

BEFORE THE  
FEDERAL ENERGY REGULATORY COMMISSION

- - - - -X  
IN THE MATTER OF: :  
CONSENT MARKETS, TARIFFS AND RATES - ELECTRIC :  
CONSENT MARKETS, TARIFFS AND RATES - GAS :  
CONSENT ENERGY PROJECTS - MISCELLANEOUS :  
CONSENT ENERGY PROJECTS - CERTIFICATES :  
DISCUSSION ITEMS :  
STRUCK ITEMS :  
- - - - -X

934TH COMMISSION MEETING  
OPEN SESSION

Commission Meeting Room  
Federal Energy Regulatory  
Commission  
888 First Street, N.E.  
Washington, D.C.

Thursday, May 15, 2008  
10:05 p.m.

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APPEARANCES:

COMMISSIONERS PRESENT:

CHAIRMAN JOSEPH T. KELLIHER (Presiding)

COMMISSIONER SUEDEEN G. KELLY

COMMISSIONER MARC SPITZER

COMMISSIONER PHILIP MOELLER

COMMISSIONER JON WELLINGHOFF

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## P R O C E E D I N G S

(10:05 a.m.)

CHAIRMAN KELLIHER: Good morning. This open meeting of the Federal Energy Regulatory Commission will come to order to consider the matters that have been duly posted in accordance with the Government In The Sunshine Act for this time and place.

Please join us in the Pledge of Allegiance.

(Pledge of Allegiance recited.)

CHAIRMAN KELLIHER: Before we turn to business, I have a couple of announcements. First of all, a comment on the Farm Bill. The Farm Bill is pending in Congress, and I believe the House approved it and the Senate is considering it currently.

I just really want to praise Chairman Bingaman for his leadership on the Farm Bill. We had serious objection to an earlier version of the Bill that included some provisions that could have fractured FERC's jurisdiction over wholesale power markets and really impair our ability to assure just and reasonable rates. But Chairman Bingaman showed great leadership and his staff worked very hard to prevent that outcome.

Also I want to credit the hard work of state commissioners. A lot of our state colleagues got very involved in this effort and they made a major difference

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1 with the conferees on the Farm Bill.

2 A Farm Bill is kind of an awkward thing for FERC  
3 to have a major role in, so we had unusual Congressional  
4 legislators, not our normal complement of Energy Committee  
5 folks, so really the support of our state regulators was I  
6 think decisive, combined with Chairman Bingaman's  
7 leadership.

8 I just want to thank all the state regulators who  
9 helped, but really to name some of the ones who made great  
10 and special efforts.

11 First of all, David Coen from the State of  
12 Vermont. Secondly, Jim Carr. Third, Phyllis Reha from  
13 Minnesota. Susan Wefal from South Dakota. Steve Larsen  
14 from Maryland played a very important role. John Norris  
15 from Iowa, IA is Iowa, sorry about that. John Norris from  
16 Iowa played a very important role, as did Doug Mood from  
17 Montana, and Colette Honorable from Arkansas. And Chairman  
18 Honorable from Arkansas, I have to say she was born for that  
19 job--

20 (Laughter.)

21 CHAIRMAN KELLIHER: Because with that kind of  
22 name, she was destined for public service.

23 So anyway, our state colleagues played a huge  
24 role and we ended up having a successful outcome and I just  
25 want to express my gratitude publicly.

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1           Secondly I just want to point out that we do have  
2 a staff presentation today on the summer market and  
3 reliability assessment, and I hope we will have some good  
4 questions from our colleagues, and staff, and I think the  
5 presentation will be interesting. But I want to announce  
6 that next month, at the request of Commissioner Moeller, we  
7 are going to have a staff presentation on the cost of new  
8 power generation and how rising capital costs and fuel costs  
9 are putting upward pressure on electricity prices across the  
10 country, in all regions of the country.

11           I just want to thank Commissioner Moeller for his  
12 suggestion and see if he wanted to make a comment.

13           COMMISSIONER MOELLER: Thank you, Mr. Chairman.  
14 I think most people realize that we are in a rising-cost  
15 environment and that as we as a Nation approach the next  
16 round of generation infrastructure we are facing a lot of  
17 challenges, and they are based largely on the fact that more  
18 and more we are a worldwide economy.

19           Commodity prices are driving costs throughout the  
20 world. We have seen that recently in food prices. But we  
21 have seen it already for the last 12 to 24 months in cement,  
22 and steel, engineering, labor, various inputs into the  
23 infrastructure process of building energy infrastructure.

24           It is serious, and we should realize where we are  
25 going with this and what the implications are, and I

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1 appreciate the fact that we will have some attention on it  
2 next month.

3 Thank you, Mr. Chairman.

4 CHAIRMAN KELLIHER: Thank you. I think the  
5 timing is good, because we have a July 1 Markets Conference  
6 where we are going to look at wholesale power markets, and  
7 it is sensible as a backdrop to that to recognize that the  
8 next wave of power plants is going to be expensive. So  
9 thank you for the suggestion.

10 The next announcement is a couple of awards to  
11 two very deserving FERC leaders, both Jamie Simler and  
12 Kathlene Barron. We are giving them awards together because  
13 they work so closely together. They are almost inextricable  
14 as a team, so it would have made no sense to give them  
15 awards separately, so we are giving them awards at the same  
16 time.

17 They work very closely together. They are really  
18 an indispensable part of FERC right now. And they both have  
19 an incredible ability to work hard to deliver high-quality  
20 product for our consideration, and also to develop creative  
21 solutions to a lot of the new and interesting challenges  
22 that we are facing.

23 But let me start with Jamie Simler. When I think  
24 of Jamie, really the first word--where is Jamie? There she  
25 is.

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1 (Laughter.)

2 CHAIRMAN KELLIHER: When I think of Jamie, really  
3 the first word that comes to mind--and this is literally  
4 true--is the word "indefatigable." Jamie is one of the  
5 hardest working people in this building. Napoleon, when he  
6 was Emperor, he chose the bee as his symbol. He chose the  
7 bee because the bee is constantly active. The bee never  
8 rests, and I think the bee should be Jamie's personal symbol  
9 as well.

10 (Laughter.)

11 CHAIRMAN KELLIHER: Now Jamie began at FERC as a  
12 petroleum engineer back in 1986, and she worked here for  
13 five years. Then she left to the private sector for about  
14 eight-and-a-half years with different positions in the  
15 private sector, but she came back. The prodigal daughter  
16 returned.

17 (Laughter.)

18 CHAIRMAN KELLIHER: She couldn't resist the siren  
19 call of public service. So she returned here to FERC 10  
20 years ago in the Office of Electric Power Regulation, and  
21 has stayed through its many name changes, that office's many  
22 name changes. She did serve a very important stint with  
23 Commissioner Brownell. I think that has helped her play an  
24 effective role in her current capacity. But she has worked  
25 in the Office of Electric Power Regulation through its name

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1 brand changes to Office of Markets, Tariffs, and Rates; and  
2 Energy Markets and Reliability; and now the current title  
3 that I like a lot, personally, is the Office of Energy  
4 Market Regulation, because regulation is still at the heart  
5 of the Commission's business.

6 So she is the Deputy Director in that office, the  
7 number two in that office, and I think Jamie has personally  
8 shattered the beardless ceiling in EMR.

9 (Laughter.)

10 CHAIRMAN KELLIHER: Dan Larcamp and Shelton have  
11 created this tradition, and Jamie has demonstrated that it  
12 is actually alright for senior managers in the office not to  
13 have beards.

14 (Laughter.)

15 CHAIRMAN KELLIHER: Now I won't try to really  
16 catalogue all of the ways that Jamie has influenced  
17 Commission policy because it would take too much time, but  
18 there really are no major policies that come out of EMR that  
19 don't have--that Jamie hasn't played some major role in.  
20 And she has played a huge role in OATT reform, and really  
21 all the major market reforms in recent years.

22 She is I think an excellent manager. She helps  
23 run the office. And she's an excellent complement to  
24 Shelton. She is a great number two for Shelton.

25 Jamie played a very significant role recently

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1 establishing the new Energy Innovation Sector Office, which  
2 is making a major contribution here.

3 But very importantly, as Jamie as indefatigable  
4 and she is the bee, but she makes sure that the FERC  
5 railroad runs on time. We get an enormous number of filings  
6 in this building, and we have to send things out basically  
7 as quickly as we get things in, and Jamie makes sure that  
8 the FERC railroad runs on time and that we remain efficient.

9 So I just want to praise Jamie and recognize her  
10 great leadership here at FERC, and I would like to give her  
11 this award. But I first want to turn to my colleagues and  
12 see if they have comments they would like to make about  
13 Jamie.

14 Colleagues? Suedeem?

15 COMMISSIONER KELLY: Well I have known Jamie  
16 since she was an advisor to Commissioner Brownell, and I  
17 enjoyed working with her on the 11th floor then, but  
18 actually I get to work with her more now, and I have come to  
19 an even broader appreciation of her skills and ability.

20 When I think of Jamie, I don't actually think  
21 about bees, but something a little similar. I think about  
22 chemistry. Jamie is a chemical engineer, and so there are  
23 not too many chemists, chemical engineers around here, so  
24 Jamie and I can enjoy a little talk about chemistry from  
25 time to time. We are I think the only two in the building,

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1 and there is something active about chemistry. It is more  
2 the electrons than the bees.

3 But combined with that engineering ability, which  
4 of course tells you a lot about her ability to do analysis  
5 and to be rigorous and to have schedules and to stay on time  
6 and steer the ship, is an amazing insight into policy  
7 aspects, and a real commitment to the policy aspects.

8 And Jamie never tires of answering those  
9 questions. It is the last minute and you're trying to get  
10 the Order out, and a policy question comes up, and you say,  
11 well, you know, what's the implication of this Order on  
12 whatever, competition. And Jamie never says, ahhh, it's too  
13 late to talk about this now.

14 She is always there. She is always on. She is  
15 indefatigable, and she has been a wonderful help to me  
16 throughout the years and I can't think of anybody more  
17 deserving of this award.

18 CHAIRMAN KELLIHER: Colleagues? Jon?T

19 COMMISSIONER WELLINGHOFF: Thank you, Joe.

20 You know, Jamie is an engineer who gets it, in  
21 the sense that, you know, I've always been accused of trying  
22 to practice engineering without a license, you know, being  
23 an attorney and always wanting to do the techie side, but  
24 Jamie understands the technical side but, as Suedeen said,  
25 she knows the policy. She knows how to the get the policy

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1 done. And she knows how to help with it.

2 I think, you know, her spirit and enthusiasm and  
3 her dedication and her smarts have all been things that have  
4 helped me just tremendously throughout my short time here at  
5 the Commission, especially with EIS and continuing on in the  
6 OATT reform. She just couldn't work without her.

7 CHAIRMAN KELLIHER: Thank you. Phil.

8 COMMISSIONER MOELLER: Well in addition to the  
9 fact that she is obviously very smart and hard-working and a  
10 great public servant, I think that Jamie has a youthful  
11 energy that, as you alluded to, Mr. Chairman, is infectious.  
12 And as we need more young people--men and particularly women  
13 in the energy industry, I think she is a great motivation  
14 and inspirational figure for that.

15 So good choice, Mr. Chairman.

16 CHAIRMAN KELLIHER: Thank you.

17 COMMISSIONER SPITZER: Thank you, Mr. Chairman.

18 I agree with everything that has been said. I  
19 would only add a few other observations. One--and it's been  
20 alluded to--I can't think of anybody more conscientious and  
21 diligent. I would agree that she makes herself available to  
22 answer questions, good questions or not so good questions--

23 (Laughter.)

24 COMMISSIONER SPITZER: --with equanimity. And  
25 the other aspect--and maybe this is from the engineering as

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1     opposed to lawyering where there's maybe a higher degree of  
2     candor perhaps--she is very patient with some of my less-  
3     than-intelligent questions from time to time, and she is  
4     very willing to explain to me very patiently when I'm wrong,  
5     which is not easy to do given my status, and I really  
6     appreciate that, and that adds to the ultimate work product  
7     of the Commission in a very positive way.

8                   CHAIRMAN KELLIHER: Great. Thank you. Well,  
9     Jamie, why don't you come up and we'll give you your award.

10                   (Applause and standing ovation.)

