

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

BEFORE THE
FEDERAL ENERGY REGULATORY COMMISSION

- - - - -x
IN THE MATTER OF: :
CONSENT MARKETS, TARIFFS AND RATES - ELECTRIC :
CONSENT MISCELLANEOUS ITEMS :
CONSENT MARKETS, TARIFFS AND RATES - GAS :
CONSENT ENERGY PROJECTS - HYDRO :
CONSENT ENERGY PROJECTS - CERTIFICATES :
DISCUSSION ITEMS :
STRUCK ITEMS :
- - - - -x

858TH COMMISSION MEETING
OPEN MEETING

Commission Meeting Room
Federal Energy Regulatory
Commission
888 First Street, N.E.
Washington, D.C.

Wednesday, May 5, 2004
11:15 a.m.

1 APPEARANCES:

2 COMMISSIONERS PRESENT:

3 CHAIRMAN PAT WOOD, III, Presiding

4 COMMISSIONER NORA MEAD BROWNELL

5 COMMISSIONER JOSEPH T. KELLIHER

6 COMMISSIONER SUEDEEN G. KELLY

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24 ALSO PRESENT:

25 DAVID L. HOFFMAN, Reporter

1 P R O C E E D I N G S

2 (11:15 a.m.)

3 COMMISSIONER BROWNELL (Presiding): Good morning.
4 Bill Massey had a whole day. I get about ten minutes, but
5 I'm going to make the most of it. We're thinking company
6 cars. I was thinking maybe plastic survery coverage.

7 (Laughter.)

8 COMMISSIONER BROWNELL: The troops want raises,
9 so -- I don't know. We're for 'em. What do you think?

10 COMMISSIONER KELLY: I'm with you.

11 (Laughter.)

12 COMMISSIONER BROWNELL: This open meeting of the
13 Federal Energy Regulatory Commission will come to order to
14 consider the matters which have been duly posted in
15 accordance with the Government in the Sunshine Act for this
16 time and place.

17 Let's begin with the Pledge to the Flag.

18 (Pledge of Allegiance recited.)

19 COMMISSIONER BROWNELL: For those of you who may
20 be speculating that the FERC running team was so challenging
21 that we lost Pat along the trail, he is testifying before
22 Congress, but I congratulate the team, and particularly our
23 outstanding performer who got a medal.

24 (Laughter and applause.)

25 COMMISSIONER BROWNELL: This is a formidable

1 group in every regard. This morning, we're going to open
2 with presentations by the Market Monitors, if they would
3 come up to the table, please.

4 We're going to begin with Bob Ethier. Welcome,
5 Bob, David, and Anjali. Staff is free to ask questions. I
6 think these are important reports and we learn a lot from
7 this.

8 SECRETARY SALAS: Let me just say for the record
9 that this is Number A-3 on the agenda, Market Monitors,
10 State-of-the-Market Presentations.

11 MR. ETHIER: Good morning. Thanks for the
12 opportunity to come and talk about the New England markets
13 and how they've functioned over the last year.

14 (Slide.)

15 MR. ETHIER: A lot has changed in New England in
16 the last year. The biggest news is clearly that on March
17 1st of last year, we implemented standard market designs,
18 so, LMPs, day-ahead, and real-time markets, virtual trading,
19 and a whole host of software changes and improvements
20 replaced single-energy price markets and our real-time-only
21 market.

22 That was a very big shift for us, and certainly
23 the summary there is that we've been very happy with the
24 transition. We felt it went well.

25 We feel the markets are working well, both at

1 sort of a theoretical level in terms of incentives, but also
2 working well at sort of the detailed sort of software level.
3 Generally, we think that's a very positive story.

4 There are incremental improvements we're seeking
5 to make to the market, that we sort of expected before we
6 implemented it. It's probably not a complete set of markets
7 yet, but we feel that what we implemented is working well
8 and we're happy with that.

9 What I will largely be talking about today is
10 sort of the results of that market. The one sort of caution
11 I would put out is that the data is a little confusing
12 because we radically changed our market design, sort of in
13 midyear.

14 And this is a year-long report. There are going
15 to be some instances where we're sort of melding pre-SMD
16 data and post-SMD data. I tried to note that on the slides
17 and so forth, and we've made some simplifying assumptions to
18 allow us to do that, but I think the numbers are still
19 representative of the true results.

20 The other thing, I guess, just to sort of tee-up
21 the presentation, I did review what was presented at the
22 last meeting by the market monitors, and you can see a lot
23 of commonalities between what I present and what New York,
24 for example, presented, both in terms of the metrics --
25 clearly, we all agree on at least five standard metrics, but

1 also the results for New York are quite similar to those
2 that you would have seen in the New York ISO.

3 The markets behaved competitively, but prices did
4 go up quite a lot over the last year, primarily because of
5 fuel price increases. Gas price increases were dramatic
6 from 2002 to 2003, and we have some numbers that attempt to
7 adjust energy power prices for the change in fuel prices.

8 It shows the large effect gas price increases
9 have had in the New England markets over the last year, so
10 that comes later on. Is the slide show going to come up on
11 the screen?

12 (Slide.)

13 MR. ETHIER: As I mentioned, gas prices went up
14 dramatically, about 74 percent between 2002 and 2003.
15 Electricity prices actually peaked in February and March,
16 which is unusual. Typically, we would see peaks in the
17 summertime during the high demand periods.

18 (Slide.)

19 MR. ETHIER: But we had two things going on: We
20 had a dramatic peak in gas prices in February and March,
21 which, unfortunately, coincided with our SMD implementation,
22 which caused some consternation. So we tried to sort of
23 explain what was going on, and summer loads were relatively
24 low. We had a relatively cool summer in 2003.

25 We didn't get to the dramatic load levels and

1 price levels we had seen in past years.

2 (Slide.)

3 MR. ETHIER: If you look at the slide that is
4 entitled New England Electricity and Natural Gas Prices,
5 which I believe is the next figure --

6 (Slide.)

7 MR. ETHIER: -- you can see the high energy
8 prices in February and March, and they coincide with the
9 high gas prices during that time period. The average gas
10 prices were over \$10 an MmBtu, which is really a dramatic
11 run-up, and was a huge influence.

12 What's not on this slide, but sort of connects
13 those two lines, is the fact that gas is between 30 and 50
14 percent of the installed capability in New England, which is
15 a relatively high number. But even more importantly, gas is
16 the marginal fuel in New England, well over 60 percent of
17 the time, so gas-fired units are setting LMPs in either all
18 of New England, or a significant subset of New England.

19 In excess of 60 percent of all pricing iterations
20 in the day-ahead and real-time markets -- that number gives
21 you a sense, I think, of how sensitive we are to changes in
22 the gas price in New England, and they really flow pretty
23 directly through to energy prices.

24 (Slide.)

25 MR. ETHIER: This next slide that you'll see is

1 the energy price duration curve. That's going to be
2 consistent with what we just talked about.

3 (Slide.)

4 MR. ETHIER: If you look at the blue line, which
5 is the 2003 line, that's almost everywhere above the
6 preceding two years. That just shows that in the vast
7 majority of hours, energy prices, on average, were above
8 what they were the preceding two years, largely because of
9 gas price changes.

10 It doesn't come across too clearly in this
11 figure, but on the left side, which is the highest priced
12 hours, that's where things sort of reverse relative to
13 previous years, and, again, that's the cool Summer that you
14 see there. We just didn't have a lot of relatively high-
15 load days.

16 Some of the numbers are probably more helpful
17 than this small graph. Real-time prices in 2003 exceeded
18 \$500 for only one hour.

19 (Slide.)

20 MR. ETHIER: This is a relatively low number of
21 ours. They exceeded \$500 for four hours in 2002 and for 15
22 hours in 2001, so, really, we just didn't have the peak days
23 last Summer that we had in previous years. It was mild
24 weather that played a role there, but probably the other
25 thing that played a significant role there is, we've had

1 significant new generation additions in New England.

2 In the last two years, we've had about 6,000 new
3 megawatts come online in New England. The vast majority of
4 that is efficient, normally inexpensive, combined-cycle,
5 gas-fired capability.

6 That certainly had a significant influence on the
7 summertime prices that we've seen.

8 (Slide.)

9 MR. ETHIER: If you move to the next slide, which
10 is the load duration curve, it's a little easier to see that
11 the Summer effects, versus the sort of annual effects --
12 again, you see the blue 2003 line is nearly everywhere above
13 the previous load level, the load levels for previous years.

14 So, on average, we did have more demand, sort of
15 the typical hour had more demand than previous years, but
16 when you get to the left-most portion of the graph, the blue
17 line starts to go underneath the previous years, which
18 really is the Summer months sort of revealing themselves in
19 relatively low load levels.

20 So, all these messages are really consistent with
21 one another. Now, for some of the maybe less intuitive or
22 sort of more calculation-based metrics:

23 (Slide.)

24 MR. ETHIER: The next one is the all-in energy
25 price. What we do with the all-in energy price is, we say,

1 okay, let's look at all the costs, the market costs that the
2 ISO calculates, and let's levelize them over all the
3 megawatt hours consumed over the year to come up with
4 basically the total cost of consuming an average megawatt in
5 New England in 2003.

6 What that allows us to do is put capacity prices,
7 facility service prices, uplift costs, all in sort of one
8 metric, so you can sort of see how they influence the
9 average cost of consumption.

10 Probably the biggest message there is that
11 energy is by far the biggest component of the average cost
12 of serving electricity needs and running the system in New
13 England. What you'll also see on this slide is that we have
14 two different bars for each year. We have sort of the
15 actual energy prices, capacity uplift, and so forth, but
16 we've also done a fuel-adjusted version of that.

17 So, what we've tried to do is strip out any
18 change due solely to fuel prices and normalize it so that
19 all the years are on an equal fuel price footing.

20 You have to caveat it slightly. There's no
21 really perfect way to do that, but the numbers show the
22 impact that fuel prices have had.

23 (Slide.)

24 MR. ETHIER: If you go to the figure, you'll see
25 that for each year, 2001, 2002, and 2003, there are two

1 columns. The first column is the nominal prices, the actual
2 prices participants paid, and then the green bar is the
3 fuel-adjusted energy component with the other categories
4 held the same.

5 You can see that when you adjust for fuel prices,
6 there's a pretty dramatic change in the way the years look,
7 relative to one another. FYI, the year it was normalized to
8 was the year 2000, so they are all on an equal footing.

9 You can see that once you adjust for fuel prices,
10 it seems that power prices have actually fallen over the
11 last three years. I would say that's due to the two factors
12 we've already talked about, which is the new unit additions,
13 the new cheap combined cycles coming in, efficient combined
14 cycles coming in, and especially in 2003, the relatively
15 mild Summer we had, that basically didn't cause us to have
16 any \$1,000 hours or any high-priced hours.

17 Again, I think the message there is consistent,
18 and to me, it's important to strip out that fuel price
19 change to the extent that we're able to, because it provides
20 maybe a more fair picture of how the markets themselves
21 operated, exclusive of these external influences that we
22 can't really control.

23 MR. HEDERMAN: Bob, just a quick clarifying
24 question: The way you've made that adjustment is no
25 redispatch calculated, so it's simply the units that were

1 dispatch, and adjusting for their fuel use?

2 MR. ETHIER: That's correct. It's an imperfect
3 way to do it, but it tries to strike a balance between sort
4 of computational reality --

5 MR. HEDERMAN: It makes sense. I just wanted to
6 clarify it.

7 MR. ETHIER: The other thing that I would point
8 out here is, of the little bars at the top, if you will,
9 there are three categories: There's uplift, which has had a
10 variety of names in New England over the last three years,
11 so I just used the catch-all category of uplift capacity and
12 ancillary services.

13 Uplift and ancillary services haven't changed
14 dramatically. The largest change of those three bars is
15 really the capacity price, which has steadily fallen in New
16 England over the last three years, which, again, because we
17 run a pool-wide capacity market, in my view, it's consistent
18 with the capacity situation we've had in New England.

19 We have relatively robust reserve margins right
20 now, and you expect the capacity price to fall in reaction
21 or in response to this relative large amount of capacity
22 relative to demand.

23 (Slide.)

24 MR. ETHIER: Then there is the final sort of
25 metric that we have of the five official metrics, is

1 economic incentives for new investment.

2 (Slide.)

3 MR. ETHIER: If you'll just sort of slide further
4 along to the actual table, I'll get right to the punchline
5 here. What we've done is, we've calculated -- estimated,
6 actually -- what sort of a hypothetical combined-cycle and a
7 hypothetical combustion turbine would have earned in the New
8 England markets in 2003.

9 This is a standardized metric amongst all the
10 ISOs, so we've used similar assumptions for these
11 hypothetical units, 7,000 heat rate for the combined-cycle,
12 10,500 for the combustion turbine running on gas.

13 We basically dispatch against the realized
14 electricity prices through the year, with the appropriate
15 gas input prices, and calculate a net revenue. The second
16 line from the bottom of the table, the underlying numbers,
17 under the combustion turbine and the combined-cycle, give
18 you the net revenue that one of these hypothetical units
19 would have had to apply to its fixed costs, and, for the
20 combustion turbine, it's around almost \$13,000 a megawatt
21 year. For the combined-cycle unit, it's about \$77,000 a
22 megawatt year.

23 What you see immediately below that are the ISOs'
24 estimate of what the carrying cost of one of those units
25 would be. You can see that there's a pretty dramatic

1 difference between what these units would have earned, if
2 they actually ran as we projected, versus their estimated
3 carry costs in the market.

4 Neither of the units would have come particularly
5 close to covering their costs. They would have been, well,
6 sort of under water, if you will, for that particular year.

7 The combined cycle is relatively good compared to
8 the combustion turbine, and I would chalk that up basically
9 to the mild Summer. A lot of the combustion turbines just
10 didn't even get called during the summertime, because we
11 just didn't have those peak load days.

12 That trend needs to be looked at in the context
13 of our overall market. The question I ask is, is that
14 consistent with the market structure that I see right now?
15 I guess it is.

16 But as we have a pool-wide capacity market and
17 that capacity market is long, because we have a relatively
18 large amount of capacity and you would expect capacity
19 prices to be relatively low and energy prices to be
20 relatively low.

21 So, this one snapshot is consistent. Clearly,
22 if this persists for years and years, then we have a
23 problem, especially if the underlying generation capability
24 versus load, starts to change and this number doesn't.
25 That's when it would become a concern.

1 (Slide.)

2 MR. ETHIER: The next figure is a forced outage
3 number.

4 (Slide.)

5 MR. ETHIER: Real quickly, I would note that we
6 don't have sufficient (e) (4) (d) data, which is the standard
7 way that we're going to be presenting this in the future.
8 So we've used general percent of units unavailable on
9 weekdays.

10 The one thing I'll highlight on this figure would
11 be basically the downward trend that we see in the
12 percentage of capacity unavailable on a typical weekday.
13 It's encouraging to me.

14 One would hope this trend would continue, because
15 what our research has shown is that the new units that come
16 on the system typically go through some sort of break-in
17 period, some break-in pains, where their unavailability
18 seems to be higher than it is ultimately after five or eight
19 years, once they've really sort of sorted things out.

20 Because we have so much new entry during this
21 time period, those sort of birthing pains, if you will, have
22 been reflected in these numbers. I would hope that these
23 numbers continue the downward trend, once those things get
24 sorted out.

25 (Slide.)

1 MR. ETHIER: I think the final figure that we
2 probably ought to talk about is the competitive benchmark
3 results. This is not a standard metric because it's a
4 relatively complicated modeling effort that at this point,
5 all the ISOs do somewhat differently.

6 It really is an attempt to sort of do the
7 intuitive thing, which is okay if the market operated
8 perfectly competitively, or our best estimate of that, how
9 does that compare to what we really saw in the marketplace?
10 We've calculated these numbers for 2002 and 2003.

11 (Slide.)

12 MR. ETHIER: What I would have you focus on is
13 those numbers on the right-hand column, the percentages.
14 That shows the percentage above this sort of perfect-world
15 number, if you will, that the actual ECPs and the actual
16 bids were, I would say that the single-digit percentage
17 numbers are what you really want to be aware of.

18 Basically, these numbers are consistent with the
19 story that the markets were competitive. The markups that
20 we estimate are small and probably within the range of error
21 of the modeling effort. I would start to be concerned if
22 these single-digit numbers sort of increased to 50 percent,
23 for example.

24 That would say, okay, there's something going on
25 in our markets that either we're not modeling well, or

1 there's an inefficiency or there's a lack of competition.
2 But what these numbers say to me is that within the error
3 bands of the model, the market is working reasonably well.

4 That's been a consistent message for the last
5 couple of years.

6 COMMISSIONER KELLY: Bob, would you mind taking a
7 few minutes and walking us through this table here in a
8 little more detail?

9 MR. ETHIER: I'd be happy to do that. What we've
10 done is sort of brought inhouse, a modeling effort that's
11 been largely spearheaded at the University of California,
12 Berkeley. The idea is that in the electricity industry, you
13 have a relatively good sense of the costs of production.

14 You can actually go out and estimate what it
15 ought to cost to serve load in a certain hour, given all the
16 heat rates of the units, fuel costs, assumptions about VOM
17 costs, and so forth.

18 What we've done is built a model that does that
19 on an hour-by-hour basis. What we do is compare it against
20 two different things: We compare it against the actual
21 prices that you see in the marketplace, and also compare it
22 against our bid stack, which is something that ISO is able
23 to do in a way that a university is not, because we have
24 access to all the confidential data.

25 I think that's a real sort of value we can add.

1 COMMISSIONER KELLY: When you say you compare it
2 to the bid stack, what do you mean? Do you look at all the
3 bids in there, or a bid that's taken?

4 MR. ETHIER: That's exactly what we do. We
5 compare it against all the bids in there. The reason we do
6 the two comparisons rather than just one, is because what we
7 do is a model. It necessarily ignores some complexities of
8 unit commitment costs, startup, and load costs, transmission
9 constraints. It strips those things out, and by comparing
10 our model amount to the bid stack run through the same
11 model, you get more of an apples-to-apples comparison.

12
13
14
15
16
17
18
19
20
21
22
23

1 MR. ETHIER: We take all the bids that are
2 submitted each hour, run them through the exact same model
3 that we run our estimated cost through and get a fair
4 comparison, if you will, of the actual bids that were
5 submitted and the prices that would result if they could be
6 dispatched perfectly each hour with our estimate of the
7 market would look like if you dispatched it perfectly each
8 hour.

9 On one level it makes things a little more
10 confusing, but on another it allows us to stripe out the
11 things that we know the model doesn't capture well and make
12 it a little cleaner. That's actually the number that in the
13 top figure is negative which shows that on average in 2003,
14 according to our modeling effort, our estimated cost are
15 slightly above the actual bids that came into our market
16 when we dispatched them through the same model. That's
17 where, I think, a caveat about it's a model comes in. I
18 wouldn't read too much into this negative number. I think I
19 would read it more as the model has a certain error band as
20 all models do and the error band in this model is probably
21 at least 10 percent, plus or minus. So I don't get too
22 worked up about these fine gradations. It's much more
23 useful, I think, to look at it over time. And, if you see
24 large changes over time with a consistent model, that's when
25 you would start to sort of wonder what had changed in your

1 market.

2 (Slide)

3 The next slide I would sort of go to, I guess, is
4 sort of the other conclusions, which are sort of the things
5 I didn't want to take the time to present in gory detail,
6 but that I think are worth at least highlighting. We had
7 good convergence between our day-ahead and real-time
8 markets. The prices vary by a little less than a dollar,
9 which, frankly, was probably less than my estimate going
10 into it because I thought that there would be some sort of
11 break in the issues where people were sorting it out. But I
12 guess I would attribute it to the fact that we've got a lot
13 of relatively sophisticated participants who have
14 participated in PJM, who have participated in NYISO and
15 brought that experience to New England. So they knew how to
16 deal with the markets, knew how to sort of operate with
17 price-sensitive demand bids and things like that. And they
18 helped our markets converge relatively quickly. That's
19 generally a good thing.

20 Virtual trading volumes were, in my estimation,
21 reasonable. It's going to take a little time to fairly
22 evaluate how robust those volumes are, but given that it was
23 brand new, we had people stepping in right away and
24 engaging in virtual trading and providing liquidity to that
25 day-ahead market, which we value.

1 (Slide.)

