a new face at the table, that new  
14 face is Max Minzner, who is the general counsel, and began  
15 as general counsel just earlier this month. I also want to  
16 thank Max's predecessor, David Mornoff, for his outstanding  
17 service and dedication as general counsel.

18                   On my personal staff I have a new advisor, and  
19 that advisor is Bethany Dukes. And, Bethany, perhaps you  
20 could stand. Bethany comes to my office from the Office of  
21 General Counsel where she has served with great  
22 distinction.

23                   I've also added a program analyst Tyler Stoff.  
24 Tyler comes to us, a recent graduate from college. And  
25 those would be my announcements.

1 Any announcements, Phil?

2 COMMISSIONER MOELLER: No.

3 CHAIRMAN BAY: Cheryl?

4 COMMISSIONER LaFLEUR: Well, I just wanted to  
5 congratulate the new folks on the floor, particularly Max.  
6 I'm delighted to have you. And if I may second your  
7 comments about David Mornoff, who I think has given the  
8 Commission excellent legal advice and support to, as you  
9 noted in your announcements, three Chairmen, and steadfast  
10 leadership through OEC through all the transitions over the  
11 last several years. So thank you, David.

12 CHAIRMAN BAY: Tony?

13 COMMISSIONER CLARK: Just good morning and  
14 welcome. Regards to Max and David and all those.

15 CHAIRMAN BAY: Colette?

16 COMMISSIONER HONORABLE: Thank you,  
17 Mr. Chairman. Good morning. I'd like to congratulate Max.  
18 I work forward to working with you in this new role. And  
19 to acknowledge David and congratulate him on a wonderful  
20 tenure as general counsel. And I've known him for years,  
21 as many of us have. He's been a steady, very understanding  
22 but very committed to the objectives of FERC. And it's  
23 certainly been a pleasure working with him in that role.  
24 I'd also like to congratulate the Chairman's new team  
25 members, I look forward to working with you all.

1           I wanted to reference the fact that I have a new  
2 intern in my office, a pleasant face at our receptionist  
3 desk. Her name is Lina Nor and she is a student at George  
4 Mason and she'll be in the office twice a week and she is  
5 interested in international affairs. So welcome aboard,  
6 Lina. And this is I believe her first week, so be kind to  
7 her.

8           (Laughter)

9           COMMISSIONER HONORABLE: And that's all I have.  
10 Thank you, Mr. Chairman.

11          CHAIRMAN BAY: Madam Seetary, I think we're  
12 ready to proceed to the consent agenda.

13          SEETARY BOSE: Thank you, Chairman Bay. Good  
14 morning, Mr. Chairman.

15          The eation of the Sunshine Act notice on  
16 September 10th, items E-14, E-15, E-16, G-1 and G-2 have  
17 constructed this morning's agenda. Your consent agenda is  
18 as follows: Electric items: E-4, E-5, E-6, E-7, E-8, E-9,  
19 E-10, E-11, E-12, and E-13. Miscellaneous items: M-1.  
20 Hydro items: H-2. Certificate items: C-1 and C-2.

21          As required by law, Commissioner Honorable is  
22 not participating in consent items E-7 and E-9. As to E-2,  
23 Commissioner LaFleur is concurring with a separate  
24 statement. As to E-3 Commissioner LaFleur is concurring  
25 with a separate statement. And as to E-13, Commissioner

1 Moeller is concurring with a separate statement. With the  
2 exception of E-2 and E-3 where a vote will be taken after  
3 the presentation and discussion of those items, we are now  
4 ready to take a vote on this morning's agenda. So that  
5 begins with Commissioner Honorable.

6 COMMISSIONER HONORABLE: Thank you, Madam  
7 Seetary. Noting my recusal on items E-7 and E-9, I vote  
8 aye.

9 SEETARY BOSE: Commissioner LaFleur?

10 COMMISSIONER LaFLEUR: I vote aye.

11 SEETARY BOSE: Commissioner Moeller?

12 COMMISSIONER MOELLER: Noting my concurrence in  
13 E-13, I vote aye.

14 SEETARY BOSE: And Chairman Bay?

15 CHAIRMAN BAY: Aye.

16 SEETARY BOSE: We're now ready to move to the  
17 discussion items. The first item for presentation and  
18 discussion this morning is E-1. A draft notice of solar  
19 concerning price formation fixes for organized markets.  
20 There will be a presentation by Stan Wolf from the Office  
21 of Energy Policy and Innovation. He is accompanied by Mary  
22 Wierzbicki from the Office of Energy Policy and Innovation,  
23 Joshua Kirstein from the Office of the General Counsel, and  
24 Eric Vandenberg from the Office of Energy Market  
25 Regulation.

1                   MR. WOLF: Good morning, Mr. Chairman and  
2 Commissioners. Item E-1 is a draft Notice of Proposed  
3 Rulemaking addressing settlement intervals and shortage  
4 pricing triggers. This draft NOPR is a first step in  
5 advancing the goals of the Commission's price formation  
6 proceedings in Docket No. AD14-14. The NOPR states that  
7 the Commission expects to undertake further action  
8 addressing various price formation topics, including office  
9 caps, mitigation, uplift transparency, and uplift drivers.

10                   The proposed reforms in this draft NOPR advance  
11 several of the Commission's price formation goals.  
12 Specifically, in the short term, the proposed reforms will  
13 help provide correct incentives for market participants to  
14 follow commitment and dispatch instructions and to maintain  
15 reliability. The proposed reforms will also help provide  
16 transparency so that market participants understand how  
17 prices reflect the actual marginal cost of serving load and  
18 the operational constraints of reliably operating the  
19 system. In the long term, the draft NOPR explains  
20 appropriate price signals would produced prices that  
21 consistently reflect operating needs and system conditions  
22 which, in turn, would help to encourage efficient  
23 investments in facilities and equipment, enabling reliable  
24 service.

25                   Specifically, the draft NOPR addresses two

1 existing practices in organized wholesale electricity  
2 markets that may fail to compensate resources at prices  
3 that reflect the value of the service resources provide to  
4 the system, thereby distorting price signals.

5           First, the draft NOPR addresses existing  
6 practices related to settlement intervals. The draft NOPR  
7 proposes to align settlement intervals with dispatch  
8 intervals. The draft NOPR would require each regional  
9 transmission organization, independent system operator to  
10 settle real-time energy transactions financially, at the  
11 same time interval it dispatches energy. The draft NOPR  
12 would also require each RTO and ISO to settle operating  
13 reserve transactions, at the same time interval it prices  
14 operating reserves. Currently, several RTO's and ISO's  
15 have a misalignment between dispatch intervals and  
16 settlement intervals. They dispatch resources every five  
17 minutes but settle transactions for these dispatches based  
18 on an hourly integrated price, that is based on an average  
19 price of all the dispatch interval across an hour. This  
20 misalignment may distort price signals because compensation  
21 is based on average prices across an hour rather than  
22 prices that apply during each dispatch interval during the  
23 hour. In certain instances these distorted price signals  
24 create a disincentive for resources to respond to dispatch  
25 signals. Aligning settlements intervals to dispatch

1 intervals, as proposed in the draft NOPR, would provide  
2 betting incentives to follow dispatch instructions. It  
3 also compensate resources in a way that better reflects the  
4 value of the service they provide. In addition, the  
5 proposed settlement interval reform should reduce uplift  
6 payments, thereby increasing system transparency and the  
7 ability of market participants to hedge their transactions  
8 financially.

9           Second, the draft NOPR addresses existing  
10 practices related to shortage pricing triggers. The draft  
11 NOPR proposes to require that each RTO and ISO trigger  
12 shortage pricing for any dispatch interval during which a  
13 shortage of energy or operating reserves occurs. In  
14 contrast, currently, on the systems of the some RTO's and  
15 ISO's, a shortage is required to last a minimum time period  
16 before shortage pricing is triggered. As a result, there  
17 is a delay between the time when a system first experiences  
18 a shortage of energy or operating reserves and the time  
19 when the prices reflect shortage conditions. In instances  
20 when the shortage lasts less than the minimum time period,  
21 energy and operating reserves prices never reflect the  
22 shortage condition. Due to such delays, short-term prices  
23 may fail to reflect potential reliability costs, as well as  
24 fail to reflect the value of both internal and external  
25 market resources responding to a dispatch signal. The

1 proposed shortage pricing reform should help ensure that  
2 resources have price signals that reflect the value of  
3 their services, and the value of system operating needs at  
4 each dispatch interval.

5           The draft NOPR proposes that each RTO and ISO  
6 submit a compliance filing within four months of the  
7 effective date of the final rule. The draft NOPR proposes  
8 that full implementation of the settlement reform be  
9 effective within 12 months from the date of the compliance  
10 filing. Implementation of the proposed shortage pricing  
11 reform is not expected to be as complex. Thus, the draft  
12 NOPR proposes the full implementation of the shortage  
13 pricing reform be effective within four months from the  
14 date of the compliance filing.

15           The draft NOPR seeks comment on these proposed  
16 reforms within 60 days after NOPR's publication on the  
17 Federal Registry. The draft NOPR specifically seeks  
18 comment on several substantive issues with the proposed  
19 reforms, including whether the proposed settlement interval  
20 reform is appropriate for intertie transactions and whether  
21 the Commission should require RTO's and ISO's to settle all  
22 realtime operating reserves transactions at the same time  
23 interval as real-time energy dispatch. In addition, the  
24 draft NOPR requests comment on several aspects of  
25 implementation, including a proposed implementation

1 schedule.

2 Thank you. This concludes our presentation.

3 And we'd be happy to address any questions you may have.

4 CHAIRMAN BAY: Thank you, Stan, Josh, Eric, and  
5 Mary. And thank you to the price formation team for the  
6 work on the NOPR. The staff noted this NOPR is THE first  
7 in a series of actions the Commission expects to take with  
8 price formation issue. The Commission and the Commission  
9 staff have been focused on price formation since last year.  
10 And I'd like to thank everyone who has informed this effort  
11 through their participation in the staff technical  
12 workshops and the comments filed in this proceeding. I'm  
13 pleased to support this NOPR and believe that it will  
14 ensure the resources have appropriate incentives to respond  
15 to an energy or operating reserve shortage, and that each  
16 resource is compensated based on a price that reflects the  
17 value of the service it provides. In the long term, the  
18 reforms proposed today should help encourage efficient  
19 investments for facilities and equipment, thereby enabling  
20 reliable service.

21 In response to the 15 notice comments,  
22 commentators raised the issue of the anticipated costs of  
23 using shorter settlement intervals. I understand that  
24 modifying RTO and ISO settlement systems can be complex,  
25 and today's proposed rules specifically request comments on

1 the potential cost and time necessary to implement these  
2 proposed reforms. I look forward to receiving any comments  
3 or feedback that you have on today's proposal. Thank you.

4 Phil?

5 COMMISSION MOELLER: Thank you, Mr. Chairman.

6 I don't have any questions because I think the  
7 explanation was good, a good team is working on it. I wish  
8 we had done a little bit more and a little bit sooner. But  
9 noting a little but with my concurrence on E-13. It's key  
10 that we compensate the resources adequately so that they're  
11 there when they're needed. And there's a lot more work to  
12 do, but this is a great start. Thank you.

13 CHAIRMAN BAY: Cheryl?

14 COMMISSION LaFLEUR: Thank you. I too strongly  
15 support the action we're taking today. I think it's an  
16 important next step in response to the work that the  
17 Commission staff and the Commission have done on price  
18 formation over the last year. Obviously, it's critically  
19 important that price signals should compensate both new and  
20 existing resources for the value that they actually deliver  
21 to customers. And particularly at a time when our nation  
22 is seeing so much turnover of resources, so much change in  
23 our resource mix, it's very important that we get these  
24 market signals right. I appreciate all the work that staff  
25 has done and the work that will continue to be done on the

1 several more areas that are specifically called out in the  
2 order for further action, which include: Price caps,  
3 mitigation, uplift transparency, and uplift drivers.

4 And I'd also like to thank everyone who came to  
5 one of the workshops, filed comments in the docket, and of  
6 course we look forward to your comments on this proposal.  
7 Thank you.

8 CHAIRMAN BAY: Thank you, Cheryl. And I  
9 especially wish to acknowledge and thank you for your  
10 leadership in starting this examination of price formation  
11 issues and organized markets. Thank you.

12 COMMISSION LaFLEUR: Thank you.

13 CHAIRMAN BAY: Tony?

14 COMMISSIONER CLARK: Thank you, Mr. Chairman,  
15 and thanks to the team. I don't have any questions. We'd  
16 just like to highlight: Although this is not in the area  
17 probably amongst the popular press gets as much attention  
18 as other things that the Commission does, I think within  
19 the industry, within the Commission, it's been  
20 acknowledged, this is probably really one of the more  
21 important efforts that we've had over the last year - 18  
22 months in terms of real impacts on the markets that we  
23 oversee. What we're doing today I think sets out an  
24 inemental but an appropriate process moving forward,  
25 where we're taking some issues one bite at a time that we

1 think we can deal with. The first few are here, as you  
2 noted the NOPR indicates that there will be future actions  
3 to come. We took in a lot of information with regard to a  
4 lot of different topics, some of them honestly are a little  
5 bit bigger bites of the apple and will take a little bit  
6 more time to get there. But I think slowly but  
7 inementally it helps to address some of the issues I know  
8 we have heard with regard to the energy markets, which  
9 while they are most mature markets and probably our best  
10 functioning markets, we time to time do need to make sure  
11 they're operating at the best efficiency for American  
12 consumers.

13                 So thanks for what you do and I look forward to  
14 hearing more about this one, as well as ongoing efforts of  
15 the Commission.

16                 CHAIRMAN BAY: Thank you, Tony.

17                 Colette?

18                 COMMISSIONER HONORABLE: Thank you,  
19 Mr. Chairman. I'd certainly like to thank you team as well  
20 for concisely summarizing this NOPR, which as I embrace the  
21 comments of my colleagues, really could take on any number  
22 of different directions. But hear this first that it's  
23 merely a first step. And I want to thank you in advance  
24 for the work that we will continue to do to improve price  
25 formation and to seek to attain the objectives of

1 transparency of providing certainty in the markets. And I  
2 look forward to the markets that we'll receive particularly  
3 with regard to the scheduling. And I want to acknowledge  
4 the team's work to aid us in issuing this NOPR today, which  
5 the misalignment, it's a very important issue that we've  
6 been grabbling with and we need to tackle it, how we align  
7 the settlement intervals and the dispatch intervals, and a  
8 number of different objectives.

