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4 RELIABILITY, WHOLESALE ELECTRICITY MARKETS, AND  
5 ENERGY INFRASTRUCTURE

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## 1 PARTICIPANTS:

2 FERC Chairman and Commissioners

3 Cheryl LaFleur, Chairman

4 Philip Moeller, Commissioner

5 Tony Clark, Commissioner

6 Norman Bay, Commissioner

7 Colette Honorable, Commissioner

8

## 9 FERC STAFF

10 Dave Reich

11 Laura Swifter

12 Jeff Dennis

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15 Anna Cochrane

16 Arnie Quinn

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## 1 P R O C E E D I N G S

2 (8:47 a.m.)

3 MR. BARDEE: My name is Mike Bardee. I'm with  
4 the Commission's Office of Electric Reliability. I'll be  
5 the moderator for this morning's session of the Conference  
6 today. I would like to thank you all for coming. We have a  
7 busy day ahead of us so we will get right into it.

8 Let me start with some of the housekeeping and  
9 ground rules for the day, here's where we get to the  
10 substance of the day. First I would like to say that  
11 members of the public are invited to observe today's  
12 meeting, including attending, listening and taking notes but  
13 that does not include participating in the Technical  
14 Conference or addressing the Commission or staff.

15 Actions that purposely interfere or attempt to  
16 interfere with the commencement or conduct of the Technical  
17 Conference or inhibit the audience's ability to observe or  
18 listen to the Conference, including attempts by audience  
19 members to address the Commission or staff while the meeting  
20 is in progress are not permitted.

21 Any person engaging in such behavior will be  
22 asked to leave the Technical Conference and anyone who  
23 refuses to leave voluntarily will be escorted from the  
24 Technical Conference. Thank you for your cooperation.

25 So just a few other housekeeping points -- first

1 of all I'd ask everybody to please turn your mobile devices  
2 to silent, lunch will be from around noon to 1:00 P.M. The  
3 hotel restaurant has a buffet available and there are a  
4 number of options around the hotel. I would like to mention  
5 that the food and beverage out in the hallway, that's not  
6 ours.

7           The afternoon break is from around 2:45 to 3:00  
8 P.M. For those who are speaking today, please be sure and  
9 speak directly into the microphones so that the audience can  
10 hear you and so that those who are listening to the  
11 audio-cast can also hear you. The microphones are live, you  
12 do not need to turn them on or off they will stay on.

13           Let me cover just a couple of points related to  
14 the content of the Conference. Last week the Commission  
15 held the first of four Conferences on the issues related to  
16 EPA's greenhouse gas proposal for existing plants. Today we  
17 are doing the first of three Regional Conferences. Last  
18 week it was on the national perspective, today it's the  
19 first of three regional ones and obviously this is for the  
20 western part of the country where we will delve into a more  
21 granular look at issues from the perspective of the west.

22           EPA representatives are here attending and will  
23 be here listening and in fact one of EPA's representatives  
24 will be speaking in just a little while later this morning  
25 but I would say that from the Commission's perspective our

1 main questions or our main interest is on what should our  
2 role be, what do we need to do to do that role well? So I  
3 would encourage the speakers on trying to focus on that  
4 aspect of the issues.

5           So let me turn now to introducing some of the  
6 other FERC attendees here starting with our Chairman and  
7 Commissioners. At the center table there in the center is  
8 Commissioner, excuse me, Chairman Cheryl LaFleur. To her  
9 left is Commissioner Philip Moeller, to her right is  
10 Commissioner Tony Clark on the far right of the audience is  
11 Commissioner Norman Bay and on the far left of the audience  
12 Commissioner Colette Honorable.

13           And now I'll introduce the other staff attendees  
14 that you see up at the table here. Going down from my left  
15 and around we have Dave Reich, and Laura Swifter from the  
16 Commission's Office of Energy Market Regulation and then  
17 Jeff Dennis from the Office of Energy Policy and Innovation.  
18 Heidi Neilson and Christy Walch from the Office of the  
19 General Council, Anna Cochren from the Office of Energy  
20 Market Regulation and Arnie Quinn from the Office of Energy  
21 Policy and Innovation.

22           So now I will turn it over to the Chairman and  
23 the Commissioners if they would like to make any opening  
24 remarks.

25           CHAIRMAN LAFLEUR: Thank you very much Mike and

1 thank you to all of you for coming. We know you have come  
2 from across the west and a large contingent from D.C. and we  
3 are very grateful that you are here. We want to make it a  
4 very substantive and helpful day. A couple of days ago at a  
5 climate leadership conference the Executive Director of  
6 NAARUC commenting on FERC's work on the Clean Power Plan,  
7 referred to it as even sexier than net neutrality.

8           When I read that quote it really put my life into  
9 some sort of serious perspective but we are very, very  
10 excited to be working on this. I want to thank all of -- I  
11 believe there are 15 or 20 members of FERC's staff who made  
12 the trip out with us. It seems like just 6 days ago I was  
13 thanking them for running a tech conference and indeed we  
14 already have the drafts of the East Tech Conference so this  
15 is a movable feast that we are going to be doing for the  
16 next month and I really appreciate their efforts to put  
17 together their good agenda and really help us make progress  
18 on the issue.

19           Judging by the very interesting testimony that I  
20 read on the plane I think we are going to have a very  
21 interesting day and I'm glad that we are starting in the  
22 west because of the diversity of industry, structure,  
23 geography, resources and the plethora of organizations most  
24 of which begin with W who are regionally poised to help us.  
25 Wheel, Wy-Rab, WECC, and many others that I'm forgetting at

1 this moment.

2           Again what I would really like to hear is for  
3 folks to be as concrete and specific as they can about their  
4 problems and to the extent -- you can assume we have heard  
5 what happened last week, we've read the comments, we know  
6 the basic building blocks and so forth. To the extent you  
7 can focus on what FERC can do. I think I have to modify  
8 that instruction a little because I said that last week but  
9 that just doesn't mean that people should say what FERC can  
10 do is tell the EPA this and then read their comments.

11           But what we can do in our jurisdiction that might  
12 help on this and with that I think I'm supposed to turn it  
13 over to Phil so he can probably grab that mic thank you.

14           COMMISSIONER MOELLER: Thank you Chairman LaFleur  
15 we are here because of you and we appreciate it. It's good  
16 for us, especially the west, I don't think FERC has had a  
17 meeting like this in the west since probably 2006 when we  
18 met in Phoenix so it's great to be back in the west and we  
19 look forward to your comments. This is an interesting issue  
20 because the west always likes to claim that we are a little  
21 bit different and in this case we really are because of the  
22 nature of markets and the western interconnection and the  
23 challenges, unlike the east where particularly generation  
24 units are often far away from load, the contractual  
25 arrangements are different and the state of the fleet is

1 different in the west, particularly with the diversity and  
2 essentially where it's going in terms of more gas,  
3 displacing a variety of sources.

4           But the challenges of infrastructure in the west  
5 are unique as they are in the east as well. We are all here  
6 because of what the EPA has projected as a Clean Power Plan  
7 and whether you like it or not I think the point of these  
8 discussions today is to try and be productive and come up  
9 with ideas as the Chairman referenced that would make it  
10 work better.

11           Whatever we want to do we want to make sure we  
12 don't make things worse. We want to protect liability and  
13 hopefully we will be cognizant of the cost of consumers on  
14 all of this. We had a lot of discussion on the proposed  
15 safety valve at our conference on Thursday afternoon and  
16 again as the Chairman pointed out at that conference that  
17 phrase means a lot of different things to a lot of different  
18 people.

19           So to the extent that you have thoughts about a  
20 FERC role on a reliability safety valve specificity would be  
21 helpful as we try and put something together to propose to  
22 EPA if that is something that they choose to put in the  
23 final rule. Again thank you to our staff for arranging  
24 this, thank you to all of our participants who have come  
25 from near and far. I look forward to a productive day.

1           MR. CLARK: Let me just add my thanks to all of  
2 you for being here and welcome as well. This is where we  
3 begin the process at these regional meetings really starting  
4 to dig down into a more granular analysis of the different  
5 regions. It can be tough from an electric -- especially on  
6 the electricity side to talk about national electric policy,  
7 national energy policy because this is still very much an  
8 industry that is very regional in nature and so by necessity  
9 these regional meetings are going to be where we start to  
10 dig into some of those issues.

11           One of the things that I am particularly  
12 interested in and beginning to scratch the surface on is the  
13 uniqueness of these bilateral markets. Certainly we have  
14 CAISO in the west. We will be hearing from folks from  
15 California, but the bulk of the west is in bilateral markets  
16 just as the bulk of the southeast is and we spent some time  
17 in D.C. talking about those kinds of markets but I would say  
18 looking back last week a lot of our time was spent talking  
19 about some of the more organized markets.

20           But there is just an entirely different set of  
21 issues that you have in places like the west and so this  
22 will be I think a particularly good opportunity to begin the  
23 process of looking at the very unique nature of bilateral  
24 markets. One of the other things that I would add to the  
25 list of admonitions that the Chairman gave and Commissioner

1 Moeller, talking about things that FERC can do.

2 I would also view this as an opportunity for  
3 folks who are going to be speaking with us here today to  
4 talk about the things that states can be doing across the  
5 west. This is really an opportunity for dialogue I think  
6 amongst the regulatory community and so much of what is  
7 envisioned in the Clean Power Plan is really -- falls to the  
8 states, either State Regulatory Commission, Governor's  
9 Offices, legislatures and these are all entities that need  
10 to be getting prepared and thinking about how they may  
11 address it to so I am particularly interested in looking at  
12 those unique angles from the perspective of what the states  
13 will need to do to be getting in position to deal with the  
14 plan so thanks for being here and I will turn it over to  
15 Commissioner Bay.

16 COMMISSIONER BAY: So I agree with Commissioner  
17 Moeller that it's great to be back in the west. I would  
18 thank staff for putting together these conferences, the  
19 Colorado Commission for its hospitality last night and our  
20 many panelists for coming here today to share their views  
21 with us.

22 The National Conference I thought was very  
23 helpful and informative in terms of setting the stage for  
24 Jay's conference. They gave us an overview of the kinds of  
25 issues that people are seeing and this regional conference

1 as in the other two regional conferences, I hope that we can  
2 do a drill down to examine the challenges at the state and  
3 regional level.

4           And I want to echo what my colleagues have said  
5 in that speaking for myself at least what I'm hoping to get  
6 out of these conferences is a sense for what your views are  
7 on the challenges of implementing 111D and second given  
8 those challenges, how can FERC be helpful. How can FERC be  
9 constructive in helping your state or your region deal with  
10 the challenges?

11           In any event I look forward to today's  
12 conversation and hearing what you have to say. I'm here to  
13 learn from you.

14           COMMISSIONER HONORABLE: Good morning, I too  
15 would like to thank Chairman LaFleur for convening these  
16 Technical Conferences and to our staff that has worked so  
17 very hard, not only in preparation for the beginning  
18 technical conference but for this one and the ones to  
19 follow.

20           I would like to thank all of you for being here,  
21 most of all for your very diligent participation. I  
22 mentioned I met Clare before we began this morning and I  
23 mentioned to her that my main purpose in being here and I  
24 know my colleagues share in this sentiment is to listen to  
25 you.

1           It's very important that we come to where you are  
2 and to sit and listen to your thoughts about it, your  
3 concerns, your issues so that we can work collaboratively  
4 together. And I appreciate Commissioner Clark's comments  
5 about the differences among the regions and I too expressed  
6 to someone about our Technical Conference last week -- that  
7 it was very focused on regional efforts and so in my past  
8 training I have learned to appreciate diversity.

9           I appreciate how diverse you operate here in the  
10 west and I want to learn more about that and what it will  
11 mean to implement the Clean Power Plan so I look forward to  
12 hearing your comments and thank you again.

13           MR. BARDEE: Thank you all and now the next part  
14 of our morning is a presentation on our regional energy  
15 infrastructure here in the west and for that presentation we  
16 have Olubukola Pope from the Commission Office of Projects.

17           MS. POPE: Good morning and welcome. I'm  
18 Olubukola Pope of the Office of Energy Projects. Today I  
19 will be giving a snapshot view of the current status of gas  
20 and electric infrastructure in the western region of the  
21 country.

22           For the purpose of this presentation the western  
23 region consists of 11 states as shown in this slide. We  
24 recognize that to the long haul nature of some interstate  
25 pipelines, natural gas pipeline infrastructure does not

1 newly fit into the geographic confines of the region.

2           However we find that this geographic  
3 configuration is reasonable for discussing the status of the  
4 energy infrastructure under the Commission's jurisdiction.  
5 The next slides will highlight the status of the electric  
6 infrastructure in the western region. The North American  
7 Electric Reliability Corporation NERC, is an international  
8 regulatory authority whose mission it is to ensure the  
9 reliability of the bulk power system in North America.

10           NERC's area of responsibility includes the  
11 continental United States, Canada, and the northern portion  
12 of Baja California, Mexico. NERC is subject to oversight by  
13 the Federal Energy Regulatory Commission and governmental  
14 authorities in Canada. NERC works with 8 regional entities  
15 to improve the reliability of the bulk power system.

16           The Western Electricity Coordinating Council WECC  
17 is the most diverse of the 8 regional entities and is  
18 geographically the largest with delegated authority from  
19 NERC and the Commission. The WECC regions extend from  
20 Canada to Mexico and include the provinces of Alberta and  
21 British Columbia, the Northern Portion of Baja California,  
22 Mexico and all or portions of the western states shown in  
23 this slide. The WECC has four main sub-regions, the Rocky  
24 Mountain Power Pool Area RMPA, the Desert Southwest, the  
25 Southwest Power Pool Area which includes the basin, the

1 California Mexico power area which includes northern and  
2 southern California.

3           This chart shows the installed generation  
4 capacity in megawatts and the total energy produced in 2012  
5 in gigawatt hours for the western region. As of January 1,  
6 2015 the total installed capacity import approximately  
7 225,000 megawatts. Gas powered generation dominated with  
8 43% of the total fuel mix shown in red. Hydropower had 23%  
9 shown in blue and coal-fired generation had 15% shown in  
10 gray.

11           Variable Energy Resources VERs include 4% solar  
12 and 8% wind capacity. I would like to note that the western  
13 region is the only region in the country with geothermal  
14 capacity and over 80% of this capacity is in California. I  
15 would also like to note that reliability must run units  
16 totaling 92,253 megawatts of which 56% is natural gas, 36%  
17 coal and 8% nuclear.

18           Turning to actual generation in 2012, the last  
19 year for which we have complete totals, you can see that it  
20 totaled 739,906 gigawatt hours with gas-powered generation  
21 producing 30% of the electricity in the region, coal-fired  
22 generation producing 27% shown in gray and followed closely  
23 by hydro which is 26% shown in blue.

24           Variable energy resource generation has doubled  
25 from 3% in 2010 to 6% in 2012. The takeaway from this slide

1 is that natural gas, coal and hydrogeneration are the primary  
2 energy sources for generation in the western region.

3           Electric generation varies greatly within the  
4 west region and these pie charts show that there are strong  
5 regional differences in fuel mix among the sub-regions.  
6 Coal-fired generation is shown in gray, dominate in the  
7 basin, the desert southwest and the Rocky Mountains car pool  
8 area.

9           Natural gas-fired generation is shown in red,  
10 dominates in northern and southern California while hydro  
11 shown in blue is dominant in northwest power pool area.  
12 Although not represented on this slide I would like to note  
13 that southern California had a dramatic increase in natural  
14 gas-fired generation from 59% in 2010 to 73% in 2012 while  
15 nuclear generation declined from 16% in 2010 to 1% in 2012,  
16 reflecting the retirement of the San Onofre nuclear  
17 generation station.

18           This slide provides a view on the expected  
19 editions to generation capacity in the western region by  
20 2025. So out of all the west sub-regions it is estimated  
21 that 44% of the projecting capacity for electric generation  
22 will be in California with 34% in southern California and  
23 11% in northern California.

24           A conservative projection of capacity edition is  
25 currently under construction or projected to be in service

1 by 2017, totally 5,155 megawatts. Another 19,785 megawatts  
2 in advance development where site prep and permitting has  
3 been completed, is expected to come online by 2020. This  
4 total of approximately 25,000 megawatts include 64% in  
5 variable energy resources VERCs. Of these VERCs equal 35% in  
6 solar and 29% in wind. The remaining capacity would include  
7 27% in natural gas, 3% in geothermal and less than 1% for  
8 water and oil.

9           Approximately 110,000 megawatts of additions  
10 currently in early development status may come online by  
11 2025. Of this total, 51% is estimated to be in variable  
12 energy resources. Of these VERCs 30% will be in solar and  
13 21% will be in wind. The remaining capacity would include  
14 24% in hydro, 14% in natural gas and 6% in nuclear.

15           A quick look at peak and summer/winter  
16 electricity demand in the western region shows that since  
17 1989 summer and winter peak demand has mostly been  
18 increasing. Generally the peak demand in the summer is  
19 greater than the winter peak which can be attributed to the  
20 cooling requirements being greater than heating requirements  
21 for the entire western region.

22           However, the northwest power pool area is a  
23 winter peaking area while the other three sub-regions in the  
24 WECC are summer peaking. This slide shows in 2012 the  
25 western region was a net importer of electricity with

1 approximately 2,700 gigawatt hours from the northwest power  
2 port area in Canada, the top left. Approximately 2,400  
3 gigawatt hours from Baja, Mexico bottom left and 37,000  
4 gigawatt hours from southwest power pool bottom right.

5 In addition we see a total of 855 gigawatt hours  
6 of net exports to Midwest reliability organization, that's  
7 top right.

8 The electric transmission infrastructure in the  
9 western region consists of about 65,685 miles of existing  
10 transmission lines operating at 230 kilovolts or greater.  
11 Of this total, 53% of the lines are operating at 230  
12 kilovolts, while 28% of the lines are operating at 500  
13 kilovolts or greater.

14 In 2012 the WECC completed 16 transmission  
15 projects totally 970 miles of new right-of-way high voltage  
16 transmission lines which included Nevada's one line project  
17 and the Montana/Alberta tie line.

18 In the western region approximately 13,000 miles  
19 of new high voltage transmission lines are being projected  
20 to be built by 2030 at an estimated cost of 44 billion.  
21 Nearly 50% of the additional transmission lines are expected  
22 to be 345 kilovolts or greater. In addition the majority of  
23 the electric generation is located significantly far from  
24 load centers and the average proposed projects are over 60  
25 miles long.

1           Currently electricity I'm sorry -- currently  
2 electricity products can be traded at more than 2 dozen hubs  
3 or delivery points in North America and natural gas products  
4 can be traded at over 120 hubs. The data posted here  
5 represents three major electricity trading hubs in the  
6 western region.

7           Electricity prices in the western region for 2014  
8 were elevated compared to 2013 as a result of three things  
9 -- limited hydroelectricity in California, higher natural  
10 gas prices throughout the region as a whole and higher  
11 demand caused by cold weather in the beginning of the year.  
12 Average on peak electricity prices were up 16% at NP-15 hub  
13 and 13% at the Paloverde hub while prices at Mid-Columbia  
14 only rose 3%.

15           Turning to natural gas, the next slides address  
16 the status of natural gas in the western region. There are  
17 approximately 25 major pipelines that transverse the western  
18 region. The western region pipelines have the capability to  
19 transport natural gas into and through markets into the  
20 west, central and northeast regions.

21           The west also imports gas from west Texas and  
22 western Canada. This map shows approximately 30,500 miles  
23 of existing interstate natural gas pipelines and  
24 approximately 26 cubic feet of working gas storage of which  
25 3.6 trillion cubic feet is under FERC's jurisdiction.

1 Although there is 14 imported I'm sorry -- also there are 14  
2 import/export points with Canada and Mexico. Currently  
3 there is no LNG terminals located in the west, however there  
4 are two proposed LNG terminals under review at the  
5 commission, Jordan Coal and Oregon LNG.

6 This slide looks at natural gas consumption in  
7 the western region. Before I get into gas consumption I  
8 would like to mention that total western demand for natural  
9 gas in 2013 was 4.46 trillion cubic feet. Of this demand  
10 electric generation was shown in dark blue made up 1.81  
11 trillion cubic feet or 41% followed by industrial demand  
12 which is shown in orange at 1.1 trillion cubic feet or 25%.

13 Between 2013 and 2020 total gas demand is  
14 projected to decrease to 4.22 trillion cubic feet with all  
15 of the decrease occurring in electric generation for the  
16 western region. The decline in electric generation seems to  
17 be attributed to the implementation of variable energy  
18 resources VERs in the western region. Now from 2020 to 2030  
19 total demand for gas is projected to increase to 4.62  
20 trillion cubic feet with both electric generation and  
21 industrial demand increasing to 1.82 trillion cubic feet and  
22 1.24 trillion cubic feet respectively.

23 Looking at the sources of projection in the  
24 western region, we see that historically domestic natural  
25 gas production primarily comes from conventional and

1 non-conventional which are coal bed methane in tight sand  
2 sources. The west generally does not produce much shale.  
3 By 2030 we see some production of natural gas from shale  
4 formation but it will not dominate the production.

5           For the 4.51 trillion cubic feet in 2013 shale  
6 represented only .15 trillion cubic feet or 3%. While gas  
7 production is projected to increase to 4.51 trillion cubic  
8 feet in 2010 and 5.02 trillion cubic feet in 2030 gas from  
9 conventional sources is projected to decrease while shale  
10 gas and tight sands is projected to increase. Thus  
11 production from tight sands coal bed methane and  
12 conventional sources will continue into the future and will  
13 account for the majority of the western region's total gas  
14 production.

15           In contrast to the western region, the U.S.  
16 natural gas production is dominated by shale. In 2013 shale  
17 made up 47% of the total natural gas production and is  
18 projected to increase to 67% in 2020 and 72% in 2030. This  
19 chart compares gas facts to the U.S. to the western region  
20 from 2013 to 2030. As you can see on this slide, since 2013  
21 the western region as a whole used about 18% of the total  
22 natural gas consumed in the United States and produced about  
23 18% of the total natural gas in the U.S.

24           It is expected that gas production and  
25 consumption will grow slightly in the west through 2030.

1 Imports from Canada will remain the same between 2013 and  
2 2030 and there will be a slight growth in exports to Mexico  
3 from the western region between 2013 and 2030. This chart  
4 shows that the western region is still depended on gas  
5 imported from Canada.

6 While Canadian imports to the U.S. shown as green  
7 bars are projected to decrease until 2030, Canadian imports  
8 to the west shown here in red are projected to remain  
9 consistent. This slide shows that natural gas exports from  
10 the U.S. shown again in the green bars to Mexico are  
11 projected to increase dramatically from 2013 to 2030. Gas  
12 exports from the west to Mexico shown again in red bars will  
13 increase only slightly.

14 In 2013 this figure shows gas imports into the  
15 western region from Canada. Small exports of gas into  
16 Mexico and delivery of gas into the central region. The  
17 number in white indicate capacity and the numbers in blue  
18 indicate actual flow. Projections to 2030 show pipeline  
19 capacity into the western region estimated to remain  
20 constant with steady flows from Canadian resources.

21 Pipeline capacity out of the west is projected to  
22 increase, particularly to Mexico. The western region is  
23 estimated to both increase in production capacity as well as  
24 increase in demand of gas consumption. Thus projections  
25 show that the western region will be primarily consuming the

1 gas it produces.

2           The data posted here represent four major gas  
3 trading hubs. Western natural gas prices were elevated  
4 throughout the year as warm weather persisted through the  
5 region. 2014 natural gas prices in the west were 20% higher  
6 than the prior years as summer temperatures in the Pacific  
7 region were nearly 16% warmer than the summer of 2013.

8           This slide shows that increasing shale natural  
9 gas production has helped keep natural gas prices relatively  
10 low over the past several years and is expected to keep  
11 prices moderate over the next 10 years. There are several  
12 projections showing that natural gas prices are expected to  
13 be under 5 mmbtu's for 2025. This concludes my presentation  
14 of the current status of the gas and electric infrastructure  
15 in the western region of the United States, thank you.

16           MR. BARDEE: Thank you Bukola, that's a very  
17 helpful foundation for our discussion here today. Let me  
18 turn next to our next speaker, Joseph Goffman from the  
19 Environmental Protection Agency. Many of you may know Joe  
20 he has been working here on this proposal for the last year  
21 and a half probably. He's been engaged in a lot of outreach,  
22 including meeting with FERC staff and others during the  
23 course of that time and so we thought the least we could do  
24 was sort of help him along by inviting him here so that he  
25 could reach his new personal best of frequent flyer miles.

1           Joe is the associate assistant administrator and  
2 senior counsel at the EPA, Joe?

3           MR. GOFFMAN: Thank you very much Mike for the  
4 introduction and thanks to you and your colleagues and to  
5 the Commissioners for giving the EPA an opportunity to  
6 participate in not only this workshop but the other  
7 workshops that you have been and will be holding.

8           It's -- let me just take a moment to know that my  
9 colleagues and I at EPA have really found it to be a very  
10 productive and a pleasure to work with you Mike and with  
11 your staff and colleagues at FERC and we look forward one  
12 way or another to continue that relationship.

13           I would also like to thank the Commissioners  
14 again for giving EPA the opportunity to play the role if you  
15 will of setting the table at these workshops and I hope to  
16 do that in the next few minutes. One thing I should also  
17 point out is that five EPA colleagues in addition to me are  
18 here at this hearing, one from headquarters in Washington  
19 and EPA's Region 8, Region 9 and Region 10 are also  
20 represented and all of them have played a significant role  
21 both in the engagement and outreach process we have  
22 undertaken and in developing the proposal and the ongoing  
23 rulemaking.

24           The opportunity to speak here today is critically  
25 important to EPA because at the very least it gives us

1 another opportunity to engage with the states, utilities and  
2 other stakeholders with such a high interest in this issue  
3 and to thank them all for the numerous substantive comments  
4 that they have submitted and counsel, advice, guidance and  
5 information they have provided in discussions that we have  
6 had with them, all of which will contribute to our best  
7 efforts to make the final Clean Power Plan as workable and  
8 as effective as possible, taking into account that like you  
9 we see workability to encompass not just emissions  
10 reductions that the proposal or ultimate final rule intends  
11 to achieve but also to encompass affordability and  
12 reliability for the electricity system and for the  
13 customers, consumers and overall economy that depend so  
14 critically on it.

15           EPA is extremely grateful for FERC's work in  
16 putting these workshops together and conducting them because  
17 we are confident that what will emerge from these  
18 discussions and from your synthesis and advice moving  
19 forward after these workshops are concluded will be  
20 absolutely invaluable. Indeed I and several of my  
21 colleagues poured over the written testimony from last week  
22 and noted that in keeping with the comments we have received  
23 it was very high quality and very, very informative.

24           We've had the good luck as an agency to be able  
25 to coordinate with you and your staff not only the

1 development of the Clean Power Plan but in the  
2 implementation of the mercury and air toxic standards and we  
3 expect that along with the work done in these workshops and  
4 in follow-up we will be able to rely on that coordination as  
5 we move forward with the Clean Power Plan and we expect that  
6 that coordination will be critical to the success of the  
7 Clean Power Plan.

8           Notably the engagement that we have had to date  
9 and planned going forward will focus on reliability and we  
10 think that because the states play the role as co-regulators  
11 with us in implementing the Clean Power Plan they too will  
12 gain invaluable information from this process and to answer  
13 -- take a first pass at least in answering the Chairman's  
14 question about what FERC can do, it seems that providing  
15 information not just to EPA but to the states as they put  
16 their compliance plans together will be critical to ensuring  
17 reliability and the work required to ensure reliability  
18 going forward.

19           Last week acting assistant administrator Janet  
20 McCabe spoke at the Commissioner-led national overview  
21 session at FERC headquarters. There will be some repetition  
22 in the remarks that I deliver today and those that she  
23 delivered last week. My goal however is to focus on issues  
24 that are pertinent to and raised by western states,  
25 utilities and stakeholders and to answer questions that you

1 may have but I will be if you will incorporating her  
2 comments into the record of today's workshop.

3           As you heard assistant administrator McCabe say  
4 last week EPA's understanding of our own history in  
5 developing Clean Air Act pollution standards for the  
6 electric power sector including the Clean Power Plan  
7 proposal. We have tried to consistently treat electric  
8 system reliability as absolutely critical. We have devoted  
9 significant attention to this issue ourselves.

10           We have also made sure that we are coordinating  
11 with stakeholders and energy regulators at the federal,  
12 state and regional levels to ensure that the important  
13 public health and environmental protections Congress has  
14 charged us with providing are achieved without interfering  
15 with the country's reliable and affordable supply of  
16 electricity.

17           Because of this attention at no time in the more  
18 than 40 years that EPA has been implementing the Clean Air  
19 Act, this compliance with air pollution standards resulted  
20 in reliability problems. Of course we are equally committed  
21 to our own mission of protecting public health and the  
22 environment. In the case of the Clean Power Plan proposal  
23 that means addressing climate change, a problem that is  
24 already affecting the health and economic well-being of  
25 communities across the country.

1           These impacts on health and quality of life and  
2 on the environment, both dramatic and incremental will only  
3 worsen if we do not take steps to reduce carbon pollution  
4 today. So let me turn to the proposal which we issued under  
5 Section 111D and particularly to the issue of the liability.

6           In crafting the Clean Power Plan proposal EPA  
7 sought to provide the flexibility and the kind of timeline  
8 states, tribes, territories and affected generators would  
9 need to cut carbon emissions while maintaining affordable  
10 electric power and safeguarding system reliability.

11           To develop the proposal we started by looking at  
12 the wide range of input states and stakeholders provided to  
13 us through our outreach and engagement process. This helped  
14 us to identify four strategies or building blocks that are  
15 already widely used in the power sector and again let me  
16 emphasize that.

