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Before the
FEDERAL ENERGY REGULATORY COMMISSION
1009th Commission Meeting
Thursday, October 16, 2014
Hearing room 2C
888 First Street, N.E.
Washington, D.C.20426

The Commission met in open session, pursuant to
notice, at 10:03 a.m., when were present:

COMMISSIONERS:

CHERYL A. LaFLEUR, Chairwoman
PHILIP MOELLER, Commissioner
TONY CLARK, Commissioner
NORMAN BAY, Commissioner

FERC STAFF:

KIMBERLY D. BOSE, Secretary
JEFF WRIGHT, Director, OEP
ANNA COCHRANE, OEMR
MICHAEL BARDEE, Director, OER
JOSEPH McCLELLAND, Director, OEIS
DAVID MORENOFF, General Counsel
JAMIE SIMLER, Director, OEPI
LARRY GASTEIGER, Acting Director, OE

1 Discussion Items:

2 E-1 Concerning the California Independent System
3 Operator Corporation in
4 Docket No. ER14-2574-000.

5 PRESENTER:

6 GABRIEL AGUILERA, OEMR

7 Accompanied by:

8 BAHRAM BARAZESH, OER

9 VIRGINIA COATS, OEMR

10 BABAA SEIREG, OEPI

11 ELIZABETH ARNOLD, OGC

12 A-3 Concerning The Winter of 2014-2015 Winter
13 Assessment.

14 PRESENTERS:

15 VALERIA ANNIBALI, OE

16 LANCE HINRICHS, OE

17 Accompanied by:

18 CHRISTOPHER ELLSWORTH, OE

19 STEVE MICHALS, OE

20 LOUISE NUTTER, OER

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1 Discussion Items (Continued):

2 A-4 Concerning Commission and Industry Actions
3 Relevant To The Winter 2013-2014 Weather Events.

4 PRESENTERS:

5 MATTHEW JENTGEN, OEPI

6 FELICE RICHTER, OE

7 DAVID COLE, OER

8 Accompanied by:

9 AILEEN RODER

10 COURT REPORTER: Jane W. Beach, Ace-Federal Reporters, Inc.

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1 P R O C E E D I N G S

2 (10:03 a.m.)

3 CHAIRWOMAN LaFLEUR: Well good morning, everyone.
4 This is the time and the place that has been noticed for the
5 open meeting of the Federal Energy Regulatory Commission to
6 consider the matters that have been duly posted in
7 accordance with the Government in the Sunshine Act.

8 Please join us in the Pledge of Allegiance.

9 (Pledge recited.)

10 CHAIRWOMAN LaFLEUR: Well good morning, everyone,
11 and welcome. I have a couple administrative announcements
12 this morning, not like the super-abundance that I had at the
13 September meeting.

14 I want to start off by recognizing Andy Weinstein
15 who recently joined my office as a legal advisor. I had
16 mentioned him in the panoply of announcements in September,
17 but he was actually on a brief paternity leave at that
18 point. And you can tell he's the newest one because he's
19 the least likely to hide behind the flag in the seat there.

20 (Laughter.)

21 CHAIRWOMAN LaFLEUR: And am happy he joined the
22 team.

23 I also want to note that last week we launched
24 FERC's 2014 Combined Federal Campaign. I chaired a meeting
25 last week. Commissioner Bay chaired a meeting yesterday.

1 As always, it seems our Campaign Manager is the inimitable
2 Edward Gingold who has done it for more than a decade. And
3 partly through his passion, but really through the
4 generosity of all our employees, FERC is in the highest
5 ranks of federal agencies. And we know the need is as great
6 as ever in the 24,000 charities that the Campaign supports,
7 and we hope for a good Campaign this year.

8 Since the September Open Meeting we have issued
9 62 notational orders. In other very big news, at the urging
10 of many I finally got an official FERC Twitter account on
11 September 23rd. So now I am not exactly neck-and-neck with
12 Commissioner Clark, but I have 135 followers, and I'm going
13 to try to use it to Tweet out for both internal
14 communications within FERC things that are happening, but
15 maybe now and then energy topics and news. And I do have a
16 personal Twitter account, so if you see any Dancing With The
17 Stars votes on my FERC account, that was by accident;
18 they're supposed to be--

19 (Laughter.)

20 CHAIRWOMAN LaFLEUR: --in the...

21 Our primary focus this morning is going to be two
22 important presentations by Staff.

23 First, our annual winter assessment that we do
24 every time this year--every year at this time; and secondly,
25 a report on our actions related to last winter's cold-

1 weather events and how we and the market operators and
2 others around the country have tried to learn from them to
3 prepare for this winter.

4 In addition to those presentations, there are a
5 number of important Orders, including the SPP Order No. 1000
6 Compliance Filing; rehearing of the Final Rule on the first
7 Geomagnetic Reliability Standard; two more Orders on ROE;
8 and a bumper crop of hydro Orders this morning.

9 Finally, I just want to mention and put in a plug
10 for the October 28th Price Formation Workshop that FERC
11 staff will be leading. It will focus on technical,
12 operational, and market issues related to offer-price
13 mitigation and offer-price caps, as well as scarcity and
14 shortage pricing in both energy and ancillary services
15 markets operated by RTOs and ISOs.

16 Today when we look at the assessment and the
17 outlook, we will look at the headlines, and the big numbers
18 and what happened. Some of these details of how these rules
19 are written is what shapes those numbers, and getting those
20 rules right can keep the market prices just and reasonable
21 while we protect reliability.

22 So that is a very important effort.

23 Colleagues, any announcements?

24 COMMISSIONER CLARK: I was just going to
25 announce, talk about items on the agenda. There's one item

1 in which I am concurring in part and dissenting in part, so
2 to just bring that up and highlight it. I do have a
3 statement that's attached and can be read for a little bit
4 more full detail.

5 It deals with the SPP Order No. 1000 Compliance
6 Filing, which we're dealing with upon rehearing. I am
7 pleased that I am able to join my colleagues in affirming a
8 large portion of that decision, especially as it relates to
9 a policy call that I previously expressed concerns about
10 with regard to state and local laws and recognition of those
11 that can be taken into consideration by the planning regions
12 when they go about their planning process.

13 There is one lingering concern that I have that I
14 had previously identified, but the call remains the same and
15 so I express the same concern in this Compliance Filing.
16 And it has to do with the issue of which projects are swept
17 up in and considered Order 1000 projects. SPP has a
18 somewhat unique cost-allocation methodology which has worked
19 quite well for the region for a number of years, and I think
20 in fact has widely been held up as a model for what the
21 Commission maybe was thinking of with regards to regional
22 planning and cost-allocation principles, which is a
23 highway/byway model where 300 kV and above lines are
24 considered highway and are regionally cost-allocated at 100
25 percent, but there are byway projects which are primarily

1 local but do receive some funding regionally.

2 The Commission's Order 1000 as promulgated
3 indicated that if there's a penny of regional cost-
4 allocation, it means that those projects get swept up into
5 Order 1000.

6 SPP regional stakeholders have indicated that
7 this is potentially a big problem for that region, and that
8 having that occur could in fact blow up the cost-allocation
9 methodology, which was very carefully crafted in that
10 region.

11 So I have a concern for it because of that. In
12 fact, we have a history of this causing concerns in the
13 region, I note in the dissent. MISO had a somewhat similar
14 issue where basically in response to it MISO came back with
15 a filing that would require any local project that had
16 previously received some regional cost allocation to be
17 simply 100 percent locally funded in response to that, which
18 seems like a counter-intuitive result of what was intended
19 from Order 1000.

20 So I view this as a forest and tree issue. The
21 forest is we want to ensure that the good goals of Order
22 1000, which is to promote and encourage needed transmission
23 development occur, fear that in this case we may be pounding
24 a square peg into a round hole, however.

25 With that, welcome to Twitter, Madam Chairman.

1 Glad to have you onboard. I note that you waited until
2 after the Red Sox season ended, prematurely, to start your
3 Twitter account.

4 (Laughter.)

5 CHAIRWOMAN LaFLEUR: Well, yes. I'm all about
6 the Kansas City Royals this week.

7 (Laughter.)

8 CHAIRWOMAN LaFLEUR: Madam Secretary, I think
9 we're ready to go to the Consent Agenda.

10 SECRETARY BOSE: Good morning, Madam Chairman.
11 Good morning, Commissioners.

12 Since the issuance of the Sunshine Act notice on
13 October 9th, 2014, no items have been struck from this
14 morning's agenda. Your Consent Agenda is as follows:

15 Electric Items: E-1, E-2, E-3, E-4, E-8, E-9,
16 E-10, and E-13.

17 Gas Items: G-1 and G-2.

18 Hydro Items: H-1, H-2, H-3, H-4, H-5, H-6, H-7,
19 H-8, and H-9.

20 As to E-1, Commissioner Clark is dissenting in
21 part with a separate statement.

22 We will now take this morning's vote on the
23 Consent Agenda. The vote begins with Commissioner Bay.

24 COMMISSIONER BAY: I vote aye.

25 SECRETARY BOSE: Commissioner Clark.

1 COMMISSIONER CLARK: Noting my partial dissent in
2 E-1, I vote aye.

3 SECRETARY BOSE: Commissioner Moeller.

4 COMMISSIONER MOELLER: Aye.

5 SECRETARY BOSE: And Chairman LaFleur.

6 CHAIRWOMAN LaFLEUR: I vote aye.

7 SECRETARY BOSE: We will now move on to the
8 Discussion Items this morning. The first item for
9 discussion and presentation is Item E-5 concerning the
10 California Independent System Operator Corporation in Docket
11 No. ER14-2574-000.