2 The next slide. The one thing I would echo, the
3 New York report from last time was that the real-time prices
4 in the region do continue to be inefficiently arbitrated.
5 There are price differences between New York and New England
6 that occur when the tie lines are not fully utilized that
7 continue to persist. That's undesirable because there's
8 some profitable trades that are happening and there are some
9 efficient generation in one of the markets that's not being
10 dispatched at the expense of less efficient generation in
11 the other market.

12 The demand response program has improved in 2003.
13 We're up to about 335 megawatts signed up. Frankly, we need
14 to go further in that direction and we need to get more
15 megawatts signed up for that program. And, even more
16 importantly, we need to get a greater portion of megawatts
17 responding in that program during price events. The
18 response of that 335, on average, was about 18 percent. So
19 our typical demand response during an event was in the range
20 of 70 to 80 megawatts, which is pretty low in a pool where
21 the peak demand is 25,000 megawatts.

22 Regulation was our only ancillary service in
23 2003. We did identify a market flaw there in late 2003 and
24 we corrected in early 2004, which I think is a useful case
25 study that we went over with staff yesterday.

1 (Slide.)

2 And I guess the two sort of big issues that I see
3 facing us in 2004 are market design issues. One that is
4 sort of merit operation, especially in constrained areas,
5 continues to be a problem. Part of that is just a lack of
6 appropriate infrastructure in New England, quick start
7 resources primarily. Hopefully, our new forward markets
8 will provide the right incentives there. The other is an
9 ongoing issue not unique to New England, which is the
10 resource adequacy issue.

11 That concludes my formal presentation. I'll be
12 happy to take any additional questions. If I've sort of
13 steam rolled over anyone that's trying to get a word in.

14 COMMISSIONER BROWNELL: We're use to that.

15 (Laughter.)

16 COMMISSIONER BROWNELL: I have a couple of
17 questions. It seems when you look at page 17 that the
18 Boston area kind of anticipated LMPs and either built
19 something or entered into long-term contracts. You don't
20 say that, but is that actually what happened whereas
21 Connecticut did not?

22 MR. ETHIER: I think that's a very good point.
23 In some ways, I guess view it as SMD sort of had some
24 success even before it became implemented. People were very
25 much expecting high LMPs in the Boston area because,

1 historically, it's been a constrained area. But what we
2 saw, even prior to the implementation of SMD, was
3 significant transmission upgrades in the area and we also
4 saw significant generation investment. We had 14 or 1600
5 megawatts of brand new combined cycle plunked in Boston,
6 which is huge. That's a large investment and that's a lot
7 of progress and the transmission investments -- incidently,
8 weren't the sort of big-bang investments that lots of people
9 looked for. There are lots of incremental investments
10 which, frankly, are laudable and probably are
11 underappreciated by folks.

12 They significantly increase the transfer
13 capability and both of those, at least in my view, were, at
14 least, partly prompted by the expectation of congestion of
15 high prices in Boston and they worked. They really combined
16 with the relatively low load summer. They really did smooth
17 out any congestion that was likely to have happened in
18 Boston and reduced the congestion component we saw in that
19 area.

20 COMMISSIONER BROWNELL: So your advice to your
21 colleagues here who are anticipating an LMP market with
22 market participants who are, frankly, skeptical would be the
23 nicest way I could put it, would be that anticipating and
24 developing an appropriate response is helpful and can be
25 managed. That LMP does not, in fact, inflict unnecessary

1 pain unless you chose to let it.

2 MR. ETHIER: I would agree with that. And we
3 just talked about two specific examples of investments, but
4 I think there are a whole host of, in my view, positive and
5 efficiency-enhancing reactions throughout New England to the
6 coming LMP. Frankly, things that have been on the shelf for
7 a while that got pulled off the shelf and implemented
8 because there was an economic incentive to do so. I think
9 there are a lot of actions that can be taken. They are not
10 just \$5 million worth of transmission lines. There are lots
11 of incremental investments that can make a big difference.

12 COMMISSIONER BROWNELL: Bob, you talked about
13 market participants who'd had experience in other markets,
14 including PJM. So that's the issue of training and
15 sophistication and the ability to manage through those
16 changes was enhanced by that. Do you have any advice to
17 your colleagues in terms of training and anticipating, since
18 their market participants have largely not participated in
19 those markets?

20 MR. ETHIER: I'd guess there would be two areas I
21 would suggest. One would be to basically encourage these
22 market participants to go to PJM or go to NYISO or go
23 wherever it is and see how the markets work, talk to the
24 participants, be part of the stakeholder process, even as an
25 observer, the other one maybe because I'm at the ISO and I

1 see this every day. But we had a pretty extensive, probably
2 expensive, too, training and market trial period. Our
3 market trials -- we had three sets of market trials. Each
4 roughly a week long in which all participants were eligible
5 and very much encouraged to participate in. That serves two
6 useful functions. It gets the participants sort of nailed
7 down so they can figure out what's going on, but also helps
8 the ISO vet it assistance. I think that was hugely
9 important, both in getting people to understand how the
10 markets would work, but also to iron out any potential
11 glitches on both the participant's side and our side. I
12 think you can't do too much education of participants prior
13 to the fact.

14 COMMISSIONER BROWNELL: There must be a planning
15 processing place that's been reasonably efficient as well,
16 if, in fact, people actually got things built in
17 anticipation of a marketplace.

18 MR. ETHIER: I think that's true. We've had an
19 RTEP process, which is a regional transmission expansion
20 plan report for a number of years now. One of the important
21 parts of that report is to highlight areas that sort of
22 concern on the transmission system and sort of provide
23 information to investors, basically, of here's where you
24 might make some profitable investments and really help the
25 system out at the same time.

1 COMMISSIONER BROWNELL: Just one more question
2 and I'll open it up. One page 23, you talk about the
3 arbitrage. What is the problem and what is the solution?

4 MR. ETHIER: I guess I would chalk it up to sort
5 of two problems. One is this sort transaction fees that
6 currently go with exporting or importing into a controlled
7 area. That's going to build in, inherently, a margin
8 between two controlled areas. That doesn't help efficiency
9 at all.

10 The other issue is just the timeframe in which
11 folks are able to submit these transactions almost
12 inherently prohibits people from efficiently using the
13 interface. They have to be given far enough in advance.
14 And I want to say it's about 60 minutes in advance that they
15 can't react to the latest information and fully utilize that
16 interface. Prices change dramatically. Utilization changes
17 pretty dramatically on very small increments. But the way
18 the transactions are submitted doesn't coincide with those
19 equally small increments.

20 That's something I know New England and NYISO are
21 working on. And my understanding, and I should be careful
22 about projecting this, but that NYISO is implementing a
23 software enhancement in the next six to eight months that's
24 going to help a lot in that regard in terms of increasing
25 the flexibility of those transactions.

1 COMMISSIONER BROWNELL: Thank you.

2 Joe?

3 COMMISSIONER KELLIHER: I have a question about
4 the market flaw that you identified on page 23, the
5 ancillary services market. Could you tell me how was the
6 flaw identified? Was it identified by the market monitor
7 analyzing outcomes or by a party that thought the rule was
8 operating to their detriment and how was a correction
9 developed? Was it developed by the market monitor? Did you
10 propose a rule change? Did we act on the rule change? I
11 just wanted to get an appreciation of how flaws and rules
12 are identified and corrected.

13 MR. ETHIER: I would say in this case it was sort
14 of identified in parallel. We had some market participants,
15 specifically, some generators, who started asking some
16 questions about the regulation market. They sort of felt
17 that they should have been basically cleared in the market
18 because their offers were competitive and they were not and
19 they couldn't figure out why that was. And sort of
20 simultaneously with that we were looking at a price rise in
21 the regulation market and we started to sort of dig a little
22 deeper into the rules underlying the regulation market and
23 we found that, basically, without going into too much
24 detail, when we looked at the rules there was a real flaw
25 that you could see that sort of set -- in the regulation

1 market which didn't incite people to operate and provide
2 their sort of most competitive bids in the regulation
3 market, basically, where we sort of brought that to light.

4 COMMISSIONER KELLIHER: How did you identify that
5 there was a flaw? Was it by looking at pricing or looking
6 at bidding behavior?

7 MR. ETHIER: What first tipped us off was the
8 prices. When we saw the run-up in prices. It wasn't 100
9 percent. It was more on the order of 30 percent or
10 something like that, but that caused us to look at the
11 market. Then we said, okay, let's take a closer look at
12 these rules. We looked at the detailed rules and talked
13 with the systems operators about how they implemented those
14 rules.

15 In the course of that investigation, it became
16 apparent that there was a strategy that basically undermines
17 the incentives provided by the market. So it's probably
18 more it was the data that tipped us off to look harder.
19 Then, once we started looking harder, it became evident that
20 the rule wasn't efficiently designed. Does that sort get to
21 your question?

22 COMMISSIONER KELLIHER: That gets to the question
23 how it was identified. How did you develop a correction?

24 MR. ETHIER: The correction really began, I
25 guess, at the ISO. We said we've identified this flaw in

1 the design. Here is the most sort of -- the best way to fix
2 it, given the constraints that you want to avoid redesigning
3 the whole market if you can because that's a much more
4 costly, time-consuming process. We tried to identify a
5 relatively speedy fix that would also be efficient and were
6 able to do that. It was actually quite simple. It didn't
7 require a software change. It just required a procedural
8 change and a change to a detail in the market rules.

9 We walked that through the stakeholder process.
10 We went out and said, look, here's the problem we found.
11 Here's our proposed solution to this problem. What's your
12 reaction, provide us input? Inevitably, that's a useful
13 process to go through because the participants had a lot of
14 comments and they help you improve your implementation of
15 the rule. It was actually during that process that some of
16 the disadvantaged participants said, you know, we appreciate
17 you coming forward and doing this because we've been seeing
18 this and we weren't sure what was going on and this is the
19 kind of thing we want you to do. In my view, it sort of
20 ratified the research that we had done and the conclusion
21 that we had come to.

22 COMMISSIONER KELLIHER: How long did it take from
23 the point when you identified the flaw -- one more question,
24 was this correction something you could do unilaterally or
25 was it something the Commission had to approve?

1 MR. ETHIER: I believe it was something we were
2 able to do unilaterally. One second. It was stakeholder
3 approved because it was a manual change and it wasn't
4 explicitly in the market rule. It was a manual change, so
5 it really had to do with a deadline for markets. That was
6 in the part of the rules, basically, that are stakeholder
7 approved. So we had to walk through the stakeholder
8 process, get their vote and the vote was pretty much
9 overwhelming to change it, to eliminate it, this flaw. That
10 took about two and a half months to go through the
11 stakeholder process and actually implement the rule change.

12 COMMISSIONER KELLIHER: You said it was in the
13 guideline or a guide.

14 MR. ETHIER: It was in our manual. We have
15 market rules that come here and are approved. And then
16 there are some details to those that are approved at the
17 stakeholder level and can be changed at the stakeholder
18 level and this is one of those details.

19 COMMISSIONER KELLIHER: How do you enforce those
20 rules? How are the rules enforced that aren't subject to
21 the Commission's approval?

22 MR. ETHIER: I guess I would say that they are
23 enforced in the same way. Sometimes they fall under my sort
24 of purview. Sometimes they just are more general ISO rules
25 that -- you know, in this case, what it is -- let's use this

1 as an example. We changed the deadline by which you had to
2 offer something. So we just refused to accept things that
3 came in after the revised deadline and that was the
4 enforcement mechanism. So it was entirely within the ISO's
5 control to enforce that change that had been approved by the
6 stakeholders.

7 COMMISSIONER KELLIHER: How long did it take from
8 start to finish?

9 MR. ETHIER: Two and a half to three months from
10 the first time we went to the stakeholders. We went to a
11 relatively low-level participants committee meeting twice to
12 explain it and to explain the proposed solution. Then we
13 went to the broader stakeholder group where we actually got
14 the official vote to change it and then it was implemented,
15 basically, coincide with that approval.

16 COMMISSIONER KELLIHER: One last question, how
17 often are there rule changes in a year and to what extent
18 are they made unilaterally and to what extent are they
19 submitted to the Commission for its approval?

20 MR. ETHIER: I would say the majority of them
21 come down here. I wouldn't even hazard to guess as to how
22 many rules we change a year, especially, now that we've gone
23 live with this new market. We're sort of discovering all
24 these nuances, if you will, that need to be revised.

25 COMMISSIONER KELLIHER: Is it scores or hundreds?

1 MR. ETHIER: Scores, I would say. And,
2 oftentimes, when you change a rule, it changes the rule in a
3 number of different places.

4 COMMISSIONER KELLIHER: Again, rough order of
5 magnitude, how often are rule changes identified by a
6 participant who complains and believes the rules are acting
7 to their detriment and how often are they identified through
8 your analysis?

9 MR. ETHIER: I would say that a lot of them,
10 frankly, we rely -- I don't know if we rely on the
11 participants, but they uncover them first because they're
12 looking at their detailed data. They know how their plant
13 was operating and they say, look, something weird happen and
14 then we look at it and, oftentimes, we go, you're right.
15 That's certainly now what we would have intended when we
16 wrote this rule or when we wrote the software or whatever
17 the issue is. I would say the participant feedback process
18 is critical to it. Maybe that's probably more than half the
19 rules that come up. They might be initiated by a
20 participant sort of raising their hand and then it sort of
21 gets dumped over to the ISO to sort of ferret it out,
22 propose the change and carry it through the stakeholder
23 process.

24 COMMISSIONER KELLIHER: Is there some way you can
25 provide us a letter to get exact numbers on how many rule

1 changes a year and how many are made subject to the
2 Commission's approval and how many are made unilaterally?

3 MR. ETHIER: Sure. I think we can do that. The
4 thing, just to be clear about, you know, the change to the
5 regulation market was in an area that, at least,
6 historically, has been a stakeholder -- the manuals are at
7 the stakeholder level and they typically don't come down
8 here.

9 MR. ETHIER: The rule changes and market rule one
10 have to come down here. There's no discretion about whether
11 we provide it to you or not.

12 COMMISSIONER KELLIHER: One quick short one, the
13 virtual trading, you said the level of activity was
14 reasonable. Can I infer disappointment from the use of
15 reasonable?

16 MR. ETHIER: I think you infer more lack of a
17 firm expectation of what it ought to be. It seemed like
18 there are a fairly high number of players engaged in virtual
19 trading. We're clearing hundreds of megawatts every hour,
20 but I don't know if there's a right number there. It varies
21 dramatically, which is what you would expect. So I guess
22 I'm comfortable with it. It's not so small that it's
23 worrisome or it's not half the market in the day-ahead,
24 which might worry me as well because then you'd wonder where
25 all the physical resources were going. So I think it

1 reflects more that there's not really a right or wrong.
2 There are just extremes that you might be concerned about.

3 COMMISSIONER KELLIHER: Is it a lower level than
4 in New York?

5 MR. ETHIER: I thin it's higher than New York.
6 David could probably address that more readily than I could.

7 COMMISSIONER KELLIHER: Thank you very much.

8 COMMISSIONER KELLY: I wanted to ask you a little
9 bit about congestion costs. Do you know how much of the
10 congestion is hedged in New England through FTRs?

11 MR. ETHIER: That is a tough question.
12 Certainly, all the congestion, basically, could be hedged in
13 New England because we auction off the FTRs and they're all
14 available. David has done some work in New England and the
15 work we've done in New England as well supports the idea
16 that, especially, in the first months of the market it
17 wasn't nearly fully hedged as you would like. But it seems
18 that level is steadily increasing to an extent I'm
19 comfortable with that because there's a lot of learning that
20 has to go on in this market. People have to understand
21 where congestion is going to arise and how to value it.

22 What I would hope is that especially this coming
23 summer that we see the FTR market more fully subscribed, if
24 you will, than we did the first summer because people have a
25 heck of a lot more data with which to make their informed

1 decisions about buying FTRs.

2 One of the issues with FTRs is that they are
3 risky. They can turn around on you and you can actually owe
4 money on what you paid money for, which is never a pleasant
5 experience. So I think folks wanted to see some real market
6 data before they really jumped in and took what potentially
7 could be a risky move on their part.

8 COMMISSIONER KELLY: When you started out with
9 the FTRs, did you allocate them or did you auction them?

10 MR. ETHIER: Well, we basically only auctioned
11 FTRs. What we do allocate are the auction revenue rights
12 from the FTR auction. So at a very high intuitive level,
13 all of the revenue from auctioning off the FTRs goes to the
14 load in the constrained areas, sort of abstracting, to a
15 large degree. But that's basically what happens. So what
16 we tell people is, you can go in and buy the FTRs if you
17 value them most highly. But, if you don't, we're going to
18 sell them to the people who value them the most. What
19 you're going to get out of it, load in other constrained
20 area, is you're going to get the money from that auction
21 paid to you to offset those congestion costs. To date, that
22 seems to work pretty well and I think we're pretty happy
23 with the method we've adopted.

24 COMMISSIONER KELLY: In Connecticut, of course,
25 there's significant congestion. Are you seeing the price

1 signals of that congestion being passed on to the consumers
2 or is it being effectively hedged in such a way that they
3 don't see the cost?

4 MR. ETHIER: I would characterize it -- it's
5 being passed on in the sense that the standard offer prices
6 in Connecticut are higher than they would be without the
7 congestion. So they're getting it on sort a levelized,
8 seasonal basis. The out-of-merit costs in Connecticut are
9 also directly assigned. The consumers are seeing that and
10 the state regulators are acutely aware of the impacts of
11 congestion on their standard offer prices. They are not
12 seeing the hour-to-hour congestion events feeding through to
13 their prices. They're only seeing it through this longer run
14 pricing mechanism.

15 COMMISSIONER KELLY: Do you think that the way
16 they're seeing the price is appropriate? That is sufficient
17 to induce necessary changes in behavior or efficient changes
18 in behavior? Do you think we need to refine that?

19 MR. ETHIER: I think we do need to refine it.
20 More directly, under the ISO's control is the whole issue of
21 out-of-merit operation where we turn units on for reserves
22 and they're not reflected in the clearing price. That's
23 something we're continuing to work on. That's the most
24 critical aspect of what we can do to send better price
25 signals in terms of would it be helpful if hourly pricing

1 were passed on at the consumption level. I certainly am
2 supportive of that. There are a lot of regulatory and
3 technical and cost barriers to doing that. But, certainly,
4 at the industrial level, to the extent that there are
5 industries in Connecticut, or the large commercial level,
6 having that happen more quickly rather less quickly would
7 be, in my view, be helpful. Really, that's sort of the
8 ultimate in the demand response. You don't want -- in a
9 perfect world, you wouldn't have the separate demand
10 response program. You'd just tell everybody what the price
11 is every hour and they could make their own decisions.
12 We're, unfortunately, a long ways from that.

13 COMMISSIONER KELLY: Can you tell me about the
14 forward reserve market?

15 MR. ETHIER: That's sort of a new thing in New
16 England, a new thing everywhere. Basically, we have for a
17 long time been concerned that we don't have sufficient
18 quick-start capability. We've recognized that part of the
19 reason is we haven't provided adequate incentives for folks
20 to build quick-start capability. We don't reward it,
21 basically, with a market price and market revenues.

22 In December, we had our first forward reserve
23 market. And what we do in that market is we run an auction
24 for a six-month -- normally, it would be a six-month strip.
25 It might have been slightly shorter because of the

1 implementation time of reserve provision, whereby you commit
2 to providing reserves all on peak hours or, essentially, all
3 on peak hours for the next six months. From the unit that
4 you sold in that market, we, in turn, will give you a
5 payment for doing so. That's a real attempt to send a
6 signal out there that we value reserve resources and, you
7 know, we have a market mechanism for doing so.

8 In my view, to date, it seems to be working okay.
9 We've gotten relatively robust participation. I think
10 people are still sorting out what the true value of reserves
11 are and what the true cost of providing those reserves are.
12 But, you know, I think one indicator of the success of the
13 market is, have people made changes in their behavior or
14 made investments to provide reserves? The answer to that is
15 clearly yes, antidotically. The most interesting recent
16 example we had was a relatively inefficient combined cycle
17 unit that's been around for 8 or 10 years. It's been around
18 for a while, so it's not state-of-the-art anymore.