17           What we derived from the outreach process was a  
18 vast stored information about actions already taking place  
19 across the country and across the system and our four  
20 building blocks, the basis of our proposal, represented our  
21 attempt to capture that on-going activity and utilities,  
22 states and stakeholders experience undertaking that  
23 activity.

24           Those four building blocks included making fossil  
25 fuel fired power plants operate more efficiently using lower

1 emitting fossil fuel fired power sources more, expanding  
2 renewable generation capacity and using zero emitting  
3 resources more and those would include of course solar, wind  
4 and nuclear facilities, and finally using electricity more  
5 efficiently.

6           While our proposal recognizes the interconnected  
7 nature of the power sector and is founded on four common  
8 strategies that are already in use today, it also proposes  
9 unique goals for each state that reflect the differences in  
10 the mix of resources that are currently being used to  
11 generate electricity in each state and differences in the  
12 potential each state has to increase the use of lower carbon  
13 and zero carbon resources.

14           Because of these key differences, the proposals  
15 target-setting does not rely on a one size fits all  
16 approach, instead it proposes different goals for different  
17 states. We know that there are several aspects about the  
18 west that make each of the states and electricity systems in  
19 this region different in key respects from those in the  
20 northwest, northeast, Midwest or southeast.

21           States, utilities and stakeholders have made the  
22 point very clear to us through the comments and discussions  
23 that have been provided to us and that they have  
24 participated in with us throughout this process. We have  
25 heard about individual state goals. We have heard about

1 ways the proposed goals affect the coal fleets in western  
2 states and how that may affect reliability.

3 I want to assure you that we are looking closely  
4 at this issue because we agree that coal must continue to be  
5 a part of the diverse energy mix in this country, not just  
6 for reliability reasons but for overall economic reasons as  
7 well. We have heard about how the proposal can change the  
8 way states participate in the energy market in this region.

9 For instance, we know that Arizona has raised an  
10 important point that potential coal plant closures and  
11 increased energy cc use could cause the state to transition  
12 from being a net electricity exporter to a net importer. We  
13 understand the concerns that states like Wyoming have about  
14 the possible effects on electricity rates for its residents  
15 and we understand that from both Montana and Wyoming how  
16 critical the importance of their coal generation and  
17 resources are to the region to reliability in the region as  
18 well as to the economies of their individual states.

19 We have heard from many states in the Midwest and  
20 Pacific Northwest who rely heavily on hydropower about the  
21 proposal -- about how the proposal handles hydropower and  
22 the development of stake holds and how this could affect  
23 reliability in Idaho, Oregon, Washington and North Dakota.

24 By the same token several states and stakeholders  
25 in the west have actually expressed appreciation for the

1 work that EPA has done to make sure that the right  
2 flexibilities are in the rule so that they can be  
3 implemented without triggering reliability issues.

4 Montana, for example, signaled support for the  
5 option of using new natural gas plant builds as a way to  
6 help the state meet the full suite of its goals, both in  
7 terms of emissions reductions and in terms of maintaining  
8 affordable and reliable electricity. California  
9 stakeholders in particular supported the flexibility to use  
10 a wide range of compliance options well beyond those  
11 reflected in the four building blocks calling out for  
12 example, combined heat and power as a way of complying with  
13 the rule without creating significant potential impact on  
14 reliability or costs.

15 Stakeholders in Colorado noted that the option to  
16 use utilities scale solar power as a way of complying under  
17 the rule can improve the stability and reliability of the  
18 grid in this region as well. Many of the comments we  
19 receive, including from the western states focus on the four  
20 building blocks and the targets derived from them.

21 I think it's critical to emphasize that the  
22 proposal offers states in the power sector a broad range of  
23 choices. Not only in choosing the measures reflected in the  
24 building blocks, but also going beyond those approaches and  
25 formulating their compliance strategies. The choice of

1 emission reduction measures were at the breadth of the  
2 choice of the emission reductions measures is a key  
3 flexibility in the proposal and it's there because we are  
4 intending to ensure that the goals are met without risk to  
5 an affordable and reliable electric power system.

6           Even before we put pen to paper we understood  
7 that states and utilities need time to make changes that cut  
8 emissions. Part and parcel of offering states and affected  
9 generators wide latitude in meeting the state goals, the  
10 proposal provides room for planning to avoid reliability  
11 concerns.

12           Our thinking is that the proposal final  
13 compliance date of 2030 gives states generators, reliability  
14 entities and other stakeholders a 15 year planning horizon.  
15 Meanwhile the intent with respect to the compliance period  
16 of 2020 to 2029 for the interim state goals was to allow  
17 states and effected generators to shape their own glide  
18 paths so that they can determine the pace and timing of the  
19 measures and programs they need to be put in place again so  
20 that they can integrate their emission reduction obligations  
21 with their equally critical obligations to ensure affordable  
22 and reliable electricity.

23           Because of the importance of timing and  
24 flexibility to the assurance of both affordability and  
25 reliability, in late October we issued an additional notice

1 that among other things sought public comment on the  
2 question or whether the proposal did indeed provide a  
3 realistic opportunity for states to develop their own glide  
4 paths for achieving emissions reductions in the 2020 to 2029  
5 period.

6 Our objective in issuing that notice and raising  
7 that issue again, was to ensure that stakeholders and the  
8 public have the benefit of reviewing the information that we  
9 have provided and the opportunity to comment on the ideas  
10 that were presented in that notice as potentially  
11 instrumental for expanding flexibility and truly delivering  
12 on the promise that states and utilities could craft and  
13 follow their own glide paths.

14 Again as I have already emphasized we continue to  
15 believe that such flexibility is critical because it is  
16 instrumental to maintaining electric system reliability and  
17 avoiding unreasonable costs. The rulemaking record also  
18 reflects stakeholder comments regarding how the 2020 initial  
19 interim compliance year and the stringency of some state  
20 targets may defeat the flexibility the proposal intended to  
21 provide.

22 Specifically from this region we have heard that  
23 there is a need for more time to develop natural gas  
24 pipeline infrastructure and transmission capacity and we  
25 understand how unique barriers and complications to

1 renewable energy and infrastructure development in states  
2 like Nevada, Wyoming and New Mexico reflecting such concerns  
3 as sage routes protection and the high amount of federal and  
4 tribal lands or acreage must be considered as states develop  
5 compliance plans.

6           We appreciate the input we are getting on those  
7 issues in terms of its specificity and we understand that  
8 those challenges are significant, particularly in light of  
9 the 2020 compliance date and I assure you that we are  
10 looking at this range of issues very closely in the process  
11 of developing the final guidelines.

12           From the perspective of insuring electric system  
13 liability and the final 2030 compliance date we continue to  
14 believe that the long time horizon for the final target will  
15 provide system operators, states and generators the needed  
16 flexibility to do what they are already doing, looking ahead  
17 to spot the potential system changes and contingencies that  
18 could pose reliability risks and identify the actions needed  
19 to mitigate those risks.

20           We do appreciate the length of time that some of  
21 these investments can take and note that planning horizons  
22 are essential. We see the significant changes already under  
23 way in the industry and response to changes and fuel markets  
24 and increased use of renewable and distributed resources.  
25 We also know that companies are making long-term investments

1 to address the mercury and air toxic standards and regional  
2 haze obligations.

3           We have received suggestions to avoid stranding  
4 new assets and we are considering ways to address those  
5 comments and achieve that outcome in our final rule.

6           Finally we know that working together in regional  
7 or multi-state arrangements or plans can provide just the  
8 flexibility needed and produce a more integrated path to  
9 compliance for states in this region.

10           We believe that this option allows states to  
11 develop strategies that are more in line with existing  
12 interstate power markets, taking maximum advantage of the  
13 sectors interconnected nature to maintain the liability and  
14 affordability while achieving emission reductions. We know  
15 that states have commented on whether they will be able to  
16 commit fully to regional approaches or be able to do so in  
17 the time when the final rule will provide for state plans to  
18 be completed and we are thinking carefully about comments  
19 for many of the western states who note the interconnected  
20 cross-state nature of the electricity system in this region.

21           And we appreciate the efforts that states and  
22 utilities already have underway in discussions with each  
23 other looking forward as to how to make suggestions and  
24 provide guidance to us and in turn achieve compliance over  
25 the long-term of this plan.

1           We recognize that making full use of the  
2 flexibility provided by the proposal requires time for  
3 planning. Many states and stakeholders have commented that  
4 the one to three year timetable for states to submit their  
5 compliance plans is inadequate and that more time is needed.  
6 We recognize that planning is key not only to achieving  
7 reductions but to safeguarding reliability.

8           Fortunately commenters including many from the  
9 western states have offered practical suggestions for  
10 including in the final rule elements, either in the form of  
11 additional process steps and developing compliance plans or  
12 in the form of relief from specific requirements that would  
13 constitute what many call a reliability safety valve.

14           It should go without saying that EPA is taking  
15 information and suggestions commenters have provided and the  
16 concerns they have raised very seriously. Let me close by  
17 looking ahead. One of the outcomes of this and the two  
18 other regional workshops that we are looking forward to is  
19 the development of ideas that FERC and EPA and perhaps DOE  
20 as well can use likely in coordination at times, to focus on  
21 reliability issues after the Clean Power Plan is issued this  
22 summer and as states undertake the compliance planning.

23           The EPA's mercury and air toxic standards provide  
24 an example of how this could work. As many of you know when  
25 EPA announced the final MATS rule, we also issued an

1 enforcement policy that defined a specific path that  
2 affected generators to follow if they needed extra time to  
3 comply with the rule in order to maintain electric system  
4 reliability and I believe the Commission already  
5 participated in one such action that was moving forward  
6 under the auspices of the EPA's enforceability or rather  
7 enforcement policy.

8           In addition to that, FERC, DOE and the EPA began  
9 a process that continues today of jointing and regularly  
10 convening with RTO's and ISO's to monitor closely and  
11 frequently the changes in the various regional systems that  
12 have been occurring as generators work toward MAT's  
13 compliance which starts in April of this year.

14           We hope that coordination like this would  
15 continue as state plans take shape, as utilities and states  
16 implement the Clean Power Plan. Like you we will be  
17 examining the information, the ideas generated by these  
18 workshops as we move forward after the final Clean Power  
19 Plan is issued and as part of the process that the states  
20 then pursue in putting together and implementing their own  
21 compliance filings.

22           And in that process we continue to look forward  
23 to working with FERC as well as DOE. Again, let me thank  
24 you for the time to speak to you this morning and I  
25 appreciate your patience and the length of the statement but

1 I am hoping that it provides the kind of foundation that  
2 will be helpful both to you and to the other participants of  
3 this workshop as they focus in on the liability-specific  
4 issues.

5 MR. BARDEE: Thank you very much Joe. Let me  
6 turn to our Chairman and the Commissioners to see if they  
7 have any questions for Mr. Goffman starting with Chairman  
8 LaFleur.

9 CHAIRMAN LAFLEUR: Just getting up to pass a note  
10 in class in a long time, but I thought that was excellent  
11 and I appreciate your setting the stage, but I don't have  
12 any questions, I'm going to save them for the panel.

13 COMMISSIONER MOELLER: Joe, thank you for being  
14 here. We have been around the country together talking  
15 about this, including now in Denver and I appreciate your  
16 outreach and I really feel like you are sincerely listening  
17 and trying to come up with solutions to the challenges that  
18 our present that we need to talk about.

19 I'm particularly glad you have your regional  
20 people here as well.

21 MR. GOFFMAN: Yes.

22 COMMISSIONER MOELLER: Because going forward I  
23 think any successful implementation of the approved power  
24 plan is going to require a lot of coordination, not only  
25 between states and the federal agencies, but between the

1 federal agencies themselves, yours, the resource agencies,  
2 again thank you for referencing the challenge of getting in  
3 pipes and wires built in the west and that is going to  
4 require a lot of leadership from the federal government to  
5 make sure that the various agencies are working together to  
6 make that happen.

7           You did answer a couple of my questions in your  
8 testimony recognizing that the alternatives other than the  
9 four building blocks probably need to be flushed out a  
10 little bit more. You made a reference -- a couple of  
11 references to that. I think also it's important that you  
12 state publically what Administrate McCabe said last week  
13 that despite the fact that the comment period has ended, you  
14 are still taking these comments at these regional  
15 conferences and the national conference into account when  
16 you formulate the Clean Power Plan. My question is can you  
17 elaborate a little bit more on your thoughts on what a  
18 safety valve would look like or perhaps it's too early for  
19 that.

20           MR. GOFFMAN: It is a little too early to do that  
21 but you know you won't be surprised to hear that for example  
22 the ISO-RTO's counsel's proposal is getting a lot of  
23 attention because in the best sense it seems to me that they  
24 have laid out an all of the above strategy. You know they  
25 certainly counseled us to be very, very careful in setting

1 up the time and flexibility in the final rule.

2           But I think their comments were useful because  
3 they characterized two or three different ways reliability  
4 could be a common issue and suggested a remedy for each of  
5 them and I think they suggested a prospective tack when  
6 states are putting their compliance plans together and then  
7 a -- what I call, not their language, kind of a real time  
8 tack when events emerge or developments occur after  
9 compliance plans are launched when developments require  
10 further attention and so that that's the -- we're looking in  
11 both areas.

12           We -- you know our understanding enriched  
13 recently by last week's workshop is that reliability is both  
14 an event and a process and you know we are going to be  
15 sensitive to both attributes.

16           COMMISSIONER CLARK: Joe thanks for being here,  
17 my question I'm going to take off my federal hat for just a  
18 second and wear one of my old hats which goes back a few  
19 years which is a state legislative hat. I understand there  
20 probably aren't a lot of state legislators in the room but  
21 the record that we are building here may be instructed to  
22 them in terms of things that they don't need to be looking  
23 at at the state level.

24           So this question is all in the context of what I  
25 will call portfolio states. States that are looking at

1 building the portfolio as opposed to relying on a REGI or a  
2 Navy 21 or something like that type of compliance mechanism.

3           It's my understanding the way the Clean Air Act  
4 works that the state, BEQ or state environmental regulator  
5 has to basically have very similar authority for enforcement  
6 as the EPA would have in order to have a SIP that's  
7 considered compliant. But in most states the types of  
8 things that would go into a portfolio are probably not  
9 things that currently a state DEQ would have authority over,  
10 whether it would be renewable portfolio standards, energy  
11 efficiency programs, which often times run through utilities  
12 and are overseen by Public Utility Commissions, the like.

13           Are there state -- are there state legislative  
14 changes that legislators need to be thinking about now in  
15 terms of changes that they might have to make within their  
16 own state statutes to make the portfolio approach more  
17 understanding that the DEQ's state environmental regulators  
18 who typically work don't cover the sorts of things that are  
19 contemplated in the portfolios.

20           I'm trying to get a sense for a heads up to  
21 legislators what sorts of things will you need to be looking  
22 at in terms of restructuring your state statutes to ensure  
23 that a portfolio plan can work.

24           MR. GOFFMAN: That's a -- you have put your  
25 finger on a very interesting issue and I'm going to ask your

1 indulgence in my not answering the question directly because  
2 I think, I think the comment record has already sort of  
3 triangulated the issue if you will.

4           We got some very creative suggestions from states  
5 who clearly had in mind an approach to state compliance  
6 plans that accomplished a couple of things. First the  
7 suggestions were clearly aimed at capturing a portfolio of  
8 actions as part of a stated plan while side-stepping some of  
9 the phony enforceability issues. The other objective that  
10 some of these suggestions seemed to us at least to be aiming  
11 at was allowing states, whether it was the DEQ or another  
12 state entity that supported the governor and ultimately  
13 signing the compliance plan to move forward of compliance  
14 plans while necessitating as little alternation in the  
15 current state legal regime as possible so that the states  
16 would have their own flexibility over time within the  
17 envelope of their compliance plan to make changes in due  
18 course and to instead of having a short window of time in  
19 which legislative changes or other administrative law  
20 changes were required and pushed by this plan you know.

21           They could get an approvable plan in place, move  
22 forward and then over in a more gradual fashion make any  
23 legal changes that would be required. Now I described these  
24 proposals not by way of signaling that we have taken a view  
25 on them one way or the other but it seems to me that there

1 is a certain amount of interest from states as I said to use  
2 their own existing authorities and their own existing  
3 arrangements to at least start out with a portfolio of  
4 actions and then make changes more gradually.

5 COMMISSOINER CLARK: Thanks.

6 COMMISSIONER HONORABLE: Joe I just wanted to end  
7 by thanking you. Certainly we could talk this as  
8 Commissioner Moeller said, we could talk quite a bit over  
9 the last few years and I'm really hearted and continue to be  
10 heartened, not only by your presence, the folks from the  
11 region, you and I have talked about the fact that it's very  
12 important for us to be connected with the EPA regional  
13 folks, it's good for them to be here but also your comments  
14 today I would respectfully say to you different in great  
15 part with GNN's generally, the overlay of them very  
16 consistent.

17 But your comments today clearly demonstrate that  
18 you are paying attention, you recognize the tough issues and  
19 most of all I just want to thank you for your willingness to  
20 continue to come to the table. These are challenges that we  
21 will have to overcome together so I look forward to doing  
22 that work with you, thank you.

23 COMMISSIONER BAY: I too want to thank you for  
24 coming here today Joe and in particular it's clear from your  
25 remarks today that you are very carefully considering the

1 issues that have been raised by states and other  
2 stakeholders in the west and that you are cognizant of  
3 special issues in the west. I also appreciate the fact that  
4 you are considering the record that is going to be developed  
5 through these technical conferences.

6 MR. BARDEE: So thank you Joe we appreciate your  
7 attendance here and the willingness to speak and take  
8 questions. With that I would ask the panelists on our first  
9 panel to please come up to the table.

10 So let me start by introducing our speakers this  
11 morning. Starting from the left of the group of panelists  
12 we have Chairman Joseph Epel from the Colorado Public  
13 Utilities Commission, Chairman Alan Minier from the Wyoming  
14 Public Service Commission, Melanie Frye, Vice President for  
15 Reliability Planning and for Performance Analysis at WECC,  
16 Hardev Juj, Vice President for Transmission Planning and  
17 Asset Management at Bonneville Power Administration; Mike  
18 Hummel, Associate General Manager and Chief Power System  
19 Executive for the Salt River Project; Wayne Morter, Director  
20 of Power Management for Seattle City Light, Kara Clark,  
21 Principal Engineer for the National Renewable Energy  
22 Laboratory and Ben Fowke, Chief Executive Officer for Xcel  
23 Energy.

24 Thank you all for being here this morning we  
25 appreciate it. Those of you who watched or attended our

1 conference last year in Washington may have noticed that we  
2 started each panel with a slightly different kick off  
3 question and true to form we are going to do that again  
4 today.

5           So what I would ask each of you to do is to make  
6 just a point or two, your most important points, please try  
7 and limit yourself to two minutes. If we were in Washington  
8 at this point normally we would have the big clock sitting  
9 right about here where you could see it. We didn't bring  
10 that big clock with us but I do have my IPAD here with me  
11 and it has a timer right on it so I am going to send it  
12 over.

13           It's very simple all you have to do is hit the  
14 start button to start, it's a dumb button, if you finish  
15 before the two minutes is up -- if you finish a little after  
16 the two minutes is up hit the okay button and I will send  
17 that over right now. If you all could just pass that down.  
18 I will note that I turned off the audio alarm I thought that  
19 was a little too rude.

20           MR. BARDEE: Chairman Epel?

21           CHAIRMAN EPEL: Is it go time?

22           MR. BARDEE: It is.

23           CHAIRMAN EPEL: Now I'm supposed to hit the  
24 button?

25           MR. BARDEE: Yes.

1           CHAIRMAN EPEL: Now if I don't do this -- Michael  
2 thank you, thank you Commissioner LaFleur, Commissioners for  
3 the opportunity to participate in this important Technical  
4 Conference. I want to start by welcoming you to the vast  
5 west. As you know we do not have an ARCEO and we have  
6 literally dozens of bouncing authorities.

7           What some of the people in this audience do not  
8 realize is how vast west truly is. All of the REGI states  
9 could fit within Montana with 20% to spare. Colorado has a  
10 county larger than Connecticut and an old economy where all  
11 of the oil and gas development is taking place is larger  
12 than Delaware and Rhode Island combined. And just like the  
13 west is different from other regions of the U.S., each  
14 western state is unique geographically and temperamentally.

15           And what I'd really like to do very briefly with  
16 my one minute and 7 seconds left is talk about the Colorado  
17 model and I would like to point out that my fellow  
18 Commissioners Glenn Vaad and Pam Patton are here, Will  
19 Allison who runs the air division is here and that's really  
20 to emphasize the teamwork that we express in Colorado and  
21 really three points.

22           In Colorado we have charted our own course to  
23 decarbonize our electric system. We have done that through  
24 American jobs that you have seen in our comments, tremendous  
25 amount of wind, a real diversification of wind resources,

1 including pioneering community solar gardens and this is the  
2 state approach to reduce our carbon intensity and as you  
3 have seen in our comments, our biggest concern is getting  
4 credit for this early investment.

5           Now when the Clean Power Plan is finalized I  
6 believe that Colorado as a state will come up with an  
7 approach which will meet the revised goals but our second  
8 significant task I've got 11 seconds I'm going to go right  
9 for the punchline. Since you have asked for what could FERC  
10 do, I think an issue you might want to consider is looking  
11 at natural gas storage and I'll explain that because there's  
12 going to be an issue of adequate storage or adequate gas  
13 during peak times, something which is uniquely range and it  
14 is gas storage, analyzing it and expediting permitting so I  
15 would gladly share my remaining minute and a half with some  
16 other points but I am going to live with Michael's  
17 admonition.

18           MR. BARDEE: Thank you, Chairman Minier?

19           CHAIRMAN MINIER: Thank you for this opportunity  
20 to be here today. Since I have already had a chance to  
21 speak at NARUC about some of the things that are of most  
22 concern to Wyoming which are the practical aspects of this  
23 problem I talked about our comments to the EPA and I talked  
24 about specific regional issues and the problems with  
25 incentives to have other states cooperate with us to address

1 targets.

2 I thought I wanted to raise one more issue, put  
3 one more ball in play at this point at a granular level. I  
4 think it's time that we started to think particularly from a  
5 reliability standard aspect about what the states will  
6 actually be facing when they try to put this rule in place.  
7 Here's an example. Mass versus rate -- seems like a simple  
8 straight forward issue. Whenever I have seen it written up  
9 it seems like something that someone characterizes as  
10 something a state can do.

11 In Wyoming we have the problem that we have one  
12 set of EGU's that are in favor of a mass approach and  
13 another set of EGU's that are in favor of a rate approach.  
14 Not surprisingly the later set of EGU's has a substantial  
15 inventory of black 3 and black 4 types credits.

16 This is the kind of clash that is between two  
17 large industrial concerns that regulators like me try to  
18 stay away from because it's a road kill recipe  
19 fundamentally. I think it's important to realize that  
20 unless we are able to address some of these issues that it  
21 is going to be very difficult to get the Clean Power Plan  
22 implemented on time.

23 One way that we can get a start on that I think  
24 is to revise the targets for some of the states like ours  
25 that are most concerned about the feasibility of doing

1 anything so I'm done before my time.

2 MR. BARDEE: Melanie?

3 MS. FRYE: Thank you for the opportunity to be  
4 here and speak about reliability. I am very pleased to see  
5 the focus that is being placed on reliability at these  
6 technical conferences and the interest in that because that  
7 is WECC's primary concern in the western interconnection.

8 And I would just like to make the point that the  
9 unique opportunity that WECC has is that we are an  
10 interconnection reliability insurer which means we have the  
11 tools, processes and capabilities to do interconnection like  
12 studies. You have heard a bit about the interdependence of  
13 the states and one of the early studies that we were able to  
14 do using a 2024 comment case that was put together by our  
15 transmission expansion planning policy committee, which is a  
16 diverse group of stakeholders. If you look at that in  
17 aggregate and on average, the western interconnection is  
18 fairly close to being able to meet the EPA proposed targets.

19 However if you look at it on a state by state  
20 basis, there's a very different picture and there's also a  
21 very different picture that plays out in the operational  
22 aspects of the interconnection and so the key component that  
23 we are focused on now is having the ability to have  
24 additional time once the final plan is provided by EPA as  
25 well as the state implementation plans are put into place so

1 that we can just study the interdependencies of those plans  
2 and the operational impacts that it will have on the  
3 electric system, both from resource adequacy as well as  
4 stability perspectives so we look forward to the opportunity  
5 to continue to participate in this dialogue and continue to  
6 keep the focus on reliability, thank you.

7 MR. JUJ: I'm going to start before my clock  
8 starts. Thank you very much for the opportunity, it's  
9 always good to go after Melanie because we are part of WECC  
10 so whatever she said I agree. A couple of points very  
11 quickly and then we can get into discussion. Axillary  
12 changes to the resource mix they are going to cause the  
13 power flow very differently the way we have set up the  
14 system and we need to do a lot of analysis.

15 That's okay what happened to the transmission  
16 system when the resource mix is ordered kind of displacement  
17 or replacement it's going to have serious challenges. So if  
18 we need to construct the transmission we can have the  
19 generator in place in about three to five years but if there  
20 is anybody you can build a transmission to match that  
21 timeline, talk to me please because that's about ten or  
22 fifteen years, permitting, siting and construction it's  
23 going to be a serious issue that if we have to get in to  
24 match these two, we need to come up with some sort of bridge  
25 product for that time-being to make that line.

1                   And you know like we were talking about the  
2 must-run generators. There is a one study it came from the  
3 discretion with me with APRI, anybody from APRI here?  
4 Damien Brooks and I we were at the airport so we starting  
5 kind of discussing that each kind of resource has a  
6 different contribution like Black Start what kind of  
7 resources can provide.

8                   Voltage support, frequency support so I have  
9 given the kind of metrics to Mike what we came up with and  
10 we came up with a paper at APRI which is contributions of  
11 supply and demand resources to require the power system  
12 reliability. A very good paper and I have a copy and I can  
13 talk about that one during the discussion. So looking at  
14 the, you know, some of the potential challenges that are  
15 going to be that if you are going to take the resource away  
16 and you may have the potential notice for the problem. So  
17 we have looked at it once and tried to estimate the plan and  
18 we are now looking at one part of the grid, we did the  
19 studies and came up with the plan of what we need to do.

20                   So a resource static electricity and transmission  
21 adequacy is another one we need to look at very carefully  
22 that worked, the resources are doing and we need to clean up  
23 from all the liability issues while we address those ones.

24                   We talked about that there are a transmission  
25 lines going to be built in the west interconnections as well

1 as the gas production. I hope we have identified the right  
2 places because it is going to be a challenge if the  
3 resources that are in place so we may not be able to kind of  
4 provide reliability sources.

5           So in a nutshell very quickly I have I think I'm  
6 running out of time. Cost -- we talked about we need to do  
7 analysis case by case. What particular Genara brings to the  
8 table for reliability and collaboration should be with the  
9 regulatory agency, states and the balancing authority.  
10 Please include the balancing authority because we know more  
11 than anybody else that how my system works so that is -- and  
12 tools training and we were talking about safety while you  
13 are looking at operations. Operations is going to have  
14 serious problem unless you give them the tools. Visibility  
15 of the system, we have time so how do we train the  
16 dispatchers because they came from the field and it's going  
17 to be very hard to train them the way we are kind of  
18 operating the system right now.

19           Climate change and CVP is very important with her  
20 liability, thank you.

21           MR. HUMMEL: Thank you we appreciate the  
22 opportunity to be here and provide comments today. We have  
23 been involved with this process since before the draft was  
24 out, very active in it. We agree it's a regional process  
25 and we agree the west is different and for purposes of the

1 Clean Power Plan, Arizona is the poster child of the  
2 difference.

3           The final goal for Arizona would require a 52%  
4 reduction in CO2 emissions, and it's 52% of the total CO2  
5 emissions would have to be reduced. And additionally 90% of  
6 that would need to be achieved by 2020, not 2030 so we  
7 essentially don't have a glide path, we have a cliff and we  
8 essentially don't have a minimum target, we have a final  
9 target that needs to be in place by 2020. So from our  
10 perspective that's very challenging under the EPA goal the  
11 state of Arizona would have to shut down its entire  
12 non-tribal coal fleet, 3800 megawatts of coal would need to  
13 be shut down and replaced with existing natural gas-fired  
14 generation according to the Plan, we think the capacity  
15 assumptions that went into the development of that Plan are  
16 badly flawed and as Melanie stated, we absolutely agree with  
17 this time required to assess the impacts of that, to develop  
18 the state plans and to implement the state plans willfully  
19 and adequate and we will need to spend much more time  
20 looking at the reliability impacts of the new resource  
21 plans.

22           All of the existing studies we have done to date  
23 and in the past have been based on the largely known  
24 generation portfolio, both in terms of field type and site  
25 and we are going into a whole new world for that and we

1 can't do that without adequately spending time doing the  
2 studies. It has been suggested in a number of studies  
3 including NERC's so we are glad to be here, we look forward  
4 to the dialogue, we look forward to engaging in this issue.  
5 We have already made what we believe are very common sense  
6 recommendations to EPA for changes to the plan and we are  
7 glad to see they are here but we are glad to see they are  
8 listening and we look forward to continuing to work with  
9 them, thank you.

10 MR. MORTER: Good morning it's a pleasure to be  
11 here. I thank you very much for the Commission and staff  
12 and Commissioners to invite us here. On behalf of City  
13 Light we are very interested in this issue. City Light is a  
14 large municipal utility that serves a majority of the  
15 metropolitan urban area of Seattle. We are very interested  
16 and supportive of the EPA's long-term 2030 target. It's an  
17 issue that we see as a city and as a utility affecting us  
18 significantly in terms of climate change.