12 There will be a presentation by Gabe Aguilera
13 from the Office of Energy Markets Regulation. And he is
14 accompanied by Bahram Barazesh from the Office of Electric
15 Reliability; Virginia Coats from the Office of Energy Market
16 Regulation; Bahaa Seireg from the the Office of Energy
17 Policy Innovation; and Elizabeth Arnold from Office of the
18 General Counsel.

19 MR. AGUILERA: Good morning, Chairman and
20 Commissioners:

21 E-5 addresses the California Independent System
22 Operator Corporation's proposal to expand its resource
23 adequacy framework to include flexible resource adequacy
24 capacity requirements.

25 The Draft Order conditionally accepts, subject to

1 compliance and reporting requirements, CAISO's proposed
2 flexible resource adequacy capacity methodology as a just
3 and reasonable approach.

4 CAISO in its filing states that its electric grid
5 is undergoing significant operational challenges driven by
6 California's energy and environmental policy initiatives,
7 including a renewable portfolio standard of 33 percent by
8 2020, and various policies encouraging more reliance on
9 distributed generation.

10 According to CAISO, managing the increased
11 penetration of variable energy resources and distributed
12 generation has increased supply and net load variability and
13 unpredictability at a time when California's
14 once-through-cooling requirements will reduce the number of
15 existing resources that are available to manage variability
16 and maintain reliability. Thus, CAISO's need for flexible
17 capacity is increasing.

18 CAISO's proposed flexible capacity methodology
19 includes the following elements:

20 A system-wide flexible capacity needs
21 determination for the following year;

22 The calculation and allocation of the flexible
23 capacity needs in each of three flexible capacity categories
24 to local regulatory authorities. We note that local
25 regulatory authorities are responsible for allocating

1 flexible capacity procurement obligations to their load-
2 serving entities.

3 There is also a month-ahead and year-ahead
4 showing of flexible resource adequacy by load-serving
5 entities and CAISO's cumulative evaluation of these
6 showings.

7 There is a must-offer obligation requiring
8 flexible capacity resources to bid into the CAISO market.

9 There is an extension of CAISO's authority under
10 its capacity procurement mechanism to procure additional
11 flexible capacity when there is a cumulative deficiency.

12 And finally, an allocation of backstop
13 procurement costs to each load-serving entity that failed to
14 cure its deficiency.

15 The Draft Order would largely accept CAISO's
16 proposal. The Draft Order directs CAISO, on compliance, to
17 revise proposed tariff provisions to remove a barrier for
18 resources that have not submitted prior bids to qualify as
19 flexible capacity resources.

20 The Draft Order also directs CAISO to submit an
21 informational report by January 1, 2016, addressing among
22 other things information about allocating flexible resource
23 adequacy capacity obligations and backstop costs, and the
24 feasibility of allowing imports to provide flexible
25 capacity.

1 While the proposal addresses CAISO's immediate
2 needs for flexible capacity, a more comprehensive framework
3 is under consideration, including a multi-year forward
4 resource adequacy mechanism and a market-based procurement
5 mechanism. These mechanisms are currently being assessed
6 through California Public Utilities Commission and CAISO
7 stakeholder processes.

8 Thank you. We are happy to answer any questions
9 that you may have.

10 CHAIRWOMAN LaFLEUR: Well thank you, Gabriel.
11 And thank you to the team for your careful work on this
12 complicated Order.

13 I say all the time that the country is going
14 through major changes in its resource mix, and that is going
15 to require adaptations in the market. And that is not
16 evident anywhere more so than in California with their very
17 aggressive renewable requirements that is really driving a
18 need for this flexible capacity.

19 Aside from the somewhat memorable acronym of
20 FRACMOU, they came up with a product I think that really
21 meets the needs that they have identified in their market,
22 and I agree with the calls we're making in the Order to push
23 here and there to do more, particularly on the long-term
24 market, if they can drive that, but I think this is an
25 important step just to get this far.

1 My colleague, Commissioner Moeller, asked for
2 this to be on the agenda so I am going to turn it over to
3 him.

4 COMMISSIONER MOELLER: Thank you, Chairman
5 LaFleur.

6 I figured that this is an issue of enough
7 importance not only with the major transition that you
8 mentioned that is going on in California, probably not as
9 major as Hawaii, but since we don't have jurisdiction over
10 Hawaii this is the place to focus. In addition, the
11 notation that one-through cooling and the elimination of
12 significant generation in California, along with the fact
13 that the extended drought has limited hydro production
14 there, this is a set of issues in terms of transition that I
15 thought deserved being highlighted. And I appreciate the
16 concise summary of what is a very complicated Order.

17 I did have a question related to the interplay
18 between local jurisdictional authorities, CAISO, CPUC, that
19 perhaps you can clarify a little bit?

20 MR. SEIREG: (Microphone malfunctioning).

21 CHAIRWOMAN LaFLEUR: In another meeting we had a
22 problem with that mike. Maybe you could use one of the
23 others. We're making it hard to answer this question.

24 (Laughter.)

25 MR. SEIREG: Is this better?

1 COMMISSIONER MOELLER: Yes.

2 MR. SEIREG: So the CAISO's proposed flexible
3 capacity framework is designed to work in conjunction with
4 the existing CPUC/RA programs. And basically how it works
5 is that CPUC through their studies and their stakeholder
6 process they determined the system-wide flexible capacity
7 requirements, and the local regulatory authority, including
8 the CPUC, will allocate those requirements to their
9 jurisdictional LSEs.

10 And in the case of the LSEs do not procure the
11 required capacity, then the CAISO has use its backstop
12 authority to make up that difference.

13 COMMISSIONER MOELLER: Good. Thank you, very
14 much.

15 Again, thank you for letting me call it because
16 it's a significant, major market, but perhaps it will give
17 us some guidance as other markets begin to experience
18 similar challenges.

19 CHAIRWOMAN LaFLEUR: Other comments?
20 Commissioner Clark?

21 COMMISSIONER CLARK: No questions, but thanks to
22 the team on your work on the Order.

23 COMMISSIONER BAY: One quick question. So this
24 proposal is intended to have a potential resource adequacy
25 and reliability benefit, but couldn't there also be an

1 economic benefit by reducing the need for CAISO to rely on
2 Exceptional Dispatch?

3 MR. AGUILERA: I think that is definitely one of
4 the intents, is to, you know, improve the reliability so
5 CAISO does not have to rely on Exceptional Dispatch or, you
6 know, other backstop procurement.

7 CHAIRWOMAN LaFLEUR: Thank you. Thank you all,
8 very much.

9 Madam Secretary, I think we're ready for a vote.

10 SECRETARY BOSE: The vote begins with
11 Commissioner Bay.

12 COMMISSIONER BAY: I vote aye.

13 SECRETARY BOSE: Commissioner Clark.

14 COMMISSIONER CLARK: Aye.

15 SECRETARY BOSE: Commissioner Moeller.

16 COMMISSIONER MOELLER: Aye.

17 SECRETARY BOSE: And Chairman LaFleur.

18 CHAIRWOMAN LaFLEUR: Aye.

19 SECRETARY BOSE: The next item for presentation
20 and discussion is Item A-3 concerning the winter of 2014-
21 2015 Winter Assessment. There will be a PowerPoint
22 presentation on this item. The presentation will be given
23 by Valeria Annibali and Lance Hinrichs from the Office of
24 Enforcement. They are accompanied by Christopher Ellsworth
25 and Steve Michals from the Office of Enforcement; and Louise

1 Nutter from the Office of Electric Reliability.

2 (A PowerPoint presentation follows:)

3 MS. ANNIBALI: Good morning Chairman and
4 Commissioners.

5 This presentation is the Office of Enforcement's
6 Winter 2014-2015 Energy Market Assessment. The
7 Winter Assessment is staff's opportunity to look ahead to
8 the coming season and share our thoughts and expectations.

9 Conditions going into the winter are mixed for
10 natural gas and electricity markets. The U.S. natural gas
11 market is amply supplied, with production continuing to
12 break records.

13 Following last winter's polar vortex, natural gas
14 pipelines, electric utilities, Regional Transmission
15 Organizations, and Independent System Operators, as well as
16 the Commission have taken a number of measures to improve
17 system reliability which are the focus of the next
18 presentation.

19 However, challenges remain. While current spot
20 market natural gas prices are in the \$4.00/MMBtu range over
21 most of the country, winter futures are significantly
22 higher.

23 Natural gas storage is below average and coal
24 stockpiles are lower than usual. Although new pipeline
25 capacity has been added since last winter, there are still

1 restrictions in New England. In some regions, there is an
2 increased reliance on natural gas for electricity
3 generation.

4 This slide shows natural gas prices throughout
5 the country as of September 30th, 2014. Natural gas prices
6 across most of the U.S. are between 15 and 30 percent higher
7 that last September primarily as a result of lower storage
8 inventories.

9 The exception is the Northeast. Basis at
10 Algonquin Citygates, a Boston area pricing point, and the
11 Transco Zone 6 New York City pricing point have been
12 negative to the Henry Hub since April of this year.

13 Negative basis was driven by 38 percent annual
14 growth in Northeast production and low natural gas demand
15 due to the mild summer. The Division of Energy Market
16 Oversight does not expect these low prices in the Northeast
17 to continue into the winter.

18 The highest natural gas prices in the country are
19 currently in California, reflecting high natural gas demand
20 over the summer from strong power generation consumption.