9           So I look forward to this work, I look forward  
10 to the ways in which we will work on reducing the -- we  
11 hear that quite a bit -- and ensuring that our markets are  
12 working as they should. Thank you.

13           CHAIRMAN BAY: Thank you, Colette.

14           Madam Seetary?

15           SEETARY BOSE: We're now ready to take a vote  
16 on this item.

17           We will hear from Commissioner Honorable?

18           COMMISSIONER HONORABLE: I vote aye.

19           SEETARY BOSE: Commissioner Clark?

20           COMMISSIONER CLARK: Aye.

21           SEETARY BOSE: Commissioner LaFleur?

22           COMMISSIONER LaFLEUR: I vote aye.

23           SEETARY BOSE: Commissioner Moeller?

24           COMMISSIONER MOELLER: Aye.

25           SEETARY BOSE: And Chairman Bay?

1           CHAIRMAN BAY: I vote aye.

2           SEETARY BOSE: The next item for presentation  
3 and discussion this morning is E-2. A draft notice of  
4 proposed rulemaking concerning the collection of uniform  
5 market participant data for RTO's and ISO's. There will be  
6 a presentation by Jamie Marcos from the Office of  
7 Enforcement. She is accompanied by Kathy Kuhlen and David  
8 Pierce, also from the Office of Enforcement.

9           MRS. MARCOS: Good morning, Mr. Chairman and  
10 Commissioners. We're asking the Commission to approve E-2,  
11 a notice of Proposed Rulemaking, which proposes to amend  
12 the Commission regulations to require each RTO and ISO  
13 electronically delivered to the Commission, on an ongoing  
14 basis, certain information to be required from its market  
15 participants. This information would identify the market  
16 participant by means of a common alphanumeric identifier,  
17 and would provide connected entity data. The NOPR  
18 identifies connected entity data as a listing and brief  
19 description of certain ownership, employment, debt, or  
20 contractual relationships of the market participants.

21           This information will greatly assist staff's  
22 seeing in investigative efforts in detecting potential  
23 market manipulation. The Commission has already gained  
24 regular access to RTO and regular ISO market data. The  
25 connected entity information would provide context for this

1 data by giving a more complete view of the relationships  
2 between market participants and the incentives underlying  
3 their trading activities. This in turn will help identify  
4 whether there appears to be a legitimate business rationale  
5 for seemingly anomalous trading patterns, or whether an  
6 investigation is required to determine if there may be  
7 market manipulation. It will also assist market monitors  
8 in their individual or joint investigations or cross-market  
9 manipulation. The requirement to obtain a common  
10 identifier would ensure certainty as to the identity of a  
11 given entity. Failings of companies often have confusingly  
12 similar names. And entities use different names and  
13 numeric identifiers in different markets. The NOPR  
14 suggests that the globally-accepted Legal Entity  
15 Identifier, or LEI, system of identification, currently in  
16 use of the CFTC. And the SEC, might be the most  
17 appropriate one to adopt.

18           We anticipate that the proposed connected entity  
19 disclosures will supplant the various affiliate disclosure  
20 requirements in use by the RTO's and ISO's. Since the NOPR  
21 proposes standardizing the format and type of disclosures  
22 required, the proposed regulatory amendment may also serve  
23 to ease compliance burdens on market participants that are  
24 active in more than one RTO or ISO.

25           We have included in the NOPR a proposed

1 electronic formatting for the submission of the data, but  
2 invite comment on that formatting, as well as on the  
3 benefit and burdens of the proposal as whole. Comments on  
4 the NOPR will be due 60 days in the Federal Register.

5 This concludes our presentation. We will be  
6 happy to respond to any questions you may have.

7 CHAIRMAN BAY: Thank you, Jamie, David, and  
8 Kathryn, and thanks to everyone on this team who worked on  
9 this notice and proposed rulemaking.

10 Ensuring the integrity of the markets is very  
11 important, it's important to everyone, both market  
12 participants and consumers alike. I believe the collection  
13 of connected entity data will further that goal, so I'm  
14 pleased to support the proposed rulemaking and look forward  
15 to hearing from interested parties regarding this proposal,  
16 both in terms of the potential burden as well as the  
17 potential benefit. Thank you.

18 Phil?

19 COMMISSIONER MOELLER: Thank you, Mr. Chairman.

20 I think it is important to emphasize this is a  
21 proposal. We're obviously interested in any comments. We  
22 might come a little bit out of order. So I mean to  
23 reassure them they're really asking a lot of questions  
24 here. But one of the things that struck me was -- the  
25 enforced draft at my office when we first were given the

1 outline last month of proposal -- jumped out was the LEI.  
2 And I'm not sure that's universally recognized as to what  
3 it is, how it's used, who administrates it, who administers  
4 it. If you can elaborate it, you or any members of your  
5 team, because I think that might initially cause some  
6 confusion even though it is apparently quite widespread.

7 MS. KUHLEN: It is fairly recent in origin. It  
8 does indicate that there's a global financial crisis of  
9 2008. And it was spearheaded by the group of 20 in the  
10 Financial Stability Board. So it is global in the scope.  
11 And it actually got underway just in January of 2012. And  
12 it has a three-part structure: The top tier is called the  
13 ROC, the Regulatory Oversight Committee, and that's  
14 composed of many nation's regulatory entities, it's about  
15 70 members. They set policy and they oversee the operating  
16 arm, and that's the GLF, the Global LEI Foundation. And  
17 that provides the infrastructure support that's  
18 operational, and importantly oversees the entities that  
19 actually issue the LEI's. Those are called LOU's, Local  
20 Operating Units. And there's about 20 of those now, one in  
21 the United States. And entities that desire an LEI come to  
22 an LOU. The LOU performs checks of government, the  
23 documents and so forth, advocating that this is entity that  
24 it says it is. Issues an LEI. And the LEI is permanent  
25 and unique to that entity, and it's a 20-digit alphanumeric

1 code. So that's sort of the structure of it.

2           And since it's been instituted, we now have some  
3 400,000 entities that have obtained LEI's, and almost half  
4 of those are in the United States, although of course it is  
5 a global initiative. And the CFTC and the FTC, as Jamie  
6 mentioned, uses it for certain things. And I think it's  
7 really growing in use. Back in 2012 the Commission in one  
8 of the EQR orders abandoned the requirement in using a DUNS  
9 identifier because the Commission said it wasn't really  
10 adequate for this purpose. But there was no replacement at  
11 that time for it. And now it looks like the LEI system may  
12 be an effective replacement. But of course we invite  
13 comments on that.

14           COMMISSIONER MOELLER: Okay, good. I can see  
15 where there's a particular agenda as utility you want to  
16 know specifically each one. I think the challenge might be  
17 somebody who's say General Electric who has presence in our  
18 markets but probably has thousands of subsidiaries. And  
19 the challenges, how would they perhaps conform with the  
20 proposed rule? Do you have any conservations?

21           MR. KUHLEN: Yes. We're actually only proposing  
22 to require in obtaining as an LEI by the market participant  
23 itself. We want them to report any LEI's that the  
24 connected entities have and that they know about, but  
25 they're not required for them to get it. So it's really

1 only the market participants who will have to get the  
2 LEI's. And it's quite inexpensive; it's around \$250 to  
3 obtain an LEI and \$150 for annual upkeep.

4 COMMISSIONER MOELLER: Well, thanks for the  
5 clarification and for the other answers.

6 Mr. Chairman?

7 CHAIRMAN BAY: Thank you, Phil.

8 Cheryl?

9 COMMISSIONER LaFLEUR: I'd also like to thank the  
10 team. I think, whereas a new reporting obligation, is that  
11 will impact all market participants large and small, the  
12 RTO's and the ISO's, and the connected entities and some  
13 officers of market participants, I think it's important we  
14 highlight it. I'm voting for the notice of proposed  
15 rulemaking because I understand the potential value of this  
16 information to our market surveillance program, and the  
17 very important work that the Office of Enforcement does in  
18 making sure the markets are fair and prosecuting market  
19 manipulation.

20 At the same time, I'm very mindful of the  
21 potential burden of the new requirement because it  
22 essentially requires a new reporting and compliance regime  
23 covering all market participants, their connected entities,  
24 certain officers, and traders with regular updating, as  
25 well as, has been discussed, enrollment in the LEI program.

1 And I really acknowledge that I had to Google "LEI" and I  
2 got all these pictures of Hawaiian flowers.

3 (Laughter)

4 COMMISSIONER LaFLEUR: Solling down, there was  
5 a pretty good website that was pertinent. So I think when  
6 we're doing something new, it's very important that we  
7 receive comments both on the benefits and the burdens, as  
8 well as proposed alternatives, to give us the information  
9 that we need.

10 I have one question: One of the things that a  
11 connected entity has to propose early to the market  
12 participant, in the definition of a "connected entity of a  
13 market participant" includes certain entities with whom the  
14 market participant has a contractual relationship. And I  
15 think it's important that that be clearly defined because  
16 it could potentially be quite broad. Could you explain a  
17 little bit about what types of contracts you're looking to  
18 cover and which ones might not be covered in the connected  
19 entity file?

20 MS. MARCOS: So the contracts we would expect to  
21 be included in eating a connection would be contracts by  
22 pooling agreements, energy managements agreements, asset  
23 management agreements, fuel management agreements. So  
24 contracts like those. And then the contracts that we would  
25 not expect to eat the connection and be included are

1 contracts such as retail contracts, power purchase  
2 agreements, shared services agreements, and bilateral  
3 agreements. So those are a group of those contracts.

4 COMMISSION LaFLEUR: Well, thank you, Jamie.  
5 And of course we look forward to comment on all the  
6 definitions.

7 Thank you.

8 CHAIRMAN BAY: Thank you, Cheryl.  
9 Tony?

10 COMMISSIONER CLARK: Thanks, Mr. Chairman.

11 I don't have any questions but thanks for your  
12 work on it and I do look forward to the comments we'll see.

13 CHAIRMAN BAY: Colette?

14 COMMISSIONER HONORABLE: Thank you,  
15 Mr. Chairman.

16 Thank you for your work. Clearly, new aonyms  
17 underscores Commissioner LaFleur's point that we're delving  
18 into a new area. Thank you for the explanation of the  
19 history and how we've come to where we are. In my mind,  
20 this NOPR seeks to strike a balance to ensure that market  
21 monitors and the enforcement staff have the tools that they  
22 need to do the work that they are called to do, while also  
23 ensuring that these new proposed requirements are not  
24 overly burdensome and ensure that we have this necessary  
25 information. I appreciate what this NOPR intends to do,

1 which is to limit the folks that would be required to  
2 enroll for an LEI for market participants. I'm  
3 particularly interested in hearing from all of the  
4 stakeholders about their view of whether that strikes the  
5 right balance, and also the burden that might be associated  
6 with it.

7           Is this duplicative? Is this the best route for  
8 us to go given where we've come in eliminating the  
9 requirement of the DUNS information? So, thank you for  
10 your work and I look forward to working and learning new  
11 aonyms.

12           CHAIRMAN BAY: Thank you, Colette.

13           SEETARY BOSE: We'll now take a vote on this  
14 action. The vote begins with Commissioner Honorable.

15           COMMISSIONER HONORABLE: Aye.

16           SEETARY BOSE: Commissioner Clark?

17           COMMISSIONER CLARK: Aye.

18           SEETARY BOSE: Commissioner LaFleur?

19           COMMISSIONER LaFLEUR: Noting my concurring  
20 statement, I vote aye.

21           SEETARY BOSE: Commissioner Moeller?

22           COMMISSIONER MOELLER: Aye.

23           SEETARY BOSE: And Chairman Bay?

24           CHAIRMAN BAY: Aye.

25           SEETARY BOSE: The next item for presentation

1 and discussion this morning is item E-3. A draft notice of  
2 proposed rulemaking concerning Commission access to certain  
3 NERC databases. There will be a presentation by Ray  
4 Orocco-John in the Office of Electrical Reliability. He is  
5 accompanied by Michael Vlissides from the Office of General  
6 Counsel.

7 MR. OROCCO-JOHN: Good morning, Chairman Bay and  
8 Commissioners. Today we will be providing a summary by  
9 agenda item E-3. Agenda item E-3 is a draft Notice of  
10 Proposed Rulemaking that proposes to amend the Commission's  
11 regulations to require the North American Electric  
12 Reliability Corporation to provide the Commission and  
13 Commission staff with access on a nonpublic and ongoing  
14 basis, to certain databases compiled and maintained by  
15 NERC. The Commission's proposal applies to the following  
16 NERC databases: The Transmission Availability Data System,  
17 the Generating Availability Data System, and the protection  
18 system misoperations database. The draft Notice of  
19 Proposed Rulemaking states that access to these databases,  
20 which will be limited to data regarding U.S. facilities,  
21 will provide the Commission with information necessary to  
22 determine a need for new and modified standards and to  
23 better understand NERC's periodic reliability and adequacy  
24 assessments. In particular, the proposed access would  
25 inform the Commission more quickly, directly, and

1 comprehensively about reliability trends or reliability  
2 gaps that might require the Commission to direct NERC to  
3 develop new or modified reliability standards. In  
4 addition, the proposed access for underlying data will  
5 assist the Commission in its understanding of NERC's  
6 periodic reports, thereby helping the Commission to monitor  
7 causes of outages and detect emerging reliability issues.  
8 The proposal would not require NERC to collect new  
9 information, compile information into any kind of report,  
10 or reformulate that. Comments on the draft NOPR are due 60  
11 days after its publication in the Federal Register.

12           This concludes our presentation. We're happy to  
13 take any questions you may have.

14           CHAIRMAN BAY: Thank you, Ray and Matt, and  
15 thank you to the team for your work on this important NOPR.  
16 I believe that access to these three NERC databases will  
17 provide insight regarding the reliability performance, and  
18 will inform and support the Commission in fulfilling its  
19 statutory obligations under section 215 of the Federal  
20 Power Act.

21           Essentially today's NOPR takes the concept of  
22 Money Ball or analytics-driven assessments through our work  
23 on reliability. And for that reason I support today's NOPR  
24 but very much look forward to hearing any comments the  
25 stakeholders might have regarding this proposal. Thank

1 you.