19 The utility is sensitive to the issues of other  
20 utilities in other states, and I would like to make a few  
21 points here at the opening. Specifically we believe in  
22 regional cooperation, very significant. The Northwest  
23 particularly has done that over a period of years and  
24 several different methods including the specific Northwest  
25 Coordination Agreement which coordinates storage for load

1 service reliability reasons.

2           The Northwest Power and Conservation Council  
3 conducts power plans to find the region's plans for power or  
4 conservation and reliability in the future. Those are very  
5 important to us. Lastly with some of our regional planning,  
6 we made plans to actually close the last remaining coal  
7 plant in Washington State over a period of time which did  
8 take some stakeholder engagement and had to work with other  
9 people.

10           We are concerned a little bit about the interim  
11 goals, especially if there's going to be a multi-state or  
12 regional type approach which we believe makes sense for both  
13 reliability and cost effectiveness. Those plans while there  
14 are studies being conducted by WECC and NERC preliminarily,  
15 once those plans are filed they need to be review and we  
16 believe that's one of the things the Commission can do is  
17 require NERC and reliability organizations as well as EA's  
18 to examine those plans for impacts and probably keep doing  
19 the annual assessments of those plans.

20           The last and most important point that I would  
21 like to make and this is important with regard to the  
22 current Clean Power Plan but status quo and not doing  
23 something on climate change has significant reliability  
24 impacts for load serving energies across the country,  
25 particularly in the northwest where we are seeing a change

1 in securing flow conditions, wildfire outbreaks and  
2 conditions that threaten reliability service now.

3 Changes in our weather, we are seeing quite a bit  
4 this winter so again looking forward to the discussion today  
5 and I'm very, very interested in participating.

6 MS. CLARK: Okay thank you very much to the  
7 Commissioners and staff for allowing me the opportunity to  
8 participate today. My technical expertise is really an  
9 integration of renewable generation into the power grid.  
10 How do you identify the impacts of the increased variability  
11 and uncertainty and how do you mitigate any adverse impacts?

12 So I'm going to take my two minutes to talk  
13 really briefly about some of our long-term research in that  
14 area. One of our settings, the western wind and solar  
15 integration studies and a series of work to address the  
16 feasibility of relatively high penetration, 33-35% on an  
17 annual energy basis and the work has shown that it is  
18 doable. You can't do it and maintain the status quo but  
19 there is a lot of items in the toolbox that would allow you  
20 to get to relatively high levels of renewable generation and  
21 maintaining a reliable system.

22 Increased inter-area cooperation, as soon as  
23 there are wind and solar forecasting, faster regeneration  
24 dispatch, faster energy schedule changes, better controls on  
25 wind plants, you know there's the commercially available

1 technology for initial controls and government frequency  
2 response and things like that that would allow these  
3 relatively new power plants to look like we would expect the  
4 commissioned power plant.

5           So in essence I guess that there's every  
6 indication from the research that has been done, both at  
7 NREL and at other organizations doing the integration  
8 studies in New England, PJM, California, Texas, all over the  
9 country as well as operating experience at some relatively  
10 high instantaneous penetration levels that show integration  
11 of renewables is very doable and could be a significant  
12 component to either of the PPPC, EPA CPP Plan thank you.

13           MR. FOWKE: First let me welcome you to Colorado.  
14 We know there's something about a two minute drill here so  
15 let me get started. Xcel Energy has the privilege to serve  
16 3.4 million electric customers, 1.4 million of those are  
17 right here in Colorado. We have been the number one wind  
18 provider for decades so we know a little bit about wind  
19 integration and we are on the path here in Colorado to  
20 reduce carbon emissions by 35% by 2020. So we know it can  
21 be done, and we also know it takes time, a lot of  
22 coordination and if you don't have the luxury of time you  
23 are going to potentially sacrifice both reliability and  
24 affordability.

25           Let me give you an example. The Clean Air Clean

1 Jobs Act that was passed here in 2010 gave us to 2018 to  
2 implement the law and we needed that time. We had to build  
3 34 miles of pipeline. 34 miles took us 5 years, just  
4 imagine what we are looking at nationally and here in the  
5 west under the Act.

6 And finally early action is an extremely  
7 important part of what we were counting on and we don't have  
8 that today so in addition to being unfair I think that  
9 really chills any kind of initiative to get started early.  
10 So when you think that by the time this law gets sorted out  
11 it's 2018 that's not enough time and that obviously creates  
12 liability issues.

13 Finally I would just say if FERC could do  
14 anything I would really focus on this coordination between  
15 electric and gas. We are moving from solid fuel to just in  
16 time fuel. Fuel and energy that is going to be sourced over  
17 pipelines and transmission lines that go hundreds if not  
18 thousands of miles, we have to get it right, thank you.

19 MR. BARDEE: Thank you all we appreciate that and  
20 let me turn at this point to our Chairman and Commissioners  
21 for their questions again starting with Chairman LaFleur.

22 CHAIRMAN LAFLEUR: Well thank you very much and  
23 thank you all for being here and I'm very glad we are here  
24 because every weekend in the county is different and this  
25 region is different even within the region. Looking at what

1 I see as the big strengths of the west is the tremendous  
2 potential for renewable resources and the demonstrated  
3 ability to utilize them in a big scale, both traditional  
4 hydro and all of the wind and solar we are seeing out here.

5           The big disadvantage from my perspective is the  
6 vast scope of the region and the lack of a region-wide  
7 market or some kind of coordinating authority with a vast  
8 number, a large number -- maybe vast is too strong of  
9 balancing authorities. So I want to take advantage of  
10 having you here. I'm going to put myself forward and I'm  
11 just going to make up what a reliability safety valve might  
12 be.

13           And so my reliability safety valve has changing  
14 parts. The first is when all the state plans or regional  
15 plans or fips or whatever they are comes in, EPA turns to  
16 FERC X-anti I think someone said in one of the comments and  
17 said, "Hey FERC is this going to work for liability? Can  
18 you give the good housekeeping seal of approval?" That's  
19 part one. And part two is if the state comes in and says  
20 hey I'm Arizona and I didn't get enough changes in the final  
21 rule, I need more time or whatever somehow that FERC gets  
22 involved in validating that extension or giving an opinion  
23 on it.

24           So I guess my question is out here in the west we  
25 can't just turn to like an iso in New England and say, "hey

1 can you work with us". Clearly WECC has to have a role,  
2 but I am interested in from Melanie what you see WECC --  
3 because I can see WECC checking if the transmission is in  
4 place and the standard, not necessarily looking at whether  
5 New Mexico optimized their energy efficiency or whatever  
6 else has to go into looking at the plan.

7           So I'm interested in what tools and what WECC  
8 could do and especially from the state commissioners are  
9 there other -- what do you think if you were me, if you were  
10 us what would we do? Should we use joint panels with the  
11 state commissions, something that's in the Federal Power Act  
12 we hardly ever use? Should we go to YRAB? That's a bunch  
13 of the state commission's right or how do we do this when  
14 these come in?

15           Because I'm sure the clock will be ticking, we  
16 will have to figure out what to do and in the west I'm  
17 interested starting with Melanie what you think we would do  
18 and if we don't have the tools what we need to develop?  
19 Just a small question.

20           MS. FRYE: Great, thank you. I do think that  
21 that is an appropriate role for WECC to be the convening  
22 body to begin to perform reliability studies. Today WECC  
23 currently has tools that involve resource advocacy and  
24 gathering data and looking at data to put out periodic  
25 assessments, both seasonable assessments and working with

1 NERC on the long-term reliability assessments.

2           In addition to that we have stakeholder forums  
3 where we work with the operators, the planning folks within  
4 each of the utilities as well as you have mentioned with  
5 YRAB that we work very closely with. So today we are  
6 working with YRAB through the Western State Energy Board to  
7 try and understand what potential compliance scenarios would  
8 be to ensure that we have the capabilities in place once the  
9 final rule is implemented and we do have state  
10 implementation plans to consider.

11           So the tools that we have today include the  
12 forums where we are able to bring the right subject matter  
13 experts together to engage in the conversation including the  
14 industry as well as state and policymakers. We also have  
15 tools in the form of the production cost model, the ability  
16 that we have to simulate the dispatch under different  
17 scenarios and then the ability to move that into the  
18 powerful world where we can assess the stability of the  
19 system and that's really where you get into the operational  
20 impacts of the rule.

21           And as Mike talked about, Arizona is in a unique  
22 position because it is becoming a -- instead of a net  
23 exporter, becoming a net importer changes and potentially  
24 could have the impacts on the path ratings that we have  
25 within the interconnection and the way the entire machine

1 operates so that is where we see a role for WECC to be able  
2 to participate and work with the states, work with the  
3 balancing authorities, the transmission owners and operators  
4 to understand the impacts and then be able to make an  
5 independent assessment, because we are independent of any  
6 particular resource preference, technology and resources in  
7 general, so hopefully that --

8           CHAIRMAN LAFLUER: Not to put you on the spot how  
9 long do you think that would take? It doesn't sound like a  
10 30 day -- so now we get all these plans and we say okay EPA  
11 we are on the clock, we are going to look at these for you.  
12 We are going to call in WECC, get out all the models -- I  
13 mean.

14           MS. FRYE: That is an excellent question. We are  
15 working to try to understand right now -- we are doing some  
16 mock scenarios to test our capabilities. We are working to  
17 reconcile the different models so that we will have the  
18 ability to more quickly study these issues. I can't give a  
19 good estimate of the time right now, but I think we would  
20 measure it in months to turn that kind of information  
21 around.

22           CHAIRMAN LAFLEUR: Mr. Chairman and Chairman I'm  
23 interested in so from your perspective you are okay with  
24 FERC and WECC doing this? Do you want to -- I mean because  
25 the plan isn't going to be done by you right? It's going to

1 be done by your environmental you know, cousin in the state  
2 and I'm interested as to what you see as the state  
3 regulatory rule and that whether we are checking the plan  
4 ahead of time, getting -- reviewing your request for more  
5 time or anything.

6           CHAIRMAN EPEL: Madame Chairman you put me in an  
7 awkward spot because the members of the FERC I hold in the  
8 highest esteem and yet I believe Colorado is going to  
9 proceed on its own. We have been very successful with Clean  
10 Air Clean Jobs which yesterday the Public Utilities  
11 Commission, we approved a settlement with multiple parties  
12 but the total rate impact to residential customers put a  
13 billion dollars investment, is a dollar a month for the next  
14 three years, so I think we could handle this.

15           I'm very pleased with some of the steps we have  
16 taken with just approved unprecedented amounts of utility  
17 scale solar which Joe Goffman mentioned in his issue and  
18 compliance tool. We are doing a lot with wind, we are doing  
19 a lot with innovating approaches actually passed by the  
20 legislature, taking methane from coal mines to electricity  
21 perhaps, solid waste pyrolysis.

22           So we think there's a lot of innovative tools for  
23 Colorado to use and I don't anticipate -- I actually  
24 anticipate that as a state we are going to replicate Clean  
25 Air, Clean Jobs that will mean involving more than just the

1 investor owned utilities, but we are seeing tremendous  
2 progress by tri-state, by the co-ops. They are tackling the  
3 problem incrementally so I think I would agree with Melanie  
4 that the big issue and I think almost all of the  
5 participants agree is the timing. 15 years with an  
6 appropriate as we said in our comments, appropriate target  
7 -- we could achieve it and we will do it the Colorado way  
8 through cooperation and collaboration.

9           Martha Rudolph who runs our environmental  
10 department, we wrote the comments together to EPA. There is  
11 a tremendous sense of collaboration and our energy office,  
12 we all work together I think -- I don't anticipate that not  
13 being the model for Colorado.

14           MR. MINIER: Madame Chairman I think those are  
15 two sensible suggestions. I guess the emphasis from my  
16 perspective is I'm not the optimist Chairman Epel is in this  
17 situation. I think the emphasis from our perspective is  
18 what relief are we going to get from what's been proposed  
19 now and obviously that's something we have to wait and see  
20 so that the key words for me were when all the plans come  
21 in, because I don't think there's any point in getting too  
22 exercised about that until we have some idea about what we  
23 are working with but I think FERC is better positioned than  
24 we are to put all of the pieces together which as you may  
25 recall from previous remarks I have made include reaching to

1 Iowa, it's not just WECC, we go in several different  
2 directions.

3 CHAIRMAN LAFLEUR: Mike it sounded like you had a  
4 comment?

5 MR. HUMMEL: I do thank you Miss Chairman. The  
6 -- unlike the Clean Power Plan reliability is a regional  
7 issue, not a state issue. I think it needs that regional  
8 luck for that assessment at the end of the plan, developing  
9 a state plan is fine but the bulk transmission system is  
10 interconnected so it certainly needs that regional luck and  
11 I believe WECC is the appropriate agency in the west to be  
12 able to do that.

13 But to your point earlier, you have heard a lot  
14 of definitions of what safety valve is since you started  
15 this. I would argue that reliability review after the state  
16 implementation plans isn't a safety valve, but that is part  
17 of the protocol that needs to be written into this rule. We  
18 heard Joe Goffman talk earlier today about a real-time  
19 versus a perspective pact with respect to safety valves. I  
20 think that's absolutely true.

21 This is perspective, we need to be looking at  
22 this and we need to be looking at as we develop the plans  
23 and after the plans are developed. If we build in what  
24 people see as a safety valve, there's going to be scrambling  
25 at the end of that and time is going to be an issue so we

1 need to build time in at the beginning of the plan and that  
2 needs to be part of the protocol for that power plan.

3 CHAIRMAN LAFLEUR: Thank you, I want to ask one  
4 more hard question and then turn the Mike over to Phil. One  
5 of the things we have heard a lot of as we have met with  
6 people about the Clean Power Plan and at these conferences,  
7 and I think we will continue to hear is that some of the  
8 states feel their goals are very challenging, certainly  
9 Arizona.

10 We have heard from a great number of people in  
11 the state, Wyoming and some of the others really feel it is  
12 going to be difficult and are looking for an adjustment in  
13 their goals in the final frame but we haven't heard very  
14 many states coming in and saying they are a little weak on  
15 me, we could do more.

16 So now if and we do see that WECC I believe the  
17 overall studies westside there's a lot of opportunity. So I  
18 guess the question if I were the EPA and I am kind of glad  
19 I'm FERC, but if I were the EPA if you make one -- if you  
20 are not going to reduce the overall achievement, forget the  
21 dates for a minute. Let's even say we are talking about  
22 2030, if you are not going to reduce the overall what you  
23 are going to get if you make one state weaker and you don't  
24 make someone else stronger then you have changed the whole  
25 trajectory of the carbon reductions so is there any way,

1 could you imagine ever taking a regional goal and then  
2 working with some kind of regional planning to do it because  
3 there must be states where you can do it more cheaply than  
4 others and I'm just curious because we have put the EPA a  
5 little bit in a you know, zero some gain here if they start  
6 tinkering with the state targets but yet there might be  
7 other opportunities and are there structures -- is this a  
8 pipe dream that somehow we could balance it against each  
9 other -- I'm trusting that --

10 MS. FRYE: So I'll take the first comment and  
11 then others can chime in. I think what you've hit on is  
12 something that from WECC's reliability perspective in our  
13 ideal world there would be regional compliance plans, states  
14 partnering together because you know as has been stated  
15 earlier in describing the interconnections, the  
16 interconnection doesn't stop at state boundaries and so that  
17 would perhaps be more reflective of the way the  
18 interconnection works.

19 We recognize there is a whole host of issues  
20 associated with trying to formulate regional plans and I  
21 think there is a lot of effort underway to investigate the  
22 possibility which does lead to another timing challenge that  
23 exists with the amount of time that it would take to pull  
24 those together.

25 But as you say from a reliability perspective

1 being able to use the diversity of the resources within the  
2 interconnection and the transmission infrastructure, that's  
3 the way it's built today so if there was a way to construct  
4 a compliance plan that would meet the EPA's goals as well as  
5 allow to continue to operate the grid in a similar manner to  
6 the way it is today I think that would be very helpful for  
7 reliability.

8 MR. JUJ: I think the issue is going to be the  
9 cost allocation. Even if one state or one is going to be  
10 asked to give more, although it's cheaper but who bears the  
11 cost? So we need to be very kind of careful about cost  
12 allocation to different group of customers. Thank you.

13 MR. MORTER: Yeah I was just going to make a  
14 comment that consistent with what I believe the NERC CEO  
15 said though that work on these regional plans needs to begin  
16 very soon otherwise we will begin to slip and have  
17 challenges because we do recognize that it will take  
18 probably an extra couple of years as these more complicated  
19 plans come in requiring safety valves on the forehand -- I  
20 don't have a lot of faith in the real time safety valve  
21 concern.

22 I think these need to be more of the  
23 reliability-type contracts so I think this work is very  
24 important to be done regionally and so this assessment by  
25 WECC and other entities can begin.

1           MR. FOWKE: I guess I would just echo some of the  
2 same comments and I think a regional approach would be great  
3 but I think you fundamentally have to change the overall  
4 goals and when you have states that have such despaired  
5 targets it is going to be very difficult to work together in  
6 a coordinated fashion and it gets back to cost allocation.

7           Frankly I think we are going to have our work  
8 intrastate to do the right thing and the opportunity is  
9 there just like it would be in a region. It might make more  
10 sense to shut down one coal plant which generates far more  
11 of a carbon emission reduction and spread that cost over  
12 multiple utilities within the state or the region.  
13 Potentially you could do that within the state, right now I  
14 think that's very difficult to do on a regional basis.

15           MR. HUMMEL: I think he's absolutely right, just  
16 trying to work out a state plan takes time. A regional plan  
17 is going to take additional time that I think is going to be  
18 extreme as in Arizona we are kind of the least attractive  
19 person at the dance so there's not many people knocking at  
20 our door and we have had neighboring states say explicitly  
21 they do not want to work on a regional plan with us because  
22 of that. There are seven states in the country that have  
23 final goals, or 2030 goals that are above our current carbon  
24 generation today. Our current CO2 generation today, so 7  
25 states are already above or have a goal above where we are

1 now.

2                   So it helps put into perspective how badly  
3 Arizona is. I think there are a couple of positions or  
4 points that regional consideration absolutely has to  
5 consider and in the west many of our large co-fired plants  
6 are participant owned, they are jointly owned. Numerous  
7 participants and those participants are in different states  
8 so in Arizona there is three large power plants for their  
9 owners that take power out of that state.

10                   Arizona is penalized in the calculation because  
11 of that and those other states benefit. And conversely, we  
12 import renewable generation. There was a discussion in the  
13 first presentation about geothermal capacity in California.  
14 We import geothermal capacity into California, the rule does  
15 not provide a mechanism to take advantage of that benefit  
16 for that. Those are areas under the existing rule we have  
17 to absolutely have regional coordination to look forward to  
18 develop regional plans that will take much more time than it  
19 is allowed for in the plan today.

20                   CHAIRMAN LAFLEUR: Well thank you I'm going to  
21 cede the mic I have more questions if there is time at the  
22 end of the round robin but thank you very much.

23                   COMMISSIONER MOELLER: Well thank you Madame  
24 Chairman I have two questions for the panel if anyone wants  
25 to answer them, but starting out with the premise the first

1 is that we always need to remember that unlike socks, knocks  
2 or mercury if the challenge with carbon is what's linked to  
3 climate change we have to work on this and solve it on a  
4 worldwide basis because the concentration of carbon in the  
5 atmosphere is going to be the same in Denver as it is in  
6 Dakar and I can speak for FERC that all four of my  
7 colleagues and I have worked or will work extensively with  
8 the international community to try and help bring us to  
9 policies that improve the environment while maintaining  
10 affordable energy for the citizens of the world.

11           We will all focus on somewhat different regions,  
12 more South Pacific, India and the EU but we are working, we  
13 are doing our job I think to extend America's position of  
14 cleaning up the environment but it is always important to  
15 keep that in mind. If we do something but someone else  
16 counteracts it, we haven't actually solved this problem we  
17 are trying to solve.

18           The first question relates to timing that  
19 obviously has brought on a lot of comments and at the risk  
20 of piling on I can't see a scenario, at least in states that  
21 are relatively challenged with the goal. I mean let's take  
22 the REGI states out because you know they are a unique  
23 situation but -- so a state comes up with a plan. Let's say  
24 a state focuses on building blocks 3 and 4. You are going  
25 to expand renewable production, it would expand on energy

1 efficiency and that will have to go through the Public  
2 Service Commission.

3           That will be a relatively extensive process and  
4 then it is going to be litigated from each side. There will  
5 be folks who say that that is going too far, it having too  
6 much of an economic burden on consumers. There will be  
7 other folks who say it is not aggressive enough. It will  
8 have to go through the courts, that's another couple of  
9 layers of uncertainty and timing and I just don't see how it  
10 adds up in any scenario for 2020.

11           If any of you have comments on how you can  
12 construct a compliance timeline that can match up with 2020  
13 I would like to hear it. Or if you have thoughts on why it  
14 can't I'd like to hear that and maybe to kick things off  
15 Chairman Epel?

16           CHAIRMAN EPEL: Well thank you for that hot seat.  
17 We've actually taken a step. We just completed our role at  
18 the resource plan where we are adding quite a bit of wind  
19 and solar as well as other renewable resources so I think we  
20 are on the right trajectory and our position with EPA and  
21 our comments is we should be judged on the appropriate  
22 trajectory not 2020. That was a fundamental comment of  
23 ours. I think we are in the right place, going to a point  
24 of how do we do and what is the resource plan for the entire  
25 state is something we haven't done but there is a lot of

1 cooperation.

2           So that's what I am anticipating but I am not  
3 looking at the 2020 cliff as something which is appropriate  
4 for Colorado.

5           MR. FOWKE: Just to echo on that, one of the  
6 reasons why we are so far ahead with renewables in Colorado  
7 is because we were incented to go early, through banking  
8 mechanisms and when I think about this 2020 target, I've  
9 already said you know it's kind of I feel like Lucy and  
10 Charlie Brown on the football. We are not going to count on  
11 Lucy not to pull the football from us again, so we don't  
12 want to most faster until we know how the rules are  
13 finalized.

14           However if the EPA gave banking incentives then I  
15 think you would have state commissions and others that would  
16 feel more comfortable saying we don't know the finalized  
17 rules but let's get started today. We are going to be  
18 rewarded for it, here's what is in the rule. In the absence  
19 of that I think we have just paralyzed markets until 2018  
20 and then what you just said Commissioner I think is going to  
21 compound that with the multiple layers of litigation that  
22 they are going to have.

23           MR. HUMMEL: We agree it's a global issue and not  
24 just a local issue. That said we believe we have a role in  
25 helping to reduce carbon CO2 generations and we have been

1 doing that. We have a plan in place to actually go down a  
2 true glide path toward reduction of CO2 and an end target  
3 not too far from where the Clean Power Plan came out, it was  
4 a longer day, 2040 and a much more gradual path and we  
5 believe it was the right thing to do and still do to the  
6 point that we are trying to deal with the global issue with  
7 local strategies. There are economic implications as well  
8 that we are going to have to bear as we do that.

9           Within Arizona we see a 2 billion dollar  
10 infrastructure development requirement in order to meet the  
11 safety feed by 2030 and about 3 billion dollars in stranded  
12 assets. So it's a significant impact and a significant  
13 impact to our state and to our customers to try to compete  
14 in an area where others aren't forced to compete quite as  
15 aggressively.

16           To answer your specific question we don't see a  
17 way of by 2020 we can't get there.

18           MR. MORTER: I guess just one other thought, I  
19 think again this is important with a regional perspective.  
20 There are states that have opportunities for more renewables  
21 that are more effective, that are capacity factors. There  
22 are other states that are perhaps under invested  
23 historically on energy efficiency in the northwest because  
24 we are a fuel supply limited region. We have extensively  
25 invested in energy conservation and probably will continue

1 to do that in coordination with the power plants with  
2 counsel.

3 But I think that's one aspect to keep in mind is  
4 those are the trade-offs in the regional plans that can be  
5 more cost effective.

6 COMMISSIONER MOELLER: My second question relates  
7 to an added level of complexity to all of this. We have  
8 already talked about the fact that federal and state  
9 agencies, as well as obviously the load serving energies are  
10 going to be a in a new paradigm of getting along but the  
11 other added complexity is other rules related to the  
12 environment.

13 The Clean Water Intake Rule is going to  
14 particularly account hit California hard and the Ozone Rule  
15 is one that I am curious if you have considered in this  
16 context. We all love the fact that variable generation has  
17 free fuel, but it is also variable which means it has to be  
18 backed up by usually fast ramping gas plants and if you  
19 haven't seen the dock crew from California in terms of what  
20 is going to happen, the enormous amount of ramping capacity  
21 that will be necessary, you certainly should.

22 I am curious to the extent, maybe you can lead us  
23 off Miss Clark, have you considered the potential of the  
24 Ozone Rule in limiting the ability because it's county by  
25 county of new generation to be essentially constructed in a

1 way that will meet ozone requirements in order to provide  
2 the ramping capacity for an aggressive, renewable expansion.

3 MS. CLARK: Well I guess the short answer is no  
4 in that has not looked specifically at the ozone  
5 requirements in the city of Denver or whatever that would  
6 impact the ability to run CT's or something like that.  
7 However, I would argue that there's a great deal of  
8 flexibility in the system that does not require any kind of  
9 backup to incorporate variable generation into the grid.

10 Broader cooperation between areas of energy  
11 access to other resources that might be cheaper, might have  
12 better ramp rates, might be more responsive in some fashion,  
13 something along the lines of the energy and balance market  
14 that has been operating to the core and California ISO and  
15 is intended to you know, increase the flexibility in that  
16 manner.

17 You can increase the flexibility of your existing  
18 conventional generation either you know retrofitting or just  
19 encouraging better behavior in terms of lower minimum  
20 operating conditions, faster ramp rates, things like that  
21 and you can have requirements on your encouragement as the  
22 case may be on your variable generation to be a good citizen  
23 of the grid and have some of the advanced controls that are  
24 crucially available but not honestly likely used.

25 COMMISSIONER MOELLER: And hopefully storage will

1 be a part of that solution too but again we have to be  
2 thinking about this now.

3 MS. CLARK: Right, right, storage would have  
4 great impact if it were economically viable and it is really  
5 isn't at this point.

6 COMMISSIONER MOELLER: Any other thoughts on --  
7 yes?

8 MR. JUJ: Commissioner Moeller I think when you  
9 mentioned Dakar that's what I was going to admit too that  
10 your bath rating is going to be very different. We looked  
11 at it at Dakar, if you look at San Diego it's about 40%  
12 annual increase in the roof with solars. So we are going to  
13 have which is the COI, California Oregon Intertie, the flow  
14 is going to be the worst and if it is going to be the worst  
15 what happened to the delivery system. We are really, really  
16 now looking into all of those issues. It is going to be  
17 very critical, you will look at that and fields of light is  
18 free but you may end up being more on the transmission  
19 system at this point, thank you.

20 MR. HUMMEL: And certainly we can't consider that  
21 Clean Power Plan in a vacuum and it's not just the ozone,  
22 although the ozone is potentially troubling to us.  
23 Depending on the final ozone rule, we have the potential of  
24 the entire state of Arizona being a non-attainment area. So  
25 if we shut down 3800 megawatts of gas, or coal, I'm curious

1 where we are going to build that replacement in gas and  
2 while we are going to continue to add renewables and energy  
3 efficiency to our portfolio, it can't count for all of it so  
4 we will need -- that needs to be considered, but that's not  
5 the only rule.

6           We are in the middle of the Regional Haze  
7 Implementation as well, we are facing capital improvements,  
8 several hundred million dollars in coal plants now that we  
9 don't know what the future for those will be and it's  
10 forcing decisions about whether we install those, whether we  
11 comply or whether we shut plants down early because events  
12 certainly around the Clean Power Plan.

13           So we have the Ozone Rule, we have Regional Haze,  
14 we have the Mack Rule and we have other requirements at the  
15 same time we are trying to manage.

16           MS. FRYE: So I would just like to make one  
17 additional comment about the report that I referenced  
18 earlier, the WECC Phase 1 technical report where we based  
19 our analysis on the TEPPC 2024 common case, which is an RPS  
20 compliant case and the interesting thing is this case was  
21 formed before the EPA draft rule had been published so what  
22 it reflected is that for those states and as a region as a  
23 whole, there's been a sincere effort of the industry over  
24 the last several years to reduce the CO2 emissions and the  
25 study that we did looked at the CO2 emissions absent the

1 Clean Power Plant, so certainly as Mike said there have been  
2 investments made and it gives a great example of the  
3 investments that have been made over the years to reduce the  
4 impact on the environment and you know, what this tool can  
5 do for us in the future is to allow us to be able to study  
6 from a power flow perspective how those changes in resources  
7 will affect the actual operations of the grid.

8           Again, I know I keep saying the same thing it  
9 does take time and there are a lot of technical analyses  
10 that really need to be complete to really understand the  
11 impacts.

12           COMMISSIONER MOELLER: Well thank you for your  
13 answers and my point is that these are not necessarily  
14 insurmountable challenges but again as stated earlier, the  
15 Clean Power Plan cannot be considered in a vacuum but it  
16 needs to be considered in relation to the other challenges  
17 that are being proposed through air and water regulations.

18           MR. BARDEE: Before we turn to Commissioner Clark  
19 if I can interrupt for just a minute. We have heard that  
20 it's difficult for the listeners to the audio cast to follow  
21 who is speaking at times. So I would just ask that the  
22 panelist identify themselves unless it is obvious from the  
23 succession that was just stated as addressed to you, then if  
24 you could start by stating your name, we would appreciate it  
25 thank you. Commissioner Clark?