21 During the summer, prices in California reached
22 above \$5/MMBtu and averaged \$4.76 at PG&E Citygate and \$4.39
23 at SoCal Border. Due to drought conditions resulting in
24 less output from hydro plants and warmer than normal
25 temperatures, natural gas storage in the West remains at the

1 bottom of the five-year average exerting additional upward
2 pressure on the prices in the region.

3 As always, weather is the key wildcard going into
4 the winter and is the main driver of natural gas demand and
5 prices. Most forecasters give a low probability of a repeat
6 of the cold winter of 2013-14. However, they believe that a
7 colder than normal winter is a risk, particularly as a weak
8 El Nino develops.

9 This map shows NOAA's outlook for the coming
10 winter. December, January, and February have elevated odds
11 of warmer-than-normal temperatures across the Northwest part
12 of the country, warmer-than-normal temperatures in the upper
13 Midwest and New England, and colder-than-normal for the Gulf
14 Coast states.

15 The forecast for the middle part of the country
16 and much of the Northeast is particularly uncertain with
17 equal chances of colder-than or warmer-than-normal seasonal
18 mean temperatures.

19 The Commodity Weather Group expects a weak El
20 Nino winter, with colder-than-normal temperatures in the
21 East and the South, but not as cold as last year. Another
22 weather forecaster, MDA EarthSat, shows colder-than-normal
23 temperatures for the Upper Midwest, Midcontinent, Southeast,
24 and Mid-atlantic this winter, and warmer-than-normal
25 temperatures for Northern Nevada and Eastern Oregon.

1 MDA forecasts normal temperatures for the rest of
2 the country, including the Northeast. They expect January
3 and February to be colder than normal, but to fall well
4 short of last year's extremely cold temperatures.

5 The Old Farmer's Almanac forecasts a colder
6 winter for the Eastern two-thirds of the country, with wet
7 conditions in the Northeast, Midwest, and Southwest. Mild
8 temperatures are forecasted for the West.

9 This slide shows natural gas demand for the Mid-
10 Atlantic, including Ohio and Kentucky, since the winter of
11 2012. It also includes a forecast through the next three
12 winters and the historic seasonal norm. The next slide will
13 show a similar forecast for New England.

14 Last Winter's persistent cold drove total U.S.
15 natural gas consumption 15 percent higher than the prior
16 winter, reaching all all-time peak of 137 Bcf a day on
17 January 7. Mid-Atlantic natural gas demand averaged nearly
18 26 Bcf a day last January which resulted in the highest
19 natural gas prices in the country.

20 DEMO analyzed the Mid-Atlantic natural gas market
21 under conditions similar to last winter to explore the
22 market implications of colder-than-normal conditions for the
23 upcoming winter.

24 Under these conditions, natural gas demand in the
25 Mid-Atlantic peaks at 26.3 Bcf a day in January 2015. This

1 is slightly higher than last January due to natural gas
2 demand increase from the power sector. Under normal winter
3 temperatures, January 2015 natural gas demand peaks at
4 around 23 Bcf a day.

5 The impacts of high winter demand on prices may
6 not be as severe as last winter, however, as new pipeline
7 capacity in the Northeast should alleviate some bottlenecks
8 within the Marcellus producing region and the New York
9 market area.

10 The additional pipeline capacity could reduce
11 pipeline utilization into New York from peaking at nearly
12 100 percent of capacity last winter to around 60 percent
13 during the coming winter.

14 This slide shows monthly natural gas demand for
15 New England since the winter of 2012, with a forecast for
16 the next three winters and the historic seasonal norm. Last
17 winter, New England avoided significant spikes in natural
18 gas demand despite high residential and commercial demand.

19 Various other sources of generation, including
20 oil and coal, plus power imports helped reduce natural gas
21 demand from New England power generators by 20 percent.
22 This in turn reduced total natural gas demand to around the
23 same level as the prior three warm winters of about 3.4 Bcf
24 a day. This winter, natural gas-fired plants will have to
25 make up for generation lost from the retirement of some non-

1 gas-fired units.

2 With no new pipeline capacity planned until 2016,
3 the region will need to rely on fuel diversity to meet the
4 region's energy needs.

5 This graph shows that U.S. natural gas storage
6 remains below the five-year average and is trailing the last
7 two injection seasons. During last winter's extreme cold,
8 the gap between natural gas supply and demand was
9 supplemented by record storage withdrawals, leaving U.S.
10 natural gas storage at an 11-year low, about 1 Tcf below the
11 five-year average.

12 However, record natural gas production, coupled
13 with the mild summer, helped refill storage levels at above-
14 average injection rates. Most forecasters expect storage
15 inventories to recover to around 3.5 Tcf in early November,
16 below the 5-year average.

17 Assuming a colder-than-normal winter in the
18 Northeast and normal winter weather elsewhere, storage
19 withdrawals would average around 74 Bcf per week with
20 storage levels entering the 2015 refill season at about 1.8
21 Tcf, or 1 Tcf higher than last spring.

22 Nearly 4.3 Bcf a day of new pipeline capacity is
23 scheduled to come online by the start of the winter. Most
24 of this capacity is producer-sponsored to move natural gas
25 out of the Marcellus and Utica Shales and into the regions

1 shown on this slide.

2 The majority of proposed and planned pipeline
3 infrastructure for the next several years is targeting areas
4 outside of the Northeast to serve the upper Midwest, Mid-
5 Atlantic, and Southeast markets. Only a few expansions are
6 planned for the New England market.

7 Much of the natural gas pipeline capacity
8 scheduled to go online in 2014 still remains under
9 construction through at least November. DEMO expects about
10 1.1 Bcf a day of pipeline capacity will begin operation by
11 this winter to serve the New York market, and 1.5 Bcf a day
12 will address production area constraints in Pennsylvania and
13 Ohio.

14 By the end of 2014, the Midwest markets will have
15 gained access to cheaper Marcellus and Utica supplies with
16 an additional 425 MMcf a day of pipeline capacity.

17 The Transco Rockaway Delivery Project will enable
18 Transco to deliver an additional 647 MMcf a day into the New
19 York City distribution system which is fully contracted by
20 local distributions companies.

21 The project will work directly with Transco's 100
22 MMcf a day Northeast Connector Project adding capacity from
23 the mainline near the Pennsylvania-Maryland border to
24 delivery points at Long Island.

25 This could help alleviate some price spikes as

1 experienced during the polar vortex last winter in the Mid-
2 Atlantic and New York markets. That said, the additional
3 capacity planned to increase access to Northeast production
4 does little to alleviate localized New England constraints.

5 MR. HINRICHS: Gas-fired generation in New
6 England has grown from approximately 44 percent of capacity
7 in 2013 to 47 percent in 2014 as two large non-natural gas-
8 fired generation plants that supplied the region last year
9 retired. The increased dependence on natural gas in New
10 England should tend to increase the volatility and overall
11 price of power in the region.

12 California may face supply and market issues as
13 it relies more on natural gas-fired generation this winter
14 and faces increased evening ramps. Gas-fired generation
15 will replace hydro generation lost because of the drought
16 and import declines of 1000 to 3100 megawatts because of
17 maintenance occurring on the Pacific DC intertie
18 transmission line.

19 Higher solar generation will increase the evening
20 ramp required of natural gas generation and fast-start units
21 will require the rate of draw from natural gas pipelines.

22 Southern California enters the winter with gas
23 storage levels 15 percent below last year, and generators
24 continue to face the risk of gas supply disruptions. Under
25 current tariff provisions, Southern California LDCs normal

1 winter operations allow shippers to bring in only 50 percent
2 of their gas needs over a five-day period.

3 However, twice last winter gas users, including
4 power plants, took more gas off the system than they
5 delivered causing pipeline pressures to fall to critical
6 levels. As a result, LDCs called their first ever Emergency
7 Standby Curtailments.

8 When Emergency Curtailments occur, shippers are
9 required to bring in supplies to meet 90 percent of their
10 daily use for the period the emergency is in effect. The
11 LDC s filed with the California Public Utilities Commission
12 for authority to implement operational flow orders that
13 allowed them to call for additional gas...

14 (Pause.)

15 Thanks. Sorry about that. --supplies earlier on
16 a more gradual scale thereby reducing the likelihood of
17 pipeline pressures dropping to critical levels.

18 While the LDCs requested a January 15--I'm sorry,
19 a January 1st, 2015, adoption date, it is unclear whether
20 these proposed tariff changes will be approved or
21 implemented in time for the coming winter.

22 Power plant coal stockpiles stood at 132.9
23 million tons at the end of June. This is 16 percent below
24 the 10-year average and 22 percent below last year. This
25 represents approximately 56 days of coal consumption.

1 Industry estimates put the supply at the end of
2 September at approximately 111 tons, or 47 days. The
3 continued decline has been attributed to lower target
4 inventory rates in some regions and continued deliverability
5 issues that are most acute with Powder River Basin, or PRB
6 coal.

7 Separately, there have been declines in Southeast
8 stockpiles as generation is converted away from more
9 expensive Central Appalachian coal to cheaper natural gas.

10 The declines in PRB coal stockpiles began in the
11 summer of 2013 and were further drawn down last winter.
12 Lingering effects of the 2013-2014 winter have continued to
13 stress the rail transportation system, as well as a
14 combination of factors that include ongoing rail
15 maintenance, rail crew shortages, and competition for rail
16 transport from consumer goods, strong agricultural
17 production, and the transport of oil from the Bakken Shale
18 region of North Dakota.

