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Before the
FEDERAL ENERGY REGULATORY COMMISSION
981st Open Commission Meeting

Thursday, May 17, 2012
Hearing room 2C
888 First Street, N.E.
Washington, D.C.

The Commission met, pursuant to notice, at 10:19
a.m., when were present:

COMMISSIONERS:

JON WELLINGHOFF, Chairman
PHILIP MOELLER, Commissioner
JOHN NORRIS, Commissioner
CHERYL A. LaFLEUR, Commissioner

FERC STAFF:

KIMBERLY D. BOSE, Secretary
JIM PEDERSON, Chief of Staff
MICHAEL BARDEE, General Counsel
DAVID MORENOFF, Office of the General Counsel
LARRY GASTEIGER, Office of Enforcement
ANN F. MILES, Office of Energy Projects
MICHAEL McLAUGHLIN, OEMR
JOHN CARLSON, Office of Electric Reliability
JAMIE SIMLER, OEPI

P R O C E E D I N G S

(10:19 a.m.)

1
2
3 CHAIRMAN WELLINGHOFF: Let's get started, please.
4 Good morning. This is the time and place that has been
5 noticed for the open meeting of the Federal Energy
6 Regulatory Commission to consider the matters that have been
7 duly posted in accordance with the Government in the
8 Sunshine Act.

9 Please joint us for the Pledge of Allegiance.

10 (Pledge of Allegiance recited.)

11 CHAIRMAN WELLINGHOFF: All right. Since our
12 April open meeting, we have issued 55 Notational Orders. We
13 are slowing down for some reason, a little bit. We issued
14 91 the previous month. But I guess we are sliding into
15 summer here.

16 Before we turn to our Consent Agenda, though, I
17 would like to ask if there's any opening comments. John, I
18 understand you've got something you want to.

19 COMMISSIONER NORRIS: I just want to make a
20 comment. Today hopefully we will be voting on the Rehearing
21 Order on Order No. 1000, and I just want to say--and I know
22 all of you have, as well--we've been travelling around the
23 country since this Order came out last summer and are
24 hearing from a lot of folks on this issue. And some great
25 comments, and some great feedback.

1 I want to thank the team who worked on this over
2 the last several years. I was reading one article last
3 night that said that No. 1000 joins the other seminal acts
4 of Congress and other commissions that have compelled the
5 American power markets to modernize and become more
6 innovative.

7 So I am hopeful that 5, 10, 15 years and beyond
8 from now we will look back and say we did the right thing,
9 and to encourage better planning for, ultimately, consumers
10 to get the most efficiently provided reliable and
11 efficiently priced power that is possible.

12 And as I often quote Alan Laken, he says:
13 Planning is bringing the future into the present so that you
14 can do something about it now. The more likely quote you
15 hear on planning is: Failing to plan is planning to fail.

16 And I just wanted to say, I think No. 1000 is all
17 about the essence of planning. And we are in a transition
18 in our energy system. And there are no islands out there
19 anymore. And I want to comment on the folks who have been a
20 little bit resistant to this, Order No. 1000.

21 And some of my colleagues on state commissions
22 are concerned about how this is going to impact them, and
23 the nonjurisdictional entities, how it's going to impact
24 them.

25 I think what we've done in this Order is empower

1 folks to determine their own future. But it takes talking
2 to your neighbors to figure out how to make the system work
3 more efficiently.

4 And that's how I just want to encourage folks
5 today, to engage in this. Engage in this planning process.
6 We have empowered regions to do what is best for your
7 region. And set system basic frameworks for planning,
8 like--I want to be careful here, I'm up for confirmation--
9 but unlike--

10 (Laughter.)

11 COMMISSIONER NORRIS: --unlike Congress, we have
12 asked folks to figure out how they are going to pay for it.
13 And so that is a basic, fundamental element of planning.
14 And talk to your neighbors and figure out how we can jointly
15 do this and make it more efficient.

16 And, States, you have tremendous ability to
17 engage in this process and make this work for your states.
18 But the notion that you are an island is not there anymore.
19 And so we are encouraging folks, and I look forward to the
20 compliance process and folks bringing to us suggestions for
21 ways for states to have a significant say in the planning
22 process.

23 So laying the groundwork, the framework, is now
24 done. I am excited about us wrapping this up today so that
25 folks will have better clarity on compliance. So that is

1 the next phase of this. And I look forward, and I will
2 continue--I know that we all will continue to engage with
3 all of the stakeholders out there through this compliance
4 process to make this work.

5 But I encourage folks to approach this now as an
6 opportunity to plan and make the system more efficient for
7 all your customers, and I know you will. But I just wanted
8 to put an exclamation point on the Order No. 1000 today and
9 encourage folks to embrace it.

10 Thanks.

11 CHAIRMAN WELLINGHOFF: Thank you, John. I'm
12 sorry, Cheryl, you had some comments on some items off the
13 Consent Agenda, just general comments, I understand, on the
14 London MOU and GMD.

15 COMMISSIONER LaFLEUR: Okay. And did you want
16 comments on Order 1000 now?

17 CHAIRMAN WELLINGHOFF: Whatever order you want to
18 do it in and we'll kind of put it all together here. It
19 doesn't matter.

20 COMMISSIONER LaFLEUR: I wanted to just way
21 briefly that earlier this week I was in London for the Third
22 Annual Electric Infrastructure Security Summit. It was a
23 meeting of 21 countries, most of the NATO Nations, on
24 various security threats to the transmission grid, including
25 geomagnetic disturbances and other electromagnetic threats.

1 And it was a very productive exchange.

2 It drew on some of the work NERC has been doing
3 that still is out for comment in that docket, and I was
4 honored to be part of the U.S. Delegation, because these are
5 things where I think there is much scope for international
6 cooperation.

7 Also, picking up on the work of staff that Joe
8 McClelland had negotiated, a Memorandum of Understanding,
9 that I signed with the Department of Energy and Climate
10 Control in the UK, not just to work on reliability and grid
11 security issues, but just chatting with them. They have a
12 lot of the same challenges we do of changes in power supply,
13 integrating renewable energy, and they are looking at
14 starting capacity markets potentially. So it's a very
15 timely time to work together. So I appreciate the
16 opportunity.

17 Just picking up on what Commissioner Norris says,
18 I am excited that today we are voting out an Order that
19 affirms the determinations we made in Order No. 1000, while
20 clarifying some points.

21 The country, as we all know, is in the midst of a
22 major transmission build cycle because transmission is
23 needed for reliability to reduce congestion costs and to
24 connect new resources that are called for in state and
25 federal public policy requirements.

1 And I do hope and expect that the rule we're
2 voting out that we are affirming today will help ensure the
3 most efficient and cost-effective transmission gets built.

4 I am going to post a statement on my site. There
5 is just one element of the Order that I wanted to comment
6 on. The Order affirms the principles of cost allocation
7 that we put out in Order No. 1000, including what I see as
8 really the central tenet that the costs of transmission have
9 to be allocated in a way that is at least roughly
10 commensurate with the benefits of transmission.