1           COMMISSIONER CLARK: Thanks Mike. So this may go  
2 more in the bucket of the statement but I'll make it and  
3 then you can rack it -- and getting back to the reliability  
4 safety belt issue that Chairman LaFleur raised and I agree  
5 with her that there are two flavors that seem particularly  
6 applicable. One might be the issue that you need, some  
7 agency I would argue probably for a sufficient altitude over  
8 the industry as a whole to be able to look at the individual  
9 compliance plans and guide EPA on whether it actually works  
10 from when the quilt begins to be stitched together.

11           The second is the state-by-state plant-by-plant  
12 issues that you brought up. I would raise a third which I  
13 think we heard at the first conference which is the best way  
14 to get to a reliability safety development is to not have to  
15 use it which means you have a timeline that can be met. But  
16 I am going to offer up sort of a fourth little nugget here.

17           Can an argument be made that there actually is a  
18 reliability safety valve that exists today but the safety  
19 valve doesn't exist within the Clean Air Act and it's not  
20 EPA's role to authorize the use of the safety valve. The  
21 safety valve actually exists today in the Federal Power Act  
22 itself. Section 202C which is the Department of Energy's  
23 emergency reliability authority to order a unit to run if  
24 there was an emergency deemed and the Secretary of Energy  
25 determines that unit had to run to ensure the reliability of

1 the grid.

2           But also under Section 207 which I believe has  
3 only been invoked once by the Commission which states that  
4 upon the complaint of a state commission to FERC, if FERC  
5 determines that there is an insufficiency or an inadequacy  
6 of the service that is being provided to utility which in  
7 the one case I'm thinking of which the Potomac Plan I think,  
8 the Commission determined that there was a concern that FERC  
9 could order that the utility come up with a plan to ensure  
10 that there can be reliable service.

11           With that as a backdrop, I'll phrase it as a  
12 question. Understand that the Federal Power Act isn't  
13 subservient to the Clean Air Act and vice versa. Do you see  
14 a potential where a state could come to the Commission and  
15 say look this just doesn't work for us, our utilities aren't  
16 going to be able to provide sufficient service and then that  
17 becomes a complaint under the Federal Power Act itself and  
18 there's the potential then of having a clash between the  
19 Federal Power Act and the Clean Air Act which is this issue  
20 that Commissioner Moeller I think you raised at our first  
21 conference which has become known as the Hobson's Choice,  
22 where utilities are trying to figure out which regulatory  
23 they have found.

24           MR. FOWKE: Yes, it's just one more complexity  
25 that we are going to have to deal with so I think we just

1 keep coming back to the same themes. 2020 timeframe is just  
2 not going to be adequate and if we don't want to -- the  
3 concern I think we have all expressed about these safeguard  
4 measures is that they tend to be bolt-ons, after the fact  
5 and as kind of a -- well if it gets real bad FERC will stop  
6 it.

7           We know that's not the way good rulemaking should  
8 be so when you make a great claim but I think it's just one  
9 more complexity and it would just delay what the goal of the  
10 Act is to begin with.

11           MR. HUMMEL: This is Mike Hummel. The -- in my  
12 mind it depends when that happens when that gets triggered  
13 because we reach a point where we start to restructure the  
14 resource portfolio in the west where you can't recover from.  
15 Once we make a decision to close a coal plant, that coal  
16 plant will be maintained and operated differently. The  
17 staffing for that will change and the staffing for the coal  
18 mine that supplies the coal will change, so we will get to a  
19 point where those plants are shut down when they are not  
20 going to be able to be started back up again in a soon  
21 enough period of time.

22           I would rather see that work go on in the front  
23 end and defining what those reliability requirements are  
24 instead of dealing with it after the fact.

25           COMMISSIONER CLARK: Thanks, I raise the question

1 because I think there has been maybe a build-in bias that we  
2 may have had at some of these meetings where we are always  
3 thinking about these things in the context of the Clean Air  
4 Act and what EPA might do to come full time to the rule, the  
5 reliability, safety and development. I simply raise it  
6 because we do still have the Federal Power Act itself which  
7 this Commission administers and I think has some pretty  
8 strong authority in it as well, you know reliability.

9 My second question is actually for Ms. Clark I  
10 will just direct it to specifically. You had raised the  
11 issue of the studies NREL has done and I appreciate the work  
12 that you all do, some of it is fascinating stuff. And  
13 integration of variable resources and coming from the part  
14 of the country that I do in the upper Midwest we have seen a  
15 lot of those types of resources come online and agree that  
16 it can't be done.

17 My question is with regard to the nature of the  
18 studies that NREL has completed thus far. To what degree do  
19 you differentiate between the technically feasible which is  
20 this can be done but puts aside questions of cost and  
21 practicality and things like when you get a transmission  
22 built, a transmission line built in a short timeframe as  
23 opposed to a long timeframe versus looking at that question  
24 more holistically like say a state commission might or some  
25 other regulatory commission where you are not only taking

1 into consideration can it be technically done, but you begin  
2 to get into questions of as compared to what you have what  
3 cost, what are the reasonable time frames for getting  
4 transmission built for example and make sure that the system  
5 can work.

6 MS. CLARK: I guess I would have to say, I would  
7 have to say that we are probably a little bit biased towards  
8 technical feasibility rather than getting enormously into  
9 practical questions however what we have technical review  
10 committees which are essentially stakeholders involved in  
11 all of our large research projects and we regularly start  
12 with you know a WECC data base which has involved a lot of  
13 stakeholder comment and incorporates transmission that  
14 people think are reasonably going to be done in 2024, you  
15 know if that's our study year.

16 And our own individual TRC's for our research  
17 projects, people on those committees will -- their job is to  
18 vet our data and modeling assumptions and make sure that we  
19 have a reasonable, not necessarily 100% crystal ball, you  
20 know a view of the future, but a reasonable view of the  
21 future that will help look at some of the questions of  
22 reasonable generation penetration and integration.

23 COMMISSIONER CLARK: Okay thanks.

24 MR. MORTER: Wayne Morter with Seattle. I think  
25 it's a good question Commissioner Clark. The other thing I

1 might point out was recently regarding integration as the  
2 possible when it's being discussed this afternoon as an  
3 opening of a primary frequency response market in the west  
4 that can be quite important.

5           It's complicated because we have long spans of  
6 transmission lines. We have, and it might be technically  
7 feasible for more government response to come from currently  
8 and thorough type you know variable generation but there's a  
9 large amount of spinning mass in one region that might serve  
10 the inertia requirements of another region of the country  
11 and so I think that commission has started that back up, I  
12 think that's worth looking at.

13           COMMISSIONER CLARK: Thanks Chairman Epel?

14           CHAIRMAN EPEL: Thank you Commissioner Clark. I  
15 apologize because I keep referring to us because we  
16 recognize that Colorado, although a leader is unique where  
17 it's differently situated but in our recent Electric  
18 Resource Plan, when we look at natural gas units, graphing  
19 time was one of the primary considerations so we were  
20 looking for and will work very closely with the company,  
21 public service company on how do we make sure that we can  
22 integrate the additional renewables that we are bringing  
23 online and I think that's part of the whole educational  
24 process in anticipating what does the future look like and  
25 are we building the right type of units that will be used

1 not only for the next three or four years, but the next few  
2 decades to facilitate the integration of renewables.

3 COMMISSIONER CLARK: All right, thanks to  
4 everybody I'll turn it over to Commissioner Bay.

5 COMMISSIONER BAY: Thank you. Melanie I wanted  
6 to comment WECC on the study that it did, its preliminary  
7 technical report, and you referred to that study a few  
8 times. One of the things that I found interesting about the  
9 study was that it looked at the TEPPI 2024 base case which  
10 was a base case that did not take into account 111D and then  
11 it modeled what would happen under 111D.

12 And one of the interesting things about the chart  
13 that you came up with is that for the west as a whole, even  
14 in the absence of 111D emissions rates would meet the UK  
15 target is that correct?

16 MS. FRYE: Yes it is a little nuanced but on  
17 average and in aggregate, western interconnection did  
18 compared using the assumptions that we input was pretty  
19 close to being on target with the EPA.

20 COMMISSIONER BAY: And another interesting aspect  
21 of this chart is that it shows that for about 9 of the 11  
22 states in the west they come very close to meeting the UK  
23 targets or even in some cases surpassing them, even in the  
24 absence of 111D is that correct as well?

25 MS. FRYE: That is true.

1                   COMMISSIONER BAY: And so as I look at that chart  
2 it seems to me that and of course Arizona is one of the big  
3 outliers but it seems to me that it makes such a case for  
4 states in the west trying to come up with a regional  
5 approach if they can and I'm wondering -- I know that  
6 different panelists have commented on this earlier but I'm  
7 wondering what other -- if there are any structures within  
8 the west that can help make a regional approach possible or  
9 maybe you know Mike's view is right that no one is going to  
10 want to partner with Arizona or some other state, but is  
11 this something that could happen? Are there structures  
12 that could get that conversation going?

13                   CHAIRMAN MINIER: It's to me presumably. I'm just  
14 not there yet. I mean the reality is I think we have to  
15 start with what the targets are and what your chances are of  
16 meeting the target and how you are actually going to get  
17 there with the institutions that you have. And until we  
18 have an answer to that it would be nice if modeling --  
19 actually I think the way I phrase this is I'm not confident  
20 that the modeling translates into compliance and it's a big  
21 bet it seems to me in terms of the resources we have to be  
22 chasing after the modeling in hopes it will work out all  
23 right when from looking at the straight forward picture of  
24 compliance it's pretty bleak.

25                   So maybe it's just that I'm a bleak realist but I

1 understand what the argument is but I'm not comfortable that  
2 I want to put all of my eggs in that basket when I can see  
3 coming down the pike what's going to happen with the  
4 enforcement starts.

5 MR. JUJ: I think I agree with Alan when you are  
6 modeling it is kind of a lot of assumptions of those things.  
7 But I think what capacity is and what timing here we are  
8 going to be running different units and it is going to be  
9 very hard when you are looking at the compliance, that's  
10 going to be very different emissions.

11 MS. FRYE: This is Melanie Frye if I can just  
12 make one additional comment and just to Hardev's point. We  
13 did make a lot of assumptions and we had to make some  
14 conversions of how we were treating the data to try to make  
15 comparisons so this was just one small view of other  
16 reliability study based on some data that we had and  
17 certainly by no means were we trying to necessarily suggest  
18 any particular compliance approach or necessarily that any  
19 state would either be or not be compliant, but trying to  
20 make good use of the data that we have available to us  
21 today.

22 MR. HUMMEL: That said though I think the  
23 regional approach is the right one but not necessarily under  
24 the current draft plan. When the targets were set that  
25 makes the regional approach that much more divisive from the

1 beginning and given the diversity of Arizona's resource  
2 nixed today, I think that we have the ability to work with  
3 other states and bring benefit to the west as a whole.

4           But with the targets that were put in place from  
5 the original plan I think it's very challenging at this  
6 point. Arizona was penalized based on the methodology of  
7 the plan because of the amount of gas-fired generation that  
8 got built in the 90's and the 2000's of which more than half  
9 of that is merchant power which leaves the state anyway and  
10 has the -- under the plan there is an assumption the  
11 utilities can re-dispatch that power for our own use and we  
12 don't even have control of that so it's kind of a flawed  
13 assumption.

14           But if we were to start from scratch a regional  
15 approach certainly makes sense and we would be supportive of  
16 that.

17           COMMISSIONER BAY: Another question I have is  
18 this. I know that Salt River Project and WECC have done  
19 some planning and modeling and you have presented the  
20 results of that planning and modeling to us but to what  
21 extent have other entities or states done planning in more  
22 than a back of the envelope way to try to see what would  
23 happen under 111D.

24           And if you have done that planning or modeling  
25 what have been the results of that planning or modeling?

1           MR. FOWKE: I can kick it off, this is Ben Fowke.  
2 We are looking at -- there are a lot of different modeling  
3 assumptions you have to use. I mean let's just take right  
4 here in Colorado for example, we have already made a lot of  
5 progress and we have got a long-term plan as Chairman Epel  
6 mentioned to continue to reduce carbon and in fact will be  
7 ahead of where the EPA was if you use that 2005 baseline  
8 which clearly is not being used.

9           However, the state would have to make I think  
10 it's approximately 30 percent more carbon reductions by 2020  
11 to meet that plan. Now how are we going to allocate that?  
12 I mean you could just have iteration after iteration on that  
13 because those intrastate rules are going to be just as  
14 perplexing as the regional rules. So I think with a lack of  
15 clarity we can do some of that preliminary modeling.

16           We could look at how we would implement the plan  
17 if chairman Epel and the states said hey you do your part,  
18 the others will have to do our part but I am not convinced  
19 of that. So I guess my point is that you can -- until the  
20 rules are finalized it's very, very difficult to -- you  
21 could model things but to actually implement anything would  
22 be really fool-hearty, again I'm a broken record. When you  
23 don't have early action established it just paralyzes  
24 action.

25           COMMISSIONER BAY: Chairman Minier?

1                   CHAIRMAN MINIER: Thank you I would like to go  
2 back to my two minutes at the outset. When you recall what  
3 I said was we have one set of ECU's that wants to freight  
4 base and the other that wants to used match based. Planning  
5 becomes very difficult because you have no consensus at all  
6 from the very start and you are lacking broad support for  
7 the role at least in our state as to how it is configured.

8                   So there are a lot of reasons why the planning is  
9 a non-starter at this point. I don't want to sound negative  
10 because I believe we thought about our situation a lot but  
11 honestly as I said at NARUC if I talked to the Commissioner  
12 and I and we are asked how we are going to work this out,  
13 the answer is no just as a starter because we have a lot of  
14 carbon, they have some new renewables, there's not much to  
15 talk about.

16                   I think the incentives have to change and there  
17 has to be some theory about it.

18                   MS. CLARK: We haven't technically done any  
19 analysis that is specific to 111D. We have done significant  
20 analysis of the impact of 33-35% renewables and the key  
21 point with that is when you are talking about that as an  
22 annual energy number that means that sometimes a year you  
23 are going to have 10% renewables and other times for a year  
24 you might have 5% renewables or something like that.

25                   And some of our most recent work addressing very

1 high renewable penetration and the displacement of coal has  
2 been specifically on the liability in the first minute after  
3 the disturbance and the work has shown that you can maintain  
4 reliability, you can maintain stability, you can meet the  
5 WECC wide frequency response, very high penetration of  
6 renewables, displacement of coal to quite an extent. So  
7 that is a potentially useful data point, not exhaustive  
8 enough specific to data.

9 COMMISSIONER BAY: Thank you.

10 COMMISSIONER HONORABLE: Thank you for your  
11 responses and also your statements at the beginning. I  
12 think about the similarities quite frankly, between the west  
13 and the south and southeast. So much of what I have heard  
14 really resonates with me coming from that area, but also I  
15 thought about for instance in the southwest power pool  
16 region how we began the process of developing transmission  
17 cost allocation policies to integrate.

18 And there you have a number of players, some like  
19 Texas and Kansas who have had lots and lots of wind. Some  
20 states like Arkansas and others who didn't have as much but  
21 the beauty of the regional construct was that we came  
22 together and focused on what was best for the region. And I  
23 say that knowing that it's not in an over simplified way.  
24 There's a lot you have to get comfortable with when you make  
25 a decision like that.

1           But I want to continue to be vigilant about the  
2 west's concerns. I think we have heard a lot around the  
3 table and you have to be applauded for. Colorado and  
4 certainly your early action, WECC's work in developing this  
5 phase one technical study and I'll go back to Colorado again  
6 with regard to your legislation.

7           And I heard the gentleman from Xcel reference  
8 incentives and what made it work. So I really would like to  
9 drill down a bit about that infrastructure. I've heard a  
10 little bit about what you perceive as the challenges. What  
11 in the west are the major infrastructure challenges in  
12 detail? I have heard a bit about pipes and transmission, I  
13 want you to please elaborate about that you live here, what  
14 are you concerns about that?

15  
16           Conversely I would also like to hear what you  
17 believe are the innovative tools, I've referenced a couple.  
18 What are the things unique to the west that have worked  
19 well, that have helped you move ahead with your early action  
20 and anyone, yes?

21           MR. MORTER: Wayne Morter with Seattle. One of  
22 the things we are working on in the northwest require quite  
23 a while -- modeling somewhat after southwest's power pool is  
24 the energy imbalance service. That work has been going on  
25 for almost three years. That to address is rather

1 complicated here because we are still into the balancing  
2 areas but so are they when they set up their initial service  
3 and merged out, when they went to their day 2 market.

4           That -- one of the problem statements executives  
5 came up with was the integration of the variable energy in  
6 the region which has been a challenge, particularly for the  
7 Bonneville Power Administration.

8           The other aspect of it while that design is not  
9 necessarily set up to solve congestion, one of the  
10 deliverables in our phase three of that effort is actually  
11 disability tools working with peak reliability to get more  
12 transparency region to particularly utilize the  
13 infrastructure we have, that's a key we see as some of the  
14 misalignment planning models and that's what's actually  
15 happening in real time and sometimes there is curtailments  
16 that don't need to actually be doing and I think that has  
17 been seen in some other regions.

18           So that's one of the efforts we have going on,  
19 that effort hasn't been breached to conclusion have engaged  
20 both FERC staff and the Commission with the MC folks from  
21 the power pool company to see folks later this year.

22           COMMISSIONER HONORABLE: Thank you, Chairman  
23 Epel?

24           CHAIRMAN EPEL: Thank you Commission Honorable.  
25 I would like to focus on. I would like to focus on the

1 second part of your question which is innovative strategies  
2 and I think there is a number of opportunities -- I think  
3 one of the challenges actually for EPA is how to give states  
4 credit as Mr. Fowke said for its innovative strategies. One  
5 of the next specific example is last week at your technical  
6 conference, Assistant Administrator Cabe talked specifically  
7 about using voltage optimization as an energy efficiency  
8 measure, getting credit for really optimizing our  
9 distribution system to I think a lesser degree of  
10 distribution.

11 I think as the state for Colorado, probably other  
12 states, that may be a tremendous tool to really add  
13 efficiency in a cost effective way and that will be a large  
14 time process but I think that's an opportunity and I was  
15 really pleased that EPA mentioned that specifically.

16 Another that we have been doing in Colorado, some  
17 out of air quality concerns and some out of permitting  
18 purposes, is we are seeing some electrification in the oil  
19 and gas sector which is one of the largest areas of growth  
20 in Colorado, certainly load growth and certainly emissions.

21 And as we progress with that electrification  
22 there are opportunities to reduce emissions coming out of  
23 the oil and gas industry. The third one really this one has  
24 to be given credit to the air division and specifically the  
25 governor as he negotiated this is new controls on methane

1 and VOC emissions from the oil and gas sector.

2 Well by squeezing down those emissions that is  
3 certainly reducing greenhouse gases and ozone so there are  
4 lots of opportunities to look at this holistically and be  
5 creative how we get credit from the EPA for these  
6 innovations is a challenge that -- it's certainly thinking  
7 outside of the box and as Joe Goff said earlier we are going  
8 to give you opportunities for doing more than just the four  
9 building blocks.

10 But I think this is a an opportunity, looking at  
11 those types of innovations that we can really reduce our  
12 greenhouse gas emissions and at the same time promote more  
13 oil and gas activity because without the oil and gas from  
14 Colorado it is going to be really difficult for the other  
15 western states to move from coal to natural gas.

16 COMMISSIONER HONORABLE: So although you just  
17 said Colorado is going it alone I hear a little opening  
18 there for regional cooperation.

19 CHAIRMAN EPEL: We are always ready to cooperate.

20 COMMISSIONER HONORABLE: Mr. Hummel?

21 MR. HUMMEL: Thank you Commissioner. With  
22 respect to infrastructure in the west, I'm not sure if our  
23 generation as I mentioned earlier is participation owned,  
24 jointly owned and is built very distant from the load center  
25 so the transmission was developed and built specifically for

1 that location.

2           As coal plants end up getting shut down there is  
3 an assumption that gas plants get built in the same  
4 locations and they are often unsuitable for gas generation  
5 because of altitude and performance or because there's no  
6 gas line capacity to that area so that's clearly one of the  
7 infrastructure concerns we have. There are two main gas  
8 lines that run through the desert southwest we believe with  
9 the amount of gas that will have to be built in the future,  
10 those are inadequate and new gas lines will be sited, both  
11 mainline gas pipelines and laterals.

12           About 80% of the state of Arizona is either under  
13 state, federal or Indian control so siting becomes a huge  
14 issue and it is not that things can't be sited, it is just  
15 that it takes much more time than we have to deal with so  
16 that's part of it. I think with respect to infrastructure,  
17 I think it's also important for the Commissioners and FERC  
18 staff to keep in mind that we are dealing with not only the  
19 infrastructure but security of that infrastructure as well.

20           So as we move into a future where we have a  
21 resource portfolio made up primarily of gas, the opportunity  
22 for attacks on those gas facilities and rendering those  
23 inoperable become much greater and the ability to take out a  
24 huge portion of the west infrastructure with gas line  
25 interruptions is very large as well.

1 COMMISSIONER HONORABLE: Thank you, Mr. Fowkes?

2 MR. FOWKES: I think Mike said must of what I was  
3 going to say but I mean you asked what makes the west  
4 unique. We are blessed with some of the best renewable  
5 resources in the country. Quite a lot different than where  
6 you hail from the southeast so that's the advantage and I  
7 think Mike hit upon some of the real disadvantages, the  
8 vastness of land, the fact that cost allocation and markets  
9 that aren't really developed yet, it's always difficult,  
10 it's even more difficult in sparsely populations when you  
11 are going across thousands of miles of land so that's a huge  
12 disadvantage and it all leads to more time and more thought  
13 being put into these goals.

14 COMMISSIONER HONORABLE: Thank you Mr. Juj?

15 MR. JUJ: Two things, one is the natural gas  
16 dependency. We did a lot of work in California and looking  
17 at the first conference FERC had I think about 2 and years  
18 ago. I think the issue is the gas transportation system  
19 usually has that commitment that what do you have right now,  
20 the existing commitment? So the question is if we are going  
21 to go and have more uses of gas and who is going to pay for  
22 the infrastructure?

23 That is going to be really the issue that if we  
24 are going to use that for electric generation do the  
25 electric, you know generation customers pay for it or where

1 does it go, that's another cost allocation. And it's going  
2 to be challenging for the gas transportation companies to  
3 come up with that infrastructure.

4           Back to but colored by the way you think that you  
5 guys are taking like the Pacific Northwest we did that  
6 voltage introduction program in 1984. That was every  
7 project I did that one and it was really good. The question  
8 is that anybody is going to do right now you have to credit  
9 if somebody already has done that one so you wouldn't get  
10 credit, thanks.

11           COMMISSIONER HONORABLE: Thank you.

12           CHAIRMAN LAFLEUR: Thank you I want to ask one  
13 more question about a resource we haven't talked much about  
14 today which is hydropower. Of course the four building  
15 blocks built up the targets based on the resources in them  
16 but we have heard from the National Hydro Associations and  
17 others that hydro wasn't given that much of an assignment in  
18 the building blocks but that doesn't mean that the states  
19 can't go beyond and so I feel like I will never have a  
20 better panel to ask about hydro than this one but is there  
21 more that we should be thinking of even thinking outside the  
22 box? I mean if we are serious as a nation about really  
23 reducing our carbon footprint can we look at potentially  
24 thinking outside of the box upgrading some of the big hydro  
25 facilities the way that we have done with nuclear where we

1 have changed the way because we obviously have made a lot of  
2 compromises for other environmental and species and other  
3 objectives.

4           Is there more that we can get out of our big  
5 hydro and also to Kara and others, can we do more with all  
6 of the untapped small hydro and hydro-kinetic and other  
7 opportunities in the country because I mean I think this is  
8 a resource we don't want to leave out of the planning  
9 discussion, especially here in the west so whoever wants to  
10 take that on I guess Mr. Morter?

11           MR. MORTER: Thank you. Yes, this is something  
12 very important to folks in our City Light and northwest  
13 region as we put our comments back to EPA back in December.  
14 We did mention similar to the aspect of this maybe something  
15 where the Commission could help out with.

16           Similar to at risk nuclear, which is part of  
17 building block three I believe, there is also the aspect of  
18 what I will call at risk hydro large facilities now that  
19 brought a lot of flexibility to the region, integrating  
20 renewables, providing storage actually for and that's one of  
21 the beauties of the northwest system's ability to balance  
22 load and generation and integrate renewables.

23           The challenge we have is that we go through  
24 licensing on some of these projects, and it is possible that  
25 they become simply too costly to renew the license with the

1 impediments we might have and business decisions will be  
2 made by that utility whether to renew that project.

3           The other aspect of hydro that we have debated  
4 quite a bit was whether hydro should be counted in the  
5 baseline or not. Ultimately we thought not because hydro is  
6 an aspect that has got a lot of variability from year to  
7 year so its basis in fact, we are very concerned about the  
8 2012 baseline year because it's such a high, high growth  
9 year that that's an aspect.

10           The other thing I would say similar to what  
11 northwest excuse me -- the Hydro Association mentioned was  
12 there are prospects for either new enhancements to curb  
13 projects that we are doing some of our own projects,  
14 Bonneville's upgraded some of the largest power projects in  
15 the country at Grand Coulee.

16           There are projects we can do and invest in that I  
17 think will bring more capability to integrate some of these  
18 renewables and other things that might lead to better  
19 solutions for the region.

20           CHAIRMAN LAFLEUR: But do they need cross state  
21 trading to make that economic because the states that are  
22 70% hydro didn't have big volumetric targets so from a  
23 national perspective looking at some of those huge hydro  
24 resources might make a lot of sense. Whether there is  
25 enough in it or the state implemental plan to incentivize

1 that is not clear to me.

2 MR. MORER: And that's one of the challenges we  
3 have as that and others have pointed out that we are very  
4 you know right now cost allocations in our region are very  
5 local. And we are going to have to work through some of  
6 these methods to get through them. I don't really have a  
7 solution for the Commission today on that but that is  
8 something we will have to work on.

9 CHAIRMAN LAFLEUR: Thank you Melanie?

10 MS. FRYE: Thank you, the point I would like to  
11 make about that certainly hydro resources have been a new  
12 quarter of the energy in the western interconnection and  
13 something that we rely heavily on. From a reliability  
14 perspective one of the studies that we are undertaking is  
15 what would be the impact of long-term droughts near areas  
16 where we did not have those resources to rely on for a  
17 period of time.

18 We know that this year California has certainly  
19 been having some challenges in that area and so it's an  
20 important reliability consideration -- especially if it is  
21 going to be coming a larger portion of the resource  
22 portfolio.

23 CHAIRMAN LAFLEUR: Thank you Miss Clark?

24 MS. CLARK: Thanks. There are really two sides  
25 to the hydro question as I see it. One is that it is

1 potentially a great resource for improving the flexibility  
2 of the grid and integrating and responding to variability  
3 and uncertainty of renewable generation. The flip side of  
4 that from an analytical perspective is that as you know  
5 there's a whole lot of other things that come above power  
6 generation and incorporating those into a model is not  
7 trivial by any means and there has been a lot of work in the  
8 last couple of years, particularly in the northwest power  
9 pool where upgrading their hydro models to trying to get a  
10 better sense of how they really will behave and then how it  
11 might work with some kind of energy imbalance service,  
12 energy imbalance market like they have with PacifiCo in  
13 California so you know I think it's a resource of great  
14 potential from figuring out what you could do with it  
15 analytically I think there's some work that needs to be  
16 done.

17 CHAIRMAN LAFLEUR: Mr. Juj?

18 MR. JUJ: Hardev Juj from Bonneville. I think we  
19 need to look at the solutions and not holistically that you  
20 know when you have the storage, you have possible hydro and  
21 then you look at you know how you are going to integrate  
22 renewables, that is up to integration. Then we might need  
23 to look at operations. For example people think that you  
24 know when we were integrating wind, Bonneville, we  
25 integrated about 5300 megawatts and 10,500 peak.

1           And people usually ask that what's the problem  
2 here, have you had hydro you can go up and down without  
3 knowing that we have the - - you know, the strength. So  
4 normally that when a nuclear congestion taking this resource  
5 out so you have got to have the resource at the right place  
6 to ramp it up -- otherwise you know like I'm dropping a  
7 hundred megawatts at Grand Coulee to remedy 1 megawatt of  
8 congestion, that's not the way we should look at it.

9           So it's not only planning we need to go and look  
10 at it that these are the operational challenges, thank you.

11           CHAIRMAN LAFLEUR: Well thank you very much. I  
12 feel like I have heard as much as the downside risk of  
13 relying on the hydro as the upside potential but either way  
14 I think it's a critical part of the discussion, especially  
15 here out west.

16           I want to ask my colleagues if they have  
17 additional questions and also if we have time for our sharp  
18 staff over there to be thinking of questions, but I'll start  
19 with Commissioner Moeller.

20           COMMISSIONER MOELLER: Just a comment, I  
21 appreciate you brought up hydro and I'm ashamed to be  
22 someone from the northwest but we just have to be realistic.  
23 I think that FERC's staff did a great job of processing the  
24 licensing under the current law but if there is not a whole  
25 lot that we can do outside of the current law to change the

1 process.

2           And Colorado has been a leader in some of the  
3 small hydro and being creative and again we have the  
4 memorandum of understanding with the state of Colorado that  
5 helped facilitate that process. They are very small  
6 projects and a few of them, and hopefully there will be  
7 more.