19 What they did is they offered into the market as
20 two separate GTs the combined cycle portion they decided
21 they might use this summer because the price signals they're
22 getting is that it's more value to provide reserve services
23 than to use their relatively inefficient unit in a market
24 that's long in general capacity, but short in reserve
25 providers. That kind of thing, at least, to me, suggest

1 that things are moving in the right direction. That we are
2 sending incentives and that people are making these
3 operational investment decisions that are good for
4 everybody. We're getting more reserves and they're making
5 more money by providing those reserves. That seems like a
6 win/win to me.

7 COMMISSIONER KELLY: As the forward reserve
8 market is designed, do you take into account the interest in
9 having transmission or investment in transmission being an
10 alternative? In other words, as you incite quick-start
11 capacity in constrained areas, are you doing it in such a
12 way that, to the extent investment and transmission would be
13 an alternative fix that would be more efficient, that it can
14 happen.

15 MR. ETHIER: Currently, we don't. Currently, our
16 reserve market in the initial implementation is pool-wide,
17 which basically abstracts from all transmission constraints.

18 We recognize, at least, we desire to change that
19 and we're actively working on making it more of a location
20 reserve market. We are shortly, I hope, going to enter the
21 stakeholder process with that upgrade and update of the
22 reserve market. At the very least, we'll send an additional
23 signal to these constrained areas that here's another cost
24 that your transmission constraint imposes on your consumers.
25 It gets a little murkier from there, from sending the signal

1 to exactly how you effect the response on the transmission
2 side. That's something all these markets are still working
3 out and we're working with state regulators and with the TOs
4 to figure out how to best make sure that transmission
5 competes efficiently with other sources.

6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24

1 COMMISSIONER KELLY: When you've figured out,
2 will you let us know?

3 (Laughter.)

4 COMMISSIONER KELLY: Thanks a lot.

5 MR. ETHIER: Thank you very much.

6 MR. PATTON: I was going to say good morning.

7 (Laughter.)

8 MR. PATTON: Is there a target timeframe that I
9 should shoot for?

10 CHAIRMAN WOOD (Presiding): You just go right
11 ahead and talk.

12 MR. PATTON: I'll try to look up every once in
13 awhile, in case there are questions, but I'll probably go
14 relatively quickly and allow you to ask questions.

15 This report is somewhat more difficult to
16 process. The Midwest ISO doesn't currently operate a
17 centralized spot market, so that the issues that we focus on
18 in the State-of-the-Market Report are really unique to the
19 ways in which the Midwest ISO facilitates the current
20 bilateral market.

21 (Slide.)

22 MR. PATTON: In other words, we focus in in this
23 report on the provision of transmission service and
24 operations and on the operations of the bilateral market.
25 We also have a couple of sections that go ahead to the date

1 -- what they call the Day Two, which are the LMP spot
2 markets that have been proposed and filed here. I'll be
3 talking a little bit about those analyses as well.

4 (Slide.)

5 MR. PATTON: This is an attempt to produce a
6 chart that looks something like one of the charts you saw in
7 Bob's presentation. There aren't many similarities, but
8 what this is, is the on-peak and off-peak bilateral day-
9 ahead prices at the Cinergy.

10 The on-peak is purple on your screen; the off-
11 peak is blue. We've plotted on that, the natural gas, coal,
12 and fuel oil prices. I think that when you see largely the
13 same pattern or a very similar pattern to what you saw in
14 New England, which is that the natural gas price, which is
15 the one that moves around the most in that figure, plays, by
16 far, the largest role in driving electricity prices.

17 There are really two or three things you can see
18 in this chart: The on-peak prices are significantly higher
19 than the off-peak, as expected; secondly, that there are the
20 highest monthly prices, or there is an increase in monthly
21 prices in July and August, as you would expect.

22 But the highest prices, actually 2003, occurred
23 during February, and it's driven almost entirely by the
24 natural gas price increases. So those prices were actually
25 higher on a monthly average basis than the prices in August.

1 MR. HEDERMAN: David, there is one point I'd like
2 to ask about there. The off-peak prices are varying, it
3 looks like, with the gas also. Is that a new development,
4 or has gas been on the margin in off-peak in a notable way
5 in Winter?

6 MR. PATTON: It doesn't vary nearly as much as
7 with the gas price, once you get into the Summer and the
8 Fall, so you can see the move up in prices in May and June
9 would correspond to moves down and off-peak prices.

10 Where it does correspond somewhat is in February
11 and March. That's because there's a smaller difference
12 between the load in off-peak hours and peak hours, since the
13 heating load can be actually higher at night with colder
14 temperatures, so gas units do tend to be on the margin more
15 in off-peak hours in that season.

16 (Slide.)

17 MR. PATTON: Moving to the next figure right
18 there, this shows you the capacity in the Midwest ISO for
19 five subregions. The first bar corresponds to roughly half
20 the resources, and is ECAR. The rest of the resources are
21 distributed between MAPP and MAIN and the Wisconsin/Upper
22 Michigan area.

23 Close to 60 percent of the generation in the
24 Midwest ISO is coal-fired. Only 16 percent is natural-gas-
25 fired, but it does to be on the margin, setting prices at in

1 a much higher percentage of the hours than that, because the
2 coal resources are generally more base-loaded.

3 Also, virtually all of the new capacity is gas in
4 the Midwest ISO area. There's about 3200 megawatts of net
5 increase in total resources in 2003. It's the investment
6 less the retirements in the region. Next slide.

7 (Slide.)

8 MR. PATTON: These are market concentrations
9 statistics. These I'm presenting to give you an idea of the
10 concentration in various areas, although I would caveat this
11 with the notion that concentration statistics are not a
12 great way to measure whether there's market power, because
13 you can see that MISO-wide, the concentration is 261. If
14 you had a monopolist, it would 10,000.

15 That's extremely de-concentrated, but when you go
16 to some of the smaller areas, the concentration can be quite
17 a bit higher, and in the Wisconsin and Upper Michigan area,
18 it's 2600, which is in the highly-concentrated range.

19 To get a better handle on actual market power
20 concerns, though, the better structural analysis is the
21 pivotal supplier analysis, and I'll talk a little bit about
22 a section of this report that does a pivotal supplier
23 analysis related to these constrained areas, a little bit
24 later.

25 (Slide.)

1 MR. PATTON: If we move to the next figure, this
2 is a load duration curve. We only have hourly loads for
3 2003, so there's not a year-to-year comparison. But I think
4 it's interesting to point out the pattern that you see here
5 in all of our load duration curves, and that is that -- by
6 the way, a load duration curve shows you the number of hours
7 on the X-axis, that the load is at or above the level on the
8 Y-axis.

9 So, here, you may not be able to see it. I've
10 drawn a vertical line at 400 hours, around 400 hours, which
11 is the top five percent of the load hours. I've shown you a
12 load of approximately 78 gigawatts.

13 If you move from there to the very top hour, the
14 load is more like 97 gigawatts, so you can see that there's
15 a 25-percent difference in the load level between the top
16 hour and the 95th percentile. On top of that, you need
17 reserves over and above the peak.

18 What this tells you is that in the Midwest ISO
19 and everywhere else, you have something like 30 percent of
20 your generation that only exists to serve five percent of
21 the hours or less, or reserves, which -- what you should
22 draw from that is that the pricing in these tight hours
23 plays an extremely and the pricing reserve markets and
24 having reserve markets plays an extremely important role in
25 covering the costs of the units that you need on the system

1 for reliability, and capacity markets serve as a supplement
2 to that.

3 (Slide.)

4 MR. PATTON: The next figure shows you the
5 bilateral market prices around the blackout in 2003.
6 There's a shaded area that shows you the blackout.

7 The dip down in prices that occurs about every
8 seven days is the weekend prices. They are essentially off-
9 peak prices, so they are systematically lower.

10 What we see, looking at multiple sources of
11 prices, is that on the Friday after the blackout, prices
12 were about \$7 a megawatt higher than the previous day. When
13 you go the weekend, prices were about \$20 a megawatt hour
14 higher than they were in prior weekends, which is not
15 unexpected, given the uncertainty about the supply
16 resources, because the weekend was during the restoration
17 process, and there was significant uncertainty about how
18 quickly the load was going to come back and resources were
19 going to come back.

20 In addition to that sort of general review of the
21 prices, we monitored throughout the process, the outages
22 that were claimed and the performance of the generators in
23 restoring. We found no evidence of strategic behavior or an
24 attempt to manipulate prices during that timeframe.

25 COMMISSIONER BROWNELL: Did you find any evidence

1 at all that the suggestion that competition somehow
2 contributed to or caused the blackout?

3 MR. PATTON: I was hoping you would ask that
4 question.

5 (Laughter.)

6 MR. PATTON: I actually thought the answer your
7 staff gave three weeks ago was pretty good, but I'm going to
8 be somewhat more forceful. In my opinion, the operation --
9 and I'll talk about this some when we talk about the TLR
10 process.

11 The operation of RTO spot markets, particularly
12 LMP markets, significantly reduces the potential for this
13 kind of event, because the market software is
14 instantaneously redispatching generation, so that when you
15 approach a limit, there's a constant monitoring and a
16 constant redispatch to manage the loads on the key
17 facilities.

18 Whereas, in the TLR process, you're asking
19 operators to make forecasts an hour ahead, with significant
20 uncertainty. The transactions you cut are control area-to-
21 control area. You don't really know which generation is
22 going to move, so you don't really know how much relief
23 you're going to get on the constraint that you're worried
24 about.

25 So, my answer would be that deregulation and, in

1 particular, LMP markets, have a reliability benefit. The
2 other thing that you could say is that it allows you to more
3 fully utilize your transmission.

4 Because of the uncertainties in the TLR process,
5 you have to operate more conservatively and further away
6 from the limits for LMP, because you have a much greater
7 degree of control over the flows over all of the facilities,
8 and it allows you to operate closer to the limits.

9 COMMISSIONER KELLY: David, have we seen that in
10 action yet in any market in the country? And is there a
11 way to identify it? Could we study it, measure it, report
12 it?

13 MR. PATTON: Sure. You're asking someone who
14 makes a living by studying things. If we can study it, yes.

15 (Laughter.)

16 MR. PATTON: Yes, we see it in a number of ways.
17 In the LMP markets, the kind of analyses we do where we look
18 at the extent to which flows exceed the limits, you just
19 almost never see that, because the market models are
20 redispatching where you'll see in some of the scatter plots
21 in our report, there are hours where the flow gets over the
22 target in the MISO.

23 You see a very interesting thing, which is that
24 the operators in the LMP markets in the Northeast do use
25 higher limits, and, in particular, in areas like New York,

1 depending on what generation is available, because they know
2 it can be called on quickly and dispatched through the LMP
3 process, they will actually use sort of emergency limits to
4 allow for more flow and better utilization of the key
5 interfaces like the one into New York City.

6 So I don't know how you would quantify it, but I
7 do have an analysis that I'll talk about in just a minute
8 that quantifies the difference in at least one respect that
9 I think you'll find interesting.

10 (Slide.)

11 MR. PATTON: The next figure is a bar chart that
12 shows you the disposition of transmission requests that were
13 made. The little skeleton bar at the top is the quantity of
14 requests that were refused. The solid bars, the tall solid
15 bars, are the requests that were approved and confirmed.

16 It's broken out between two types of requests --
17 redirected service, and I say non-redirected. I think of it
18 as new service. "Redirected" means I already had a
19 transmission reservation, and I'm changing the point where
20 it ends.

21 What you can see from this chart is that the
22 percent that's refused is relatively low; that quantities
23 that are approved and confirmed have been increasing, so, in
24 general, I think you can conclude that transmission has been
25 available, which is good, because this is the manner in

1 which the bilateral market is facilitated.

2 We've looked, in particular, at the redirected
3 service, because when somebody redirects service, the
4 revenue from the service goes to the new sink, so somebody,
5 say, the marketing entity who has a transmission affiliate,
6 can redirect service to the control area and retain the
7 revenue, which gives them, in our minds, a competitive
8 advantage over unaffiliated participants.

9 We haven't seen that that's been a big problem,
10 even though the redirected amounts have gone up somewhat.
11 The amount that's redirected back to the affiliates' control
12 area is only about a quarter of that, so, in most cases,
13 they're probably redirecting it to just engage in some other
14 type of business.

15 Nevertheless, we think it's an issue that ought
16 to be considered by the MISO.

17 (Slide.)

18 MR. PATTON: The next figure evaluates
19 unconfirmed, approved transmission requests. This is a
20 fairly interesting outcome of the rules that govern Order
21 888-type service, which is that you can request service, get
22 it approved, and you have some timeframe before you confirm
23 it.

24 If you don't confirm it, it's released, but
25 during that period of time from the time you put in the

1 request, till the time it's withdrawn, the available
2 transmission that other people can ask for, goes down. This
3 was actually a policy that was explicit in Order 888(a) or
4 one of the followup Orders to Order 888, that the Commission
5 wants it to work that way.

6 What that does is, they don't have to pay for it
7 unless they confirm it, so they're getting a call on firm
8 transmission, so I can reserve transmission between myself
9 and some potentially attractive market and in the period of
10 time when I've gotten approved but not confirmed, I can wait
11 to see if it's going to be economic for me to use it.
12 Nobody else can use it during that timeframe.

13 The one issue that that potentially raises is
14 that you can do this deliberately to hoard transmission.
15 Like, I could have a computer program set up so that
16 immediately upon my service being withdrawn, I put in
17 another request and the time starts over again, so that I
18 can just continuously occupy transmission that nobody ever
19 gets paid for.

20 So we employ some criteria to determine whether
21 this activity, in this case, daily firm, point-to-point
22 service, looks like hoarding. What we find is that an
23 extraordinarily small portion of these unconfirmed requests
24 look like an attempt to hoard transmission and keep other
25 people from blocking access to other participants.

1 This is, again, one of them. Nevertheless, we
2 recommend that some mechanism be considered, either charging
3 a fee for service that you requested and not confirmed, or
4 potentially looking at ways of not debiting the available
5 transmission until they confirm it, to allow the
6 participants to come in, who know they want it, and get it.

7 COMMISSIONER BROWNELL: Did you drill down? Even
8 though it may not be prohibited, did you drill down in some
9 of the areas where you thought that, potentially, there was
10 hoarding, and did you see anything?

11 MR. PATTON: That's why we used our criterion.
12 There are some figures that lay out why we chose the
13 criteria we did, how it works itself out. It turns out that
14 a lot of the activities focused on a very small number of
15 paths. This is generally the daily, firm, point-to-point,
16 and is generally between Cinergy and TVA.

17 There is yearly behavior, similar consequence
18 between AEP and IMO, which is the path that goes through
19 MISO, where you see a lot of the activity focused on that
20 path. The kind of things we are looking for is that the
21 available transmission during the period where other people
22 would be setting up deals, was zero.

23 Requests were being refused along that path, and
24 that ultimately at the end of the cycle, transmission was
25 made available because they failed to confirm the request.

1 If you pass those tests, we call it potential hoarding. If
2 you don't pass those tests, what that means is transmission
3 continuing to be available, or there weren't competing
4 suppliers that were having requests refused along the path
5 where you were holding this transmission.

6 I mean, the fact that we don't conclude that it's
7 hoarding, I think it still can unintentionally block access
8 to transmission on sort of a random basis, and I know at
9 least one of the Board members that heard this talk at the
10 MISO group, who is from the Finance Committee, the minute I
11 said "free call option on transmission," said, well, we've
12 got to do something about that. You can't sell something
13 for nothing, which is essentially what we're doing.

14 That ends the transmission service, and now we're
15 going to go to transmission operations and look at TLRs.

16 (Slide.)

17 MR. PATTON: If you move to the next figure, this
18 shows you TLRs in 2002 and 2003. The royal blue blocks at
19 the top of the stack in 2003, those are TLR-5s, where we're
20 curtailing firm transmission service, so those are more
21 severe events and result in higher levels of curtailments,
22 which are show in the line that's on top of these bars, so
23 the curtailments were higher.

24 The TLR activity in MISO represents slightly less
25 than two-thirds or 62 percent of the TLRs in the Eastern

1 Interconnect. That's not terribly surprising. You wouldn't
2 expect TLRs in the LMP markets, so it is a relatively high
3 portion, though, of the Eastern Interconnect.

4 The most notable increases in TLR activity
5 occurred in the Upper Peninsula of Michigan where the outage
6 of important plants there caused persistent overloads on the
7 transmission going into the Upper Peninsula, which resulted
8 in TLR-5s almost daily until that plant came back.

9 Secondly, in Iowa, we had a number of TLR-5s.
10 Those were related to two things: One is a bad hydro year
11 in Manitoba, so that the regional flows were significantly
12 different than expected, secondly, there are significant
13 loop flow issues in the Iowa area related to entities doing
14 business outside of the MISO.

15 In the MAPP region, that caused loadings on the
16 MISO facilities and can result in TLRs, so the two analyses
17 we do of the TLRs, that sort of describes what occurred.
18 The two most important analyses that we do of these are: Is
19 MISO calling TLRs in a reasonable and justified fashion?

20 That's the area of market monitoring that's
21 really focused on the RTO itself, as opposed to behavior of
22 participants.

23 (Slide.)

24 MR. PATTON: If you go to the next figure, this
25 will show you the distribution of over- and under-

1 curtailments and those that we label as accurate. A
2 curtailment is an under-curtailment, in other words, they
3 didn't cut enough, if the flow is over 100 percent of the
4 limit on the flowgate; it's an over-curtailment if the flow
5 is less than 95 percent of the limit, because that's the
6 target.

7 When they actually call a TLR, they call it to
8 try to actually get to the 95-percent level because of the
9 uncertainties we talked about.

10 CHAIRMAN WOOD: David, who sets the limit? Does
11 it change over time? Does it change with temperature. Who
12 sets that limit?

13 MR. PATTON: It's set through an analytical --
14 basically a modeling process that models -- you have the
15 physical ratings, and it's MISO, by the way -- you have the
16 physical ratings.

17 CHAIRMAN WOOD: It's done by MISO?

18 MR. PATTON: Who sets it.

19 CHAIRMAN WOOD: The ratings that feed into the
20 determination, the physical ratings, are those determined by
21 the TO, or, again, by MISO?

22 MR. PATTON: Generally the TOs, and the MISO
23 would review the data coming in, but the rating is not the
24 limit. The modeling you do is to evaluate how much flow is
25 going to go over the facility when the contingency occurs,

1 and so they model a set of contingencies that then cause
2 them to operate to a limit that's lower than the physical
3 limit.

4 And they are using a state estimator to try to
5 accurately adjust those ratings in real time. In terms of
6 what this shows, I label as accurate, over- or under-
7 curtailments that are within one percent of those levels,
8 and that's 40 percent of the TLR activity.

9 If you go to five percent, flows that are between
10 90 and 105 percent, you pick up 86 percent of the TLRs, so
11 our conclusion is that the TLR process has been reasonably
12 implemented. The use of a state estimator in the MISO will
13 further improve this performance, but that shouldn't make
14 you feel great about the TLR process; that should make you
15 feel okay about how it's being implemented.

16 (Slide.)

17 MR. PATTON: If you go to the next, these are
18 really the key conclusions with regard to the TLR process
19 and its implications. This summarizes a number of analyses
20 in the report.

21 The three points are: If you look at the amount
22 of curtailments that occur through the TLR process, versus
23 what you would have had or redispatched through an LMP
24 process to manage the same congestion, we're curtailing
25 three times as many megawatts through TLRs, basically

1 because it's an indiscriminate way of managing the
2 congestion, as opposed to a much more discriminating
3 mechanism.

4 That suggests that the LMP markets that the MISO
5 is pursuing, will have significant efficiency benefits.
6 Secondly, the current bilateral energy prices that we've
7 looked at, don't do a very good job of accurately showing
8 the congestion that occurs on an hour-to-hour basis.

9 When you look at price differences between
10 upstream and downstream locations, when TLRs are being
11 called, for example, LMPs, again, will improve the
12 transparency of the price signals.

13 Thirdly, there is the point regarding the
14 potential reliability of benefits and the improved
15 utilization of the transmission system that you can get by
16 moving to a central dispatch process, versus the TLR process
17 that we talked about in the context of the blackout a minute
18 ago.

19 (Slide.)

20 MR. PATTON: Quickly, this is an evaluation of
21 the available flowgate capability that is calculated by the
22 Midwest ISO. What we look at here is the hourly, non-firm
23 flowgate capability.