11 And the Order notes some of the previous findings
12 of this Commission that electric interconnections function
13 as a single machine whose flows are determined by the laws
14 of physics--hard to disagree with that; I don't think the
15 laws of physics bow to FERC.

16 (Laughter.)

17 COMMISSIONER LaFLEUR: But the Order also
18 correctly notes that physical flows over an interconnection
19 don't in themselves dictate cost allocation, and we really
20 are looking to the transmission providers and the regional
21 planning entities to make a determination of how costs
22 should be allocated in a way that is commensurate with
23 benefits.

24 I think, as I have said before, we should be open
25 to different proposals we get from different regions, in

1 view of their different circumstances and different
2 resources. And I really appreciate all the work the regions
3 are putting in and look forward to looking at that on
4 compliance.

5 Thank you.

6 CHAIRMAN WELLINGHOFF: Thank you, Cheryl. Phil,
7 comments, statements, announcements, whatever?

8 COMMISSIONER MOELLER: Thank you, Jon.

9 For those of you who follow my office, you may
10 know that Jason Stanek has been on a seven-month assignment
11 to the Department of Justice. He will be returning next
12 week, and I think it has been a good experience for him.

13 So, Mr. Chairman, thank you for allowing somebody
14 from my team to have some professional experience outside of
15 the building.

16 In the meantime, taking Jason's place was, for
17 the majority of the time, was Jesse Hensley. Jesse is now
18 on the equivalent of paternity leave because he and his
19 wife, Elizabeth--also a FERC employee--had a baby girl a few
20 weeks ago. And we congratulate them for that.

21 And also over the last month Nick Tackett, also
22 from East, has been an outstanding temporary addition to our
23 team. I want to thank not only you, Mr. Chairman, for
24 allowing personnel moves, but also Jignasa Gadani as their
25 supervisor for allowing their time in our office. We have

1 some real rising stars in this Agency and I was happy to
2 have two of them work with me over the last seven months.

3 And just briefly, I returned from the Fifth World
4 Forum on Energy Regulation this week, and it is always
5 valuable to hear from our fellow regulators from around the
6 world. Surprisingly, they are dealing with many of the same
7 challenges that we are dealing with that were referred to by
8 Commissioner Norris and Commissioner LaFleur: the
9 challenges of investment, a great need for investment in
10 getting the infrastructure in the ground and a changing fuel
11 mix.

12 So to our fellow world regulators, I appreciated
13 the chance to meet with them and look forward to the next
14 meeting.

15 Thank you, Mr. Chairman.

16 CHAIRMAN WELLINGHOFF: Thank you, and thank you
17 for representing us there, Phil.

18 John, go ahead.

19 COMMISSIONER NORRIS: So on the less serious side
20 here--

21 CHAIRMAN WELLINGHOFF: Yes.

22 COMMISSIONER NORRIS: --I have to note that, you
23 know, there's a race every year called the Capital
24 Challenge, at which one of the Commissioners has to
25 accompany four FERC employees in the race. I can assure you

1 that our team mates here carried me; it was not the other
2 way around. But for the second year in a row, the FERC
3 team--and this is over 100 teams made up of Congressional
4 teams, and Executive Branch teams--but Brandon Cherry, and
5 Steve Kartalia, and David Burnham, and Krista Sakallaris
6 were my team mates this year. And once again, we came in
7 second place to the Navy.

8 (Laughter.)

9 COMMISSIONER NORRIS: The year before we came in
10 second--

11 (Applause.)

12 COMMISSIONER NORRIS: Thank you.

13 CHAIRMAN WELLINGHOFF: Of course "the Navy" was
14 all Navy SEALS, right?

15 (Laughter.)

16 COMMISSIONER NORRIS: The woman member of the
17 Navy's team was in Olympic Trials just a few--recently.

18 (Laughter.)

19 COMMISSIONER NORRIS: Two years ago, we got beat
20 by the Army and the FBI, but we've managed to pass them the
21 last couple of years, but I'm not sure you can count on us
22 for much better than a second-place finish, given the Navy
23 team makeup. But we've got some fast people here, if you
24 didn't know that.

25 CHAIRMAN WELLINGHOFF: We do. Yes, we do.

1 Congratulations, John. And congratulations to the FERC
2 team.

3 Madam Secretary, if we could go to the Consent
4 Agenda, then, please.

5 SECRETARY BOSE: Good morning, Mr. Chairman.
6 Good morning, Commissioners. Since the issuance of the
7 Sunshine Act Notice on May 10th, 2012, Item E-8 has been
8 struck from this morning's agenda.

9 Your Consent Agenda is as follows:

10 Electric Items: E-1, E-3, E-4, E-5, E-7, E-9,
11 E-10, and E-12.

12 Hydro Items: H-1, H-3, H-5, and H-6.

13 Certificate Items: C-1 and C-2.

14 We will now take a vote on this morning's Consent
15 Agenda Items beginning with Commissioner LaFleur.

16 COMMISSIONER LaFLEUR: Thank you. I vote aye.

17 SECRETARY BOSE: Commissioner Norris.

18 COMMISSIONER NORRIS: Aye.

19 SECRETARY BOSE: Commissioner Moeller.

20 COMMISSIONER MOELLER: Aye.

21 SECRETARY BOSE: And Chairman Wellinghoff.

22 CHAIRMAN WELLINGHOFF: I vote aye.

23 Thank you, Madam Secretary. If we could now move
24 to the Discussion Agenda.

25 SECRETARY BOSE: The first item for discussion

1 and presentation this morning is Item A-3. This is
2 concerning the 2012 Summer Market and Reliability
3 Assessment. There will be a presentation by Alan Haymes
4 from the Office of Enforcement, and David Andrejcek from the
5 Office of Electric Reliability. They are accompanied by
6 Steve Michals and Chris Ellsworth from the Office of
7 Enforcement; David Burnham and Eddy Lim from the Office of
8 Electric Reliability.

9 (Hereafter, a Power Point presentation is shown.)

10 MR. HAYMES: Mr. Chairman, Commissioners, good
11 morning. We are pleased to present the Summer 2012 Energy
12 Market and Reliability Assessment, which is a joint effort
13 of the Office of Enforcement and the Office of Electric
14 Reliability.