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1 CHAIRMAN KELLIHER: And next, of course, is  
2 Kathleen, Kathleen Barron, and Kathleen joined us in 2006,  
3 in January of 2006, and she was recruited by our former  
4 General Counsel, John Moot. And Kathleen has really been  
5 one of the best pickups that the Agency has had in recent  
6 years.

7 (Laughter.)

8 CHAIRMAN KELLIHER: I don't mean -- that's --

9 (Laughter.)

10 CHAIRMAN KELLIHER: I'm trying to be very  
11 correct.

12 I think one strength of the Commission, is that  
13 we have a nice mix of talent from the outside, people that  
14 have been recruited from the outside.

15 We have young staff, we have staff with some  
16 experience, staff with great experience, and I think that's  
17 a real strength of the Agency, that mix, and Kathleen has  
18 certainly added to that mix.

19 She was recruited by Mr. Moot, and she's risen  
20 very steadily in the Office of General Counsel, and very  
21 smoothly transitioned from private practice, to working for  
22 the public, working in public service, and she now leads the  
23 largest section of attorneys within the Office of General  
24 Counsel.

25 Her section is responsible for the legal

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1 sustainability of most of the Orders issued by the  
2 Commission, and I have credited the Solicitor's Office in  
3 the past, with our very impressive win/loss record, but I  
4 think Kathleen deserves a large share of the credit, as  
5 well, because we're giving the Solicitor's Office more  
6 defensible product and more legally sustainable Orders, and  
7 I think Kathleen deserves a huge amount of the credit for  
8 that.

9 She's been a co-leader of the Staff effort to  
10 produce Order 890, and has played a major role in the  
11 rehearing on clients' Orders, some of which we're  
12 considering today, in that her recruiting efforts on behalf  
13 of the Commission, have strengthened her section  
14 significantly, as well as the Commission, so she's continued  
15 to recruit outside talent.

16 Kathleen has shown outstanding ability as a  
17 leader and advisor, and has established an excellent working  
18 relationship with the Commissioners, their assistants, and  
19 her colleagues on the Staff, and I personally trust Kathleen  
20 implicitly.

21 And, as I said earlier, she has a great ability -  
22 - when I talked about both Jamie and Kathleen -- a great  
23 ability to come up with creative solutions to a lot of the  
24 new challenges that we're facing.

25 Kathleen, since she has joined us, she really has

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1 shown a real zest for public service, and I think she's  
2 shown great leadership. I'm very proud of everything she's  
3 accomplished.

4 And I also want to point out that Kathleen shows  
5 an excellent model of balancing family life with a demanding  
6 professional career. It's great to see her with her kids.

7 With that, I want to thank you for all your  
8 efforts, and I want to turn to my colleagues and see if  
9 they have comments they want to make. Jon?

10 COMMISSIONER WELLINGHOFF: Well, I just want to  
11 commend Kathleen, especially on her work on 890. I know how  
12 hard that is and how important it is for, I think, all of --  
13 everybody who's concerned about the electric system in this  
14 country.

15 And with Kathleen out there leading the effort, I  
16 know it's in good hands.

17 CHAIRMAN KELLIHER: Phil?

18 COMMISSIONER MOELLER: Similar to my comments  
19 about Jamie, I think that Kathleen's obviously very smart.  
20 She's a great attorney with a good sense of humor, but very  
21 dedicated.

22 I think I've only seen her grumpy once, and  
23 that's when I ran into her on the elevator, on a Sunday,  
24 when she was working on Order 890.

25 (Laughter.)

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1                   COMMISSIONER MOELLER: It had been a long  
2 weekend.

3                   But I certainly give her that, but, again, she's  
4 an inspiration for younger people in the energy industry,  
5 men, or, particularly, young women, a great example in  
6 Kathleen. Good choice, Mr. Chairman.

7                   CHAIRMAN KELLIHER: Commissioner Kelly?

8                   COMMISSIONER KELLY: Well, I would add, in  
9 addition to all the intellectual capabilities that Kathleen  
10 has, is that she also has great people skills.

11                   And it's a challenge to come into this Agency  
12 where relationships exist and have existed for many years.  
13 And Kathleen just walked in, made friends, developed  
14 relationships, and she's at the top of the General Counsel's  
15 Office, and that's a testament to her interpersonal skills,  
16 and I really appreciate working with you.

17                   I would also like to add, publicly, how sorry I  
18 am that our running team was not able to run this year.  
19 Kathleen is also a runner, and she was slated to be on my  
20 running team, and, due to, unfortunately, an injury on my  
21 part, our team didn't get to do it, but next year. Thank  
22 you.

23                   CHAIRMAN KELLIHER: Marc?

24                   COMMISSIONER SPITZER: Thank you, Mr. Chairman.  
25 I agree with your observation that this is an example of

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1 experience and expertise from the private sector being  
2 brought to bear in support of the public and the public  
3 interest.

4 You can never have too many good lawyers; I  
5 believe in that, and Kathleen has used her private sector  
6 experience to advance the public interest in a number of  
7 ways, and, most graphically, by assimilating technical  
8 information, such as in Order 890, and applying the legal  
9 gloss to make the work product understandable and very  
10 compelling, and that's important.

11 She's also very knowledgeable about basketball.

12 (Laughter.)

13 COMMISSIONER SPITZER: One of my better  
14 judgments, was not to try and use her husband's knowledge of  
15 basketball to influence, improperly, my March Madness picks.

16 (Laughter.)

17 COMMISSIONER SPITZER: And had I listened to  
18 Kathleen, I probably would have not picked Arizona to go to  
19 the Final Four.

20 (Laughter.)

21 COMMISSIONER SPITZER: And other fiascos. But  
22 she shows good judgment, attendant to being a good lawyer,  
23 and I appreciate her good work.

24 CHAIRMAN KELLIHER: Great, thank you. Kathleen,  
25 let me give you your award.

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1 (Presentation made; applause.)

2 CHAIRMAN KELLIHER: Commissioner Kelly mentioned  
3 her running team, and I want to introduce my running team,  
4 and I want to introduce a special group of FERC employees,  
5 members of the Federal Energy Running Commission team that  
6 ran in the Capitol Challenge 5K race earlier this month.

7 And the performance of our team was very  
8 impressive, that we were the fifth fastest team out of 29  
9 Executive Branch teams, compared to tenth place last year,  
10 and that we were the 13th fastest team out of 108 total  
11 teams.

12 And, impressively, we defeated a number of  
13 military teams fielded by the Armed Services. I think that  
14 only the Coast Guard beat us, otherwise, we swept the U.S.  
15 Army and Navy, I think.

16 (Laughter.)

17 CHAIRMAN KELLIHER: And we also defeated some  
18 sister agencies that we deal with from time to time.

19 (Laughter.)

20 CHAIRMAN KELLIHER: But what was most  
21 impressive, was that members of the FERC Running team, came  
22 in first and second place overall, from among more than 600  
23 runners, that Brandon Cherry and Steve Cartalia from Office  
24 of Energy Projects, came in first and second place,  
25 respectively, with times of 15 minutes and 42 seconds, and

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1 16 minutes and 16 seconds, so hugely impressive.

2 And that Brandon won a very nice medal,  
3 something a professional wrestler would be proud of.

4 (Laughter.)

5 CHAIRMAN KELLIHER: And that both Suedeem and I  
6 have won that medal earlier in our glory days, Suedeem being  
7 the fastest woman in the Executive Branch, and me for being  
8 the fastest agency head.

9 (Laughter.)

10 CHAIRMAN KELLIHER: Which is a much smaller  
11 category.

12 (Laughter.)

13 COMMISSIONER KELLY: You probably could say that.

14 CHAIRMAN KELLIHER: Well, I think my victory was  
15 somewhat like a Soviet election.

16 (Laughter.)

17 CHAIRMAN KELLIHER: I think I might have  
18 actually been the only agency head. But our glory days are  
19 in the past, and we have lost our titles to faster  
20 contenders.

21 But I'd like to introduce the team members, in  
22 the order that they finished, so let's start with Brandon.  
23 Brandon, can you stand up?

24 (Applause.)

25 CHAIRMAN KELLIHER: Now, it doesn't appear that

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1 Brandon is wearing his medal today --

2 (Laughter.)

3 CHAIRMAN KELLIHER: -- but it may be under his  
4 shirt. That's where I wear mine, most of the time.

5 (Laughter.)

6 CHAIRMAN KELLIHER: So, I want to thank you for  
7 being on our team. Could you stand up, while the other team  
8 members are introduced?

9 Steve Cartalia. Steve, could you stand up?

10 (Applause.)

11 CHAIRMAN KELLIHER: I've already announced your  
12 times. Please remain standing. Mike Bardee?

13 (Applause.)

14 CHAIRMAN KELLIHER: Mike's time, again, a 5K  
15 race, Mike's time was 20 minutes and 27 seconds.

16 And then the aptly names Kristin Fleet.

17 Kristin?

18 (Applause.)

19 CHAIRMAN KELLIHER: And Kristin's time was 24  
20 minutes and 29 seconds. I won't stand up, but --

21 (Laughter.)

22 CHAIRMAN KELLIHER: -- but I, of course, led the  
23 team from the rear, like a good general, and my time was 25  
24 minutes and 11 seconds, so Brandon beat me by ten minutes --

25

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1 (Laughter.)

2 CHAIRMAN KELLIHER: Which is pretty depressing to  
3 admit in public. So, I really wanted to address the team,  
4 to express my gratitude for how well they performed, and I  
5 hope FERC can bask in your reflected glory.

6 I also wanted to introduce you, to resolve any  
7 questions, any unfair questions that our team was composed  
8 of ringers, that our team did so well, that I think other  
9 Executive Branch agencies may think that our team was  
10 composed of temporary employees of some kind.

11 (Laughter.)

12 CHAIRMAN KELLIHER: And that our team is  
13 composed of employees in good standing.

14 (Laughter.)

15 CHAIRMAN KELLIHER: That, hopefully, will run  
16 again next year.

17 I want to say that the answer to our performance  
18 this year, was simply good recruitment, that, last year, I  
19 told Mike Bardee, I want the fastest people in the building  
20 --

21 (Laughter.)

22 CHAIRMAN KELLIHER: -- to be on my team, and  
23 that Mike, in turn, relied on Di edre Gal lagher, who was on  
24 our team last year, ran on our team last year. She coul dn' t  
25 run this year, because she chose to have a baby, i nstead, a

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1 little boy named Decklin, and I have to say that is a great  
2 name.

3 Decklin was born on March 28th, so Diedre didn't  
4 think she could be in her finest running condition, earlier  
5 this month. But Diedre did an outstanding job recruiting,  
6 and hopefully she can be on the team next year.

7 But I just want to thank everyone for being on  
8 the team, and it was a lot of fun, and you just did great.  
9 Thank you.

10 (Applause.)

11 COMMISSIONER KELLY: And, Mr. Chairman, I would  
12 just like to add that as far as recruitment goes, the word  
13 on the street is that the U.S. Marine Corps is looking to  
14 recruit these two good men and women, so that they can beat  
15 us next year, so there will be hell to pay, if you defect.

16 CHAIRMAN KELLIHER: Hopefully, we won't be called  
17 up, and we'll have to point to the Army that they are  
18 subject to our jurisdiction under reliability.

19 (Laughter.)

20 CHAIRMAN KELLIHER: So they better not try to  
21 mess with us. With that, I guess we'll turn to more serious  
22 business, but I really want to thank you all again.

23 Why don't we, Madam -- oh, before we turn to the  
24 Consent Agenda, I'd like to point out, as usual, how many  
25 Notational Orders we've approved. There's been -- the

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1 green blizzard continues between open meetings, and that  
2 since the April 17th open meeting, we've issued 73  
3 Notational Orders.

4 Madam Secretary, let's turn to the Consent  
5 Agenda.

6 SECRETARY BOSE: Thank you. Good morning, Mr.  
7 Chairman; good morning, Commissioners.

8 Since the issuance of the Sunshine Act Notice on  
9 May 8, 2008, no items have been struck from this morning's  
10 Agenda.

11 Your Consent Agenda for this morning, is as  
12 follows: Electric Items - E-7, E-8, E-9, E-10, E-12, E-13,  
13 E-14, E-15, E-16, E-17, E-18, E-20, E-21, E-23, E-24, E-25,  
14 E-26, E-27, E-28, E-29, and E-30.