19 Replenishment of coal stockpiles at some power
20 plants captive to a single supply source and transportation
21 route has proven more challenging on the more constrained
22 rail system. Rail deliveries are predicted to improve in
23 2015 and 2016.

24 Through industry outreach, staff has learned that
25 certain coal-fired generators have experienced reduced coal

1 deliveries due to smaller train unit sizes and increased
2 times between shipments. To mitigate these issues, some
3 generators have begun implementing conservation measures and
4 considered changing their offer parameters.

5 With deliverability issues expected to continue
6 into 2015, staff will monitor coal stockpiles at affected
7 plants, especially with regard to any potential effects next
8 summer.

9 This table shows that futures markets are
10 consistent with the winter assessment. The futures prices
11 are the average of January and February 2015 contracts for
12 power and natural gas at key regional markets as of October
13 1st. Futures are not a predictor of actual winter prices,
14 but do indicate the cost to producers and consumers to hedge
15 prices.

16 Generally, winter futures prices are elevated
17 compared to last October. Markets have incorporated the
18 risk of a reoccurrence of last winter's polar vortex events
19 plus greater tightness in the market due to low natural gas
20 storage.

21 Natural gas futures in New England are 82 percent
22 higher than last October, averaging around \$21 per MMBtu.
23 Futures at Transco Zone 6 non-New York, representing the
24 Mid-Atlantic region, are \$9 per MMBtu, almost double from
25 last winter.

1 Transco Zone 6 non-New York experienced the
2 highest natural gas and power prices in the region last
3 winter. Average natural gas at Henry Hub for January and
4 February are only 5 percent above the futures strip this
5 time last year, averaging \$4 per MMBtu. The Gulf Coast
6 region experienced some of the lowest prices last winter.

7 The impact of higher natural gas futures is most
8 apparent in New England where winter electricity futures
9 have increased by 84 percent to \$184 per megawatt hour.

10 The higher electricity prices reflect the
11 increased cost of natural gas in New England this winter and
12 are consistent with the historical relationship between the
13 pricing of gas and power within the region.

14 Similarly, prices at the PJM Western Hub are 62
15 percent higher than last year at \$73 per megawatt hour.
16 Changes are more moderate in the West, which has greater
17 access to natural gas pipelines.

18 The Mid-Columbia Trading Hub has increased from
19 \$36 to \$38 per megawatt hour this winter, while the SP-15
20 trading hub increased 9 percent to \$46 per megawatt hour.

21 Natural gas pipelines, electric utilities, RTOs,
22 ISOs, and the Commission have taken a number of steps to
23 address the challenges posed by extreme and prolonged cold
24 weather last winter, some of which are noted on this
25 slide.

1 The next presentation will focus in more detail
2 on actions by the Commission and the industry are
3 addressing--are using to address these issues that arose
4 last winter and plan ahead for this coming winter.

5 This concludes our presentation. We would be
6 happy to answer any questions.

7 CHAIRWOMAN LaFLEUR: Well thank you, very much,
8 Lance and Valeria, and thank you to all of you and those who
9 worked on this report, which I think really pulls together a
10 lot of information in a brief format.

11 I think that the Winter and the Summer
12 Assessments are some of the best presentations we hear all
13 year, although this one was quite sobering, particularly for
14 the forward futures prices in the East.

15 I know we're going to come onto the next
16 presentation to what we and the regions are trying to do
17 about all this, but I just want to comment that the charts
18 really drove home to me the interplay between the
19 sufficiency of infrastructure, whether it's electric
20 transmission, gas pipelines clearly, and even rail
21 infrastructure, and the market prices that are experienced
22 by customers.

23 And I want to hone in on slide 3 which showed, I
24 think this is new in these presentations, the sort of
25 striking fact that the New York Zone price was lower than

1 Henry Hub on that slide. And we saw that somewhat echoed,
2 although muted, in the futures prices where there was a big,
3 a sharp difference between New York and New England,
4 although they're certainly not far apart geographically.

5 Could you comment on some of the factors that
6 contributed to the price reductions in New York? Was it
7 infrastructure? Other things? So that we can learn from
8 it. S

9 MS. ANNIBALI: Thank you for the question,
10 Chairman. This summer we have seen significantly lower
11 prices all over the Northeast, especially closer to the
12 production areas. So production is consistently growing at
13 a higher-than-expected rate in Marcellus.

14 And the robust production, given what some
15 additional infrastructure out of the producing region, out
16 of Marcellus to the market areas like New York especially
17 since last winter, and there are some expansions this summer
18 that have helped link the supply, the robust supply, with
19 the demand area markets driving the prices down.

20 Additionally, combined with the mild summer, with
21 lower gas demand this summer, the low prices have persisted
22 with ongoing increases in production and access to that.

23 CHAIRWOMAN LaFLEUR: Do you think the increased
24 pipeline infrastructure to relieve constraints into the New
25 York Region is playing a role?

1 MS. ANNIBALI: Absolutely. There's been,
2 following a pipeline flow increases from the Marcellus
3 producing area this summer, we've seen over 1.3 Bcf a day of
4 increased flows within the Northeast from the Marcellus to
5 the New York markets, and a reduction in flows from the Gulf
6 Coast to the Northeast markets.

7 So the additional pipeline infrastructure out of
8 the Marcellus Region to the New York market area has
9 definitely helped access the cheaper supply and more supply
10 that lowers the prices.

11 CHAIRWOMAN LaFLEUR: Thank you. I'm going to
12 give my colleagues a chance here.

13 COMMISSIONER MOELLER: I guess, Lance, how
14 confident are you that--I assume you're the right one to ask
15 this question to--that the California issues related to that
16 low pressure event, as you noted the generators were called
17 and there were some serious issues there--were you
18 relatively confident that those issues have been addressed
19 going into this winter?

20 MR. HINRICHS: I believe so. I mean, this is an
21 issue that the CPUC is taking up. The measures that they've
22 taken in place are intended to reduce the risks that are
23 posed by the increased call upon gas-fired generation,
24 especially during periods when you've got strong evening
25 ramp as the increased solar is tapering off and evening

1 loads are coming on. That creates some difficulties for
2 balancing supply and demand, but the intend of the new
3 effort there is to address these issues.

4 COMMISSIONER MOELLER: Perhaps the Order we
5 approved a few minutes ago will also contribute to
6 increasing reliability. Thank you.

7 I don't want to get into--

8 MR. MICHALS: Just a comment--

9 COMMISSIONER MOELLER: Yes.

10 MR. MICHALS: That's a frontier area for us.
11 We'll be monitoring that closely this winter.

12 COMMISSIONER MOELLER: Right. I don't want to
13 get into Commissioner Clark's territory too much here with
14 rail issues, since he's from real rail country, but I know
15 we had staff attend the Surface Transportation Board meeting
16 where this issue was addressed.

17 It seems very, very serious. Maybe it's
18 localized, but for those areas where it's serious, you know,
19 there's a major reliability implications. I wondered if
20 anyone could elaborate on the meeting, and the outlook for
21 improvement?

22 MS. NUTTER: Well the issue does remain
23 widespread, and the likelihood of any impact would depend on
24 the duration of any severe weather in the region that's
25 affected. But the fact that there's variation within the

1 region and locally does give utilities and entities more
2 flexibility to address any concerns that arise.

3 COMMISSIONER MOELLER: Do you sense, though, that
4 either the railroads or the STB realize that this is
5 unsustainable in the long run?

6 MS. NUTTER: Both the railroads and the STB are
7 working on the issue. They've made a number of advancements
8 over the summer, and some that I think they're hoping to put
9 in place through next year.

10 They're expecting to have improvements in 2015
11 through 2016.

12 COMMISSIONER MOELLER: Okay. Thank you.

13 COMMISSIONER CLARK: Just a quick follow-up on
14 that question. And first thanks to the team. This is
15 always an interesting report, so thanks for your work.

16 Is it safe to assume that the crux of the
17 majority of the rail challenges and concerns that you're
18 hearing about tends to be from the Upper Midwest region? It
19 seems to be where I'm hearing the most concerns, but I don't
20 know if there are other units that you're hearing from that
21 are outside of that region?

22 MS. NUTTER: The concerns are definitely focused
23 on the Upper Midwest, especially for this winter. The most
24 probable concerns are definitely focused on the Upper
25 Midwest, but other affected regions such as Texas do have

1 concerns going into next summer.

2 COMMISSIONER CLARK: Okay. Thanks.

3 I don't have other questions, but maybe just a
4 few comments. The Northeast really is the area that it
5 comes through very clear where there is the greatest
6 concern, especially as it relates to cost moving forward.

7 I noted with some interest in some of the trade,
8 or press clippings over the last few weeks, that already we
9 are hearing about potential all-in retail rates in parts of
10 New England reaching close to 25 cents a kilowatt hour,
11 which is--Commissioner Moeller, you mentioned Hawaii
12 earlier--that's getting close to Hawaii Island type prices
13 in a part of the Continental U.S.

14 But in a sense, New England has become--and the
15 Northeast, has become a bit of an island from an
16 infrastructure standpoint. And that is a huge concern. In
17 fact, if I were to subtitle this presentation, it might be
18 "it's the infrastructure," and that seems to be what is
19 driving all of this.

20 It's really not a supply problem that we have in
21 this country, but we have a rather severe infrastructure
22 problem in the country. We on the Commission are beginning
23 to hear from a number of elected officials in the Northeast
24 part of the United States specifically concerned about the
25 high energy prices.