8           And we need to make sure that we define some of  
9 those terms because the buy-out refers to the court  
10 agreement how the dams are operated which is that you cannot  
11 excessively spill water or else you can super saturate the  
12 water with nitrogen, essentially if the juvenile fish, the  
13 bends kill them and that's criminal statute.

14           So Bonneville is somewhat limited in their  
15 ability to stay within the law so I'm very pro-hydro,  
16 hopefully we can expand it but we have to be realistic I  
17 think going forward given the limitations, frankly of  
18 current law.

19           CHAIRMAN LAFLEUR: Well just as you have talked  
20 about the way the Clean Power Plan works with ozone and  
21 others, a lot of other of the big suite of environmental  
22 restrictions on the way we use our resources play on those  
23 things as you have said.

24           MR. JUJ: Can I add one more comment please? On  
25 the hydro side if you look at it, if you are going to have

1 it on other rivers it may not help the period because you  
2 need to have the hydro's with the storage so that you can  
3 store water and cannot balance it, otherwise it may not  
4 help, thanks.

5 CHAIRMAN LAFLEUR: Other questions from this  
6 table, I'll turn it back to -- if we end early for lunch  
7 that's fine too especially given the weather, but I just  
8 wanted to give you an opportunity.

9 MR. BARDEE: I do have a question for this, Mike  
10 Bardee. One question I have is at the conference we held  
11 last week and earlier in this dialogue we have heard about a  
12 concept called essential reliability services which  
13 generally deals with things like frequency response,  
14 ramping, voltage support, sometimes ride through  
15 capabilities and some of you may know that we issued a  
16 proposal last week dealing with frequency response.

17 I won't ask you to comment on that at this point  
18 but I use it as an example to raise the question of are  
19 there other ideas we should look into, actions we should  
20 consider related to this set of services as the portfolio of  
21 resources on the grid changes, are there things which we  
22 should be looking at regarding this set of services that  
23 might be necessary or helpful as the resources change?

24 MS. FRYE: If I may this is Melanie Frye from  
25 WECC. WECC is participating very closely with NERC in the

1 task force about the central reliability service, certainly  
2 something that is very critical to the reliability  
3 components that we are focused on. I don't think we are  
4 prepared to day with any new ideas it's very early in the  
5 process of trying to understand how to study and how to  
6 model those things.

7 I very much agree with you Mike that that's going  
8 to be very critical to setting this.

9 MR. BARDEE: Just one last question from me and  
10 then I will see if other staff have questions. Recognizing  
11 the difficulties of finding a regional approach or regional  
12 approaches in the west and elsewhere, are there things that  
13 we from our perspective could do to facilitate any kind of  
14 regional efforts, whether it's information gathering,  
15 analysis, convening -- is there anything that we can do that  
16 would be supportive of trying to find any regional  
17 approaches? Chairman Epel?

18 CHAIRMAN EPEL: I guess my only suggestion would  
19 be to be a forum for bluntness. One of the things we heard  
20 a lot about is cost allocation. That's going to be a very  
21 tricky issue and to actually have somebody convene it and  
22 not avoid the topic and say what's fair, what's appropriate.  
23 Because frankly, there are going to be winners and losers  
24 and if we don't make that statement explicitly and talk  
25 about that and say well what would be the fair outcome, it

1 is going to be very challenging so I think only FERC is  
2 suited to convene those type of groups.

3 But make sure that we are getting to the heart of  
4 the issue having a real discussion of how do we deal with  
5 the troublesome aspects of a regional approach? How would  
6 we have California compensate other states if they are  
7 shutting down the coal units or they are obtaining energy?  
8 I think that type of discussion would be incredible helpful.

9 MR. BARDEE: Any questions from other staff?  
10 With that I would like to thank the panelists for their  
11 attendance and participation here today. It's been very  
12 helpful and insightful and we will adjourn the morning  
13 session with a little bit of time to spare and resume at 1  
14 o'clock.

15 (Break for lunch, reconvene at 1:00 p.m.)

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21 A F T E R N O O N S E S S I O N

22 MS. COCHRANE: Returning from your lunch if everyone

23 could please take a seat and we could get started. Thank

24 you, my name is Anna Cochrane. I'm with the Office of

25 Energy Market Regulation and this is the second panel of our

1 conference today on identifying and addressing  
2 infrastructure needs.

3 Compliance with the Clean Power Plan may drive  
4 the need for infrastructure regulated by the Commission.  
5 This session will focus on potential infrastructure needs  
6 that may arise from state or regional compliance approaches  
7 and how any infrastructure needs can be met in a timely  
8 manner in order to ensure system reliability. Panelists  
9 will be asked to discuss mechanisms to identify potential  
10 infrastructure needs and how relevant planning entities,  
11 industry and states coordinate reliability and  
12 infrastructure planning and siting processes with state  
13 and/or regional environmental compliance efforts to ensure  
14 the adequate and timely development of new infrastructure.

15 So I would like to introduce our panelists for  
16 this afternoon. We very much appreciate your coming to be  
17 with us today. Chairman Alaina Burtenshaw with the Nevada  
18 Public Utilities Commission, Joel Bladow, Senior vice  
19 President for Transmission, Tri-State Generation and  
20 Transmission Association, Incorporated, Mark Gabriel,  
21 Administrator of the Western Area Power Administration, Sean  
22 Gallagher of the Solar Energy Industries Association, Brian  
23 Parsons, Director of the Western Grid Group, Mark Westhoff,  
24 Vice President, Pipeline Management for Kinder Morgan and  
25 Maury Galbraith, Executive Director of the Western

1 Interstate Energy Board.

2 I have a reminder for when we get into the Q & A  
3 session, we have a reminder to help the people who are  
4 listening in that when you are answering questions and we  
5 get into the Q & A if you could please identify yourself  
6 with audio only it's hard to tell who is who and who is  
7 speaking and so unless the question is directed at you, if  
8 you are answering a general question if you could please  
9 identify yourself.

10 And as we did this morning I have handed you an  
11 IPAD with a two minute timer and I will ask you now for each  
12 of you to present the one or two most important points that  
13 you would like to make today and keep your statement under  
14 two minutes and to help you with that I would just like to  
15 recognize a way that we all know that you are very grateful  
16 for us inviting you here for this very important conference  
17 so that will save you a few seconds anyway, thank you,  
18 Chairman Burtenshaw?

19 CHAIRMAN BURTENSHAW: Thank you, the topic today  
20 is extremely timely, identifying, addressing infrastructure  
21 needs. I guess my primary concern about that particular  
22 issue is that timing is a real problem. If we do an  
23 assessment of reliability which we believe is critical  
24 before extensive decisions are made.

25 Every time -- and we sort of have a chicken and

1 egg problem that we have identified which is if everybody  
2 turns to the western states, we take a look at what WECC is  
3 going to do for us. Right now WECC does not necessarily  
4 have a coordinate planning position for this. So if we  
5 relying on WECC we have a significant timing problem.

6 By the time every state identifies their CF and  
7 files it with the EPA, that's about the time when WECC will  
8 have perhaps enough information to start dealing with those  
9 modeling issues. So that to the extent that's going to  
10 identify what transmission needs are, or voltage support, or  
11 what path ratings are going to be changed because of every  
12 individual state's steps that's when we will sort of know  
13 what infrastructure needs we are going to have and obviously  
14 if anybody has ever tried to site or develop a transmission  
15 project or pipeline project, we know how long that takes.

16 It is 2015, the possibility that we would have  
17 everything in place to address the infrastructure needs by  
18 2020 is optimistic at best. So I think the timing problem  
19 that we have given the steps what would have to be done in  
20 the west to coordinate those changes and reach those  
21 decisions, to identify those infrastructure needs is a  
22 problem that the west is going to have addressed and it's  
23 going to be a very difficult thing.

24 MR. BLADOW: Anne I'm going to have to admit your  
25 password kicked in so we don't have a timer so I will try to

1 be two minutes but I have no idea when I hit two minutes or  
2 not. You know I guess I'm going to have to take a little  
3 different approach -- this is Joel Bladow with Tri-State is  
4 that I'll give you a little example of what Tri-State is, as  
5 we serve mainly rural areas.

6 Our service territory is larger than the state of  
7 California and we have 5% of the load that you see in  
8 California so we have some unique challenges. And the  
9 Chairman has asked this question of everybody's time and I'm  
10 going to try to answer it a little different way, what  
11 should the FERC do? And I think you started off great, have  
12 these workshops.

13 The second thing you need to do and really Joe  
14 Goffman hit this is you need to summarize what it is you  
15 heard and make recommendations publically. Here's a report  
16 that says these are things that need to be addressed before  
17 the Clean Power Plan is finalized because if we wait until  
18 after it is finalized I think you are going to have a very  
19 limited set of options that you need to put out there.

20 We are like a bunch of voices in the wilderness,  
21 thousands of us, saying different things and if EPA really  
22 understood some of the complexities here you wouldn't be  
23 having these hearings. Obviously they missed on their  
24 initial proposal, they are asking for the feedback and I can  
25 see FERC as being the right body to synthesize what you

1 hear, kick the key points, they may be online, probably not,  
2 but you will figure out what the most important ones are and  
3 put them out there for the EPA to address.

4 Frank, like I say I don't see them having the  
5 expertise to do that and you need to translate what we need.  
6 Once the rule is finalized I am sure it will be more than a  
7 handful of pages and a few months after it is done I would  
8 see you starting up another set of these then I think that  
9 you could get meaningful feedback from us on it.

10 The authorities you have, how do we see them  
11 working in the environment that EPA has created for us in  
12 the context of this rule. So with those two things I don't  
13 think I used more than my two minutes.

14 MR. GABRIEL: I'm Mark Gabriel, Western Area  
15 Power Administration and I would like a few of the comments  
16 we heard regarding timing but the couple of things that  
17 really strike us, as Western we provide not just the  
18 hydropower from 56 dams, but we also are active buyers on  
19 the market of power. Somewhere in the range of a half a  
20 billion dollars a year supporting the 700 or so customers,  
21 some are as large as Joel in Tri-State but others are small  
22 entities out in the marketplace and they rely on us not just  
23 for hydro but also for purchased power.

24 So the implications that we have is that being  
25 able to make sure that there are sufficient resources to

1 supply them at a cost that is reasonable. We'll also  
2 address in my limited time this question about construction  
3 of transmission. Two weeks ago we opened up 106 mile line  
4 in Arizona. It was on existing rights of way, we had the  
5 existing permission, we had the money issue, the ARA grant  
6 program and that line took 7 years. So the  
7 challenge of getting the overlay right with the construction  
8 of either electric or gas transmission to me is one of the  
9 biggest issues that we are going to have to face. Western's  
10 lines -- the 17,000 miles of them don't go to the end of the  
11 universe but you could see it from there.

12 So you have got a situation where we are really  
13 strung out, as Joel said, in our case across 15 states,  
14 multiple jurisdictions. That's the other point to take away  
15 from my perspective the vast majority of our customers are  
16 not jurisdictionals, they don't fall underneath the state  
17 regulators so you have got a challenge in how we work with  
18 all of those folks.

19 And last but not least I think managing the right  
20 incentives for constructing transmission lines in the right  
21 places is really something that FERC should look at because  
22 today if you build the line where we need it, you get the  
23 same amount of money as if you build the line where we  
24 already have one and there is a change that we might want to  
25 think about in that.

1           MR. GALLAGHER: Thank you I'm Sean Gallagher with  
2 the Solar Energy Industries Association and I'll make a  
3 couple of points here. We see solar energy as a key part of  
4 how states and utilities are going to comply with a Clean  
5 Power Plan. Solar Power and renewable energy, broadly  
6 speaking are already here.

7           In the west the Clean Power Plants are really  
8 going to enhance processes that are already underway. I've  
9 got some figures here but I couldn't say it better than this  
10 slide that staff showed earlier that 65% of the new capacity  
11 to be added to the west in the next 10 years is going to be  
12 wind or solar.

13           So this is happening with or without the Clean  
14 Power Plan. And renewables can and are being degraded  
15 reliability into the grid today at penetration levels that  
16 exceed those that are likely under the Clean Power Plan.  
17 Nationally the Clean Power Plan is looking around 13%  
18 renewables. In California right now I can tell on my handy,  
19 dandy ISO APP, renewables are serving about 28% of the load.

20           In Germany last year renewables served about 28%  
21 of the load for the full year, not instantaneous though, the  
22 entire energy. We heard earlier that in Colorado we have  
23 seen renewables instantaneously at around 60% and these are  
24 all being done without reliability problems.

25           Now there are infrastructure needs in the west,

1 we do need more transmission in the west and there are good  
2 planning processes in the west that have identified  
3 transmission that can be built sort of in a least regrets  
4 manner. The WECC has an excellent transmission planning  
5 process and these least regrets slides should be built and  
6 they will help us meet the goals that we saw earlier and  
7 they will help us meet the Clean Power Plan goals and there  
8 should be no delay because of concerns for the Clean Power  
9 Plan and building transmission lines that we need already.

10           A couple more quick points -- incremental grid  
11 infrastructure needs. It may be necessary, also the Clean  
12 Power Plan can be minimized by doing a number of things,  
13 some of them we heard earlier, repurposing existing  
14 transmission lines to serve renewables rather than coal, we  
15 are seeing this already.

16           The Moapa solar power project that is under  
17 construction on the Indian reservation outside of Las Vegas  
18 is going to utilize transmission that was built to bring  
19 coal power from Navajo down to Los Angeles Department of  
20 Water Power. The Reid Gardner coal plan that was recently  
21 retired by Nevada Energy is going to free up more  
22 transmission capacity, we will see other instances of that.

23           Incremental infrastructure needs can be further  
24 minimized by increasing regional coordination. The EIN is a  
25 good baby step in that direction, energy storage is going to

1 be another good tool. And there are some things FERC can  
2 do. FERC can insure that there are market signals so that  
3 wind and solar can provide voltage support. It can provide  
4 the other kinds of grid stability and grid flexibility that  
5 the technology is there to do but that aren't currently  
6 being valued.

7           And the other thing that FERC must do is insure  
8 that regional transmission planning under Article 1000  
9 addresses the Clean Power Plan, thank you very much.

10           MR. PARSONS: Hi I'm Brian Parsons from the  
11 Western Grid Group. The Western Grid Group works to  
12 accelerate the incorporation of a broad range of cost  
13 effective low carbon technologies into the western  
14 interconnected light system and we really appreciate the  
15 opportunity to address reliability issues. We think that  
16 there is a lot of issues that have been raised, even though  
17 we are not aware of any chances in the past or what has been  
18 raised is a problem with implementing any particular  
19 pollution cutting initiative that hasn't been shown to be a  
20 problem.

21           Not that this time we should ignore that. I  
22 think we really need to urge the stakeholders and the people  
23 involved. Let's get specific with the issues, let's get  
24 specific with the evaluations and the standards. Let's  
25 really look broadly and quickly examine the limiting

1 institutional and business as usual practices for a vision.

2 I think we need to fully consider the  
3 capabilities of all existing and potential new grid elements  
4 and resources in regard to providing the delivery of  
5 essential reliability services so that includes generation,  
6 it includes demand size as well as others.

7 We need to consider system adaptations and cost  
8 effective solutions that are part of a good system planning  
9 and engineering, rather than just removing a system and  
10 seeing if it breaks. You know let's think about what we can  
11 do to fix issues after they are identified.

12 So our broad assessment is that the goals of the  
13 EPA rule are largely achievable while maintaining  
14 reliability although there's a lot of hard work that has to  
15 be done to really demonstrate that. I think the work that  
16 NREL and GE have done in the past looking at high  
17 penetration renewables and lower use of coal in the future,  
18 although they weren't necessarily directed at the Clean  
19 Power Plan are directly illustrative of the kind of work and  
20 the kind of analyses that can inform these processes as well  
21 as some of the stuff that WECC has done to get ready for  
22 this, getting their models calibrated, getting them ready to  
23 answer those questions I think is really important as well.

24 And that illustrates that processes and tools are  
25 largely in place for the west. Are they perfect? No, we

1 have a long way to go in making sure it all works but you  
2 have got a good start. I think we need to coordinate among  
3 the diverse stakeholders and the responsible parties in a  
4 transparent fashion in a way that this can be seen.

5           For the longer term I think that FERC should use  
6 as Sean mentioned Order 1000 in the regional entity planning  
7 process to incorporate the key power plan as a public policy  
8 and that will help with states looking at compliance  
9 options, it should help with the regionality questions that  
10 have been raised.

11           I think those assessments need to explicitly and  
12 upfront include evaluation of non-wires, distribution level  
13 and demand side measures as well as best use of the existing  
14 system as a foundation of identifying immediate systems  
15 additions.

16           Finally I would like to reinforce the Colorado  
17 story. I guess I'm proud to be a native, given the  
18 leadership that Colorado has shown. I think the five year  
19 time frame of the Clean Power Plan, Clean Power Clean Jobs  
20 Act does show that things can be ramped up pretty quickly.  
21 In Colorado we are ahead of the game a little bit and I  
22 think the overall picture for variable energy resources in  
23 WECC is illustrated by the FERC staff presentation up front  
24 shows that particular building block could perhaps help with  
25 some of the challenges and some of the others but that kind

1 of adaptation between blocks is something I think that we  
2 cannot support.

3           So I guess if I had to sum it up in one thing  
4 it's an often used phrase but I think it applies here.  
5 Let's keep calm, let's carry on.

6           MR. WESTHOFF: I'm Mark Westhoff with Kinder  
7 Morgan. I believe out here in the west we have a solid  
8 track record of building infrastructure on behalf of our  
9 customers who are willing to enter the long-term firm  
10 commitments. As with the electric generation side the  
11 reliability of our pipeline grid, pipeline storage in  
12 particular, is that they must be appropriately sized, not  
13 just for the average day, but for the instantaneous peak  
14 demands that are required, particularly those that are  
15 imposed with the integration of renewables.

16           We have done that successfully and we need to  
17 keep working at that. We believe that the market will pick  
18 the best alternatives if the EPA timeline is sufficient for  
19 implementing the various phases of the CPP. Building out  
20 here in the west does have its challenges. Timely  
21 permitting decisions can significantly improve the  
22 efficiency of building infrastructure with some specific  
23 exceptions.

24           For instance, the lack of market areas of storage  
25 in the desert southwest, the west region gas infrastructure

1 appears to be very well positioned to support the  
2 implementation of the CPP with wise and judicious expansions  
3 as required.

4           Finally before we get the infrastructure in place  
5 we can mitigate some of the shortfalls associated with the  
6 performance shortfalls of that infrastructure if we are  
7 creative in developing services and capabilities with our  
8 shipper communities to mitigate those limitations somewhat  
9 hourly services and those types of things.

10           And finally the pipelines are going to have to  
11 maintain some tools in the tool box, operational flow  
12 orders, economic incentives to ensure that the pipeline  
13 systems remain balanced between supply and delivery through  
14 all of this so that they can respond robustly to the  
15 challenges ahead, thank you.

16           MR. GALBRAITH: Good afternoon Commissioners and  
17 FERC staff. For the record I'm Maury Galbraith and I am  
18 here today representing the staff of the Western  
19 Interconnection Regional Advisory body. The views that I  
20 express today do not represent the consensus views of the 14  
21 western states, 2 Canadian provinces and Mexican government  
22 that are members of WIRA but I do have observations and  
23 recommendations for FERC in three particular areas.

24           The first area is electric and natural gas  
25 resource adequacy and the observation here is that the state

1 IRP processes and tools are in place in the west to address  
2 resource adequacy. As long the EPA provides sufficient time  
3 for capacity expansion and the resource pathways with the  
4 states are viable we do not believe that the CPP presents a  
5 significant risk to resource adequacy in the west.

6 On the natural gas side of things a recent study  
7 of natural gas pipeline adequacy in the west under a high  
8 coal plant retirement scenario found the need for continued  
9 pipeline expansion. That wasn't a surprise but the required  
10 build-out is feasible and it is consistent with the  
11 build-outs that have occurred in the past. So again on this  
12 one the tools and processes are in place so for this area  
13 the recommendation to FERC would be to encourage the EPA to  
14 allow sufficient time for those processes and tools to  
15 continue to work.

16 On the second area is electric system and gas  
17 pipeline and gas pipeline flexibility. Electric IRP  
18 planning in the west, I think we heard this this morning is  
19 expanding to address whether the existing generating  
20 capacity is flexible enough to meet the ramping needs and  
21 balancing requirements associated with high penetrations of  
22 renewable resources.

23 More work in this area is obviously needed.  
24 Things like deployment of the energy and balance markets  
25 would certainly help in expanding electric system

1 flexibility. With respect to natural gas pipeline  
2 flexibility that same study found that it is again  
3 technically feasible for pipelines to meet the variable gas  
4 demand associated with high penetrations of renewable  
5 resources in the west.

6           So on this point the recommendation to FERC would  
7 be to continue to encourage the coordination between the  
8 electric and natural gas industries to improve the  
9 scheduling and communications between those two industries  
10 with the overall goal of trying to improve overall  
11 flexibility.

12           The third area is grid reliability and this is an  
13 area where I think additional processes and tools are  
14 needed. The preliminary indications from several recent  
15 studies indicate that we should be able to maintain system  
16 frequency response with high penetrations of renewables and  
17 high levels of coal plant retirements but more work on that  
18 issue, more studies on that issue are needed.

19           The western states are looking to WECC and the  
20 Order 1000 regional planning groups for analysis of these  
21 reliability impacts and WECC and the RPG's need to quickly  
22 develop their capabilities in these areas to undertake  
23 studies. By quickly, you know within the next year. So the  
24 recommendation to FERC here is to urge WECC and the RPG's to  
25 conduct a rigorous and this is important, transparent

1 studies of potential reliability issues and FERC and other  
2 parties should not draw conclusions on these potential grid  
3 implications until that rigorous and transparent work has  
4 been completed. So with that, thank you.

5 MS. COCHRANE: Thank you very much. We will turn  
6 now to questions from the Commission starting in reverse  
7 order this time with Commissioner Colette Honorable.

8 COMMISSIONER HONORABLE: Thank you Anna, thank  
9 you panelists for being here and Mr. Parsons I appreciate  
10 your admonition that we get specific so here it goes. I  
11 appreciate your collective thoughts about some of the  
12 broader areas in which FERC may be helpful. Mr. Gabriel  
13 your thoughts about going forward and reconvening this group  
14 in the future certainly is something I will keep in mind.

15 I don't know how the participants here are  
16 feeling at the moment. We are just getting started but I  
17 think it is certainly worthwhile even having the first  
18 technical conference under our belt and now here we are in  
19 the middle of the second one and the first regional one.  
20 It's been very, very enlightening, particularly for a new  
21 Commissioner so thank you.

22 But to Mr. Parson's point I would like to ask  
23 each of you are there specific FERC rules or policies that  
24 we should revisit as we consider the implementation of the  
25 Clean Power Plan? I certainly have heard your thoughts

1 about Order 1000, about sending the proper market signals, I  
2 agree with that. Are there specific rules or policies that  
3 are a barrier to your ability to carry out this work? He's  
4 going to jump right in.

5 MR. PARSONS: I am. So I think that we can get  
6 specific. We talked a little bit about the central  
7 liability services. You know the history of this is we go  
8 back to integrated utility world. These were things that  
9 were just part of stuff that happened. You know a guy owned  
10 a generator, it had governor control, it had inertial  
11 response, you know because it had a spinning generator in it  
12 so you know a lot of these services were just part of making  
13 the grid work.

14 I think as we break things up things change a  
15 little bit and we have got to start to get more explicit  
16 about what these services are, where they can come from and  
17 how we access them the most cheaply and what kind of other  
18 sources and solutions we can look at so I'm broadening that  
19 view to where can we get these things, what are the  
20 solutions we can employ and is there a way -- this is  
21 specifically to FERC, they can take a look at, you know is  
22 this a service that makes sense as part of a grid code  
23 standard in working with NERC, is this part of the service  
24 where we develop a market, like a frequency response  
25 obligation.

1           Is this something where we try and figure out how  
2 we motivate people to not turn their governor's off because  
3 they are foregoing energy opportunity costs there. So this  
4 is an area where this strange world of standards and markets  
5 and capabilities of different parts of the system come  
6 together and I think FERC's position to help illuminate  
7 those kind of questions.

8           COMMISSIONER HONORABLE: Any other thoughts?  
9 Don't be bashful Mr. Gallagher.

10          MR. GALLAGHER: Thank you Commissioner. A couple  
11 of quick points, it's not widely recognized I think yet that  
12 clean energy resources like wind and solar can provide good  
13 services like voltage support, like frequency support. But  
14 providing those services can come at a cost for those kinds  
15 of resources and costs of lost active energy.

16          So those -- there has to be a way for producers  
17 to recover those costs and I think FERC has a role in  
18 encouraging markets to be developed to value the variety of  
19 different goods and services that are really sort of taken  
20 for granted from conventional generators today but if we are  
21 going to have them deployed more widely, if we are going to  
22 have them produced by the new fleet, we have to sort of  
23 divide them up and articulate them and make them explicit  
24 and provide markets for them.

25          I guess the other point I would make is that I

1 think FERC has a role in -- Commissioner Moeller mentioned  
2 the last time you guys were out west in Phoenix. I had the  
3 pleasure of addressing the Commission on that occasion as  
4 well so I hope to be invited back every time they come out  
5 west. I was then at the staff for the California peak, and  
6 we were talking about seams issues and FERC has a role of  
7 course and has done a lot in reducing seams and can continue  
8 to do that.

9           The energy imbalance market that has been started  
10 in California and that is of course joined and now Nevada  
11 Power I believe is going to join, this is a real good step  
12 in that direction and this kind of inter-regional transfer  
13 can really help manage some of the issues around  
14 incorporating larger amounts of variable resources into the  
15 system.

16           And along with that FERC can help encourage grid  
17 operators to enhance forecasting to make forecasting better  
18 and more transparent and this also can help us with mounting  
19 these additional resources, thank you.

20           COMMISSIONER HONORABLE: Thank you, anyone else?  
21 Some of you have talked about some of the sorts of things  
22 FERC can incent or encourage during your opening statements  
23 but I wanted to allow time. My feelings won't be hurt if  
24 you do come up with any but now is the time to contemplate  
25 any rules or policies that we should revisit but thank you

1 for the counsel you have provided thusfar.

2           COMMISSIONER BAY: So part of the answer clearly  
3 seems to involve the build-out of more transmission. But I  
4 am wondering whether the transmission in the west is used as  
5 efficiently as it could be used and whether there are any  
6 opportunities to increase the efficiency of the existing  
7 transmission and whether that could provide some assistance,  
8 sure Joel?

9           MR. BLADOW: Yeah I'll start off with that one.  
10 You know one of the challenges of course in the west is  
11 long, long lines, load centers remote from each other and  
12 seams between all of them. Can we use it more efficiently?  
13 Part of that is going to depend on what happens this summer  
14 with EPA's rule and what the impact is on what gets shut  
15 down. Because if there is an assumption by some folks that  
16 the transmission capability between those regions is fixed  
17 and somehow when you take off a lot of the inertia you can  
18 still utilize them.

19           I don't know if that's true. I think you are  
20 going to have a very different scenario to study. So could  
21 we use it more efficiently with markets? I think it really  
22 depends and when we get to usually -- and I've been involved  
23 in a number of these trying to get common tariffs with a  
24 number of utilities, it always comes down to cost  
25 allocations.

1           You have the utilities that have very  
2 concentrated, low cost systems and you have utilities like  
3 tri state that cover five different states with assets and  
4 have very high transmission costs so folks would love to use  
5 ours for nothing and we can use theirs for nothing and kind  
6 of a license plate approach but it doesn't really work and I  
7 think that's one of the challenges that we see as how do we  
8 make sure those costs are allocated fairly when you go to  
9 that type of a system.

10           MR. GABRIEL: Yeah I -- this is Mark Gabriel, I  
11 believe that there is two different components, the one that  
12 Joel mentioned which is really the market conditions and  
13 when you can use line and who pays and who gains and  
14 certainly every day we constantly look to optimize the  
15 transmission system for any given five minute period.

16           So at 3 o'clock in the afternoon there is no  
17 excess capacity, 3 o'clock in the morning as we know there  
18 is plenty of it. I think the bigger challenge for us is to  
19 start understanding how the interconnections are going to  
20 work and how we transfer power more effectively and more  
21 efficiently. I have just spent a lot of time in our control  
22 center recently I will tell you there are moments of pure  
23 concern, let's put it that way, given resources switching on  
24 and off.

25           So we are going to get better I think as an

1 industry and we can manage a whole lot more on the existing  
2 system. But we also have to be careful, this is very  
3 location specific. What occurs in North Dakota is very  
4 different than what may occur in Wyoming, virtually at the  
5 same hour of the same day.

6           Just two other quick points on this issue around  
7 transmission we know how to build the lines. We have got  
8 lots of expertise, we've got eminent domain, there's  
9 availability of raw capital. The two challenges I think  
10 that we face, one is to be able to move the process along  
11 quicker. It took seven years for us to put a line in that  
12 everybody wanted, nobody complained, 18 communities and  
13 tribes supported it. It still took us seven years. We have  
14 been trying to site another major line to bring wind in and  
15 that's seven years and we haven't even come close to  
16 breaking ground so that's one of the components.

17           And the second one I think where there can be  
18 more incentive is really getting customers for the power.  
19 We make the assumption that just because the power is on the  
20 line if somebody wants it but this is where price comes in  
21 and markets come in and folks look at it and say you know  
22 what it's just too expensive and I'm not willing to commit  
23 for the long term.

24           So to the extent that we can get more commitments  
25 at the other end of the line, that really helps the process.