15 Gas Items: G-1, G-2, G-3, and G-4.

16 Hydro Items: H-1.

17 Certificate Items: C-2 and C-3.

18 As to E-2, Commissioner Moeller is concurring,  
19 with a separate statement. As to E-8, Commissioner Spitzer  
20 is concurring, with a separate statement, and Commissioner  
21 Moeller, is concurring, with a separate statement.

22 As to M-1, Commissioner Moeller is concurring,  
23 with a separate statement.

24 As to C-2, Commissioner Wellinghoff is  
25 concurring, with a separate statement.

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1 With the exception of E-2 and M-1, where a vote  
2 will be taken after the presentation and discussion of those  
3 items, we will now take a vote on this morning's Consent  
4 Agenda, beginning with Commissioner Wellinghoff.

5 COMMISSIONER WELLINGHOFF: I vote aye, with the  
6 notation of my concurrence on C-2.

7 SECRETARY BOSE: Commissioner Moeller?

8 COMMISSIONER MOELLER: I vote aye, noting my  
9 concurrence in E-8.

10 SECRETARY BOSE: Commissioner Spitzer?

11 COMMISSIONER SPITZER: I vote aye, noting my  
12 concurrence in Item E-8.

13 SECRETARY BOSE: Commissioner Kelly?

14 COMMISSIONER KELLY: I vote aye, noting, for the  
15 record, that I have this month, no concurrences, nor  
16 dissents.

17 (Laughter.)

18 SECRETARY BOSE: And Chairman Kelliher?

19 CHAIRMAN KELLIHER: Simple aye. Madam  
20 Secretary, discussion items?

21 SECRETARY BOSE: Yes. The first item for  
22 presentation, is A-3, concerning the 2008 Summer Energy  
23 Market and Reliability Assessment. There will be a  
24 presentation by Charlie Whitmore from the Office of  
25 Enforcement. He's accompanied by David Andrejack from the

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1 Office of Electric Reliability.

2 (Slides.)

3 MR. WHITMORE: Mr. Chairman and Commissioners,  
4 good morning. I'm here today to present the Summer Market  
5 and Reliability Assessment for 2008. With me, from the  
6 Office of Electric Reliability, is David Andrejack, to speak  
7 about reliability issues.

8 This presentation will be posted on the  
9 Commission's website later today.

10 Today, we will emphasize three major points:  
11 Overall, the reliability of the bulk power system for this  
12 Summer, should be adequate, but there are some areas of  
13 concern that require close monitoring.

14 Second, wholesale electric prices are likely to  
15 be considerably higher than they were a year ago.

16 Third, in the fastest growing regions -- Florida  
17 and Arizona, for example -- the continuing robustness of  
18 natural gas infrastructure, plays a crucial role in meeting  
19 growing electric power demand.

20 Let me turn it over to David to discuss the  
21 reliability issues.

22 (Slides.)

23 MR. ANDREJACK: Thank you, Charlie. Mr.  
24 Chairman and Commissioners, the reliability and adequacy of  
25 the bulk power system this Summer, as forecasted by the

1 planning authorities and reviewed by the regional entities  
2 and NERC, is projected to be adequate.

3 Extreme weather conditions and major outages of  
4 generation and transmission, pose risks to reliability, and  
5 there these risks are significant, contingency plans,  
6 including operating procedures, are expected to be in place  
7 to manage these risks.

8 Overall, non-coincident peak demand this Summer,  
9 assuming normal weather and a 50-percent load forecast  
10 probability, is forecasted to be 1.3 percent higher than the  
11 actual demands of last Summer, with some regions showing an  
12 increase in demand, while others, a reduction.

13 While the capacity margins to supply this  
14 increased demand, are forecasted to be sufficient, there are  
15 some concerns for supply reliability, due to deliverability  
16 of reserves.

17 In particular, these concerns manifest  
18 themselves in southern California, due to constraints on  
19 imports from the North and outside of California, and in the  
20 Southeast, should the drought conditions persist, coupled  
21 with any major transmission and/or generation outages.

22 Demand response has increased, both as a means to  
23 reduce peak demand, and to provide ancillary services for  
24 operating flexibility.

25 These issues and regional highlights, will be

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1 explored in the remainder of the presentation.

2 The demand forecast for the Summer: Demand  
3 forecasters use generalized assumptions about weather,  
4 economic activity, and other factors, therefore, predicting  
5 abnormal conditions that create record peaks, are difficult.

6 Overall, the non-coincident peak demand forecast  
7 is 867,525 megawatts, which represents a 1.3 percent  
8 increase from the actual demand of last Summer.

9 On this map, which shows 2008 Summer forecasts  
10 compared with 2007 Summer actual peak, by region, we see  
11 that, assuming normal conditions, the forecast peak demand,  
12 is expected to grow across the nation, from a low of .9  
13 percent in SPP, to a high of 6.9 percent in MRO.

14 The exception is the SERC region, which is  
15 projecting a demand reduction of 2.8 percent. This bears  
16 scrutiny, as past forecasts for the SERC region have been  
17 consistently lower than actual demands, for the last few  
18 years when all-time peaks have been repeatedly set.

19 Capacity margins are indicative of the amount of  
20 reserve capacity that is available to avert the risk to  
21 reliability from a number of uncertainties such as load  
22 forecasting errors and outages of bulk power system  
23 equipment, among other factors.

24 The map shows the capacity margins and the change  
25 in projected capacity margins for the coming Summer,

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1 compared with last Summer. Because of different generation  
2 mixes, unit sizes, deliverability, and other factors,  
3 required reserve margins will vary to achieve the same  
4 reliability performance.

5 In and of themselves, the capacity margins cannot  
6 be compared across the regions, however, the change in  
7 capacity margin within a region, relative to historically-  
8 achieved capacity margins, is an appropriate measure of the  
9 resource adequacy of the same region.

10 On that basis, the capacity margins shown, appear  
11 to be on par with prior years.

12 Demand Response: This Summer, demand response  
13 resources have increased to manage peak loads across the  
14 United States. The amount of dispatchable demand response  
15 available to reduce peak load, is forecast to increase  
16 significantly in NPCC, from just under two percent of  
17 internal demand, to four percent; and in MRO, from four  
18 percent to six percent.

19 This resource can play an important part in  
20 reducing the stress on the grid at the time of system peak.

21 New Generation: Over 10,000 megawatts of new  
22 generating resources, have been added to the U.S. power  
23 system over the past year. Not all of the new capacity will  
24 have a direct impact on capacity margins, due to issues such  
25 as deliverability and coincidence of availability during

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1 peak demand periods.

2 Now, I would like to turn the presentation back  
3 to Charlie for his discussion of the national markets.

4 MR. WHITMORE: The most important aspect of  
5 electric power markets this Summer, is that wholesale prices  
6 are likely to be quite a bit higher than last year.

7 Forward prices on the -- from the  
8 Intercontinental Exchange, ICE, are 50 to 90 percent higher  
9 than last Summer's prices. They are higher almost  
10 everywhere, in both RT0 and non-RT0 regions.

11 The degree of increase depends on how often  
12 natural gas is the marginal fuel being burned, not on  
13 whether a region is part of an RT0. Thus, the largest  
14 increases appear in the Northeast, where gas is almost  
15 always on the margin, and the lowest appear in the Midwest,  
16 where coal is more often on the margin.

17 These prices are important, but I need to give  
18 you two cautions in using them: First, forward prices are  
19 not predictions of the future; they are the price that  
20 willing buyers are paying right now, to willing sellers for  
21 deliveries this Summer.

22 That may or may not be where the prices end up.  
23 In any case, they are already affecting eventual costs.  
24 Those who hedge their positions with forward transactions  
25 now, are locking in this price already, as part of the

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1 Summer portfolio.

2 Second, there is no direct relationship between  
3 wholesale and retail electric prices. The effect of higher  
4 wholesale prices in the short-term market, on retail prices,  
5 varies, based on the reliance on short-term contracts.

6 Why are forward electric prices so high this  
7 Summer? Let's look at natural gas first. The slide shows  
8 that the American natural gas price, has been rising rapidly  
9 since the start of the year.

10 Now, you may remember from the State of the  
11 Markets, that it stayed roughly in the \$6 to \$8 range for  
12 two years before that.

13 Forward prices for the rest of the year, are also  
14 higher, even though American gas production is rising. Why?

15 First of all, last Winter was a roughly normal  
16 Winter, but that was considerably cooler than the two  
17 previous Winters, so, natural gas storage levels are lower  
18 going into this Summer.

19 Market participants on the gas side, need to buy  
20 more gas through the Summer, to make up the difference.

21 Second, demand is rising, especially for  
22 electric power. Given today's generation fleet, natural gas  
23 will fuel most of the increase in electric power demand  
24 around the country.

25 Last year, generators burned about ten percent

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1 more gas than in 2006. So far this year, it's up again, 11  
2 percent, compared to the same period last year.

3 Third, imports will probably fall. Canadian  
4 import are down a little so far this year, and LNG imports  
5 are likely to be down, as well. In the first four months of  
6 the year, they are down by 62 percent.

7 In the Spring and Summer of last year, British  
8 gas prices were \$3 to \$4 per million British Thermal Units,  
9 MmBtu. We imported record volumes, with an American price  
10 that was in the \$6 to \$8 range.

11 This year, the British price is above \$11, about  
12 at parity with the Henry Hub price. In fact, on two days  
13 this week, they were identical.

14 So, we will probably import more than the first  
15 four months of the year would suggest, but still less than  
16 last year, especially to Gulf Coast terminals.

17 Finally, there appears to be a global  
18 commodities boom in most raw materials. All of these  
19 factors work to increase gas prices for the Summer. The  
20 increase in domestic production, is substantial, and it  
21 works the other way, but, overall, gas prices are rising.  
22 Still, for the same heat content, they remain at only about  
23 half the level for oil.

24 Natural gas is the most influential factor  
25 affecting electric power prices, because in the summer,

1 natural gas is on the margin more often and in more places  
2 than in any other fuel.

3 But other factors also matter: For example, last  
4 Summer, wholesale electric prices went up faster than fuel  
5 prices, especially natural gas. That could happen again.

6 The United States has added little baseload  
7 capacity, especially coal and nuclear, over the last few  
8 years. As a result, if loads continue to rise, the electric  
9 system must use generators that cost progressively more to  
10 run.

11 The market clearing price should normally rise  
12 enough to make it worthwhile to those generators. The shift  
13 of what is on the margin, can be from coal-fired units to  
14 gas-fired ones, or from combined-cycle units to combustion  
15 turbines. Either way, the result is, normally, higher  
16 prices, even if the fuel prices stay the same.

17 Now I'll turn it back to David to discuss  
18 regional reliability.

19 MR. ANDREJACK: A few highlights for the regions  
20 for the upcoming Summer, starting off with the West:

21 While the reserve margins in WECC look  
22 sufficient, transmission limitations continue to constrain  
23 the ability to deliver these reserves from northern to  
24 southern California. Under normal conditions, it is  
25 expected that demand response, voluntary conservation, and

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1 use of interruptible loads, may be required this Summer in  
2 southern California.

3 The risk assessed by Cal ISO for a Stage III  
4 emergency this year, is greater than last year.

5 Hotter than forecasted temperatures, as have  
6 occurred the previous two years, coupled with major  
7 generation and transmission outages in southern California,  
8 could result in rolling blackouts due to shrinking operating  
9 reserves.

10 This remains a concern, despite the  
11 implementation of demand response of more than 1400  
12 megawatts.

13 Moving to ERCOT, wind generation in Texas, is  
14 expected to increase by over 3700 megawatts this Summer,  
15 compared to last Summer.

16 This increase in variable generation, will  
17 present additional operational challenges that may result in  
18 congestion, limiting the available wind output and requiring  
19 more frequent reliance on demand response.

20 Finally, in the Southeast, at the present time,  
21 the drought conditions are improving in many areas. All  
22 subregions performed studies and identified no significant  
23 reliability issues for this Summer, based on continued  
24 Spring rains.

25 The regional demand for SERC, was under-

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1 forecasted in each of the prior two consecutive Summers, by  
2 close to 10,000 megawatts. For 2008, the demand is again  
3 projected to decrease, in this case, by 2.8 percent, from  
4 the actual demand of the Summer of 2007.

5 The load demand forecast, coupled with the  
6 drought conditions, require close monitoring of reliability  
7 risks and mitigation plans this Summer. Now, I'd like to  
8 turn the presentation back to Charlie for his discussion  
9 about the regional markets.