15 The key takeaways from today's presentation are
16 as follows:

17 Robust supplies of natural gas have led to the
18 lowest sustained natural gas prices since 2001. This market
19 trend is expected to continue to place pressure toward
20 generally lower electricity market prices;

21 With the outage of the two San Onofre nuclear
22 units, supply-demand conditions in Southern California, and
23 particularly in the San Diego area, warrant close attention
24 to electric grid operations and electricity market prices if
25 the two units should remain offline during the high-load

1 periods this summer;

2 The generation supply in Texas may be strained if
3 the State experiences another hot summer like last year;

4 However, in the rest of the country capacity
5 reserves appear adequate.

6 The shift from coal-fired to natural gas-fired
7 generation will have limited market effects.

8 David?

9 MR. ANDREJCAK: Thank you, Alan.

10 Preliminary data from NERC's Summer Assessment
11 indicates that reserve margins are projected to be adequate
12 in most, but not all, regions of the country this summer.
13 Some areas, such as ERCOT, are projecting a small amount of
14 load growth, while other areas such as New England are
15 projecting that loads will remain flat or decline. Overall,
16 NERC forecasts that the total U.S. load, when weather
17 adjusted, will decline by less than one percent when
18 compared to last year.

19 In Texas, ERCOT is forecasting a reserve margin
20 of 13.3 percent, which is below its reserve margin target of
21 13.75 percent. For California, WECC is forecasting a
22 reserve margin of 15.2 percent, slightly above the reserve
23 margin target of 15.1 percent.

24 Under normal weather and system conditions, New
25 England's electric power supplies are expected to be

1 adequate this summer. However, reduced and uncertain
2 supplies of Liquefied Natural Gas to fuel the Mystic
3 Generating Station could result in an inadequate supply to
4 the Greater Boston area during extremely high loading
5 periods and multiple contingency conditions.

6 ISO New England is reaching out and working with
7 asset owners in the northeast Massachusetts and the Boston
8 area to alert them to the situation, and is working with
9 local generation and transmission companies to develop
10 special operating plans that can be used to manage a
11 shortage situation.

12 The NERC Summer Assessment reports that the
13 projected summer installed nameplate wind capacity will
14 increase by about 3.4 gigawatts, or about 9 percent from
15 2011, for a total nameplate capacity across the Nation of
16 approximately 40 gigawatts.

17 The average on-peak wind capacity for the 2012
18 summer is forecast to be 11 percent of nameplate capacity.
19 The on-peak capacity forecasts reflect the differing wind
20 characteristics across the country, and range from lows of
21 2.2 percent of the nameplate capacity of the 4.5 gigawatts
22 in the Southwest Power Pool to a high of 26 percent of the
23 nameplate of 1.2 gigawatts in Mid-Continent Area Power
24 Pool.

25 A number of utilities in the Eastern

1 Interconnection have announced intentions to retire older
2 fossil fuel generating units over the next few years, with
3 some retirements in PJM beginning as early as this fall.

4 According to NERC and the Regions, plant
5 retirements are not projected to effect reliability for this
6 summer, and appear to represent normal generation fleet
7 turnover.

8 Similarly, NERC and the Regions report that the
9 planning coordinators continue to work with their generation
10 and transmission owners to manage any maintenance outages
11 related to plant retrofits or upgrades.

12 Looking ahead to the fall, FirstEnergy has
13 announced plans to retire generating units totaling
14 approximately 3.4 gigawatts in their service territory in
15 northern Ohio and western Pennsylvania.

16 PJM and the transmission owner are coordinating
17 transmission upgrades, reliability must-run agreements, and
18 projects and procedures to allow continued reliable
19 operations in this area.

20 The NERC Long-Term Reliability Assessment, which
21 will be released in the fall, will provide additional
22 information on projected resource adequacy in future
23 years.

24 ERCOT is projecting a reserve margin of 13.2
25 percent, assuming that normal weather conditions occur in

1 Texas this summer. This projected reserve margin will be
2 approximately one-half of a percentage point below their
3 reserve margin target.

4 ERCOT also projects that forecasted load could
5 exceed projected capacity during an extreme heat wave with
6 higher-than-normal forced generation outages. ERCOT
7 forecasts that over 1.4 gigawatts of demand response will be
8 available to operators during periods of peak demand, and
9 may obtain additional load reductions from public appeals
10 for conservation and price-sensitive demand.

11 According to NERC and ERCOT, the low reserve
12 margins in Texas are due largely to load growth outpacing
13 generation development. ERCOT has continued to experience
14 load growth throughout the recession, and several years of
15 hot summer weather have contributed to an increasing load
16 forecast.

17 While drought remains a concern in Texas, ERCOT
18 projects that winter precipitation was sufficient to
19 maintain reservoir levels and provide sufficient cooling
20 water through the summer months.

21 In Southern California, the San Onofre Nuclear
22 Generating Station between Los Angeles and San Diego has
23 been shut down for repairs. Without the 2.3 gigawatts from
24 this plant, NERC forecasts that projected reserve margins in
25 California may be close to, but still above the regional

1 target of 15.1 percent.

2 The extended plant outage will also limit
3 transfers in the San Diego area from the Los Angeles Basin.
4 Two mothballed units at Huntington Beach have been
5 reactivated and will provide additional capacity in the Los
6 Angeles Basin, and support additional transfers into San
7 Diego. Entities in the area are also working to increase
8 demand response and conservation measures in southern Orange
9 County and San Diego.

10 Alan?

11 MR. HAYMES: Thank you, David.

12 In addition to the reliability concerns David
13 just described, if the San Onofre Nuclear Generating Station
14 units continue on outage into the summer, the market impacts
15 could extend beyond the San Diego area.

16 In particular, Southern California--which
17 includes the transmission zones of both San Diego Gas &
18 Electric and Southern California Edison--may see elevated
19 prices compared to Northern California and neighboring
20 regions, especially during periods of high demand.

21 With the region reliant on imports, the removal
22 of the two SONGS units means the region will need to rely on
23 plants with higher costs. Greater price volatility
24 typically occurs under such situations.

25 The ultimate impact on customers should be at

1 least partially buffered with the local load-serving
2 entities having physical capacity, purchase agreements, and
3 Congestion Revenue Rights.

4 Few customers pay bills based on the real-time
5 price, but high real-time prices work their way into day-
6 ahead prices and longer term instruments if they are
7 sustained.

8 Staff will follow the market operations closely,
9 including the supply and demand conditions and any market
10 participant behavioral issues.

11 The most prominent market driver for energy
12 markets this summer will be the cost of natural gas, which
13 has fallen to prices last seen a decade ago. In staff's
14 2011 State of the Markets Report last month, staff showed
15 how prices have declined throughout 2011. This decline to
16 below \$3 per MMBtu has continued into 2012.

17 Gas prices at the recent lower level can be
18 expected to have a significant impact on electric markets.
19 Gas prices in the \$2- to \$2.50 price range place downward
20 pressure on electric prices generally, and moves some
21 dispatch to natural gas from coal, which I will discuss
22 later.

23 Staff expects that surplus-gas conditions will
24 continue through the summer. Overall, with these market
25 conditions, natural gas prices can be expected to stay near

1 their present levels.

2 This chart compares forward natural gas prices
3 for last summer with forwards for this summer. Staff looks
4 at forward prices for the peak summer months of July and
5 August for perspective on how market participants currently
6 view the dynamics affecting seasonal prices.