1 COMMISSIONER BAY: Yes.

2 MR. GALBRAITH: So for the record this is Maury  
3 Galbraith with the Western Interstate Energy Board. I think  
4 it's an excellent question, what I would offer is that the  
5 Western State Provincial Steering Committee has recently  
6 hired a contractor, Quanta Technologies to take a look at  
7 the methodology that the WECC uses to calculate transfer,  
8 total transfer capability on western lines.

9 Currently when we calculate that transfer  
10 capability and then we do not frequently refresh it or  
11 update it and so one of the questions for Quanta Technology  
12 is would a methodology that used more real time data in the  
13 calculation of half transfer capability result in a higher  
14 utilization of the transmission system.

15 Again they have just started work on that but we  
16 are expecting results in April but that's one possible area  
17 where we could get more transmission system utilization.

18 COMMISSIONER BAY: Brian?

19 MR. PARSONS: So I'm going to give "atta boy" to  
20 them for doing that path rating because I think that like  
21 many things we need to revisit better data and certainly  
22 have a chance of up-rating the path capacity. The other  
23 thing that I think goes to the core unit to the question  
24 Commissioner is there's a lot of data out there, there have  
25 been several studies done in the past we can compare

1 basically the committed amount on line in the path versus  
2 the actual used, and those numbers are shocking across the  
3 west at times.

4           And they are not necessarily because somebody  
5 couldn't use it. If somebody has got some embedded rights  
6 in the line and they are not releasing them necessarily to  
7 an oasis or anything like that, we need to perhaps revisit  
8 that kind of a situation because I realize institutional  
9 challenges, I realize the coordination challenges, but just  
10 that basic look at that data tells me the answer to your  
11 question is we can definitely use what we have got better.

12           COMMISSIONER BAY: Thank you, one more question  
13 and this question is for Mark. Salt River Project was on an  
14 earlier panel and they basically said that Arizona may need  
15 a lot more gas and gas capacity. So what would it take from  
16 a kind of pragmatic perspective for Arizona to get that gas?  
17 What would have to happen?

18           MR. WESTHOFF: The solutions it will have in  
19 Arizona will be similar to what we have done here in  
20 Colorado for example. We will collaborate with Salt River  
21 Project, APS, the various stakeholders in the Arizona area  
22 to look at what their needs are.

23           A lot of it depends on where it's at. Where do  
24 they need the generation and the size of the project and its  
25 location will derive a great deal of what the costs are

1 going to be and at the end of the day we are going to  
2 evaluate all of the possible options that are out there. My  
3 team literally does hundreds of iterations working in  
4 collaboration with each customer to come up with the most  
5 economically viable approach.

6           One of the things that we have looked at and we  
7 have looked at probably for 15 years trying to develop  
8 market area storage capability down in the Phoenix Tucson  
9 area. It's an extraordinary difficult prospect but we were  
10 meeting on it just a day or two ago and continuing to work  
11 that effort and seeing if we can develop that kind of an  
12 infrastructure.

13           That would be particularly helpful because  
14 otherwise we have to meet the hourly requirements of these  
15 power plants with pipeline capacity and that's pretty  
16 inefficient. My plants are good at storing gas but that is  
17 not an economic storage vehicle. So those are the things  
18 that we are going to be looking at. We look to the shipper  
19 community to tell us what their needs are and then we work  
20 diligently to come up with the alternatives that make sense  
21 for them.

22           COMMISSIONER BAY: Is there anything that FERC  
23 can do that would help in that analysis, or is it really  
24 initially a question of the discussions you have with  
25 potential shippers?

1           MR. WESTHOFF: Last week I believe a gentleman  
2 from the gas industry mentioned the three phases, the  
3 commercial, the certificating and the construction phases.  
4 Clearly we are in the commercial phase right now and we are  
5 working through that. When it gets to be the construction  
6 phase, you know, we like the FERC to lead by example. Your  
7 processes for certificating facilities are very straight  
8 forward, they are timely. If you could influence without  
9 authority and carry that capability into the permitting area  
10 and helping us there be efficient in getting those kinds of  
11 permitting decisions done in a timely fashion it would be  
12 particularly helpful.

13           COMMISSIONER BAY: Thank you.

14           COMMISSIONER CLARK: My follow up is for Mark.  
15 Commissioner Bay was heading right -- was interested too on  
16 the pipeline side of things, we know in the east there are  
17 some very specific challenges with developing pipelines  
18 there which tend to revolve around a lot of the people in  
19 very highly populated, densely populated areas and so on and  
20 so forth.

21           In the west it's sort of just the opposite.  
22 There's a lot of dirt between people and there's lots of  
23 federal land which is often brought up, this is one of the  
24 challenges both for pipelines and the electric transmission  
25 sites. So you had mentioned FERC's certification process in

1 siting processes and then right there at the end you talked  
2 about I think you were heading towards some of the other  
3 agencies.

4 I wonder if you could add a little bit more  
5 specificity. If you had a wish list of how the federal  
6 government as a whole could do a better job from a time line  
7 standpoint in terms of getting pipelines developed,  
8 understanding that there is probably going to need to be a  
9 fair amount of pipelines developed to meet the Clean Power  
10 Plan. What would that wish list look like?

11 MR. WESTHOFF: Having a clearly defined process  
12 for getting that done and having deadlines that are met. We  
13 have such that there will be times where we will submit a  
14 permit application and it will sit on somebody's desk for  
15 quite some time and there is somewhat disjointed and you  
16 mentioned a patchwork quilt last week. This one is a pretty  
17 odd quilt, there are a lot of different agencies with  
18 overlapping responsibilities.

19 It would be very helpful if there was some  
20 mechanism for rationalizing that process somewhat, making it  
21 much more straight forward. I'm not suggesting that you  
22 know they have to be automatic approvals. I mean getting in  
23 a quick and timely denial is helpful to look at re-routing  
24 options and things like that.

25 But the delays associated with waiting for who

1 takes precedent, I'll do this after you do that that kind of  
2 sequencing problem can add tremendously to the process of  
3 getting all of the permits in place to do the construction.

4           COMMISSIONER CLARK: Thanks, I'm going to turn to  
5 the electric transmission site now and ask a similar  
6 question. Understanding that this is less of a FERC issue  
7 and more of a state issue and certainly a federal land's  
8 issue and start with Mark and would ask Joel and Chairman  
9 Burtenshaw to chime in on this as well -- if you had a wish  
10 list of how to make transmission siting certification more  
11 rational in the west, both from a time line standpoint and  
12 just from an efficiency of where lines go standpoint,  
13 because we know sometimes routes take deviations to just  
14 sort of avoid certain issues that they might otherwise run  
15 into, but not the most economical way to do it.

16           What would your wish list look like in terms of  
17 getting more timely responses to transmission development  
18 otherwise?

19           MR. GABRIEL: From our perspective it's quite  
20 simple. Right now there are divergent missions in the  
21 various agencies. Our goal is obviously to build  
22 transmission to support our customers and to support all the  
23 needs. The challenge that we have is that folks have a  
24 different mission in other parts of the government. Now we  
25 do have a rapid response transmission team that was formed a

1 number of years ago with an attempt to speed things up.

2           If I can have one wish that would be we have a  
3 standard form, sort of a checklist that we go down and that  
4 the various agencies have to meet at a certain time or place  
5 and make a decision by 30 days and/or this decision is made  
6 by default and I realize that that is a fantasy but we  
7 really need to get folks number one to have the same vision  
8 and alignment around what we are trying to accomplish.

9           And then number two to follow a process that  
10 makes sense. We have been trying for example in the upper  
11 great plains for eight years to put together problematic  
12 environmental impact statement process so that wind  
13 developers could down the checklist. It's been eight years,  
14 I have only been here two, my hope is that it is done before  
15 the next eight years. So we have to move consistently,  
16 having some type of a path and a pattern that we can count  
17 on that developers can count on as part of the process,  
18 whether it is electric or gas.

19           COMMISSIONER CLARK: Thanks, Joel?

20           MR. BLADOW: Yeah that's a great question and  
21 Mark I think one of the keys is getting some more  
22 consistency. The only thing we found is one of the things  
23 DOE tried in that rapid response team is let's refocus the  
24 meager existing resources that are out there and these land  
25 management agencies. They are good people and they have

1 absolutely overwhelmed with all the various requests and  
2 priorities that come from the administration, whether it's  
3 endangered species, that's your priority today or its gas  
4 pipelines or its electrical or it's something else, there's  
5 a lot of uses for these public land.

6           There's a very limited federal work force that is  
7 there to actually provide it so a lot of times what we see  
8 is the people are working hard, but their bosses are saying  
9 these are your priorities today and they will get to ours  
10 when they get to ours.

11           The other nature that I don't know how you solve  
12 this one, but just things continue to change and I'll give  
13 you an example. We tried to build a line out of one of the  
14 most solar rich areas of Colorado, St. Louis Valley with a  
15 partner and we went on for four or five years, got the state  
16 permit, we had one wealthy landowner that very much opposed  
17 it and understand that but at the end of the day, what ended  
18 up happening was the Fish and Wildlife bought a conservation  
19 easement. I paid him for a conservation easement which  
20 neglected, basically eliminated our opportunity so we  
21 shifted directions. We will try going south.

22           Start the planning process, the president now  
23 declares a national monument on the south end of the St.  
24 Louis Valley, that's route is closed off. So you end up as  
25 you go through these permitting processes, I think it's very

1       simplistic to think can we get it all on one checklist.

2                   I mean one of the things you have to recognize,  
3       these will take time. It's a very established process in  
4       the west, good or bad, sometimes you lose, you can't get  
5       them done but you can't assume that we can speed that  
6       process up. I think you have to take account EPA and FERC  
7       have to think about as we look at rules and requirements and  
8       realize it will take a long time to do these how does that  
9       impact how we draft our rules?

10                   COMMISSIONER CLARK: Thanks, I'm giving extra  
11       credibility to your answer because of your both Bachelors  
12       and Master's degrees from North Dakota State University, my  
13       alma mater.

14                   Chairman Burtenshaw I know a lot of times folks  
15       point fingers at states when it comes to transmission  
16       siting, but I know across the west it's often a frustration  
17       for state commissions that where maybe holding something up  
18       might be federal issues and not actually the state itself.

19                   CHAIRMAN BURTENSHAW: The 85%, almost 85% of the  
20       land in Nevada is federal, so that creates its own  
21       challenges. And I -- what this other gentleman said about  
22       divergent missions of various agencies is absolutely right.  
23       You have a totally different message from the Fish and  
24       Wildlife Service person via land versus the EPA versus FERC.

25                   And I think in Nevada we are going to have this

1 sort of like perfect storm with the sage grass. We have  
2 significant issues associated with taking maybe large sloths  
3 of land in Nevada where transmission or gas pipelines might  
4 come through for liability purposes that will not be  
5 available because it is sage grass habitat.

6 That is -- we've actually had a very good work  
7 relationship with BLM, but there is also this overlay that's  
8 going to probably address this issue. If we had some  
9 ability for federal governments who have these diverse  
10 missions to have conversation or some working group to say  
11 well the sage grass, is there some way we can mitigate the  
12 sage grass concern because we really need this transmission  
13 path to go through to comply with the Clean Power Plan and  
14 to assure liability.

15 But right now there's not a mechanism to have a  
16 conversation at the federal level and the states can say Mr.  
17 Bladow said at the very beginning said we really need --  
18 there's plenty of these voices in the darkness that kind of  
19 say stuff, but at the federal level the FERC for instance  
20 has much more access to the folks at probably Fish and  
21 Wildlife, probably BLM to identify these reliability  
22 concerns in individual states.

23 But it is a significant problem and there needs  
24 to be more discussion at the federal level to kind of deal  
25 with these issues.

1           COMMISSIONER MOELLER: Thank you the questions I  
2 had, the concerns were precisely articulated by Commissioner  
3 Clark and I really like the anecdotes and I think they are  
4 very powerful. When Mr. Gabriel, can you walk us through  
5 briefly how that seven years played out.

6           MR. GABRIEL: In terms of the line that we just  
7 completed?

8           COMMISSIONER MOELLER: Yes exactly.

9           MR. GABRIEL: It obviously starts with a germ of  
10 an idea, which is -- there are plenty of ideas out there but  
11 from there it moved to getting in this case 18 communities  
12 who are on that path to agree, actually 14 communities and 4  
13 tribes to agree. We then have to file a series of permits  
14 and processes to get through, finally getting to the point  
15 where you go out to try to acquire the rights of way that we  
16 didn't have.

17           We were lucky, we had most of those rights of way  
18 but that still requires us to go back out to do  
19 archeological studies, surveys, environmental surveys --  
20 that plays through. We then have to acquire the equipment,  
21 actually build the line itself. In this particular case it  
22 took us an extra six or seven months to procure the  
23 transformers so we had issues with that.

24           And that just takes you know a lot of time. It  
25 was only 103 miles with one major substation rebuilt on an

1 existing footprint so it's very proud of it and you are  
2 welcome to come out and see it but it's a really good  
3 example. Here again we have willing participants, we have  
4 the money through the grant program through our TIP program  
5 and it still just -- the time seems to drag on.

6 I certainly get concerned with the overall rating  
7 that's going to be required should we decide that we need to  
8 build a new line, we are required to build a line because  
9 coal is being shut down in a certain area and we are still  
10 left at supply. So we have got another project that has  
11 been going for seven years and it's not even at the drawing  
12 board stage.

13 COMMISSIONER MOELLER: Chairman Burtenshaw,  
14 perhaps you can elaborate your experiences on the line, I  
15 think we have known those of us from the west that probably  
16 for 25 years there was a need for more transfer capacity  
17 from northern Nevada to southern Nevada and yet it's finally  
18 been energized can you elaborate?

19 CHAIRMAN BURTENSCHAW: You bet. There have been  
20 for decades discussion about trying to combine I'm sorry I  
21 don't talk very loud. For years there have been discussions  
22 about trying to connect the two systems between the north  
23 and the south. It finally became a realization we approved  
24 it in the resource plan of 2010 and like I said we have an  
25 excellent working relationship with the land. They got the

1 EIS very quickly, it was sort of in the works and it was  
2 energized December 31st of 2014. So it took us about four  
3 years to build it, it had its challenges associated with  
4 some re-vibration issues, associated with basically  
5 construction issues, that kind of put them back.

6 I think that that transitional line probably  
7 given the experience typically on transmission lines went  
8 along fairly smoothly in terms of time. It wasn't without  
9 challenges but for the most part, once again there are some  
10 advantages to not having to go over since so much of Nevada  
11 is publicly owned, a lot of private landowner issues that  
12 were discussed earlier, typically doesn't hamper our ability  
13 to build transmission lines or have pipelines, because most  
14 of the time they are coming across public lands.

15 We have public land issues that we have to deal  
16 with and like I said BLM has been very cognizant of our  
17 concerns and very helpful but I think we are facing some new  
18 challenges that I think will take a lot of discussion, much  
19 of it to try to work through.

20 COMMISSIONER MOELLER: Mr. Parsons?

21 MR. PARSONS: Yeah I think that they have  
22 identified it is trying to get people co-actively to start  
23 discussions early. They are far from the perfect solution  
24 but there is a couple of examples recently, some successes  
25 where feds and states have partnered together. The

1 California Desert Renewable Energy Conservation Plan is  
2 moving forward identifying low conflict, high value resource  
3 areas, I think that really, really can help.

4           Because if they can get together with communities  
5 and start talking about this early so you don't come to  
6 those gotcha's later we can identify them early. There's a  
7 similar program in Arizona, the Federal Design Energy  
8 process so there's some I guess, early models that might be  
9 something you could help build on.

10           COMMISSIONER MOELLER: Mr. Gallagher?

11           MR. GALLAGHER: Thank you, I guess I'd say I  
12 wouldn't expect there to be any silver bullet that is ever  
13 going to significantly decrease the timeline through  
14 transmission. When I was with the state the rule of thumb  
15 was a couple of years for planning and a couple of years for  
16 permitting, a couple of years for building transmission.  
17 And any one of those components can run longer.

18           So the key really is to do the planning and do  
19 the planning up front and if we are talking today about  
20 clean power plant implementation for the decade starting in  
21 2020, the time to be doing the planning is today because  
22 it's going to take some time to develop transmission.

23           It's going to take some time to plan it, to  
24 permit, to build it and so the time to be starting is now.

25           COMMISSIONER MOELLER: Mr. Bladow?

1           MR. BLADOW: Yeah the one thing I don't think you  
2 want to do is put another process in place because I have  
3 seen recently there was some kind of accelerated process  
4 that folks were looking at on siting to kind of do some  
5 pre-work and from our experience and we have got lines that  
6 we build in two years and lines that have taken fifteen  
7 years and it really depends on the amount of opposition,  
8 where you are going, who the private or public landowners  
9 are in the area so I wouldn't recommend trying to speed it  
10 up by adding some kind of accelerated process.

11           In our experience they don't work, they just add  
12 more time.

13           COMMISSIONER MOELLER: Well that's a good point  
14 because I comment the Administration, the DOE for  
15 implementing the rapid response team, but the earlier views  
16 are mixed and actually is adding two more layers of process  
17 as opposed to decreasing process and I called for last  
18 Thursday, you know if we decide as a society that reducing  
19 carbon is such a high priority then something else has to  
20 give and the resource agencies particularly at the federal  
21 level in the west, but also in the east, we have got some  
22 real issues in Pennsylvania related to delayed transmission  
23 that by the way was costing consumers several hundred  
24 million dollars a year in congestion.

25           You know somebody has got to take some leadership

1 in the federal government to get the agencies together to  
2 focus on this if carbon reduction is the highest priority  
3 and I'm sure you know we would be happy to do it but as an  
4 independent agency it's really not our role, but I believe  
5 that the people should make that clear in their comments and  
6 their discussions with the EPA that the infrastructure that  
7 we are talking about on this panel, we talked about on  
8 Thursday.

9 In my opinion it is absolutely necessary at the  
10 least to bring a couple of those building blocks and in the  
11 present system it just isn't going to line up in terms of  
12 the implementation date. So I'm hoping there will be  
13 leadership from the federal government to coordinate the  
14 federal agencies if this is deemed to be the highest  
15 priority of the various factors that have to be balanced  
16 when pipes and more is built so thank you for your answers.

17 CHAIRMAN LAFLEUR: Thank you Phil. Well  
18 Commissioners Clark and Moeller have covered a lot of what I  
19 had planned to ask about federal lands as well. I  
20 definitely agree with what Commissioner Moeller just said  
21 that to the extent a specific transmission project is  
22 critical path to a state or region making the Clean Power  
23 Plan goals, even the identification as such somehow to help  
24 -- one would think it would be important in the negotiations  
25 with the different federal agencies to have a sharpness that

1 this has to be done because state x is out of compliance.

2           Because I think 2030 starts to look close when  
3 you start hearing about some of these timetables. I wanted  
4 to ask about the part that where I have some that FERC can  
5 do something and that's on transmission planning, rate  
6 making, cost allocation.

7           Now just to kick off Western Grid Group and the  
8 Energy Future Coalition, and Mr. Parsons in your comment put  
9 forth a proposal that I'll call it kind of federal CREZ,  
10 that FERC would help to identify the regions with the  
11 strongest, cost-effective potential for renewable generation  
12 and then oversee a process where by having those identified  
13 that would help drive state plans and that really has worked  
14 well in Texas and Ercot.

15           It's kind of the opposite, it's kind of the  
16 complete flip on its side of Order 1000 where we said have a  
17 process and you are required to look at the state plans and  
18 the state policy drivers in determining what transmission  
19 might be driven by those state needs.

20           And you know we haven't really given that much  
21 time to work yet but it is something where we have done a  
22 tremendous amount of work on it and my goodness, all the  
23 transmission planning organizations all across the west and  
24 across the country have put in hours upon hours. Do you see  
25 Order 1000 has helping to identify the needs that might be

1 the resources, the transmission that might be needed to meet  
2 these Clean Power Plan goals and if not, what has to change  
3 because that's exactly the kind of thing it was intended  
4 for.

5 MR. PARSONS: I appreciate the recognition.  
6 Renewable energy zones I think is a really good way to try  
7 and turn around the chicken and egg problem. The idea that  
8 renewable wind and solar plants can be constructed very  
9 quickly, so permitted and permitting does seem to move  
10 forward in a timely fashion, it's never perfect every time  
11 but when you look at the development time scales for  
12 transmission and renewables particularly.

13 The idea that you have to wait for an  
14 interconnection request for a specific developer or a  
15 specific resource or a specific location and then you start  
16 the transmission planning process means that we have this  
17 delay problem. So the renewable energy zone concept broadly  
18 turns that around and says we know that we have a reason to  
19 build renewables like in Texas. We have a renewable  
20 portfolio standard in this state, we realize to do that, to  
21 deliver the power from the best resource areas we need wires  
22 to do that, it's not magic.

23 And we know that to meet those goals our  
24 transmission processes that were perhaps good to start with  
25 weren't going to work. You can't wait for the interconnect

1 request from XYZ developer and then still make the timeline.  
2 So they turned it around and they said we know where the  
3 best resources are in the state. We are going to say that  
4 these are now renewable energy zones that are going to be  
5 developed one way or the other to meet the public policy  
6 requirement and let's start proactively planning the  
7 transmission now.

8           Well that worked great in Texas. Single state  
9 jurisdiction, they then went back and said we are going to  
10 figure out what some of those problems were and they said  
11 some of the problems are used and useful designation and  
12 cost allocation, construction costs, you know you can wait  
13 until the transmission line is completed and then you go to  
14 the state PUC and say okay, is this used and useful?

15           Well if you planned well the answer is yes, but  
16 you are taking a risk, situations have changed in the past  
17 five to ten years during that process so I really applaud  
18 Texas's proactive approach there. I'm trying to turn that  
19 around for the rest of the west. I need some help from some  
20 really smart people to figure this out. We haven't done a  
21 renewable energy zone process in the west. WGA and what's  
22 the new state energy board looked at Texas and said let's  
23 see what we can do in the west.

24           We worked really hard we have identified those  
25 renewable energy zones. There has been some very positive

1 effects of that. We see that in some of the federal plans  
2 to look at prior approvals and trying to do a problematic  
3 environmental impact statement, trying to look at renewable  
4 energy zone processes that cross federal land and what can  
5 we do there.

6           You know frankly I think the problem that we come  
7 into is federal, state jurisdiction and multi-state  
8 jurisdictional cost allocation issue and if Order 1000 can  
9 help us in the long-term to get down and start talking about  
10 those things than great we are all going to celebrate but I  
11 don't think we have got a silver bullet here and I would  
12 love that we could try and address this more directly.

13           Is there a way that we can people to get there  
14 and start talking about cost allocation, start talking about  
15 -- you know public policies that we are trying to meet and  
16 how we can move these processes forward as a result.

17           CHAIRMAN LAFLEUR: That was very helpful and the  
18 last thing that I want to do is be argumentative, but I  
19 didn't interpret Order 1000 as you needed to have a specific  
20 interconnection request before states say hey we are going  
21 to need a lot of x-type of resource and if you look at for  
22 example what the Midcontinent ISO did they got together on  
23 the multi-value projects, it wasn't just like one specific  
24 generator that needed a hookup it was doing some big things  
25 together.

1           So the process was intended to enable that very  
2 thing among other types of planning for reliability and  
3 efficiency as well. And we tried with incentives and so  
4 forth where things are jurisdictional to us to give the  
5 construction working process or the abandonment where it is  
6 needed to meet specific risks such as you identify.

7           So this is where it gets a little dirt under the  
8 fingernail stuff. If there is stuff we need to do  
9 differently to make those processes do what they are  
10 intended to do, I would welcome comments.

11           MR. PARSONS: You know I didn't mean to be  
12 negative. I was meaning to say there is at least a start to  
13 the process and I think that if we can figure out those  
14 tougher issues and how, as you have said, to use the tools  
15 that we have got available then perhaps Order 1000 and the  
16 fact that the Clean Power Plan is a public policy that can  
17 be factored into that, maybe that's a way to start  
18 motivating those longer term discussions that are going to  
19 be needed.

20           CHAIRMAN LAFLEUR: And I think we have tried to  
21 structure it in a way that enables the participation of  
22 public power, at least in the planning and we are hoping if  
23 there are things that we have to do differently to make it  
24 vibrant in the west, that was the whole goal, Mr. Galbraith?

25           MR. GALBRAITH: So yes I think this is an area

1 where you know regional cooperation on compliance with the  
2 Clean Power Plan is going to go. Instead of states  
3 combining their targets and melding their targets and trying  
4 to achieve, you know, one target, they could keep their own  
5 separate targets but cooperation in ways that allow them to  
6 achieve those separate targets and this is clearly one area  
7 where two states identified in renewable resource zone could  
8 allow them both to make progress towards compliance and they  
9 could work out the cost allocation issues amongst the two  
10 states, that's what we would call a modular approach to  
11 compliance with the Clean Power Plan.

12 CHAIRMAN LAFLEUR: Ask Chairman Cavulo what a  
13 modular approach was, you just did his work for him.

14 MR. GALBRAITH: There's other ways which the  
15 states could cooperate in that way without joining up on  
16 mission targets, so we think that's an exciting area to look  
17 in.

18 CHAIRMAN LAFLEUR: Mr. Bladow?

19 MR. BLADOW: Yeah I would want to actually thank  
20 you on Order 1000, I thought you did give us some good  
21 flexibility. Remember west connect being non-jurisdictional  
22 is important to us to plan, we wanted to be in the process,  
23 we tried to figure out how do we make sure we continue to  
24 plan, so I think that works well.

25 CHAIRMAN LAFLEUR: Without you when you have so

1 much of the west under your belt.

2 MR. BLADOW: So that really helped us to be  
3 involved, to stay involved in a meaningful way. You know  
4 the challenge with the resource zone, I'm going to differ a  
5 little here is we were involved in the set-up of the  
6 resource zone, in the west it is so much more complex than  
7 it is like in Texas where you have a fairly clear we are  
8 going from A to B.

9 You know there are lots of visions of shipping  
10 Wyoming wind and others to California except when you find  
11 out California doesn't want it. Or Mexico wind or solar  
12 into Arizona and in fact Arizona they want to export theirs  
13 to New Mexico and you get into quite a discussion that there  
14 is not a lot of agreement.

15 There are a lot of renewables all the way across  
16 the west and everybody wants to be an exporter and agreed on  
17 which line should get built a lot of times depends on who  
18 actually wants to sign up for it and I think FERC Order 1000  
19 and once we get -- I call it a target, I think that FERC  
20 Order 1000 planning process will help us but right now  
21 without the Clean Power Plan final version we don't have a  
22 target to shoot for.

23 And the tri-state's view you have heard one of  
24 our Commissioners from our states from Colorado, another  
25 from Wyoming, you will notice they had a different opinion

1 and Mike from SRP had a third opinion, those are three of  
2 the five states we are in so it becomes very difficult to  
3 kind of get everything where you have these interstate  
4 lines.

5           CHAIRMAN LAFLEUR: Well I don't expect you to  
6 start telling us tariff provisions and interconnection terms  
7 right on the spot here, but there's like soft powered  
8 talking to EPA and having conferences, but then there is  
9 hard power where we actually do things and I expect to now  
10 in the coming years to see in some of our dockets people say  
11 hey FERC make this change and this because we need it for  
12 the Clean Power Plan or make this because we need to act  
13 because this is holding us up.

14           And whether it's the way we do some sort of  
15 permitting or anything that we do, those will be useful  
16 comments because those are the things where you know we can  
17 actually try to make a direct difference, Mr. Gallagher?

18           MR. GALLAGHER: You know Brian mentioned earlier  
19 the Western Governors Association Western Res plan and the  
20 BLM now has its solar PEIS that has identified particular  
21 solar zones across the west and we really have found that in  
22 a couple of circumstances that if you build a transmission  
23 line to a renewable energy zone, renewable energy is going  
24 to get built.

25           We have seen this in California Tehachapi for

1 example, where the decision was made to build the  
2 transmission to the wind resource area well before there was  
3 anything really concrete in terms of wind resources up there  
4 and we saw it again with the Sunrise Power Link where there  
5 has been an explosion in renewable development in the  
6 Imperial Valley.

7           And so you may consider and I should know this  
8 but I don't know if it is happening already, but in the  
9 Order 1000 process that the groups be directed to explicitly  
10 study the renewable energy zones that have been identified  
11 in their transmission planning because some of them will you  
12 know, will be profitable.

13           CHAIRMAN LAFLEUR: Well I would say both of those  
14 examples you gave were from a state which is part of the  
15 west although we haven't heard too much from the EF which is  
16 California which has very clear public policies and shapes  
17 action around them. Not saying everyone in the west is  
18 going to become California, but to the extent two states  
19 agree there's renewables here and we need gas to balance it,  
20 so we need those pieces of infrastructure.

21           At least the part that we can do on the costing  
22 and cost allocation that we can oversee on cost allocation  
23 of the transmission and on the permitting of the gas  
24 pipeline there seems to be an opportunity there.

25           I guess I'm going to turn it back to Anna, I know

1 that Mr. Quinn had a question but I don't know if other  
2 staff have questions.

3 MS. COCRANE: I do have a question thank you  
4 Chairman. I have a question for Mr. Westhoff from Kinder  
5 Morgan. In your statement you said that Kinder Morgan has a  
6 track record of building for those who sign long term  
7 transportation contracts and that has historically been the  
8 traditional way that pipelines are constructed and then  
9 financed.

10 But you also recognized that you need to be  
11 creative and developing more flexible services and I was  
12 wondering if just to clarify are you discussing changing  
13 your traditional scenario and maybe having some hourly  
14 services for generators that would if you put together  
15 enough of a portfolio against it you can see that that would  
16 finance a build out of a pipeline.