10 MR. WHITMORE: I'll start in the Northeast. In  
11 2007, New York and New England alleviated the most acute  
12 sources of congestion on the electric power grid in the  
13 East.

14 The Neptune Line greatly reduced congestion into  
15 Long Island, and transmission upgrades in Connecticut and  
16 Boston, reduced congestion in New England. However, the  
17 larger, though less acute problems remain.

18 For example, in PJM, west-to-east congestion is  
19 increasing. In 2007, the overall incidence of congestion in  
20 the day-ahead market, increased by about 11 percent, and  
21 it's up again so far this year.

22 The congestion is increasingly concentrated in  
23 four major bottlenecks shown on the slide, that limit flows  
24 from west to east. As you can see from the peach-colored  
25 numbers on the slide -- and we do try to do designer colors

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1 --

2 (Laughter.)

3 MR. WHITMORE: Bedding-Black Oak was congested 63  
4 percent of the time in 2007. Together, the four constraints  
5 accounted for over 60 percent of all congestion in PJM in  
6 2007, and that's the blue numbers on the slide.

7 West-to-east congestion, affects prices. In  
8 2007, wholesale power prices averaged \$66 per megawatt for  
9 PEPCO in the Mid-Atlantic, and only \$46 for AEP in Ohio.

10 PJM has been working hard to alleviate the  
11 congestion. For example, PJM estimates that the Trail  
12 Project would add 5300 megawatts of west-to-east transfer  
13 capacity.

14 The line could be in service as soon as the  
15 Summer of 2011, if it receives needed permits later this  
16 year, but until the upgrades come online, increasing loads  
17 are likely to increase both the incidence and the cost of  
18 congestion.

19 Turning to the Southeast, Florida is the fastest  
20 growing energy market in the region. Electrically, Florida  
21 has relatively sparse connections with the rest of the  
22 Southeast. The state depends heavily on natural gas, for  
23 both existing and new power generation.

24 The yellow bars on the slide, show that  
25 Florida's gas-fired generation has increased by 19 percent

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1 between 2005 and 2007. So far in 2008, it's up again, 11  
2 percent higher than the same period last year.

3 The smaller bars show how throughput has  
4 increased to meet demand on the three major pipelines  
5 serving Florida. Reporting of market prices for gas, is  
6 sporadic in peninsular Florida; power prices are even less  
7 transparent.

8 The indications we can see, though, suggest that  
9 in the Summer, Florida often places a higher value on  
10 natural gas than any other part of the country, including  
11 New York and New England.

12 This is symptomatic, in part, of being at the end  
13 of the pipe.

14 Fortunately, Florida has been able to add new  
15 pipeline capacity. Last year, Cypress Pipeline opened,  
16 adding 265 MmCf a day of capacity.

17 This year, that has expanded by a further 116  
18 MmCf per day, and later this year, Gulfstream is scheduled  
19 to increase capacity by about 500 MmCf a day.

20 In the West, Arizona is a rapidly growing market.  
21 Phoenix is now larger than Philadelphia, and Maricopa County  
22 outside Phoenix, is, as I understand it, the fastest growing  
23 county in the country.

24 Electric power demand is rising quickly, and that  
25 means rapidly increasing use of natural gas. In 2007,

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1 Arizona consumed 113 terawatt hours, an increase of 11  
2 percent over 2005. Almost all of that increase came from  
3 greater use of natural gas.

4 Natural gas used for electric power, was up by 32  
5 percent. You can see on the slide, how gas usage in  
6 generators grew in the state, and how utilization rose for  
7 pipelines entering the state.

8 Indeed, this April, for the first time, all three  
9 of the major pipelines entering the state from the east,  
10 operated at 95 percent of capacity, one day in April.

11 Unlike Florida, Arizona is not at the end of the  
12 line for natural gas. As a result, there are many ways to  
13 meet increasing Arizona demands, not just the option of  
14 increasing main line capacity from points further east.

15 For example, when more Rockies gas reaches  
16 southern California, through El Paso's 1903 line, that frees  
17 up pipeline capacity to add service to Arizona.

18 Transwestern Pipeline, for example, is adding the Phoenix  
19 Lateral, which you can see on the slide, to take gas that  
20 would have gone to California, and take it to the Phoenix  
21 area, instead.

22 The American pipeline industry has proven adept  
23 at adding this sort of flexibility over the years. As  
24 things stand now, Arizona has met and is meeting its growing  
25 needs, without seeing its natural gas prices rise any faster

1 than in other parts of the country.

2 One of the biggest unknowns in looking at this  
3 Summer -- this is from both a reliability and a markets'  
4 perspective -- the biggest variable is weather. A cool  
5 Summer could keep electric prices far below the levels that  
6 many people expect, as they, in fact, did in Texas last  
7 Summer.

8 Conversely, a hot Summer could raise prices and  
9 reliability concerns even more.

10 The slide shows one of the current forecasts for  
11 the Summer. I should say that weather forecasters are not  
12 uniform in their understanding of what this Summer will look  
13 like.

14 The other major weather factor, is hurricanes.  
15 So far, forecasters say that we can expect a more active  
16 year than normal. They are guessing that we will see about  
17 15 named storms, eight of which will become hurricanes.

18 They say there's a 69-percent chance that a major  
19 storm will make landfall in the United States this Summer.  
20 We saw in 2005, what badly-placed hurricanes could do to  
21 energy prices, and, indeed, one of the forces that may be  
22 keeping gas prices relatively high this Summer, is the fear  
23 of hurricanes.

24 Finally, I'd just like to mention that this is  
25 the first joint Summer assessment that we have done with the

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1 Office of Electric Reliability, and I'd like to thank David  
2 very much for making it a joy to do the work on it, and to  
3 voice the hope that it's the first of many that we'll be  
4 doing in the future.

5 Thank you very much. We welcome your questions.

6 CHAIRMAN KELLIHER: Thank you very much.

7 Colleagues, questions here? Questions, anyone?

8 Commissioner Moeller?

9 COMMISSIONER MOELLER: Just initially, about  
10 drought in both SERC, as you referenced, and also in the  
11 West, you seemed assured that Spring rains have alleviated  
12 the problems in SERC, but we found out how dependent, at  
13 least on the margins, the region is on hydropower, last  
14 Summer. Can you elaborate a little bit more?

15 MR. ANDREJACK: Well, from a reliability  
16 standpoint, SERC has definitely been doing their studies,  
17 planning on the worst case and normal-case conditions on the  
18 drought.

19 They feel like there has been enough rain, that  
20 it doesn't look like an issue, and we're in agreement, with  
21 what we've seen. It was a little bit dicey at first, but  
22 the weather conditions have certainly helped us, at least  
23 from the reliability standpoint.

24 COMMISSIONER MOELLER: Then, in terms of the  
25 West, a lot of people don't realize how much hydropower is

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1 in California. Most people realize how much there is in the  
2 Pacific Northwest, but as we found out, particularly in  
3 2000, when it wasn't there, what can happen when it's not  
4 there.

5 Charlie, can you elaborate on rainfall and  
6 snowpack in the west?

7 MR. WHITMORE: Surely. First of all, in the  
8 Northwest, it's basically a good news story. There's quite  
9 a lot of snowpack, and it hasn't melted early. They're  
10 getting much above normal temperatures out there this week  
11 and next, so we'd expect to start seeing a lot of melt, but  
12 it hasn't happened early, the way it did last year.

13 So, the position of the Northwest is pretty good.  
14 California is way down, and is adding to the stress on the  
15 California system, from a market standpoint, and, I presume,  
16 from a reliability standpoint, as well.

17 I'll just mention that during the past day, they  
18 have had some issues in California, even during the shoulder  
19 period.

20 COMMISSIONER McCLELLAND: If I might add to that,  
21 Commissioner, TVA is reporting that they're 83 percent of  
22 normal as far as reservoir fill-up, and runoff is running  
23 about 56 percent, so they are not out of the woods yet.

24 The assessment that Dave spoke of, is assuming  
25 continued normal rain supplies, at least for the Summer, and

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1 it looks like, although hydro production may be down, costs  
2 may increase in TVA, if the Summer rains continue or if  
3 rains continue, they will be able to get through the Summer.

4 And, to Charles's point, I believe the snowpack  
5 in California is about 56 percent or normal now, which is a  
6 cause for concern. No one's sounding the alarm bells just  
7 yet, but we are watching that from a reliability  
8 perspective, and OE is watching that from a markets  
9 perspective.

10 COMMISSIONER MOELLER: Thank you.

11 CHAIRMAN KELLIHER: Commissioner Kelly?

12 COMMISSIONER KELLY: Mr. Chairman, I have a  
13 question and a comment. Charlie and Dave, regarding demand  
14 response and the increase in demand response available in  
15 NPCC and MRO, whom do we have commend for this increase in  
16 demand response?

17 Is this bid-based auction and capacity markets in  
18 New England and PJM? Is it utility programs or why these  
19 promising numbers?

20 MR. WHITMORE: I have to confess that I don't  
21 know. I would be surprised if it were the capacity market  
22 in New England, just because it's a little early for that to  
23 have had an effect yet.

24 Clearly, they did get a lot of capacity, a lot of  
25 demand response in that auction, so you'd expect to see that

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1 over the next few years, and that's a very heartening thing.

2 Beyond that, I'm not sure. Most of these  
3 programs are not really -- other than that, are not really  
4 market-based; they're more reliability based.

5 COMMISSIONER KELLY: Okay. Dave, any thoughts?

6 MR. ANDREJACK: I've got to confess the same as  
7 Charlie. I've not really gotten into it deep enough to  
8 really address that. Sorry.

9 COMMISSIONER KELLY: That's okay. As I listen to  
10 you talk about reliability, my take-away is that while  
11 resource adequacy is important, the most critical factor  
12 facing the country today, in maintaining reliability, is the  
13 challenge to have adequate transmission infrastructure.

14 Your slides point out pretty graphically, the  
15 difficulties that we see with congestion, particularly in  
16 PJM and in the southern California area, as well as ERCOT.

17 And that, for me, underscores the significance of  
18 the designation by the Department of Energy, of two of those  
19 areas, southern California into Arizona, and PJM, as  
20 national interest corridors.

21 Your slides point out why those areas were likely  
22 chosen. Obviously, getting transmission built, remains a  
23 challenge. I'd like to applaud the people and the states of  
24 New Jersey, New York, Connecticut, and Massachusetts, for  
25 having overcome a lot of resistance in their areas, to the

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1 building of transmission projects.

2 Your report shows that the Neptune Line and the  
3 upgrades in Connecticut and Boston, have really had a  
4 tremendous positive impact on the reliability in that area.

5 We obviously have more challenges to try and  
6 overcome, and the presentation that you make now, I think  
7 will be relevant when we discuss later on the agenda, the  
8 Orders that we have before us today regarding implementation  
9 of Order 890.

10 My personal hope is that the regional  
11 transmission planning process that was ordered under 890,  
12 and is in the process of being implemented by the public  
13 utilities under our jurisdiction, and the ISOs, helps to  
14 overcome the problems that we continue to see with getting  
15 the adequate amount of transmission built. Thank you.

16 CHAIRMAN KELLIHER: Thank you. Colleagues?  
17 Commission Wellinghoff?

18 COMMISSIONER WELLINGHOFF: Thank you, Joe. A  
19 question for either of you: The new generation, the 10,000  
20 megawatts, do you have a breakdown of what that was composed  
21 of?

22 MR. ANDREJACK: Yeah. I would highlight that the  
23 new generation was most significant in WECC, approximately  
24 3800 megawatts.

25 COMMISSIONER WELLINGHOFF: I'm sorry, the

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1 breakdown by technologies.

2 MR. ANDREJACK: By technology?

3 COMMISSIONER WELLINGHOFF: Right.

4 MR. WHITMORE: Most of it is natural gas and  
5 wind.

6 COMMISSIONER WELLINGHOFF: I assume that at least  
7 3700 megawatts is wind, since you said Texas is increasing  
8 by 3700 megawatts, but do you know how much more is wind,  
9 beyond that?

10 MR. WHITMORE: My memory is that it's probably  
11 not a lot more than 3700. It is more, obviously, but it's  
12 not a lot more.

13 Gas and wind are comparable in their size, and  
14 then the other additions are relatively minor.

15 COMMISSIONER WELLINGHOFF: But wind is over a  
16 third of it?

17 MR. WHITMORE: Oh, yeah.

18 COMMISSIONER WELLINGHOFF: And it's a sort of  
19 non-capacity resource, in that you can't necessarily rely on  
20 it for peaking, so that then, would it not, mean that we've  
21 really got to emphasize more demand response, more pressure  
22 on demand response, because we have less capacity being  
23 added, in essence?