7 Staff does not view forward prices as a predictor
8 of actual prices, but analyzing the trends in the forward
9 prices can help to understand market factors heading into
10 the summer.

11 The sharp contrast between what summer forwards
12 are today and what they were in 2011 shows that the forward
13 markets expect that the current natural gas surplus will
14 continue to be the price driver over this period.

15 With storage already filling as we enter summer
16 and production levels continuing at a robust level, physical
17 fundamentals indicate that natural gas prices will continue
18 at lower levels compared to recent years.

19 While regional differentials persist, there is
20 much less variation than in years past. New pipeline
21 infrastructure such as the Ruby Pipeline, the New Florida
22 Gas Transmission expansion, and Rockies Express, has linked
23 new supply sources to demand markets and reduced bottlenecks
24 significantly.

25 The differences that do arise in basis are

1 limited in magnitude. Also, basis differences derive from
2 temporary conditions such as weather-driven demand in the
3 Northeast driving basis higher, or from supply surplus in
4 the Northwest driving basis lower.

5 This chart compares electricity forward prices
6 for this summer as of May 1st with electricity forwards from
7 last year. The forward prices indicate that market
8 participants expect lower prices than a year ago. The chart
9 shows that prices for the forward summer strip this year are
10 \$7 to \$22 per megawatt hour less than similar forwards a
11 year ago.

12 As noted, staff does not view forwards as a price
13 forecast but, rather, perspective on how the various market
14 participants view market conditions. This is particularly
15 true for electric prices.

16 The weather impact on electric prices can
17 introduce large swings that cannot be predicted months in
18 advance. Typically, because the market does not know for
19 certain how hot the summer will be, it takes a weather-
20 normalized view of load levels and their effect on price
21 when contracting forward.

22 NOAA predicts a warmer-than-normal summer across
23 most of the country. The only exceptions are parts of the
24 Pacific North Coast and the northern tier of the Nation
25 where normal temperatures are expected.

1 The greatest chance of above-average temperatures
2 is the area centered around Arizona and New Mexico. NOAA
3 also sees an increased chance of below-normal precipitation
4 in the Northwest through the summer months.

5 Early forecasts for the hurricane season from
6 Colorado State University call for a lower-than-normal
7 activity in the Atlantic this summer. It predicts 10 named
8 storms, of which 4 will become hurricanes, and 2 of these 4
9 will become major hurricanes--Category 3 or greater.

10 Six hurricanes are considered normal for the
11 season. When assessing the impact of hurricanes, an
12 important factor to keep in mind is the geographical change
13 in U.S. production.

14 In 2005, before the shale gas revolution, the
15 double hit from Hurricanes Katrina and Rita sent gas prices
16 soaring through large portions of the United States market.
17 By 2008, shale gas added more than 9 Bcf to daily
18 production, and another double-hurricane hit that
19 summer--Hurricanes Gustav and Ike--caused barely a ripple in
20 the gas prices.

21 New onshore production, less vulnerable to
22 hurricanes, pipeline infrastructure additions, additional
23 Gulf Coast storage and LNG terminals have added diversity of
24 supply options and flexibility to the system that minimizes
25 the effects of hurricanes on natural gas markets.

1 Conditions for hydroelectric generation in the
2 West are mixed. Snowpack in British Columbia and parts of
3 the U.S. Northwest came in at average or above-average
4 levels.

5 California, on the other hand, is well below
6 average. The Pacific Northwest reached 98 percent of
7 average snowpack as of April 1st, the historical peak snow
8 accumulation date, while California was 60 percent.

9 This means that conditions likely will support
10 significant hydroelectric production in the Northwest.
11 Inside California, available hydroelectric generation is
12 expected to be somewhat below average.

13 While snowpack levels are low, reservoir levels
14 are closer to normal owing to good hydrologic conditions
15 last year. The expected abundance of hydro production in
16 the Northwest will benefit the California and Southwest
17 markets. As is typical of normal hydro conditions,
18 transmission lines from the Northwest into California can be
19 expected to be well loaded during the spring and going into
20 the summer.

21 Even though hydro conditions are not expected to
22 be as flush as a year ago, BPA sees a high likelihood that
23 there will be some over-generation over the summer as a
24 result of river and hydroelectric facility protocols
25 designed to protect fish.

1 Over-generation may, in turn, lead to
2 curtailments of non-hydro resources which has already
3 occurred this spring. The financial markets may see
4 negative prices during some over-generation conditions.

5 Other regions such as ISO New England, New York
6 ISO, and MISO, use hydroelectric generation as part of their
7 generation mix, both from internal generation within each
8 region and from Canadian imports.

9 None of these areas is as dependent on, or
10 influenced by, hydro conditions as the Northwest and
11 California. Based on hydro conditions in the eastern
12 regions, we do not see any notable market issues to
13 report.

14 In the past there have been concerns about
15 drought conditions in some areas and the availability of
16 cooling water. Some regions, such as the Southeast and the
17 Southwest, are expected to be under drought conditions this
18 summer, but these conditions are not expected to be severe
19 enough to cause concern about the reliability of generators
20 that depend on water supplies for cooling.

21 As noted, the low cost of natural gas is expected
22 to continue to exert downward pressure on electricity prices
23 this summer. We expect the ongoing substitution of natural
24 gas-fired generation for coal-fired generation to continue
25 as a result of these low gas prices.

1 When the cost of natural gas dropped below \$4 per
2 MMBtu, combined cycle units started competing on price with
3 coal-fired steam units using Central Appalachian coal.

4 The graph above shows a crossover in favor of
5 natural gas in the fall of 2011. The comparison is on an
6 MMBtu basis adjusted for typical heat rate for natural gas
7 and coal-fired units.

8 In regions such as MISO, PJM, and the Southeast
9 for example, there is significant coal-fired capacity as
10 well as natural gas-fired capacity. Use of the installed
11 natural gas-fired generation has grown as use of coal
12 resources has dropped.

13 The ability of the natural gas-fired plants to
14 obtain sufficient fuel does not appear to be a significant
15 factor or a market concern during the upcoming summer. In
16 particular, capacity in long-haul pipelines is generally
17 sufficient to avoid disruptions in the use of natural gas
18 for electric generation for the summer.

19 The switch-over from coal to natural gas can be
20 expected to lower coal plant revenues. In addition, some
21 coal plant owners may reduce their offers in order to keep
22 running because they need to manage their coal inventories.
23 This is because many coal-fired plant owners entered into
24 contracts determining price and delivery schedules when
25 conditions were different.

1 This concludes our prepared presentation. I
2 would like to express gratitude to the many staff members in
3 the Office of Electric Reliability and the Office of
4 Enforcement who contributed to this report.

5 We are happy to answer any questions you may
6 have.

7 CHAIRMAN WELLINGHOFF: Thank you very much, Alan,
8 David, and members of the team. Thank you for a fine
9 report. I appreciate it very much.