24 The reason we look at the hourly non-firm is the
25 goal would be that the space that is physically available on

1 the flowgates, looks a lot like the hourly available
2 flowgate capability, so that if there is unused capability,
3 people can come in on hourly, non-firm basis and use it to
4 transact. So, we essentially compare the difference between
5 the flows and the limits on the flowgates against the hourly
6 non-firm or in hours where the hourly non-firm AFC is posted
7 at zero.

8 So, the MISO is saying that there's no
9 capability. What we find is that roughly a quarter of the
10 time, that AFC posting is relatively accurate. Close to
11 half of the time, there's 30 percent or more of the flowgate
12 that's actually available when the MISO's posting is zero.

13 Essentially that's because the models don't have
14 accurate information when they are calculating the AFC or
15 information that is as up to date as it could be. Our
16 recommendation is to better utilize the state estimator
17 results that tell you what the flows are on all your
18 flowgates to post more accurate, hourly, non-firm values.

19 (Slide.)

20 MR. PATTON: The last area we're going to talk
21 about is the market power analysis.

22 CHAIRMAN WOOD: Just to clarify, as I recall, the
23 state estimator was really fully operational early in 04,
24 correct? So this data from 03 would be all pre-state
25 estimator use?

1 MR. PATTON: It's been in operation, but perhaps
2 not wholly functional until early 04. In fact, they started
3 to interact the AFCs with the state estimator results in
4 December of 03.

5 We've done some analysis on how big the
6 improvement has been in the AFC values following that, and
7 it hasn't been tremendous, the improvement, into early 04,
8 so we think there's still room to improve.

9 (Slide.)

10 MR. PATTON: This summarizes the market power
11 analysis, which is the pivotal supplier testing that we've
12 done. This is done on a constraint-by-constraint basis, so
13 there's a section in the report that looks for transmission
14 constraints within the Midwest ISO.

15 Where there are one or more suppliers, the
16 resources have to be used in order to resolve a given
17 transmission constraint, so with regard to that constraint,
18 they are essentially a monopolist, and it plays into the
19 structuring of the mitigation measures proposed to address
20 the problems that are identified as coming out of this type
21 of analysis.

22

23

24

1 MR. PATTON: In summary, what we essentially find
2 is that most of the transmission constraints that exhibit
3 one or more pivotal suppliers are constraints that effect
4 flows into the Wisconsin, upper Michigan area. Some of them
5 are located in Iowa, so they can effect other flows as well
6 and measures have already been proposed that I consider to
7 be important to address the implications of these findings,
8 which I think you are currently reviewing.

9 That was all I was going to address in the talk.
10 But I'd be happy to take questions on the state of
11 development of the Day Two market or any other issues that I
12 skipped over.

13 CHAIRMAN WOOD: Any questions for David?

14 (No response.)

15 CHAIRMAN WOOD: I had just one. One of the ones
16 I think you indicated was kind of your pivotal area here as
17 far as congestion and inability to get power in and out. Is
18 MISO contemplating, as we see in the other regions of the
19 country, some sort of demand response program administered
20 on the wholesale market side of the fence that would allow
21 there to be some, perhaps, offset to some of the demand
22 supply analysis in that market?

23 MR. PATTON: I know they've been discussing that.
24 It's at a relatively formative stage. It's not as far along
25 as the proposed markets at this point.

1 CHAIRMAN WOOD: It's hard to make markets work if
2 the third leg on the stool is not in there. Duration and
3 transmissions are going to take several years to get up, as
4 we've heard from the state regulators and the parties. In
5 Wisconsin, demand response is pretty darn fast.

6 MR. PATTON: Yes. In fact, demand response can
7 be done relatively quickly. The emergency program in New
8 York, I think, works relatively well. It's a mechanic to
9 pay to demand responders. I think through that sort of
10 mechanism you can overcome some of the regulatory incentives
11 that prevent demand from seeing the price and having an
12 incentive to respond to it. I think probably as important
13 or even more important, in MISO, in terms of future
14 development, is the introduction of reserve markets. Those
15 play a key role, particularly, in the constrained areas
16 because you operate with reserve requirements. Until you
17 make them market requirements, you end up with things that
18 distort the signals like operators committing generation and
19 paying uplift and no signals and generators who then require
20 RMR contracts. There are those sorts of issues.

21 (Laughter.)

22 MR. PATTON: So I think the move towards the
23 reserve markets is important as well.

24 MS. SHEFFRIN: Moving westward.

25 CHAIRMAN WOOD: Here we go.

1 MS. SHEFFRIN: Good afternoon. Thank you very
2 much for inviting us here today.

3 CHAIRMAN WOOD: Glad to have you back.

4 MS. SHEFFRIN: I'm Ani Sheffrin, Director of
5 Market Analysis at the California ISO. I have with me Greg
6 Cook, Manager of Market Long Term. He and his staff put
7 together the annual review of market performance, which we
8 filed with the Commission just last week. He will be here
9 to assist me in answering any questions that you have.

10 CHAIRMAN WOOD: Welcome.

11 MS. SHEFFRIN: I will present the highlights of
12 market performance for 2003 as well as the standard metrics
13 that the staff requested as to present from each of the
14 ISOs.

15 (Slide.)

16 On Slide 2, let me just start with a quick
17 background. On the California markets, unlike the eastern
18 ISOs, we did not evolve from a tight power pool that had
19 been operating for decades. There were three separate
20 control areas in California before the ISO started. That
21 was PG&E, Southern California Edison and San Diego Gas &
22 Electric. They all merged into one control area and we
23 serve the customers of each of those utilities as well as
24 municipal utilities, both in northern and southern
25 California.

1 As you all know, California is very much
2 interconnected with the rest of the West. We operate within
3 the western connection and are very much dependent on
4 imports that comes from those other regions. Our peak in
5 California was 42,581 megawatts. That occurred on July 3,
6 2003. On that peak day, we had about 42,000 megawatts of
7 installed capacity available. That accounts, after the
8 derates, for hydro that occur as well as the outages for
9 maintenance that can occur. Because the PK can occur any
10 day during the summer, we imported on the peak hour 5670
11 megawatts.

12 (Slide.)

13 In terms of the current markets, the ISO operates
14 -- they're a little bit different than the eastern ISOs. We
15 have a real-time imbalance market. We also manage
16 congestion through markets. Day-ahead and hour-ahead, but
17 on a zonal basis, not LMP yet. We acquire the full set of
18 ancillary reserve services, regulations spin, non-spin and
19 replacement. We have a soft price cap of \$250 in place,
20 though it was only hit once last year because we had very
21 good market performance. We also have automated bid
22 mitigation procedures in place again. Just because of good
23 market performance, they were never triggered on a system
24 level last year.

25 We do not have a day-ahead energy market, as you

1 know. The power exchange went out of business in 2001, so
2 most of the transactions occur on a bilateral basis until we
3 get a formal day-ahead energy market running again.

4 (Slide.)

5 Let me turn to the market highlights. I am very
6 pleased to report that California turned in a stable market
7 performance for two years in a row with very competitive
8 market outcomes. So that certainly made our jobs much
9 easier. This was due to ample supply of new generation that
10 came online. We had a good level of hydro and good imports.
11 And, as well, we had moderate loads. So all of those
12 factors helped contribute to good market prices and good
13 outcomes.

14 As I said, we did not mitigate any prices in 2003
15 for system reasons.

16 COMMISSIONER BROWNELL: Ani, you said ample
17 supply coming online, and maybe you'll say more about that
18 later, is that in California? Is it in the neighborhood?
19 Will import dependence continue and is anything retiring?

20 MS. SHEFFRIN: I do have a slide on that.

21 COMMISSIONER BROWNELL: Okay.

22 MS. SHEFFRIN: You will hear the same story in
23 California as you heard in the other ISOs. Industry price
24 has increased in 2003, mainly, due to the increase in
25 natural prices. Real-time prices averaged \$70 a megawatt

1 hour, but our volumes were very low in real-time because the
2 utilities really relied on their contracts and bilateral
3 purchases and soft supply to meet most of their needs, so we
4 had small volumes in our real-time market. Our ancillary
5 reserve prices averaged \$9.85 a megawatt hour. That was a
6 38 percent increase from 2002.

7 We did have some hours of insufficient bids and
8 so we had to rely on -- the reliability must run to meet the
9 rest of our reserves. And I will talk a little bit more
10 about that in my presentation.

11 Finally, the one area that we are concentrating a
12 lot of effort on is the real-time interzonal congestion
13 because it has to be managed in real-time at certain
14 locations. We are looking at better ways to manage that.
15 The reason we had so much real-time intrazonal congestion
16 this year compared to last year is we had some relatively
17 big outages at some large substations.

18 The Vinson substation had a fire. The Solmar
19 substation had substantial work done on it. That created
20 some of the intrazonal congestion. The other part came from
21 just facility overloading at the Miguel plant due to
22 generation coming on in northern Mexico and in Arizona.

23 COMMISSIONER KELLY: Ani, I know this is about
24 2003, but I can't help but ask about 2004 and the last
25 couple of weeks. Did you see prices hitting the soft price

1 cap and did you need any mitigation?

2 MS. SHEFFRIN: No, we didn't. We saw some high
3 prices this last Monday because it was so hot in southern
4 California. We have some again very specific locational
5 congestion in southern California. The prices hit \$180 for
6 about three hours.

7 COMMISSIONER KELLY: Thanks.

8 (Slide.)

9 MS. SHEFFRIN: On Slide 5, we've been tracking
10 total wholesale energy costs to serve loads since the market
11 started. And, again, on Slide 5, you see the last two
12 years, 2002, 2003 being much lower than during the crisis
13 period. 2003 is \$12.1 billion to serve wholesale cost in
14 our control area compared to \$10.1 billion in 2002. Most of
15 that is attributable to the natural gas price increases.

16 (Slide.)

17 On Slide 6, I have the first of the standard
18 matrices. That the all-in price very similar to what Bob
19 Ethier presented. Our all-in price in 2002 was \$45 a
20 megawatt hour. In 2003, that rose to \$55 a megawatt hour.
21 The largest component was the energy component because of
22 natural gas price increases. The other components are a
23 little bit hard to see, but in a very colorful table to the
24 right, essentially, the biggest components after the
25 bilateral energy prices and real-time energy prices because

1 of natural gas increase were the intrazonal congestion costs
2 where we had to keep units on minimum load, pay them minimum
3 load cost compensation as well as increase some RMR costs
4 because of locational congestion.

5 (Slide.)

6 We have the real-time incremental energy prices
7 compared to natural gas prices and the red is the prices in
8 northern California. The blue are the prices in southern
9 California. And, as you can see, the prices in the market
10 pretty much followed the real-time price. You had higher
11 prices in southern California because there are more
12 locational transmission constraints and because load is
13 growing very fast in southern California as well.

14 (Slide.)

15 We have the top 5 percent of the hours graph for
16 you. And, again, we are comparing 2001, 2002 and 2003.
17 2003 is the blue line and it's the middle. Certainly, it's
18 below what we saw in 2001, but it is higher than last year
19 where prices are at \$150 or greater. We had 25 hours of
20 that in 2003. Factor in the price signals, it was 2553
21 hours, so things have definitely settled down and have
22 improved quite a bit.

23 (Slide.)

24 Slide 9 shows the load situation. Loads grew,
25 overall, only 1 percent from 2002 to 2003, but we track the

1 numbers monthly, which gives us a better indication. And,
2 since the last part of the year, we've seen an up tick in
3 the economy and loads growing more in the order of about 3.7
4 percent a year. So the economy recovery is showing itself
5 in terms of higher consumption levels.

6 (Slide.)

7 We have another one of the standard metrics and
8 that's the forced outage rate. We've seen improvements in
9 the forced outage rates where they were highest in 2001.
10 They've come down to 4 percent in 2003. The only thing I
11 would not is the number in 1999 probably isn't the most
12 accurate one because outages were only voluntarily reported
13 in 1999. Now a mandatory reporting requirement for averages
14 in our control area. So we have more confidence in the
15 numbers for 2001 than 1999, but we're happy to see the
16 reduced forced outage. That was part of the supply that was
17 available to meet load and to moderate prices.

18 MR. HEDERMAN: Ani, on that, there was a little
19 confusion around the discussion on generator behavior. I'd
20 just like to give you an opportunity to kind of clarify your
21 take on that, at this point, in terms of were we seeing
22 anything in generator behavior that we're concerned about?

23 MS. SHEFFRIN: No. We're very pleased with the
24 reduction in forced outage rates. Our compliance with the
25 operating instructions is very good. So only good news to

1 report on that.

2 MR. LARCAMP: Is there a relationship between the
3 number of hours that the marginal units were called to run?
4 Is there a relationship here between the decreasing load and
5 good hydro for the last couple of years?

6 MS. SHEFFRIN: Certainly.

7 MR. LARCAMP: I guess that's amplifying on your
8 ample supply commentary?

9 MS. SHEFFRIN: Right. There may be some
10 relationship. You know, people can say, well, because the
11 units weren't called on as much, they didn't break down as
12 often, you know. I really think that if people are getting
13 high prices, they have a lot of incentive to keep units on.
14 The improved forced outage rate really is due to improved
15 outage coordination and reporting processes.

16 (Slide.)

17 A key factor to continue improvement in the
18 market performance has to be the investment in the
19 infrastructure, both in transmission and generation. This
20 is, I think, the slide that, Commissioner Brownell, you
21 asked about. These are the number of new transmission
22 projects that have been approved, the highest level on an
23 annual bases in 2003 is \$752 million, 24 projects approved.
24 We are looking for a higher number of projects, though, a
25 lower value in 2004.

1 These are mainly reliability projects, but they
2 do have some economic-driven transmission projects and we're
3 pretty aggressive in California trying to make sure that
4 we've got that transmission infrastructure since we're so
5 highly dependent on it to be in place.

6 COMMISSIONER BROWNELL: Does approved mean
7 they're getting built?

8 MS. SHEFFRIN: Approved by the ISO. They may not
9 be built in the year that they're approved because they may
10 have another -- most of them are getting built. There's a
11 couple that may need some sitting at the CPUC, but we're
12 working with the CPUC to help expedite that process. So
13 most of them, yes, I would say are being built.

14 CHAIRMAN WOOD: When you work with those, will
15 you get a copy for us of what projects you all have approved
16 through the ISO. And, if there are any ones that are kind
17 of being held back because of this kind of review, we can,
18 perhaps, work with the PUC there to help support.

19 MS. SHEFFRIN: Sure. I think we just put out a
20 report on our web, a good planning study, which I believe
21 has that information.

22 CHAIRMAN WOOD: We'll get that.

23 MS. SHEFFRIN: In terms of generating capacity
24 and net additions, we've had quite a few new additions come
25 on in 2003. 480 megawatts came in, in 2003. We also,

1 though, had significant retirements, 2152 megawatts of
2 retirements. So the net total increase in 2003 was 2678.
3 In 2004, we expect about 580 megawatts of capacity
4 additions. Looking on in 2005, there are about 4000
5 megawatts that are in construction, but I believe they are
6 awaiting getting a long-term contract to finish that
7 construction. So, again, resource adequacy is a very
8 critical part of bring new generation on to meet the growing
9 load.

10 COMMISSIONER KELLIHER: Excuse me. When you
11 referred to 4000 megawatts under constructions, do you mean
12 4000 megawatts that are licensed?

13 MS. SHEFFRIN: They've been permitted already and
14 the financing hasn't gone through. I believe a lot of them
15 are in the CPUC procurement process. Hopefully, the
16 utilities will pick them up as part of their procurement.

17 COMMISSIONER KELLIHER: But isn't any
18 construction already taking place at those plants?

19 MS. SHEFFRIN: Some things like Mountain View are
20 under construction. So there are about 4000 that have
21 already been committed and in construction. Some of them
22 have contracts and will finish. Others, I think, are
23 awaiting the results of the procurement to finish their
24 financing and complete construction.

25 COMMISSIONER KELLIHER: But when, say, a plant

1 developer announces their intent to forego construction for
2 a certain period of time, that plant is still in your 4000
3 under construction?

4 MS. SHEFFRIN: For next year, right.

5 COMMISSIONER KELLY: Ani, regarding new
6 transmission projects in 2000 to 2002, there was a big jump
7 in the number of projects approved. Did FERC's westwide
8 removing obstacles order play any part in that or was that
9 increased due to other reasons?

10 MS. SHEFFRIN: We'll have to get back to you and
11 check with our transmission planners and get back to you on
12 that.

13 MR. LARCAMP: I think there was only one
14 transmission project that qualified for the financial
15 incentives.

16 (Slide.)

17 MS. SHEFFRIN: On Slide 12, another key factor on
18 market performance was the continued level of imports at a
19 high level in 2003. We had approximately 6000 megawatts on
20 average that was imported into California. The result of
21 new investment reduced outages on the existing plants as
22 well as a high level of imports meant that we had a moderate
23 markup of prices above a competitive baseline and that's
24 what I show in the next slide.

25 (Slide.)

1 Positive factors lead to very competitive
2 results. This was reflected in the price cost markup, which
3 was in the 7 to 8 percent region. So, again, this was very
4 steady throughout the year and gave us confident that the
5 market results that we were showing were very competitive.

6 (Slide.)

7 On Slide 14 --

8 COMMISSIONER KELLY: Ani, can we go to Slide 12?
9 This slide seems to show that power imports are very
10 important to California. Has the planning process in
11 California relied appropriately or too heavily on imported
12 power, do you think?

13 MS. SHEFFRIN: You know California has always
14 been a net importer of power and I think we are
15 forward-looking enough to make sure that we have the
16 transmission lines that can access that. About 8000
17 megawatts of new plants came on in the Labada and Paloverde
18 region. Some of them in hopes of importing their power to
19 California.

20 COMMISSIONER KELLY: And, when you take into
21 account the importation from another state, do you look at
22 the demand for that power in the other states?

23 MS. SHEFFRIN: With resource adequacy, we should.
24 That is a very important part. If everybody is sort of
25 drawing straws from the same pool, you begin to worry. But,

1 with resource adequacy and utilities identifying what
2 they're going to rely on and demonstrating that they have a
3 contract that shows that they have the right to call upon
4 that power, I think that will greatly help the situation.

5 Too many sucking at the same supply line --

6 CHAIRMAN WOOD: Does the current resource
7 adequacy proposal from the Commission nail that all down as
8 far as the import wherever the capacity is coming from?

9 MS. SHEFFRIN: Yes. We've requested that it show
10 what the source of that capacity is. We'd like to see the
11 contract for that capacity as well as showing the
12 deliverability requirements. We think those are all key
13 components of the resource adequacy. It's got to actually
14 get to load to be counted and those are the proceedings that
15 we're in discussion with at the CPUC, letting them know what
16 our requirements are. So, when they ask the utilities to
17 acquire resources, they know all the characteristics that
18 are critical for the ISO then to operate the grid.

19 COMMISSIONER KELLY: Along the line of that
20 deliverability requirement, does the ISO look at the
21 transmission capability for import purposes?

22 MS. SHEFFRIN: Yes.

23 COMMISSIONER KELLY: Has sufficient investment
24 been made in the transmission capability for import
25 purposes, in your opinion?

1 MS. SHEFFRIN: You know, the market results show
2 that the intrazonal congestion at Miguel, there are critical
3 areas that need to be upgraded. We may have the capacity or
4 the pipeline to come into California, but then internal to
5 California there may be a constraint at a substation. We're
6 trying to identify those and get those upgrades in place.

7 COMMISSIONER KELLY: Thank you.

8 COMMISSIONER BROWNELL: It would be helpful
9 maybe, Ani, if you could give us some more details on the
10 upgrades that have been approved and their status. I had
11 heard some contrary information about the ability to import
12 from Nevada and New Mexico. So, obviously, we need some
13 more current information, maybe divided into kind of two
14 categories, what is being done to address import capacity
15 from other states and regions and what is being done
16 internally? I'm not clear from the chart, actually, how you
17 make that distinction and I'm not clear in terms of that
18 approved and done part.

19 MS. SHEFFRIN: Sure.

20 MR. LARCAMP: I believe Edison recently sent some
21 information to the Commission about an expansion of the
22 Paloverde. As I recall, that's well outside the 08's
23 timeframe for implementation of resource adequacy
24 requirements. Under the existing CPUC requirements, they
25 are looking to expand into Arizona to Paloverde, but that

1 time line is much further out in the future, at least, in
2 the documents that Edison sent into the Commission.