24 MR. WHITMORE: Yes, I think David made that point  
25 in his presentation. I think it's right to say that

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1 anything that adds flexibility to the system, is important  
2 for wind, because it inherently, by its nature, requires the  
3 rest of the system to be more flexible than it would be  
4 otherwise.

5 Demand response is a good place and is a very  
6 important part of that.

7 COMMISSIONER WELLINGHOFF: Thank you.

8 MS. COURT: Excuse me. Both Commissioner Kelly  
9 and Commissioner Wellinghoff, to the extent that we need to  
10 supplement our answers you, since we're going to be posting  
11 this particular presentation on our website, we'll also try  
12 to post answers that we didn't necessarily have for you  
13 today.

14 CHAIRMAN KELLIHER: Commissioner Spitzer?

15 COMMISSIONER SPITZER: Thank you, Mr. Chairman.  
16 First, I appreciate the special emphasis on Arizona.  
17 Although Commissioner Wellinghoff's Clarke County might  
18 actually have higher population growth than Maricopa County,  
19 we compete over time, and I think Clarke County won last  
20 year.

21 With regard to natural gas, we have a successful  
22 collaboration between private applications, the Arizona  
23 Commission, which had granted -- changed its historic rules  
24 to grant pre-approval for the electric utilities, as well as  
25 the gas utilities, to subscribe to open seasons, and prompt

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1 FERC consideration of the Certificate request, were  
2 collectively responsible.

3 So it was a private/public partnership, as well  
4 as cooperation between federal and state agencies that led  
5 to that success. My question deals with the pricing side,  
6 so I guess it's more for Charlie.

7 There are things we can control and things we  
8 can't control. The weather is an element outside of our  
9 control, although we can prepare for consequences of adverse  
10 weather.

11 Similarly, you highlighted global demand for  
12 natural gas and where rising global prices can reverse LNG  
13 imports into the U.S., and then you discussed the generation  
14 mix, and the fact that in the Summer, there's a greater  
15 reliance on natural gas as the marginal fuel, even in  
16 regions that often have a large mix of coal.

17 Has there -- are you able to make any  
18 conclusions regarding the degree to which increased  
19 reliance on natural gas, either clearing or baseload, is  
20 connected to volatility in wholesale electric prices?

21 MR. WHITMORE: We haven't specifically looked at  
22 that, but, clearly, the natural gas network shares with the  
23 electric power network, the basic feature of congestion, and  
24 when the natural gas network binds, you do see natural gas  
25 prices rising very rapidly and electric power prices doing

1 the same.

2 That is actually more of a problem in the Winter  
3 in the Northeast, than it is in the Summer. In the Summer,  
4 the tendency for volatility on the electric side, is largely  
5 because you're getting much further up the supply stack, and  
6 occasionally even burning oil.

7 As soon as you burn oil, you're into a much more  
8 expensive fuel right now, so the answer is, yes, it does  
9 have an effect, but it's not primarily a Summer effect.

10 COMMISSIONER SPITZER: And then, following up on  
11 that, you did mention oil in the dual-fuel capability in  
12 some, that has economic consequences.

13 How have we been tracking, given the run-up in  
14 oil, the concomitant run-up in gas prices, and what has been  
15 the relationship, recently?

16 MR. WHITMORE: Well, gas prices and oil prices,  
17 are very highly correlated, in the sense that when one  
18 rises, the other tends to rise, too, but over the past two  
19 years, when you look at the total rise, the gas price is  
20 only about half what the gas price is right now.

21 So, to give you an example, last week, in New  
22 England, for reasons that have to do with a lot of needed  
23 maintenance, they actually ended up burning oil to generate  
24 power, and when they did, the prices went up probably well  
25 above where they would have been with gas.

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1           So, if you take international oil prices as the  
2 standard, then natural gas in this country is a bargain.  
3 That might not be the standard that most people want to  
4 apply, but it important to realize that while they tend to  
5 go up together, gas has been going up a lot less, in  
6 aggregate.

7           COMMISSIONER SPITZER: I appreciate that the rise  
8 in gas, has not been as dramatic as in oil, but, as you  
9 pointed out, that still results in upward pressure and a  
10 forecast for upward pressure on wholesale electric prices.  
11 I just point out as an observation, what has been stated, I  
12 think, by all of us, that while there are elements that are  
13 outside our control, collectively, for the industry, fueled  
14 diversity is one that is within our control, and one that we  
15 need to attend to, in order to prevent both volatility and  
16 high prices.

17           CHAIRMAN KELLIHER: I just have one or two  
18 questions. One, you referred to the amount of wind  
19 generation that is expected to be added in Texas, and there  
20 was a blackout recently in Texas, and there were some  
21 representations in the press.

22           And without -- I'm not intending to be critical  
23 at all, but there were some articles that kind of portrayed  
24 it as wind blackout. But is the story more complicated than  
25 that? Were there multiple factors for that incident, or was

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1 it truly a wind blackout?

2 MR. ANDREJACK: I wouldn't call it a wind  
3 blackout. I would call it a dramatic shifting of the way  
4 the winds had occurred that day. There were some other  
5 mitigating factors that were involved, and I'm not sure  
6 whether we're still in an investigation at that point.

7 MR. McCLELLAND: No, there's no investigation.  
8 Actually, there was no blackout. There was a shift of  
9 resources, and demand-side management actually saved the day  
10 in that particular case.

11 Wind did drop off, but there was also a  
12 forecast, a question about the forecast for the day, so  
13 there were several other mitigating factors, but ERCOT's  
14 response was admirable, in that it was able to call on  
15 demand-side management and avert any problem.

16 CHAIRMAN KELLIHER: Thank you. Charlie?

17 MR. WHITMORE: Also, just to follow up on that,  
18 ERCOT has engaged a vendor, I believe, to do better weather  
19 forecasting on the wind, so they hope very much that there  
20 won't be a recurrence of that dramatic effect.

21 CHAIRMAN KELLIHER: And with respect to regional  
22 demand, in the Summer of 2006, I think that eight regions of  
23 the country set record levels of demand, and sometimes two  
24 or three records in the space of a week.

25 Is this Summer going to be more like 06 or 07?

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1 (Laughter.)

2 MR. ANDREJACK: I'll comment in that Charlie and  
3 I had compared several different weather forecasts. I was  
4 prepared with one, he had another one, and I think that each  
5 of our staff members came up with a separate one from  
6 different sources.

7 Predicting weather, of course, is -- what you get  
8 is a prediction and there's obviously no guarantees.

9 We've seen some highlights with Arizona on one of  
10 the models being extremely warm, which would affect some  
11 capabilities shifting, not being there. The Southeast,  
12 potentially, is warmer. Some of the other models show that  
13 it's not warmer, so it's really kind of --

14 To us, it's a up-in-the-air-type situation, but  
15 if you look at the eight different regions of the country,  
16 five of them are very confident that they will set all-time  
17 peaks this Summer. Two of them are predicting increases,  
18 although not quite record peaks, with SERC being the one  
19 that's not really anticipating that the weather will be  
20 quite as extreme as they've been having.

21 So, needless to say, the temperatures will be  
22 there.

23

24

25

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1 MR. WHITMORE: I think it's essentially true that  
2 it is impossible to guess with much better than chance what  
3 the weather is going to be this summer. It is virtually  
4 inevitable that we are going to set records in all of these  
5 regions, if not this year than next year, and so forth. As  
6 load grows, that happens.

7 CHAIRMAN KELLIHER: Thank you. And I just had a  
8 comment really about the issue that Marc was raising about  
9 LNG prices.

10 One thing that's interesting about LNG prices is  
11 it is a commodity, it's fungible, but you don't have an  
12 international price. You have regional pricing of a  
13 fungible commodity, and that's a little I think unnatural  
14 and perhaps unsustainable. It's different from oil.

15 And in other parts of the world there is a  
16 linkage. There's a formula at least in the Pacific where  
17 LNG prices are set by a formula with an oil linkage, and we  
18 don't do that here, and that's one reason you have these  
19 differences in prices. And I think in the end it's not  
20 sustainable; we actually have to have an international price  
21 for LNG and for gas.

22 And I don't know, I would actually be curious  
23 about the history of how did oil prices end up being  
24 developed and set on an international basis, but we're not  
25 at that point yet. And then that creates a situation where

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1 sometimes other markets have much higher prices for LNG, and  
2 particularly in markets where there's a linkage in price to  
3 oil, and our prices tend to be lower, which is a good thing  
4 from the point of view of the consumer, but it does  
5 result--it does affect our ability to attract LNG imports.

6 So that's really just more a comment, and it is  
7 unusual. Other commodities tend to be international in  
8 price. This one isn't.

9 With that, any other questions, colleagues, or  
10 comments?

11 (No response.)

12 CHAIRMAN KELLIHER: With that, I just want to  
13 thank staff for the briefing, the presentation, and thanks  
14 for answering our questions.

15 SECRETARY BOSE: The next items for discussion  
16 this morning are M-1, M-2, M-3, and M-4 concerning certain  
17 enforcement matters. There will be a presentation by  
18 Kathryn Kuhlén from the Office of Enforcement, and Wilbur  
19 Miller and Mason Emmett from the Office of the General  
20 Counsel.

21 CHAIRMAN KELLIHER: Excuse me. Could you hold  
22 off for one minute? I had actually five announcements at  
23 the beginning and I only made four. And sometimes my  
24 greatest challenge is reading my own handwriting, and I  
25 failed, and I want to remedy that error.

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1           The fifth announcement is that I want to announce  
2 we actually have a new Director of the Office of External  
3 Affairs, and that's Pat Schaub. Pat, if you could stand up.  
4 Pat is--I have complete confidence in here. She has been at  
5 FERC for awhile. Again, she is someone who used to work on  
6 the outside in a different capacity and now she is here at  
7 FERC.

8           She has drank the Kool-Aid of public service, and  
9 I think she has taken it to heart, and I think Pat is going  
10 to do a great job. My friend, Annie Black, left the  
11 Commission recently to accept a job in the private sector,  
12 so Pat, thank you, and I apologize for not making the  
13 announcement earlier in the meeting.

14           So with that, why don't we turn to the  
15 enforcement package.

16           MS. KUHLEN: Thank you, Mr. Chairman, and  
17 Commissioners:

18           Together we present to you four draft orders  
19 addressing issues and concerns that were raised at the  
20 Conference on Enforcement that was held by the Commission in  
21 November of 2007.

22           Besides those of us at the table, other team  
23 members in this project include Mustafa Ostrander and Jamie  
24 Jordan of the Office of Enforcement, and Melissa Mitchell of  
25 the Office of General Counsel.

1 I will present two of the four orders of our  
2 package, the Revised Policy Statement on Enforcement, M-1;  
3 and the Final Rule Amending 18 CFR 1b.19, which is M-4.

4 The Revised Policy Statement supercedes the  
5 Commission's previous Policy Statement on Enforcement which  
6 was issued shortly after enactment of the Energy Policy Act  
7 of 2005.

8 It reflects the experience the Commission has  
9 gained with the enhanced enforcement tools granted by that  
10 Act, and also responds to concerns from regulated entities  
11 for more transparency in our enforcement activities.

12 The Statement describes the processes both of an  
13 audit and an investigation. It presents the consideration  
14 staff employs in deciding whether to open an investigation  
15 and to close an investigation without action.

16 In those cases where further action is warranted,  
17 it discusses the two options available: settlement, or show  
18 cause proceedings. It also presents the factors considered  
19 in determining the appropriate remedy to apply in a given  
20 case.

21 Finally, the statement notes the Commission's  
22 intention to issue an annual report summarizing its  
23 enforcement activities for the preceding year in order to  
24 give the regulated community a fuller picture of the work  
25 of the Office of Enforcement.

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1           The Final Rule amending 18 CFR 1b.19 responds  
2 to concerns of regulated entities regarding the right to  
3 submit arguments to the Commission in the event staff makes  
4 a recommendation that an Order to Show Cause should be  
5 issued.

6           The amendment provides that, except in  
7 extraordinary circumstances, entities are to be notified  
8 ahead of time that staff intends to seek such an order.

9           After such notification, the entity will have 30  
10 days to submit a response which will be presented to the  
11 Commission at the same time as staff's recommendation.