10 Colleagues? Questions? Comments? Phil?

11 COMMISSIONER MOELLER: Thank you, Mr. Chairman.
12 Thanks again.

13 These are always very interesting reports. Nice
14 job. I'm a little concerned that it's a tad rosier than I
15 feel. You talked about the challenges in ERCOT: tight
16 reserve margins under normal conditions. And then we went
17 into the fact that NOAA predicts a warmer than normal summer
18 in ERCOT.

19 Boston is also a concern, as well as Southern
20 California. I think you outlined that very well.

21 Any thoughts as to what this Commission should be
22 doing in relation to those three situations?

23 MR. ANDREJCAK: That's a loaded question.

24 (Laughter.)

25 COMMISSIONER MOELLER: Yes, it is.

1 MR. ANDREJCAK: I wish Joe McClelland were here
2 because I would ask the official reliability position on
3 that.

4 I guess, starting with Boston--because I think
5 that is probably the initial one that we are really hearing
6 some things about--they have taken steps to ensure that they
7 will be okay in the initial parts of the summer.

8 From what we have seen, it looks like they have
9 done the right things. They have communicated with us, and
10 they are on the right track.

11 Very similarly with SONGS, there have been a lot
12 of steps taken along the way. The communications have been
13 excellent with the Commission staff in keeping us apprised
14 of what they are doing, different project statuses, and how
15 things have been moving along.

16 Rosy? I probably wouldn't call it a rosy
17 picture, but I would call it a very realistic picture. I
18 would tell you, from my perspective I feel pretty confident
19 that they have approached things in the correct manner.

20 ERCOT, they recalled about 2 gigawatts of
21 generation that was originally scheduled to be out. They
22 have taken additional steps for their demand response
23 program to be ready. And also I think that the charts that
24 you have seen didn't--they reflected differently in
25 different regions, but ERCOT's is probably a little

1 misleading in that they do have the demand response
2 available, which should help things out quite a bit.

3 So--and staff's working relationships with all
4 three of those, we feel pretty confident things will be
5 fine.

6 COMMISSIONER MOELLER: All right. Well thank
7 you, and we will be watching closely. I appreciate the
8 answer.

9 CHAIRMAN WELLINGHOFF: Thank you, Phil. Anybody
10 else? Any comments? John?

11 COMMISSIONER NORRIS: Just one question,
12 particularly about San Onofre, the Sunrise Power Link. I
13 know because I was out there last year and toured that. By
14 the way, a great example of why it is so impossible to build
15 transmission in this country.

16 But would that factor in helping--when is that
17 scheduled to come online? And there was some discussion
18 about moving that up. How will that be a factor in this
19 situation?

20 MR. ANDREJCAK: I will speak to the reliability
21 part first; if Alan wants to jump in about the market
22 aspects, I'll leave that up to him.

23 As far as the target date, they're still on
24 target for sometime in early June to have that completed.
25 What it does is it allows for greater import capability into

1 the San Diego area while SONGS is out.

2 There has been much conjecture in the press and
3 in the public as far as when SONGS is coming back. However,
4 there's been nothing definite. There's been nothing
5 actually published. I think they are taking a very cautious
6 approach to it, which is what I think we all would like to
7 see, regarding the plants.

8 And the staff out at CAL ISO has been so good in
9 working with us. Both offices, actually. We've been having
10 weekly conference calls with them keeping apprised of the
11 status on it. So we seem to be in pretty good shape on
12 that.

13 MR. HAYMES: In terms of the market impacts, when
14 Sunrise comes into play it will help. The market impact
15 should be lessened. However, with San Onofre out we do
16 expect still to be a high likelihood that San Diego will see
17 price separation, higher prices, and other parts of Southern
18 California may see some. So it will not completely
19 alleviate the situation there.

20 COMMISSIONER NORRIS: Thanks, Jon.

21 CHAIRMAN WELLINGHOFF: Cheryl?

22 COMMISSIONER LaFLEUR: I have two questions, one
23 really narrow and one broader.

24 On, I think it was Chart 3, if I can get my
25 numbers here, on wind generation, you show a real rise. I

1 believe you said it was 11 percent in the total nameplate
2 capacity. But the on-peak doesn't seem to be going up at
3 the same ratio, which you would expect that the on-peak
4 generation would be going up with the total generation.

5 That seems like it might have market
6 implications, to make sure, incentivizing the on-peak
7 generation in the right way. Is there a reason for that
8 that we should be worried about?

9 MR. ANDREJCAK: I wouldn't call it to be worried
10 about, from at least the reliability aspects of it. I think
11 we are getting a much better feel as far as how the data
12 that we receive for the wind characteristics is being
13 handled.

14 The operators are getting a much better ability
15 to predict and utilize as much wind capacity as we can.
16 Keep in mind that slide also reflects that it's on-peak
17 capacity, which typically when we're having the hot summer
18 peaks that's when the wind is actually less productive for
19 them. So it's kind of a mitigating factor.

20 And also different regions of the country treat
21 it just slightly different. So it can be a little bit
22 misleading.

23 COMMISSIONER LaFLEUR: Okay. Thank you.

24 My other question, just picking up on what
25 Commissioner Norris says, what are the major risk factors we

1 should be thinking about as we go into the summer that could
2 make the forecast wrong?

3 MR. ANDREJCAK: Well I will point to the things
4 that keep Reliability awake at night. Obviously, not
5 adherence to standards. We've got a really great program
6 working, but occasionally we do have things that come up.
7 Unpredicted hot weather spells that typically certain areas
8 of the country will receive. They can be severe. They can
9 be harsh.

10 I think water restrictions, the hydro portions,
11 we should be okay. Although some areas have the drought
12 conditions, as I think has been published, it depends on how
13 bad it gets. You know, you look at one particular plant
14 coming out, you run into the next particular one, and then
15 you're start to dealing with this delicate balance. But
16 from what we've seen, it looks like it should be okay.

17 I guess the other thing is always the hurricane
18 season. It's a mixed bag I guess for grid operators in that
19 the storms do reduce the high peak demands when you have
20 them, but it is also very bad obviously for the
21 infrastructure.

22 COMMISSIONER LaFLEUR: Thank you.

23 CHAIRMAN WELLINGHOFF: Thank you, Cheryl.

24 Thank you again, gentlemen, I appreciate the
25 presentation.

1 Madam Secretary?

2 SECRETARY BOSE: The next item for presentation
3 and discussion is A-4 concerning the report on the Arizona-
4 Southern California outages on September 8th, 2011. There
5 will be a presentation by Heather Polzin from the Office of
6 Enforcement. She is accompanied by Sam Backfield from the
7 Office of Enforcement, John Spivak and Mahmood Mirheydar
8 from the Office of Electric Reliability. There will be a
9 Power Point presentation on this item, as well.