1 Some of the letters have indicated that they
2 encourage the Commission to continue to do its work in terms
3 of monitoring markets and ensuring that market manipulation
4 isn't taking place, and I certainly take those words to
5 heart. But in the response that I've written so far--in
6 fact, a response just went out the door yesterday to Senator
7 Shaheen from New Hampshire who had written about this, and I
8 can provide copies to anyone who's interested--my response
9 has been: Yes, we need to continue to ensure that market
10 manipulation isn't taking place, but if we want to look at
11 the root cause of a lot of these issues it's infrastructure,
12 as has been noted.

13 It's not far from Market Zone 6 to New England.
14 Granted I have probably a little bit of a warped sense of
15 geography being from the Upper Midwest and the Great Plains
16 of what is far or not--

17 (Laughter.)

18 COMMISSIONER CLARK: --but it's not far. But you
19 look at over double prices, as you saw on that chart, for
20 futures contracts. And it is simply the result of
21 infrastructure.

22 As I note in my response, I think there are a
23 number of reasons that we're not getting adequate
24 infrastructure built, some of it related to tension between
25 the regulatory regimes of state governments and federal

1 government and pricing signals that could incent some more
2 of this development to take place, but there are a whole
3 host of other reasons that make it a challenge in the
4 Northeast.

5 So that's the takeaway that I got from this, was
6 again the importance of refocusing in on infrastructure to
7 ensure that the folks in the Northeast part of the U.S. can
8 get access to the ample supply that we have throughout the
9 country.

10 Thanks.

11 CHAIRWOMAN LaFLEUR: Thank you. Commissioner
12 Bay?

13 COMMISSIONER BAY: Thank you. First let me
14 thanks the team for their very good work on this Winter
15 Assessment. As usual, it's very informative and
16 thoughtful.

17 Like Chairman LaFleur, I was struck by slides 3
18 and 11. Slide 3 actually indicates that as of September
19 30th of this year the cheapest gas in the United States was
20 sold at Algonquin Citygate, a Boston area pricing point, at
21 Transco Zone 6, which is a New York City pricing point, with
22 a very substantial differential, negative differential to
23 the prices at Henry Hub.

24 And then when you turn to slide 11 showing winter
25 futures prices for 2015, the highest futures prices in the

1 country are also at Algonquin and at Transco Zone 6.

2 So what explains this pretty dramatic
3 differential between physical prices now and futures prices
4 going forward into the winter?

5 MR. ELLSWORTH: I think it's mainly
6 infrastructure constraints into New England. The current
7 price, or the current cash price in New England reflects I
8 think that gas can move fairly easily into that market. The
9 demand is, you know, we're in a shoulder season right now.
10 We've come off a relatively cool summer up there. And so
11 prices reflect that, and Algonquin has not been particularly
12 constrained over the summer.

13 But as we move into winter, then I think
14 particularly futures are raised because they are taking into
15 account what happened last winter. So it's added kind of an
16 insurance premium onto futures, given what happened last
17 winter.

18 COMMISSIONER BAY: Thank you, Chris. And one
19 other question. There's some pretty significant
20 infrastructure in New England that doesn't get much
21 attention, and that is the LNG facilities at Everett and
22 Canaport. How helpful could those facilities be in
23 addressing some of the supply issues in New England?

24 MR. ELLSWORTH: Well I think if they were
25 utilized they could be very helpful. In the past, they've

1 been--where they were highly utilized, they were helpful in
2 kind of shaving off the worst of the price spikes in that
3 region.

4 But, you know, for the past few years U.S. gas
5 prices have been much lower than global gas prices. Global
6 gas prices have since come down. They're down around about
7 \$8 in Europe, and \$12 or \$13 in Asia. So futures prices in
8 New England actually support bringing in an LNG cargo.

9 But what we've heard from some of the LNG
10 operators is that they really want the market to contract
11 for LNG before they will bring it in. They're not
12 necessarily going to bring it in speculatively on just the
13 hopes of selling it into the market; that they're selling
14 things like callable options. And if consumers take them up
15 on those kinds of offers, then they would bring in LNG to
16 support them.

17 We've heard that there's some interest in that,
18 but not as much interest as--we're still waiting to see how
19 it unfolds.

20 COMMISSIONER BAY: Thank you.

21 COMMISSIONER MOELLER: Just to add to what
22 Commissioner Bay was saying, I have heard that actually
23 those futures prices in New England are the highest in the
24 world, not just the United States.

25 Thank you.

1 CHAIRWOMAN LaFLEUR: Thank you very much. We
2 look forward to the next of your work on this, and the next
3 panel.

4 SECRETARY BOSE: The last item for presentation
5 and discussion this morning is on Item A-4 concerning
6 Commission and industry actions relevant to the Winter 2013-
7 2014 Weather Events. There will be a presentation by
8 Matthew Jentgen from the Office of Energy Policy and
9 Innovation; Felice Richter from the Office of Enforcement;
10 and David Cole from the Office of Electric Reliability.
11 They are accompanied by Aileen Roder from the Office of
12 Energy Policy and Innovation.

13 (A PowerPoint presentation follows:)

14 MR. JENTGEN: Good morning, Chairman and
15 Commissioners:

16 Today we take the opportunity in advance of the
17 winter to briefly recap the events of last winter, the
18 actions taken in response to those events, and ongoing
19 initiatives.

20 In brief, sustained and at times extreme cold
21 weather events during the 2013-2014 winter season posed
22 significant challenges to system operators, generators, and
23 other market participants in certain regions of the
24 country.

25 While the bulk power system remained stable and

1 generally performed reliably throughout the cold weather
2 events, the events brought to the forefront relatively
3 recent issues of focus for the Commission as well as issues
4 that have previously confronted the industry.

5 The Commission and the industry began focusing on
6 and taking action ahead of last winter to address
7 operational and reliability issues and concerns that were
8 already identified. Together, these actions helped to
9 clarify market rules and procedures and facilitate industry
10 communication, all of which helped to ensure operational
11 performance.

12 The Commission in 2012 began to raise awareness
13 of the need for greater coordination between the electric
14 and gas industries, and has focused extensively on gas-
15 electric interdependency issues over the last several years.

16 Through a series of workshops held during 2012,
17 participants identified communications between interstate
18 natural gas pipelines and electric transmission operators as
19 a key issue affecting system operations.

20 Thus, on November 15th, 2013, the Commission
21 issued Order No. 787 that authorizes interstate natural gas
22 pipeline and public utilities that own, operate, or control
23 facilities used for the transmission of electric energy in
24 interstate commerce to share non-public operational
25 information to promote the reliability and integrity of

1 their systems.

2 During the Commission's April 1st, 2014,
3 Technical Conference to explore the impacts of the winter
4 cold weather events, several RTO and ISO representatives
5 noted that communicating with the pipeline operators during
6 the polar vortex was extremely helpful to maintaining system
7 reliability.

8 For example, MISO stated that this communication
9 with the pipelines allowed it to receive information early
10 so that it could take action knowing the availability of
11 certain units.

12 The Commission also took a number of actions
13 prior to last winter to address generator performance. For
14 example, in June 2013 the Commission issued an Order in
15 response to a request by Dominion that directed ISO-New
16 England to revise its tariff to allow generator cost
17 recovery in circumstances where for reliability reasons a
18 resource is dispatched beyond its day-ahead schedule or when
19 the resource did not receive a day-ahead market schedule.
20 This provided greater certainty to generators operating
21 under emergency conditions.

22 The Commission also issued an Order in August
23 2013 in response to a complaint filed by the New England
24 Power Generators Association clarifying that the ISO-New
25 England tariff imposes a strict performance regulation on

1 capacity resources and that capacity resources may not take
2 outages based on economic decisions not to procure fuel or
3 fuel transportation.

4 The Commission also approved proposals aimed at
5 providing greater assurance of fuel availability such as
6 ISO-New England's 2013-14 Winter Reliability Program. This
7 program was designed to ensure greater regional diversity
8 and fuel adequacy during the winter hearing season.

9 Commission staff made regular public reports
10 available on a host of gas-electric coordination matters.
11 Additionally, at the October 17, 2013 Commission meeting the
12 Commission invited RTOs and ISOs to present an update on
13 gas-electric coordination, including operational and
14 maintenance issues.

15 For example, NYISO noted that they completed a
16 fuel survey of all gas-fired, oil-fired, and dual-fuel
17 capable generators ahead of the winter and were coordinating
18 with pipelines regarding outages and maintenance.

19 These actions helped to clarify market rules and
20 procedures, which helped ensure operational performance
21 during cold-wether events.

22 Going into the winter, the RTOs and ISOs and
23 industry were generally aware of the gas-electric
24 interdependency issues. With the extreme and recurring cold
25 weather, generator outages increased significantly in a

1 number of the RTOs and ISOs.

2 For example, as staff reported in a presentation
3 at the April 1st Technical Conference, RTOs estimated
4 generators on forced outages and derates ranged from 7 to 30
5 percent of peak load. These outages were caused by a number
6 of factors, including gas curtailments, fuel shortages,
7 equipment failure, and frozen coal piles.

8 Despite the extreme weather conditions, firm fuel
9 supply and transportation contracts were honored that
10 enabled certain generator units to perform as scheduled.
11 Many generators, however, saw extremely high fuel prices and
12 interruptible gas transportation was often unavailable.

13 The high natural gas prices influenced the
14 operating cost of generators, which consequently had a
15 significant impact on the markets and consumer costs.
16 According to the April 1st staff report, uplift costs for
17 the month of January 2014 rivaled the total uplift incurred
18 by the RTOs for an entire year.