17 And on top of that I was wondering if you could  
18 say whether you think that there is more flexibility in the  
19 west than in perhaps in the northeast where there is a  
20 challenge in building pipelines into that area for electric  
21 generation.

22 MR. WESTHOFF: To your first question the  
23 comments that I made relative to services are perhaps a stop  
24 gap measure, more operational than capital investment okay.  
25 To give you an example, we had a pipeline that was running

1 relatively low utilization factor and we were seeing a  
2 continual interconnection of electric generation and we saw  
3 a need to serve variable hourly loads there but our pipeline  
4 tariff at that time was basically a uniform hourly rate.

5           So we developed ratable services and the services  
6 put a capacity premium on that hourly variation. We  
7 quantify how much capacity it took to manage a variable load  
8 relative to a 24 hour load, so we came up with services, we  
9 worked with our shipper communities worked through the rate  
10 making process with the FERC and we have those hourly  
11 services.

12           They recognize that. That is a stop gap for  
13 managing hourly variable loads whereas if you have storage a  
14 much more efficient way of managing that capacity drain  
15 associated with variable loads, you have another total  
16 different dynamic but it takes a long time to get a storage  
17 field put up so that comment was directed more toward  
18 operational as opposed to building infrastructure.

19           And then to you second question, could you phrase  
20 that for me again?

21           MS. COCHRANE: Well I was just wondering since  
22 this is the Western Region Conference and we are looking at  
23 differences at different regions, I was just wondering if  
24 you see any more flexibility or differences in what you can  
25 provide in the west versus what your sister companies can

1 provide in the northeast?

2 MR. WESTOFF: Well some of the flexibility that  
3 we are seeing right now has to do with the dynamics of the  
4 dramatic change in supply basins in the lower 48. We are  
5 seeing pipelines reversing direction, we are see projects  
6 coming to you related to expansions associated with turning  
7 pipelines around, flowing in different directions, things  
8 like that.

9 There is an opportunity here right now with some  
10 of these long-line pipelines that were originally designed  
11 to export eastbound now with the growth in the Marcellus you  
12 are starting to see some capacity being available in those  
13 pipelines so that offers us a nice opportunity here to tap  
14 into existing capacity, we don't have to build that  
15 infrastructure.

16 At the end of the day there still will be needs  
17 for additional infrastructure whether it be to a brand new  
18 plant, a lateral, perhaps a main line compression, but we  
19 are seeing some flexibility in certain parts of the country  
20 where we haven't seen it before. We have seen these  
21 pipelines coming out of the Rockies used to be 100% load  
22 factor every day, virtually every day of the year.

23 Now we are seeing some capacity opening up there  
24 so this does present an opportunity to look at attaching  
25 perhaps, an additional electric generation.

1           MS. COCHRANE: Okay, thank you. Arnie do you  
2 have a question?

3           MR. QUINN: We didn't talk much about merchant  
4 transmission and what role merchant transmission might have  
5 in future compliance with the EPA regulations. The  
6 Commission has done some things in the last couple of years  
7 to make it easier to develop merchant transmission to sign  
8 up anchor customers. I guess the question to the panelists  
9 is whether you see a continued role for merchant  
10 transmission in compliance with the EPA regs and if there is  
11 anything the Commission would need to do to how we handle  
12 merchant transmission now to make it easier to use that  
13 vehicle to build infrastructure?

14           MR. GABRIEL: Well I can just speak for Western  
15 through our transmission infrastructure program we have got  
16 eleven potential lines that we are looking at building and  
17 almost all of those are merchant, but I think you said the  
18 right word which is getting the anchor customer that seems  
19 to be the gating item, at least nine of the eleven projects  
20 that we know of and having that anchor customer really make  
21 all the difference in the world.

22                   And we have funding through the TIP program,  
23 there's funding in the marketplace, making sure that there  
24 is an off taker is really the big gating item right now.

25           MR. BLADOW: Joel Bladow I would add to that, we

1 actually have participated with merchant transmission  
2 builders for example, Sunzea and the biggest challenge you  
3 run into is do you have enough financial backing to get  
4 money to build the line, that's always the challenge.

5           And with the flex in where the resource comes  
6 from, where it goes, kind of the uncertainty I think it's  
7 been challenging. In the east there may be shorter lines  
8 but in the west as soon as you get two to three states  
9 involved, tribal lands, federal lands, I kind of use a rule  
10 of thumb if it is hard to build in one state, it's four  
11 times as hard in two states, it's nine times as hard to go  
12 across three and it really, really becomes difficult,  
13 whether you are a merchant or not.

14           MS. COCHRANE: Anyone else have questions?

15           MS. LAFLEUR: In view of the weather maybe we  
16 should break early and come back early and fall on to  
17 markets.

18           MS. COCHRANE: All right so we can take a fifteen  
19 minute break and come back at 25 minutes to three.

20           (Whereupon a 15 minute break was taken.)

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20                   MR. QUINN: So assuming everyone wants to stand  
21 through the third panel we will just introduce our third  
22 panel on market implications of the EPA's Clean Power Plan.  
23 Compliance approaches to the proposed Clean Power Plan could  
24 have an impact on commission jurisdictional electrical and  
25 natural gas markets.

1           This session will consider how potential  
2 compliance approaches may interact with these markets. As  
3 we noted earlier today the discussion at the national  
4 conference focused heavily on the market implications for  
5 the centralized wholesale electric markets.

6           Recognizing the important role of bilateral  
7 trading in the west our hope is that we will spend some time  
8 discussing the market implications unique to the bilateral  
9 markets. We know that the west is also unique in that the  
10 sole centralized market in the region relies on imports from  
11 the rest of the region for a significant portion of energy  
12 needs and so we will look forward to talking about what that  
13 means for market implications as regards to compliance with  
14 the EPA's proposed regulations.

15           I am pleased to welcome our panelists today. We  
16 have Mark Rothleder the Vice President of Market Quality and  
17 Renewable Integration from the California System Operator,  
18 Commissioner Travis Kavulla of the Montana Public Service  
19 Commission, Edie Change from the California Air Resources  
20 Board, Steven Schleimer, Senior Vice President, Governmental  
21 and Regulatory Affairs for Calpine, Stefan Bird the Senior  
22 Vice President, Commercial and Trading PacifiCorp on behalf  
23 of Berkshire Hathaway Energy, Clare Breidenich from the  
24 Western Power Trading Forum and John Jimison the Managing  
25 Director of Energy Future Coalition.

1           We will use roughly the same format we used for  
2 the earlier two panels. We have provided you the handy  
3 dandy IPAD with the two minute timer. This one that won't  
4 time out on you so you will all be bound by it and the guilt  
5 you will feel as it ticks to zero. We ask that you provide  
6 kind of the top one or two things you would like us to take  
7 away with regard to market implications and as I noted at  
8 the introduction because bilateral trading is such a big  
9 part of what happens in the west and trading from those  
10 bilateral markets into California is another unique  
11 component, we would love if your top one or two things had  
12 something to do with those two issues so we will start with  
13 Mark.

14           MR. ROTHLEDER: Thank you, Mark Rothleder, Vice  
15 President of Market Quality and Renewable Integration of  
16 California ISO. Thank you for the opportunity to discuss  
17 really what is really on the path to success in terms of  
18 both renewable integration and on implementing our  
19 greenhouse gas policies.

20           From an operation perspective some landmark  
21 points and ideas this month we have crossed over 5,000  
22 megawatts of peak solar production. In fact peak solar  
23 production has surpassed wind production in California and  
24 that's the grid side solar production, not behind the meter  
25 distribution.

1           We have been successfully integrating the  
2 renewables in California and there are several things that  
3 we have had to do along the way to keep up with the changing  
4 conditions. Specifically we have recognized the need for  
5 flexible capacity and we have taken steps in real time  
6 markets to ensure there was sufficient flexible capacity and  
7 bidding capability.

8           To support the greenhouse gas policies in  
9 California we have now incorporated greenhouse gas costs  
10 into our dispatch so we are dispatching at lowest cost  
11 dispatch recognizing and incorporating those costs of  
12 greenhouse gas that are results of cap and trade regime in  
13 California.

14           In addition to that we have leveraged some of the  
15 things that we have learned along the way and extended that  
16 in our attempts to extend our regional collaboration,  
17 specifically we have implemented the energy imbalance market  
18 with Pacificorp which we expect as that increases and Nevada  
19 joins the EIM we expect that the benefits to continue to  
20 accrue -- mutual benefits to accrue.

21           Moving forward we are looking forward to working  
22 with the Commission on the additional things that need to  
23 change and these changes are going to be incremental in  
24 nature and we look forward to discussing in more detail what  
25 these things are moving forward, thank you very much.

1           MR. QUINN: It will be -- I have an innovation  
2 here that we added the audible alarm.

3           COMMISSIONER KAVULLA: I've never heard Mark  
4 speak for just two minutes, you have accomplished a miracle.  
5 Travis Kavulla from the Montana Commission here -- even  
6 without an RTO the western interconnection has a lot of  
7 imported and exported electricity across state lines to  
8 liquid trading hubs dispatch across various oasis  
9 reservations.

10           But I think it's important to make clear that  
11 this EPA proposed regulation really does not incent regional  
12 cooperation, notwithstanding exhortations about the benefits  
13 of regional cooperation and that's not EPA's fault, it is  
14 just the nature of the law. There are all sorts of  
15 different goals for states, EPA's own IPA modeling resulted  
16 in a zero to 62 dollar a ton for carbon dioxide price range  
17 and fundamentally the state is the political unit of plan  
18 writing and sometimes compliance itself.

19           And as civil servants here at the table know once  
20 a state bureaucrat obtains authority to do something they  
21 are locked in to aggregate it to regional markets or to  
22 others. The most efficient solution undoubtedly to comply  
23 with the EPA regulation that requires carbon reductions  
24 undoubtedly would be one that shares goals between states  
25 that prices carbon explicitly and that dispatches resources

1 through a security constraint of economic dispatch.

2 But that most economically efficient approach is  
3 also probably the most politically unrealistic. I think  
4 instead that you will see a lot of state compliance plans  
5 masquerading as job plans in order to comply with this rule.  
6 It's really the mismatch of these state plans that may cause  
7 wholesale electricity market impacts in the western United  
8 States.

9 Imagine for instance if you have a mass base  
10 state that does put kind of marginal price signal on a  
11 particular thermal unit versus a rate base state that  
12 doesn't wear the costs of renewables are essentially hidden  
13 with the classic service revenue requirement. One of those  
14 power plants is going to have a higher cost of dispatch even  
15 if it is fuel cost, even if it is carbon emissions don't  
16 fundamentally correlate -- don't fundamentally change  
17 between one plant and another.

18 I'm happy to talk about what FERC can do as well,  
19 maybe I'll leave that to Q and A.

20 MS. CHANG: Good afternoon I'm Edie Chang from  
21 the California Air Resources Board. I feel a little bit  
22 like a fish out of water here as an environmental regulator,  
23 this is not our usual playground but I am happy to be here  
24 to talk about our program in California.

25 As you all know California has put a price on

1 carbon as part of a broad cap and trade program that started  
2 in 2013. It was developed under the authority of AB32 and  
3 under AB32 we are reducing greenhouse gas emissions back to  
4 1990 levels by 2020. One of the things that AB32 also asks  
5 us to do is to account for the emissions associated with  
6 electricity that is imported into the state.

7           And that's why in our cap and trade program,  
8 importers of electricity are pulled to compliance  
9 obligations so they are required to hold allowances for the  
10 electricity that they bring into California.

11           I'm happy to report that the implementation of  
12 the cap and trade program has gone smoothly and as Mark  
13 talked about the carbon prices have been incorporated into  
14 the electricity market. I think the lesson learned from  
15 California is that this can happen but it only happened  
16 because of a lot of really hard work and coordination  
17 between the folks at ARB who spent a lot of time learning  
18 about how electricity markets work, the folks at ISO who  
19 helped us every step of the way as well as the importers,  
20 the utilities and the folks that are actually involved in  
21 the electricity markets.

22           So I am happy to talk more about the program as  
23 part of the Q and A.

24           MR. SCHLEIMER: My name is Steve Schleimer and  
25 the key to take away. I think, I want to repeat what

1 Commissioner Kavulla said. Once you move away from a  
2 regional program, how states do what they do will  
3 significantly impact the wholesale market and there is a  
4 role for FERC to play in examining that. You know states  
5 that are fully integrated you know, I don't mean in a  
6 pejorative sense, community control, sitting next to a state  
7 that has priced carbon.

8           There's going to be an impact on how units in  
9 those two scenes dispatch relative to each other. If two  
10 states are next to each other, one chooses a mass based  
11 program and the other chooses to implement a rate based  
12 program, you can have the exact same you know, combined  
13 cycle so I'll just refer to combined cycle.

14           You can have the exact same combined cycle facing  
15 different economic conditions and dispatching differently in  
16 those two states purely because of just the way they have  
17 implemented their program. You know two states that choose  
18 a rate program but they have different rates that will also  
19 impact what the outcome is.

20           So I just say you know to wrap it up that you  
21 know it is really important to look at what the wholesale  
22 market impact is from overlaying the state-by-state or  
23 regional implementation of the cap of the Rule 111D programs  
24 to understand where you are creating efficiencies, et cetera  
25 to basically you know, try and take those out of the system.

1           MR. BIRD: Stefan Bird for PacifiCorp on behalf  
2 of Berkshire Hathaway Energy and our affiliates. We have  
3 four entities that have responded to the EPA's Clean Power  
4 Plan draft rule and that included American Anderson Company  
5 in the west, our Green River natural gas pipeline, and the  
6 energy utility and PacifiCorp.

7           And my comments today, first I would appreciate  
8 the fact focus on reliability, affordability, efficiency and  
9 BAT group of company support, building blocks and the focus  
10 on flexibility. I think I'll start with a non-market  
11 comment which is particularly for PacifiCorp in the west we  
12 are a bit unique with a six state retail jurisdiction. We  
13 have existing regulatory cost allocation, methodologies that  
14 frankly fit very well in a 111D construct and enable us to  
15 flexibly allocate renewable energy credits if you will or  
16 energy efficiency and re-dispatch you know across the six  
17 states without the need for some you know, new cap and trade  
18 or REGI-type program.

19           And so I think for some of us in the west there's  
20 a real value in flexibility that EPA provided in its draft  
21 rule and we urge the EPA to continue that and include that  
22 in their final rule.

23           Certainly and from a market standpoint, I think  
24 we have the benefit of our experience in the Midwest with  
25 our Mid-American Energy Company utility that's part of the

1 MISO, they have been able to produce very high penetration  
2 of wind energy within that utility not before being part of  
3 the market, I think it would either have been impossible for  
4 it certainly would have come at a much greater cost to  
5 customers.

6           In the west, you know we are exciting about our  
7 entry into the energy imbalance market, we are seeing  
8 benefits being generated for our customers, even the first  
9 few months of operation we can see that benefit for  
10 renewables and more efficient dispatch across our six states  
11 now incorporating also the Cal-ISO footprint and please just  
12 see that you know we have worked through stakeholder  
13 processes and the FERC framework to work through innovative  
14 tariff modification to marry out some of these you know  
15 concepts in order to enable that efficient dispatch and so I  
16 see more of that coming even with our year one enhancements  
17 and the work that we are doing and the energy and balance  
18 market. I think that's going to be critical for us to  
19 enable in particular a higher renewable penetration in our  
20 district.

21           MS. BREIDENICH: Thank you I'm Clare Breidenich  
22 with Western Power Trading Forum. I'm not sure if I'm  
23 allowed to do this but I was going to respond a little bit  
24 to what I have heard today in my comments as well.

25           I think my starting point and the starting point

1 of my organization when we think about this is when it comes  
2 to questions of reliability. The impacts of Clean Power  
3 Plan on the grid, on the market is going to be as dependent  
4 on state choices as it is on the targets and timetables that  
5 are ultimately in EPA's final rule.

6 I would echo the comments made by several at the  
7 table as well as this morning that in my organization's  
8 strong view carbon price signals and a uniform carbon price  
9 signal for a regionally interconnected regions is the most  
10 efficient way to go and I think the only economic way to  
11 really maintain economic dispatch.

12 I take the point and I am very aware of the  
13 difficulties of getting states, and in particular the  
14 western states because of the diversity of resources. The  
15 difference of our markets compared to eastern markets and  
16 the challenges of regional cooperation but I don't think  
17 that's a good enough reason to throw up our hands. If we  
18 think that the Clean Power Plan is not going to go away in  
19 2030 but this is just the beginning of transforming the  
20 energy system then I think it's incumbent upon all of us to  
21 think about how we can get to good market design solutions  
22 that make us able to deal with in the future.

23 And in my view and in the view of my organization  
24 the only way to really get there is to think about carbon  
25 price signals and I think FERC has a very important and

1 useful way to encourage states to think along those lines  
2 and to facilitate that.

3 MR. JIMISON: I'm John Jimison of the Energy  
4 Future Coalition and we have a project called Americans for  
5 Clean Energy Grid. Fortunately the IPAD got stuck up the  
6 table here so I have got -- no I will try to be very quick.

7 Americans for Clean Energy Grid is a coalition of  
8 very diverse stakeholders, all of whom understand that we  
9 can't get to a clean energy future unless we can expand,  
10 integrate and build-out that high voltage grid that will  
11 give us the access to the clean energy that is in such  
12 abundance, especially in the west.

13 Well what we have learned in the analyses we have  
14 done is that it takes transmission capacity and markets to  
15 really let that renewable energy achieve its values in  
16 serving load and that when those are available, in fact the  
17 renewable energy can outcompete other sources not only  
18 reducing the cost of the delivered energy to those markets,  
19 but actually paying for the transmission -- incremental  
20 transmission investments that are necessary in the process  
21 and that's a function of the fact that renewable energy has  
22 zero variable cost and markets price energy at their  
23 variable costs, so it tends to push higher variable costs  
24 sources of energy off the margin.

25 Now you have the variability issue with renewable

1 energy but it turns out that expanding the grid not only  
2 helps deal with that by the geographic mitigation of that  
3 variability, the wind is always blowing some place but it  
4 also helps it because it allows that energy to come into  
5 markets that have distributive resources, demand response,  
6 energy imbalance markets and the new technologies in  
7 renewable energies are also helping a great deal to offset  
8 what would be a cost increase from variability and to allow  
9 the cost decrease from low variable cost to play in those  
10 markets.

11           So the west is the key region for renewable  
12 energy. The west has many needs for enhanced transmission  
13 and the west doesn't have the markets. So, what she said.

14           MR. QUINN: So we will start with questions from  
15 our Commissioners, Chairman LaFleur would you like to go  
16 first?

17           CHAIRMAN LAFLEUR: Thank you Arnie and thank you  
18 to the panelists. While folks could see we are down a  
19 Commissioner, Commissioner Honorable had to get back for a  
20 pre-scheduled speaking engagement and I want to use that an  
21 opportunity to thank all of my colleagues for juggling all  
22 kinds of things to come to these conferences. It shows how  
23 important we all think it is that we are all here. But I  
24 have two more Commissioners who are locked and loaded for  
25 the next plane I think so I am going to start with Tony,

1 then Norman and then Phil and I will go.

2 COMMISSIONER CLARK: Thanks Madame Chairman.

3 Okay so Commissioner Kavulla you left us with the  
4 cliffhanger which was what can FERC do and maybe we will get  
5 to that this part of Q and A so I took that as an opening  
6 and I'll give you the floor, what could FERC do?

7 COMMISSIONER KAVULLA: Sure that was a give me  
8 Commissioner Clark and I guess I just defined what FERC can  
9 do in two sort of broad buckets. There's the sort of the  
10 hardware bucket, what new transmission infrastructure for  
11 instance, could you incent or plan for or build et cetera.  
12 Then there's the software part of the puzzle, what kind of  
13 systems can you run on the existing infrastructure to make  
14 sure that it is as nimble as possible.

15 And I think it's fair to say that in the later  
16 respect, there's still a lot of work to be done again for  
17 western United States. Because unlike those regions which  
18 do have set in place which really pushes the use of their  
19 transmission system to the engineering limits to which it  
20 was designed, the west resembles a kind of air wide list  
21 that is fundamentally to clear its stand by list when it has  
22 seats available on the plane and energy balance markets are  
23 an attempt to remedy some of that and FERC's continuing  
24 encouragement and willingness to be flexible about  
25 governments institutions to run those markets is very

1 important.

2                   It's important to ask in the context of -- it's  
3 important I think for FERC to remind itself, especially  
4 since you spend so much time dealing with RTO tariffs that  
5 you are the regulator of all wholesale electricity markets.  
6 There's a sense on the part of some in the west that you  
7 don't really regulate by lateral wholesale electricity  
8 markets. You do, it's just that it's with a lighter touch  
9 and not necessarily through an RTO like a tariff.

10                   So thinking about whether in those situations  
11 whether market products are well enough defined to actually  
12 do what they report to do, to ask whether or not in the case  
13 of individual transmission operators and tariff providers  
14 whether their scheduled force for energy imbalance are just  
15 and reasonable in the status quo without the overlay of  
16 something like it.

17                   Asking whether practices and standards of the  
18 operation of transmission lines continue to be reasonable or  
19 could be used or included to have some revenue credits that  
20 offset some of the scheduled one-revenue requirement on  
21 which those transmission lines depend. A lot of the stuff  
22 you have to do as I think Chair LaFleur previously alluded  
23 to, this is really the hard work of the tariffs and that of  
24 course is your largest hammer and it needs to be welded with  
25 a lot of discretion and tack I think as far as the west is

1 concerned, but it shouldn't be ignored in its entirety.

2           Making sure as well that Order 1000 is not --  
3 does not seep into a process that is just imbued with a  
4 compliance mentality is a very important thing that FERC has  
5 to play watchman on, so those are a few ideas Commissioner.

6           COMMISSIONER CLARK: Thanks Mr. Schleimer?

7           MR. SCHLEIMER: Yeah I would just add that I  
8 think that I mean you understand the agency better than  
9 anyone, the competitive market, how wholesale competitive  
10 markets work and can analyze the implications, different  
11 state choices or regional choices will have on the effect  
12 and efficiency of those markets and as the EPA is going  
13 through finalizing its final rule and developing the you  
14 know the fit for the various states I think there's  
15 definitely a role for FERC to play in providing analytic  
16 support and expertise to the EPA on the implications of  
17 their different choices.

18           COMMISSIONER CLARK: Mr. Rothleder?

19           MR. ROTHLEDER: So I think there's two buckets  
20 that Travis pointed out, I think one of the buckets is just  
21 being supportive of some of the incremental innovative  
22 changes that are coming about. Things like the energy  
23 imbalance market but things that are changing in the energy  
24 imbalance market. You expand the imbalance market, there's  
25 going to be some issues that we are going to have to deal

1 with including transmission utilization, potentially  
2 compensation over the wider EIM footprint and we are going  
3 to have to deal with those when we are preparing those  
4 discussions.

5           So team those up and working through those issues  
6 is one bucket. The other bucket is really being supportive  
7 when we identify needs for either new products or new  
8 requirements that recognize that the grid is changing. We  
9 need certain characteristics and certain capabilities to  
10 still maintain reliability and when we bring products that  
11 incentive those things or things that requires those things  
12 as part of interconnection, support in those areas, so those  
13 would be the areas that I ask your support.

14           COMMISSIONER CLARK: Miss Breidenich?

15           MS. BREIDENICH: I'm going to tread lightly here  
16 because I know of the sensitivity of the Commission about  
17 getting involved in state policy choices and you know the  
18 EPA's role to establish the Clean Power Plan. Your  
19 jurisdiction, your role is different but it strikes me that  
20 it would do a lot for the conversation if as Steve said, you  
21 were to get involved in supporting the analytics and looking  
22 -- supporting state's consideration of their compliance  
23 choices and I would argue in particular market based  
24 approaches.

25           And that doesn't necessarily mean that FERC has

1 to -- there's a policy choice, I understand since stated why  
2 you wouldn't but I also think it would be very helpful for  
3 you to recognize that certain policy choices are going to  
4 have different implications in the bulk of electric systems  
5 than others.

6           The other thing that I would do is I would  
7 encourage you, in talking to your constituents to make a  
8 distinction between opposition to greenhouse gas regulation  
9 full stop versus opposition to specific mechanisms to how  
10 you get there and I would argue that right now the game and  
11 well let's not call it a game because it's very serious.

12           The game right now is easier to try to get the  
13 EPA rule thrown out or the targets for the timetables  
14 changed. And it is very difficult I think in that  
15 environment for regulators and states to think who are in  
16 that battle -- to think about what really, once this rule  
17 comes down and if they don't throw it out, what really are  
18 good policy choices for going forward.

19           So I would just encourage people to make that  
20 distinction when you think about this, what's really  
21 opposition to greenhouse gas regulation in general versus  
22 different regulatory approaches. Cap and trade, press  
23 processes don't tend to be popular because the price signal  
24 is very transparent. It's transparent it's just transparent  
25 to the affected entities.

1           That on the other hand is the exact reason why  
2 it's useful in operating markets it's because of that  
3 transparency so just some thoughts there.

4           MR. JIMISON: Yeah I just wanted to say that we  
5 think expanding transmission and having effective markets is  
6 the least cost way through building block three of FERC's  
7 compliance in the west to -- with the Clean Power Plan. And  
8 that if the states, as Clare said they can dispute the  
9 overall need but as they think about compliance and given  
10 the time frames regarding building transmission relative to  
11 building renewable energy, the sooner that recognition is  
12 shared the better.

13           And you are in a great position supervising both  
14 the transmission rates and the markets to help communicate  
15 that reality into the planning process.

16           COMMISSIONER CLARK: Thanks, this is a comment  
17 and if anybody has a reaction to it I would be interested.  
18 I understand the pointed view that is brought up and I have  
19 heard it a view times on this panel, we heard it a few times  
20 last week that you know if everybody would just adopt some  
21 sort of REGI type program, AB32 this would all work and then  
22 they could just be priced into the market.

23           But actually I end up in the same spot that  
24 Commissioner Kavulla did in his comments which is at a  
25 certain point you have to accept political reality which is,

1 there's a limited number of states that are going to go that  
2 route and most of them probably are already self-selected.  
3 There may be a few others that decide to join but just check  
4 out what happened last November and I think most folks would  
5 say the political reality is that in the near term there are  
6 a large chunk of states where it is just a non-starter.  
7 It's a poison pill.

8           So then we get into what comes next and what I  
9 tend to see coming next and correct me if you think I'm  
10 wrong, is that states are going to start to sort into a few  
11 different buckets. Some will be those that are already  
12 there or doing something like REGI or AB32 and that will be  
13 their compliance plan.

14           There will be this second set of states that look  
15 at their target goals just because of the vagaries of how  
16 the target comes out they feel like we think we can probably  
17 meet it. They happen to be states that just kind of got  
18 lucky maybe and are lower than average states in terms of  
19 their compliance target and they feel like they will be able  
20 to do it on their own.

21           So why would I throw in next to my neighbor who  
22 has got a really hard target to get, and then at the end of  
23 the day you are going to have this almost game of musical  
24 chairs where there's only a handful of states who when the  
25 music stops playing don't have a chair to sit in, they don't

1 have a lot of regional partners to work with and the  
2 question is going to become; is a regional plan possible in  
3 that sort of scenario or certain states it self-selected  
4 out?

5 Or is it more of an all or nothing thing. I'm  
6 concerned that we are heading towards and end where there's  
7 just going to be a certain cluster of states who throw up  
8 their hands and say we can't do it. We don't have anybody  
9 to partner with, it's the regional compliance -- it's too  
10 hard to get from A to B, the width is too heavy, EPA do what  
11 you have to do. Is that a likely outcome? And what does it  
12 mean to FERC?

13 COMMISSIONER KAVULLA: Sure, I don't know -- I  
14 can tell you the state of Montana has previously allowed  
15 itself to be phiped on the regional haze. It was not a  
16 pleasant experience compared to the outcome say of the same  
17 type of rule, state rules in the Dakotas for instance which  
18 wrote their own plans, ended up with frankly a much better  
19 solution. I do think that getting there wasn't pleasant.

20 Right and the process of getting there  
21 in the state of Montana was so unpleasant that it dissuaded  
22 us from even trying for it and instead caused the political  
23 establishment of the state to just throw up its hands in a  
24 kind of you know terse rejoinder to the federal government  
25 and the federal government lo and behold just came in and

1 did it anyway.

2           So I don't know how many states will actually be  
3 interested in replicating that unless they truly believe  
4 this is a legal non-starter, that the federal government  
5 doesn't really have the tools to do what it purports that it  
6 can. I'm not sure. You know I can tell you that and I  
7 don't want to speak for say the state of Arizona or anyone  
8 else, but a lot of the people who do have some significant  
9 targets to reach as has been expressed here today, export a  
10 lot of their electricity.

11           The carbon emissions that are caused within their  
12 state are the responsibility of ultimately their state to  
13 mitigate what are paid for by whoever happens to own those  
14 EGU's and this is the case throughout many states so even if  
15 you have a loaner state that has a got it alone state plan,  
16 that plan whatever it may be will have to be paid for by the  
17 people who own the EGU's and that's where it becomes even  
18 more politically complicated.

19           Because you have the Department of Environmental  
20 Quality making decisions about what an EGU should do for  
21 compliance obligations. For instance, requiring those EGU's  
22 to go out and enact the governor's jobs plan which involves  
23 a wind farm over here, energy efficiency over there but the  
24 invoice ultimately gets sent to whoever owns those EGU's --  
25 which may be rate pairs not in that same state.

1           And so it's an odd -- it's not like even a state  
2 acting on its own is alone in that respect and I think in  
3 those situations even if they have been left without a chair  
4 in the game that there may be some attraction trying to  
5 enter into some kind of bilateral arrangement with the  
6 utility and the other state in question or the other state  
7 government to try to patch something together.