2 Phil?

3 COMMISSIONER MOELLER: Thank you, Mr. Chairman.

4 I'm not sure what to tell you the Oakland A's haven't won  
5 the world series.

6 (Laughter)

7 COMMISSIONER MOELLER: We'll see how far that  
8 Money Ball analogy goes.

9 I guess I would be interested: You've desibed  
10 categories of information. But can you give us some  
11 conete examples of the type of information that we would  
12 be obtaining?

13 MR. OROCCO-JOHN: Thank you for the question.

14 With respect to the transmission availability  
15 data system contains information such as the class for the  
16 transmission lines, the outage rates of the transmission  
17 lines, as well as the cause codes. It's very important to  
18 know the causes of outages. With respect to the generating  
19 availability data system, it contains information such as  
20 how often generative strip -- like, you know, when they're  
21 available -- as well as the cause codes. With respect to  
22 the misoperations database, it also contains misoperations  
23 rates. In other words, it provides information on  
24 operations, as well as misoperations, so you can actually  
25 figure out the misoperation rate, as well as the cause

1 codes.

2 COMMISSIONER MOELLER: Well, those are good  
3 examples, thank you. So presumably when we gather the data  
4 to determine a trend like the certain type of agitation  
5 it's eating, the disproportional number of outages, and  
6 perhaps you could respond by dealing with that specific  
7 type of agitation. Is that an example you can see coming  
8 out of this effort?

9 MR. OROCCO-JOHN: Yeah. I could give you a  
10 quick example. We every year analyze this data, containing  
11 events database. And the information contained in that  
12 database is very limited: It doesn't contain the cause  
13 codes to appropriate evaluation to inform the Commission on  
14 the types of qualifications to standards. So these are new  
15 databases. The ones that we're asking you to request in  
16 the NOPR would allow for such analysis to be done.

17 MR. VLISSIDES: Yeah. And to your point, as the  
18 draft NOPR discusses, this information would inform the  
19 need for new or possibly-revised reliability standards, so  
20 if a reliability trend were detected that wasn't currently  
21 addressed to current reliability standards, the Commission  
22 would use its authority to address that new, emerging  
23 problem.

24 COMMISSIONER MOELLER: All right, thanks for the  
25 explanation and thanks for your work on the draft.

1           CHAIRMAN BAY: Thank you, Phil.

2           Cheryl?

3           COMMISSION LaFLEUR: Thank you, Mr. Chairman.

4   And thank you to the team and all of Mike's folks who  
5   worked on this NOPR. I am concurring on this as well, this  
6   being my day-issued concurring statement, and I should  
7   explain. And there is a commonality between this and the  
8   last one we talked about because they both represent  
9   bringing in a lot of raw data into the Commission where we  
10  would do analytics, and in this case in the context of our  
11  oversight of NERC.

12           I'm voting in favor of the proposal because I do  
13  recognize that access to these databases could generally  
14  support our reliability work, help us to decide whether to  
15  order modifications or new reliability standards, and help  
16  us understand reports that NERC gives us, as the order  
17  points out. I do you want to note that we have limited but  
18  clear authority under Section 215 to direct new reliability  
19  standards. It's something we've done very rarely and only  
20  in cases where we see broad areas of reliability risks not  
21  covered in existing standards, like geomagnetic  
22  disturbances, physical curae, supply chain. I don't expect  
23  we will be exercising our authority to independently come  
24  up with new standards frequently in the future.

25           It's somewhat unique the way the relationship

1 between FERC and NERC was constructed in Section 215 with  
2 Congress really vesting a significant amount of authority  
3 over the standard process at NERC with their NC certified  
4 consensus-based process that's baked into the statute, and  
5 presiding that we as the regulator have an oversight  
6 role. And I think it's important that we recognize the  
7 distinction between the oversight role of a regulator and  
8 NERC's primary responsibility to really have their fingers  
9 on monitoring the issues and proposing standards to address  
10 them to us for our satisfaction.

11           What this is all about in the end is protecting  
12 the reliability of the bulk electric system, and I believe  
13 that's best supported when there's mutual trust and a sense  
14 of shared priorities between FERC and NERC. That's a  
15 relationship I've given a lot of my own time to, and I  
16 think that's to the benefit of the people who rely on the  
17 grid. I understand that today's proposal, while it does  
18 not sound controversial around this table, might be  
19 controversial to people out in the NERC community. And I  
20 welcome comments on anything we missed in deciding to  
21 propose this. Thank you very much.

22           CHAIRMAN BAY: Thank you, Cheryl.

23           Tony?

24           COMMISSIONER CLARK: Thank you, Mr. Chairman,  
25 thanks to the team. I'm glad you drew a parallel between

1 E-2 and E-3 because I, too, have a similar thought that in  
2 the sense sometimes the Commission puts out a NOPR and it's  
3 something that we've been talking about for years and  
4 years, and while there's no formal record, the informal  
5 record is very well developed, and I think we sometimes  
6 have a very strong push in this sort of wide-industry  
7 knowledge and where we're going with this one. This one is  
8 a little bit newer, as E-2, which means it's probably, in  
9 my mind, a little bit more like those rulemaking where we  
10 really are especially in need of getting information from  
11 the industry: Getting information on the record, finding  
12 out things that we may have missed or things that were  
13 entirely on the right track. So I suspect with both of  
14 these, and perhaps E-3 especially, we're going to be  
15 getting a lot of comments on it. Which is very good, it's  
16 something that we need.

17 I agree, there is a nugget of truth in here in  
18 terms of the importance towards reliability, but  
19 understanding this is a little bit different direction than  
20 we've taken in the past, I think we need those comments in  
21 the record. So I look forward to hearing those comments.  
22 Thank you.

23 CHAIRMAN BAY: Thank you, Tony.

24 Colette?

25 COMMISSIONER HONORABLE: Thank you,

1 Mr. Chairman. And thank you for your work on this NOPR.  
2 I, too, look forward to hearing the comments, and I  
3 appreciate Commissioner LaFleur's comments regarding this  
4 role that we have as the overseer of the bulk electric  
5 system.

6 And I support this NOPR because the buck stops  
7 with us and we are charged with overseeing reliability.  
8 Yes, this work is carried out by many and we have  
9 designated NERC as the ERO, but there are many people who  
10 work on ensuring reliability each and every day. But  
11 ultimately we are charged with overseeing that. So to the  
12 extent that this NOPR will aid us in gaining this  
13 information to support this work in overseeing it, I  
14 support it. And most of all, I encourage the NERC  
15 stakeholders and others to provide comment to aid us in  
16 ensuring that we're doing that in a proper way. Thank you.

17 CHAIRMAN BAY: Thank you, Colette.

18 Madam Seetary?

19 SEETARY BOSE: We'll now vote on this item,  
20 and the vote begins with Commissioner Honorable.

21 COMMISSIONER HONORABLE: Aye.

22 SEETARY BOSE: Commissioner Clark?

23 COMMISSIONER CLARK: Aye.

24 SEETARY BOSE: Commissioner LaFleur?

25 COMMISSIONER LaFLEUR: Noting my concurring

1 statement, I vote aye.

2 SEETARY BOSE: Commissioner Moeller?

3 COMMISSIONER MOELLER: Aye.

4 SEETARY BOSE: And Chairman Bay?

5 CHAIRMAN BAY: Aye.

6 SEETARY BOSE: And the last item for  
7 presentation is item A-3 concerning the winter 2015-2016  
8 operations and market performance in RTO's and ISO's. I  
9 will now introduce today's speakers in the order in which  
10 they will give their presentations. In the interest of  
11 time, discussion and questions will be held to the end of  
12 the final presentation. Our first presentation will be  
13 given by Brad Bouillon, director of Regional Initiatives of  
14 the California ISO. Next will be Bruce Rew, vice president  
15 of Operations at FTC. After that it will be Todd Ramey,  
16 vice president of System Operations and Market Services of  
17 MISO. Following Mr. Ramey will be Michael Kormos,  
18 executive vice president and chief operations of PJM.  
19 Following Mr. Kormos will be Wes Yeomans, vice president of  
20 operations at MISO. And our final presentation will be  
21 given by Peter Brandien, vice president of System  
22 Operations at ISO New England.

23 CHAIRMAN BAY: Good morning, everybody, and  
24 welcome to our panel discussion. We're pleased to have all  
25 of you today to discuss this important topic. So thank you

1 very much. I'm hoping that today's discussion will shed  
2 some light on how each RTO/ISO is preparing for the  
3 upcoming winter. It is a very timely topic and we look  
4 forward to hearing about all the great progress that you  
5 made. Thank you.

6 MR. BOUILLON: Good morning, Mr. Chairman,  
7 fellow Commissioners. I thank you for the time in allowing  
8 California ISO to speak on the topic of winter  
9 preparedness. I have prepared a short presentation. I'll  
10 cover three highlights first and then kind of peruse  
11 through the presentation as it reaffirms some of the  
12 talking points I'll be addressing up front. I do want to  
13 note that this is a very proactive discussion, and that in  
14 the West we are still challenging summer issues,  
15 particularly fires out west. Discussing three --

16 CHAIRMAN BAY: Continue.

17 MR. BOUILLON: The first item of emphasis is  
18 system upgrades. At Cal ISO we've implemented between 15  
19 and 20 upgrades throughout the year. I do you want to note  
20 the upgrades that we've done, they do help winter  
21 preparedness, they're part of our normal safe and reliable  
22 operation initiative that focus on the bigger picture  
23 continuing as an ongoing process. And we're not doing one  
24 or two projects, but they continue throughout the year.  
25 The challenge on the side of this work is obviously of

1 outages associated with it, and as we approach winter and  
2 going into winter the outages would be the major risk that  
3 we want to monitor, outages associated with maintenance and  
4 outages associated with reliability issues.

5           The second item is our energy and balance  
6 market. And the energy and balance market involves the  
7 recent expansion of our footprint for real-time balancing.  
8 And this has been a necessary improvement to help us  
9 balance renewables. Obviously California has a  
10 considerable amount of renewables, approximately 6,500  
11 megawatts of utility, field, solar, thousands of megawatts  
12 behind the meter, in addition to our renewable resources.  
13 And this helps us facilitate greater success in the  
14 balancing of those challenges that we face, as well as  
15 allowing other entities to see the benefits of reliability  
16 between our markets and different geographic areas.

17           The final area is visibility. From a visibility  
18 standpoint, we've seen several improvements in this area,  
19 primarily around the gap of electric coordination side,  
20 including in the past we've discussed providing a report to  
21 our gas company broken out in regularity, day by day,  
22 they've find it necessary for their reliability. We have  
23 now included that to expand a two-day outlook. All that  
24 seems minor, but it's actually fairly significant because  
25 it allows us to consider longer-start plants when we have

1 reliability challenges. So we can be more proactive and  
2 address reliability, including more resources than we could  
3 just from a the single day out. And I think this also  
4 helps us from the visibility standpoint as we approach  
5 real-time in working with the gas companies and  
6 understanding their system and our system, with the gas  
7 burn rates in specific areas where we have challenges, like  
8 the maintenance outage associated challenge that we have  
9 this past spring.

10           Getting into the presentation, I will talk about  
11 -- just to highlight a couple of bullets, I think you've  
12 had a chance to look it over, as I go through the slides  
13 they will reaffirm this discussion. So completing the  
14 winter assessment, we're just on the -- it's kind of a  
15 draft on completing an assessment. But we do have most of  
16 the facts in there and the work that was done. Couple of  
17 highlights is the drought conditions are not expected in  
18 the local congestive issues because load should decrease  
19 obviously from the summers as we go into the winter. And  
20 ISO means to actively monitor plant outages because we have  
21 obviously a relationship with the gas company, and in the  
22 wintertime there's a great dependency on electric outages  
23 and gas flexibility, and then obviously maintaining support  
24 for gas system challenges requires much robust electric  
25 system as possible.

1           Working on the coordination side, I did mention  
2 the two-day-out burn rate report. And another item is  
3 we're expanding our gas and electric discussions as you've  
4 heard about the EIM or footprint expansion, we've actually  
5 been outreaching the gas companies farther and farther  
6 upstream actually to the source, to give us as good as  
7 visibility as possible to challenges in the pipe, including  
8 not just reliability but maintenance challenges as well, to  
9 ensure that we have a flow coming into our market as we're,  
10 like another ISO that will speak later, at the end of the  
11 line, so the gas of the source to us, something that we  
12 want to make sure we have as mature visibility as possible.

13           We continue to examine market enhancements. We  
14 do have a mechanism in place to address the gas price  
15 spikes and it is in effect and operational today. And then  
16 initial analysis currently reflects that existing ISO rules  
17 we believe to be generally sufficient to cover the  
18 volatility in gas market prices going into the winter. And  
19 we do have an independent market monitoring assessment  
20 that's due out probably the next one to two weeks that you  
21 will get to see provides greater detail in this area.

22           The last item talking about EIM. This gives a  
23 geographic representation of where we are with the core  
24 being an active participant in our real-time balancing  
25 market; then bringing in the energy actually scheduled to

1 come in pre-winter as an additional entity; and then the  
2 blue entities that you see are scheduled for next year. So  
3 we see considerable changes in our market, but the biggest  
4 piece here is the improved resource diversity, the greater  
5 geographic diversity, and better overall liability  
6 associated with it. Thank you.

7 MR. REW: Good morning. Bruce Rew with  
8 Southwest Power Pool. I look forward to presenting our  
9 preparations for winter 2015-2016.

10 Today I'll be covering our initial preparation  
11 that we've done, as well as several other associated  
12 activities related to that. Winter preparedness, Southwest  
13 Power Pool is primarily a summer peaking, and looking at  
14 our reserve margin we're expecting about a 60 percent  
15 reserve margin for winter, so that will be a substantial  
16 reserve margin. One of the big changes this winter will be  
17 the addition of the integrated system, which is primary  
18 North Dakota, South Dakota. That system will be about 15  
19 percent increase in the size of our footprint as far as  
20 load responsibilities. And one other changes winter  
21 peaking. So we are working very closely with them in our  
22 preparation for this winter and they've been included in  
23 all of those activities that we have ongoing. One of the  
24 big things that we do for Southwest Power Pool that is very  
25 beneficial this past is a workshop that we have in

1 anticipation of the winter, and that's scheduled for  
2 December. We cover a lot of our emergency activities,  
3 procedures, sharing information between the transmission  
4 operator and other entities, and as well as participation  
5 from the gas pipeline and our footprint. They've  
6 participated in the past and we're expecting them to attend  
7 this year as well. So that's a very good engagement for us  
8 in preparation for that.