3 MS. SHEFFRIN: Commissioner Brownell, your
4 question was that you'd heard there were some impediments to
5 getting that power delivered and I'm agreeing with you that
6 there are. We're trying to identify those.

7 COMMISSIONER BROWNELL: I thought you said there
8 was sufficient capacity?

9 COMMISSIONER KELLIHER: With the 8000 megawatts
10 that have been built in Nevada or Arizona, it sort of begged
11 the question, was there a related increase in the
12 transmission capacity, perhaps, not?

13 MS. SHEFFRIN: What I meant to say, if I wasn't
14 clear, I'm sorry, there are some local bottlenecks, such as
15 the Miguel substation that need to be upgraded. Some other
16 local bottlenecks, like south of Lugo. Again, so that power
17 is flowing into California, but it may not be able to be
18 delivered to all the locations of load. It can get into the
19 state, but not all the locations of load because of
20 localized constraints.

21 COMMISSIONER BROWNELL: I understood that. What
22 I don't understand is kind of this future dependence on
23 imports and my understanding was that there's not sufficient
24 capacity, even to get it into California. So two different
25 questions, intraCalifornia and inter.

1 MR. COOK: I think to add a little detail to
2 this, the main pathway for getting imports into California
3 from the southwest is the Paloverde intertie. When you look
4 at 2003, that intertie was congested 6 1/2 percent of the
5 hours of the year. Those are generally during peak hours.
6 That frequency of congestion has increased over 2002 and we
7 have seen increase on some other paths also into California,
8 also, coming in from the northwest as well.

9 MS. SHEFFRIN: But 6 1/2 percent of the hours is
10 not a huge number of hours.

11 COMMISSIONER BROWNELL: I think that I'm not
12 making clear -- I'm not talking about today or tomorrow.
13 I'm talking about a growth that's now 3.7 percent and
14 anticipating, assuming the economy remains strong, how that
15 future planning is going. Because one of the issues that
16 we're all worried about all the time about California is the
17 future planning. So 2003 is great, 6 1/2 isn't much. But
18 what is it next year and the year after that?

19 MS. SHEFFRIN: Absolutely. Several agencies in
20 California have gotten together to look at the future
21 supply. The California Energy Commission certainly has a
22 lead role in looking at that. We have a substantive effort
23 in the transmission planning area to take a look at our next
24 10- or 15-year needs, so we are working on that effort. And
25 I'd love to send you a report on that.

1 CHAIRMAN WOOD: What's the timeframe on that?

2 MS. SHEFFRIN: We have to file that at the
3 California Public Utilities Commission by June 3rd. That is
4 an economic evaluation to identify needed transmission
5 facilities. The hope there is to streamline that process so
6 a specialized need assessment doesn't have to be done for
7 every line, project proponents -- sort of formula that they
8 can apply and use on a particular projected upgrade. Then
9 file that at the Commission and know that the ISO will agree
10 with that procedure. So we're trying to streamline that
11 whole sitting process for transmission.

12 COMMISSIONER KELLIHER: I just want to be very
13 clear on something you talked about earlier, the new
14 transmission project figures you provide. The total number
15 of projects is something like 300 that you list here, but
16 these are projects the ISO believes are needed. Right?
17 It's an entirely separate question to what extent they've
18 been approved by the CPUC.

19
20
21
22
23
24

1 MS. SHEFFRIN: Whatever I may have said, I may
2 have said it too quickly. A lot of these are reliability
3 projects, which really don't require any new siting, so the
4 ISO is the last stage to approve it.

5 Then the utility goes ahead and puts it in, only
6 if it needs siting, a new line, a new footprint, and then it
7 goes to the California Public Utilities Commission. So I would
8 say that the large majority of these are going to be
9 accomplished because they just need our authorization.

10 We approve them. We say, yes, there is a
11 reliability need, and they are just done by the utilities.

12 COMMISSIONER KELLIHER: When you say that they
13 are going to be accomplished, the projects from '89 -- I
14 mean, '98 and 2000, are they underway?

15 MS. SHEFFRIN: Oh, yes. We just sent to our
16 Board, a grid reliability study in which it sort of lists
17 out the upgrades that have been approved and are enjoyed in
18 each of the regions, each of the critical regions.

19 COMMISSIONER KELLIHER: So nearly \$2.5 billion is
20 currently and has been invested in the transmission system
21 in California?

22 MS. SHEFFRIN: Yes.

23 COMMISSIONER KELLIHER: Thank you.

24 COMMISSIONER BROWNELL: Has Project Rainbow been
25 approved?

1 MS. SHEFFRIN: Valley Rainbow was rejected by the
2 California Public Service Commission.

3 MR. CUPITA: Can you talk a little bit about the
4 prospects for Mexican power coming into California, and what
5 the status of those transmission lines is?

6 MS. SHEFFRIN: There are a number of upgrades
7 that are going to be done at Miguel to help improve that
8 power coming through at the Miguel Substation. A second
9 transformer bank has been put in, as well as some series of
10 capacitors that should increase the capacity by about 350
11 megawatts by December of 2004, the end of this year.

12 Then there is going to be a second Miguel
13 transmission line that's going to be built. That should
14 increase the capacity another 650 megawatts. That is before
15 the CPUC, because it did require some siting, and as soon as
16 they are through and have approved that project, that will
17 take about a year or a year and a half for construction, so
18 a total upgrade of about 950 megawatts in the next couple of
19 years.

20 (Slide.)

21 MS. SHEFFRIN: Let me go back to the price/cost
22 markup. Again, we saw competitive results, both in Northern
23 and Southern California, with a markup of about seven to
24 eight percent. That's well within the normal range of just
25 measurement errors, as Bob talked about it.

1 So, we're seeing very competitive results in
2 that.

3 (Slide.)

4 MS. SHEFFRIN: In Slide 14, what I do is give an
5 assessment of the pivotal supplier index. We call that the
6 residual supply index, and it's simply, if you remove the
7 largest supplier in every hour, then could demand be met
8 with the rest of the supply in the market?

9 If the answer is yes, that means that a supplier
10 probably doesn't have too much market power and the ability
11 to set market prices, so an RSI index above one or 100
12 percent in Bob's work, means that supplier is not pivotal,
13 so the higher the RSI, the better.

14 Again, in 2003, we saw some of the highest RSIs
15 where the number of hours of RSI was less than the one that
16 was only 22 in the year 2003, but in 2001, it was well over
17 one-third of the hours, so, that's certainly a structural
18 improvement with the ample supply coming on in the market.

19 (Slide.)

20 MS. SHEFFRIN: Another very important metric is
21 the net revenue analysis. And that essentially is telling
22 us, given the market prices, is it signalling new investment
23 to come on?

24 Here, in the blue, we compare the fixed and
25 variable costs of combined-cycle or a combustion turbine on

1 the right-hand side, compared to the revenues that that unit
2 would earn if it strictly relied on spot market revenues
3 from the ISO.

4 As you can see, between 2002 and 2003, really
5 that profit that goes to fixed costs, fell 30 percent. I
6 think that's in line with what you saw in the other markets
7 as well.

8 Essentially what that says to us is that market
9 prices will give you a boom-or-bust cycle for generation
10 entry. In order to smooth that out, you really do need a
11 resource adequacy requirement where the utilities have to go
12 out and procure.

13 Then the generators can use that contract for
14 financing, and that really is the steady-state cycle that
15 you need to go to, and if you just rely on spot market
16 revenues, you're really going to have this boom-or-bust
17 cycle where 2000-2001 was a boom and they over-recovered ten
18 times, but then the next two years were a bust.

19 Again, in terms of healthy market development,
20 we're very much pushing for resource adequacy as the means
21 to smooth out the boom-bust cycle and generation additions.

22 CHAIRMAN WOOD: The boom, or, in this case, the
23 purple bars, are the combined-cycle costs, and the CT costs.
24 Bob, I'm just looking at what you have in New England.
25 What's a good number here?

1 Is it more expensive in New England than in
2 California? I'm looking at your range as 105 to 120 per
3 CC. Here we've got 90 or so. It looks 909 bucks. Is that
4 a good number?

5 MR. ETHIER: That's a good question. I would say
6 that amongst the ISOs, there's a pretty wide range. My
7 recollection is that PJM's numbers were low, relative to
8 ours, as well.

9 The flip side is that you talk to our
10 participants, and they think our numbers are low. I just
11 think there's a wide range of expectations there. There is
12 no right number.

13 CHAIRMAN WOOD: We know what the red number is.
14 We just have to look at that.

15 MS. SHEFFRIN: And there is a wide range, even
16 within California, depending on where you want to site.
17 There are land costs, transmission interconnection, gas
18 interconnection, all of those can vary.

19 We used a standard number that came from the
20 California Energy Commission. They collect all the
21 information on plant costs. That was the source.

22 CHAIRMAN WOOD: Regardless of what that bar is,
23 your point is a good one, that the resource adequacy issue
24 is needed to provide the more steady cash flow. It's just
25 opposed to energy market allowances. You're preaching to

1 the choir on that.

2 MS. SHEFFRIN: The rest of the slides are just
3 how our other markets performed.

4 (Slide.)

5 MS. SHEFFRIN: In Slide 16, we show you prices
6 for each of our regulation, up, down, spin, non-spin, and
7 replacement markets. Prices are up 38 percent, and that's
8 mainly because we had a decline in supply of resources
9 supplying reserves in our market.

10 CHAIRMAN WOOD: What's that from?

11 MS. SHEFFRIN: That's because about 2,000
12 megawatts chose to be on Condition II. That means they
13 don't bid into the market, so previously, the year before,
14 they supplied reserves in the market. They chose as their
15 choice, to have the ISO pay the full cost, and then part of
16 that contract is that they don't participate in the market
17 at all.

18 That was a loss of reserves for us. We are
19 looking to fix this problem. We're going to be making a
20 filing in the must-offer, where we also have a market rule
21 that says units that are paid their minimum load cost
22 compensation, risk losing that if they bid into the
23 ancillary service market.

24 We think that is a source of supply that we need.
25 If they're on and they have some capacity, we certainly want

1 them bidding to this market, so we will be filing that rule
2 change with you. We think that will help the supply come
3 back, but again, 2,000 megawatts is out of the market
4 entirely because of being on Condition II for the must-run
5 contracts.

6 CHAIRMAN WOOD: When do you think you'll file
7 that?

8 MS. SHEFFRIN: I think we're going to file in the
9 next week. We've been working with the state Code of
10 Processes.

11 CHAIRMAN WOOD: And you're going to have that in
12 place for the Summer?

13 MS. SHEFFRIN: Right, so we're hoping that if we
14 file that, then in 60 days, it will be there by early July,
15 and that will be in place.

16 (Slide.)

17 MS. SHEFFRIN: Slide 17, Congestion Between
18 Zones, what we saw is really that was reduced quite a bit,
19 33 percent. The total in 2002 for congestion was \$42
20 million, and in 2003, that went down to \$28 million
21 annually. That was a good thing.

22 On page 18, you see where some of those major
23 congestion lines came from. Path 26 was the most congested
24 at \$12 million a year, and, again, that was mainly because
25 of the fire at the Vinson Substation, as well as the work

1 done at the Solmar Substation.

2 The rest are really below \$3.5 million, pretty
3 small amounts of congestion on those other major lines.

4 COMMISSIONER BROWNELL: And that won't change
5 your assumption because of this growth? How much of this
6 was a reflection of an economy that was still, at best,
7 flat, and, therefore, demand was down?

8 MS. SHEFFRIN: I think that our intrazonal
9 congestion really isn't the problem; it's more the
10 congestion within certain locations, and trying to get those
11 facilities upgraded. You'll see that on the next page.

12 In contrast to our interzonal congestion,
13 congestion occurring within the zones, we had a dramatic
14 increase. In 2003, it was \$15 million, compared to the \$28
15 million that we just looked at on the other lines.

16 Certainly, bottlenecks on certain locations are
17 the most problem. That \$151 million, that number was only
18 \$6 million in 2002, so essentially the majority of it was an
19 increase in congestion at the Miguel substation that had to
20 be managed in real time, and that was because of the new
21 plants coming on in northern Mexico and in Arizona, all
22 coming in, overloading one particular substation.

23 That is underway, the upgrade is underway. We
24 don't anticipate that will solve the entire problem, but
25 probably about 80 percent of the problem.

1 COMMISSIONER BROWNELL: The planning process that
2 includes the neighbors didn't pick up here?

3 MS. SHEFFRIN: Right, because it was internal
4 within California, and really this experience has caused us
5 to take a much more comprehensive review of these
6 bottlenecks, locational bottlenecks.

7 (Slide.)

8 MS. SHEFFRIN: My last slide brings me to some of
9 the issues that we've really been working on in 2003. One
10 of our most important priorities is to review and get a more
11 effective means of managing real-time congestion, because it
12 has to be managed in real time. It's not good for the
13 operators to have to worry about so many things, and, with
14 real time, you would have the fewest number of options left.

15 So, we are going to hopefully look at a couple of
16 ways to manage that, and then be filing with you in 2004 on
17 how to effectively manage real-time congestion.

18 I talked about the must-offer redesign process.
19 That's going to help our ancillary service bid.

20 COMMISSIONER KELLY: Regarding that point, real-
21 time congestion management, what categories of changes do
22 you see?

23 MS. SHEFFRIN: Managing real-time congestion has
24 been a problem, historically, at the ISO. We keep filing,
25 since 1999, on how to manage that and moved it to the day-

1 ahead. You know, you keep pushing us to go to LMP, which is
2 our long-term plan.

3 In the meantime, we have to limp along, so I
4 think we keep filing things, you keep saying yes to some, no
5 to other, and then we keep refiling. You know, there ought
6 to be another means of doing it, so it's going to be --
7 we'll have to try again, but, definitely, all this
8 congestion has to be moved out of real time.

9 So we are looking at some other ways to move it
10 that we'll be filing with the Commission. Hopefully we can
11 have more discussions with the Commission before we file.

12 COMMISSIONER KELLY: That would be helpful.
13 What's the problem with moving to LMP?

14 MS. SHEFFRIN: There is no problem. It's our
15 intent, I believe, that we have a comprehensive plan, and we
16 file with you monthly, our progress to try to get that.

17 The second issue is the must-offer waiver
18 redesign process. That's a very large stakeholder process
19 that we've had underway, which is finishing up, and we hope
20 to be filing that next week with you.

21 CHAIRMAN WOOD: The one we just talked about?

22 MS. SHEFFRIN: Right. The third is, we are
23 pursuing very actively, resource adequacy requirements, as
24 well, and that, you know about. Lastly, I've personally
25 been heading up an effort to streamline transmission

1 expansion, just looking at the economics, identifying
2 projects that are most cost-effective, and having standard
3 methodology put in place that anybody can use who is a
4 project advocate, put it in place and have the CPUC stamp it
5 and say, okay, did you use the standard project?

6 We didn't want to re-litigate that whole thing.
7 We'll get down to the environmental issues and streamline
8 the siting.

9 CHAIRMAN WOOD: How is the cost of new
10 transmission paid for in the Cal ISO footprint?

11 MS. SHEFFRIN: The Cal ISO can deem it needed.
12 Then it will get rolled into rate base.

13 CHAIRMAN WOOD: Rolled into a statewide average,
14 not just the 03 area?

15 MS. SHEFFRIN: Right. It will be rolled into a
16 statewide access charge, but it doesn't preclude merchant
17 projects as well. So we're trying to have a methodology
18 that, you know, really balances merchant.

19 CHAIRMAN WOOD: The charges will be just included
20 as part of all the other charges?

21 MS. SHEFFRIN: TransElect and WAPA are going to
22 upgrade the facility, and then it's going to be rolled into
23 the California-wide access charge.

24 COMMISSIONER KELLY: Is it contracted for, the
25 new transmission?

1 MS. SHEFFRIN: Yes.

2 COMMISSIONER KELLY: Who is on the other side of
3 the contract?

4 MS. SHEFFRIN: TransElect and WAPA.

5 COMMISSIONER KELLY: The other side?

6 MS. SHEFFRIN: The utilities? It's the
7 California ISO. The revenues are going to be paid from the
8 California ISO access charge, so then, you know, in terms of
9 those entities, then can go and sell that, we will give them
10 FTRs. They can go and sell that right to whomever wants to
11 use it.

12 COMMISSIONER KELLY: So they don't really enter
13 into any contracts with load-serving entities?

14 MS. SHEFFRIN: The biggest contract is the cost
15 recovery from us.

16 COMMISSIONER KELLY: Do you enter into a contract
17 with them?

18 MS. SHEFFRIN: No. We just simply say that we
19 deem these needed, and they will be recovered through costs.

20 CHAIRMAN WOOD: Actually, we had to approve that;
21 didn't we?

22 MS. SHEFFRIN: Yes.

23 CHAIRMAN WOOD: That was unusual, actually. We
24 had one like that before.

25 MS. SHEFFRIN: I think you approved it very

1 quickly. Everyone knew that there was a bottleneck.

2 MR. LARCAMP: I don't think that one was
3 certificated.

4 CHAIRMAN WOOD: It didn't have to be, because
5 that was federal, WAPA. You're going to be doing the
6 economic evaluations that will not only look at the
7 reliability as is what is coming out of the chart that you
8 showed us, that 200-plus projects over the last five years,
9 all really reliability-focused, and this would be kind of
10 looking at the other half of the story?

11 MS. SHEFFRIN: Right. And then there is
12 Commissioner Brownell's issue of looking forward and making
13 sure we're planning for the future.

14 The other thing I wanted to just state on the 3.7
15 percent load growth, is that when coming out of a recovery,
16 it tends to be very steep. Then as the recovery matures, it
17 tends to level off.

18 I wouldn't want you to walk away with the
19 impression that we're going to get 3.7 percent increase for
20 the next ten years.

21 COMMISSIONER BROWNELL: It would be lovely if you
22 did, actually. We'd all be happy, but the reality is that
23 there is a long history of whether it's one percent or
24 whatever, of not planning.

25 We consider it our responsibility to poke and

1 prod, frankly, to make sure that we don't find ourselves in
2 the situation that we have had to deal with in the last
3 couple of years.

4 MS. SHEFFRIN: Thank you very much.

5 CHAIRMAN WOOD: Thank you, Anjali. Joe, Sudeen?

6 (No response.)

7 CHAIRMAN WOOD: Kind of an exit question: Since
8 we are looking more broadly at the MMU rule and trying to
9 look at that across the country, recognizing that you all
10 are in different places and different markets, but I guess,
11 just as a broad question, what would you consider to be your
12 primary function?

13 Would it be the analysis/oversight, like we
14 talked about today, or enforcement?

15 MR. ETHIER: I guess I would go with the former.
16 I think the greatest long-run contribution we can make is
17 evaluating market outcomes and pointing to areas that need
18 improvement. While the enforcement gets a lot of headlines,
19 the transient stuff, in my view, is not as important as
20 getting the fundamentals of the market right, getting the
21 signals right for investment and so forth.

22

23

24

1 CHAIRMAN WOOD: David, I know your role is
2 different because you're external to the organization,
3 unlike Bob and Ani.

4 MR. PATTON: But I agree with Bob. I think it's
5 largely the former and I would reinforce that a big and
6 important segment of it is monitoring the operation of the
7 RTO itself to provide confidence to the market participants
8 and to identify procedures that appear to be low levels are
9 related to reliability and not to markets. That can have
10 important interactions. That's an important side of it.

11 Actually, the enforcement side, which I would
12 separate from mitigation. Mitigation, I think, is less
13 prospective. The enforcement side is actually a side where,
14 I think, appropriately you're playing the more heavy roll
15 through the behavior rules and setting up deterrents against
16 certain conduct, which actually makes me a lot more
17 comfortable than having that be administered through an ISO
18 tariff.

19 MR. ETHIER: Can I amend my response?

20 (Laughter.)

21 MR. ETHIER: And, actually, add to the response,
22 which is to add a third category, basically. I think the
23 ISO, in general, and the market monitor, especially, have a
24 responsibility to provide as much information about the
25 marketplace as possible. These markets are very complex.

1 Information is very important and the participants only get
2 a very limited slice when they just look at their narrow
3 view of the world. It's our responsibility to do things
4 like this, but, more broadly, to communicate how the markets
5 work, how they're not working and provide as much data as
6 humanly possible so that people make these informed
7 investment decisions, strategy decisions, what have you.