8           But you know let's not delude ourselves here, you  
9 are absolutely right Commissioner Clark that this is made so  
10 much more complicated because by the nature of the Clean Air  
11 Act, the Clean Power Plan doesn't result in a single price  
12 of carbon. It results in a different price of carbon, a  
13 different value of carbon avoidance for every single state  
14 in the west.

15           And so do adopt a kind of multi-state framework  
16 requires you to identify a price that achieves that amount  
17 of carbon reductions which is a price that will either be  
18 above or below what the value of carbon is for any given  
19 state under this Clean Air Act arrangement and that has the  
20 possibility to create a lot of perverse economic incentives  
21 that are infused with the politics of any given state.

22           COMMISSIONER CLARK: Miss Chang?

23           MS. CHANG: I'm really going to speak more to  
24 sort of kind of the mechanism of how you might do this and  
25 the plan and I think that the conversation that we had is

1 why it's really important that what we have asked for EPA to  
2 provide is flexibility of the states, not to have just sort  
3 of an all or nothing. Not you go it alone and you have an  
4 omnibus regional plan, but you have the opportunity to enter  
5 into some of these bilateral agreements that states can work  
6 together to figure out what might work for them.

7 I think that you may still have these issues  
8 where you have states that are sort of wandering around  
9 looking for a chair, but I think that the rule needs to  
10 reflect full enough so that states can come up with the  
11 agreements that work for them. And it's not just -- there's  
12 an environmental aspect and obviously that is our main  
13 objective as we look at this program and recognize that we  
14 work in the system here and we didn't you know, as we  
15 developed our cap and trade program, we recognized the  
16 impacts that it has on the electricity system, on our  
17 industrial sources and the other sources that are out there.

18 And we want to make sure that EPA provides  
19 opportunities for states to revise their plans too. It may  
20 be that you start out with I'm going to go this alone, and  
21 we see what happens and you know what we hope is that FERC  
22 and WECC and people that are doing analysis as we are going  
23 along, and as people are implementing their plans to  
24 identify potential issues so that we can address them and  
25 maybe states start to look at things a little bit more

1 differently and they want to modify their plans and they  
2 weren't so interested in talking to someone before but maybe  
3 now they are.

4           So we need EPA to build that flexibility into the  
5 process so that we can do that.

6           COMMISSIONER CLARK: Thanks, Norman?

7           COMMISSIONER BAY: Thank you. So this question is  
8 for Commissioner Kavulla and I guess we are asking you too  
9 many questions, but Montana is an interesting state because  
10 it is one of the states in the WECC preliminary technical  
11 report that when you compare the base case of the TEPPC base  
12 case in 2024 with reductions that would have to be made  
13 under the Clean Power Plan, in fact under the TEPPC base  
14 case you would already be more than meeting the EPA target.

15           So for a state like Montana does it even make  
16 sense, you know to discuss joining a market or forming some  
17 sort of broader regional approach?

18           COMMISSIONER KAVULLA: Right, I think that's an  
19 astute question Commissioner Bay and if those 2024 base case  
20 projections hold it doesn't unless Montana can somehow  
21 extract revenues from that type of a market. Or our goal  
22 may change between now and the issuance of the final rule,  
23 knock on wood I hope it doesn't.

24           You know Montana is not in the position of a  
25 state like Arizona because of the way the building blocks

1 worked to put together our state goals. There are still  
2 incremental benefits possibility to come from joining the  
3 market, maybe due to the revenue credits but there would  
4 also continue to be these kind of command and control jobs  
5 planned, political advantages from going it alone, from  
6 choosing to impose on the state's EGU's acquisition  
7 obligations for renewable energy which Montana views itself  
8 as having been long frustrated from developing because of a  
9 variety of things.

10           So that would be my point, it's not just -- it is  
11 not necessarily just compliance that states will have in  
12 mind but what other ornaments to hang on the Christmas tree  
13 a kind of -- as I said of a compliance strategy masquerading  
14 as a jobs plan or vice-versa.

15           COMMISSIONER BAY: So I'm hearing a number of  
16 people today suggest that there may not be a broader push  
17 for a number of reasons for a market-based approach in the  
18 west. Some think it is possible, hope it happens but some  
19 are predicting that for a variety of reasons it may not  
20 happen. So it that's the outcome you would have CAISO, you  
21 would have an EIM and you would have a bilateral market  
22 everywhere else so how can FERC again be helpful?

23           And I think a number of people have identified  
24 areas where FERC can be helpful. One would be on  
25 infrastructure development, both with respect to gas and

1 distribution. With gas electric coordination, with  
2 monitoring the wholesale bilateral markets, are there any  
3 other items that you would want to add to that list?

4 MR. ROTHLEDER: I'm not sure I'd add something to  
5 the list but I think one of the things to be aware of is  
6 that the things like energy imbalance market or broader  
7 coordination in the electricity market I think are capable,  
8 even in light of potential different compliance models under  
9 the trade rules.

10 And so I think you have to somewhat differentiate  
11 joining market or collaborating regionally from an  
12 electricity perspective and the benefits that you may get  
13 out of that from the EPA's compliance itself and I think in  
14 developing the energy imbalance market we had to grapple  
15 with those issues.

16 We had to grapple with how do you optimize  
17 transfers across multiple states some of which states like  
18 California are under cap and trade but yet the other states,  
19 PacifiCorp are not and we came up with a way of doing that.  
20 Now is it ultimately I think for FERC to continue to watch  
21 and see how it plays out and see if it is playing out in an  
22 equitable way, if there's issues arising then be open to  
23 ideas that we come up with to solve those issues.

24 I think that's some of the things that are  
25 complimentary to this discussion and I kind of want to make

1 sure we differentiate in the electricity market how we can  
2 coordinate from the EPA coordination on the rules and such.

3 COMMISSIONER BAY: Sure Stefan?

4 MR. BIRD: I'm just going to echo that in the  
5 context of it was highlighting again the physical reality of  
6 variable generation and the need to back it up as  
7 Commissioner Moeller had commented on earlier today, you  
8 know that's a reality regardless of any of these additional  
9 externalities of accounting for the greenhouse gas or the  
10 other types of things and for the grid to be stable, I mean  
11 I think it is just important to remember that you have got  
12 to have the mechanism to do that in an efficient manner and  
13 that really necessitates vast wide area markets and so we  
14 are thrilled again with the progress of the EIM.

15 And again I would highlight a comment made  
16 earlier that it is the innovation that is necessary as we  
17 continue to evolve and deal with whatever comes down the  
18 pike, that I think is important and I really appreciate  
19 FERC's recognition of that as we have involved the EIM in  
20 this unique way in the west and I think the west does bring  
21 its unique aspects and as others join I think accommodating  
22 that will be important.

23 COMMISSIONER BAY: Thank you.

24 COMMISSIONER KAVULLA: Yeah just to add on that I  
25 also sit on CAISO's EIM transitional committee so I guess I

1 can opine on that a little bit as well. But you know it is  
2 worth thinking if you don't use -- in a footprint where a  
3 centrally dispatching market, real time energy market or a  
4 full blown RTO does exist, if you don't use that  
5 infrastructure to set up a carbon price and then let it  
6 dispatch as part of the marginal cost of a generator  
7 submitted bid or something that an RTO itself places on the  
8 system to cause it to dispatch somehow differently.

9           If you do something else it is well worth  
10 thinking about how that affects that kind of a market.  
11 Right now there are already two carbon price regimes in the  
12 EIM. There is one for California where resources that are  
13 within California or dispatching into California have to  
14 within the EIM comply with park's regulations and when they  
15 dispatch the loads outside of California's footprint they  
16 don't have to pay that carbon price.

17           It's worth asking how many local carbon prices  
18 imposed by individual states can a multi-state regional  
19 market rationalize. Because right now the fundamental logic  
20 of all of these markets tend to be one where you know you  
21 have a curve of supply representing the bids of generations  
22 who tend to but in their bids based on their marginal costs,  
23 including our carbon cost and demand curve and where they  
24 meet is the market clearing price.

25           What happens when you try to throw a couple of

1 other state-specific curves on what was heretofore a pretty  
2 simple graph? I'm just not sure and so it's worth thinking  
3 about the durability of markets in the context where states  
4 are coming at them with different angles, with different  
5 sort of local carbon prices and prices which may not as  
6 Steve pointed out and I pointed out may not be expressed  
7 within the marginal cost but which instead in the case of  
8 vertically integrated utilities participating in these  
9 markets, where they have built in essentially carbon  
10 reduction strategies like building renewables and putting  
11 them in their cost of service revenue requirement.

12           Something that ends up, you know depressing that  
13 wholesale market price. I just don't know it's probably  
14 worth some intellectual effort being vest into it.

15           COMMISSIONER BAY: Thank you.

16           CHAIRMAN LAFLEUR: I'm going to grab the mic  
17 while Commissioner Clark is still here because I wanted to  
18 pick up on something he said. First of all Commissioner  
19 Kavulla in your pre-filed remarks you said something like I  
20 was so struck by it I wrote it down, there's a conflict  
21 between economic efficiency and political palatability.  
22 That was just so striking to me, it not only describes the  
23 Clean Power Plan but many, many other things that FERC does  
24 so that might be like my FERC epitaph for whatever.

25           But I just wanted to come up on the -- come back

1 to the idea before we just left a some kind of a multi-state  
2 even if it's not the whole west, carbon-trading regime  
3 because I just wanted just to play devil's advocate a little  
4 bit, when I was there when a regional greenhouse gas  
5 initiative was negotiated and it seems right now, probably  
6 from here sitting in Denver you look out at these little  
7 enie-meeneey-miney-mo New England states or northeastern  
8 states, they are all unique and look alike and  
9 geographically that's true however they are very populous  
10 and highly politicized.

11           We have Republican governors like Governor Pataki  
12 and Governor Romney with Democratic governors and big fights  
13 about who got the allowances and who did what and how it was  
14 all going to be carved up before it came together and the --  
15 as I remember the breakthrough moment was giving the states  
16 flexibility about what they did with the allowance proceeds  
17 so they could just go off and pursue their own state goals  
18 rather than doing something generally.

19           But it has ended up being a way that you can  
20 incorporate some sort of carbon target, even if it wasn't  
21 the whole, even if you didn't have a carbon market where  
22 everyone was going to get the whole Clean Power Plan goal  
23 out of it. Some kind of level of reduction that's allocated  
24 across so some percentage of what a state needed could be  
25 bought in a regional or a multi-state rate even if other

1 parts they did within their own four corners.

2           So I'm just -- I noticed Clare in your comments  
3 now I'm going to WPTF tomorrow you get to ask me all the  
4 questions but now I get to ask you questions, you were  
5 called for a market based solution of some sort, did you  
6 have a thought who might do that? I mean there might be  
7 some volunteers at the table here but they might not be  
8 everyone's you know going to sign right up -- but if some  
9 way to do a market based solution.

10           Even if it's not all in full carbon market, full  
11 schedule of secured constrained economic dispatch across the  
12 entire western interconnection. Even if it's a partial  
13 solution for some of these states I just want to throw out  
14 if you think that has any potential before we just say too  
15 hard.

16           MS. BREIDENICH: I guess I would say up front I  
17 think there are multiple ways you could do it. What's key  
18 is getting a carbon price on what I would say is important  
19 for looking at a region that's getting a consistent uniform  
20 carbon pricing so you have same signal on similarly situated  
21 generation across the state.

22           Otherwise you get distortions in where generation  
23 and transmission is demanded, you may get distortion if  
24 resources aren't included in terms of where those resources  
25 are sited. You know if one state includes them in the

1 program, market program, and other states don't that's going  
2 to incentivize siting towards the states where there are not  
3 carbon costs included.

4 But I mean there are certainly models that would  
5 probably work in any jurisdiction you could come up with. I  
6 mean bilateral markets, as long as somebody is imposing a  
7 price, either a utility requiring the -- excuse me a Public  
8 Utility Commission requiring utilities to reflect it in  
9 their plan so that you get change in dispatching investing  
10 over time.

11 The state models I mean -- people talk about them  
12 differently but any sort of fee approach or tax approach has  
13 the same effect in terms of what it looks like to a  
14 generator. Its carbon priced to generation. I think cap  
15 and trade well the cap and trade has developed more appeal  
16 over time because of the point you noted, because of the  
17 ability to collect revenue. In reality that revenue is --  
18 can be very useful in the helping us sway political  
19 opposition.

20 I don't think and this is the point I made  
21 earlier that I think cap and trade tends to be a target  
22 because it's a transparent cost. It's very easy to say what  
23 the price of carbon, any other compliance mechanism is going  
24 to have costs. It may not be as visible, you know if you  
25 are building out -- if you are doing more energy efficiency

1 or you are building out renewable energy you might not have  
2 the explicit carbon price that goes into generation as  
3 either a tax or a permit that has to be bought, but there  
4 are costs there.

5           And I think it's very important that states when  
6 you look to this final rule that they look seriously about  
7 what are all those costs, where do they fall under the  
8 various compliance actions, what are the hidden costs, where  
9 are the distortions in the grid? How are you going to  
10 quantify those costs if you are getting distortions in the  
11 market in the grid? These are things that aren't as easy to  
12 analyze and aren't as easy to think about as the price based  
13 approaches.

14           But I do think there's a lot of attractiveness  
15 when you think about how revenue, either state-collected  
16 revenue through allocation or other sources and can be used  
17 to help with the political challenges. Now the EPA rule I  
18 think causes more complications because by setting  
19 individual targets it has already presumably made some  
20 decisions about some winners and losers between states.

21           Maybe you will be able to find some other clever  
22 ideas that will help states address those problems but I  
23 would certainly see that as a big political obstacle to the  
24 states coming together.

25           I guess the other thing I am thinking about

1 Commissioner Clark's questions -- I don't think of this as a  
2 short-time horizon problem. You know we are all very much  
3 focused on the deadline at the EPA rule dropping, the  
4 deadline for submitting state implementation plans, the  
5 interim target. I really don't think this dealing with  
6 greenhouse gas regulations power sector is going away from  
7 2030.

8           So it may not be that we get the states clamoring  
9 for collaboration in two years or five years, but I would  
10 like to be optimist that over time we will be moving in that  
11 direction.

12           CHAIRMAN LAFLUER: That's helpful. If you look  
13 at like California set a very aggressive renewable target  
14 and then other states wanted to sell at renewables or not  
15 the states but merchants and others in those states wanted  
16 to be part of it. I understand completed that if the state  
17 has a high target, just go it its neighbor states and say  
18 hey let's all go in together and you take some of my burden.  
19 I understand why the states just couldn't responsibly say  
20 sure my customers will pay for that.

21           But if a state needed more than it could do  
22 itself and assuming you could get the resources built which  
23 is non-trivial, getting some help from regional resources,  
24 it seems like over the long-term we shouldn't just abandon  
25 it because I think you are right. Between now and 2020 is

1 so soon but these goals are long-term.

2           COMMISSIONER KAVULLA: Chairman LaFleur that is  
3 one of the things that you have heard more like a  
4 looney-tune in the so-called modular approach that the  
5 Western Interstate Energy Board is working on. The idea  
6 behind it being you know for purposes of political reality  
7 the state retains control over its own goal, it's theirs and  
8 their EGU's to achieve but they are able to reach out and  
9 possibly leverage existing attractive programs that verify  
10 traits that have gone on like REGIS the renewable energy  
11 credit tracking mechanism in order to sort of effectuate  
12 that kind of trade.

13           Whether or not it is allowable by the EPA absent  
14 to consolidation of state goals remains an open question.  
15 Some of the design concepts remain an open question but it  
16 is true as I understand it that REGIS and those other state  
17 tracking platforms that have been designed by APX already  
18 have design elements in them that can also follow the carbon  
19 footprint of those RECs.

20           But you know you have seen it in the state  
21 renewable portfolio standards which started off often being  
22 pretty liberal and free-trading and in their various  
23 iterations I worked on the California's my left and right, I  
24 have become all the more restrictive about which resources  
25 count to the very issue of political economy we have been

1 discussing which is that if my customers are going to be  
2 paid for this removal stuff or for this carbon avoidance,  
3 well I want to see my unions in my state get the jobs. I  
4 want to see my property tax revenue benefit.

5           And to their credit California utilities, one of  
6 them San Diego Gas Electric built a very large wind farm or  
7 invested in a very large wind farm in northern Montana.  
8 They took the RECs off of the deal, the energy itself flows  
9 north to Alberta to fuel some industrial processes up there  
10 but that became not a good deal from the California  
11 policy-making perspective and perhaps reasonably so.

12           So I don't know you know the fact is going back  
13 to the idea that there are these long distance bilateral  
14 relationships across the west, maybe it's in that more  
15 bilateral context where the utility like Puget's Sound has  
16 built coal plants in Montana that these deals unfold rather  
17 than one where it's really a more full state approach and  
18 I'm sure that's what PacifiCorp has thought about as well,  
19 more of a portfolio approach with cost allocation among  
20 their six states.

21           You still get back to the problem that Clare and  
22 everyone else on the panel has identified as that despite  
23 what Commissioner Moeller has pointed out that a molecule of  
24 carbon dioxide in one part of the atmosphere is the same as  
25 in another and the cost should be in the value of avoiding

1 it should be the same, that is not the economic reality of  
2 the Clean Power Plan where you know a coal plant in  
3 Montana's emissions are worth less or more or cost less or  
4 more than those in Arizona.

5           CHAIRMAN LAFLEUR: Thank you that's very helpful  
6 and you have anticipated my next question which was going to  
7 be what is the modular approach? But I do think that your  
8 admonition to think beyond the RTO's is an important one and  
9 I think we need to go beyond thinking that everything has to  
10 either look like ISO New England with an integrated pool and  
11 a full regulated market or like vertically integrated,  
12 bilateral completely autonomous because of course they are  
13 not autonomous now.

14           I mean and we have to look at all the methods of  
15 cooperation that are economically efficient for the citizens  
16 in the different states that are somehow in between those  
17 two pools. I'm going to turn it over now that my audience  
18 has left anyway, Commissioner Clark, I'll turn it over to  
19 Commissioner Moeller who has been very patient.

20           COMMISSIONER MOELLER: Well great panel. Thank  
21 you all for being here. It strikes me that despite the  
22 admitted efficiencies of a carbon price throughout either  
23 the entire west or per key load we could do it another way  
24 and I think Commissioner Kavulla you're referencing this  
25 given that say California imports 40% of its power, they

1 could pay Arizona to shut down its coal, build more  
2 pipelines, replace the coal with gas but I think we heard  
3 the figures were close to 5 billion dollars and I'm guessing  
4 that would be a political non-starter in California as well  
5 as so it highlights the challenge.

6           And the challenge is trying to sound constructive  
7 but asking some very tough questions that perhaps the Clean  
8 Power Plan care, at least in some ways are unworkable. I  
9 appreciated the answers to what can FERC do and particularly  
10 as it relates to how we move forward in our relationship  
11 with EPA, how we use the public forum in these conferences  
12 but it also struck me that part of the challenge in  
13 answering that question involves saying what we have already  
14 done.

15           In addition to the landmark orders of 888 which  
16 is probably the most significantly positive environmental  
17 policy that arguably this nation has ever implemented  
18 through at least the electricity sector in order 2000 where  
19 we again tried to make the grid more efficient in terms of  
20 interconnection.

21           I'm just thinking back on the fact that we  
22 adopted conditional firm wind access to the transmission  
23 grid a few years ago, very important to the wind industry  
24 then. We have been trying to be as amenable as possible in  
25 storage proposals that come before us, if they want to be

1 transmission we give them that status, a variety of other  
2 status.

3           We have implemented 15 minute scheduling in the  
4 west. We have tried to walk a fine line of encouraging the  
5 EIM but respecting the west so that big bad FERC doesn't  
6 tell them what to do. We worked gas, electric, encouraging  
7 the EIM, we have done a lot and that's good in the nuts and  
8 bolts category of how the Clean Power Plan is going to work.  
9 Of course we will take more ideas but I do want to give  
10 credit to the Commission staff and our predecessors for  
11 already implementing a lot of policies that will help make  
12 the Clean Power Plan work.

13           But those are already done and again we will take  
14 more but there are no easy solutions here given the hard  
15 work that has already been done. I think if anybody has any  
16 reaction to that I would certainly welcome it.

17           COMMISSIONER KAVULLA: Only Commissioner Moeller  
18 that I agree, FERC has done a lot and I guess the one thing  
19 I would say with respect to say the Order 764 and 15 minute  
20 scheduling, an excellent perform and it just needs I think  
21 FERC just needs to play to some degree monitor to make sure  
22 it doesn't you know, now it's a party and then no one comes  
23 to the party.

24           You know people have invested in a lot of  
25 software. They have upgraded their oasis systems, they have

1 opened the doors to this but it is the human transactional  
2 matter, you know if you want to get your energy from Montana  
3 to say northern California and you have to submit you know  
4 several different oasis reservations on a 15 minute basis,  
5 it takes a lot of effort and so making sure that that on the  
6 trading side rather than on the transmission reservation  
7 platform, making sure that the people who are trading energy  
8 have either staffed up or thinking about automation, things  
9 like that are really important.

10                   And it's not necessarily something that FERC has  
11 to do through you know subsequent rulemaking, it's just  
12 something I think to be conscious of to make sure that  
13 market reforms are actually being given their voice.

14                   COMMISSIONER MOELLER: That was an excellent  
15 point thank you.

16 Mr. Jimison?

17                   MR. JIMISON: I was among those who forgot to  
18 thank you for all of the things that you have already done  
19 so I would like to make up for that. I think FERC has been  
20 a fabulous leader in these fields, and in particularly in  
21 the development of both power markets and regional  
22 integration. I think that the -- one of the key things is  
23 that the Clean Power Plan is just in draft form now and it  
24 won't be finalized until the end of this year, probably at  
25 the earliest.

1           And you have had great testimony today and at  
2 other places that make it pretty clear to me if not to you  
3 that regional markets in the west, the analytics are there  
4 to understand how we could do it, it's technically feasible,  
5 as Kara Clark said from NREL. It is probably economically  
6 beneficial. I understand that the first two months of the  
7 energy imbalance market with three out of the 38 balancing  
8 areas saved six million dollars. Well it could well be.  
9 Market forces are very invasive and they can change things  
10 where people do not even see them changing.

11           It could well be that a regional market will  
12 creep up and gradually offset the sort of traditional  
13 historic bilateral contract advantages that I think are a  
14 big part of why people resist it. And certainly, in the  
15 Order 1000 process you made it clear that planners need to  
16 reflect public policy purposes. The public policy is static  
17 and the Clean Power Plan is a major new element of the  
18 public policy purposes that need to be reflected in the  
19 on-going transmission planning.

20           And as that happens in the Order 1000 process I  
21 think that too will feed impetus back to the EPA to  
22 understand how transmission feeds into clean energy in those  
23 states and how a regional approach feeds it in best.

24           COMMISSIONER MOELLER: My last question is again  
25 directed to you Mark?

1           MR. ROTHLEDER: Just a couple of additional  
2 thoughts. I totally agree with you and I appreciate the  
3 work that is being done -- FERC has done in the rulemaking  
4 that has occurred to this point. I think the long traverse  
5 on the line I think continuing to make sure that the  
6 rulemakings are delivering what they were expected to  
7 deliver and be prepared to seek information about what needs  
8 to change to get them fully right.

9           I think the other thing is to anticipate what the  
10 changes are going to be doing in the future. In California  
11 we are anticipating the changes resulting in at times that  
12 California is not going to be a net importer anymore of  
13 energy. We will be a net exporter because we will have  
14 surplus energy and how do those changes translate and what  
15 other things need to happen to help facilitate management of  
16 those changes?

17           And yet anticipating and making things, making  
18 decisions early on so that you don't have to make drastic  
19 changes when they are upon you.

20           COMMISSIONER KAVULLA: I just want Mark's  
21 neighbors to know that we stand ready to take that export at  
22 its marginal cost.

23           CHAIRMAN LAFLEUR: I forgot that you were just  
24 asking a question when I recognized Mark.

25           COMMISSIONER MOELLER: So I will be very brief.

1 Those are great observations and in my humble opinion the  
2 Commission does great work, particularly grinding through  
3 day-to-day items. Our strengths are not as much looking  
4 long-term and anticipating problems, it's just a reality  
5 that has nothing to do with specific leadership, it's just  
6 the nature of our daily grind so continuing to remind us of  
7 that it is important.

8           And instead of asking a question I'll just make a  
9 request that builds on something Mr. Jimison said from the  
10 last panel as well. If you have ideas on how we can  
11 specifically recommend ways to make the transmission siting  
12 process more efficient, that we can recommend to EPA or  
13 other federal agencies I would ask that you submit those.

14           CHAIRMAN LAFLEUR: Thank you I will turn it back  
15 to Arnie I have a couple of closing remarks.

16           MR. QUINN: Yes I actually wanted to follow up on  
17 something Travis said in gest but I would like to understand  
18 more in the reality. There have been instances when  
19 California's real time prices have been negative because  
20 there has been too much generation on the system. And it's  
21 not unique to California. There have been instances when  
22 BPA has had too much generation on its system and has been  
23 looking to give away the power.

24           And I wondered what those anecdotes say about how  
25 the bilateral markets are working now. Do we know why

1 people haven't decided to take that power off of the owner's  
2 hands at that very low marginal cost? Is it something about  
3 our rules, or does it go back to just having the trading  
4 platforms available to identify those opportunities and take  
5 advantage of them quickly.

6 I'm really kind of hoping to take those very  
7 specific weedy issues and you know step back and see again  
8 what kind of issues will be coming to us as a Commission  
9 when potentially more renewables are on the system?

10 COMMISSIONER KAVULLA: Yeah I mean there are many  
11 times it's a fact in the western interconnection where you  
12 see large price differentials between two places and  
13 available transmission capacity nonetheless. And it's  
14 particularly disturbing when we have negative prices in part  
15 of that equation and positive prices elsewhere so what's  
16 happening I mean part of it is the difficulty of forecasting  
17 which is getting better and better.

18 A part of it is these fast reacting market  
19 platforms, I mean it needs to be said a lot has been said  
20 about EIM but it's important to point out that it is not a  
21 panacea and it really wasn't meant to reduce carbon it was  
22 designed to make the market work more efficiently it really  
23 had nothing to do with carbon compliance so I wouldn't want  
24 it to be a take away of this.

25 But the EIM as it is designed now is not a purely

1 flow based system. It only operates based on the amount of  
2 transmission rights that have been delivered up by parties  
3 that EIM had these bouncing parties participating in it for  
4 the EIM's operation and if EIM's somehow in its future  
5 iteration was allowed to more fully flower on the kind of  
6 flow based mechanism where it made use of the transmission  
7 system like other RTO's do we would see less of that type of  
8 thing.

9           And I know Mark addressed this very specific  
10 question in his comments and he is no doubt dying to say  
11 something about this.

12           MR. ROTHLEDER: I'm not sure about dying. And  
13 it's a great question and I think it does lead to the  
14 question the energy imbalance market is helpful but it only  
15 still is limited to what can be done to end real time and  
16 decisions will have already been made about things like unit  
17 commitment and those types of things.

18           And so in a way if you want to get broader  
19 ability to integrate those renewables and share in those  
20 resources, you have to be able to do some of those decisions  
21 a day ahead. And even today there is some ability to do  
22 that but there has to be an increasing level of certainty on  
23 everybody's part that they can rely on the energy that is  
24 coming and being scheduled a day ahead.

25           There is foresight about it and there is real

1 physical decisions being made about what are the resources  
2 that you are not going to turn on in anticipation of being  
3 able to access that energy and some of those things cannot  
4 happen in real time they have to happen before real time.

5 MR. QUINN: I didn't mean that to be certainly a  
6 criticism, the problem with our markets is that they are so  
7 transparent that when any little thing looks odd we all know  
8 about it. So with that I think does staff have any other  
9 questions?

10 CHAIRMAN LAFLEUR: Phil?

11 COMMISSIONER MOELLER: Again we want to thank the  
12 people who are listening on the audio for their attention  
13 but also everyone here who has put this together and  
14 Chairman LaFleur for your idea this happened. I think it's  
15 a very fair discussion and we look forward to continuing.

16 CHAIRMAN LAFLEUR: Well thank you and I'm very  
17 happy that we came to Denver and I learned a lot and one of  
18 the things that really stuck with me is the point that Clare  
19 made and others is that we are going to be at this for a  
20 while. This isn't something -- right now we are so focused  
21 on mid-summer the rule, the rule but this effort of how we  
22 change our energy economy is something that is much longer  
23 term than that and just taking a page from Commissioner  
24 Kavulla's playbook because I think somebody said we should  
25 have more tech conferences and I'm sure we should.

1                   This is a very labor intensive way to stage one  
2 of these. To have 20 people get on a plane and have  
3 hundreds of people come, but I think we should look at also  
4 modular ways to continue the conversation. I happen to know  
5 the next President of NARUC is a westerner and a great guy  
6 but to be honest I fly over the non-California west to go to  
7 California more than I land here because I mostly get  
8 invited to California.

9                   And if there are forums that we should be at  
10 where these things are being discussed or worked out, I  
11 think whether it is in connection with NARUC or the  
12 sub-groups of NARUC whatever they are called all the NAHUCs  
13 and NACRUPs or whatever the right places are because this  
14 discussion is going to be going on for a while and I think  
15 we want to be a constructive part of it. And I just want to  
16 again thank staff, I can't thank staff enough. I wish  
17 everyone who came safe travels home and look forward to  
18 continuing the conversation.

19                   (Whereupon the meeting adjourned at 3:50 P.M.)

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