9           For fuel assurance, Southwest Power Pool, if you  
10 look at capacity wise, we're about 45 percent gas, 35  
11 percent coal, 12 percent wind. On the energy side, we're  
12 60 percent coal, 20 percent gas, and 12 percent wind. And  
13 we have several other smaller fuels as well. So we do have  
14 a routine of fuel resources for the footprint. We do work  
15 with generation operators to develop any plan in case there  
16 are fuel restrictions in preparation for any potential  
17 changes. We also look at assessments, if there's anything  
18 that comes up that would be significantly impacted upon the  
19 region on the basis that we perform those assessments and  
20 act appropriately if anything shows up in those  
21 assessments.

22           If you look at procedures for Southwest Power  
23 Pool, one of the new things for us this year is we've  
24 enhanced our coordination with gas pipelines in what we  
25 call a SPP region weather alert procedure. And this is

1 enhanced coordination and communication between the gas  
2 pipelines. We've done more formalization of that process  
3 where anything that shows up in those assessments, we have  
4 set communication procedures between us and the gas  
5 pipelines. This has been very good for them and their  
6 situational awareness, as well as ours, in helping  
7 identifying potential issues with certain power plants that  
8 are dependent on the gas pipelines. Assessing is an  
9 ongoing process for us, and we have high interaction with  
10 the transmission operators and generation operations. SPP  
11 is a reliability coordinator and balancing authority, but  
12 the individual utilities and members within the footprint  
13 maintain the transmission operator functionality, so we  
14 have a close interaction with them in our preparation for  
15 the winter. We also do a lot of activities related to  
16 potential official testing between SPP and additional  
17 operators, and we test those communications on a regular  
18 basis.

19           Just a couple things to point out in our  
20 gas-electric coordination: Our coordination is facilitated  
21 through another gas coordination task force. This task  
22 force helps facilitate discussion. It's comprised of SPP  
23 members and major gas pipelines in the footprint. They're  
24 also engaged -- they're the ones who helped us work through  
25 the purported 2006 developing fee proposal, as well as

1 developing the enhanced procedures relating to the gas  
2 pipelines for any emergency operations that would come up.  
3 Increasing our situational awareness has been one of our  
4 focuses for this year and we've added increased overlays  
5 for a Commission of views to be able to see the pipeline  
6 formation at a higher level. And we're also developing  
7 what's called a Macomber Map, and this way we'll take input  
8 that affects our situational awareness, weather patterns,  
9 pipelines, electric grids, and allows us to see that  
10 simultaneously and improve our ability to pick scenarios  
11 and deal with them if they're occurring. So those  
12 increased situational awareness activities I think will  
13 help us this winter.

14           And the last line just covers things that we  
15 prepare for in case something does happen. The first would  
16 be a cold weather alert. And this is our alert that we  
17 would send out in case there is a projection or prediction  
18 of some weather condition that would cause us to have  
19 concern, so we will notify the participants and make them  
20 aware of that. And then should that condition materialize,  
21 we would elevate that to what we call a conservative  
22 operation. And that's where we would bring additional  
23 resources or other activities needed to make sure that we  
24 keep the lights on. And those operation procedures are  
25 continuously discussed in our different working groups to

1 ensure that people are aware of them and people are  
2 prepared to handle them appropriately for anything that  
3 comes up.

4           That's my free presentation on our winter  
5 activities. Again, our initial assessment shows that we  
6 don't have major conditions or concerns for the winter, but  
7 we are continuing to assess it. Thank you.

8           CHAIRMAN BAY: Thank you, Bruce.  
9           Todd?

10           MR. RAMEY: Thank you, Mr. Chairman. Good  
11 morning, good morning, Commissioners. Thanks for the  
12 opportunity to be here today to discuss with you some of  
13 the activities that have been taking place in the MISO  
14 region to get ready for this winter's operations.

15           First slide here: We have implemented several  
16 market procedure and communications enhancements over the  
17 last couple of years in response to many of the valuable  
18 lessons learned we have from the region coming out of our  
19 Polar Vortex operation a couple of winter ago. So many of  
20 those enhancements have already been put in place, several  
21 were put in place in advance of last winter's operation so  
22 we were able to test and see the benefits of those  
23 improvements. So in addition to those improvements, our  
24 preliminary assessment from a planning-reserve-margin  
25 perspective for the upcoming winter were forecasting and

1 expecting reasonably healthy reserve margins somewhere in  
2 the neighborhood of 35-plus percent, planning reserve  
3 margins against our expected winter peak this winter. So  
4 healthy reserve margins, combined with the enhancements  
5 we've made in markets and communications, puts us in a  
6 position looking forward to this winter that we feel very  
7 comfortable that we have the resources and the processes  
8 we'll need to ensure reliable and efficient operations for  
9 the upcoming winter.

10           So what are the unique operating challenges that  
11 winter poses? We tend to think first about its impacts of  
12 the cold winter on fleet; the performance on the generation  
13 fleet certainly is there. But there are also some load  
14 shape issues that are unique to the winter that also create  
15 some challenges. So here on this chart to the right we  
16 show a typical load shape pattern for the MISO region for a  
17 winter day; on the left is a summer day typical load shape.  
18 The peaks are predictably lower for the winter, what you  
19 have on the right side there with the low profile with the  
20 two peaks is that you have reasonably sharp ramp pick-ups  
21 for both the morning peak and the afternoon peak. So in  
22 the wintertime those ramp pick-ups between 5 a.m. and 9  
23 a.m. can average about 5,000 megawatts per hour for the  
24 MISO region, so that translates into dozens of individual  
25 units are scheduled and committed to come online and help

1 with that load pick-up. That steep ramp requirement,  
2 combined with the fleet impacts of cold weather operations,  
3 again it's scheduled to come on with that pick-up that are  
4 either failures to start or slow starts because of weather  
5 conditions, we can quickly get behind keeping up with those  
6 ramps.

7           So improvements that we have put in place over  
8 the last couple of years and a few that we're still working  
9 on are in the areas, as Bruce mentioned, gas-electric  
10 coordinations are an important area, enhanced fuel  
11 assurance learning about the impacts of fuel delivery  
12 primarily around natural gas, potential impacts to the  
13 performance of the fleet, and some market and other  
14 operational improvements that we've made. Certainly,  
15 gas-electric coordination we've implemented improved,  
16 enhanced communication and coordination protocols with both  
17 our gas pipeline operators and our gas generator operators.  
18 We've implemented new and improved tools for our control  
19 room, improved prover situational awareness very similar to  
20 Bruce's description of giving our operators in our control  
21 room visibility of pipeline performance, individual  
22 generators that are on specific pipes, to improve our  
23 situational awareness on how we're planning and operating  
24 the systems in the operations timeframe. We have new  
25 dedicated operational staff in our control room that are

1 coordinating with our pipeline operators, monitoring for  
2 pipeline performance and price monitoring as well.

3           One of things we've learned coming out the Polar  
4 Vortex is that we have an unusually high amount of D rates  
5 and forced outages due to the cold weather, but our current  
6 information we receive from our generators about those  
7 outages left us kind of in a position where we weren't able  
8 to analyze a level of detail we would have preferred on  
9 what the drivers were on those outages. We've implemented  
10 new cause codes in our outage coordination system that  
11 allows us to capture better information on drivers of  
12 outages and D rates for analysis. We've implemented, for  
13 the first time last year and planning shortly for our  
14 second, fuel survey that is intended to help MISO  
15 understand and gain greater awareness about the firmness of  
16 fuel deliveries for our gas-fired fleets, as well as  
17 helping us gain better insight on the physical capabilities  
18 of each of our gas-fired generators. So we found that to  
19 be certainly helpful last year, and we're planning to  
20 perform that survey again here later in October.

21           We also recently completed an informal survey of  
22 on site storage fuel of our generators, so this was to  
23 address an issue we had this time last year with coal-fire  
24 inventories that were lower than planned due to some  
25 transportation interruptions. So we completed that survey

1 recently, had the coal-firing inventories are back to  
2 normal, rail transportation deliveries are back to normal.  
3 No specific concerns noted by our participants other than  
4 to say we need to keep an eye on the situation, make sure  
5 it doesn't reoccur.

6           On the market side, enhancements that have been  
7 recently been implemented that will help for this winter  
8 include our pricing formulation, extended location of  
9 marginal pricing. It will allow us to have greater and  
10 more accurate price performance during high-load operating  
11 conditions. The market-to-market coordination protocols  
12 that went into effect with SPP. SPP has seen earlier will  
13 be an improvement.

14           And future market enhancements that will help in  
15 future winters include: Additional price formation  
16 agreement with Emergency Pricing that were recently  
17 approved and planned to be in production on our systems  
18 next year. We also, in addition to that -- not noted  
19 here -- is the ramp product. Again, I mention the  
20 challenges of maintaining capacity to meet ramping  
21 requirements. We have a ramp product that we've developed  
22 and plan to have in production next year as well.

23           In addition to our current summer resource  
24 adequacy assessment, we're looking at adding a similar  
25 checking of sufficiency of reserves for the winter season

1 as well. And we're still working with our stakeholders on  
2 the thousand-dollar-offer-cap issue. We expect that we  
3 will be making a filing within a couple of months to  
4 address this upcoming winter in that regard. Whether or  
5 not it will be a final, permanent solution or not, we're  
6 still working with our stakeholders to determine whether or  
7 not we can get to that final solution this year. But we do  
8 plan on having something for you this winter within the  
9 next couple of months.

10 Gas-electric coordination, we've updated our  
11 operational contact list for over 35 pipes serving MISO  
12 region, so we know who to talk to in establishing relations  
13 with most of those pipe operators. Continuing electric  
14 generation survey on fuel contracting, I mentioned our fuel  
15 survey earlier, at present electronically-shared  
16 information with pipe operators is relevant to MISO's  
17 operation, including an electronic automatic notification  
18 to our significant pipe operators of MISO operational  
19 alerts and events and notices. And we have been for the  
20 last year or so conducting monthly calls with our largest  
21 pipe operators, sharing upcoming operational awareness  
22 information and outage coordination both on the pipeline  
23 side and on the electric transmission side. So looking  
24 ahead to work that is scheduled for the balance of the year  
25 related to winter preparedness, we conduct a transmission

1 analysis each year for the winter period; we're expecting  
2 that work to be complete in October.

3           Earlier this month there was a NERC winter  
4 readiness webinar that MISO participated in, as well as  
5 most of our membership; a lot of good information there  
6 about winter readiness, winterization that was shared. We  
7 have a winter readiness workshop for the MISO region  
8 scheduled for late October; again, that includes pipe  
9 operators, as well as our members. And one of the things  
10 we spent some time on during that workshop is winterization  
11 and preparing the fleet for cold weather operations. The  
12 survey, again I mention the second one is completed by  
13 November.

14           So with that, we look forward to Q and A.

15           CHAIRMAN BAY: Thank you, Todd.

16           Mike?

17           MR. KORMOS: Thank you, Mr. Chairman, and good  
18 morning, Commissioners. I also appreciate the opportunity  
19 to discuss our continuing work.

20           And previous speakers had mentioned a lot of our  
21 changes that we actually put in for last year, we had some  
22 good experiences and better performances last year. What  
23 we're looking at this year is a bit building off of that.  
24 Just jump into: We have actually already completed our  
25 base-case analysis for this winter, as far as transition

1 analysis and the overall resource. Our load we were  
2 looking at was about 135,000 megawatts, so a little higher  
3 than our higher 50/50 peak load. But it is actually less  
4 than the loads we saw the last two winters, which were 142  
5 a 143. I'll talk about, we'll be setting those loads, but  
6 at least for the base case we needed what we would assume  
7 to be more than an average load in that. From a capacity  
8 perspective, we came with a 177,000 megawatts; this is  
9 actually down from previous years, and I'll talk a little  
10 bit about what's driving that. Although this number does  
11 not have demand response in it, but I will look at that at  
12 least this particular model we did not look at meeting the  
13 demand response. We did model 24,000 megawatts balances in  
14 our base case, that is probably closer to what we would  
15 assume is an average with enforced outage. Obviously, as  
16 everybody knows, we've seen higher ones, and again I'll  
17 mention that in a little bit.

18           Based on those results, though, we did not  
19 identify any reliability problems. As you can tell, our  
20 reserve margins are fairly sufficient as well. Going into  
21 that, even if they are maybe slightly lower than we have  
22 seen in the past, but we would expect our normal off-cost  
23 control local violations, we do not see anything at this  
24 point that is problematic to us. And, again, at this point  
25 we would expect to be able to serve a normal winter peak

1 load with no emergency procedures required.

2 Talking a little bit about the big changes,  
3 though. The map we show there, the big blue dots on the  
4 map, are all the generation that has retired since last  
5 winter. It is about 10,000 megawatts, mostly the Nats  
6 units, that ran into last spring, as well as the HEDD  
7 units, the High Energy Demand Day units, in New Jersey.  
8 These units have all since retired since last winter; they  
9 were obviously available. We have replaced about 3,000  
10 megawatts of that at this point. And again, why our  
11 margins are still fine, our reserves are still more than  
12 adequate, it is about a 7,000-megawatt difference in the  
13 amount of generation we had last winter than we had going  
14 into this winter.

15 Now, to assure obviously the reliability, there  
16 have been a number of enhancements going on. And obviously  
17 I won't even attempt to try to go over all of them. But  
18 just to attempt to give you an idea: Obviously, all the  
19 yellow highlighted areas are transmission upgrades that  
20 have been put in place, many of those due to retirements.  
21 These are system reinforcements that were put through our  
22 original transmission expansion plan and are going in  
23 place. All the orange dots that are a little smaller are  
24 the new generators that are also now coming on to our  
25 system since last winter. They are pretty much exclusively

1 either wind-farmed or gas-combined cycled units that we are  
2 seeing. Some of the good news is, though, the location,  
3 particularly the gas-fired units are in the eastern part of  
4 our system. And we are seeing the units in Northeast  
5 Pennsylvania, New Jersey, Delaware. From a transmission  
6 perspective, that's obviously closer to our load and puts  
7 us in a pretty good situation.

8           Based on obviously the gas reliance that we  
9 currently have experienced and obviously will continue, the  
10 call is retired and the gas continues, we have spent a lot  
11 of effort probably since last winter on continuing that  
12 coordination. We have numerous ways we have been working  
13 with and communicating with our pipelines. Pretty much as  
14 MISO and the others have mentioned, monthly we have  
15 conference calls with all of our pipelines mostly to talk  
16 about any upcoming maintenance that they have on their  
17 system or that we may have on our system, which will make  
18 certain generators itical, making sure obviously there  
19 are no conflicts between their maintenance and our  
20 maintenance.