19 PJM, for example, reported energy uplift costs
20 greater than \$500 million for January 2014 alone.
21 additionally, record high natural gas price spikes drove
22 prices to electric end--drove up prices to electric end-use
23 consumers both in real-time and over the past year as higher
24 wholesale electric prices were passed through in retail
25 electric rates.

1 Lastly, some RTOs and ISOs and generators raised
2 concerns at the Commission over the ability to recover the
3 cost of fuel purchased to meet reliability needs. This
4 included both offer cap waiver requests and complaints filed
5 to recover fuel costs.

6 In the midst of the cold weather events, the
7 Commission acted quickly to address discrete issues as they
8 arose. For example, the Commission approved within days of
9 filing several proposals by PJM, NYISO and CAISO to
10 temporarily waive bid caps that prevented generators from
11 reflecting their full costs in offers. These actions
12 provided greater certainty to generators participating in
13 the markets that they could recover their actual costs of
14 supplying energy.

15 In February, the Commission acted quickly to
16 alleviate propane shortages in the Midwest and Northeast.
17 The Commission invoked its emergency authority for the first
18 time under the Interstate Commerce Act to direct Enterprise³
19 TE Products Pipeline to temporarily provide priority
20 treatment to propane shipments from Mont Belvieu, Texas, to
21 the Midwest and Northeast during severe weather events. The
22 Commission extended this priority treatment for an
23 additional week to assist propane consumers during the
24 shortage.

25 The Commission convened industry participants and

1 regulators on April 1st, 2014, to explore the impacts of the
2 cold weather events on RTOs and ISO and discuss actions
3 taken to respond to those impacts.

4 Commission staff presented its preliminary
5 observations and analysis of the operations of the natural
6 gas and RTO and ISO markets during the cold weather
7 events.

8 The Commission continues to address winter
9 operational needs and longer term solutions through its
10 orders. For example, to address concerns about generator
11 performance and availability, in May of this year the
12 Commission issued an Order largely approving ISO-New
13 England's "Pay for Performance" capacity market design
14 changes, and instituting a proceeding under Section 206 of
15 the Federal Power Act to adopt energy market design changes
16 proposed by the New England Power Pool. Together, these
17 changes provide incentives for capacity resources to be
18 available and meet their obligations during emergency
19 conditions.

20 Addressing fuel assurance concerns this coming
21 winter, the Commission also recently issued an order
22 approving ISO-New England's 2014-2015 Winter Reliability
23 Program.

24 Similar to last year's program, this coming
25 winter's program also includes provisions to address risks

1 to reliability by creating incentives for market
2 participants to provide additional reliability services--for
3 example, incremental fuel procurement or dual-fuel switching
4 capabilities which they would not have provided absent the
5 Program.

6 The Office of Enforcement has continued its in-
7 depth review of market conditions during last year's severe
8 weather events. Felice Richter will now discuss this
9 review.

10 MS. RICHTER: The Commission's Office of
11 Enforcement, or OE, regularly conducts surveillance of the
12 natural gas and electric markets to detect market
13 manipulation and other improper conduct.

14 Because of the extreme price spikes during the
15 polar vortex events, OE conducted an extensive review in
16 addition to its regular surveillance efforts.

17 The objective of our review was to determine if
18 market manipulation was a cause of historically high natural
19 gas and electric prices. Staff also looked into whether
20 market participants' offer behavior took advantage of
21 constrained conditions such as behavior meant to increase
22 the level of uplift payments.

23 Such behavior may constitute market manipulation
24 even if the behavior caused high out-of-market payments
25 rather than high clearing prices. The review team included

1 participants from the Division of Energy Market Oversight,
2 the Division of Investigations, and the Division of
3 Analytics and Surveillance.

4 Staff's initial focus was on understanding the
5 market fundamentals and price anomalies including both high
6 prices and unusual basis relationships at trading hubs. For
7 example, there was significant attention given to the price
8 spikes at the Transco New York trading hub where prices rose
9 to \$120 per million Btu on January 22nd; however, staff was
10 also concerned that prices rose to the \$40 range at the
11 Chicago trading hub in late January since that was an
12 unusually high price for such a well-supplied region.

13 After speaking with many industry participants,
14 staff conducted extensive analyses to verify what we heard
15 in interviews and screen our datasets for market
16 manipulation.

17 Staff was able to evaluate generator offers
18 through its access to non-public market data such as
19 physical and virtual bids and offers, market awards,
20 marginal cost estimates, and uplift payments provided by
21 RTOs and ISOs under Order No. 760.

22 Staff was also able to look at physical trading
23 in light of financial derivative positions through our
24 access to the CFTC's Large Trader Report. In some cases, we
25 supplemented our usual datasets by obtaining additional data

1 such as unconsummated bids and offers in the natural gas
2 market and electric outage data that included reasons for
3 specific generator outages.

4 Staff used an interview process to better
5 understand the cold weather events. Due to the high
6 volatility in the market and in some cases reduced trading
7 volumes on certain days, we did see a number of surveillance
8 screens trip particularly for natural gas price movements in
9 the Northeast, Mid-Atlantic, and MidCon regions prompting us
10 to interview market participants whose trading behavior
11 tripped our screens.

12 We also interviewed participants that were
13 actively trading during the price spike days, and generators
14 particularly those that were given requests to operate by
15 PJM under its conservative operations protocols. In
16 addition, we interviewed gas LDCs and pipelines.

17 Staff found there was a general consensus in the
18 industry regarding the reasons for high natural gas prices.
19 One reason was the extreme and universal nature of the cold
20 weather which extended into the Southeast region.

21 Also, market participants reported that less
22 hedging of natural gas at the first-of-month price had
23 occurred in light of certain additions of new delivery
24 capacity into the New York area and forecasts of warmer
25 weather than actually occurred.

1 The reduced hedges left many entities exposed to
2 very volatile daily prices that occurred during January and
3 February and may have increased price volatility as entities
4 covered short positions.

5 The depletion of natural gas storage was also a
6 factor. Market psychology was also important as the price
7 spikes were unprecedented. For example, market participants
8 feared significant price premiums and lack of adequate
9 counterparties.

10 Finally, PJM committed certain natural gas-fired
11 generation in advance of the normal process to ensure
12 natural gas availability, particularly after weekends.

13 These commitments created additional demand for
14 natural gas during periods with already high demand. Our
15 interviews also revealed significant issues with gas-
16 electric coordination, including in some instances
17 fundamental differences in operating practices such as the
18 misalignment of the power and natural gas trading days which
19 created difficulties for electric generators.

20 This next slide reviews the areas that we
21 included in our review.

22 First, we responded to and evaluated alerts from
23 our natural gas surveillance screens. We followed our usual
24 process of responding to screen trips, which includes
25 holding conference calls with the company to obtain its view

1 of the trading and requesting more detail on physical
2 trading and financial positions.

3 With one exception which has resulted in an
4 ongoing investigation, staff concluded that the companies
5 contacted had valid explanations for their trading.

6 Staff also supplemented its customary review of
7 natural gas trading by reviewing pipeline utilization data,
8 reviewing both consummated and unconsummated gas trading
9 data, and looking at the trading behavior of all entities
10 actively trading during price spike conditions in addition
11 to those that tripped our surveillance screens.

12 We reviewed unconsummated trading data to help
13 explain the market psychology behind consummated trades and
14 reveal efforts to frame prices.

15 As noted in the second bullet, staff responded to
16 allegations of inappropriate behavior received via the
17 Enforcement Hotline. However, we determined that the
18 allegations did not have any merit when analyzed against the
19 additional information available to staff.

20 Moving to the power sector, staff reviewed
21 generator offer behavior and outage behavior. The high
22 level of outages was a significant concern and occurred for
23 many reasons. Staff evaluated data on the reasons for
24 outages and discussed generator outages during our interview
25 process.

1 Staff also looked at patterns of outages across
2 an owner's fleet to determine if economic withholding was a
3 factor. Staff also worked with market monitors to determine
4 if generators with capacity supply obligations might have
5 taken outages for economic or risk management reasons rather
6 than physical reasons.

7 A number of generators--particularly in PJM--were
8 offer-capped during certain periods of the polar vortex.
9 Due to conservative operations, many of these units were
10 compensated based on rules for make-whole payments or
11 "uplift."

12 Staff reviewed these generator offers to
13 determine whether offers were consistent with the natural
14 gas market. We used our access to ICE trading data and
15 market monitor data to help us make these assessments.

16 Having conducted our extensive review, staff
17 found no evidence of widespread or sustained market
18 manipulation in either the gas or electric markets.

19 However, OE's review did result in the opening of
20 three informal, non-public investigations into discrete
21 market participant actions. OE has opened an investigation
22 related to the formation of a single monthly natural gas
23 index. This investigation alleges downward price
24 manipulation in order to benefit short financial derivative
25 positions.

1 OE has opened two additional investigations to
2 determine whether certain generators may have improperly
3 benefitted from constrained conditions in the electric
4 markets through offer behavior that resulted in increased
5 uplift payments. OE's investigation into the three open
6 matters are at an early stage.

7 Finally, policy issues of concern to the
8 Commission were a recurring theme during our review. These
9 issues will be discussed after David Cole from the Office of
10 Electric Reliability presents a summary of the reliability
11 analysis conducted by NERC.

12 MR. COLE: On September 30th, NERC issued its
13 Polar Vortex Review. The report highlights the record low
14 temperatures and peak loads that occurred during the event
15 across the Nation.