12           That completes the presentation of M-1 and M-4.  
13 Wilbur Miller of the Office of General Counsel will present  
14 Item M-3, followed by a presentation of M-2 by Mason Emmett  
15 also from the office of General Counsel.

16           MR. MILLER: Thank you, Kathryn.

17           Good morning, Mr. Chairman, Commissioners: Item  
18 M-3 is a draft notice of proposed rulemaking that would  
19 solicit public comment on possible revisions to the  
20 Commission's rules on off-the-record or ex parte  
21 communications, separation of functions, and intervention.

22           These revisions would apply to proceedings  
23 arising out of investigations under Part 1b of the  
24 Commission's Regulations.

25           Under the draft proposal, contacts between

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1 investigative staff or outside persons on the one hand and  
2 Commissioners and decisional staff on the other would be  
3 permissible under the Commission's regulations during an  
4 investigation.

5 The cutoff point would be the Commission's  
6 decision, if it occurred, to initiate enforcement  
7 proceedings through an order to show cause, or the  
8 initiation of a civil action.

9 After such an issuance, investigative staff and  
10 outside parties would no longer be able to contact  
11 Commissioners or decisional staff. This would be true  
12 regardless of whether the Commission established a trial  
13 type of paper hearing, something that is not clear under the  
14 current rule.

15 From that point forward, certain employees within  
16 the Office of Enforcement would be designated as decisional  
17 for purposes of the relevant proceeding, while all other  
18 Office of Enforcement employees will be nondecisional.

19 The draft proposal to revise the Commission's  
20 regulation on intervention is intended to clarify the  
21 application of that rule to proceedings arising from Part 1b  
22 investigations.

23 The current regulations specifically cover only  
24 the investigation itself, not possible subsequent  
25 proceedings. The draft proposal seeks public comment on a

1 revision that would state that intervention is not available  
2 as of right in enforcement proceedings arising from Part 1b  
3 investigations.

4 This would leave the Commission with discretion  
5 to permit intervention in appropriate circumstances. An  
6 example would be a situation where a third party sought to  
7 determine the impact of the resolution of the proceeding on  
8 its own interests.

9 That concludes my presentation. Mason will now  
10 address Item M-2.

11 MR. EMNETT: Thank you, Wilbur. Good morning,  
12 Mr. Chairman, and Commissioners:

13 In addition to the matters addressed in Items M-  
14 1, M-3, and M-4, several commenters participating in the  
15 November enforcement conference asked the Commission to  
16 provide additional mechanisms for obtaining staff guidance  
17 regarding potential compliance issues outside the context of  
18 the Commission's enforcement activities.

19 The draft interpretive order presented as Item  
20 M-2 responds to these requests, expanding the existing  
21 opportunities for obtaining staff guidance, and implementing  
22 a new compliance help desk to assist the public in reaching  
23 the appropriate staff member when questions arise regarding  
24 compliance on a particular issue.

25 First, the draft order grants a request to expand

1 the new Action Letter process, allowing requests to be  
2 submitted for any issue that falls within the Commission's  
3 jurisdiction, except for matters relating to the licensing  
4 of hydro-electric products, for certification of natural gas  
5 pipelines, the operation of LNG terminals, and for issues  
6 related to the enforcement of electric reliability  
7 standards.

8 The draft order concludes that alternative  
9 compliance programs already in place provide adequate  
10 opportunities for obtaining guidance regarding those  
11 particular subject matters.

12 Second, the draft order provides for the creation  
13 of a compliance help desk on the Commission's web site.  
14 Through the compliance help desk, persons or companies that  
15 are or may be subject to the Commission's jurisdiction, or  
16 that are otherwise affected by jurisdictional activities,  
17 will be able to submit compliance-related questions that  
18 will be forwarded internally to the appropriate staff member  
19 for a response.

20 This web site feature will also allow members of  
21 the public to easily reach Commission staff when compliance  
22 questions arise.

23 Third, the draft order directs staff to hold  
24 periodic workshops with the regulated community to discuss  
25 areas of concern regarding compliance.

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1 Through these workshops, the regulated community  
2 can help staff identify areas in which additional clarity is  
3 needed, and staff can provide advice regarding compliance  
4 pending further action by the Commission.

5 Finally, the draft order affirms and describes  
6 each of the additional existing mechanisms available to  
7 those seeking compliance-related guidance. These include  
8 petitions for declaratory orders, requests for General  
9 Counsel Opinion Letters, and accounting interpretations from  
10 the Chief Accountant, Enforcement Hotline inquiries, and  
11 informal other communications and meetings with Commission  
12 staff.

13 This concludes my presentation of Item M-2 and  
14 our joint presentation of the enforcement package. We are  
15 available to answer any questions you may have regarding  
16 these draft orders.

17 CHAIRMAN KELLIHER: Great. Thank you very much.

18 I want to thank you for your description of the  
19 orders. I think the orders were very well written. I thank  
20 you for all your efforts on this package, and I commend the  
21 orders to the reading of the regulated community. I am sure  
22 they will be read voraciously.

23 I want to thank the staff for their efforts. I  
24 also want to thank my colleagues for how well we have worked  
25 together on this package. I think you have described the

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1 particulars of the individual orders, and I really just want  
2 to emphasize my view what I think the combined effect of the  
3 package will be.

4 I really think the package altogether adopts and  
5 proposed certain reforms that should facilitate compliance,  
6 it should assure fairness in our enforcement process, and  
7 should also protect the integrity of our enforcement process  
8 and our conduct of investigations.

9 I think the package also provides greater clarity  
10 in how we conduct investigations and the overall enforcement  
11 process that we use. To the extent that there might have  
12 been a perception that there was some kind of veil over our  
13 process, I think we are removing the veil.

14 I think the package shows that we are dedicated  
15 at FERC to continuous improvement in our enforcement  
16 program, as we are in other mission areas. The purpose of  
17 the November 2007 Enforcement Conference was to discuss  
18 possible improvements.

19 We have studied the regulatory models in  
20 enforcement. We have been careful and deliberate in our  
21 approach to making changes in our enforcement program. And  
22 we take an important step in the development of our FERC  
23 enforcement program today.

24 Importantly, this package reflects the views of  
25 all five members of the Commission. I want to thank my

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1 colleagues for their very active roles in shaping this  
2 package. As I had said before, the Commission speaks  
3 loudest when we speak with one voice, and I think we speak  
4 with one voice today in the development of FERC's  
5 enforcement policy.

6 Now let me start with compliance. I think it is  
7 clear that the object of the FERC enforcement program is  
8 compliance. My personal priority in this area is to  
9 strengthen the compliance programs within the regulated  
10 community.

11 As an initial matter, I want to make it clear  
12 that I believe most members of the regulated community are  
13 trying to comply with our regulatory requirements; and that  
14 it is only a distinct minority that is bent on evasion; that  
15 strengthening compliance programs will pay great dividends  
16 over time, as the incidence and seriousness of violations  
17 decrease.

18 I think it also will allow FERC to dedicate more  
19 of its enforcement resources to identifying and punishing  
20 those companies determined to violate our rules.

21 The enforcement package reflects our commitment  
22 to strengthening compliance by the regulated community. The  
23 package includes a number of important changes to that end.

24 We make it clear that the commitment of a company  
25 to compliance will be one of the two most important factors

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1 in our determination of civil penalty amounts, along with  
2 the seriousness of the offense.

3 I think that is a very significant policy change  
4 from the earlier policy statement. But if we are going to  
5 place such weight on the strength of a company's compliance  
6 program, we must provide guidance on what we consider to be  
7 best practices.

8 We began to do that last November when we  
9 reviewed the approach that Shell Energy Trading took in the  
10 development of its compliance program, and we will take the  
11 next step this summer with a workshop on regulatory  
12 compliance programs.

13 This workshop will provide a forum for the  
14 regulated community and legal practitioners to share their  
15 perspectives and experiences on a number of topics related  
16 to the development of a model compliance program.

17 The goal is to help companies develop and  
18 implement strong compliance programs. In the course of this  
19 review we might look at best practices in other sectors such  
20 as financial services.

21 But if we are going to require compliance, and  
22 noncompliance is subject to significant civil penalties, we  
23 must be clear in our regulatory requirements.

24 And our recent action in issuing a new Standards  
25 of Conduct Proposed rule demonstrates that we know we have

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1 a duty to clarify ambiguous regulatory requirements.

2 The enforcement package makes a number of changes  
3 to provide greater clarity by expanding the scope of no-  
4 action letters, to a much broader range of FERC regulatory  
5 requirements, by noting that other means of seeking  
6 clarification of regulatory requirements exist, and by  
7 announcing the establishment of a help desk.

8 Now in addition--in order to facilitate  
9 compliance, I also think it is appropriate to hold technical  
10 conferences on discrete areas of our regulatory requirements  
11 that are highly complicated, where there may be some  
12 ambiguity in our requirements, and where the regulated  
13 community is experiencing compliance problems.

14 For example, we could hold a technical conference  
15 on compliance with Section 203 Merger and Corporate Review  
16 Provisions, given the complexity in this area.

17 It also may be appropriate to hold technical  
18 conferences on particular subjects if we see an increase in  
19 violations in those areas.

20 We also make a number of important changes  
21 designed to assure fairness in our enforcement program, and  
22 protect the integrity of our program.

23 We clarify that subjects of investigations have  
24 the right to make written submissions to the Commissioners  
25 and Commission staff at any point during the investigation.

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1 The proposed changes to existing rules clarify that before  
2 the Commission considers a show cause order the subject as a  
3 matter of right can present its case as to why the order  
4 should not issue. And if timely received, that submission  
5 will be submitted to the Commission in conjunction with a  
6 report by Enforcement staff recommending enforcement  
7 proceedings, and considered at the same time.

8 We propose changes to rules governing separation  
9 of litigation staff to clarify that separation occurs upon  
10 issuance of a show cause order, instead of only when and if  
11 the Commission orders a trial type hearing.

12 The net effect is a broader separation of  
13 litigation staff at an earlier stage than at most other  
14 agencies. Importantly, we restate our commitment to the  
15 highest professional standards in the conduct of  
16 investigations and enforcement actions.

17 The Commission and its Enforcement staff have a  
18 duty to enforce the law. As we carry out this duty, we  
19 recognize that confidence in our enforcement program is  
20 shaped both by the results of our actions as well as the  
21 manner in which we achieve results.

22 We also take steps to protect the integrity of  
23 our enforcement program. We establish a general policy to  
24 bar contacts between Commissioners and their advisers and  
25 the subjects of investigations after the commencement of an

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1 investigation.

2 We do so to avoid appearance issues created by  
3 private meetings with individual Commissioners during the  
4 course of an investigation.

5 However, we also clarify that the subjects of  
6 investigations can subject their views in writing directly  
7 to the Commissioners at any time during the investigation.

8 This ensures that the Commission will have a  
9 complete record upon which to make decisions during the  
10 course of an investigation.

11 I support the package, and again I thank my  
12 colleagues for their collaborative approach they took in  
13 developing this set of orders.

14 Colleagues? Commissioner Kelly.

15 COMMISSIONER KELLY: Thank you, Joe.

16 The Energy Policy Act of 2005 imposed many new  
17 responsibilities on public utilities already under our  
18 jurisdiction, and it also put many market participants under  
19 our jurisdiction for various discrete purposes who have  
20 never been subject to FERC jurisdiction before.

21 This has been a lot of change. And all this  
22 change leads to new challenges. One of the challenges is  
23 for the public utilities and the market participants to  
24 comply with the new law.

25 The other challenge is for FERC to monitor and

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1 ensure that compliance. Ensuring that compliance has to be  
2 done through a methodology of auditing and enforcement that  
3 is clear, predictable, fair, and straight forward. And we  
4 need to be transparent in communicating that strategy.

5 And I believe that transparency can be achieved  
6 without compromising an effective and vigorous program. I  
7 believe that the package that we will approve today is a  
8 huge step in implementing that goal of mine to be  
9 transparent, to have a methodology that's clear,  
10 predictable, fair, and straight forward.

11 I would like to take this opportunity also to  
12 just state that I am and have consistently been impressed  
13 with the activities, the abilities, the integrity, and the  
14 conscientiousness of our Enforcement staff.

15 I would like to thank Susan Court and her staff  
16 for the wonderful job that they have done and are doing.  
17 Thank you.