21           Starting November 1st and going through March we  
22 will be having at least weekly calls, but we will schedule  
23 calls as needed, particularly anytime we see higher- or  
24 extreme-weather nodes. During those weekly calls we will  
25 go through the projected peak loads; go through the

1 projected gas usage; looking at the forecasted conditions  
2 for both our system as well as the pipelines; and, again,  
3 trying to identify early if there are any potential issues  
4 or FERC had any troubling spots that we may see.

5           Also, starting November 1st, like the others, we  
6 have a dedicated gas team that will then start looking at  
7 the actual daily situation that we have. We are working  
8 with and looking at the electronic bulletin boards of the  
9 gas pipelines for any emergency operations they may have on  
10 their system. We are also following up on nominations on  
11 any generator that we have scheduled identifying any  
12 mismatches between what we think we are running and what  
13 has been nominated, working them both with our generators  
14 and the pipelines to at least understand the situation and  
15 be prepared for that. As well as then just continuing to  
16 work with any particular things, we, like the others, are  
17 starting to get some more information now about things,  
18 particularly burn profiles, that give us even more  
19 specifics as to how potentially we will see our generators  
20 operate.

21           We've also recently and ongoing signed an MOU,  
22 Memorandum Of Understanding, of all the major pipes in the  
23 PJM footprint. These conversations have actually started  
24 and are ongoing. And probably in this set we are looking  
25 to really try to go beyond sort of the daily coordination.

1 We feel we are in a much better situation after the last  
2 two winters, we think we have had had excellent  
3 coordination with our pipes, and we'll continue working to  
4 include that. Really, conversation in our MMU's, Joe Byron  
5 has participated in these calls, meetings, really try to  
6 look at the next steps: What do we do from here? We  
7 belabor doing a better job coordinating, particularly in  
8 real-time, but obviously now we want to make sure that our  
9 markets are incenting [sic] the right investments, the  
10 right behaviors; their markets are obviously providing the  
11 services and are able to meet their needs. Those  
12 conversations have been ongoing and will continue  
13 throughout the winter.

14 Our other winter preparedness things: Like the  
15 others, we have a whole lot of stuff in the pipeline that  
16 has already been scheduled and is typical of what we do.  
17 We will complete our reliability assessments, what we call  
18 our OATF, or Operation Studies, by mid November, and I'll  
19 talk about them in specificity. We'll be running against  
20 that baseline. We are continuing our resource winter  
21 testing exercise, it's something we put in place last year.  
22 We felt it was fairly successful in really giving our units  
23 that have not had the ability to run in the last eight  
24 weeks the option of starting up or running on a secondary  
25 fuel, being scheduled. There are some slight tweaks to

1 that to try to make it a little more smoother, but we'll  
2 continue, at least in the near term, continue offering a  
3 winter assessment. We'll pick up our emergency procedure  
4 drills, as the others will, in the November timeframe. We  
5 will also be completing our fuel inventory survey, as we do  
6 each year, to get a better understanding of both the gas  
7 pipeline contracts, as well as the oil deliveries and  
8 availability.

9           And then finally we have the winter resource  
10 preparedness checklist that is due in to us by all our  
11 generation notices by December 15th. We have a number of  
12 meetings set up with all of our neighbors and the  
13 neighboring reliability counsels. We'll be meeting with  
14 the Dominion Progress, SERC Reliability, FERC, MISO MDCC,  
15 New York, ISO VA, those meetings will happen. And, again,  
16 we will exchange the normal information, making sure we  
17 understand better.

18           And then on the gas-electric coordination, a  
19 couple of things in addition to what we have: We have  
20 participated with all the RTO's, with the meeting with the  
21 INGO folks, again just to sort of talk about where we're  
22 going forward. We also have a winter guest preparation  
23 meeting where all the pipelines will actually come to PJM,  
24 it's currently scheduled for the 26th and 27th of October.  
25 Again, we'll have an opportunity to make sure we all

1 understand where everybody is going.

2           And probably lastly we are continuing our  
3 reach-out to the local distribution companies in our  
4 footprint. While the majority of our units are actual  
5 interstate, we delve about 30 percent of our units behind  
6 city gates. We've hit the major ones about 40 percent of  
7 the generators so far. Covered through those  
8 conversations, we'll continue meeting those throughout the  
9 rest of this year. And, again, very similar to our  
10 pipelines, looking to improve that coordination with those  
11 LBC's to make sure we understand what condition they're in  
12 and have the ultimate effect the generation we have on  
13 those systems.

14           And then lastly some of the sensitivities we'll  
15 be running to, again, look at the potential problems.  
16 We'll be modeling a lot of external contingency that in  
17 fact can hurt deliveries into the PJM footprint. If you  
18 notice on one of my first slides we looked into importing  
19 7,000 megawatts into the PJM region, we look at anything  
20 that may cause disruptions to that. We'll look at what  
21 we'll call M minus 1 minus 1, which is sort of more than  
22 one trip, more than one contingency, really trying to look  
23 at if there are any potential weaknesses in the area where  
24 if, because of relay failures, things like that, we get  
25 into where our contingencies are worse than they are, just

1 identifying any special procedures we may want to have. We  
2 also run a week called max edit, it's sort of looking at  
3 the absolute worse case. In most cases it's taking out  
4 nuclear facilities, the entire artificial island in PJM,  
5 seeking out major substations, and again just making sure  
6 we could withstand those. We look at our transfers and  
7 just devote it to continue to move power for them. And a  
8 specific one for the Washington D.C. Pepco area where we  
9 have additional concerns. We look at that import  
10 capability and particularly making sure. As I mentioned,  
11 we will look at much higher loads, in this case we'll load  
12 over 143,000, which is just slightly above what we saw last  
13 year, to make sure we can withstand that. As well we will  
14 look at significantly higher outages in the range of  
15 3,32,000 megawatts.

16 Then the last thing we're also looking at gas  
17 facilities. Basically the loss of pipelines, the inability  
18 of any particular LBC to support any of the generation in  
19 their footprint. And, again, just being prepared as to how  
20 that ultimately could affect our system going forward.  
21 Thank you.

22 CHAIRMAN BAY: Thank you, Mike.

23 Wes?

24 MR. YEOMANS: Okay, yeah, thank you. The New  
25 York ISO also appreciates the opportunity to come in and

1 provide an update on the status where we are with winter  
2 preparation.

3           Just nine days ago we had a summer low that was  
4 within 80 megawatts of our summer '15 peak on July 29. So  
5 it feels like just nine days ago we were working on our  
6 summer peak list. Nice having a nine-day break and now  
7 we're working on the winter.

8           (Laughter)

9           MR. YEOMANS: So, winter preparations, we had so  
10 many things we're doing it actually turns into these  
11 categories. I won't read these, but these are the  
12 categories of preparation that we'll do and cover in the  
13 preparation. To begin with, as a reminder, New York State  
14 still has a fair amount of fuel diversity. As you can see  
15 on this chart, the left-hand chart shows for the statewide  
16 we still have 11 percent of our capacity is from hydro  
17 units, mostly the large New York power core units; still  
18 six nuclear power plants in New York State for capacity  
19 contribution of 14 percent. But with the very inexpensive  
20 natural gas, we have 55 percent of New York State  
21 generation is gas, it is the marginal cost unit, it is  
22 where the marginal issues are. But more important, if you  
23 look at New York City it's actually 95 percent gas, so a  
24 very important fuel source for New York City. Now, we are  
25 fortunate and it's the cornerstone of our reliability at

1 this point in time that the gap in fuel can burn oil during  
2 peak conditions when gas is unavailable. Statewide it's 46  
3 percent of our capacity in dual fuel, and for New York City  
4 79 percent of our capacity is dual fuel and converted oil,  
5 and that really is the cornerstone on how we meet  
6 reliability in New York State.

7           Next is a busy slide that we go through slowly  
8 with your stakeholders; I won't go through all of this for  
9 the Commission. But if we sum our capacity resources, and  
10 the difference between the first two columns is the first  
11 column is our 50/50 peak winter forecast, and the  
12 right-hand column would be a stress 90/10,  
13 once-in-a-decade-type cold snap. But if you go through the  
14 numbers, you see the sum of our capacity resources, that's  
15 the first yellow line, it's 42,000 megawatts installed  
16 capacity. We are is a summer-peaking entity, hence we have  
17 a lot of capacity for our summer peak. If we subtract out  
18 some D rates based on historical factors, that takes us to  
19 37,000 megawatts; take a 50/50 cold peak 24,500; add in our  
20 reserve requirement, and then subtract that from our  
21 resources, the starting points is what appears to be a  
22 capacity margin of about 10,000 megawatts from New York  
23 State, and that's the blue line. If we continue down that  
24 we stress that and we say what if we cannot get molecule on  
25 gas into New York State? That would be a subtraction of

1 7,000 megawatts, leading us to margin of 3,000 capacity for  
2 peak conditions. But a more reasonable approach is to then  
3 add in the gas that has firm transportation because it's  
4 very likely they can get gas on a cold day. And I think  
5 the reasonable view from New York would be the bottom  
6 yellow line with a projected margin of 6,000 megawatts of  
7 capacity served plus on a peak-condition day, or a 90/10  
8 once-in-a-decade cold snap, that would be 4,700 on the  
9 bottom right.

10           Again, I won't read everything on this slide,  
11 but this slide describes our market mitigation and analysis  
12 department did over the last couple of months travel and  
13 visit many generator owners. Actually, a sum of 14,900  
14 megawatts of capacity, the criteria for who to go visit to  
15 discuss winter preparation was actually based on a criteria  
16 of who has low-capacity factors. The thing is units that  
17 get picked up every day economically and run every day, we  
18 don't really need to worry. It's the units that only run  
19 during peak conditions, whether it's summer or winter, is  
20 where we wanted to really challenge their  
21 preventive-maintenance-type schedules. And we sent out a  
22 pre-visit questionnaire with a lot of questions; they  
23 submit responses; and then we have in-person visit that  
24 also includes operational staff to qualitatively talk about  
25 other preparations.

1           Again, we've issued the seasonal generator fuel  
2 surveys a couple weeks ago; we do not have those responses  
3 back. But in those surveys we're asking for generator gas  
4 transportation agreements, whether it's interruptible,  
5 whether it's firm, whether they purchase capacity relief,  
6 what their alternative fuel capabilities are. And this is  
7 important because a generator can have the capability to be  
8 dual fuel but they might make the business decision not to  
9 update their permits or their maintenance or have oil on  
10 site. Those are rare but those do happen. So it is  
11 important to understand the difference of the capability  
12 and who's make the decision to buy a tremendous amount of  
13 oil and be able to generate in those conditions. We talk  
14 about starting fuel inventories, their onsite capabilities  
15 and offsite arrangement. Interesting in New York, from a  
16 business perspective, it actually makes more sense for many  
17 of these generators not to hold gigantic amounts of  
18 inventory ahead of time but to just have fantastic fuel  
19 replacement arrangements. So they actually hold a small  
20 amount, but they're very good at getting margins once a day  
21 or twice a day or whatever that takes. That seems to be a  
22 cost-effective approach for the generators, and our  
23 experience is that works pretty good. We do at New York  
24 State have minimal oil-burn procedures defined by the New  
25 York State Reliability Counsel Rules IR-3 and IR-5; those

1 apply in New York City and Long Island. Interestingly, the  
2 objective of that is not to maintain adequate, alternative  
3 fuel. The objective of that is at different high-low  
4 thresholds to itch to oil or have automatic itching at  
5 pressure levels in the event there's a gas break in the  
6 con-ed or national brick gas LBC. So those are in place,  
7 and in the November timeframe of the New York ISO will  
8 con-ed and Long Island mid-oil-burn procedures.

9 Under the category of "situational awareness",  
10 going in the last winter the New York ISO did hire some  
11 support staff with a lot of gas industry knowledge. That  
12 has been a fantastic addition to our ability to understand  
13 the gas-electric issues. As I said to Joan Dreskin at INGO  
14 it's discouraging because every time I learn one thing  
15 about the gas, I realize there's three more things I don't  
16 know. So with each passing winter I'm losing ground; it's  
17 actually very discouraging.

18 (Laughter)

19 MR. YEOMANS: The Northeast Interstate Pipeline  
20 System is now displayed on our large operator video board  
21 in our control room, it's a very impressive display. We  
22 have the Northeast Gas Pipeline for our operators. And  
23 then when there's OFO's on any given pipe, we automatically  
24 have an application that's saping what would be notices  
25 and actually alerts and OFO's, and we're automatically

1 posting in bright colors what pipes in the Northeast have  
2 OFO's. Quite frankly, what happens on a cold day they all  
3 go bright.

4 (Laughter)

5 MR. YEOMANS: And if you have 20 cold days,  
6 that's 20 days they're all bright. And I think the  
7 Commission understands an OFO in and of itself doesn't mean  
8 a generator can't get gas, it means they have to stay on  
9 schedule. But it is a leading indicator that the gas is  
10 less flexible and can be difficult for a generator, still  
11 have a nomination to try to get it on short notice. And  
12 our next step is to try to get some good information on the  
13 nomination and get that posted, so not just telling an  
14 operator a pipeline is an OFO or not, but telling them what  
15 amount of gas each generator has and get that on the video  
16 board. We also have a Web-based fuel survey portal that  
17 will go into production in December. This is going to  
18 eate an automatic capability for generators to update  
19 their fuel, whether it's oil or gas or coal, into a  
20 Web-based application, bring that into our EMS system, and  
21 possibly display that on board. This will replace our cold  
22 weather procedure where we have a manual process for a cold  
23 day, in the morning have stakeholder services reach out to  
24 get fuel updates, and then evaluate that in the afternoon.  
25 This is a step to automate that and not do that through

1 spreadsheets and telephone calls.

2           Electric-gas communications, going into last  
3 winter we developed a communications protocol to improve  
4 efficiency of generator requests to state agencies for  
5 admission waivers, if needed, for reliability. It turns  
6 out some of these emission rules, there is room for  
7 discretion if a waiver is requested for reliability. And  
8 our experience show that the ISO did a better job  
9 communicating the fuel and capacity situation as state  
10 agencies ahead of time on a proactive basis, it just helps  
11 those agencies whether or not they grant waivers. So far a  
12 waiver has not needed to be granted yet, but it is just a  
13 preemptive process. Then the FERC order 787, the ISO has  
14 modified its conduct to accommodate pipeline request for  
15 reliability information from the New York ISO.