10 (Hereafter, a Power Point presentation follows:)

11 MS. POLZIN: Mr. Chairman, Commissioners, I am
12 pleased to present a summary of the FERC/NERC Staff Report
13 on the September 8, 2011, Blackout in Arizona and Southern
14 California.

15 This presentation is based on conclusions of the
16 staff and not necessarily those of the Commission, the
17 Chairman, or any of the individual Commissioners.

18 The inquiry that led to this report was truly a
19 collaborative effort with representation from the Offices of
20 Enforcement, Electric Reliability, Energy Policy &
21 Innovation, and External Affairs. As you know, it was a
22 joint inquiry with the North American Electric Reliability
23 Corporation, and we also had liaisons from the Nuclear
24 Regulatory Commission and the Department of Energy.

25 I would like to ask those who participated in the

1 inquiry to stand and be recognized. We had a few of those
2 with us today.

3 (The people referred to stand.)

4 MS. POLZIN: On September 9, 2011, the Commission
5 and NERC announced a joint inquiry into the causes of a
6 widespread, cascading blackout of portions of Arizona,
7 Southern California, and Baja California, Mexico, that
8 occurred on September 8, 2011.

9 Approximately 2.7 million customers lost power
10 during the event, including the entirety of San Diego,
11 making the September 8th blackout the largest power failure
12 in California history.

13 The inquiry was completed and its report,
14 published jointly by NERC and the Commission, was released
15 in eight months. We thank NERC for its cooperation and
16 contributions to the inquiry.

17 The inquiry obtained approximately 20 gigabytes
18 of data from approximately 500 data requests; conducted
19 numerous site visits, meetings, and depositions together
20 information from the affected entities; and conducted
21 multiple outreach meetings with members of the electric
22 industry, including the Edison Electric Institute, the North
23 American Transmission Forum, the American Public Power
24 Association, and the National Rural Electric Electric
25 Cooperative Association.

1 I will briefly describe what happened in the 11
2 minutes prior to the blackout, and then highlight key
3 findings and recommendations from the inquiry's report.

4 So the inquiry determined that the blackout began
5 with the loss of a single facility: Arizona Public
6 Service's 500 kilovolt transmission line from Hassayampa to
7 North Gila--which you can see on the simplified diagram that
8 we have here.

9 The loss of this line interrupted one of the
10 three major power coordinators into the San Diego area,
11 labeled on this simplified diagram as the Hassayampa, or
12 H-NG Corridor, the S-Corridor which is named for the S Line
13 that connects Imperial Irrigation District and some other
14 small transmission systems down to Imperial Valley, and the
15 Hassayampa to North Gila Corridor. And then, finally, Path
16 44.

17 The red lines represent 500 kilovolt lines. The
18 white lines represent 230 kilovolt lines. And the green
19 lines represent 161 kilovolt lines.

20 So when the Hassayampa-North Gila Corridor was
21 interrupted--the red lines at the bottom--power flows
22 immediately redistributed through lower voltage systems such
23 as those in the Imperial Irrigation District and Western
24 Area Power Administration Lower Colorado--shown as the S
25 Corridor--in order to deliver enough power to San Diego on a

1 hot day during hours of peak demand.

2 Flows also redistributed onto the five 230
3 kilovolt lines that form Path 44, which is also known as
4 South of the San Onofre Nuclear Generation Station, or
5 SONGS. And the SONGS flow, or Path 44 flow, increased at
6 that point by 84 percent.

7 However, the Bulk Electric System is required to
8 be operated in a manner that avoids instability,
9 uncontrolled separation and cascading, even with the
10 occurrence of any single contingency such as the loss of a
11 generator, transformer, or transmission line--even a large
12 one like this 500 kV line. This is known as the "N-1
13 criterion."

14 The fact that the loss of a single transmission
15 line led to cascading demonstrated that on September 8,
16 2011, the Western Interconnection was not being operated
17 within a secure N-1 state.

18 The inquiry divided its sequence of events into
19 seven distinct phases, beginning with the initial trip of
20 the Hassayampa-North Gila transmission line and culminating
21 in the initiation of an intertie separation scheme called
22 the SONGS separation scheme, which separated San Diego and
23 Path 44 at SONGS.

24 This slide shows a simplified version of the
25 loading on the five 240 kilovolt lines that form Path 44

1 south of SONGS. When the aggregate current on Path 44
2 remained over 8,000 amperes, the SONGS separation scheme
3 would separate San Diego from Path 44.

4 The first spike we see on this slide resulted
5 from the loss of the Hassayampa-North Gila 500 kilovolt
6 line, and the next two spikes that you can see resulted from
7 the loss of the below-100-kilovolt transformers in the
8 Imperial Irrigation District.

9 Then we had a few other smaller spikes, until you
10 have the last large spike that resulted from the operation--
11 or the drop resulted from the operation in the scheme. But
12 the flow and voltage deviations and resulting overloads that
13 began with the loss of the Hassayampa-North Gila 500 kV line
14 had a ripple effect as transformers, transmission lines, and
15 generating units tripped offline--most of which had the
16 effect of increasing the loading on Path 44 as seen on this
17 chart.

18 Just seconds before the blackout, Path 44 carried
19 all flows into the San Diego area as well as part of Arizona
20 and Mexico. Eventually, the excessive loading on Path 44
21 engaged the SONGS separation scheme, separating San Diego
22 from Path 44, causing both SONGS nuclear nits to trip
23 offline and resulting in the complete blackout of San Diego.
24 The time elapsed from line trip to complete blackout was
25 approximately 11 minutes.

1 And here on this slide you can just see how large
2 the blackout area was. It shows the Balancing Authority and
3 transmission operator areas affected by the blackout. And
4 the black lines show the islands into which they separated
5 before the final blackout. So you have the San Diego area
6 to the far left, the Imperial Irrigation District and WAPA
7 areas, and then there was a Yuma pocket in Arizona to the
8 right. And then Mexico down below.

9 The inquiry identified 27 findings and
10 recommendations to prevent the recurrence of events like the
11 September 8th blackout, but we would like to focus on five
12 key areas. Several of these areas of concern were also seen
13 in the 2003 blackout--namely, planning, situational
14 awareness, and protection systems.

15 Appendix C to our report compares the 2003 and
16 San Diego blackouts in these three areas. The following
17 factors help explain why the system was not being operated
18 in an N-1 state as required:

19 First, the inquiry determined that over every
20 planning horizon--operations, short-term and long-term--the
21 planning process in the WECC region lacked effective depth,
22 breadth, and coordination. Many of the affected entities'
23 seasonal, next-day, and real-time studies did not adequately
24 consider:

25 Operations of facilities in external networks,

1 including transmission outages, generation levels, and load
2 forecasts;

3 External contingencies that would impact their
4 systems, or internal contingencies that could impact their
5 neighbors' systems; and

6 The impact on Bulk-Power System reliability of
7 internal and external lower-voltage facilities, especially
8 those operated at less than 100 kilovolts.