18 CHAIRMAN KELLIHER: Thank you. Colleagues?  
19 Commissioner Wellinghoff.

20 COMMISSIONER WELLINGHOFF: Thank you, Joe.

21 Mr. Chairman, as you and I have both stated many  
22 times, the Commission is first and foremost a consumer  
23 protection agency, but I think all of us agree that simply  
24 stating that fact isn't sufficient; that effective  
25 enforcement of our governing statutes, regulations, and

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1 orders is essential to fulfilling that mission.

2 Congress recognized the importance of that  
3 enforcement in 2005 when it substantially bolstered our  
4 civil penalty authority. And as I stated in our enforcement  
5 conference last November, I have heard from many consumer  
6 groups that they are more confident in the ability of the  
7 Commission to provide adequate protection for consumers now  
8 that the Commission has authority to impose meaningful  
9 penalties for actions that may harm the consumers.

10 One theme that emerged from our enforcement  
11 conference was that some aspects of our enforcement policy  
12 were not well understood. For example, there appeared to be  
13 confusion about the timing and manner for the subject of an  
14 investigation to submit materials directly to the Commission  
15 during the course of an investigation. We have now  
16 clarified that.

17 Confusion about our enforcement policies does not  
18 help parties that may be subject to investigation. It  
19 doesn't help consumers who are ultimately the ultimate  
20 beneficiaries of those policies.

21 Today's package of orders should eliminate much  
22 of that confusion. Among other matters, we announced a  
23 policy on investigation related to communications between  
24 the subject of an investigation, the Commissioners, and our  
25 assistants.

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1           We also instruct our Enforcement staff to release  
2 annual statistical reports summarizing the Commission's  
3 enforcement activities for the preceding year. This will  
4 help consumers again have more transparency as to our  
5 processes.

6           I want to thank the team for their efforts on  
7 these orders, and I also would like to commend Susan and her  
8 Enforcement staff for protecting consumers. Today's  
9 package of orders will further strengthen our consumer  
10 protection efforts, and I am pleased to vote for these  
11 orders.

12           Thank you.

13           CHAIRMAN KELLIHER: Thank you. Colleagues?  
14 Commissioner Spitzer.

15           COMMISSIONER SPITZER: Thank you, Mr. Chairman.  
16 I've got a more lengthy document that I'll post, but I  
17 wanted to make a few comments this morning regarding this  
18 package.

19           To the extent you enjoy working on Enforcement  
20 matters, I do think this was enjoyable and I think the  
21 dialogue among the Commissioners and the staff teams was  
22 outstanding.

23           Number one, FERC policy is firm but fair  
24 enforcement of laws, regulations, and orders. And that must  
25 be paramount.

1           Secondly, EAct 2005 was a massive augmentation  
2 of FERC's enforcement authority, but was not new to this  
3 agency and must be viewed in historic context. For some  
4 time, at least certainly since 1992, FERC has been shifting  
5 focus from economic regulation through accounting mechanisms  
6 to enforcement of rules such as nondiscriminatory open  
7 access in a legal context.

8           Natural gas policies were at the forefront and  
9 open access and electricity followed. This paradigm shift  
10 from cost-based regulation to competitive markets where FERC  
11 is not setting wholesale commodity prices but instead  
12 ensuring fair, competitive practices leads to preventing  
13 potential and policing actual infractions. And of course  
14 2005 massively increased our workload in that area, but it  
15 is not new. It is something FERC has been doing for some  
16 time, but it is a change in orientation of this agency and  
17 highlights the importance of enforcement, and highlights the  
18 need for the package that we are adopting today.

19           FERC invited participation from market  
20 participants and listened to their concerns. This  
21 enforcement package reflects the meritorious viewpoints of  
22 the regulated community and demonstrates FERC's commitment  
23 to fairness.

24           The rules that we adopt today also demonstrate  
25 our commitment to the integrity of competitive wholesale

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1 markets, and I would echo Commissioner Wellinghoff's views  
2 that this commitment to integrity is massively important to  
3 U.S. energy consumers.  
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1           Finally, I join my colleagues in thanking the  
2 Enforcement Staff for working so hard on this. These are  
3 great orders, and I thank the Staff, I thank Susan and her  
4 team, and, again, I want to thank my colleagues for their  
5 work on this. Thank you.

6           CHAIRMAN KELLIHER: Commissioner Moeller?

7           COMMISSIONER MOELLER: Thank you, Mr. Chairman.  
8 I, too, want to thank the team for their hard work. We have  
9 a dedicated Enforcement Staff that does work very hard, and  
10 has been doing a good job.

11           This is a relatively new program, and so it's a  
12 struggle to add context that, over time, will appear. But  
13 when it is a relatively new program, that historical record  
14 is limited.

15           But I do feel like I have been on the  
16 transparency bandwagon before transparency was cool.

17           So, with that, I do have a separate concurrence  
18 on M-1 that I will shortly read now:

19           This Policy Statement will improve the  
20 Commission's existing procedures on the exercise of its  
21 penalty authority.

22           The Energy Policy Act of 2005, provided the  
23 Commission with substantial penalty authority to ensure that  
24 market manipulation and other violations of our standards,  
25 would be addressed swiftly and effectively.

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1           The Commission has worked diligently to  
2 establish an effective enforcement process. Nevertheless,  
3 as I have repeatedly expressed, the Commission can improve  
4 its procedures by adding context and transparency to certain  
5 aspects of its policies.

6           Those who are subject to Commission penalties,  
7 need to know in advance, what they must do to avoid a  
8 penalty.

9           This Policy Statement provides that transparency  
10 and context, and that is why I strongly support it.

11           The Commission can continue to improve its  
12 enforcement policies, just as it can always improve on all  
13 that it does.

14           This Policy Statement recognizes that our  
15 policies will be subject to reconsideration and improvement  
16 as we gain more experience.

17           One area of future improvement, may be in the  
18 guidance that the Commission provides the industry on its  
19 enforcement priorities. I believe that the Commission can  
20 and should provide more guidance on our enforcement  
21 priorities, in a manner that classifies the severity and  
22 significance of prohibited conduct.

23           While all violations of our rules and  
24 regulations, are serious and subject to enforcement, given  
25 limited resources, we should identify and prioritize the

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1 types of violations that are most harmful.

2 Notwithstanding, I am glad that we will be  
3 continuing our various outreach efforts and publishing an  
4 annual report that summarizes our enforcement activities for  
5 the proceeding year, and it is my hope that the public will  
6 be able to use this report to discern trends in our  
7 enforcement priorities.

8 I am a strong supporter of the package, and I'm  
9 particularly happy about the help desk that's created in one  
10 of these Orders, and I look forward to supporting it.

11 CHAIRMAN KELLIHER: Great, thank you. Any other  
12 comments? If not, let's vote.

13 SECRETARY BOSE: We'll take a vote on these items  
14 together, beginning with Commissioner Wellinghoff.

15 COMMISSIONER WELLINGHOFF: I vote aye.

16 SECRETARY BOSE: Commissioner Moeller?

17 COMMISSIONER MOELLER: I vote aye, noting my  
18 concurring statement in M-1.

19 SECRETARY BOSE: Commissioner Spitzer?

20 COMMISSIONER SPITZER: I vote aye.

21 SECRETARY BOSE: Commissioner Kelly?

22 COMMISSIONER KELLY: Aye.

23 SECRETARY BOSE: And Chairman Kelliher?

24 CHAIRMAN KELLIHER: Aye. I thank the Staff.

25 SECRETARY BOSE: The last item for discussion

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1 this morning -- we have a number of them. They are E-1, E-  
2 2, E-3, E-4, E-5, and E-6, concerning the Open Access  
3 Transmission Tariff, Planning Compliance Filings.

4 There will be a presentation by John Cohen from  
5 the Office of the General Counsel, and Andrew Farrell from  
6 the Office of Market Regulation.

7 MR. COHEN: Good morning, Mr. Chairman and  
8 Commissioners. A central element of the Commission's Open  
9 Access Tariff reforms in Order 890, was its decision to  
10 direct transmission providers to develop a coordinated,  
11 open, and transparent transmission planning process.

12 Each transmission provider was required to add a  
13 new attachment to its Open Access Transmission Tariff, that  
14 contained a planning process that satisfies nine planning  
15 principles set forth in Order Number 890.

16 The nine principles are: Coordination,  
17 openness, transparency, information exchange,  
18 comparability, dispute resolution, regional participation,  
19 economic planning studies, and cost allocation for new  
20 projects.

21 The Commission also directed transmission  
22 providers to address the recovery of planning-related costs.  
23 E-1 through E-6 on today's Agenda, are six Draft Orders  
24 addressing transmission planning compliance filings  
25 submitted pursuant to Order 890.

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1           These filings include three made by regional  
2 transmission organizations: ISO New England, PJM  
3 Interconnection, and Midwest Independent Transmission System  
4 Operator. A fourth consists of a joint filing made by  
5 Midwest ISO and American Transmission Company, that  
6 addresses American Transmission Company's local transmission  
7 planning.

8           Two other filings made by stand-alone  
9 transmission companies, are also addressed, namely, Mid-  
10 American Energy Company and Maine Public Service Company.

11           The Draft Orders accept each entity's  
12 transmission planning process, subject to further  
13 modification.

14           Andrew Farrell, of OMER, will now describe  
15 briefly, the findings in each of the Draft Orders.

16           MR. FARRELL: Good morning, Mr. Chairman and  
17 Commissioners.

18           The Draft Orders conditionally accept the  
19 proposals, but require further compliance filings with  
20 regard to regional and local planning principles.

21           For example, both Midwest ISO and PJM were  
22 directed to make compliance filings providing for further  
23 transparency with regard to the planning conducted by the  
24 transmission-owning members, including, in the case of  
25 Midwest ISO, further explanation of how the separate local

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1 planning process by American Transmission Company, will be  
2 integrated with the regional plan conducted by Midwest ISO.

3 Midwest ISO is also required to provide greater  
4 specificity with regard to its interregional planning.

5 ISO New England, whose transmission owners are  
6 found generally to comply with Order 890's planning  
7 requirements, was, nevertheless, directed to make a  
8 compliance filing, ensuring that its needs assessment on the  
9 regional level, is coordinated with the local planning  
10 conducted by its transmission owners.

11 Mid-American Energy Company was required to make  
12 a compliance filing providing further specificity with  
13 regard to its coordination with Midwest ISO, as well as its  
14 auction-based subscription rates cost allocation proposal.

15 Finally, Maine Public Service was required to  
16 further explain its beneficiary cost allocation approach.  
17 The new Attachment Ks accepted in the Draft Orders, provide  
18 greater specificity to transmission customers and other  
19 stakeholders regarding the transmission planning process and  
20 ensure that those customers and stakeholders will have a  
21 forum to voice concerns and provide input at an early stage  
22 in the transmission planning.

23 They also ensure that transmission planning is  
24 coordinated among transmission providers and regions. In  
25 these Draft Orders, the Commission notes that Staff will

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1 periodically monitor the implementation of the planning  
2 processes to determine if adjustments are necessary, and  
3 will inform transmission providers and the Commission, of  
4 any such recommendations.

5 The Draft Orders also note that the Commission  
6 will convene regional technical conferences, beginning in  
7 2009, to determine the progress and benefits realized by  
8 each transmission provider's transmission planning process,  
9 obtain customer and other stakeholder input, and discuss  
10 any areas which may need improvement.

11 This concludes Staff presentation, and we will be  
12 happy to answer any questions.

13 CHAIRMAN KELLIHER: Thank you very much. I want  
14 to thank you for that description of this package of Orders,  
15 and I just really want to make some comments about our  
16 broader policy goal in this area.

17 And as Commissioner Wellinghoff alluded to, the  
18 principal duty of the Commission in the area of economic  
19 regulation, is to guard the consumer from exploitation.

20 One of my early goals as FERC Chairman, was to  
21 reform the Open Access Tariff, to reduce the potential for  
22 undue discrimination and preference and the opportunity for  
23 vertical market power exercise.

24 That resulted in Order 890. But Order 890 had  
25 other policy objectives beyond reducing the potential for

1 undue discrimination and preference.

2 One was to promote effective competition in the  
3 wholesale power markets by providing for more perfect open  
4 access.

5 But another policy goal was to strengthen the  
6 grid itself. Perfect access to a constrained grid, does not  
7 adequately promote effective wholesale competition or assure  
8 bulk power system reliability.