16           Regarding the area of transmission constraints,  
17 there is a tremendous amount of transmission: Upgrade  
18 projects scheduled for New York State over the next eight  
19 months; a lot of PSE-approved what we will refer to as top  
20 upgrade that will increase West-to-East transfers; series  
21 capacitors and some reconductory 345KB circuits. The ISO  
22 will work with New York transmission owners to monitor  
23 ambient weather conditions and reschedule  
24 transmission-work-made reliability. So if it's December  
25 and January and it's projected to be 40 or 50 degrees, that

1 work will continue; but if we see a cold snap coming, we're  
2 going to have to cancel that work and get those lines  
3 restored. The New York ISO also monitors gas pipeline  
4 maintenance conditions and works with the transmission  
5 owners, pipelines, and generators to avoid reliability  
6 conflict. So what used to be a two-way coordination  
7 between generation and electric transmission is now a  
8 three-coordination between gas maintenance, /PAOEUFP line  
9 work, and generation and electric transmission.

10           Market enhancements: We have enhanced -- that's  
11 a funny word for "higher" -- but enhanced reserve shortage  
12 curves will be implemented November 1st, 2015. We have  
13 filed those with the Commission and received approval for  
14 that. So if we have reserve shortages, we will increase  
15 our pricing. Also, very significant, we're increasing the  
16 total operating reserve requirements from 1,965 megawatts,  
17 so that would be 150 percent of our largest contingency, to  
18 2,620 megawatts, which would be 200 percent of our largest  
19 contingency, in the day-ahead market. So we're actually  
20 going to provide forward-reserve contracts for higher  
21 quantities of reserve, and that makes it easier for the gas  
22 producers that weren't otherwise being committed to reserves  
23 to have financial commitments with money to go buy the fuel  
24 in the event we need them the next day or for loss of  
25 units. And of course that increase reserve requirement

1 will be reflected in our real-time dispatch and pricing as  
2 of November 1st. This is a very, very significant step.

3           Regarding FERC order 809, New York ISO market  
4 currently closes at 5 a.m. and makes a best effort to post  
5 around 9:30 a.m. And we decided to not advance the market  
6 timing, so from the generators getting their forward  
7 schedules at 9:30 in the morning is enough time to purchase  
8 their gas for the next day. And we're continuing  
9 discussions with stakeholders on fuel assurance and former  
10 capacity markets. But to be clear, we're not put anything  
11 capacity market changes this winter and probably not next  
12 winter.

13           And just continued challenges, it just remains a  
14 fact in the first small bullet, it continues to be a fact  
15 that gas LBC retail load has transportation priority aoss  
16 the gas LBC during cold winter conditions. 80 percent of  
17 our New York City and Long Island generators are being  
18 served off of gas LBC's, and millions of retail customers  
19 get priority over them. So as we think through hot to meet  
20 electric load the next five to 10 years, it's just going to  
21 continue, and properly so, be a fact that the gas retail  
22 customer will have priority the gas itself.

23           It is interesting, the next one extended, cold  
24 weather conditions -- this is easy to say -- a one-day cold  
25 snap is pretty easy in New York. It's one to seven to ten

1 day. Because the replacement of oil doesn't keep up with  
2 oil burn if it get to be seven to ten days long. And then  
3 even more so if the price of oil drops below gas, that  
4 becomes difficult because they're not itching for  
5 reliability, they're itching for economics. And then  
6 this gets to be pretty overwhelming to make sure  
7 replacement can keep up and that they don't run out, and we  
8 can't have them run out because if they run out and they  
9 can't get gas, then we're in big problem. Non-restrictions  
10 are becoming more rigorous, becoming more challenging for  
11 generators to just burn oil, period, between more  
12 restricted limitations and less Northeast refinery  
13 capability, and more rigorous power plant carbon targets.  
14 It's no question the challenge remains, it's going to be  
15 hard to stay on oil. And then new gas pipeline siting just  
16 remains challenging. It's always been challenging, and it  
17 seems it seems to remain challenging.

18           And then the last slide: This is gas prices,  
19 oil prices, from summer 2013 to summer 2015. And let me  
20 just go through the many multi-colors. On the bottom are  
21 gas prices at different gas indexes, the solid horizontal  
22 line near the bottom is oil prices in dollars. So you can  
23 see short of two different Januaries. The first set of  
24 volatilities is January 2013-'14 where gas went flying past  
25 oil. And then you see twelve months later it happens again

1 on the right. The top right-hand curve is oil converted to  
2 dollars per barrel, and that dollar is the Y, X. If we're  
3 looking at that, you see the long-time period, about 13 or  
4 14 months of oil, at \$100 a barrel; and then last fall it  
5 dropped; came up a little bit in the spring; and I don't  
6 know where it's headed, I guess the future's below gas for  
7 January in New York City. So it's no surprise that gas  
8 prices are volatile and exceeding oil prices in the last  
9 two Januaries, there's no surprise there. The more  
10 interesting thing to me is that gas prices are so low  
11 compared to oil the other 11 months are here. It's not  
12 like it's 50 or 60 or 70 percent oil, it's like 20 percent  
13 a year ago and now 10 percent, that's how low gas prices --  
14 I mean gas prices are in the two- to three-dollar range in  
15 Manhattan 10 to 11 months a year. And those forces are  
16 just so strong for continued change to gas and less oil,  
17 and we'll just be challenging to become up more the units  
18 itch.

19 CHAIRMAN BAY: Thank you, Wes.

20 Peter?

21 MR. BRANDIEN: Good morning, Chairman Bay,  
22 Commissioners. I look forward to the time I can come down  
23 here and say we have the winter all set and we don't have  
24 any concerns going into the winter. But I feel like a  
25 broken record every time I'm down here talk about the same

1 concerns.

2           I'll start out with what's good about the  
3 winter. The transmission thermal ratings are higher; the  
4 reactive demand on the system is lower; the max output of  
5 generator is higher through the cold weather, the peak load  
6 is lower. What's challenging about the winter for us?  
7 Those transmission interfaces into what are going to be  
8 loading up probably pretty much around the clock every day  
9 up to the max. Because we will see New England prices  
10 higher than just about anywhere else. So Ontario will be  
11 trying through Quebec and down through the Maritimes and  
12 Quebec interfaces the D.C. tide and into New England and  
13 loaded up. And I expect that New York-New England  
14 interfaces to be loaded right up, which means any sort of  
15 contingencies or anything, I'll have to handle with the  
16 resources internal to New England.

17           The next challenge -- and Todd did a good job  
18 with this talking about the load shape -- the load is  
19 lower, the peak load is lower, the amount of energy under  
20 the curve for today is less, but those two ramps are  
21 challenging for us. The morning challenge, particularly in  
22 New England, is the end of the gas day. If units have  
23 overdrawn for the curve gas day for 10 o'clock eastern, 9  
24 o'clock central, the pipeline may be telling them that you  
25 can't ramp or you may have to come off. So those are the

1 kind of things we have to ensure we have situational  
2 awareness of and that we track during the day. So  
3 particularly trying to piece together the two gas days with  
4 the electric day is a challenge for us.

5           So my presentation, talk about what have we  
6 done? What do we do prior to the winter? And what are we  
7 doing throughout the winter to try to ensure that we  
8 maintain liability? The first slide, just in summary: Our  
9 ability to understand the gas infrastructure is extremely  
10 important to us. What struck us, listening to everybody  
11 talk about it, is they're really ramping up their efforts  
12 for the winter; for us, it's throughout the year. They're  
13 just talking about just this past summer deep Panook shut  
14 down, it's a field off of Nova Scotia, it's about 350 deco  
15 therms a day to the system. They made a business decision  
16 to shut down early spring and come back late fall for the  
17 winter when their gas is more in the money. We'll have to  
18 watch how they come back; they had problems in the past  
19 with a lot of moisture in their gas. The Sable Fields off  
20 of Nova Scotia have been declining. And we're not seeing  
21 any injections from LNG from Canonport. So essentially  
22 we're not getting any gas from the Maritimes throughout the  
23 spring, summer, and fall months. And very little gas comes  
24 down from the trans-Canada pipe other than when the pipes  
25 through the west of New England we get loaded up, they'll

1 try to wheel some gas up through Trans-Canada through the  
2 corporate pipe. So we do get a little bit of gas into  
3 Maine. But those make it challenging for us even during  
4 the summer months, particularly when the pipes coming in  
5 from the West are doing maintenance. It's a big  
6 maintenance period for them and the Ogallco (phonetic) pipe  
7 owned by Spectra is in the process of doing their big  
8 enhancement, their incremental market project. A lot of  
9 compressor work this year, next year. Next summer during  
10 the low period of time they'll be taking one of the two  
11 pipes out and replacing it with the bigger pipe as part of  
12 the project.

13           So gas coordination, the understanding of the  
14 gas capability is a 12-month-a-year issue for us in New  
15 England. In communications with the generators, making  
16 sure that they understand the restrictions on the gas pipe,  
17 and that they're sourcing their gas from the right  
18 locations is extremely important to us. And we do a lot of  
19 communications on a seasonal, monthly, daily, hourly basis  
20 to try to all get on the same page between the generators  
21 and the pipeline and our game plans to be a reliably  
22 accurate system. We've done a number of market  
23 enhancements through the years, the last one last winter  
24 with the higher reserve constraint penalty vectors and the  
25 hourly offers, we think that's going to pay dividends to

1 us, particularly when the gas prices are volatile. Last  
2 year, as Wes showed, oil prices exceeded the gas prices.  
3 And I think the fact that the oil prices were all kind of  
4 mitigated put a cap on where the LNG was getting injected  
5 into the system. So I think that moderated where the price  
6 is last year. Hopefully there's going to be LNG this year  
7 and we'll see the same sort of thing happen.

8 I thank the Commission for approving the winter  
9 reliability program. That program helps us ensure that we  
10 have onsite fuel in New England and not have to worry about  
11 replenishment. Recognizing gas is a just-in-time fuel  
12 delivery, we do not have much storage in New England.  
13 We've got district gas in Massachusetts and we've got the  
14 Canonport LNG facilities. But we never know exactly how  
15 we're going to play in the market. We try to keep abreast  
16 of how much fuel they have and how much activity we're  
17 going to plan on a daily basis. But that winter  
18 reliability program we found last two winters was extremely  
19 important in helping us maintain reliability; we think it's  
20 going to be again this year.

21 With all that as a backdrop, we're reasonably  
22 confident we'll be able to reliably operate the system, but  
23 there are some things that could cut against us. If we  
24 lose any major transmission with Quebec or New York, or if  
25 we lose any large non-gas resources in New England, that

1 could challenge our ability to maintain reliability on the  
2 system.

3 I don't think I need to go through this slide.  
4 Everybody knows that New England is shifting away from  
5 other fuels and heading towards gas like everybody else. I  
6 think what challenges us is our lack of storage and lack of  
7 pipeline capability to support that itchover.

8 So actions that we did to address: We've really  
9 ineased our communications with the pipes; we've done a  
10 number of market changes and went to reliability program.

11 So moving on to the next slide. We did move the  
12 market timing actually before your NOPR came out. And we  
13 moved it so that we can get information out for the time we  
14 non-cycle for our day-ahead market and that we were able to  
15 get our reliability commitment out before the evening  
16 cycle. So the movement that we did prior to FERC's  
17 direction to look at your timing, we did before that. Just  
18 as New York, we've ineased the shortage event of pricing  
19 so that when we get tight on reserves the prices will go  
20 up. We have replacement reserves that we price, 30-minute  
21 reserves and 10-minute reserves. So our price will come up  
22 gradually as the system gets tighter and tighter. And  
23 we're hoping that incents generators to want to be there  
24 and provide those services for us. I already spoke about  
25 the hourly markets that we implemented prior to last winter

1 and coming in the future, and we're going to have the  
2 winter reliability program, it's paid-for performance of  
3 Chastity market comes in.

4           Communications: I hear some of the other --  
5 some of my peers talk about their communications. I think  
6 in New England we do everything they're doing, plus more.  
7 My supervisor from the forecast department, the very first  
8 thing he does in the morning is to call down to Houston and  
9 find out exactly what condition the pipes are in in New  
10 England. Based on that, we'll look at our commitments and  
11 see whether or not we have any problems. Similar to  
12 everybody else, we've looked at our emergency procedures,  
13 test our emergency procedures, and NPCC. We have  
14 requirement that transmission owners have to have th  
15 capability to shed 50 percent of their load in ten minutes.  
16 Hopefully we don't have to rely on that, but the capability  
17 is there. We also actually perform a voltage reduction  
18 test prior to the winter and prior to the summer. So we  
19 have that scheduled, it's generally the end of  
20 October-beginning of November. So we'll see what kind of  
21 load relief we get from a voltage reduction as we use that  
22 in our plan when we think about having to implement  
23 emergency procedures.

24           Generator field surveys: We do those surveys 12  
25 months of the year. We're looking at how much oil is

1 onsite, how much coal is in the yard. And as we get into  
2 the winter, we'll change those to weekly surveys to keep up  
3 with how much oil is in the tanks, and if we are burning  
4 oil heavy during the week we may make individual phone  
5 calls to units to track their fuel deliveries and how much  
6 oil they have and whether or not we can anticipate any oil  
7 problems from those units actually running out of fuel.  
8 And we have had issues where units have had to limit their  
9 output to stretch their fuel burn because they couldn't  
10 replenish the oil as fast as they were burning it. And we  
11 actually had one unit that tripped off line because the  
12 fuel tanks got so low. So it's important that we keep  
13 track of the amount of fuel that's onsite so we can take  
14 that into our daily plan. We actually developed a gas  
15 usage tool in New England where we have done a lot of  
16 research and we can participate what the LBC load is based  
17 on the cooling-degree or the heating-degree days. And  
18 we're able to pull in our market results so that we can get  
19 see on an hourly basis how much gas each unit is going to  
20 be using; look at their meter points, compare what we think  
21 they're going to be using to what they have scheduled for  
22 gas; we'll look at it constraint and pressure stations that  
23 tend to be outside of New England. Wes talked about his  
24 board being all lit up on the OFO days. The gas company  
25 would have to get approval on that for a gas infrastructure

1 in Wes' control room to get into New England. So we'll  
2 look at its constraints downstream of New England and try to  
3 anticipate whether or not we have a good operating plan.  
4 We'll actually make phone calls. We do this every night,  
5 three to six, five days a year, about 10:30 at night. We  
6 call all the generators that we see that they are short  
7 gas, for the current gas data ends at 9 o'clock central, 10  
8 o'clock eastern, and see whether or not they believe they  
9 can schedule gas. We're not going to move them during the  
10 morning pick-up, and then we'll piece the balance of the 14  
11 hours together and try to anticipate whether or not we're  
12 going to have any gas problems.