9 In order to improve planning in the WECC region,
10 the inquiry recommends that Transmission Operators and
11 Balancing Authorities, as appropriate:

12 Obtain information on neighboring entities'
13 operations, including transmission outages, generation
14 levels, load forecasts, and scheduled interchanges;

15 Identify and plan for external contingencies that
16 could impact their systems; and

17 Consider the impact of sub-100 kilovolt
18 facilities on their systems' reliability.

19 Second, the inquiry determined that many entities
20 lacked adequate real-time situational awareness of
21 conditions and contingencies throughout the Western
22 Interconnection. Many entities' real-time tools--such as
23 Real-Time Contingency Analysis--are restricted by models
24 that do not accurately reflect the status of external
25 networks.

1 Some entities' real-time tools are also
2 insufficient to alert operators to significant conditions or
3 potential contingencies on their or their neighbors'
4 systems. The lack of adequate situational awareness limits
5 entities' abilities to prevent instability, uncontrolled
6 separation, or cascading outages.

7 The inquiry determined that if some of the
8 affected entities had been aware of real-time external
9 conditions at the time of the event, they would have been
10 better prepared for its impacts and may have avoided the
11 cascading that occurred.

12 In order to improve the situational awareness of
13 grid operators, the inquiry recommends that entities:

14 Expand external visibility in their real-time
15 models through more extensive data sharing with nearby
16 entities;

17 Improve the use of real-time tools to ensure
18 constant monitoring for potential contingencies; and

19 Improve communications among entities to help
20 maintain situational awareness.

21 The inquiry also found some significant issues
22 with protection system settings which contributed to the
23 cascading nature of the event. Some entities set their
24 overload relay trip points for facilities extremely close to
25 those facilities' energy ratings, resulting in those

1 facilities being automatically removed from service without
2 providing operators enough time to mitigate overloads.

3 The inquiry determined that had trip points been
4 set to allow for higher loading levels, operators may have
5 had time to mitigate overloads and prevent cascading outages
6 during the event.

7 To avoid a similar problem in the future, the
8 inquiry recommends that Transmission Owners review their
9 facilities' overload protection relay settings. The report
10 suggested PRC-023 as a guideline for relay loadability
11 settings.

12 Next, the inquiry determined that entitled did
13 not adequately assess and study the reliability impact of
14 special protection systems, remedial action schemes, or
15 RASes, and safety nets.

16 The operation of one such safety net--the SONGS
17 separation scheme--had a significant impact on Bulk Power
18 System reliability, separating San Diego and resulting in
19 the loss of both SONGS nuclear generators.

20 Nevertheless, none of the affected entities--
21 including the owner of the scheme--studied its impact on
22 system reliability, leaving them without a full
23 understanding of the state of their systems during the
24 event.

25 Another special protection system/remedial action

1 scheme which operated on September 8th, the S Line RAS, was
2 likewise not sufficiently studied or coordinated, and
3 contributed to the cascading nature of the event.

4 The inquiry recommends that all special
5 protection systems and separation schemes, including safety
6 nets, should be studied to understand their impact on system
7 reliability and to ensure their operation does not have
8 unintended or undesirable effects.

9 Finally, the September 8th event highlights the
10 impact that even low voltage facilities can have on the
11 reliability of the Bulk Power System. The inquiry
12 discovered that the WECC Reliability Coordinator and the
13 affected entities do not consistently recognize the adverse
14 impact that sub-100 kilovolt facilities can have on BPS
15 reliability, especially lower voltage facilities which
16 operate in parallel to higher voltage systems.

17 The prevailing System Operating Limits and Path
18 Ratings in the region did not take into account facilities
19 which, although not designated as part of the Bulk Electric
20 System, contributed to and caused the cascading blackouts of
21 September 8th--especially three 230/92 kilovolt transformers
22 within the Imperial Irrigation District's footprint.

23 The inquiry determined that if these facilities
24 had been designated as part of the Bulk Electric System or
25 otherwise incorporated into planning and operations studies,

1 and monitored in real time, cascading outages could have
2 been avoided on the day of the event.

3 Accordingly, the inquiry recommends that,
4 regardless of voltage level, facilities that can have an
5 adverse impact on Bulk Power System reliability be
6 considered for classification as part of the Bulk Electric
7 System or otherwise studied as part of entities' planning in
8 various time horizons and monitored and alarmed in the real
9 time.

10 That concludes our presentation and we would be
11 happy to answer questions.

12 CHAIRMAN WELLINGHOFF: Thank you, Heather, and
13 members of the team. That was a great presentation, and
14 this was a great report. I really appreciate the fine work
15 you did.

16 I have a question, just one. You indicated that
17 some entities set their overload relay trip points for
18 facilities extremely close to those facilities' emergency
19 ratings, and that that was a problem.

20 Did you make an inquiry of them as to why they
21 did that?

22 MS. POLZIN: Yes, sir. The reason that that was
23 done is that those transformers were actually intended to
24 serve local load, but because of the fact that they are in
25 parallel to--as we showed on the one diagram--because of

1 them being in parallel, when some of the larger lines are
2 lost then those heavy flows come through their system. And,
3 you know, they were basically concerned about their
4 equipment being overloaded and losing their equipment.

5 And these are somewhat unusual transformers. I
6 guess the 230/92, they're not as easy to find--at least
7 that's what we were told. So it was to protect their
8 equipment.

9 CHAIRMAN WELLINGHOFF: So they were concerned
10 about losing their equipment to serve their local load--

11 MS. POLZIN: Correct.

12 CHAIRMAN WELLINGHOFF: --based upon potential
13 overflows from a system that may have needed to serve a
14 larger load.

15 MS. POLZIN: So essentially you have this smaller
16 system kind of sandwiched between California needing the
17 energy, and Arizona having the energy, and they're in the
18 middle.

19 CHAIRMAN WELLINGHOFF: Okay. Great. Thank you
20 very much. Does anybody have any comments or questions?
21 Phil?

22 COMMISSIONER MOELLER: Thank you, Mr. Chairman.

23 Heather, thank you again for a great report, as
24 you put together the one from February 2011. You had a
25 great team together that you worked with, along with your

1 colleagues at NERC and the other agencies. The list of
2 people involved is in the report toward the end.

3 MS. POLZIN: It is. Please read it.

4 COMMISSIONER MOELLER: It's a relatively long
5 one, but an excellent report--although of course the
6 results, what you said, are somewhat troubling.

7 I appreciate your emphasis at the end of your
8 presentation on the definition of the Bulk Electric System.
9 I would hope all transmission owners and operators read this
10 report, particularly in the West.

11 And my concern here, along with my ongoing
12 concern of the February 11 report, is follow-up, making sure
13 that we as a Commission are following up on the
14 recommendations that you have in there, and the timeline
15 involved. I realize those aren't necessarily going to be
16 your decisions, but perhaps your recommendations, if you can
17 elaborate on kind of what's next I would appreciate it.