16 For instance, temperatures were 23 degrees below
17 zero in Minneapolis, Minnesota, and 15 degree4s in Columbia,
18 South Carolina. The average daily temperature across the
19 entire country on January 6th was 17.9 degrees.

20 The last time the average for the country was
21 below 18 degrees was January 13th, 1997. On January 7th,
22 the combined load for the impacted balancing authorities was
23 559,000 megawatts, exceeding the nonsimultaneous historical
24 peak.

25 MISO, PJM, NYISO, SPP, ERCOT and the SERC

1 subregions, including Southeastern, TVA, and DACAR
2 reliability coordinators all set new record winter peaks.
3 Using their Generator Availability DATA, or GADS, NERC found
4 that there were over 35,000 megawatts of outages during the
5 height of the polar vortex event due to cold weather and
6 fuel issues.

7 While the curtailment of, or interruption of fuel
8 supply was identified as a significant cause of the outages,
9 17,700 megawatts of these outages were caused by frozen
10 equipment and controls.

11 NERC's report included 10 recommendations to
12 minimize recurrence, including winterization improvements,
13 site visits, operational changes, and fuel supply. While
14 much work has been done since the issuance of the FERC/NERC
15 Inquiry Report on the February 2011 event, some of the
16 NERC's reports and recommendations were very similar to
17 those resulting from the Southwest cold weather event.

18 In addition, to reinforce these recommendations
19 NERC and the Regional Entities are conducting webinars on
20 preparation for severe weather. Matt Jentgen will now
21 discuss the ongoing Commission and industry activities
22 relevant to the cold weather events.

23 MR. JENTGEN: The Commission and industry are
24 continuing to take steps to address the market and
25 operational impacts of the Winter 2013-2014 cold weather

1 events.

2 First, RTOs and ISOs are developing initiatives
3 to address lessons learned from last winter. Each RTO and
4 ISO faced its own challenges this past winter with the polar
5 vortex events affecting them differently.

6 Specifically, RTOs and ISOs are making
7 recommendations regarding how to better prepare the electric
8 system to withstand severe winter weather events. For
9 example, SPP intends to expand its Winter Preparedness Plan
10 for the upcoming winter to include additional gas entities.
11 As noted previously, ISO-New England has in place a Winter
12 Reliability Program for this upcoming winter.

13 RTOs and ISOs are also exploring ways to improve
14 generator performance to ensure system reliability. PJM
15 recently initiated a stakeholder process to develop a
16 "Capacity Performance" product that would clarify the
17 obligations of certain capacity resources and impose
18 penalties for nonperformance.

19 In addition, RTOs and ISOs are developing
20 potential market rule changes to address fuel assurance
21 concerns. For example, NYISO staff has recommended that
22 the NYISO:

23 Evaluate fuel assurance market rule changes;
24 Improve seasonal and daily generation fuel
25 inventory reporting requirements and daily replenishment

1 schedules during cold weather events; and

2 Work with state regulatory agencies to develop a
3 more formal process for identifying reliability needs that
4 could be mitigated by generator emissions and/or fuel oil
5 transportation waiver requests.

6 NYISO recently developed a Fuel Assurance
7 Initiative to address some of these needs.

8 Other RTOs and ISOs are considering gas-electric
9 interdependency issues and resulting infrastructure needs.
10 For instance, MISO staff working groups are currently
11 developing recommendations to address issues such as gas-
12 electric communication and generator outages.

13 Recent developments include a real-time display
14 in MISO control centers showing the status of major
15 pipelines in the MISO footprint and a gas pipeline
16 notification page on its website.

17 Numerous proposals are also being considered in
18 New England to address the potential need for additional
19 natural gas infrastructure.

20 Additionally, CAISO issued a Technical Bulletin
21 regarding the events of February 6, 2014--the most
22 challenging of the cold weather events in California this
23 past winter--that describes the market outcomes and their
24 interplay with natural gas conditions.

25 CAISO recently filed with the Commission

1 refinements to how it determines commitment costs for
2 natural gas-fired generators.

3 As noted throughout this presentation, the cold
4 weather events of the winter of 2013-2014 highlighted a
5 number of challenges that the Commission has been evaluating
6 and addressing, and has also focused attention on issues
7 that require additional consideration.

8 Throughout this year, the Commission has been
9 analyzing its policies and engaging stakeholders to identify
10 issues and develop solutions to address the changes
11 necessary to improve performance during extreme winter
12 weather events.

13 First, on June 19th, 2014, the Commission
14 directed its staff to convene workshops to commence a
15 discussion with industry on existing market rules and
16 operational practices affecting price formation issues in
17 energy and ancillary services markets operated by RTOs and
18 ISOs. The June 19th Notice listed four areas of interest:

19 Uplift payments;
20 Offer price mitigation and offer price caps;
21 Scarcity and shortage pricing; and
22 Operator actions that affect prices.

23 Commission staff held the first workshop
24 concerning uplift payments on September 8th, 2014. The
25 second workshop will address offer price mitigation and

1 offer price caps, and scarcity and shortage pricing, and
2 will be held on October 28th.

3 The Commission also actively continues its
4 exploration of centralized capacity markets. The Joint
5 FERC-NYPSC Technical Conference Scheduled for November 5th
6 will provide an opportunity for FERC and state colleagues to
7 work closely on issues of mutual interest, including the
8 role of capacity markets in attracting investment and
9 ensuring resource adequacy, valuation of capacity resources,
10 and lessons learned from the polar vortex events and
11 readiness for the upcoming winter.

12 In addition, the Commission is continuing to move
13 forward to address gas-electric coordination challenges. On
14 March 20th, the Commission issued a Notice of Proposed
15 Rulemaking proposing to revise its regulations to better
16 coordinate scheduling of natural gas and electricity markets
17 in light of the increased reliance on natural gas for
18 electric generation, as well as to provide additional
19 flexibility to all shippers on interstate natural gas
20 pipelines.

21 Through the process established in the NOPR, on
22 September 29th NAESB filed a report notifying the Commission
23 of the adoption of consensus NAESB Wholesale Gas Quadrant
24 Standards revising the nationwide timely, evening, and
25 intraday nomination timeline. Comments on the NOPR and the

1 NAESB standards are due November 28th.

2 Further, on September 18th Commissioner Moeller
3 convened a meeting to discuss ideas to facilitate and
4 improve the way in which natural gas is traded, and explore
5 the concept of establishing a centralized electronic
6 information and trading platform for natural gas. Industry
7 was invited to file written comments by October 1st on any
8 issue that was discussed at the meeting.

9 Finally, as a follow up to the April 1st
10 technical conference and the event reports prepared by NERC
11 and the Regional Entities, the Commission issued a data
12 request to Regional Entities on September 26th, 2014, in
13 Docket No. AD11-9.

14 The responses will assist Commission staff in
15 better understanding the underlying circumstances of the
16 weather-related outages and provide information on how the
17 major issues identified in those reports are being
18 addressed.

19 The requested data includes, for example,
20 questions on:

21 Changes to improve awareness of generation
22 temperature design limits;

23 Outreach activities to ensure preparedness for
24 this winter; and

25 Changes to seasonal planning studies to account

1 for extreme weather and generation loss.

2 In addition, the Office of Electric Reliability
3 staff plan to accompany Regional Entities during some
4 winterization site visits this fall.

5 This concludes our presentation. We are now
6 available to answer any questions you may have.

7 CHAIRWOMAN LaFLEUR: Well thank you, very much.
8 I thought that was an important presentation because it
9 really pulled together several of the streams that the
10 Regions and the Commission have been working on, including
11 market improvements, short-term and long-term, Enforcement
12 work, and Reliability work with NERC.

13 We all know that all energy issues really come
14 down to tradeoffs between reliability and security, the cost
15 of the product to consumers, and environmental attributes.
16 And last winter, reliability was sustained but at a very
17 high cost as the markets scrambled to do what they needed to
18 do to keep the lights on.

19 We are seeing, as Commissioner Clark said, and as
20 we all know, the forward--you know, the continuing impact of
21 those price spikes now in the prices that New England
22 consumers, for example, are seeing as they went out for
23 long-term bids and the various LSEs are covering their load
24 long term.

25 At the end of the Tech Conference in April, I

1 issued a challenge to the different market operators to look
2 at ways they could make improvements by this winter and
3 beyond to address what we learned from the polar vortex and
4 the price spikes last winter.

5 And I think we have seen a number of incremental
6 improvements that we've acted on over the summer in the
7 markets. I look particularly to the changes in the winter
8 reliability program in New England this year, which to
9 Commissioner Bay's comment for the first time is now calling
10 in and pricing the LNG infrastructure to shave price peaks
11 as well as on-site fuel oil, which really helped last
12 winter.

13 But I think a lot of the hard work is in longer
14 term market changes, particularly in the capacity markets.
15 And the efforts that are going on to clarify generator
16 expectations, which you mentioned in both New England in the
17 Orders we have already put out, and in the ongoing work in
18 PJM, really intended to make sure we send the right price
19 signal so that generators either are rewarded for having
20 fuel onsite, make dual-fuel commitments, or potentially
21 generators fund the infrastructure that's needed to bring
22 more gas into the regions where it is needed.

23 And I think that's among the most important work
24 we're doing as a Commission. It's by no means done, but the
25 problem with capacity markets is because they're forward and

1 it takes awhile to bear fruit. And I think we have a lot
2 more to do.