13           We also found that we needed somebody that had  
14 better insight as to the way the gas systems worked, and  
15 about two years ago we actually hired somebody who worked  
16 for a generator and prepared the gas for a generator. And  
17 now she works in our control room and she provides us  
18 insight to help evaluate all these OFO's, evaluate the  
19 communications coming back from the control centers for the  
20 pipe, look at what we're thinking, and she helps us  
21 interpret the gas and electric side in making sure that we  
22 have a good operating plan.

23           I gave a slide on the gas usage tool, I'm not  
24 going to go through that. If the Commissioners have any  
25 questions or your staff has any questions on that gas, I'll

1 make people available to talk about that. Lastly, the  
2 winter program, thank you very much. We'll look at trying  
3 to get generators to maximize the onsite oil. Hopefully  
4 people go out and make arrangements for LNG so that we see  
5 shipments of LNG coming to both Canonport and District gas  
6 so that on those cold days we can see flows coming from  
7 those to help out with gas in New England. The LBC will  
8 continue as the gas generator becomes squeezed out.

9 All in all, we think we have the plans in place.  
10 We do test the dual fuel units. And the other thing, not  
11 only to we test them but we get information back from them  
12 on: Can you change on the fly? Do you have to ramp down  
13 and change at your minimum? Do you have to come offline to  
14 change fuel? How long do you have to be offline to change  
15 fuel? And we keep track of all that information so that if  
16 we ever get into a situation where they have to come off  
17 the line or ramp down to itch fuels, we have a head's up,  
18 we understand that, and we can coordinate that with the  
19 operations of the system.

20 With that, I'm here for questions.

21 CHAIRMAN BAY: Thank you, Peter. I want to  
22 thank all the panelists for the very informative  
23 presentations. To me, they really underscore the  
24 importance of planning, preparation, situational awareness,  
25 markets, and infrastructure.

1           In the interest of time I have one question, and  
2 that is: Overall, what's your comfort level going into  
3 this winter? Do you have any asks?

4           MR. BOUILLON: California ISO is comfortable  
5 going into the winter for this position and we do not  
6 currently have any asks other than pending files reported.

7           (Laughter)

8           CHAIRMAN BAY: Bruce?

9           MR. REW: SPP is also comfortable with where  
10 we're at looking at the reserve margins for the upcoming  
11 winter, as well as the operational enhancements procedures  
12 we've put in place. Ask of the Commission, from us would  
13 just be to continue to invite us to these kind of  
14 conversations, continue to monitor the transmission; the  
15 demographics of the fleet, moving away from traditional  
16 fuels to more gas; the implications of that for reliable  
17 operation of the electric system.

18          CHAIRMAN BAY: Mike?

19          MR. KORMOS: PJM is also comfortable and we  
20 appreciate everything you've already done for us.

21          CHAIRMAN BAY: Wes?

22          MR. YEOMANS: Comfort's a strong word.

23          (Laughter)

24          MR. YEOMANS: I would say we're projecting  
25 sufficient capacity margins to meet reliability iteria at

1 this point in time. As always, the performance of the  
2 infrastructure is very important, the performance of the  
3 gas pipelines, the performance of the generator fleet, and  
4 the performance of the transmission system. So a lot of  
5 preventative maintenance is going on, and it's not enough  
6 to get the signals right to encourage the right  
7 performance. But certainly the performance of the  
8 infrastructure is, in my opinion, the most important thing.

9 CHAIRMAN BAY: Thanks, Wes.

10 Peter?

11 MR. BRANDIEN: I'm glad Wes qualified "comfort".  
12 As we spoke about, there's some uncertainties on my comfort  
13 level. Is Deep Panook going to come back? Is it going to  
14 operate reliably? Is Canonport going to, not only come  
15 into the winter with 10-BCF, but are they going to  
16 replenish during the winter? How Sable Island going to  
17 form the gas infrastructure? With all those variables, I'm  
18 somewhat comfortable that we have insight into all those  
19 things. We have the right communication in that we have  
20 the right emergency procedures, and that we'll be able to  
21 implement any operational actions in time because we will  
22 understand and can see those things coming so we can  
23 incorporate them into our daily operating plan.

24 My reminder is: We do a lot to understand fuel.  
25 It's not ISO New England's responsibility to make fuel

1 arrangements, it's the generator's responsibility to come  
2 to the table with fuel as an obligation in my belief, with  
3 the capacity market and the energy markets. So, you know,  
4 they have a responsibility to have fuel, and we're trying  
5 to make sure that we understand those fuel arrangements and  
6 have a reliable operating plan.

7 CHAIRMAN BAY: Thanks, Peter.

8 Phil?

9 COMMISSIONER MOELLER: Thank you, Mr. Chairman.

10 In hearing the presentation, I got struck by the  
11 enhanced communication of the pipeline through some of our  
12 orders, better communication in terms of what's going on,  
13 vulnerability with perhaps enhancing dual fuel, market  
14 changes with the timing. So an enormous amount of  
15 progress. I think we need to commend you for it, although  
16 there's more to do. Wes, as you noted, this is a case  
17 where we continue on the electric side and need to know  
18 more about the gas side; the gas side needs to know more  
19 about the electric side. Because going into two winters  
20 ago there was a pretty high comfort level as well and we  
21 got tested pretty severely.

22 So three very quick questions. The first is:  
23 Generally speaking, all of your systems seem pretty fine,  
24 nice reserve margins, but it's often about load pockets.  
25 If there's one area or two areas, and if not that's okay,

1 that have the most concern to you, given the amazing  
2 transition we've had on megawatts retired, where will you  
3 be most concerned about reliability issues specific to your  
4 system? Mr. Bouillon?

5 MR. BOUILLON: From Cal ISO's perspective, our  
6 southern system. So the south part of our southern system  
7 would be the most at risk. It has the area without storage  
8 and competes for natural gas with the LA basin, which is...

9 COMMISSIONER MOELLER: Mr. Rew?

10 MR. REW: I would say the Northeast part of our  
11 place. It has lower temperatures in the winter, higher  
12 load, independence on gas in that area.

13 COMMISSIONER MOELLER: Mr. Ramey?

14 MR. RAMEY: For our footprint, it would be our  
15 MISO south region has some historic low pockets in the  
16 area. I wouldn't say they were concerns that are  
17 particularly focused on winter operations; they're kind of  
18 ongoing concerns. It's really a matter of transfer  
19 capability versus the amount of load and generation in the  
20 area. So it's an ongoing area that we coordinate with the  
21 utilities in the MISO south region and make sure we've got  
22 good operating plans to ensure reliability in those pockets  
23 day in and day out.

24 COMMISSIONER MOELLER: Mr. Kormos?

25 MR. KORMOS: As you would expect, the eastern

1 part of our system, including Washington D.C., where we  
2 have our major low pockets and also the gas pipelines are  
3 most constrained in this part of the footprint. And I'll  
4 say as well Chicago where particularly we have a lot of  
5 generation behind the LBC's in that area, and obviously the  
6 extreme weather that Chicago can obviously see.

7 COMMISSIONER MOELLER: Mr. Yeomans?

8 MR. YEOMANS: Yeah. The two areas for New York  
9 State would be first the lower Hudson Valley from the lower  
10 Hudson Valley into New York City. That tends to be much  
11 more concern in summertime for peak summer lows versus the  
12 lower peak winter loads. And we have the advantage of  
13 higher thermal ratings in the wintertime for that area. So  
14 at this point in time -- it wasn't in my slide, we're not  
15 projecting a problem there -- but that is always a concern.  
16 And quite frankly, the new capacity zone has brought some  
17 generation back in that area and help with that.

18 The second new growing area of concern is  
19 western New York which is the Buffalo and Niagara Falls  
20 area. With the retirement of some recent coal units in  
21 that area, more of the City of Buffalo is being served off  
22 a 115-KB and 230 infrastructure from Niagara and Ontario  
23 into that western Ne York area. It's eating a lot of  
24 constraints. We're working with the State of New York  
25 really through the first-quarter one-thousand proffer

1 public policy needs to address some of those concerns. But  
2 that is our new second area of transmission filing  
3 concerns.

4 COMMISSIONER MOELLER: Mr. Brandien?

5 MR. BRANDIEN: I don't have concerns about any  
6 importing low pockets. I have more concerns about the  
7 exporting interfaces that's bringing power down from the  
8 North, and that tends to be imports from Quebec, we have  
9 some nuclear units up north, things like that. And if we  
10 have to reduce north-south, we're going to be increasing  
11 gas dispatch in the South. So it would be those exporting  
12 interfaces to the North. Bringing power down to  
13 Massachusetts, Connecticut, Rhode Island.

14 COMMISSIONER MOELLER: Thank you. Couple of  
15 quick follow-ups. Mr. Bouillon, we have the issue in late  
16 June in California. And I'm going to try and get a real  
17 solid explanation as to what happened, why it happened,  
18 what you've done to prevent it in the future?

19 MR. BOUILLON: That specific instance was  
20 maintenance related in the gas system. The gas company had  
21 a one-plus BCF reduction in flow because of the major  
22 pipeline safety work that was being done. And I think that  
23 the best characterization is it was a misunderstanding of  
24 the flow of how gas flows around a missing pipe. Because  
25 there was robust infrastructure in the area, different

1 diameters obviously of the robust infrastructure in the  
2 area, and we had misunderstood the amount of the reduction  
3 of flow until we finally got into a constraint and started  
4 talking in detail.

5 COMMISSIONER MOELLER: So you and learned some  
6 lessons?

7 MR. BOUILLON: Yes, it was lessons. Nobody lost  
8 power on either side. Nobody knows that that, all right...

9 COMMISSIONER MOELLER: And finally, Mr. Kormos,  
10 I want to congratulate PJM, and the pipelines for reaching  
11 the MOU. If you're comfortable further describing some of  
12 the discussions; if not, I understand. But I appreciate  
13 the fact that people are coming together to communicate.

14 MR. KORMOS: I'll tell you, some of it is just  
15 continuing education containing the finer details,  
16 particularly sort of the business models as to how  
17 pipelines are offering service; talking more from the PJM  
18 side how we are attempting to incent the right behavior;  
19 and really trying to make sure is there a good match there.  
20 We're obviously looking to potentially increase prices with  
21 the hope that it is being put into infrastructure. And so  
22 a lot of that discussion is there, and I think you've even  
23 seen a couple of recent announcements that one of our  
24 pipelines is looking and offering firm service, customized,  
25 tailored to a generator's need. And I think understanding

1 generator are not LBC's, they don't draw gas every hour  
2 seven days a week, 365 days, like an LBC does; they don't  
3 have storage contracts in place like LDC's do. They need a  
4 different service. And I think we're really starting to  
5 get that education. The pipelines are obviously very  
6 interested in meeting their customer needs and growing  
7 their business, and obviously we want to make sure we're  
8 incenting that kind of firmness. So that's what the  
9 conversations have really been around.

10 COMMISSIONER MOELLER: Very good. I hope they  
11 continue to be productive. Thank you for your time.

12 CHAIRMAN BAY: Thank you, Phil.  
13 Cheryl?

14 COMMISSIONER LaFLEUR: Thank you. And thank you  
15 all for coming. From a distance, that was excellent.

16 A lot of my questions have been asked and  
17 anered. I do have a couple. Wes, when we were talking  
18 about gas electric, you were one of the most passionate and  
19 articulate voices for the necessity to change the gas day  
20 because of the timing with your market. And as you  
21 noted -- and of course we did not change the gas day, only  
22 approved changes in the cycles. And as you noted, you're  
23 not proposing any change in response to that. Since the  
24 gas day hasn't changed, did you solve that problem another  
25 way or is that still an issue for you?

1           MR. YEOMANS: A lot of my previous observations  
2 were from two and three years ago. Keep in mind, we had  
3 five mild winters before that. And, I guess, our updated  
4 observations -- and this came through quite honestly  
5 through the IR request process that FERC had to all of us.  
6 So my comments were on behalf of New York, but it was  
7 interesting to see when the IR's went out to the other  
8 RTO's and ourselves. Quite frankly, it was a surprise to  
9 me, a low number of examples, not a high number of  
10 examples.

11           In talking to our generators, quite frankly,  
12 they just with time, as we had more cold weather over the  
13 last two years, got better at being able to solve that  
14 6:00-a.m.-to-the-close-of-the-gas-day issue by  
15 intra-nominations or working with their portfolio managers.  
16 So my response at this point would be: As time went on,  
17 they got better that, and we in New York, and I won't speak  
18 for the others, just as time went on had less and less of  
19 these 6:00 a.m. D rates. When the load goes flying up, and  
20 previously we were getting D rates, that kind of stopped  
21 because the gas generators got better at working with their  
22 fuel managers to come up with gas to meet to the next gas  
23 day.

24           COMMISSION LAFLEUR: Thank you. Something that  
25 we talked about a lot when we had the tech conference on

1 the Polar Vortex. I didn't think it was really cold.

2 (Laughter)

3 COMMISSIONER LaFLEUR: But something we talked a  
4 lot about was generator force outages, which of course is  
5 exactly the kind of unexpected event that Pete was saying  
6 would cause problems for him and in my experience happened  
7 when you least want it. Todd said that MISO has done work  
8 adding cause codes for different causes that might cause  
9 generator forced outages and digging issues. Have any of  
10 you done any work on that question?

11 MR. BOUILLON: We actually have an enhancement  
12 request in our new system which actually has specific cause  
13 codes, not just fuel but also water is another one in  
14 California that we deal with. So we actually have better  
15 delineation with those. But during the few there have  
16 been.

17 MR. REW: We've enhanced our coordination with  
18 our generators in anticipation of any problems they have,  
19 to make sure we can work with it, if there is a projected  
20 outage based on some limitation on fuel.

21 MR. KORMOS: Similar to the others, we have  
22 ineased the regularity of the cause of others, but also  
23 during peak. Also some of the operational characteristics  
24 and performances they're devoted to itch fuel are  
25 starting to now track that much more closely as well.