18 MS. POLZIN: Thank you. We are of course working
19 with NERC, and NERC with the Regional Entities, to come up
20 with a plan--as we speak, to come up with a multi-pronged
21 plan for working with industry.

22 We know that industry has shown a lot of interest
23 in the report, even as we were working on it, and since it's
24 come out. So we feel like there is a lot of interest in the
25 report and the recommendations from industry, and we are

1 very hopeful that they are going to take an interest in
2 putting the recommendations into effect. And certainly NERC
3 is working on a plan with us. But to the extent that the
4 Commission continues to show a strong interest in the
5 recommendations being put into play, I am sure that that
6 attention would be beneficial, as well.

7 COMMISSIONER MOELLER: Well you have my assurance
8 that I will be continuing to follow up. And similar to
9 what we heard about the Southwest Report, there were four or
10 five outages in the Southwest over the last 30 years. They
11 all resulted in great reports that got put on a shelf and
12 the recommendations forgotten about, and we're not going to
13 let that happen this time.

14 Thank you, again.

15 MS. POLZIN: Thank you.

16 CHAIRMAN WELLINGHOFF: Commission Norris.

17 COMMISSIONER NORRIS: Just to add to what's been
18 said, and I said it at the NERC board meeting last week, I
19 think this is a great example of our staff and NERC working
20 together on this project--just the more of that, the better,
21 so we can get a better understanding of how our two entities
22 can work together. This is a good example of that. So I
23 appreciate your work and NERC's work on this, as well.

24 And I particularly want to note, I think it's
25 great we focused first on what have we learned from this.

1 Whenever you have a situation like this, you're obviously
2 going to have to look into Compliance and see if there are
3 violations. But I think the lessons learned first is the
4 most important thing to get done first, because that's
5 ultimately the goal, a more reliable system. So I
6 appreciate the fact that we got that as the up-front focus.

7 Following up on what Phil said, or asked, there
8 are several recommendations in the report for WECC itself,
9 as the Reliability Coordinator. Do you know, have there
10 been any discussion with WECC about what role, or what
11 leadership they'll take going forward in terms of following
12 up on the report?

13 MS. POLZIN: I do know that NERC has been in
14 touch with WECC a great deal. And in the brief
15 conversations I've had with WECC, they certainly seem
16 enthusiastic about moving forward and making changes. And
17 they were very--they seemed very welcoming of the
18 recommendations. So it is certainly our hope that they are
19 going to take a leadership role here.

20 And there were definitely areas where we
21 recommended that it was appropriate for them to take a
22 leadership role, like helping with the information sharing,
23 because there are so many small BAs and TAPs out there that
24 really it would be beneficial for them to take a leadership
25 role in making that information sharing happen.

1 COMMISSIONER NORRIS: Good. I'm glad. I know
2 there are, what, 37 Balancing Authorities in the West. And
3 there were 5 involved in this one. Is that a factor in how
4 this played out?

5 MS. POLZIN: Well certainly when you talk about
6 information sharing, or in the planning process we talked
7 about seams issues, to the extent that the more entities you
8 have the more difficult it is to share information, and the
9 more chance there is for some information to be dropped or
10 lost between entities. So from that standpoint, I think you
11 would have to say that the more you have the more likelihood
12 there is that there could be some loss of information.

13 COMMISSIONER NORRIS: Thanks, Mr. Chairman.

14 CHAIRMAN WELLINGHOFF: Thank you, John. Cheryl?

15 COMMISSIONER LaFLEUR: Thank you, Heather, and
16 thank you to everyone on the team at the Commission and at
17 NERC who worked on this excellent report.

18 While I'm on it, I forgot to thank the first gang
19 that came up and did the Summer Assessment. I think we
20 heard two really good presentations this morning.

21 Just following up on what my colleagues have
22 said, one thing that I have often noticed is that the people
23 in the area where an outage or problem actually happened, we
24 hope, and we'll work on very serious--take the
25 recommendations very seriously and try to make sure it

1 doesn't happen again--but people in other geographic areas
2 that could perhaps learn from it don't see it as relevant to
3 them to the same extent.

4 Could you comment on, of your recommendations
5 which of them have applicability outside this--even outside
6 WECC to other parts of the country where we maybe can learn
7 from this and make sure it doesn't happen somewhere else?

8 MS. POLZIN: Thank you, Commissioner LaFleur. I
9 made a plea when I was at the NERC/NRC meeting for people
10 outside of the area, to read it and to try to make that easy
11 for them, at page 116 we do have a table of the findings and
12 recommendations. And the final column in that just lists
13 the applicable entities by the abbreviations, like BA, or
14 TOP, to try to make it easy so that if you are, say, only a
15 BA you can just skim down and look at the ones that are only
16 for BAs. And then, just only just skim those few specific
17 recommendations.

18 So we did try to make that easier for them.

19 There's a couple of things I can think of that
20 may have broader applicability, but some things perhaps only
21 the entities will know if they have the specific
22 vulnerabilities. And so that's why we do want to encourage,
23 and would love for you to encourage, you know, everyone out
24 there to at least look at the table and skim through it, and
25 then read the ones that apply only to what they're

1 registered as.

2 But a couple that I can think of that might apply
3 more broadly is just the problems with protection of systems
4 in general. Because I think the problem that we identified,
5 I was looking at NERC's Reliability Report and they talk
6 about missed operation of protection systems being a
7 significant problem.

8 But what we saw here is protection systems that
9 operated exactly as they were intended to do, and still
10 caused a reliability problem.

11 So that is an issue that people should be
12 thinking about. And one thing that we have found is that
13 oftentimes these protection systems are not fully
14 represented in the modeling, either. So when people are
15 running their models, they don't necessarily know what the
16 protection systems are going to do.

17 So I think that may be an issue that everyone
18 has, although I understand there may be more in terms of
19 numbers in the West. I think there, you know, that's
20 probably something that everyone can share.

21 And then the other would be, considering whether
22 they have below 100 kV facilities that they really haven't
23 focused on that perhaps are in parallel, or otherwise are
24 positioned, you know, to affect the Bulk Power System. And
25 I think that individual systems would be in a position to

1 know whether they have any facilities that fall into that.
2 But that really could cut across all areas.

3 COMMISSIONER LaFLEUR: Thank you, very much,
4 Heather, and thanks for making the recommendations user
5 friendly.

6 MS. POLZIN: Thank you.

7 CHAIRMAN WELLINGHOFF: Thank you. Thank you
8 again, team.

9 Madam Secretary? We're done?

10 SECRETARY BOSE: (Nods in the affirmative.)

11 CHAIRMAN WELLINGHOFF: If there's nothing else to
12 come before this Commission, we are adjourned.

13 (Whereupon, at 11:21 a.m., Thursday, May 17,
14 2012, the 981st open meeting of the Federal Energy
15 Regulatory Commissioners was adjourned.)
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