8 I guess I would add one thing to the component
9 that's right up there with everything else.

10 CHAIRMAN WOOD: Before Anjali answers, Dave, you
11 mentioned something about mitigation that kind of tickled my
12 brain. What do you mean by that?

13 MR. PATTON: For example, by mitigation, I mean
14 things like the conduct and impact framework that allows you
15 to identify when a participant's bid should be restricted in
16 some fashion. So prospective, so in an area -- I think last
17 time I was here we talked about how it's somewhat remarkable
18 that a marketing function in New York City where you
19 basically have a number of little monopolies because the
20 constraints are so severe. You want to deal with after-the-
21 fact enforcements being impenetrable. The natural result
22 would be to regulate, but through prospective mitigation,
23 you can allow the market to function. There's a set of
24 conduct that you can't do that with, but can -- to be
25 prospective, it has to be done through penalties like

1 physical withholding because you only know if it occurred
2 after you did an investigation and that sort of after-the-
3 fact enforcement and deterrent, which is a distinctly
4 different approach than the prospective. When you have to
5 employ that, I think it makes a lot of sense to have the
6 Commission really be the lead and have the market monitors
7 provide information and inform the process, but not the lead
8 in actually implementing it, which has been the case. Up to
9 now, most of these tariffs include penalties that would be
10 assessed by the RTOs as opposed to by FERC.

11 MS. SHEFFRIN: I would agree with my colleagues.
12 Our greatest value is in prospective work that we do. It's
13 always easier to avoid something than to deal with the after
14 effects. But, at the same time --

15 CHAIRMAN WOOD: It's been the story of my life
16 with your state.

17 (Laughter.)

18 CHAIRMAN WOOD: I'd a lot rather fix it.

19 MS. SHEFFRIN: We'd rather fix it. But, at the
20 same time, enforcement is really critical because I think
21 when the rule is clear, they understand that. It's
22 transparent. They know what to do to avoid those
23 enforcement actions. So I think having clearly laid out
24 enforcement rules is critical to a well-functioning market.

25 CHAIRMAN WOOD: Does DMA do that now? Is there a

1 separate person that says here's a rule and you broke it?

2 MS. SHEFFRIN: No. Right now, enforcement is
3 done by the Commission. We refer actions to you. You're
4 the one who is the enforcing agency.

5 CHAIRMAN WOOD: We've kind of -- big picture
6 stuff and traffic tickets. I don't know if there's a
7 separate answer in the Cal ISO for those two categories.

8 MR. ETHIER: I guess I would say we have a fair
9 amount of specific things in our tariff that start to look a
10 lot like traffic tickets. There are clear guidelines and
11 you shouldn't go outside these and, if you do, you could be
12 penalized or mitigated or whatever it is. A lot of that
13 stuff that we use in New England is currently enshrined in
14 the tariff.

15 CHAIRMAN WOOD: And someone in the ISO writes a
16 traffic ticket?

17 MR. ETHIER: Most of that responsibility falls in
18 my group.

19 CHAIRMAN WOOD: Okay. We're all discussing these
20 issues as we speak and it's helpful to talk to the folks on
21 the front line on that and many other matters. Thank you
22 all very much for coming to visit today. We appreciate.

23 We'll stand and stretch for about five minutes
24 and give David some breathing room.

25 (Recess.)

1 CHAIRMAN WOOD: Go back on the record and
2 actually do our consent agenda now.

3 Madame Secretary?

4 SECRETARY SALAS: Mr. Chairman and Commissioners,
5 the following are the items that have been struck from the
6 agenda since the issuance of the sunshine notice on April
7 28th, E5, E6, E22, E36, E37, E51, G1, H1, and C5.

8 Your consent agenda for today is as follows:
9 electric items, E8, 9, 10, 11, 12, 14, 17, 19, 20, 21, 23,
10 24, 25, 27, 29, 30, 31, 34, 38, 39, 40, 41, 42, 43, 44, 45,
11 48, 49, and 50; gas items, G2, 5, 6, 7, 9, 10, 11, 12, 13,
12 14, and 15; hydro items, H2, 3, and 5; certificates, C1, 2,
13 3, 4, 6, 7, 8, and 9.

14 The specific votes for some of these items are as
15 follows: E43, Commissioner Kelly dissenting in part with a
16 separate statement. E49, Commissioner Kelly dissenting in
17 part with a separate statement. G12, Commissioner Brownell
18 concurring with a separate statement; H2, Chairman Wood and
19 C1, Commissioner Brownell dissenting with a separate
20 statement.

21 I will note for the record that, as required by
22 law, Commission Kelly is recused from the following cases on
23 the consent agenda: E31, G5 and H2. Commissioner Brownell
24 goes first this morning.

25 COMMISSIONER BROWNELL: Aye, noting my dissent on

1 C1 and concurrence on G12.

2 COMMISSIONER KELLIHER: Aye.

3 COMMISSIONER BROWNELL: Aye, noting my dissents
4 in E43 and E49 and being recused from E31, G5 and H2,
5 otherwise vote aye.

6 CHAIRMAN WOOD: Aye, with the notation the
7 Secretary noted.

8 Okay. A4, Salas?

9 SECRETARY SALAS: Yes, sir?

10 CHAIRMAN WOOD: We have here our long-awaited
11 report on natural gas electric price indices to discuss what
12 the survey showed and make some suggestions about what we
13 might want to consider for our next step. I'll turn it over
14 to Mr. Harvey.

15

16

17

18

19

20

21

22

23

24

1 MR. HARVEY: Mr. Chairman and Commissioners, good
2 afternoon. Last July, in the Commission's policy statement
3 on natural gas and electricity price indices, Staff were
4 instructed to report any progress in the development of
5 confidence in energy price indices subsequent to the Winter.

6 In addition, Staff was to assess criteria for use
7 of indices in Commission tariffs. The report we're releasing
8 today addresses both of those tasks.

9 The successful conclusion of the natural gas and
10 electricity price indices will require confidence in price
11 indices reaching adequate levels. "Confidence" is a word
12 about perception; "adequate" is an assessment, even when
13 informed by good information, but it is inherently
14 subjective.

15 I cannot report to you today, the total success
16 of the policy statement. The policy statement and its safe
17 harbor were designed to attract more reporting and the
18 results from Staff's recent survey covering this past
19 Winter, indicated that only about a fifth of companies are
20 reporting all of their reportable day-ahead and bid week
21 natural gas transaction volumes, and about a tenth of
22 companies are reporting all of their day-ahead electricity
23 transactions.

24 While still well short of ideal, index providers
25 have shown material increases in levels of reporting from

1 their lows in late 2002, and more reporting may be coming.
2 Recently, nine companies formally notified the Commission
3 that they have begun reporting and 30 respondents to the
4 recent survey stated that they planned to begin or increase
5 reporting in the future, 16 of those in the next three
6 months.

7 Those 30 represent about 20 percent of all of
8 those responding to the survey. Every bit as important,
9 survey results show that quality improvements are being made
10 in price reporting processes.

11 The portion of companies that report to index
12 developers through a department independent from trading,
13 has doubled over the past year to nearly two-thirds. There
14 has been an even more notable rise in the percentage of
15 companies that conduct annual independent audits of their
16 price reporting practices, rising from five percent to 58
17 percent over the same period.

18 The number of companies with a public code of
19 conduct for buying and selling natural gas and electricity,
20 as well as reporting transactions to index developers has
21 risen from 36 percent to 65 percent. Each of these areas
22 were specified in the Commission's policy statement.

23 As I said before, in the end, confidence remains
24 the final criteria for success. We're asked in the survey
25 about confidence on the scale of one to ten, ten being

1 absolute confidence, and the average response was a seven.

2 I'm not entirely sure how to interpret that
3 number. We've chosen to characterize it in the report as
4 confidence in the price index report could be stronger.
5 Obviously, it could be much weaker, as well.

6 In our assessment of progress, Staff held
7 technical conferences, workshops, accepted filings, and
8 issued two voluntary surveys. Most of these efforts have
9 been deliberately designed to be as open, inclusive, and
10 publicly accessible as possible, consistent with building
11 confidence in the process.

12 In order to gain more detailed information about
13 related activities, we did perform a recent survey with
14 greater protections of confidentiality, in order to
15 encourage participation.

16 I'd like to spend a few minutes reviewing some of
17 the most interesting results of the survey with you today,
18 if I could have the slides.

19 (Slide.)

20 MR. HARVEY: Survey respondents represented a
21 diverse cross section of the industry, as you can see in
22 Slide 1. Respondents could identify more than one business
23 line, so this figure shows both the distribution of all the
24 identifications, by company respondents, and how many of
25 each kind was made only by a single choice.

1 For example, on the left-hand bar, 39 companies
2 only identified themselves as marketers, while 54 companies
3 identified themselves as marketers and at least one other
4 kind of business line.

5 (Slide.)

6 MR. HARVEY: Going to Slide 2, reliance on
7 indices varied significantly among companies as well.
8 Respondents were asked to indicate how much of the natural
9 gas and electricity they sold or purchased in contracts with
10 pricing based on indices. These answers were within set
11 ranges.

12 In the second figure, we've broken down the
13 responses by business identification to give a sense of how
14 different parts of the industry use indices in their
15 contracting.

16 In effect, the average respondent indicated a
17 range of use of natural gas indices from about 50 percent to
18 about 70 percent of their purchases and sales. Electricity
19 use was lower, in the range of about five percent to about
20 30 percent.

21 Given the way we calculated this, we really don't
22 know where in the range the average is, but it is pretty
23 unlikely that that answer falls outside of that range.

24 Most interesting here is the strong difference
25 between behaviors. Gas indices are clearly far more

1 important that electric. In part, this may be because the
2 RTO markets effectively fulfill this role in many parts of
3 the United States today.

4 In many other parts, spot markets may not be
5 active. An interesting result here is that industrial
6 customers are, by far, the most dependent on indices in
7 their contracting. Producers come in second, with gas
8 utilities close behind.

9 Marketers, electric utilities, and generators
10 have less dependence, although, most likely, still more than
11 50 percent for their gas purchasing.

12 (Slide.)

13 MR. HARVEY: Going to Slide 3, we also developed
14 ranges for reporting by market and by business line. In
15 general, ranges were somewhat lower than I had expected,
16 based on anecdotal evidence. Somewhere between 49 and 59
17 percent of relevant day-ahead natural gas transactions were
18 reported on a volume-weighted average basis by respondents.

19 Ranges for bid week or month-ahead natural gas
20 were lower, as we expected, at somewhere between 35 percent
21 and 44 percent, and electric reporting was even lower,
22 between 21 percent and 39 percent.

23 Once again, different kinds of companies had
24 different kinds of answers, with respondents indicating that
25 they were producers and said that they reported day-ahead

1 gas 69 percent to 80 percent of the time, and bid-week gas,
2 73 to 83 percent of the time, the highest ranges.

3 I'll note that producers are much more likely to
4 report all of their transactions, as many as 50 percent of
5 them, for the bid week market. Industrial customers also
6 showed fairly strong reporting. Interestingly, the lowest
7 range for day-ahead reporting was from marketers, with 48 to
8 59 percent reporting.

9 Electricity looked different, with very low
10 reporting rates for many of the sectors, but the lowest was
11 from industrial customers, and the highest ranges from
12 marketers and others.

13 (Slide.)

14 MR. HARVEY: Going to the last slide, then,
15 finally, as I reported previously, we tallied respondent
16 assessments of confidence on a one to ten scale.

17 (Slide.)

18 MR. HARVEY: The results in Slide 4 show the
19 distribution. Few gave indices either perfect scores, or
20 the worst of the scores, only about one percent giving them
21 one's or two's or ten's. Most responses were eight, with
22 enough of a preponderance below that that the average was
23 very close to seven.

24 Industrial customers and gas utilities were
25 slightly higher, on average, and marketers were slightly

1 lower. In fact, we did notice a slight tendency for those
2 who are more dependent on indices, to have more confidence
3 in them overall.

4 COMMISSIONER BROWNELL: Would you say that again?

5 MR. HARVEY: Those who reported being more
6 dependent, using indices more in their contracting, tended
7 to have slightly higher confidence.

8 COMMISSIONER BROWNELL: It tells you something.

9 MR. HARVEY: Yes. To encourage more informed
10 discussion of these issues, we have added to the back of the
11 report, an extensive technical appendix to the report, which
12 breaks down responses to all the questions, as much as
13 possible, without violating the requests for
14 confidentiality.

15 We hope to see further filings in the docket,
16 based on participant analysis of this data, basically a
17 back-and-forth analytic dialogue, in fact, on as much
18 information about this as possible.

19 Further improvements in natural gas and
20 electricity price discovery processes are clearly possible.
21 What is less clear is whether the benefits from further
22 improvements would exceed their costs.

23 We've identified four options for future
24 Commission involvement in price formation. The first, the
25 Commission could end active involvement with price formation

1 issues and permit the industry to address issues without any
2 formal structure of further guidance from the Commission.

3 Second, the Commission could actively encourage
4 the industry to implement the policy statement fully and
5 monitor closely, the level of trading activity reported by
6 price index developers, as well as compliance with the
7 policy statement standards for reporting and index
8 development.

9 Third, the Commission could move towards some
10 form of mandatory price reporting of energy trade data, as a
11 number of parties have urged over the past several months.
12 Fourth, the Commission could attempt to encourage greater
13 reliance on platforms for trading, confirmation, settlement,
14 and clearing.

15 Some parties have observed that the most open
16 forum for obtaining accurate price information is trading on
17 electronic platform. In addition to electronic platforms
18 for trading platforms set up to facilitate confirmations,
19 settlements, and clearing have the potential to further
20 aggregate transactions for the purpose of forming more
21 robust price indices at low incremental costs.

22 Each of these options has strengths and
23 weaknesses. We believe it's best explored in another public
24 direction with market participants reacting to this report.

25 Before concluding, I would like to turn it over

1 for a few minutes to Ted Gerarden to talk about our specific
2 recommendations with regard to using indices and tariffs.

3 MR. GERARDEN: The policy statement requires
4 that, prospectively, indices used in jurisdictional tariffs
5 must comply with the standards of the policy statement and
6 reflect adequate liquidity at the referenced points.

7 Shortly after issuance of the policy statement,
8 the Commission issued orders concerning specific tariff
9 filings, and in those cases, instructed Staff to file a
10 report on the changes in indices in those tariffs, so, part
11 of the report we're providing today, addresses these tariff
12 issues.

13 We held a public workshop in November of 2003 to
14 gain a better understanding of the uses of indices in
15 tariffs and the importance of the liquidity at trading
16 locations. Indices are used in natural gas tariffs,
17 primarily for a periodic cashing-out of imbalances, but also
18 calculating some penalties and settling discounted
19 transportation rights.

20 Use of indices in electricity tariffs is somewhat
21 less common, but electricity indices are used to cap the
22 price for affiliate transactions under market-based rate
23 authority, and for financial settlement of imbalances or
24 losses.

25 In all of these cases, indices are integral parts

1 of the tariffs and facilitate jurisdictional transactions,
2 but our recommendations with respect to indices used in
3 tariffs are for these tariff purposes and they do not relate
4 to the suitability of indices for broader commercial
5 purposes.

6 To determine whether price index developers are
7 meeting the expectations of the policy statement, we've
8 invited price index developers to file statements regarding
9 their adoption of policy statement standards.

10 Ten responded. Of those ten, we recommend that
11 six be designated as in substantial compliance with the
12 policy statement: Argus Media, Energy Intelligence Group,
13 Intercontinental Exchange, IO Energy Intelligence Press, and
14 Platt's.

15 We also recommend that three others, Bloomberg,
16 Btu/DTN, and Dow Jones be deemed conditionally in
17 substantial compliance, pending further statements on
18 specific points that are identified in the report. The
19 tenth filer, by the way, Reuters, was not evaluated because
20 Reuters stated that it does not publish indices for price
21 formation purposes.

22 We recommend one important caveat, however, on
23 index developers meeting the policy statement standards:
24 Several index developers qualified their willingness to
25 provide the Commission with access to confidential price

1 data in the event of an investigation of possible false
2 reporting or manipulation of prices.

3 Staff recommends that the Commission requires a
4 condition for the use of their indices in jurisdictional
5 tariffs, that index developers affirm that the Commission
6 will, upon appropriate request, have access to relevant data
7 in such an investigation.

8 Turning to the second aspect of the requirement
9 of the policy statement, the issue of adequate liquidity at
10 specific locations, some index developers have added some
11 quantitative measures to monthly and daily indices over the
12 last several months.

13 The measures vary from publisher to publisher,
14 and from index to index. Some are different from daily
15 indices versus weekly, some provide volumes, and a few
16 provide number of transactions. Some designate volumes and
17 transactions by tiers.

18 One recurring theme in the comments, however, and
19 in the narrative responses to the survey that we had heard
20 from the market participants, is that they would like more
21 information and more uniform information about the activity
22 underlying calculated indices at each trading location.

23 To this end, we recommend that the Commission
24 require that as of September 1, 2004, any index used in
25 jurisdictional tariffs must regularly provide the volumes

1 and the number of transactions from which the index value at
2 each location is calculated.

3 If there were no transactions but a price
4 assessment or estimate is published, the index must so
5 state. This information will permit market participants to
6 gauge the depth of thinness of trading at specific
7 locations.

8 We also recommend that the Commission adopt
9 minimum levels of activity at any index location used in a
10 jurisdictional tariff, measured by volumes or number of
11 transactions at the relevant location or locations.

12 The recommended minimum volume levels are 25,000
13 MmBtu per day for natural gas, or 4,000 megawatt hours per
14 day for electricity. And the minimum transaction levels are
15 five trades for daily index, eight trades for weekly index,
16 or ten trades for monthly index.

17 The evaluation of whether activity meets these
18 recommended minimums should be done over an historical
19 period. Because many index developers do not provide volume
20 and number of transactions in indices used in tariffs, we
21 recommend that the Commission permit existing indices to be
22 used until there is such a period available to evaluate, so
23 long as the indices are providing the minimum necessary data
24 by September 1st.

25 Finally, we recommend that action on pending

1 tariff filings be deferred so that the Commission can take
2 comments on Staff's recommendations. As Steve mentioned, we
3 urge the Commission to hold a public conference on all
4 issues related to price indices, including the criteria
5 recommended in the Staff report. Thank you.

6 MR. HARVEY: That concludes our presentation.

7 CHAIRMAN WOOD: I think our plan, based on our
8 schedules, is to have such a conference on June 25th. That
9 would look at not only our responses to this, but the
10 broader issue of liquidity in the marketplace. As Steve
11 pointed out, we do look forward to that. Thoughts,
12 comments, questions?

13 COMMISSIONER BROWNELL: Steve, you talked about
14 the market making some determination on whether further work
15 and refinement was cost-effective. Tell me where that came
16 from?

17 Is that what we're hearing from the industry,
18 that, at some point, all these refinements and requirements
19 are costing more than they put value on?

20 MR. HARVEY: I think it relates, again, to this
21 notion of confidence, which is a hard to put your arms
22 around kind of thing. There is sort of a wide distribution,
23 as we saw on the sort of one to ten confidence scale.

24 There are many who think that things are working
25 fine at this point. There are some who believe that they

1 are not. That shape is sort of at the low end and blunt at
2 the higher end, is roughly the shape you would expect, even
3 sort of at best.

4 You would want to see it a little farther over,
5 but really, the question ultimately is, is there enough
6 confidence, sort of across the board, given that kind of a
7 distribution, that you can say, you know, we've done enough,
8 and it's time to move on.

9 Staff doesn't feel in a position to make such a
10 judgment, and certainly with regard to tariffs and all, you
11 are in a position at some point to make such a judgment.
12 With regard to contracting, the industry is going to be in a
13 position to make that judgment.

14 That's why we think it's important to get
15 feedback in attempt to concretely lay out that confidence
16 issue as much as possible in this document, get some good
17 feedback through this process, and see if what comes back is
18 that maybe we need to stop this, or we need to drive forward
19 and do more.

20 COMMISSIONER BROWNELL: Isn't the ultimate test
21 of confidence, whether people use it or not?

22 MR. HARVEY: Yes.

23 COMMISSIONER BROWNELL: Isn't one of the
24 indicators perhaps the development of these other sources
25 like platforms, and have we not seen volumes increase on the

1 platforms. In the isolation of this kind of information,
2 you're seeing some market activity that reflects kind of
3 choices that people are making.