1           MR. YEOMANS: I guess in our operations group we  
2 have not made any changes or modifications to cause coding  
3 in operations. I guess I can't speak for our staff that  
4 runs the capacity markets, the U-cap, and reports the gas  
5 data. So I won't speak for them. Just in general on the  
6 issue of the4 generator performance, we went into those  
7 Polar Vortexes two winters ago. For all my chart time fuel  
8 prices, I didn't show the marginal prices, they were  
9 extremely high. That wasn't loads that got hurt, it was  
10 those generators that were underperformed that got hurt.  
11 And it appears as a result of those types of incentives  
12 that they've done a lot to perform their performance on  
13 cold days. So up until last winter, performance was better  
14 either in anticipation of high-balancing market energy  
15 prices or even the U-cap system. I guess that would be my  
16 response.

17           MR. BRANDIEN: We do have a pretty good job, and  
18 have historically done a pretty good job, of getting the  
19 detailed information on why units scheduled outage for or  
20 why a unit was forced outage. So in their generator  
21 application, whether it's forced or scheduled, we have the  
22 information on why they were out of service.

23           COMMISSION LaFLEUR: Pete, you said that you're  
24 looking for any contingencies that could upset the delicate  
25 balance you've had. Other than as you mentioned, are there

1 any specific issues that are on your radar that you're  
2 really watching this winter?

3 MR. BRANDIEN: We're in the height of  
4 maintenance season right now. Part of that maintenance  
5 season is Spectra is doing a lot of work on the Olgallco  
6 pipe. A lot of that work is preliminary work for the  
7 project and getting ready to change the pipe. So we're  
8 watching closely how that work progresses, it's scheduled  
9 to be well before December 1st. But we're in the middle of  
10 a heavy outage on the gas system right now.

11 And then, as units are out of service, you hope  
12 that they all come back as scheduled. And then I spoke  
13 about the gas supplies coming up. So there's a lot of  
14 things we're sitting here in September, I'm hoping I have a  
15 lot of nodes December 1st, and I am hoping that Deep Panook  
16 comes back, a solid 350 a day into the pipe and things  
17 looking good, and that everybody jumps on board with the  
18 winter reliability, we have four oil tanks coming in. So  
19 those are things we're going to be looking for.

20 COMMISSIONER LaFLEUR: Thank you very much.

21 CHAIRMAN BAY: Thank you, Cheryl.

22 Tony?

23 COMMISSIONER CLARK: Thank you, Mr. Chairman,  
24 most of my questions -- I do have two very quick and fairly  
25 disect ones.

1           Wes, I was intrigued by your comment regarding  
2 the potential for challenges if you have a sustained period  
3 of cold temperatures, higher natural gas prices, and lower  
4 oil prices, which prices are not -- it could happen. So do  
5 you have protocols in place to deal with something like  
6 that, where a generator may be making the right operational  
7 decision looking ahead to where the next few days of  
8 operations are, but might look honestly quite funny from an  
9 economic dispatch standpoint and could raise eyebrows with  
10 market monitor or Office of Enforcement? Are there  
11 protocols that deal with that issue or is it just something  
12 you have to deal with on the fly?

13           MR. YEOMANS: There are protocols where the  
14 generator really gets to the point where they think they  
15 have about one day of oil, for example, and there's three  
16 more cold days in the forecast. And, again, let's say the  
17 price was low. Rather than just continuing to give a low  
18 bid curve and to the top in the next eight hours and then  
19 it's out for two days, there are processes and protocols  
20 where we works with our MMA group and gets pre-approval to  
21 raise its bid curve to be something that reflects avoiding  
22 new cap chart or something in the process for that. And  
23 then they raise the bid curve, and then dispatch will bring  
24 it down to minimal and you end up for paying that fuel.  
25 That way have you a contingency meeting, the dispatch will

1 bring it up, but otherwise you end up conserving the fuel.

2 We are working on a project to come up with a  
3 piece of software that, given a limited quantity of fuel,  
4 how you could optimize that over the next couple of days.

5 COMMISSIONER CLARK: Thank you.

6 Then a question for Todd. It seemed like for  
7 the longest time we heard from MISO, and I sort of started  
8 incorporated it into my speeches, this concern of the  
9 2015-'16 timeframe. And in fact I was giving this speech a  
10 few months ago and I realized I was talking about it and  
11 stopped and I thought, "Wait a second, we're in the 2015  
12 timeframe."

13 (Laughter)

14 COMMISSIONER CLARK: Obviously a lot has been  
15 done to make it more comfortable for where we are right  
16 now. I wonder if you could just reflect a little bit on:  
17 Things MISO has done, operators have responded to, state  
18 commissions have done regarding getting capacity and  
19 deliverability where it needs to be, or is it something  
20 about winter where you're not quite as concerned about  
21 winter but there's still some real issues that we've got  
22 coming up in that '16 summer peak period that are just  
23 differential from where we are right now looking ahead to  
24 winter?

25 MR. RAMEY: I think it's been a combination of

1 most of the things you've mentioned. Like I mentioned, the  
2 retired units of PJM that have already occurred as a result  
3 of Matt's impact at MISO has been about I think it's over  
4 5,000 megawatts of retirements that have occurred over the  
5 last 18 months or so. When we start talking about it a  
6 couple years ago, the forecasts were concerns or about even  
7 higher levels of retirements coming into 2015. Looking at  
8 this upcoming winter, the next peaking season versus next  
9 summer, we're seeing some additional tightening reserve  
10 margins just even after the upcoming winter. This time  
11 last year we were working with our members in forecasting  
12 reserve margins below requirements for the summer of '16.  
13 In the last year or so, our recheck and reanalysis of  
14 projected reserve margins are showing surpluses against the  
15 minimum requirement.

16           So continuing the dialogue, having the  
17 information, sharing it broadly, has led to all of the  
18 priorities you mentioned: Generators, our members, state  
19 commissions working together to make sure we got a good  
20 focus on the resource plan for peaking seasons that aren't  
21 that far in the future. There was sufficient time to make  
22 some adjustments and changes and bring more resources to  
23 bear to cover those requirements for '16. We're not out  
24 the woods yet. So continuing to see pressure on  
25 retirements over the upcoming years. So we'll continue to

1 meet that level of coordination, collaboration,  
2 transparency of information, so collectively we can work  
3 together to get to the right choices we need to make sure  
4 we have sufficient supply in all the upcoming peak seasons.

5 COMMISSIONER CLARK: Thanks.

6 CHAIRMAN BAY: Colette?

7 COMMISSIONER HONORABLE: Thank you,  
8 Mr. Chairman. Saving the best for last.

9 (Laughter)

10 COMMISSIONER HONORABLE: I want to thank each of  
11 you for your presentations. It's hard to do that in a high  
12 level in a short period of time. And a few things stood  
13 out to me very vividly. (1) Your falls will be very, very  
14 busy; I saw over and over again your deadlines in October  
15 and November. I want to thank you for that work.

16 And, Todd, your comment about coordination and  
17 cooperation, as you know it's right down my alley. It's  
18 easy for you to individually -- well, maybe not easy --  
19 that's your routine, to focus on your work and the things  
20 your doing day to day. It's harder to continue to be  
21 committed to your inter-region coordination. I'm very  
22 pleased to hear about that. And also to continue to keep  
23 the stakeholders engaged. And I look forward to learning  
24 more about it. In October I'll be in Little Rock, so I'm  
25 going to interact with SPP and with MISO. Look forward to

1 hearing more about your work and also visiting you all in  
2 the next month about this work.

3           And finally the other thing that stood out to me  
4 is some of the successes you're seeing, maybe not comfort  
5 but a vision forward, with respect to the two of you,  
6 there's an implementation in the reliability program. And  
7 the other tools that FERC has provided, I would say, Order  
8 1,000 and also Order 787 with regard to gas-electric  
9 coordination. I want to ask you: Are you thinking two to  
10 three years down the road? Are there any other major or  
11 comprehensive objectives you would like to undertake now  
12 that you've gotten this winter reliability program under  
13 your belt in two years? I'll give you some time to think  
14 about your response.

15           (Laughter)

16           COMMISSIONER HONORABLE: So if you've thought  
17 about any other objectives you want to achieve now that  
18 you've worked through the winter reliability program now  
19 for two years?

20           MR. BOUILLON: Actually, it's opposite that gets  
21 me distracted.

22           (Laughter)

23           MR. BOUILLON: I can tell you continuing the  
24 growth and the relationship with our gas company is one of  
25 our goals. As you've heard from other ISO's, the

1 footprints are changing in other ISO's; we're actually  
2 seeing dramatic changes in our foot print. So learning  
3 these new implications and being able to figure out how to  
4 optimize that relationship through regional collaboration  
5 is something that's a focus for us moving forward. But the  
6 removal of integration, the solar ramp-up, particularly in  
7 the winter, is probably the largest challenge that we're  
8 going to have to address for the next couple of years. For  
9 two months out of the year, not whole months but parts of  
10 two months, the solar ramp-off falls right on the evening  
11 local, so it actually makes that -- if you look at our  
12 chart like you saw from other ISO's, the evening local in  
13 particular is nearly vertical, I mean it is dramatic. And  
14 how to make that up when you got, say, 6,500 megawatts of  
15 utility scale solar plus probably 3,000 to 4,000 megawatts  
16 of a hundred meter solar, you're looking at over 10,000  
17 megawatts now and where you're headed in the next two  
18 years. That's going to be something we're going to have to  
19 be incorporating into our plans now.

20 MR. REW: First, I'm pleased with the work that  
21 we've done over the last couple of years. At this point  
22 we're still assessing where are goals and objectives were  
23 that we reached, to see if there's anything else that we  
24 missed. But one thing I would like to mention, we're  
25 continuing to look at when it is a more significant impact.

1 We're seeing even in the wintertime there's significant  
2 ings with these big cold fronts that come through, a  
3 large managing of outputting and being able to respond to  
4 that through our possible generation is becoming more and  
5 more of a challenge. So that's one area that's definitely  
6 key for us.

7           MR. RAMEY: At MISO we're very focused on  
8 thinking about modifying and enhancing our market design  
9 and ensure there are proper market-based incentives to  
10 result in their reliable operation of the system that we're  
11 looking for. So when you're looking at market  
12 enhancements, you're very often in the realm of a multiyear  
13 project. So I mentioned earlier that there were more  
14 enhancement that were identified coming out of the Polar  
15 Vortex, identified early on that they're just planned to  
16 come online next year. So it takes several years for some  
17 of these market-based impacts. So we're continuing to do  
18 that.

19           And the other item I would mention from MISO  
20 region is, again, around fuel assurance. So continuing to  
21 work with our state commissions and our members as we  
22 continue to move from a region that's heavily dependent on  
23 coal generation, becoming less so, and itching more to  
24 gas and renewables. The importance of fuel assurance or  
25 the fuel assurance questions of more importance. So I

1 think that's a multiyear-discussion item for us to keep on  
2 top of in the MISO region.

3 MR. KORMOS: A couple things. I think it was  
4 mentioned one offer that counts for us, and that is the  
5 winter concern. I think we would like to sort of resolve  
6 that in hopefully the near future and put that to bed going  
7 forward since there's more certainty in the markets  
8 regarding how that will ultimately work. Or if there is a  
9 couple of things that have already come out from the  
10 Commission for us for inter-hourly bidding, as well as  
11 moving the day-ahead market, hopefully trying to convince  
12 time in the day-ahead market to speed that up; it won't be  
13 in place this winter, but we're hopefully looking to get  
14 that in as soon as possible, and definitely before next  
15 winter.

16 And then the capacity markets: We promise we  
17 won't make any major filings at least for a week.

18 (Laughter)

19 MR. KORMOS: But we'll obviously be taking a  
20 very hard assessment and really looking at what we expected  
21 the outcomes to be. We're very pleased with the results so  
22 far. But obviously it's going to be something we need to  
23 take a hard look at and make sure we are putting away  
24 incentives to make sure that it's secured, as Todd  
25 mentioned, so if there are any changes to be made, we'll be

1 heard.

2 COMMISSIONER HONORABLE: After a week or so.

3 MR. KORMOS: After a week, yes.

4 COMMISSIONER HONORABLE: Wes?

5 MR. YEOMANS: I think from New York the next big  
6 radical step or thing to consider will be capacity market  
7 changes. We have not developed any consensus with our  
8 stakeholders or filed anything asking market changes to  
9 address either fuel assurance or reliability in the cold  
10 winter. It does occur to us that -- we're positive we did  
11 the right thing with enhanced shortage pricing, but over  
12 365 days in a year, those five or ten cold days, even if  
13 the price is high, if it's only five days aoss the year,  
14 that's not enough revenue to insight somebody to buy gas  
15 transportation or put the investment on dual fuel or to  
16 encourage non-gas units to stick around. So if gas prices  
17 stay low, it just may become inevitable that something else  
18 needs to be done in the capacity markets. And we're  
19 talking to stakeholders, but there's no consensus on how to  
20 proceed. But that's a big, next-change thing.

21 COMMISSIONER HONORABLE: Thanks. Good luck with  
22 it.

23 MR. BRANDIEN: We've made a lot of changes to  
24 our capacity market, our insulator market, and to the  
25 energy market. I think the thing to watch in New England

1 is what we're doing with the six governors in New England,  
2 and how do we move forward with infrastructure, and whether  
3 that infrastructure is handled, we have pipelines reaching  
4 out to large-scale hydro Canada or additional  
5 infrastructure to integrate or to unlock the potential  
6 renewables in Northern New England such as wind, to get to  
7 our market. And we're working extensively in trying to  
8 provide information in helping each one of the states  
9 understand the situation that New England's facing. And  
10 the governors are working together. And hopefully they  
11 come up with a plan, because the guy in the control room, I  
12 think I'm in this three to five years after the plan, by  
13 the time you put the contracts in place, cite, instruct,  
14 and get good service. So there's hope. But in my seat,  
15 I'm still three to five years out.

16 COMMISSIONER HONORABLE: Thank you for  
17 mentioning that. That's really a unique situation and I  
18 think it's a testament to how much more active states are  
19 getting. Clearly New England has been in that position for  
20 some time. Thank you all for that preview.

21 Thank you, Mr. Chairman.

22 CHAIRMAN BAY: Thanks, Colette. And my thanks,  
23 again, to the panel for their great presentations.

24 Colleagues, any other questions or comments?

25 With that, then, we're adjourned.

1 (Whereupon, at 12:24 p.m. Thursday, September 17th, 2015,

2 the 1,019th open Commission meeting was adjourned.)

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