9 So there is a need to strengthen the interstate  
10 power grid, and we pursued that goal steadily through a  
11 number of actions, including: Encouraging greater grid  
12 investment; making difficult cost allocation decisions in a  
13 number of regions; establishing rules governing exercise of  
14 our limited authority to site transmission facilities.

15 But Order 890 also included provisions to  
16 strengthen the power grid, by requiring regional  
17 transmission planning. The United States does not have a  
18 national power grid. We, arguably, have a series of eight  
19 or ten regional power grids.

20 But ownership of those grids, is highly  
21 disaggregated in this country, with more than 500 owners.  
22 Before Order 890, transmission planning was done by  
23 individual transmission owners, as if we had 500 distinct  
24 power grids.

25 Order 890 required regional transmission

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1 planning, because that reflects the true nature of the U.S.  
2 power grid. In the Orders we approve today, we uphold the  
3 planning principles in Order 890 and require certain  
4 modifications to conform to those principles.

5 In that way, we strengthen regional planning and  
6 establish greater consistency in transmission planning, so I  
7 think this is an important package, and I support it.

8 Colleagues? Commissioner Wellinghoff?

9 COMMISSIONER WELLINGHOFF: Thank you, Mr.  
10 Chairman.

11 First, I want to thank the Staff for their  
12 tremendous outreach efforts leading up to the filing of  
13 these transmission planning processes, and for your analysis  
14 of these filings, as well.

15 But that outreach, I think, really led to where  
16 we are today. When we issued Order 890, in February of  
17 2007, I observed that the electric industry today, reflects  
18 significantly increased trade in bulk power markets, with  
19 the transmission grid being used more heavily in new ways.

20 At the same time, there's been a decline in  
21 investment to support these bulk power markets, and a  
22 failure to aggressively encourage advanced transmission  
23 technologies.

24 Together, those trends are threatening  
25 reliability, causing billions of dollars in congestion

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1 costs, and undermining competition. We need to invest in  
2 our electric infrastructure, and we need to invest wisely  
3 and smartly.

4 I reiterate my view that removing undue  
5 discrimination in transmission service and enhancing and  
6 expanding the grid smartly, will promote more competitive  
7 markets and thereby lower cost to consumers.

8 I pointed out at the time, that reforms that we  
9 were making to the pro forma OATT, put demand resources, for  
10 the first time, on an equal footing with other resources in  
11 directly contributing to the reliability and efficient  
12 operation and expansion of the electric transmission system.

13 Of particular relevance, was our finding that  
14 demand resources capable of performing the needed functions,  
15 should be permitted to participate on a comparable basis, in  
16 an open, transparent transmission planning process that  
17 Order 890 requires.

18 We also provided a forum for stakeholders to come  
19 forward with demand response project proposals that they  
20 wished to have considered in development of the transmission  
21 plan.

22 I believe that we greatly enhance the planning  
23 process by treating demand response, not just as an  
24 adjustment to the load forecast, but also as a resource.

25 This improves the planning process by introducing

1 new solutions for consideration. It also reduces  
2 uncertainty and error inherent in any planning process, by  
3 improving the information about how consumers may change  
4 their usage in response to changes in electricity prices and  
5 emergencies.

6 Ultimately, it will reduce cost to consumers and  
7 increase the competitiveness and profitability to the  
8 utilities. Nevertheless, beneficial planning requires that  
9 the full range of potential solutions is considered.

10 The challenge ahead is to find the combination  
11 that will reliably meet the needs of consumers at a  
12 reasonable cost.

13 Today, we're considering six responses to our  
14 effort to foster open and transparent transmission planning.  
15 I will vote to approve these proposed transmission planning  
16 processes, because they are the foundation for processes  
17 where resources such as demand resources, are considered on  
18 a comparable basis as potential solutions to improve  
19 transmission service, resolve congestion, and expand the  
20 reliable grid.

21 I also note that we issued Order 890-A on  
22 December 27, 2007, subsequent to the date of the filing  
23 before us -- these filings before us were submitted.

24 In Order 890-A, the Commission provided  
25 additional guidance, among other things, as to how the

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1 transmission provider can achieve compliance with the  
2 comparability principle.

3 Specifically, the Commission stated that the  
4 transmission provider needed to identify as part of the  
5 Attachment K planning process, quote, "how it will treat  
6 resources on a comparable basis, and, therefore, should  
7 identify how it will determine comparability for purposes of  
8 transmission planning."

9 Because Order 890-A was issued subsequent to the  
10 filings before us, the Applicants did not have an  
11 opportunity to demonstrate that they complied with this  
12 requirement of Order 890-A, therefore, we're directing them  
13 to submit compliance filings that address the necessary  
14 demonstration required by Order 890-A.

15 And I look forward to those filings. Thank you,  
16 Mr. Chairman.

17 CHAIRMAN KELLIHER: Thank you. Colleagues?  
18 Commissioner Spitzer?

19 COMMISSIONER SPITZER: Thank you, Mr. Chairman.

20 One of the core components of Order 890, is  
21 Attachment K of the pro forma tariff, the establishment of  
22 coordinated, open, and transparent planning processes.

23 Transmission congestion imposes reliability and  
24 economic burdens upon consumers, and requires enhanced  
25 transmission investment. This Commission therefore mandates

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1 that transmission providers establish a planning process  
2 through which they coordinate with customers, neighboring  
3 transmission providers, state authorities, and other  
4 stakeholders.

5 The Commission believes this process will promote  
6 coordination, minimize opportunities for undue  
7 discrimination, through open participation and ensure  
8 comparable transmission service.

9 As I stated in support of Order 890, regional  
10 planning provisions will promote a public dialogue that I  
11 believe will result in new transmission investment where it  
12 is most needed.

13 The open process envisioned in Order 890, will  
14 ultimately produce this needed transmission through  
15 discussions of the economic and environmental aspects of  
16 demand response, new generation, and other resources.

17 Today we vote on several of these Attachment K  
18 compliance filings. In Order 890, the Commission allowed  
19 transmission providers flexibility to develop planning  
20 processes that work best for their systems, with the proviso  
21 that tariff rules must be specific and clear to ensure  
22 compliance by transmission providers and put customers on  
23 notice of their rights and obligations.

24 Consistent with this flexibility, the Attachment  
25 K proposals demonstrate that there is great variety in how

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1 transmission providers and interested stakeholders conduct  
2 the planning process.

3 While each of these proposals herein, is subject  
4 to further compliance, the proposals demonstrate the efforts  
5 of transmission providers towards an open and inclusive  
6 planning process.

7 Accordingly, I support these Orders. I believe  
8 the transmission planning process should not discriminate  
9 against alternative forms of ownership structure of a  
10 proposed transmission upgrade or project.

11 We should do all we can to eliminate barriers to  
12 innovative methods to finance transmission.

13 Further, I continue to believe that joint  
14 ownership between public and private entities, independent  
15 transmission and merchant transmission, should be considered  
16 as effective tools to facilitate necessary transmission  
17 investment, particularly in the case of large-backbone  
18 upgrades or additions.

19 In summary, the planning process, as described in  
20 the Orders before us, as modified, provide an important  
21 method for this Commission to foster competitive wholesale  
22 markets and encourage the development of needed energy  
23 infrastructure.

24 Finally, I'd like to thank the Staff for their  
25 ongoing efforts to ensure thorough and consistent compliance

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1 with Order 890.

2 CHAIRMAN KELLIHER: Thank you. Colleagues?  
3 Commissioner Kelly?

4 COMMISSIONER KELLY: As I've said many times in  
5 the past, I consider our efforts in this area, to be among  
6 the most significant undertakings the Commission has  
7 embarked upon since I have been a member, and I'd like to  
8 thank the Chairman for initiating these reforms.

9 This country faces an array of energy  
10 challenges in the coming years. Three of them include:  
11 Enhancing our electric system reliability; fulfilling the  
12 demands of renewable portfolio standards and carbon  
13 legislation; and improving competition in wholesale markets.

14 A robust, well-designed transmission system, is a  
15 prerequisite for successfully overcoming these challenges.  
16 The nine planning principles adopted in Order 890 and  
17 applied here today, underlie the movement toward that  
18 robust, well-designed transmission system.

19 Transmission planning that is open and  
20 transparent, relies on contributions from a broad spectrum  
21 of participants and stakeholders, all of whom must be able  
22 to have access to the same information, assumptions, and  
23 rules.

24 Furthermore, it is critical that planning be  
25 applied to a regional geographic area. A larger region

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1 should allow for an optimal or something approaching optimal  
2 set of transmission solutions, and will avoid duplicative  
3 efforts among participants.

4 The importance of the regional focus, is  
5 underscored by the growing interest across the country in  
6 accessing location-constrained resources.

7 And that brings me to today's Order. As the  
8 Staff has noted, we are accepting many elements of the  
9 various proposals before us, however, in some of these  
10 Orders, we require Applicants to do more, notably in the  
11 area of regional and local planning and in the area of  
12 regional coordination.

13 I am pleased to see that in two of these Orders,  
14 we require the transmission operator to provide greater  
15 transparency with respect to the interplay of local and  
16 regional planning processes.

17 In another Order, we find that an Applicant  
18 cannot satisfy our regional participation principle, merely  
19 by referencing agreements with neighboring regions and  
20 future commitments to coordinate.

21 In this case, we require the Applicant to  
22 describe how provisions in each of its agreements with  
23 neighboring regions, will, in fact, fulfill the regional  
24 participation principle.

25 This underscores our expectation that

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1 traditional planning processes will change to become truly  
2 regional and result in transmission infrastructure that's  
3 not only adequate, but is optimal.

4 And I'd like end by thanking Staff for the work  
5 that they've done. These Orders have been very well  
6 written, researched, and clear and that's made our efforts a  
7 lot easier. Thank you.

8 CHAIRMAN KELLIHER: Thank you. Commissioner  
9 Moeller?

10 COMMISSIONER MOELLER: Mr. Chairman, this is a  
11 series of decisions that build on, I think, what may be your  
12 lasting legacy of promoting an improved open access tariff,  
13 and improving the transmission system, so, again, as  
14 Commissioner Kelly referenced, thank you for making this a  
15 priority.

16 I wrote separately on E-2, although it could  
17 apply, potentially, to some of the other Orders, and that is  
18 that as the -- we focus on the regional and local planning  
19 processes and the coordination of that, and I just want to  
20 make sure that as we focus on that, that that does not at  
21 all provide an excuse for further delay of the planning,  
22 because, ultimately, what we need, is more transmission  
23 built.

24 And as I've said probably for a long time, I  
25 believe we're about 15 years behind building transmission in

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1 this country -- sometimes for good reasons and sometimes  
2 not.

3 But like hydropower, I feel that building more  
4 transmission is now fashionable again.

5 (Laughter.)

6 COMMISSIONER MOELLER: And whether you're a long-  
7 time supporter or a new convert to this concept, everyone is  
8 welcome in this effort.

9 Tomorrow I'll be hosting an informal discussion  
10 regarding advanced transmission technologies. It was  
11 organized by Kansas Representative Tom Sloan. You've heard  
12 me reference him several times before.

13 It will be held in this room at 12:30. If this  
14 is a topic that you're interested in, you're welcome to  
15 attend. It will include some state legislators, some state  
16 regulators, and some folks from industry who will be talking  
17 about advanced technologies related to transmission, and  
18 ultimately ones that we hope will be seriously considered as  
19 the nation builds its transmission infrastructure grid.  
20 Thank you, Mr. Chairman.

21 CHAIRMAN KELLIHER: Thank you. Colleagues, any  
22 other comments?

23 (No response.)

24 CHAIRMAN KELLIHER: Shall we vote? Let's vote.

25 SECRETARY BOSE: Again, we'll take a vote on

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these items together, beginning with Commissioner Wellinghoff.

COMMISSIONER WELLINGHOFF: I vote aye.

SECRETARY BOSE: Commissioner Moeller?

COMMISSIONER MOELLER: I vote aye, noting my separate concurrence in E-2.

SECRETARY BOSE: Commissioner Spitzer?

COMMISSIONER SPITZER: I vote aye.

SECRETARY BOSE: Commissioner Kelly?

COMMISSIONER KELLY: Aye.

SECRETARY BOSE: And Chairman Kelliher?

CHAIRMAN KELLIHER: Aye.

I want to thank the Staff, I want to thank my colleagues and their advisors. It's been a good day, and we're ending before noon, so have a good day.

(Whereupon, at 11:53 a.m., the open meeting was concluded.)