4 MR. HARVEY: Yes, and I think that is sort of the
5 market working itself out, creating choices for information
6 about prices, and then those choices becoming stronger or
7 weaker over time, based on the technology people use, based
8 on the way they interact, based on what they have confidence
9 in and what they don't.

10 It's one of the reasons our recommendations for
11 use in tariffs point to sort of more information about
12 levels of activity, so that people can make those judgments
13 in a very informed way.

14 COMMISSIONER BROWNELL: I guess some of them must
15 believe they're informed today. How did you arrive in these
16 recommendations at some of these minimums? Was that
17 recommendations in the survey or from the industry?

18 MR. HARVEY: We did have a meeting with the
19 industry to kind of discuss what the appropriate levels
20 would be. There is very little, if anything, in sort of the
21 economic literature that would point to a right answer or
22 what the right threshold is for these kinds of markets.

23 And so, in many ways, this was our assessment,
24 based on those conversations, based on how the tier system
25 has worked with some of the publishers and sort of where

1 they were making sort of cutoffs between levels and tiers of
2 what they were reporting, and then how people were using
3 that.

4 But there's not a science to it. There isn't
5 anything that says this is exactly the right kind of
6 threshold, and so we kind of picked what seemed to be in the
7 culture, the most sensible thing.

8 COMMISSIONER BROWNELL: So the idea is to get
9 comments about whether these are the right threshold, and
10 somehow equate that -- I'll be confident if I see X-number
11 of trades.

12 MR. HARVEY: There are sort of two goals, I
13 guess, embedded in one document here. One is the sort of
14 general confidence within the markets, which is, of course,
15 very important to the Commission, because those are the
16 markets providing rates that ultimately need to be just and
17 reasonable, competitive, and that sort of thing.

18 There's a more specific set of concerns which
19 really relate to primarily these tariff references for
20 balancing, which say, are these formed in a way that works
21 well enough for us to be confident in plugging them into a
22 tariff and not worrying about it.

23 Those are very different criteria. Those are one
24 of things that we try to be careful about in here. People
25 choosing about how to contract, based on their

1 interpretation of things, should be different than
2 necessarily the Commission's considerations about how to
3 plug it into a specific tariff, working in a particular way
4 in a particular calculation.

5 We have to kind of speak to both of those there.
6 The thresholds are with regard to the tariff issue. People
7 may or may not contract based on that, dependent on their
8 own understanding of a particular location, and we indicated
9 that that was the right way to think about it in here.

10 COMMISSIONER BROWNELL: Have we had any
11 complaints about the current state of affairs for the use of
12 these in tariffs? Has somebody come in and said, I'm forced
13 to rely on indices that I don't have confidence in?

14 MR. HARVEY: I don't believe so.

15 MR. GERARDEN: Part of the reason for that may be
16 that what we heard at the conference in November from the
17 industry was that the tariff facilitating devices, price,
18 and cashouts, was useful for the industry, and there was not
19 a great deal of concern over the adequacy of liquidity at a
20 point, because everyone was comfortable that they were
21 getting a reasonable price for purposes of cashing out
22 imbalances.

23 It was preventing the kinds of maneuvering that
24 some companies might do if they had some opportunities to
25 arbitrage prices. So, for that level of use in the tariff,

1 we took that into account in coming up with the volume
2 levels or the suggested criteria that would make a number of
3 points available.

4 When we looked, for instance, at the specific
5 cases in which the Commission had issued a requirement for
6 the Staff to provide a report, the tariff points that the
7 companies had filed in those cases generally met or exceeded
8 all the criteria that we proposed, so that would facilitate
9 the limited uses in tariffs of cashouts, imbalances,
10 penalties and similar uses.

11 COMMISSIONER BROWNELL: Thank you.

12 COMMISSIONER KELLIHER: I had a question about
13 how price indices are developed and used in other
14 industries. Price indices are not unique to the energy
15 industry. I'm just curious, how are they used in other
16 industries? Is mandatory reporting common in other
17 industries?

18 MR. HARVEY: They're used in very different ways
19 in very different industries. They have been used for a
20 long time in many different industries -- coal, some other
21 energies, some metals.

22 COMMISSIONER KELLIHER: They are in the
23 securities industries?

24 MR. HARVEY: Right. In general, I would say that
25 there probably hasn't been as much scrutiny of the way they

1 operate as we have applied to these indices, natural gas and
2 electricity. I don't know that for a fact in every
3 particular case, but, in general, I think we spend more time
4 looking at them now than most of those have.

5 I will say that I don't know that they are as
6 central to the operations of the market in all of those
7 industries as they are here, as well. It's again, sort of
8 the shape of the way this industry has used them, and
9 created them, that's very sort of distinctive.

10 MR. PERLMAN: I can add to that. In the oil
11 industry, there's a similar reporting structure where the
12 index was a product of information provided to the
13 publishers. We looked at one of our conferences at a model
14 for minibonds. That was effectively an SRO type of process
15 where they had come together, and all the dealers in
16 minibonds agreed to provide information to a single
17 clearinghouse that was made available to publishers, because
18 there wasn't enough liquidity in those markets for it to be
19 picked up in the general exchanges. They were all over-the-
20 counter type trades.

21 A lot of these other types of indices are
22 utilized as components of derivatives, so other indices use
23 them for derivatives. Interest rate swaps are a big
24 component, currency swaps, things like that.

25 Most of those have very transparent sets of data

1 that they can use, further indices often published by
2 publishers, or a product of exchange trades. You referred
3 to that, I think, in one of your questions.

4 Some of these indices are products of exchanges
5 where equities are traded or other types of securities are
6 traded, that can then be used in derivatives.

7 COMMISSIONER KELLIHER: Is it common or uncommon
8 for some economic regulatory body to set minimum
9 requirements and adopt -- are the recommendations you're
10 proposing, common to the use of these indices in other
11 industries or is it uncommon?

12 MR. GERARDEN: A factor here is that these are
13 proposed in the context of the indices being used in
14 jurisdictional tariffs. You won't find that same structure
15 very commonly in other industries and that's part of what
16 Steve is referring to as the two different purposes of the
17 report, the broader purpose being to look at the confidence
18 the industry has in indices for commercial purposes where
19 billions of transactions take place.

20 At the same time, we're also looking at instances
21 in which indices are used in jurisdictional tariffs, and the
22 Commission is concerned that the indices there represent
23 accurate prices, and that they provide comfort that a
24 transaction that's under a jurisdictional tariff is being
25 done at the correct price.

1 MR. PERLMAN: I think one thing you ought to
2 think about in that context is the other indices that are
3 made available to market participants, are either chosen by
4 them or not used by them at their discretion in their
5 arrangements.

6 Here, any shipper in the electric world that is
7 clearing through the Commission-regulated world, is
8 obligated, in effect, to be subject to these indices.

9 As a result of that, the Commission must find
10 that as a component of that tariff, his tariff component is
11 just and reasonable for that purpose. You can use the
12 approach we've talked about to reach that conclusion or
13 another analytical approach, but the Commission has to
14 address that as a component of the overall tariff structure,
15 and that does make it different than other industries.

16 COMMISSIONER KELLIHER: Thank you.

17 MR. MARTINEZ: May I add to that, that there's a
18 relation between how transparent the market can be and the
19 structure that the market takes. In this case, we're
20 dealing a lot with bilateral trades.

21 In the case of financial markets, many of the
22 trades are taking place in multilateral settings. You have
23 basically auctions like in bonds, bond auctions held by,
24 say, the Treasury Department, or you have, like, the
25 exchanges in the financial markets or Comex or the other

1 commodity markets like NYMEX.

2 You have everybody trading at the same time. In
3 the case of bilateral markets, to give an example of the
4 other extreme, in a very non-transparent market that is not
5 "commoditized," it would be the housing market, for example.
6 When one goes to buy a house, generally it's -- just
7 recently, a professor, I think at Yale University, Robert
8 Schuler, wrote a very influential book about this and how to
9 calculate housing price indices.

10 In that case, what happens is that most
11 transactions are recorded. They have to be reported to some
12 agency. When one goes and buys a house here in Washington,
13 D.C., usually, somebody is going to lend you for a mortgage,
14 and then goes and looks for comparables. There is no index
15 published for housing, but most of the time they look for
16 comparables and they go to public records and they can
17 obtain that information.

18 There is one case in which there is not really an
19 index that is widely available, but there's a 100-percent
20 reporting requirement, so there are cases, depending on what
21 the transaction is, that is one thing that can be achieved,
22 and that depends on the technology of information-sharing.

23 One differs on the structures of markets,
24 auctions, or bilaterals, or they can have 100 percent
25 reporting requirement. This is something that we would like

1 to investigate and get back to you.

2 COMMISSIONER KELLIHER: Thank you very much.

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

1 COMMISSIONER KELLY: Regarding electric price
2 indices, would clearing within an ISO context provide us
3 with more information than we're currently getting or would
4 it just duplicate the information?

5 MR. HARVEY: In the RTO context, it would
6 duplicate the information. Clearing, in general, in areas
7 that are not RTOs would give you more, but it really
8 wouldn't add anything with an RTO.

9 COMMISSIONER KELLY: Thanks.

10 CHAIRMAN WOOD: The first chart, survey
11 respondent's reports using -- you have industrial customers.
12 Let me just ask what this chart is telling me. It says
13 "prices and sales at index percent of all industrial
14 customers, 68 to 89 percent." What does that mean?

15 MR. HARVEY: When people responded to our survey,
16 one of the questions was, what percentage of your purchases
17 or sales of gas or electricity are based on index or priced
18 with reference to an index point and there only ranges are
19 like five or six ranges that they could have picked. Rather
20 than making assumptions on where things go on range, and
21 doing the volume weighed average, based on that, we did sort
22 of one end of the range versus the other end of the range,
23 so we created that range. What that says is, for industrial
24 customers for gas, somewhere between 68 percent and close to
25 90 percent of their purchases of the average industrial

1 customer responding to this survey -- let me throw an caveat
2 in there a come back to it a little bit on interpretations
3 here, we would tend to buy within that range based on index
4 rather than going out and saying, as an industrial
5 customers, I'll do this deal at this price with you. The
6 strong tendency of respondents was I'll do a deal with you
7 with reference to the index price.

8 CHAIRMAN WOOD: So the same thing would hold true
9 for gas utilities in these other categories?

10 MR. HARVEY: Right.

11 CHAIRMAN WOOD: I know we didn't ask this
12 specific question because it was beyond what we were talking
13 about. We kind of talk about the formation of the survey
14 instrument trying to get a concept of what percent of the
15 total universe are deals that are at a fixed price as
16 opposed to just hooking it back off of the floating price
17 here.

18 MR. HARVEY: There may be some ways of making
19 rough estimates of that, but we haven't move terribly far
20 down that path. There was one filing on Friday from the
21 Imprac Group, a group of industry and publishers. And
22 there's a section within the paper that discusses their
23 filing because they came up with ranges higher than ours,
24 uniformly, cross the board. That, we think, has to do with
25 a different methodology and a different source of

1 information, not anything of concern, which is one of the
2 reasons we're excited about getting out as much data in the
3 back of this paper as possible so that we can all refine
4 kind of our views of this stuff.

5 They did attempt to make some estimates of sort
6 of the size. One of the tricky things about the natural gas
7 industry, in particular, is because it is so much based on
8 bilateral deals and there isn't any real central repository
9 of information about it, it's very, very hard to know how to
10 separate out the pieces of the industry. It's not a
11 transparent industry in that sense at all, which is unending
12 frustration to us whom you've hired to be market monitors.
13 In that case, I'll say, because of that, it's hard to figure
14 out how much of the market is based on monthly indices, how
15 much is based on daily indices, how much is forming the one
16 versus the other.

17 We do plan on continuing to try to do some
18 analysis to get some rough numbers of that because one of
19 the concerns that we have is you may have fair amount of
20 reporting from a fairly small component of the overall
21 industry setting the price for a lot of it. That can be
22 okay, but getting a sense of what those ratios are could be
23 important in terms of developing confidence in those prices,
24 too.

25 CHAIRMAN WOOD: That would be my big concern.

1 The reason why this has been an issue for me for over a year
2 is what we found when we first came in here is on the other
3 side of the agenda in the electric market. We had a state
4 that we just visited with Anjali from that did this horrible
5 thing that everybody looks back now and says it's the most
6 stupid, dumb thing you could ever do and have everything be
7 hedged off the spot price. But, you know, when I see a
8 pretty thin slice here that is really the fixed prices that
9 we agree that for the next X years, we're going to buy and
10 sell this commodity at this price, which is what we
11 encouraged people to do in the electricity markets because
12 we need to know the time they get fixed at the front end of
13 the contract. But we've got here an industry that for a
14 product that's gone from \$2 to \$6 in the last three years is
15 pulling a whole lot of traffic along with it as opposed to
16 just the 5 percent residual that we are now accustomed to in
17 the California market being set by the spot price. That's
18 why we care because it is setting a tremendous amount of
19 commercial value in the energy marketplace in a way that
20 we're very familiar with and had a bad experience with. So
21 that's why I care.

22 I'm pleased with the responses, I think, that the
23 confidence is kind of a gentleman's C. I do like what we
24 found out in the last year that some are better than others.
25 Clearly, we can see from here the electronic mini-to-mini

1 exchanges, get the A. The other price developers range from
2 kind of B+ down to D, depending on how that gets done.

3 I do, actually, look forward to try to understand
4 what it is, other than kind of customization of buys and
5 sells, which is a big issue in this industry. You can't
6 just buy a standard lot like you would shares of stock.
7 It's a lot more custom-fitting here. But I understand a lot
8 of people aren't using electronic exchanges. That seems to
9 be how most of the commodities -- I think Joe's question
10 drew out some examples, but it seems to me that the comfort
11 that most people have with something like that has certainly
12 addressed a lot of my issues. I see how those have played
13 out over the past couple of years. Those are clearly -- at
14 least the issues we care about, I'd be curious to know if it
15 solves issues the market cares about?

16 As to the other half of what you all talked about
17 and what Ted spoke to, I think the jurisdictional tariff
18 issues -- I've very supportive, barring better comments to
19 the contrary of the two recommendations that you all made
20 that are applicable to everybody about the broader
21 disclosure on volumes that are used to fix the price that's
22 reported and also the ability that we've talked about, and
23 had issues with, over the past two years about our access
24 under properly controlled protocols to the data for specific
25 investigations. I think that's not an unreasonable

1 condition to place -- but, basically, I gather with the
2 tariff you got a lot of value for your product. There's a
3 quid pro quo there and we've got our job in policing the
4 marketplace in exchange for getting kind of a good
5 housekeeping seal of approval. You pay at the door. I
6 don't think that's unreasonable.

7 The question I asked about the volumes and where
8 you got those from, can you just kind of reiterate because
9 I'm not sure I heard exactly where those numbers came from,
10 the volumes that were used to set, on the liquidity side.

11 MR. HARVEY: Okay. Like I said, there isn't sox
12 of a right answer in the sense of I can build up a set of
13 equations --

14 CHAIRMAN WOOD: Let me just ask you the punch
15 line. How would this play against what we're seeing today?
16 Do you have any idea? Does this largely validate what we
17 saw today or cut off some of the lower stuff?

18 MR. HARVEY: We tend to cut off the lower stuff.
19 It's a little different because we're adding a couple of
20 requirements that aren't quite here today in terms of some
21 stuff we'd like to know. But, in general, when we've looked
22 at it, the majority of what would be considered sort of tier
23 I and I believe much of what would be sort of considered
24 tier 2 in sort of typical parlance today, would actually
25 fall within this category.

1 MR. GERARDEN: It is not a very exclusive
2 category. It will bring in a number of trading points. It
3 would leave out points at which, antidotally, we hear from
4 the industry that they don't have much confidence in the
5 price that's reported anyhow. Some of the indices indicate,
6 in their filings with us, that they were providing estimated
7 assessments of prices because they didn't have enough
8 activity to calculate an index prices. To the extent to
9 which that's made clear by the indices, varies a little bit
10 from one to another. But it appears that a number of the
11 points that we would exclude by the minimum criteria that
12 we're proposing are points as which there's little trading
13 and not a whole lot of reason to be confident.

14 CHAIRMAN WOOD: Rafael?

15 MR. MARTINEZ: Some of the numbers -- the reason
16 why you see us hesitate has to do with calculating those
17 numbers and how many trading points would satisfy this
18 condition. The difficult is precisely at the heart of the
19 point of lack of transparency. We don't have that much
20 information to evaluation, so I can tell you, for example,
21 that one of the 4000 megawatts in electricity -- megawatt
22 hours that comes from some of the information we do see
23 comes from ICE.

24 In our MMC, we have it on, on the screen. The
25 typical transaction is 50 megawatts times 16 hours of peak

1 time. That's 800 megawatt hours that we imagine and this is
2 from conversations we've had. And the non-scientific part
3 is that five transactions reported is something we'd be
4 comfortable with. Then 800 times 5 is 4000. That's five
5 reports of transaction, which, in some publications, that
6 would be double counting. That means as least three
7 transactions behind that. So it's not a very strong
8 criterion, but we've derived criteria that way. For
9 example, we have the 25,000 in MmBtus per day for day-ahead
10 gas. That's one of the criteria used by Platts and NGI for
11 tier 2. That's also a typical size over the transaction
12 that we see in our records from ICE. So it's been made from
13 patches of information.

14 Precisely, because lack of transparency also
15 effects the regulator who is one of the consumers of
16 information as well, so it would be a little difficult to
17 split the chicken or the egg. We're trying to increase
18 transparency using criteria that are generated without
19 sufficient transparency.

20 MR. GERARDEN: Which is probable the reason we
21 recommend this be the subject of comment from the field
22 before the Commission acts on it.

23 (Laughter.)

24 CHAIRMAN WOOD: When do we want to do that, by
25 the way? Do we want to have written comment in advance?

1 MR. HARVEY: We've encouraged that all along.

2 CHAIRMAN WOOD: Do you want to put this out today
3 and then give us your comments, Harvey, in preparation for
4 the 25th, I think. We are giving a fair amount of
5 information about coming out beyond what we talked about
6 today and it would be very helpful, I think, if people could
7 look that over and bring points of view back, based on some
8 of these facts.

9 MR. GERARDEN: We can come up with a proposal of
10 some dates for filing.

11 CHAIRMAN WOOD: Two weeks before that conference.
12 We can massage the data and talk about it.

13 COMMISSIONER KELLY: Steve, did we probe, in the
14 questionnaire, why people who had confidence in the indices
15 had confidence?

16 MR. HARVEY: I don't believe we explicitly asked
17 a question like that. We encouraged in the first survey --
18 the people I think found frustrating because it was a little
19 less structured that way for as many comments as possible.
20 I don't believe we got nearly as many the second time
21 because we were really trying to build as much of a volume
22 metric and quantitative view of the world as possible.

23 MR. GERARDEN: In fact, there were many
24 narratives provided along with the survey responses and we
25 encouraged parties on any question to provide a narrative.

1 That is not the same thing as asking all of them please
2 comment on this. But there is some information that we
3 could glean from the narrative responses.

4 MR. PERLMAN: An example of that would be one of
5 the participants at our liquidity conference told us that,
6 as traders, we're very active in the market. All trades
7 allow is all locations. They knew the price and the next
8 day they were at point in time and they were seeing an index
9 and they knew the index was inconsistent with the actual
10 trades that they were undertaking. And, as time passed by,
11 those complaints had stopped and he was seeing a real
12 convergence between the trades were taking place on the day
13 for which the index was being reported and that level of
14 objective information as well as their internal reformation
15 of their process, consistent with the CCRO white paper type
16 approaches to reporting, where it's sort of overall
17 providing a level of confidence to at least that company.

18 MR. HARVEY: I should say, because we've also
19 spoken to a lot of people and have created lots of venues to
20 do that, we've had these filings. Two things to just
21 highlight real quickly, again, I think, are not completely
22 uniform, there is always somebody who has a different
23 opinion. There is always a percent or 2 at the far end of
24 the graph, but one is that the process is far better today
25 than it was a year and a half ago. There's just absolute

1 consensus on that and I think that's very important. And,
2 in many cases, people have credited the Commission's
3 attention for helping to do that. I think those are both
4 kind of important feedback that we've picked up along the
5 line.