3 One of the things we talked about last year is
4 that sometimes incremental changes can make a big difference
5 in the way markets work, because sometimes these forward
6 prices are a result of short-term occurrences that really
7 lag in the market.

8 And one of the things that you didn't talk about
9 was I believe there have been changes to allow generators to
10 price in hourly prices in New England, and that's ongoing in
11 PJM as well, and I wonder if you can comment on that. I
12 believe it's intended to make sure that the prices go up
13 more gradually and they can price ahead of time for what
14 they need, rather than reacting in an emergency situation.
15 But I'll let you comment.

16 MR. JENTGEN: Thank you for the question. The
17 opportunity to revise offers closer to real-time can provide
18 additional flexibility for both generators and market
19 operators to reflect changes in the cost of supplying
20 electricity.

21 Most of the RTO and ISO markets have or plan to
22 have re-offer options that allow generators to update the
23 price of the energy they would supply in real-time to
24 reflect changes in their variable costs, including fuel
25 costs, which was an issue during the extreme cold weather

1 events of last year.

2 For example, as you mentioned in ISO-New England
3 they will implement rule changes in December that will allow
4 a generator to modify the cost-related parameters of a
5 supply offer after the close of the day-ahead market and
6 into the real-time market up until 30 minutes prior to the
7 hour in which it must supply its offer.

8 This re-offer option will allow the real-time
9 supply stack to more accurately reflect a generator's true
10 variable costs of operating in a given hour. It also allows
11 generators to better reflect changes in their fuel costs
12 throughout the operating day.

13 Staff plans to explore RTO and ISO offer rules,
14 and whether they provide sufficient flexibility for
15 resources to reflect cost changes that occur between day-
16 ahead and real-time, and across hours in real-time at the
17 October 28th Price Formation Technical Conference.

18 CHAIRWOMAN LaFLEUR: Thank you. So the effort is
19 to pull more of the costs accurately into the market price
20 so we'll get the investment we need, rather than as I think
21 Norman already referred to, extraordinary pricing and uplift
22 and all kinds of off-market things that are done.

23 MR. JENTGEN: That's correct.

24 CHAIRWOMAN LaFLEUR: Another thing that I thought
25 was really interesting in the presentation is that we got a

1 little window into what the Office of Enforcement does in
2 the screen work and in using all of the data that flows into
3 the Commission to make sure that markets are sending the
4 right signals, and that they're reflecting true market
5 fundamentals rather than manipulation. And I appreciate
6 your sharing it so clearly.

7 Can you comment on whether, other than the three
8 open, informal investigations that you mentioned, whether
9 your work to analyze last winter is complete?

10 MS. RICHTER: Yes, we do think that our work of
11 looking into the events of last winter is complete, although
12 we would consider any new matters that came to our attention
13 after this point.

14 CHAIRWOMAN LaFLEUR: Thank you. I think I've
15 heard that question at least 20 times in the last year, so
16 now we have an answer.

17 MS. RICHTER: Yes, and I also agree that our
18 access to the data was immensely helpful during the review
19 process.

20 CHAIRWOMAN LaFLEUR: Thank you.

21 Commissioner Moeller?

22 COMMISSIONER MOELLER: Thank you, Chairman
23 LaFleur, and thanks to the team for the presentation and the
24 work you've put behind it.

25 I recall the February 2011 event, and I continue

1 to promote people to read the report that NERC and FERC put
2 out by that headed her at FERC by Heather Poulson. It's a
3 good analysis of an event. It's got a nice primer of the
4 electric and gas industries for those people who want to
5 know more about each, and the recommendations--I think there
6 were 34--were primarily to state PUCs and state
7 legislatures.

8 But I had a growing concern because we had two
9 very mild winters prior to the last one, and that we were
10 being lulled into a little bit of complacency as we grew,
11 frankly, more dependent on gas to generate electricity.

12 And last winter, the one you referred to, was
13 predicted to a normal winter. So predictions are
14 predictions, but I think we should brace ourselves
15 particularly after the Acuweather Forecast from yesterday.

16 But this is also kind of a story of, in one
17 sense, a success. Because we did implement a number of
18 measures prior to last winter. We did have to do a lot of
19 things in an immediate nature that essentially did allow the
20 grid to stay up, but we have to be on our guard I think
21 particularly again because we had cold weather but it was of
22 limited duration--compared to the 2004 cold snap that you
23 had to live through, Chairman LaFleur.

24 If we get an extended cold snap, that's when we
25 get a different set of challenges. And working on what

1 seemed to be kind of the small items about pricing actually
2 I think in the end can be very big because of the nature of
3 when prices go extreme that kind of builds on itself.

4 And so I'm glad we're having our price formation
5 workshop on October 28th. I'm hoping that we can look to
6 better price formation, scarcity pricing both at the
7 wholesale level but also I'd urge our colleagues at the
8 state level to give a good look at it. Because if people
9 have the incentive to conserve, they will probably do it,
10 and in little ways that actually can add up in a very big
11 way.

12 So I also want to say thanks to all the people
13 who attended the meeting last week that you've referenced,
14 Matthew--or last month, and for all the comments that were
15 submitted. I'm sure we'll take, as a staff, a good look at
16 them with the hope that we can--perhaps it can be done
17 outside of Commission action. There's talk of ICE having
18 the products that break up the weekend. I'd certainly
19 strongly encourage that to occur, if possible.

20 It seems like there's an opportunity that won't
21 be at the expense of the pipelines to get better price
22 signals in these times when it is particularly challenging
23 operationally, and enhance the economic impact of those high
24 prices as disproportionate.

25 So thank you again to the team, and for the

1 presentation today.

2 CHAIRWOMAN LaFLEUR: Thank you.

3 Commissioner Clark?

4 COMMISSIONER CLARK: Thanks to the team for all
5 the work of pulling together a number of different subject
6 matters.

7 Thanks especially to OE for the presentation as
8 well. I too, like I think all of us, do get asked about
9 that particular question an awful lot, and hopefully some of
10 the responses that we're hearing here today give assurances
11 to America's energy consumers and all our stakeholders that
12 these markets are being appropriately monitored.

13 So thanks for that work, as well.

14 I do just have one question for David, and it
15 relates to any observations you might have that perhaps the
16 FERC staff has contemplated along the way, or in working
17 with NERC that in conversations that you've had with this
18 issue of weighing cost of investments versus likelihood of a
19 repeat event happening.

20 And I've heard this from some of the utilities
21 that have visited me over the last year or so in relation to
22 winter operations' issues. But especially as you get into
23 say the South, if you compare Minneapolis and Columbia,
24 South Carolina, it's probably fairly likely that Minneapolis
25 at some time is going to hit 20 below over the next 10

1 years. The likelihood of Columbia, South Carolina, again
2 hitting 15 on a repeated basis may be much less likely.

3 To what degree have there been discussions about,
4 as recommendations are carried out, how to weigh this issue
5 of how much investment do we make in plants to protect
6 against events that may or may not happen again, as opposed
7 to just dealing with the event when it happens for
8 mitigation measures? If you have any just sort of thoughts
9 off the top of your head?

10 MR. COLE: Thank you for your question. There's
11 a significant cost for each utility if they are==if they
12 quote and they get the bid for the generation, and then they
13 don't provide that generation of course. So I think that's
14 the big driver behind this.

15 So each utility would look at the costs that they
16 would see if they don't provide. And during the Southwest
17 event, it was multi-millions of dollars that companies lost
18 because coal units tripped off, and they had to buy
19 replacement power. So I think that's the big driver that
20 we're talking about.

21 COMMISSIONER CLARK: Yeah, thank you.

22 CHAIRWOMAN LaFLEUR: Commissioner Bay?

23 COMMISSIONER BAY: Thank you, Chairman LaFleur.

24 Obviously a tremendous amount of effort has gone
25 into learning from what happened last winter, and in

1 preparing for this winter. And I want to thank staff for
2 its work in this important area.

3 I only have one question, and it's for David. I
4 don't know why, but you seem to be in the hot seat today,
5 and it really follows up on comments from Commissioner
6 Moeller and Commissioner Clark.

7 I agree with Commissioner Moeller that the report
8 from the February 2011 cold snap event in the Southwest was
9 very good and had lots of helpful recommendations.

10 And one of those recommendations--most were
11 directed to state authorities--but one of those
12 recommendations was that NERC considered drafting a
13 winterization standard.

14 What's happened to that recommendation? Has
15 there been any progress with respect to that recommendation?

16 MR. COLE: Well as you know, there's not been any
17 new NERC standards approved for winterization issues. NERC
18 has issued generation unit winter weather readiness
19 guidelines--there's a mouthful--that some utilities do
20 follow. So the issue is the process that they go through in
21 order to get new standards is difficult to get these
22 winterization standards approved.

23 Following back to what I said to Commissioner
24 Clark earlier, I think the coal-fired stations and the
25 combustion turbine stations, and the nuclear stations, all

1 have a financial--significant financial risk if they do not
2 perform.

3 So I think that may be part of the issue there,
4 or they feel like they already have personal responsibility
5 for being online. And I think their executive management
6 sees that. So--but there has not been any movement towards
7 new standards, to answer your question.

8 COMMISSIONER BAY: Thank you.

9 CHAIRWOMAN LaFLEUR: Well thank you all very
10 much. A lot of work has gone on, and there's a lot more to
11 do. So with that, this meeting is adjourned.

12 (Whereupon, at 11:31 a.m., Thursday, October 16,
13 2014, the 2009th meeting of the Federal Energy Regulatory
14 Commissioners was adjourned.)

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