6 COMMISSIONER KELLY: Thanks.

7 COMMISSIONER BROWNELL: Actually, adding to her
8 question, did we every ask, or do we know that there was a
9 decline in people using the indices as this information came
10 out? Did we see any measurable drop off?

11 MR. HARVEY: In the use of them? This last
12 survey is the first time we've actually tried to quantify to
13 what degree they're used. But I would say, no. The
14 concerns that were expressed, generally, were from folks who
15 said I don't feel like I have a choice but to use indices
16 and so I feel stuck. So I don't remember any of those
17 concerns being expressed, so I'm going to do something else
18 at this point.

19 MR. PERLMAN: One other comment about something
20 the Chairman had mentioned earlier about these results and
21 looking like some of the entities were subject to the
22 volatility and the price takers of the index. One thing we
23 were also told was some of these entities, particularly, the
24 LDCs, enter into these arrangements for security of supply
25 and then they hedge with derivatives. They'll hedge with

1 Henry Hub futures or things like that. So there's a certain
2 amount bases to fix the price and get a secure supply. Pay
3 an index price, but have a level of price certainty, based
4 upon other means. We can explore that our conference as
5 well.

6 CHAIRMAN WOOD: That's helpful, particularly, as
7 we're talking to the state commissions about the importance
8 of allowing for hedging. That, combined with the index
9 priced product, does start to look like our normal handshake
10 deal for a fixed price.

11 MR. HARVEY: There may actually be within the
12 survey, at the next level of analysis, be some ability to
13 pull that out. One of the questions we did ask was, and can
14 correlate back to these results to some degree -- I haven't
15 tried to look at it yet, was how actively engaged these
16 responding companies were in financial trading as well. It
17 doesn't mean it was necessarily hedging versus speculating,
18 but we can probably get some viewpoint into that based on
19 the information we collect.

20 MR. MARTINEZ: Some of that information is in the
21 tables that were presented. Trying to be transparent
22 ourselves, some of the information we put out in the
23 appendix, we've not fully analyzed, but you had asked before
24 the extent to which indices and we do have one question that
25 addressed that and I can tell you that at least 68 percent

1 of the respondents said that they evaluate the index at more
2 than half the volume they trade in natural gas. In
3 electricity, it's on 6 percent of the volumes traded. Only
4 60 percent of respondents said that they used indices for
5 more than half their volume.

6 MR. HARVEY: I didn't complete my caveat from
7 earlier. This was a survey. It was designed as a voluntary
8 instrument. The responses in it were voluntary. We are
9 under clear instructions from OMB that lots of statistical
10 analysis here is not appropriate. These are really a tally
11 of what the respondents said. One of the things that
12 interesting about looking at the respondents is that there
13 was a lot of diversity. There's a lot of diversity in this
14 industry in terms of strategy, in terms of behavior that's
15 actually a good competitive thing. But what that means is
16 it's hard to sometimes generalize. We ought to be careful
17 about generalizing the results that in here too far. This
18 really has to be understood in the context it is not a
19 statistical study. It can't be a statistical study. You
20 could not build a statistically significant resource here.

21 CHAIRMAN WOOD: Did you get a sense -- you
22 mentioned in the opening comments about a fifth of the
23 people, 30 parties had identified that they would comply
24 with the policy statement in the future and beginning
25 reporting in compliance with that and I wondered what

1 conditions do they want that we haven't put out as of a year
2 ago?

3 MR. HARVEY: Let me get sort of the numbers so
4 that we kind of understand this.

5 CHAIRMAN WOOD: All right.

6 MR. HARVEY: In the behavioral rules, the
7 requirement to tell us whether someone was complying,
8 whether it was reporting in full compliance or not, for gas
9 we received about 250 responses, for electricity about 580
10 responses, about 4 percent of the electric and 20 percent of
11 the gas respondents said they were reporting in full
12 compliance.

13 Now there are number of reasons why you might not
14 be able to say yes to that. One of them is you don't do the
15 kind of transactions that turn on the prices and probably
16 quite a few of these companies don't. They just buy based
17 on index and that alone. The other is probably the
18 requirement that seems to be most difficult, I think, given
19 current sets of systems is the completeness requirement.

20 In effect, you can't pick and choose where you're
21 going to report. This is particularly important in many
22 ways if what we're understanding about this sort of
23 diversity of the way people is true out there, there's some
24 evidence, particularly, in comparison with Imprac numbers
25 that says the more liquid markets are reported more than the

1 less liquid markets. That's not necessarily surprising when
2 you think about it. Nothing succeeds like success and it's
3 the less successful places that I think are of big concern
4 to us, particularly, in the tariff issues.

5 There's a couple of levels of reasons why
6 somebody might not, running all the way down to we're just
7 not interested in doing it. There's too much concern, too
8 much risk out there. We have certainly talked to companies
9 -- I've certainly talked to people from companies who have
10 said this looks risky. You guys have investigations. The
11 CFTC has investigations and this is just too dangerous and
12 we're not going to do it.

13 I believe AEP announced concerns about that even
14 yesterday. And so there's a variety of responses. It's the
15 ones who are basically saying we're not going to put the
16 processes in place and we're not going to do this that
17 concern us because we'd certainly like to have that
18 contribution of information.

19 MR. GERARDEN: In respect to the 30 companies
20 that you mentioned, a number of them either also filed
21 comments and were discussed in the report or provided some
22 narrative information in their survey responses. In many
23 cases, it's a matter of them putting into place new software
24 and having some internal controls that they're developing,
25 having it reviewed by either an internal audit group or

1 having an outside auditor look at their processes, testing
2 them. And many of these companies are taking the policy
3 statement standard very seriously and doing a very
4 workmanlike job of laying the ground work to make sure that
5 they've got processes in place that meet all the
6 requirements of the policy statement. Some of them say it'll
7 take two or three months. Some of them say even longer to
8 finish that process, but underlying that I think there is
9 some comfort they are doing a very serious job of it and
10 some of them are some of the larger players. I think,
11 overall, we say that small companies tend to shy away from
12 reporting because of the perceived burdens of complying with
13 a policy statement.

14 More of the larger companies tend to be reporters
15 than smaller companies and you'll see the data show up that
16 more volumes are reported as a percent of all volumes than
17 companies reporting as a percentage of all companies.

18 MR. HARVEY: I will say your guidelines have been
19 out there close to a year now. We've clarified them a
20 couple of times, based on request from the industry and
21 there's always a few saying just give us a few months down
22 the line to -- so there's a certain level of frustration in
23 terms of that on our part as well.

24 CHAIRMAN WOOD: Is the data public as to who is
25 and isn't?

1 (Laughter.)

2 COMMISSIONER KELLIHER: I know that's not what
3 you want to hear, but it has do with trading hubs,
4 transactions that occur trading hubs. Is that data
5 available only through a price index developer? Is it
6 otherwise available?

7 MR. HARVEY: Gas or electricity?

8 COMMISSIONER KELLIHER: Cinergy data. Do you
9 only get that through a price index developer?

10 MR. HARVEY: Yes. Because those are
11 fundamentally bilateral markets. There are different sort
12 of flavors of price index developers. That's one of the
13 things we talk about. One would be, in effect, the trade
14 press polling. Another would be to the extent that that's
15 traded in an online exchange. For example, ICE really is
16 the example right now. ICE has for some time now been
17 publishing that data in a sort of index form on a daily
18 basis as well.

19 MR. PERLMAN; But there are RTO trading hubs that
20 are available from the RTOs, so PJM West, the hub in NEPOOL
21 and the various zones in New York. For example, sometimes
22 in the RTO regions and ISO regions it's available outside of
23 a price index developer.

24 MR. HARVEY: Right.

25 COMMISSIONER KELLIHER: The trading hubs that do

1 exist, it's my understanding some are approved by the CFTC,
2 but not all. Isn't there CFTC role in approving or
3 permitting a trading hub to engage in transactions?

4 MR. HEDERMAN: If there is a futures contract
5 that is transacted on the NYMEX and CFTC that's approved by
6 contract.

7 COMMISSIONER KELLIHER: So the trading hub
8 doesn't need CFTC's blessing to exist, but, if certain
9 transactions occur, they need --

10 MR. PERLMAN: The trading hub is really a
11 delivery point for a transaction. If you had a futures
12 contract that had delivery point at, say, PJM West, then
13 that whole contract would be approved by the CFTC to be
14 traded on an exchange. You can do a lot of different types
15 of transactions based upon that delivery point. It creates
16 a fungible location so people can do forward trading without
17 having the branding or specificity of specific delivery
18 points and it creates a price hub.

19 COMMISSIONER KELLIHER: This is all leading up to
20 a question about jurisdiction. There's not a problem if
21 we're to pursue some of the recommendations you're pursuing.
22 We're not looking at a conflict with CFTC and some
23 requirements that they make?

24 MR. HARVEY: No. In fact, this process -- before
25 you joined the Commission, this process involved several

1 technical conferences that we held, actually, with CFTC
2 staff actively involved as well. We've coordinated quite
3 extensively in this process and when the policy statement
4 that had the safe harbor was presented when the Commission
5 voted on that last July that was timed to coincide with the
6 press release by the CFTC that underscore sort of their
7 commitment to good processes as well.

8 So we've been pretty careful to coordinate as
9 much as possible. There are elements that are sort of
10 different jurisdictional issues, but, in general, I think
11 both of our interest have been well served by working with
12 them.

13 COMMISSIONER KELLIHER: Thank you very much.

14 COMMISSIONER BROWNELL: Maybe we should invite
15 them to the conference.

16 CHAIRMAN WOOD: We'll do that. All right. We'll
17 print out the comments and talk again on July 25th. Thank
18 you all for the hard work.

19 Fellows, next item on the discussion agenda is
20 E3, PJM interconnection LLC in Docket ELO3236, a
21 presentation by David Perlman and David Kathan accompanied
22 by Alice Fernandez and David Mead.

23 MR. PERLMAN: Good afternoon. I'd like to note
24 at the outset you have three Daves and an Alice here. I'd
25 like to also thank for working on this project Mike Coleman,

1 Derrick Ginder and Mike Goldenberg, Bill Lichtenstein, Kevin
2 Hiller and Debbie Yacht.

3 What you have before you in Item E3 is really a
4 general policy statement type component associated with an
5 analytical approach to deal with issues that we have
6 heretofore called the liability must run issues as well as a
7 specific application of that type of policy to a real case
8 controversy, the PJM matter, that we had dealt with
9 originally in the context of a complaint by Reliant and PJM
10 followed through with a filing thereafter.

11 MR. PERLMAN: We are paying for the process the
12 Commission announced last year and held technical conference
13 in February to address the reliability must run issue in a
14 broad, comprehensive manner. Here the Commission finds that
15 there is not single solution to these RMR issues, which no
16 dub reliability compensation issues or, at least, we've
17 created a new label for them. Rather, this draft announces
18 an analytical framework in which reliability compensation
19 issues would be considered. The framework is focused on the
20 specific review of the type and magnitude of what we now
21 call RCR problems in organized markets.

22 If the market does not exhibit a material or
23 liability compensation issue, less invasive solutions should
24 be employed for addressing the outstanding minor market
25 issues that are there in this context. However, more

1 importantly, if the market does exhibit material reliability
2 compensation issues, such issues should be clearly
3 identified and we would recommend market solutions be
4 tailored to solving the issues and be employed to bring
5 about the appropriate structural incentives for market-based
6 solutions through the higher revenues received from the
7 market for generators needed for such things as investment
8 in load pockets.

9 Some of the market design elements that should
10 considered include locational install capacity, locational
11 reserves and, in addition, the avoidance of such things a
12 socialized charges or uplift that would otherwise mute price
13 signals. If market design approaches are not sufficient to
14 solve problems, then other approaches such as RMR contracts
15 for short-term type issues or ISO auctions may be employed,
16 but only after the attempt to identify the issues and
17 resolve them through market design.

18 With that, I'll turn it over to Dave Kathan who
19 will talk specifically about the PJM case.

20 MR. KATHAN: In this order, the Commission
21 considers PJM's proposed tariff provisions within the
22 context of the general reliability compensation policy that
23 David just presented and rules on the specific provisions in
24 accordance with this policy. The order directs the
25 following:

1 (Slide.)

2 First, the order defines that PJM's current offer
3 capping rules work effectively to mitigate market power in a
4 manner that is fair to most generating units. However, the
5 order finds that the existing tariff provisions for offer
6 capping are unjust and unreasonable for units that are cost
7 capped, a significant portion of the run hours and are
8 needed for reliability. The current tariff does not include
9 a specific process for such units to obtain a higher bid cap
10 or other means of ensuring reasonable opportunity for
11 recovery of their costs.

12 To address this deficiency, the order directs PJM
13 to revise its tariff to provide the right to -- mitigated
14 units needed for reliability to receive higher offer caps
15 for alternative compensation.

16 Second, to further support this policy, the
17 Commission directs PJM to develop a clear policy on
18 retirement. Third, the order accepts PJM's proposed
19 suspension of mitigation when there is sufficient
20 competition in a local area. This proposal appropriately
21 addresses a key problem with the current mitigation approach
22 while continuing to address local market power. However,
23 the order finds that the proposed suspension of mitigation
24 accords the market monitor excessive discretion in
25 determining the degree of competitiveness and directs PJM to

1 submit a compliance filing to provide additional
2 justification for their competitiveness standard and
3 submitted revised tariff language.

4 Fourth, the order finds that the record in this
5 proceedings does not support a finding that the exemption of
6 the post-1996 units from cost capping has been unjust and
7 unreasonable. The order rejects PJM's proposed blanket
8 removal of the proposed 1996 exemption because of the equity
9 and regulatory uncertainty concerns.

10 The Commission will, instead, consider specific
11 evidence presented by the market monitor or others that a
12 specific generation unit possess market power on a case-by-
13 case basis.

14 Fifth, in keeping with the general policy, the
15 Commission believes RTO resource procurement, whether long-
16 term contracts or a direct procurement of generation, could,
17 in limited situations, be necessary to provide adequate
18 incentives to generators and the financial community. To
19 build new infrastructure and load pockets, the order rejects
20 PJM's proposed local market auction proposal as it is
21 currently designed.

22 PJM has not met its burden to justify its
23 proposal as just and reasonable. Although the order rejects
24 PJM's proposed auction, the Commission is still open to a
25 last resort auction that would address long-term reliability

1 problems in PJM.

2 Sixth, the Commission rejects, without prejudice,
3 the proposed tariff revisions associated with generator
4 obligations within PJM because PJM has not met its burden to
5 demonstrate the revisions are just and reasonable.

6 And seventh, and finally, the order states that
7 the PJM should consider the use of pricing or targeted
8 revisions to its mitigation and recognizes operating reserve
9 deficiencies in its market design. PJM is directed to file
10 such reports on this investigation. That concludes our
11 presentation.

12 CHAIRMAN WOOD: Thoughts or comments.

13 COMMISSIONER BROWNELL: Just a couple of
14 comments. One is the idea, even as a last resort, that the
15 ISO RTO should be in the marketplace is disturbing. I just
16 want to say that I would look very closely because I think,
17 if there is any indication that we'll begin to rely on that,
18 we will not be sending the message that was loud and clear
19 from the financial community. Testimony on this that we
20 need to get the correct financial incentives. We can't rely
21 on volatility. And it strikes me that if there
22 non-investment dollars there in a marketplace to deal with
23 reliability, something is fatally wrong with the market
24 itself. I know we left the option open, but I'd be pretty
25 concerned if people had to start exercising that option.

1 Further, I think this has been, albeit, not a
2 massive problem in PJM and other places, it is a problem.
3 We've heard consistently throughout the marketplace that
4 compensation has been inadequate. We've also heard that
5 generators have been intimidated in terms of identifying
6 those costs and coming in here and I think this order makes
7 it clear that we're going to have more transparency on this.
8 We're going to look at the data, make sure we understand it
9 and that the generators really need to feel comfortable
10 about coming here for resolution if they can't find it in
11 the marketplace. I think this is a good order. I'm not
12 sure we've gotten the silver bullet on this issue yet, but I
13 think everybody's worked very hard to get close to it and I
14 hope this is part of our learning experience, actually, so
15 that we can get a little more sophisticated in terms of our
16 own analysis.

17 CHAIRMAN WOOD: I appreciate the work on the
18 framework and I think we'll probably be using that in New
19 England in the very near future -- pending case and we'll be
20 using this framework -- I should add, and it really is
21 buffeted by what we heard from the three market monitors
22 today that the first line of inquiry in this kind of
23 decision-making tree is, should there be further
24 improvements to the market design, which is, I think,
25 underpinning Norm's point.

1 And we heard today, thankfully, from all three
2 regions in very different positions from where they are,
3 that that is the right way to fix it. That's kind of like
4 saying you really should eat your spinach, but it actually
5 has not been that evident from the track records so far that
6 people would favor bandaids and paper clips as opposed to
7 just getting the surgery and getting it underway.

8 I think that the approach we have taken in
9 numerous cases in the time that I've been here, if not
10 before, to looking at the core market design. Is the market
11 sensible? Does it send the right incentives to investors?
12 Does it send the right messages to customers and everything
13 else in between? Is the core issue we must be about? I'm
14 proud that we are about that because we are on so many cases
15 but there will be times when we get to the bottom of the day
16 and you just have to do, not an RMR -- what do we call them
17 now?

18 MR. PERLMAN: Reliability Compensation Issues,
19 RCI.

20 CHAIRMAN WOOD: An RCI kind of thing and that's
21 okay. I think we've done it in a thoughtful way here and,
22 hopefully, that will be the exception and not the rule.
23 When it's the rule, it becomes problematic. But nice job on
24 the analysis. I appreciate the work as well as the other
25 numerous cuts in this very important order, David, David,

1 David and Alice.

2 Let's vote.

3 COMMISSIONER BROWNELL: Aye.

4 COMMISSIONER KELLIHER: Aye.

5 CHAIRMAN WOOD: Aye.

6 SECRETARY SALAS: The final item in the
7 discussion agenda is E7. Also, a PJM interconnection
8 ERO4608. It's a presentation by Michael Lee, accompanied by
9 Valerie Martin, Gloria Miller, Jason Stanick and Michael
10 Goldenberg.

11

12

13

14

15

16

17

18

19

20

21

22

23

24

1 MR. LEE: Good afternoon, Mr. Chairman and
2 Commissioners. On March 1, 2004, PJM filed a proposal to
3 implement market rules for behind-the-meter generation.
4 This proposal will allow market participants to net
5 operating behind-the-meter generation against load at the
6 same electrical location for purposes of calculating
7 applicable PJM charges.

8 Under the proposed market rules, load-serving
9 entities will be permitted to net behind-the-meter
10 generation against load in the calculation of charges for
11 energy, capacity, transmission services, ancillary services,
12 and administrative fees.

13 PJM's netting program is consistent with the
14 Commission's goal of encouraging load reductions during peak
15 demand by providing compensation to qualified generators
16 that are running during these periods.

17 Accordingly, the draft before you accepts the
18 market rules, subject to PJM filing a status report of the
19 results of the stakeholder process by January 1, 2005,
20 explaining whether the netting program could be expanded to
21 include some generation associated with distribution
22 systems. This concludes our presentation. Thank you.

23 COMMISSIONER KELLY: I think it's really
24 important to highlight this Order. It is consistent with
25 the Commission's demand response interests, and the way this

1 issue has been handled, we would anticipate that it would
2 encourage more use of behind-the-meter generation by
3 reducing the costs of PJM charges and, in turn, as you
4 mentioned, encouraging the use of this kind of generation
5 during times of scarcity and high prices.

6 I'd also like to note that the proposal had broad
7 support among the PJM stakeholders, and, in fact, all the
8 parties to the proceeding supported the use of behind-the-
9 meter generation to net generation against load.

10 I'm also encouraged that the stakeholder process
11 is going to continue to look into the possibility of doing
12 the same with certainly municipally-owned generation, and I
13 hope that when PJM reports back to us at the beginning of
14 next year, there will be a proposal attached to further
15 expand the program. Thank you.

16 CHAIRMAN WOOD: Thank you. Let's vote.

17 COMMISSIONER BROWNELL: Aye.

18 COMMISSIONER KELLIHER: Aye.

19 COMMISSIONER KELLY: Aye.

20 CHAIRMAN WOOD: Aye.

21 Meeting adjourned.

22 (Whereupon, at 2:55 p.m., the meeting was
23 adjourned.)

24